BUHRMANN NV
Form 6-K
November 10, 2004

## FORM 6-K

# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

Report of Foreign Private Issuer

Pursuant to Rule 13a-16 or 15d-16 of the Securities Exchange Act of 1934

November 10, 2004

## Buhrmann NV

(Translation of Registrant s Name Into English)

Hoogoorddreef 62
1101 BE Amsterdam ZO

The Netherlands
(Address of Principal Executive Offices)

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(Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.)

## Yes o No ý

(If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-_ )

Enclosure: Press Release dated November 10, 2004

PRESS RELEASE

| Date | 10 November 2004 |
| :--- | :--- |
| Number | 017 |

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## BUHRMANN REPORTS IMPROVEMENT OF RESULTS IN THIRD QUARTER

Operating profit (EBITAE) from ongoing operations increased $33 \%$ at constant exchange rates; up $\mathbf{2 3 . 5 \%}$ at actual rates including negative currency effects

Positive trend in added value growth fuelled by continued successful execution of key strategic initiatives regarding private brands, facility products and preferred suppliers

Total organic sales up 1\%; Global office products organic sales up $\mathbf{2 \%}$
Net profit* per share (fully diluted) increased to EUR 0.14; net profit* up to EUR 29.4 million

## KEY FIGURES

| amounts in EUR million | 3rd quarter (excluding Paper Merchanting) |  |  |  | 3rd quarter (including Paper Merchanting) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | change <br> in <br> EUR | change <br> at constant | 2004 | 2003 | change in EUR | change at constant |
| Net sales | 1,348.4 | 1,404.2 | -4.0\% | 1.2\% | 1,348.4 | 2,053.3 | -34.3\% | -30.8\% |
| Added value | 363.3 | 367.2 | -1.1\% | 4.3\% | 363.3 | 468.6 | -22.5\% | -18.2\% |
| EBITAE** | 48.9 | 39.6 | 23.5\% | 33.0\% | 48.9 | 52.6 | -6.9\% | -0.2\% |
| Net profit* |  |  |  |  | 29.4 | 6.2 |  |  |
| Net result |  |  |  |  | 15.3 | -6.1 |  |  |
| Net profit* per ordinary share (fully diluted) in euro |  |  |  |  | 0.14 | 0.03 |  |  |

# Edgar Filing: BUHRMANN NV - Form 6-K <br> * Net profit on ordinary operations before amortisation of goodwill and exceptional items <br> ** Earnings Before Interest, Tax, and Amortisation (of goodwill) and Exceptional items (see also remarks under Accounting Policies) 

CEO s STATEMENT
Commenting on third quarter performance, Buhrmann President and CEO Frans Koffrie said: We are pleased with the results we have delivered in the third quarter of 2004. Our sustained and strong competitive position as a single-source supplier with a clear focus on business-to-business distribution has allowed us to expand our business, especially in the large accounts market segment. It is encouraging to see a gradual improvement in office products sales in North America. Furthermore, the overall positive trend in added value growth has been boosted by the continuing implementation of our strategic initiatives. We are confident that the implementation of these initiatives will allow us to continue growing sales and earnings.

## STRATEGIC INITIATIVES FUEL INCREASE IN PROFITABILITY

Strong private brand and facility product sales, a continued concentration on sourcing from preferred suppliers and increased productivity gave rise to the $25 \%$ increase, at constant exchange rates, in third quarter operating profit (EBITAE) of our global office products operations.

Global office products sales increased $2 \%$ at constant exchange rates, reflecting improving sales in North America as well as the weak market conditions in a number of European countries. As a result

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of the strategic initiatives, the added value of our global office products operations increased by $5 \%$ at constant exchange rates. Operating profit (EBITAE) as a percentage of net sales of our global office products operations improved to $4.4 \%$ from $3.6 \%$ a year ago. The return on capital employed for global office products increased from $22.9 \%$ in Q3 2003 to $30.3 \%$.

## ROLL-OUT OF PRIVATE BRANDS AND FACILITY PRODUCTS WELL UNDER WAY

Over the last year we have introduced a new range of 1,600 private brand products in North America, where private brands account for $18 \%$ of our office products sales. In Europe sales of private brands now account for $22 \%$ of our office products sales. In addition, the Office Products North America Division continued to achieve double-digit growth in sales of facility products, broadening our assortment.

## INCREASED SALES TO LARGE ACCOUNT CUSTOMERS

We see the spend on office products per white-collar worker stabilising in North America. Sales to our existing large account customers further increased as a result of our successful initiative to extend the product range. While our cost-saving procurement solutions and broad product offering allow us to continue to meet and exceed requirements of large institutions in particular, we continue to improve our marketing, sales and service models for the mid-market. Mid-market sales are currently below our expectations, but we are confident that the investments we are making will help us drive sales.

## LOOKING AHEAD

Profitable sales growth remains our key priority. We believe that our strategic initiatives are making an important difference in this respect and we are encouraged by the successes we have already achieved this year.

We see continued, steady improvement in market conditions in North America, while in Europe we expect to see the positive results of measures to enhance the performance of our organisation over time.

We expect continued available positive cash flow in the fourth quarter of 2004 and we accordingly reiterate our forecast that full year 2004 available cash flow will be positive.

At the current exchange rates, we expect amortisation of goodwill of about EUR 45 million, and depreciation of about EUR 85 million for the full year. The effective tax rate for 2004 on earnings before tax, amortisation of goodwill and exceptional items (EBTAE) is expected to be below $10 \%$. Capital expenditure will be around EUR 70 million for 2004.

## Note to editors

A live audio web cast of the conference call for analysts starting at $10 \mathrm{a} . \mathrm{m}$. CET today can be heard via www.buhrmann.com within the investor relations section under Conference Calls and Presentations. It is also possible to listen to the proceedings of the analyst conference call via telephone number: +31 (0)45 6316915

The analyst presentation is also available via www.buhrmann.com within the investor relations section under Conference Calls and Presentations .

## Financial calendar:

| Publication of full year results 2004 | -9 February 2005 |
| :--- | :--- |
| Annual General Meeting of Shareholders | -14 April 2005 |
| Publication of first quarter results 2005 | -3 May 2005 |

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## PERFORMANCE ANALYSIS - THIRD QUARTER 2004 VS. THIRD QUARTER 2003

|  | North America |  |  | Europe/Australia |  |  | Total Office Products |  |  | Graphic Systems |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| amounts in EUR millions | $\begin{gathered} \text { third } \\ \text { quarter } \\ 2004 \end{gathered}$ | change <br> in Euro | change at constant rates | third quarter 2004 | change <br> in Euro | $\begin{gathered} \text { change } \\ \text { at } \\ \text { constant } \\ \text { rates } \end{gathered}$ | third quarter 2004 | change in Euro | change <br> at constant rates | third <br> quarter $2004$ | Change <br> in Euro |
| Net sales | 899.3 | -5.9\% | 1.8\% | 364.3 | 2.0\% | 1.7\% | 1263.6 | -3.7\% | $1.8 \%$ | 84.8 | -7.7\% |
| Added value (AV) | 242.3 | -2.7\% | 5.3\% | 101.2 | 4.6\% | 4.3\% | 343.5 | -0.7\% | 5.0\% | 19.8 | -6.8\% |
| EBITAE* | 42.2 | 11.6\% | 20.8\% | 13.5 | 43.2\% | 44.0\% | 55.7 | 17.9\% | 25.4\% | -2.7 | -10.7\% |
| Av. Cap. Empl. | 562.3 | -11.8\% | -5.6\% | 173.9 | -7.3\% | -7.3\% | 736.2 | -10.8\% | -6.0\% | 116.9 | -7.7\% |
| Ratios |  |  |  |  |  |  |  |  |  |  |  |
| AV/net sales | 26.9\% |  |  | 27.8\% |  |  | 27.2\% |  |  | 23.3 |  |
| EBITAE/net sales | 4.7\% |  |  | 3.7\% |  |  | 4.4\% |  |  | -3.2\% |  |
| EBITAE/Av.Cap.Empl. | 30.0\% |  |  | 31.1\% |  |  | 30.3\% |  |  | -9.3 |  |

* Earnings before Interest, Tax, Amortisation (of goodwill) and Exceptional items (see also the remarks under Accounting Policies)

Sales of our global office products operations were $1.8 \%$ higher at constant exchange rates, reflecting the positive trend in sales in both the North American Division and the European/Australian Divisions. While our customers benefit from the competitive pricing, the success of our private brands and preferred suppliers initiatives is also reflected in the significant increase in added value. As we continue to drive efficiency throughout the supply chain and help our customers to reduce procurement costs, the increased usage of our eCommerce solutions has helped to grow the proportion of sales processed through the Internet to $36 \%$ of our global office products sales.

## NORTH AMERICA DIVISION

## HIGHER VOLUMES, BETTER MARGINS, HELPED BY ROLLOUT OF NEW PRIVATE BRANDS

Market conditions in North America are improving gradually and our competitive position continues to strengthen. Employment numbers are showing a positive trend in the service industry and government sector and demand for office space is on the rise. Across our customer base we note that spend on office supplies per white-collar worker has stabilised.

We are encouraged by the progress made in terms of driving sales and profitability. The Division s third quarter operating profit (EBITAE) increased by $21 \%$ at constant rates. Overall third quarter organic growth for the division was $3 \%$, with organic sales for office products at the same level as last year. Adjusted for the private brands substitution effect, organic growth for office products was $2 \%$, driven by increased sales to existing large account customers and new account wins. Our main margin enhancement initiatives, the private brands introduction and the preferred supplier programme, are progressing well. Sales of private branded products now represent $18 \%$ of the Division stotal sales. In addition, the success of our current product line extension initiative is underlined by the continued double-digit sales increase in facility products.

The implementation of our key strategic initiatives, detailed earlier in this release, is on schedule. Over the last 12 months we have introduced 1,600 private brand products to our offering. All our warehouses have been stocked with private brand products and we introduced our main 2005

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catalogue, as well as our private brands catalogue in September. Customer visits to introduce the new items are now taking place as part of our conversion programme. In addition, the private brands initiative also helps us to consolidate the number of suppliers with whom we work as part of our preferred suppliers programme. As we remain committed to lowering our customers total procurement costs, we also continue to focus on our eCommerce and eProcurement capabilities. In order to retain the customers we win in the mid-market segment and drive sales, we are investing in Integrated Sales Teams within our various divisions.

ASAP Software reported third quarter sales of EUR 168.0 million (USD 205.2 million), compared to EUR 163.6 million (USD 184.4 million) in 2003. Added value increased $17 \%$ at constant rates to EUR 15.8 million (USD 19.3 million). Operating profit (EBITAE) was EUR 5.4 million (USD 6.6 million) in the third quarter of 2004 versus EUR 4.5 million (USD 5.0 million) the previous year.

## EUROPE/AUSTRALIA DIVISION

INTERNAL MEASURES IMPROVE PROFITABILITY OF EUROPEAN OPERATIONS

Whilst the combined Office Products Europe and Australia Divisions reported a $1 \%$ decline in organic growth, operating profit (EBITAE) rose, resulting in a $43 \%$ increase to EUR 13.5 million.

Third quarter results of the Office Products Europe Division are encouraging, despite the fact that market conditions remained weak in a number of European countries, hampering our sales performance in some of our larger markets. Private brands now account for $22 \%$ of European office products sales. Internal measures are contributing to the improvement in the performance of the Division.

Weak copier and furniture sales in Germany and our withdrawal from unprofitable wholesale activities in the Benelux were the main factors causing the decline in third quarter sales in Europe. The office supplies activities in Germany continued to win market share. With the reorganisation of the copier operations on schedule, best practices employed by our successful Veenman document automation business are progressively being implemented in Germany.

Steadily improving sales through the quarter confirm the turnaround in the UK as a result of management actions. Elsewhere in Europe, notable improvements in performance were achieved in France and Ireland. Corporate Express France has extended is regional distribution network and is benefiting from it s nationwide coverage, fulfilling a basic qualification for participation in large tender offers. In addition to other product lines, Corporate Express Ireland is reporting success in growing its furniture business.

General economic circumstances in Australia remain favourable. The company continued to leverage successfully its single-source supplier strategy.

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## POSITIVE ORDER-INTAKE TREND WILL BENEFIT 2005 SALES AND EARNINGS

While macro-economic circumstances are still delaying a recovery, the lowest point of the cycle seems to have passed. The year-on-year comparison of the order intake improved in the third quarter, turning positive for the first time since March 2001. However, because of the longer production time needed for the newest models of Heidelberg printing presses, most recently ordered machines will not be ready for delivery in 2004. We therefore expect fourth quarter 2004 operating profit to be around break-even.

While machine sales decreased year-on-year, sales of services, supplies and spare parts increased. Capitalising on its leading position as a total solution provider to commercial printers, the Division has successfully increased sales volumes in printing supplies. In addition, higher service sales resulting from more efficient planning and control regarding these activities also contributed to the bottom-line result.

The transfer of the Digital Print activities to Nexpress was effectuated per the end of October, contributing to the reduction in working capital and the number of FTEs.

## CASH FLOW AND FINANCING

At the end of the third quarter Buhrmann deconsolidated the remaining part of the outstanding $12 \frac{1}{4} \%$ senior subordinated notes due 2009 and the cash required to fully redeem the bonds on 1 November 2004. The related exceptional financing costs were EUR 3.2 million, while the transaction also resulted in an exceptional tax gain of EUR 1.2 million.

Available cash flow generated in the third quarter was EUR 4.3 million. We incurred an outflow of working capital of EUR 27.6 million, partly related to an inventory build-up for the fourth quarter and the full launch of our North American private brands product range in September. Average working capital as a percentage of sales (on a rolling four-quarter basis) improved to $9.6 \%$ from $10.9 \%$ a year ago.

Interest cover (EBITDA / cash interest) on a rolling four-quarter basis improved to 4.0 times.

At 30 September, interest-bearing net debt amounted to EUR 857.9 million. Interest-bearing net debt as a percentage of equity was $55.3 \%$.

## HOLDINGS

The third quarter operating result (EBITAE) reported under Holdings was EUR 4.1 million negative (third quarter 2003: EUR 5.2 million negative).

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## OTHER INFORMATION

Safe Harbour Statement


#### Abstract

Statements included in this press release, which are not historical facts are forward-looking statements made pursuant to the safe harbour provisions of the Private Securities Litigation Reform Act of 1995 and the Securities Exchange Act of 1934. Such forward-looking statements are made based upon management s expectations and beliefs concerning future events impacting Buhrmann and therefore involve a number of uncertainties and risks, including, but not limited to industry conditions, changes in product supply, pricing and customer demand, competition, risks in integrating new businesses, currency fluctuations and the other risks described from time to time in the Company sfilings with the US Securities and Exchange Commission, including the Company s Annual Report on Form 20-F filed with the Securities and Exchange Commission on June 21, 2004. As a result, the actual results of operations or financial conditions of the Company could differ materially from those expressed or implied in such forward-looking statements. Shareholders and other readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. The Company undertakes no obligation to update publicly or revise any forward-looking statements.


## Accounting policies

Exceptional items during the course of a year, certain events take place that may be viewed as part of a company s normal business operations. These events however, have unique characteristics that set them apart from the company s standard day-to-day operations, these events may be so infrequent and of such a size that reporting them as exceptional items provides the opportunity to give a more operationally oriented view on the results of the business. Other events, such as restructurings are so large and impact the company s operations and cost structure so significantly, that reporting them as exceptional items aims to clarify the effect of these decisions on the results of operations. In order to increase transparency these events have been separately disclosed as exceptional results

Revenue recognition (for equipment sales of the Graphic Systems Division) Following the release of the new Guideline for Annual Reporting on Revenue Recognition (270.2) from 2003 onwards the equipment sales are recorded after installation, instead of at delivery.

Organic growth rates exclude all factors that disturb a like-for-like comparison, such as: currency exchange rate movements, acquisitions, divestments, variations in the number of working days, the change- to a commission-based model at our ASAP Software subsidiary, and the change in the sales recognition of the Graphic Systems Division

Non-GAAP measures: Figures are often presented before exceptional items and where applicable before amortisation and impairment of goodwill. These figures are regarded by Buhrmann as key performance indicators increasing the transparency of the reporting.

The figures included in this report were not audited by the external accountant.

## CONSOLIDATED PROFIT AND LOSS ACCOUNT



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| EBITDAE as a \% of net sales | $5.2 \%$ | $3.9 \%$ | $5.2 \%$ | $3.8 \%$ |
| :--- | :--- | :--- | :--- | :--- |
| EBITAE as a \% of net sales | $3.6 \%$ | $2.6 \%$ | $3.6 \%$ | $2.5 \%$ |
| EBITE as a \% of net sales | $2.8 \%$ | $1.9 \%$ | $2.8 \%$ | $1.9 \%$ |

## NET RESULT PER SHARE FULLY DILUTED

in millions of euro

|  | 3rd quarter |  | January - September |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| Net result from ordinary operations | 15.3 | (6.1) | 45.1 | 73.4 |
| Interest convertible bond | 0.6 |  | 1.8 |  |
| Dividend preference shares A | (2.8) | (2.8) | (8.4) | (8.4) |
| Net result on ordinary operations for ordinary shares | 13.1 | (8.9) | 38.5 | 65.0 |
| Add back: amortisation of goodwill | 11.6 | 12.9 | 34.1 | 39.0 |
| Total (before amortisation of goodwill) | 24.7 | 4.0 | 72.6 | 104.1 |
|  |  |  |  |  |
| Average number of ordinary shares basic (x 1,000 ) | 137,595 | 136,177 | 136,880 | 134,145 |
| Options | 904 | 588 | 904 | 588 |
| Conversion preference shares C | 37,315 | 24,023 | 37,315 | 24,023 |
| Convertible bond | 13,669 |  | 13,669 |  |
| Average number of ordinary shares fully diluted (x 1,000 ) | 189,483 | 160,788 | 188,768 | 158,756 |
|  |  |  |  |  |
| Per ordinary share (in euro) |  |  |  |  |
| Net result from ordinary operations available to holders of ordinary shares before amortisation of goodwill | 0.13 | 0.03 | 0.38 | 0.66 |
|  |  |  |  |  |
| Net result from ordinary operations available to holders of ordinary shares before amortisation of goodwill and exceptionals | 0.14 | 0.03 | 0.45 | 0.07 |

## CONSOLIDATED CASH FLOW STATEMENT

in millions of euro

|  | 3rd quarter |  | January - September |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| EBITDA | 69.6 | 80.0 | 212.3 | 296.8 |
| Additions to / (release of) provisions | 1.6 | 4.6 | 2.7 | 9.6 |
| Operating result on a cash basis | 71.2 | 84.6 | 215.0 | 306.4 |
| (Increase) / decrease in inventories | (15.7) | 16.9 | 20.0 | 26.4 |
| (Increase) / decrease in trade receivables | 32.8 | 57.2 | 21.1 | 153.8 |
| Increase / (decrease) in trade creditors | (42.3) | (73.5) | (87.0) | (168.8) |
| (Increase) / decrease in other receivables and liabilities | (2.4) | 29.5 | 20.5 | 54.1 |
| (Increase) / decrease in working capital | (27.6) | 30.1 | (25.4) | 65.5 |
| Financial payments | (12.9) | (36.5) | (50.7) | (102.2) |
| Tax payments | (1.4) | (4.5) | (14.2) | (13.8) |
| Other operational payments | (6.2) | (17.3) | (17.5) | (50.6) |
| Cash flow from operational activities | 23.1 | 56.4 | 107.2 | 205.3 |
| Investments in tangible fixed assets | (12.9) | (19.7) | (41.3) | (60.0) |
| Acquisitions, integration and divestments | (5.9) | (3.7) | (21.3) | 2.3 |
| Available cash flow | 4.3 | 33.0 | 44.6 | 147.6 |
| Cash flow from financing activities | (104.8) | (25.5) | (129.7) | (98.3) |

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## CONSOLIDATED BALANCE SHEET

in millions of euro

|  | 30 September |  | $\begin{aligned} & 31 \text { December } \\ & 2003 \end{aligned}$ |
| :---: | :---: | :---: | :---: |
|  | 2004 | 2003 |  |
| Fixed assets | 2,165.1 | 2,666.1 | 2,172.1 |
| Current assets, inventories of trade goods | 406.4 | 626.8 | 423.0 |
| Current assets, trade receivables | 725.9 | 1,287.0 | 736.2 |
| Current assets, other receivables | 197.1 | 245.3 | 199.8 |
| Cash | 56.6 | 60.9 | 145.4 |
| Total assets | 3,551.3 | 4,886.2 | 3,676.5 |
|  |  |  |  |
|  |  |  |  |
| Shareholders equity | 1,497.5 | 1,759.1 | 1,436.5 |
| Other group equity | 54.8 | 49.8 | 48.2 |
| Group equity | 1,552.3 | 1,808.8 | 1,484.7 |
|  |  |  |  |
| Provisions | 252.9 | 307.3 | 274.3 |
| Long-term loans | 881.2 | 1,378.0 | 948.7 |
| Current liabilities, interest bearing | 33.4 | 181.0 | 33.0 |
| Current liabilities, trade creditors | 562.5 | 847.3 | 643.6 |
| Current liabilities, other not interest bearing | 268.9 | 363.8 | 292.0 |
| Total liabilities | 3,551.3 | 4,886.2 | 3,676.5 |
|  |  |  |  |
| Working capital | 508.0 | 996.1 | 471.5 |
| Capital employed | 2,220.3 | 3,189.2 | 2,206.4 |
| Interest-bearing net-debt | 857.9 | 1,498.1 | 836.3 |

## FINANCIAL RATIOS

|  | 30 September |  | 31 December <br> 2003 |  |
| :--- | :---: | :---: | :---: | :---: |
| Interest cover (EBITDAE / Cash interest) 4 quarterly rolling | $\mathbf{2 0 0 4}$ |  | $\mathbf{2 0 0 3}$ |  |
| Interest cover (EBITDA / Cash interest) 4 quarterly rolling | 4.0 | 2.2 | 2.2 |  |
| Group equity in \% of total assets | 4.0 | 37.6 | 2.6 |  |
| Interest-bearing net debt in $\%$ of group equity | $53.7 \%$ | $40.4 \%$ |  |  |

## EQUITY PER SHARE

|  | 30 September |  | 31 December |
| :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2003 |
| Basic number of ordinary shares outstanding (x 1,000 ) | 137,595 | 136,177 | 136,177 |
| Basic shareholders equity per share (in euro) | 6.34 | 8.50 | 6.09 |
| Fully diluted number of ordinary shares outstanding (x 1,000 ) | 189,484 | 160,895 | 186,155 |


| Fully diluted shareholders equity per share (in euro) | 7.55 | 9.81 | 7.36 |
| :--- | :--- | :--- | :--- |

## EQUITY RECONCILIATION

|  | 30 September |  | 31 December |
| :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2003 |
| Shareholders equity at the start of the reporting period | 1,436 | 1,769 | 1,769 |
| Net result year to date | 45 | 73 | (132) |
| Dividend ordinary shares for 2002 |  | (4) | (4) |
| Dividend ordinary shares for 2003 | (4) |  |  |
| Net proceeds issue ordinary shares | 5 | 6 | 6 |
| Accrual dividend preference shares A 2003 |  |  | (11) |
| Translation differences | 16 | (85) | (192) |
| Shareholders equity at the end of the reporting period | 1,498 | 1,759 | 1,436 |

## FIGURES PER DIVISION

## NET SALES

in millions of euro


## ADDED VALUE

in millions of euro

|  | 3004 quarter | 2003 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |

## ADDED VALUE as a \% of NET SALES

|  | 3rd quarter |  | January - September <br> 2004 |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 3}$ |  |

## OPERATING RESULT (EBITAE/EBIT)

in millions of euro

|  | 3rd quarter |  | January - September |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| Office Products North America | 42.2 | 37.8 | 129.4 | 120.3 |
| Office Products Europe / Australia | 13.5 | 9.4 | 40.2 | 29.6 |
| Graphic Systems | (2.7) | (2.5) | (5.2) | (13.1) |
| Holdings | (4.1) | (5.2) | (14.4) | (16.4) |
| Buhrmann excluding Paper <br> Merchanting | 48.9 | 39.6 | 150.1 | 120.4 |
| Paper Merchanting |  | 12.9 |  | 40.1 |
| EBITAE | 48.9 | 52.6 | 150.1 | 160.5 |
| Exceptionals |  | 0.6 |  | 56.5 |
| Goodwill | (11.6) | (12.9) | (34.1) | (39.0) |
| EBIT | 37.3 | 40.1 | 116.0 | 177.9 |

ROS-\% (EBITAE / EBITE as a \% of net sales)
excluding exceptional results

|  | 3rd quarter |  | January - September |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| Office Products North America | 4.7\% | 4.0\% | 4.7\% | 4.0\% |
| Office Products Europe / Australia | 3.7\% | 2.6\% | 3.6\% | 2.7\% |
| Graphic Systems | (3.2)\% | (2.7)\% | (1.9)\% | (5.1)\% |
| Holding EBITA as a \% of <br> Buhrmann s total net sales |  |  |  |  |
| Buhrmann excluding Paper |  |  |  |  |
| Merchanting | 3.6\% | 2.8\% | 3.6\% | 2.8\% |
| Paper Merchanting |  | 2.0\% |  | 2.0\% |
| Buhrmann before amortisation of goodwill (EBITAE) | 3.6\% | 2.6\% | 3.6\% | 2.5\% |
| Buhrmann after amortisation of goodwill (EBITE) | 2.8\% | 1.9\% | 2.8\% | 1.9\% |

## OFFICE PRODUCTS NORTH AMERICA

in millions of dollar

|  | 3rd quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | change | 2004 | $2003$ | change |
| Net Sales | 1,098.8 | 1,074.9 | 2.2\% | 3,343.4 | 3,303.2 | 1.2\% |
| Added value | 296.1 | 280.3 | 5.6\% | 886.8 | 860.8 | 3.0\% |
| Operating result excluding exceptionals (EBITAE) | 51.6 | 42.6 | 21.1\% | 158.7 | 133.6 | 18.7\% |
| Average capital employed, excluding goodwill | 684.5 | 722.1 |  | 684.5 | 722.1 |  |

## AVERAGE CAPITAL EMPLOYED

in millions of euro

|  | 3rd quarter |  |  | January - September |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 4}$ |  | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 3}$ |  |
| Office Products North America | 562.3 |  |  |  |  |
| Office Products Europe / Australia | 173.9 | 637.6 | 579.5 | 697.8 |  |
| Graphic Systems | 116.9 | 187.5 | 179.2 | 193.8 |  |
| Other activities and holdings | 4.4 | 126.6 | 123.6 | 129.7 |  |
| Buhrmann excluding Paper Merchanting | $\mathbf{8 5 7 . 5}$ | $\mathbf{2 0 . 2}$ | 21.9 |  |  |
| Paper Merchanting |  | $\mathbf{9 7 1 . 9}$ | $\mathbf{8 8 5 . 8}$ | $\mathbf{1 , 0 4 3 . 3}$ |  |
| Buhrmann, excluding goodwill | $\mathbf{8 5 7 . 5}$ | 602.9 |  | 611.3 |  |
| Goodwill | $1,387.8$ | $\mathbf{1 , 5 7 4 . 8}$ | $\mathbf{8 8 5 . 8}$ | $\mathbf{1 , 6 5 4 . 5}$ |  |
| Buhrmann, including goodwill | $\mathbf{2 , 2 4 5 . 2}$ | $1,682.6$ | $1,403.2$ | $1,708.6$ |  |

## ROCE in \%

|  | 3rd quarter |  | January - September |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| Office Products North America | 30.0\% | 23.7\% | 29.8\% | 23.0\% |
| Office Products Europe / Australia | 31.1\% | 20.2\% | 29.9\% | 20.4\% |
| Graphic Systems | (9.3)\% | (7.7)\% | (5.6)\% | (13.4)\% |
| Buhrmann excluding Paper Merchanting | 22.8\% | 16.3\% | 22.6\% | 15.4\% |
| Paper Merchanting |  | 8.6\% |  | 8.7\% |
| Buhrmann, excluding goodwill and exceptionals | 22.8\% | 13.3\% | 22.6\% | 12.9\% |
| Buhrmann, including goodwill and exceptionals | 6.7\% | 4.9\% | 6.8\% | 7.1\% |

ORGANIC GROWTH OF SALES

|  | 3rd quarter |  | January - September |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| Office Products North America | 3\% | (9)\% | 2\% | (5)\% |
| Office Products Europe / Australia | (1)\% | (4)\% | (2)\% | (4)\% |
| Graphic Systems | (7)\% | (12)\% | 3\% | (16)\% |
| Buhrmann excluding Paper Merchanting | 1\% | (8)\% | 1\% | (5)\% |
| Paper Merchanting |  | (7)\% |  | (7)\% |
| Buhrmann | 1\% | (8)\% | 1\% | (6)\% |

## NUMBER OF EMPLOYEES

|  | 30 September |  | 31 December |
| :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2003 |
| Office Products North America | 10,423 | 11,065 | 10,775 |
| Office Products Europe / Australia | 5,987 | 5,926 | 5,873 |
| Graphic Systems | 1,054 | 1,125 | 1,114 |
| Holdings | 70 | 73 | 70 |
| Buhrmann excluding Paper Merchanting | 17,534 | 18,189 | 17,832 |
| Paper Merchanting |  | 5,142 |  |
| Buhrmann | 17,534 | 23,330 | 17,832 |

## CONSOLIDATED PROFIT AND LOSS ACCOUNT

in millions of euros

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ | Q2 | Q1 | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ | Q3 | Q2 | Q1 | $\begin{gathered} 2002 \\ \text { Q4 } \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 1,348.4 | 1,421.6 | 1,348.2 | 1,710.0 | 2,053.3 | 2,135.6 | 2,153.6 | 2,424.5 | 2,408.9 |
| Cost of sales | (985.0) | $(1,051.4)$ | (981.5) | $(1,298.2)$ | $(1,584.7)$ | $(1,658.8)$ | $(1,651.5)$ | $(1,884.4)$ | $(1,880.4)$ |
| Exceptional cost of sales |  |  |  | (4.8) |  |  |  |  |  |
| Added value | 363.3 | 370.2 | 366.8 | 407.0 | 468.6 | 476.9 | 502.1 | 540.1 | 528.5 |
| Operating costs | (293.8) | (299.1) | (295.1) | (322.5) | (389.2) | (395.1) | (422.9) | (428.7) | (432.7) |
| Exceptional operating costs |  |  |  | (0.9) | 0.6 |  | 55.9 | 0.1 |  |
| EBITDA | 69.6 | 71.1 | 71.7 | 83.7 | 80.0 | 81.7 | 135.1 | 111.4 | 95.8 |
| Depreciation | (20.6) | (21.2) | (20.4) | (24.7) | (27.0) | (25.0) | (27.9) | (28.4) | (27.6) |
| EBITA | 48.9 | 49.8 | 51.3 | 59.0 | 53.0 | 56.7 | 107.2 | 83.0 | 68.2 |
| Amortisation of goodwill | (11.6) | (11.4) | (11.1) | (12.6) | (12.9) | (12.7) | (13.4) | (16.6) | (16.7) |
| Impairment of goodwill |  |  |  | (53.4) |  |  |  | (573.4) |  |
| Operating result (EBIT) | 37.3 | 38.5 | 40.2 | (7.0) | 40.1 | 44.0 | 93.8 | (507.0) | 51.4 |
| Net financing costs | (16.5) | (16.3) | (20.1) | (28.3) | (41.4) | (44.4) | (46.8) | (41.9) | (48.9) |
| Exceptional financing costs | (3.2) | (29.7) |  | (96.4) |  |  |  |  |  |
| Result on ordinary operations before tax | 17.7 | (7.6) | 20.1 | (131.8) | (1.3) | (0.4) | 47.0 | (548.8) | 2.5 |
| Taxes | 1.1 | 6.9 | (1.8) | (8.1) | (1.5) | (1.3) | 2.7 | 1.9 | (1.7) |
| Exceptional tax items | 1.2 | 17.6 |  | 45.8 |  |  | 30.0 |  |  |
| Other financial results |  |  | (0.1) | (0.1) | 0.6 |  |  | 3.0 | 0.2 |
| Exceptional other financial results | (0.6) | 2.9 |  | (109.6) |  | 7.3 |  |  |  |
| Minority interests | (4.1) | (4.5) | (3.6) | (3.6) | (4.0) | (3.7) | (2.1) | (2.7) | (3.3) |
| Exceptional minority interests |  |  |  | 1.8 |  |  |  |  |  |
| Net result on ordinary operations | 15.3 | 15.3 | 14.5 | (205.6) | (6.1) | 1.9 | 77.7 | (546.7) | (2.3) |
| Extraordinary result net |  |  |  |  |  |  |  | (74.3) |  |
| Net result | 15.3 | 15.3 | 14.5 | (205.6) | (6.1) | 1.9 | 77.7 | (621.0) | (2.3) |

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| Net result on ordinary <br> operations before <br> amortisation of <br> goodwill (Cash <br> earnings) | $\mathbf{2 6 . 9}$ | $\mathbf{2 6 . 7}$ | $\mathbf{2 5 . 7}$ | $\mathbf{( 1 3 9 . 6}$ | $\mathbf{6 . 8}$ | $\mathbf{1 4 . 6}$ | $\mathbf{9 1 . 0}$ | $\mathbf{4 3 . 3}$ | $\mathbf{1 4 . 4}$ |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| RATIOS |  |  |  |  |  |  |  |  |  |  |  |
| Added value as a \% of <br> net sales | $26.9 \%$ | $26.0 \%$ | $27.2 \%$ | $24.1 \%$ | $22.8 \%$ | $22.3 \%$ | $23.3 \%$ | $22.3 \%$ | $21.9 \%$ |  |  |
| EBITDAE as a \% of net <br> sales | $5.2 \%$ | $5.0 \%$ | $5.3 \%$ | $5.2 \%$ | $3.9 \%$ | $3.8 \%$ | $3.7 \%$ | $4.6 \%$ | $4.0 \%$ |  |  |
| EBITAE as a \% of net <br> sales | $3.6 \%$ | $3.5 \%$ | $3.8 \%$ | $3.8 \%$ | $2.6 \%$ | $2.7 \%$ | $2.4 \%$ | $3.4 \%$ | $2.8 \%$ |  |  |
| EBITE as a \% of net <br> sales | $2.8 \%$ | $2.7 \%$ | $3.0 \%$ | $3.0 \%$ | $1.9 \%$ | $2.1 \%$ | $1.8 \%$ | $2.7 \%$ | $2.1 \%$ |  |  |

## FIGURES PER DIVISION

## NET SALES

in millions of euros

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ | Q2 | Q1 | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ | Q3 | Q2 | Q1 | $\begin{gathered} 2002 \\ \text { Q4 } \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office Products North America | 899.3 | 962.3 | 866.0 | 965.9 | 955.3 | 1,014.2 | 1,003.3 | 1,142.6 | 1,203.5 |
| Office Products Europe / Australia | 364.3 | 359.6 | 385.6 | 385.6 | 357.1 | 358.1 | 378.0 | 384.0 | 370.2 |
| Graphic Systems | 84.8 | 99.7 | 96.7 | 109.9 | 91.8 | 104.7 | 62.1 | 166.5 | 109.3 |
| Buhrmann excluding Paper Merchanting | 1,348.4 | 1,421.6 | 1,348.2 | 1,461.4 | 1,404.2 | 1,477.0 | 1,443.3 | 1,693.1 | 1,683.0 |
| Paper Merchanting |  |  |  | 248.7 | 649.1 | 658.6 | 710.3 | 731.4 | 725.9 |
| Buhrmann | 1,348.4 | 1,421.6 | 1,348.2 | 1,710.0 | 2,053.3 | 2,135.6 | 2,153.6 | 2,424.5 | 2,408.9 |

## OPERATING RESULT (EBITAE/EBIT)

in millions of euros

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ | Q2 | Q1 | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ | Q3 | Q2 | Q1 | $\begin{gathered} 2002 \\ \text { Q4 } \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office Products North America | 42.2 | 44.2 | 43.0 | 38.7 | 37.8 | 39.5 | 43.0 | 24.2 | 40.9 |
| Office Products Europe / Australia | 13.5 | 12.1 | 14.6 | 15.2 | 9.4 | 12.0 | 8.2 | 18.7 | 17.3 |
| Graphic Systems | (2.7) | (1.9) | (0.6) | 1.1 | (2.5) | (1.7) | (8.9) | 17.3 | 2.0 |
| Holdings | (4.1) | (4.6) | (5.7) | 0.6 | (5.2) | (5.6) | (5.6) | 0.3 | (6.4) |
| Buhrmann excluding Paper Merchanting | 48.9 | 49.8 | 51.3 | 55.6 | 39.6 | 44.2 | 36.6 | 60.5 | 53.8 |
| Paper Merchanting |  |  |  | 9.1 | 12.9 | 12.5 | 14.6 | 21.7 | 14.7 |
| EBITAE | 48.9 | 49.8 | 51.3 | 64.7 | 52.6 | 56.7 | 51.2 | 82.3 | 68.5 |
| Exceptionals |  |  |  | (5.7) | 0.6 |  | 55.9 | 0.1 |  |
| Goodwill | (11.6) | (11.4) | (11.1) | (66.0) | (12.9) | (12.7) | (13.4) | (590.0) | (16.7) |
| EBIT | 37.3 | 38.5 | 40.2 | (7.0) | 40.1 | 44.0 | 93.8 | (507.0) | 51.4 |

## AVERAGE CAPITAL EMPLOYED

in millions of euros

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ | Q2 | Q1 | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ | Q3 | Q2 | Q1 | $\begin{gathered} 2002 \\ \text { Q4 } \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office Products North America | 562.3 | 564.3 | 598.5 | 621.1 | 637.6 | 680.1 | 767.6 | 839.2 | 870.1 |
| Office Products Europe / Australia | 173.9 | 176.3 | 186.3 | 183.3 | 187.5 | 186.8 | 202.2 | 212.3 | 212.5 |
| Graphic Systems | 116.9 | 127.2 | 128.0 | 117.4 | 126.6 | 131.1 | 132.8 | 120.5 | 120.7 |
| Other activities and holdings | 4.4 | 6.4 | 1.1 | 6.9 | 20.2 | 25.2 | 23.7 | 26.3 | 23.7 |
| Buhrmann excluding Paper Merchanting | 857.5 | 874.2 | 913.9 | 928.7 | 971.9 | 1,023.3 | 1,126.4 | 1,198.4 | 1,226.9 |
| Paper Merchanting |  |  |  | 203.9 | 602.9 | 602.4 | 622.0 | 670.9 | 689.6 |
| Buhrmann, excluding goodwill | 857.5 | 874.2 | 913.9 | 1,132.6 | 1,574.8 | 1,625.7 | 1,748.4 | 1,869.2 | 1,916.6 |
| Goodwill | 1,387.8 | 1,411.5 | 1,409.4 | 1,533.0 | 1,682.6 | 1,686.6 | 1,755.3 | 2,265.8 | 2,447.3 |
| Buhrmann, including goodwill | 2,245.2 | 2,285.7 | 2,323.3 | 2,665.6 | 3,257.4 | 3,312.3 | 3,503.7 | 4,135.0 | 4,363.9 |

## ROCE (IN \%)

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ | Q2 | Q1 | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ | Q3 | Q2 | Q1 | $\begin{gathered} 2002 \\ \text { Q4 } \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office Products North America | 30.0\% | 31.4\% | 28.7\% | 24.9\% | 23.7\% | 23.2\% | 22.4\% | 11.6\% | 18.8\% |
| Office Products Europe / |  |  |  |  |  |  |  |  |  |
| Australia | 31.1\% | 27.4\% | 31.4\% | 33.1\% | 20.2\% | 25.7\% | 16.2\% | 35.2\% | 32.5\% |
| Graphic Systems | (9.3)\% | (5.9)\% | (1.9)\% | 3.9\% | (7.7)\% | (5.2)\% | (26.9)\% | 57.5\% | 6.5\% |
| Buhrmann excluding |  |  |  |  |  |  |  |  |  |
| Paper Merchanting | 22.8\% | 22.8\% | 22.5\% | 23.9\% | 16.3\% | 17.3\% | 13.0\% | 20.2\% | 17.5\% |
| Paper Merchanting |  |  |  | 17.8\% | 8.6\% | 8.3\% | 9.4\% | 13.0\% | 8.6\% |
| Buhrmann, excluding goodwill and exceptionals | 22.8\% | 22.8\% | 22.5\% | 22.8\% | 13.3\% | 14.0\% | 11.7\% | 17.6\% | 14.3\% |
| Buhrmann, including goodwill | 6.7\% | 6.7\% | 6.9\% | (1.1)\% | 4.9\% | 5.3\% | 10.7\% | (49.0)\% | 4.7\% |

## NET RESULT PER SHARE <br> FULLY DILUTED

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ | Q2 | Q1 | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ | Q3 | Q2 | Q1 | $\begin{gathered} 2002 \\ \text { Q4 } \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Per ordinary share in euros |  |  |  |  |  |  |  |  |  |
| Net result from ordinary operations available to holders of ordinary shares before amortisation of goodwill and exceptional items | 0,14 | 0,18 | 0,13 | 0,12 | 0,03 | 0,03 | 0,02 | 0,26 | 0,08 |

## CONSOLIDATED CASH FLOW STATEMENT

In millions of euro

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ | Q2 | Q1 | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ | Q3 | Q2 | Q1 | $\begin{gathered} 2002 \\ \text { Q4 } \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA | 70 | 71 | 72 | 83 | 80 | 82 | 135 | 111 | 96 |
| Additions to / (release of) provisions | 2 |  | 1 | (10) | 5 | 1 | 4 | 5 |  |
| Operating result on a cash basis | 71 | 71 | 73 | 73 | 85 | 83 | 139 | 116 | 96 |
| (Increase) / decrease in inventories | (16) | 8 | 28 | (26) | 16 | 16 | (6) | 30 | (16) |
| (Increase) / decrease in trade receivables | 33 | (55) | 43 | (45) | 56 | (23) | 119 | 28 | 125 |
| Increase / (decrease) in trade creditors | (42) | 114 | (158) | 126 | (74) | 69 | (164) | 73 | (120) |
| (Increase) / decrease in other receivables and liabilities | (2) | (23) | 46 | (39) | 31 | (17) | 42 | (36) | 26 |
| (Increase) / decrease in working capital | (28) | 43 | (41) | 16 | 30 | 45 | (9) | 95 | 15 |
| Financial payments | (14) | (26) | (24) | (22) | (41) | (40) | (36) | (49) | (46) |
| Other operational payments | (6) | (4) | (8) | (9) | (15) | (17) | (11) | (20) | (12) |
| Cash flow from operational activities | 23 | 85 | 1 | 58 | 59 | 71 | 83 | 142 | 53 |
| Investments in tangible fixed assets | (13) | (13) | (15) | (19) | (20) | (22) | (18) | (30) | (16) |
| Acquisitions, integration and divestments | (6) | (4) | (12) | 622 | (6) | 8 | (7) | (5) | (11) |
| Available cash flow | 4 | 67 | (27) | 661 | 33 | 57 | 58 | 107 | 26 |
| Cash flow from financing activities | (105) | (16) | (9) | (574) | (26) | (61) | (12) | (145) | 60 |
| Net cash flow | (101) | 52 | (36) | 87 | 7 | (4) | 46 | (38) | 86 |

## ORGANIC GROWTH

## OF SALES

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ | Q2 | Q1 | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ | Q3 | Q2 | Q1 | $\begin{gathered} 2002 \\ \text { Q4 } \end{gathered}$ | Q3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office Products North America | 3\% | 3\% | 2\% | 2\% | (9)\% | (4)\% | 1\% | (3)\% | 3\% |
| Office Products Europe / Australia | (1)\% | (4)\% | (2)\% | 0\% | (4)\% | (5)\% | (4)\% | (4)\% | (5)\% |
| Graphic Systems | (7)\% | (5)\% | 27\% | (24)\% | (12)\% | (13)\% | (25)\% | (10)\% | (7)\% |
|  | 1\% | 1\% | 2\% | (1)\% | (8)\% | (5)\% | (2)\% | (3)\% | 0\% |

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## EXCHANGE

## RATES

|  | $\begin{gathered} 2004 \\ \text { Q3 } \end{gathered}$ |  | Q2 |  | $\begin{gathered} 2003 \\ \text { Q4 } \end{gathered}$ |  |  |  | Q3 |  | Q2 |  | $\begin{array}{cc}  & \mathbf{2 0 0 2} \\ \text { Q1 } & \text { Q4 } \end{array}$ |  |  |  | Q3 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Euro versus US\$, average rate | \$ | 1.22 | \$ | 1.21 | \$ | 1.25 | \$ | 1.19 | \$ | 1.12 | \$ | 1.14 | \$ | 1.07 | \$ | 1.01 | \$ | 0.99 |
| Euro versus US\$, end rate | \$ | 1.24 | \$ | 1.22 | \$ | 1.22 | \$ | 1.26 | \$ | 1.17 | \$ | 1.14 | \$ | 1.09 | \$ | 1.05 | \$ | 0.96 |

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## BUHRMANN NV

| By: $\quad$ | /s/ F.H.J. Koffrie |
| :--- | :--- |
|  | Member Executive Board |

By: $\quad$| /s/ H. van der Kooij |
| :--- |
| Company Secretary |

