

CASCADE CORP  
Form 10-Q  
September 08, 2006

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark  
One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended July 31, 2006

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from      to

Commission file number 1-12557

**CASCADE CORPORATION**

(Exact name of registrant as specified in its charter)

**Oregon**

(State or other jurisdiction of incorporation or organization)

**93-0136592**

(I.R.S. Employer Identification No.)

**2201 N.E. 201st Ave.**

**Fairview, Oregon**

(Address of principal executive office)

**97024-9718**

(Zip Code)

Registrant's telephone number, including area code: **(503) 669-6300**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the registrant's common stock as of August 24, 2006 was 12,602,201.

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### Forward-Looking Statements

This Form 10-Q, including Management's Discussion and Analysis of Financial Condition and Results of Operations (Item 2) contains forward-looking statements that involve risks and uncertainties, as well as assumptions that, if they never materialize or prove incorrect, could cause our results to differ materially from those expressed or implied by such forward-looking statements. All statements other than statements of historical fact are statements that could be deemed forward-looking statements, including any projections of revenue, gross margin, expenses, earnings or losses from operations, synergies or other financial items; any statements of plans, strategies, and objectives of management for future operations; any statements regarding future economic conditions or performance; any statements of expectation or belief; and any statements of assumptions underlying any of the foregoing. The risks, uncertainties, and assumptions referred to above include, but are not limited to:

- Competitive factors in, and the cyclical nature of, the materials handling industry;
- Fluctuations in lift truck orders or deliveries;
- Availability and cost of raw materials;
- General business and economic conditions in North America, Europe, Asia Pacific and China;
- Actions by foreign governments;
- Assumptions relating to pension and other post-retirement costs;
- Foreign currency fluctuations;
- Pending litigation;
- Environmental matters;
- Effectiveness of our capital expenditures and cost reduction initiatives.

We undertake no obligation to publicly revise or update forward-looking statements to reflect events or circumstances that arise after the date of this report.

## PART I FINANCIAL INFORMATION

## Item 1. Financial Statements

## CASCADE CORPORATION

## CONSOLIDATED STATEMENTS OF INCOME

(Unaudited in thousands, except per share amounts)

|   | Three Months Ended |            | Six Months Ended |            |
|---|--------------------|------------|------------------|------------|
|   | July 31<br>2006    | 2005       | July 31<br>2006  | 2005       |
| Net sales                                   | \$ 119,376         | \$ 114,966 | \$ 237,150       | \$ 229,481 |
| Cost of goods sold                          | 81,023             | 78,396     | 162,108          | 155,423    |
| Gross profit                                | 38,353             | 36,570     | 75,042           | 74,058     |
| Selling and administrative expenses         | 19,897             | 18,927     | 39,749           | 37,045     |
| Loss (gain) on disposition of assets        | 45                 | 1          | (617 )           | (27 )      |
| Amortization                                | 305                | 767        | 607              | 943        |
| Operating income                            | 18,106             | 16,875     | 35,303           | 36,097     |
| Interest expense                            | 493                | 698        | 1,025            | 1,448      |
| Interest income                             | (527 )             | (170 )     | (882 )           | (277 )     |
| Other expense (income)                      | (287 )             | 65         | (321 )           | (137 )     |
| Income before provision for income taxes    | 18,427             | 16,282     | 35,481           | 35,063     |
| Provision for income taxes                  | 6,504              | 5,532      | 12,524           | 12,105     |
| Net income                                  | \$ 11,923          | \$ 10,750  | \$ 22,957        | \$ 22,958  |
| Basic earnings per share                    | \$ 0.95            | \$ 0.87    | \$ 1.83          | \$ 1.87    |
| Diluted earnings per share                  | \$ 0.91            | \$ 0.84    | \$ 1.75          | \$ 1.79    |
| Basic weighted average shares outstanding   | 12,569             | 12,302     | 12,555           | 12,266     |
| Diluted weighted average shares outstanding | 13,074             | 12,856     | 13,133           | 12,808     |

The accompanying notes are an integral part of the consolidated financial statements.

## CASCADE CORPORATION

## CONSOLIDATED BALANCE SHEETS

(Unaudited - in thousands, except per share amounts)

|  | July 31<br>2006 | January 31<br>2006 |
|--|-----------------|--------------------|
| <b>ASSETS</b>  |                 |                    |
| Current assets:  |                 |                    |
| Cash and cash equivalents  | \$ 43,849       | \$ 35,493          |
| Marketable securities  | 22,004          | 23,004             |
| Accounts receivable, less allowance for doubtful accounts of \$1,521 and \$1,415                         | 78,336          | 67,020             |
| Inventories  | 54,849          | 56,996             |
| Deferred income taxes  | 3,550           | 3,232              |
| Prepaid expenses and other   | 5,564           | 5,373              |
| Total current assets   | 208,152         | 191,118            |
| Property, plant and equipment, net   | 76,452          | 75,374             |
| Goodwill   | 79,753          | 78,820             |
| Deferred income taxes  | 12,803          | 11,851             |
| Other assets   | 4,014           | 4,120              |
| Total assets   | \$ 381,174      | \$ 361,283         |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>   |                 |                    |
| Current liabilities:   |                 |                    |
| Notes payable to banks   | \$ 4,389        | \$ 4,741           |
| Current portion of long-term debt  | 12,593          | 12,681             |
| Accounts payable   | 22,475          | 25,124             |
| Accrued payroll and payroll taxes  | 9,091           | 8,710              |
| Accrued environmental expenses   | 979             | 984                |
| Income taxes payable   | 337             | 2,373              |
| Other accrued expenses   | 10,371          | 11,543             |
| Total current liabilities  | 60,235          | 66,156             |
| Long-term debt, net of current portion   | 12,500          | 12,500             |
| Accrued environmental expenses   | 6,261           | 6,951              |
| Deferred income taxes  | 3,959           | 4,009              |
| Other liabilities  | 12,934          | 12,261             |
| Total liabilities  | 95,889          | 101,877            |
| Commitments and contingencies (Note 8)   |                 |                    |
| Shareholders' equity:  |                 |                    |
| Common stock, \$.50 par value, 20,000 authorized shares; 12,600 and 12,536 shares issued and outstanding | 6,300           | 6,268              |
| Additional paid-in capital   | 24,282          | 21,590             |
| Retained earnings  | 243,055         | 223,867            |
| Accumulated other comprehensive income   | 11,648          | 7,681              |
| Total shareholders' equity   | 285,285         | 259,406            |
| Total liabilities and shareholders' equity   | \$ 381,174      | \$ 361,283         |

The accompanying notes are an integral part of the consolidated financial statements.

**CASCADE CORPORATION**  
**CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY**  
(Unaudited in thousands, except per share amounts)

|   | Common Stock<br>Shares | Amount   | Additional<br>Paid-In<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Year-To-Date<br>Comprehensive<br>Income (Loss) |
|---|------------------------|----------|----------------------------------|----------------------|--|--|
| <b>Balance at January 31,<br/>2006</b>                                    | 12,536                 | \$ 6,268 | \$ 21,590                        | \$ 223,867           | \$ 7,681   |  |
| Net income  |                        |          |                                  | 22,957               |  | \$ 22,957                                      |
| Dividends (\$0.30 per<br>share)   |                        |          |                                  | (3,769)              |  |  |
| Common stock issued   | 64                     | 32       | 692                              |                      |  |  |
| Excess tax benefit from<br>exercise of share-based<br>compensation awards |                        |          | 118                              |                      |  |  |
| Share-based<br>compensation   |                        |          | 1,882                            |                      |  |  |
| Translation adjustment  |                        |          |                                  |                      | 3,967  | 3,967  |
| <b>Balance at July 31, 2006</b>   | 12,600                 | \$ 6,300 | \$ 24,282                        | \$ 243,055           | \$ 11,648  | \$ 26,924                                      |

The accompanying notes are an integral part of the consolidated financial statements.

**CASCADE CORPORATION**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited in thousands)

|   | Six Months Ended<br>July 31 |           |
|---|-----------------------------|-----------|
|   | 2006                        | 2005      |
| <b>Cash flows from operating activities:</b>                                      |                             |           |
| Net income  | \$ 22,957                   | \$ 22,958 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                             |           |
| Depreciation and amortization   | 7,494                       | 8,339     |
| Share-based compensation  | 1,882                       | 369       |
| Deferred income taxes   | (1,363 )                    | (298 )    |
| Gain on disposition of assets   | (617 )                      | (27 )     |
| Changes in operating assets and liabilities:                                      |                             |           |
| Accounts receivable   | (9,586 )                    | (4,377 )  |
| Inventories   | 3,557                       | (3,167 )  |
| Prepaid expenses and other  | (802 )                      | (1,071 )  |
| Accounts payable and accrued expenses   | (4,544 )                    | (5,183 )  |
| Income taxes payable and receivable   | (2,092 )                    | 51        |
| Other assets and liabilities  | (491 )                      | 1,024     |
| Net cash provided by operating activities   | 16,395                      | 18,618    |
| <b>Cash flows from investing activities:</b>                                      |                             |           |
| Capital expenditures  | (6,248 )                    | (5,287 )  |
| Sales of marketable securities  | 7,100                       | 10,150    |
| Purchases of marketable securities  | (6,100 )                    | (24,050 ) |
| Proceeds from disposition of assets   | 1,607                       | 190       |
| Net cash used in investing activities   | (3,641 )                    | (18,997 ) |
| <b>Cash flows from financing activities:</b>                                      |                             |           |
| Cash dividends paid   | (3,769 )                    | (2,947 )  |
| Payments on long-term debt  | (88 )                       | (228 )    |
| Notes payable to banks, net   | (530 )                      | (115 )    |
| Common stock issued under share-based compensation plans                          | 724                         | 1,812     |
| Excess tax benefit from exercise of share-based compensation awards               | 118                         | 720       |
| Net cash used in financing activities   | (3,545 )                    | (758 )    |
| <b>Effect of exchange rate changes</b>  | (853 )                      | (2,923 )  |
| Change in cash and cash equivalents   | 8,356                       | (4,060 )  |
| Cash and cash equivalents at beginning of period                                  | 35,493                      | 30,482    |
| Cash and cash equivalents at end of period  | \$ 43,849                   | \$ 26,422 |
| Supplemental disclosure of cash flow information:                                 |                             |           |
| See Note 10 to the consolidated financial statements                              |                             |           |

The accompanying notes are an integral part of the consolidated financial statements.

**CASCADE CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Note 1 Description of Business**

Cascade Corporation is an international company engaged in the manufacture of materials handling products that are widely used on industrial fork lift trucks and, to a lesser extent, construction, mining and agricultural vehicles. Accordingly, our sales are largely dependent on sales of lift trucks and on the sales of replacement parts. Our sales are made throughout the world. We are headquartered in Fairview, Oregon, employing approximately 1,900 people and maintaining operations in 15 countries outside the United States.

**Note 2 Interim Financial Information**

The accompanying consolidated financial statements for the interim periods ended July 31, 2006 and 2005 are unaudited. In the opinion of management, the accompanying consolidated financial statements reflect normal recurring adjustments necessary for a fair statement of the financial position, results of operations and cash flows for those interim periods. Results of operations for the interim periods are not necessarily indicative of the results to be expected for the full year, and these financial statements do not contain the detail or footnote disclosures concerning accounting policies and other matters that would be included in full fiscal year financial statements. Therefore, these statements should be read in conjunction with our audited financial statements included on Form 10-K in our Annual Report for the fiscal year ended January 31, 2006.



**Note 3 Segment Information**

Our operating units have similar economic characteristics and attributes, including similar products, distribution patterns and classes of customers. As a result, we aggregate our operating units into four geographic operating segments related to the manufacturing, distribution and servicing of material handling load engagement products primarily for the lift truck industry. We evaluate performance of each of our operating segments based on operating income before interest, miscellaneous income/expense and income taxes. The accounting policies of the operating segments are the same as those described in the summary of significant accounting policies contained in Note 2 of our consolidated financial statements included in our Form 10-K for the fiscal year ended January 31, 2006.

Revenues and operating results are classified according to the region of origin. Property, plant and equipment are attributed to the geographic location in which they are located. Net sales, operating results and other financial information by geographic region were as follows (in thousands):

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| 2006                                 | Three Months Ended July 31 |           |              |          |              |               |
|--------------------------------------|----------------------------|-----------|--------------|----------|--------------|---------------|
|                                      | North America              | Europe    | Asia Pacific | China    | Eliminations | Consolidation |
| Net sales                            | \$ 65,847                  | \$ 33,827 | \$ 12,319    | \$ 7,383 | \$           | \$ 119,376    |
| Transfers between areas              | 6,510                      | 432       | 76           | 1,704    | (8,722)      |               |
| Net sales and transfers              | \$ 72,357                  | \$ 34,259 | \$ 12,395    | \$ 9,087 | \$ (8,722)   | \$ 119,376    |
| Gross profit                         | \$ 26,081                  | \$ 6,273  | \$ 2,979     | \$ 3,020 | \$           | \$ 38,353     |
| Selling and administrative           | 11,503                     | 5,548     | 2,130        | 716      |              | 19,897        |
| Loss (gain) on disposition of assets | 5                          | 45        | (6)          | 1        |              | 45            |
| Amortization                         | 89                         | 208       |              | 8        |              | 305           |
| Operating income                     | \$ 14,484                  | \$ 472    | \$ 855       | \$ 2,295 | \$           | \$ 18,106     |
| Property, plant and equipment        |                            |           |              |          |              |               |
| Capital expenditures                 | \$ 1,724                   | \$ 645    | \$ 73        | \$ 555   |              | \$ 2,997      |
| Depreciation expense                 | \$ 2,065                   | \$ 1,162  | \$ 108       | \$ 70    |              | \$ 3,405      |

| 2005                                 | Three Months Ended July 31 |           |              |          |              |               |
|--------------------------------------|----------------------------|-----------|--------------|----------|--------------|---------------|
|                                      | North America              | Europe    | Asia Pacific | China    | Eliminations | Consolidation |
| Net sales                            | \$ 61,793                  | \$ 35,297 | \$ 12,024    | \$ 5,852 | \$           | \$ 114,966    |
| Transfers between areas              | 5,382                      | 881       | 82           | 1,429    | (7,774)      |               |
| Net sales and transfers              | \$ 67,175                  | \$ 36,178 | \$ 12,106    | \$ 7,281 | \$ (7,774)   | \$ 114,966    |
| Gross profit                         | \$ 24,063                  | \$ 6,691  | \$ 3,478     | \$ 2,338 | \$           | \$ 36,570     |
| Selling and administrative           | 10,897                     | 5,383     | 1,960        | 687      |              | 18,927        |
| Loss (gain) on disposition of assets | (1)                        | 1         | 1            |          |              | 1             |
| Amortization                         | 37                         | 723       |              | 7        |              | 767           |
| Operating income                     | \$ 13,130                  | \$ 584    | \$ 1,517     | \$ 1,644 | \$           | \$ 16,875     |
| Property, plant and equipment        | \$ 35,334                  | \$ 37,184 | \$ 1,563     | \$ 3,330 |              | \$ 77,411     |
| Capital expenditures                 | \$ 1,980                   | \$ 1,158  | \$ 78        | \$ 57    |              | \$ 3,273      |
| Depreciation expense                 | \$ 2,002                   | \$ 1,649  | \$ 101       | \$ 90    |              | \$ 3,842      |

| 2006                                 | Six Months Ended July 31 |           |              |           |              |               |
|--------------------------------------|--------------------------|-----------|--------------|-----------|--------------|---------------|
|                                      | North America            | Europe    | Asia Pacific | China     | Eliminations | Consolidation |
| Net sales                            | \$ 132,462               | \$ 67,048 | \$ 23,456    | \$ 14,184 | \$           | \$ 237,150    |
| Transfers between areas              | 12,504                   | 837       | 168          | 3,371     | (16,880)     |               |
| Net sales and transfers              | \$ 144,966               | \$ 67,885 | \$ 23,624    | \$ 17,555 | \$ (16,880)  | \$ 237,150    |
| Gross profit                         | \$ 52,039                | \$ 11,617 | \$ 5,728     | \$ 5,658  | \$           | \$ 75,042     |
| Selling and administrative           | 22,971                   | 11,400    | 4,078        | 1,300     |              | 39,749        |
| Loss (gain) on disposition of assets | 9                        | (617)     | (10)         | 1         |              | (617)         |
| Amortization                         | 178                      | 415       |              | 14        |              | 607           |
| Operating income                     | \$ 28,881                | \$ 419    | \$ 1,660     | \$ 4,343  | \$           | \$ 35,303     |
| Capital expenditures                 | \$ 3,727                 | \$ 992    | \$ 144       | \$ 1,385  |              | \$ 6,248      |
| Depreciation expense                 | \$ 4,106                 | \$ 2,433  | \$ 212       | \$ 136    |              | \$ 6,887      |

| 2005                                 | Six Months Ended July 31 |           |              |           |              |               |
|--------------------------------------|--------------------------|-----------|--------------|-----------|--------------|---------------|
|                                      | North America            | Europe    | Asia Pacific | China     | Eliminations | Consolidation |
| Net sales                            | \$ 123,410               | \$ 72,001 | \$ 22,937    | \$ 11,133 | \$           | \$ 229,481    |
| Transfers between areas              | 11,472                   | 1,566     | 173          | 2,639     | (15,850)     |               |
| Net sales and transfers              | \$ 134,882               | \$ 73,567 | \$ 23,110    | \$ 13,772 | \$ (15,850)  | \$ 229,481    |
| Gross profit                         | \$ 48,055                | \$ 14,985 | \$ 6,629     | \$ 4,389  | \$           | \$ 74,058     |
| Selling and administrative           | 21,325                   | 10,878    | 3,758        | 1,084     |              | 37,045        |
| Loss (gain) on disposition of assets | (1)                      | 21        | (47)         |           |              | (27)          |
| Amortization                         | 74                       | 855       |              | 14        |              | 943           |
| Operating income                     | \$ 26,657                | \$ 3,231  | \$ 2,918     | \$ 3,291  | \$           | \$ 36,097     |
| Capital expenditures                 | \$ 3,246                 | \$ 1,750  | \$ 174       | \$ 117    |              | \$ 5,287      |
| Depreciation expense                 | \$ 3,976                 | \$ 3,034  | \$ 207       | \$ 179    |              | \$ 7,396      |



**Note 4 Goodwill**

The change in the amount of goodwill between July 31, 2006 and January 31, 2006 related entirely to fluctuations in foreign currency. We have no goodwill recorded in China. The following table provides a breakdown of goodwill by geographic region (in thousands):

|               | <b>July 31<br/>2006</b> | <b>January 31<br/>2006</b> |
|---------------|-------------------------|----------------------------|
| North America | \$ 66,411               | \$ 65,978                  |
| Europe        | 10,342                  | 9,840                      |
| Asia Pacific  | 3,000                   | 3,002                      |
|               | \$ 79,753               | \$ 78,820                  |

**Note 5 Marketable Securities**

Marketable securities consist of auction rate and variable rate demand notes issued by various state agencies throughout the United States. We classify these securities as available-for-sale securities. These securities are insured either through third party agencies, reinsured through the U.S. government, or secured by a letter of credit from a bank. The specific identification method is used to determine the cost of securities sold. There are no realized or unrealized gains or losses related to our marketable securities. These securities are long-term instruments maturing through 2040, however, the interest rates and maturities are reset approximately every month, at which time we can sell the securities. Accordingly, we have classified these securities as current assets in our consolidated balance sheets.

**Note 6 Inventories**

Inventories stated at the lower of average cost or market are presented below by major class (in thousands).

|                               | <b>July 31<br/>2006</b> | <b>January 31<br/>2006</b> |
|-------------------------------|-------------------------|----------------------------|
| Finished goods and components | \$ 36,218               | \$ 37,236                  |
| Work in process               | 510                     | 620                        |
| Raw materials                 | 18,121                  | 19,140                     |
|                               | \$ 54,849               | \$ 56,996                  |

**Note 7 Share-Based Compensation Plans**

We have granted two types of awards, stock options and stock appreciation rights (SARS), under our share-based compensation plans to officers, key managers and directors. Stock options provide the holder the right to purchase our common shares at an established price. SARS provide the holder the right to receive an amount, payable in our common shares, equal to the excess of the market value of our common shares on the date of exercise (intrinsic value) over the base price at the time the right was granted. The base price may not be less than the market price of our common shares on the date of grant. The prices for all awards are established by our Board of Directors Compensation Committee at the time the awards are granted. All awards vest ratably over a four year period and have a term of ten years.

We have reserved 1,400,000 shares of common stock under our stock option plan. As of July 31, 2006 a total of 615,000 shares have been issued upon the exercise of stock options. No additional stock options can be granted under the terms of the plan. The SARS plan provides for the issuance of 750,000 shares of common stock upon the exercise of SARS of which 34,000 shares have been issued at July 31, 2006. We issue new common shares upon the exercise of all awards.

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A summary of the plans status at July 31, 2006 together with changes during the six months then ended are presented in the following table (in thousands, except per share amounts):

|                             | Stock Options      |   | Stock Appreciation Rights |   |
|-----------------------------|--------------------|---|---------------------------|---|
|                             | Outstanding Awards | Weighted Average Exercise Price Per Share | Outstanding Awards        | Weighted Average Exercise Price Per Share |
| Balance at January 31, 2006 | 841                | \$ 14.10                                  | 1,019                     | \$ 29.83                                  |
| Granted                     |                    |   | 255                       | 37.05                                     |
| Exercised                   | (52 )              | 15.80                                     | (37 )                     | 25.93                                     |
| Forfeited                   | (25 )              | 17.76                                     | (115 )                    | 31.51                                     |
| Balance at July 31, 2006    | 764                | \$ 13.87                                  | 1,122                     | \$ 31.43                                  |

Prior to May 1, 2005 we accounted for stock options under Accounting Principles Board Opinion No. 25 (APB 25), Accounting for Stock Issued to Employees, which permitted the use of intrinsic value accounting. No stock-based compensation cost was reflected in net income for stock options, as all options granted had an exercise price equal to the market price of the underlying common stock on the date of grant.

We accounted for SARS using variable plan accounting under Financial Interpretation No. (FIN) 28, Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans. Accordingly, we recorded deferred compensation as a reduction of shareholders equity, equal to the excess of the market value of our common stock on the balance sheet date or date of exercise over the base price at the date of grant. The deferred compensation was recognized as an expense over the vesting period based on the periods in which the officers and directors performed services.

In our second quarter of fiscal 2006, we adopted Statement of Financial Accounting Standards (SFAS) No. 123 (revised 2004), Share-Based Payment (123R). This standard is a revision of SFAS 123, Accounting for Stock-Based Compensation and supersedes APB 25 and FIN 28. SFAS 123R addresses the accounting for share-based compensation in which we receive employee services in exchange for our equity instruments. Under SFAS 123R, we are required to recognize compensation cost for share-based compensation issued to or purchased by employees, net of estimated forfeitures, under share-based compensation plans using a fair value method. We adopted SFAS 123R using the modified prospective method as of May 1, 2005. Accordingly, no prior periods were restated. Under this method, we recorded compensation expense for all awards granted after the date of adoption and for the unvested portion of previously granted awards that remained outstanding as of the beginning of the period of adoption.

The following table illustrates the pro forma effect on net income and earnings per share if we had recorded compensation expense based on the fair value method for all share-based compensation awards (in thousands, except per share amounts):

|  | Three Months Ended July 31 |           | Six Months Ended July 31 |           |
|--|----------------------------|-----------|--------------------------|-----------|
|  | 2006                       | 2005      | 2006                     | 2005      |
| Net income - as reported   | \$ 11,923                  | \$ 10,750 | \$ 22,957                | \$ 22,958 |
| Add: SARS amortization, net of taxes of \$80   |                            |           |                          | (148 )    |
| Net income excluding SARS amortization   | 11,923                     | 10,750    | 22,957                   | 22,810    |
| Deduct: total stock-based compensation, net of income tax benefits of \$140 determined under fair value based method |                            |           |                          | (297 )    |
| Net income - pro forma   | \$ 11,923                  | \$ 10,750 | \$ 22,957                | \$ 22,513 |
| Basic earnings per share - as reported   | \$ 0.95                    | \$ 0.87   | \$ 1.83                  | \$ 1.87   |
| Basic earnings per share - pro forma   | \$ 0.95                    | \$ 0.87   | \$ 1.83                  | \$ 1.84   |
| Diluted earnings per share - as reported   | \$ 0.91                    | \$ 0.84   | \$ 1.75                  | \$ 1.79   |
| Diluted earnings per share - pro forma   | \$ 0.91                    | \$ 0.84   | \$ 1.75                  | \$ 1.76   |

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We calculate share-based compensation cost using the Black-Scholes option pricing model. The range of assumptions used to compute share-based compensation are as follows:

|  | Granted in<br>Fiscal 2007 Grant | Granted Prior to<br>Fiscal 2007 |       |
|--|---------------------------------|---------------------------------|-------|
| Risk-free interest rate                      | 5.0%                            | 2.3                             | 4.1%  |
| Expected volatility                          | 41%                             | 40                              | 42%   |
| Expected dividend yield                      | 1.6%                            | 1.1                             | 2.8%  |
| Expected life (in years)                     | 6                               | 5                               | 6     |
| Weighted average fair value at date of grant | \$15.24                         | \$4.16                          | 17.86 |

The following table presents all share-based compensation costs recognized in our statements of income (in thousands):

| Method used to account<br>for share-based<br>compensation | Three Months Ended July 31<br>2006 |            | Six Months Ended July 31<br>2006 |            | 2005                   |
|---|------------------------------------|------------|----------------------------------|------------|------------------------|
|   | Fair Value                         | Fair Value | Fair Value                       | Fair Value | Fair Value / Intrinsic |
| Share-based compensation<br>under SFAS 123R               | \$ 951                             | \$ 597     | \$ 1,882                         | \$ 597     |                        |
| Share-based compensation<br>under FIN 28                  |                                    |            |                                  | (228       | )                      |
|   | \$ 951                             | \$ 597     | \$ 1,882                         | \$ 369     |                        |
| Tax benefit recognized                                    | \$ 265                             | \$ 177     | \$ 514                           | \$ 97      |                        |

As of July 31, 2006, there was \$11.6 million of total unrecognized compensation cost related to nonvested share-based compensation awards granted under the plans. That cost is expected to be recognized over a weighted average period of 3 years. The following table represents as of July 31, 2006 the share-based compensation costs to be recognized in future periods (in thousands) for awards granted to date:

| Fiscal year | Amount    |
|-------------|-----------|
| 2007        | \$ 2,151  |
| 2008        | 4,087     |
| 2009        | 3,336     |
| 2010        | 1,734     |
| 2011        | 305       |
|             | \$ 11,613 |

**Note 8 Commitments and Contingencies**

**Environmental Matters**



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We are subject to environmental laws and regulations, which include obligations to remove or mitigate environmental effects of past disposal and release of certain wastes and substances at various sites. We record liabilities for affected sites when environmental assessments indicate probable cleanup and the costs can be reasonably estimated. Our liabilities for environmental costs, other than for costs of assessments themselves, are generally determined after the completion of investigations and studies or our commitment to a formal plan of action, such as an approved remediation plan, and are based on our best estimate of undiscounted future costs using currently available technology, applying current regulations, as well as our own historical experience regarding environmental cleanup costs. The reliability and precision of the cost estimates are affected by numerous factors, such as different stages of site evaluation and reevaluation of the degree of remediation required. We adjust our liabilities as new remediation requirements are defined, as information becomes available permitting reasonable estimates to be made and to reflect new and changing facts.

It is reasonably possible that changes in estimates will occur in the near term and the related adjustments to environmental liabilities may have a material impact on our net income and operating cash flows. Unasserted claims are not currently reflected in our environmental liabilities. It is also reasonably possible that these changes or claims may also have a material impact on our net income and operating cash flows if asserted. We cannot estimate the impact of these potential changes or claims at this time.

Our specific environmental matters consist of the following:

Fairview, Oregon

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In 1996, the Oregon Department of Environmental Quality issued two Records of Decision affecting our Fairview, Oregon manufacturing facility. The Records of Decision required us to initiate remedial activities related to the cleanup of groundwater contamination at and near the facility. Remediation activities have been conducted since 1996 and current estimates provide for some level of activity to continue through 2021. Costs of certain remediation activities at the facility are shared with The Boeing Company, with Cascade paying 70% of these costs. We have accrued a liability for the ongoing remediation activities at our Fairview facility of \$6.2 million and \$6.7 million at July 31, 2006 and January 31, 2006, respectively.

Springfield, Ohio

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In 1994, we entered into a consent order with the Ohio Environmental Protection Agency, which required the installation of remediation systems for the cleanup of groundwater contamination at our Springfield, Ohio facility. The current estimate is that the remediation activities will continue through 2013. Our accrued liability for ongoing remediation activities at our Springfield facility was \$1.1 million at both July 31, 2006 and January 31, 2006.

### Insurance Litigation

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On April 22, 2002, the Circuit Court of the State of Oregon for Multnomah County entered judgment in our favor in an action originally brought in 1992 against several insurers to recover various expenses incurred in connection with environmental litigation and related proceedings. The judgment was against two non-settling insurers. We subsequently reached a settlement of all claims with one of the insurers in return for a payment of \$1.3 million, which we received October 22, 2004. The trial court judgment against the remaining insurer, Employers Reinsurance Corp. (ERC), is in the amount of approximately \$800,000. The judgment also requires ERC to defend us in suits alleging liability because of groundwater contamination emanating from our Fairview, Oregon plant and requires ERC to pay approximately 3.1% of any costs incurred after March 1, 1997 on account of such contamination. We appealed the judgment to the Oregon Court of Appeals contending ERC should pay a larger share of our expenses from both before and after March 1, 1997, together with additional interest and attorneys fees.

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On May 17, 2006, the Oregon Court of Appeals ruled in our favor and reversed the trial court judgment in part. The Court of Appeals ruling would obligate ERC to pay 100% of our unreimbursed environmental expenses up to its policy limits, plus increased interest and attorneys fees. We estimate the Court of Appeals ruling could result in an eventual recovery of up to \$14.0 million, in addition to the increased interest and attorneys fees and unreimbursed costs of environmental defense. However, any determination of our ultimate recovery is subject to possible discretionary review of the Court of Appeals decision by the Oregon Supreme Court as well as further proceedings at the trial court level. We have not recorded any amounts that may be recovered from ERC in our consolidated financial statements.

**Legal Proceedings**

We are subject to legal proceedings, claims and litigation, in addition to the environmental matters previously discussed, arising in the ordinary course of business. While the outcome of these matters is currently not determinable, management does not expect the ultimate costs to be material to our consolidated financial position, result of operations, or cash flows.

**Lease Guarantee**

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We sold our hydraulic cylinder division to Precision Hydraulic Cylinders, Inc. (Precision) on January 15, 2002. Under the terms of the sale, we assigned to Precision an operating lease related to a manufacturing facility in Beulaville, North Carolina. We are a guarantor on the lease in the event Precision fails to comply with the lease terms. The lease requires payments by Precision of approximately \$21,000 per month through November 2007. The total value of the lease guarantee using undiscounted cash flows was approximately \$336,000 at July 31, 2006.

### **Note 9 Earnings Per Share**

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The following table presents the calculation of basic and diluted earnings per share (in thousands, except per share amounts):

|  | Three Months Ended July 31 |           | Six Months Ended July 31 |           |
|--|----------------------------|-----------|--------------------------|-----------|
|  | 2006                       | 2005      | 2006                     | 2005      |
| <b>Basic earnings per share:</b>                               |                            |           |                          |           |
| Net income   | \$ 11,923                  | \$ 10,750 | \$ 22,957                | \$ 22,958 |
| Weighted average shares of common stock outstanding            | 12,569                     | 12,302    | 12,555                   | 12,266    |
|  | \$ 0.95                    | \$ 0.87   | \$ 1.83                  | \$ 1.87   |
| <b>Diluted earnings per share:</b>                             |                            |           |                          |           |
| Net income   | \$ 11,923                  | \$ 10,750 | \$ 22,957                | \$ 22,958 |
| Weighted average shares of common stock outstanding            | 12,569                     | 12,302    | 12,555                   | 12,266    |
| Dilutive effect of stock options and stock appreciation rights | 505                        | 554       | 578                      | 542       |
| Diluted weighted average shares of common stock outstanding    | 13,074                     | 12,856    | 13,133                   | 12,808    |
|  | \$ 0.91                    | \$ 0.84   | \$ 1.75                  | \$ 1.79   |

Basic earnings per share is based on the weighted average number of common shares outstanding for the period. Diluted weighted average common shares includes the incremental shares that would be issued upon the assumed exercise of stock options and stock appreciation rights. For both the three and six month periods ended July 31, 2006 unexercised SARS totaling 772,500 awards were excluded from the calculation of diluted earnings per share because they were antidilutive. No unexercised SARS were excluded from the calculation of diluted earnings per share for the three or six month periods ended July 31, 2005. All stock options were included in our calculation of diluted earnings per share because they were dilutive.

**Note 10 Supplemental Cash Flow Information**



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The following table presents information that supplements the consolidated statements of cash flow (in thousands):

|  | For the Six Months Ended July 31 |             |
|--|----------------------------------|-------------|
|  | 2006                             | 2005        |
| Cash paid during the period for:                     |                                  |             |
| Interest   | \$ 1,016                         | \$ 1,439    |
| Income taxes   | \$ 15,862                        | \$ 12,088   |
| Supplemental disclosure of noncash information:      |                                  |             |
| Deferred compensation from stock appreciation rights | \$                               | \$ (4,734 ) |

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**Note 11 Benefit Plans**

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The following table represents the net periodic cost related to our defined benefit plans in Canada, England and France and our postretirement benefit plan in the United States (in thousands):

|                                   | <b>Defined Benefit</b>            |                                   | <b>Postretirement Benefit</b>     |                                   |
|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
|                                   | <b>Three Months Ended July 31</b> | <b>Three Months Ended July 31</b> | <b>Three Months Ended July 31</b> | <b>Three Months Ended July 31</b> |
|                                   | <b>2006</b>                       | <b>2005</b>                       | <b>2006</b>                       | <b>2005</b>                       |
| <b>Net periodic benefit cost:</b> |                                   |                                   |                                   |                                   |
| Service cost                      | \$ 22                             | \$ 46                             | \$ 34                             | \$ 32                             |
| Interest cost                     | 128                               | 109                               | 114                               | 109                               |
| Expected return on plan assets    | (125 )                            | (105 )                            |                                   |                                   |
| Recognized net actuarial loss     | 36                                | 29                                | 92                                | 87                                |
|                                   | \$ 61                             | \$ 79                             | \$ 240                            | \$ 228                            |

|                                   | <b>Defined Benefit</b>          |                                 | <b>Postretirement Benefit</b>   |                                 |
|-----------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|                                   | <b>Six Months Ended July 31</b> | <b>Six Months Ended July 31</b> | <b>Six Months Ended July 31</b> | <b>Six Months Ended July 31</b> |
|                                   | <b>2006</b>                     | <b>2005</b>                     | <b>2006</b>                     | <b>2005</b>                     |
| <b>Net periodic benefit cost:</b> |                                 |                                 |                                 |                                 |
| Service cost                      | \$ 43                           | \$ 97                           | \$ 68                           | \$ 64                           |
| Interest cost                     | 253                             | 228                             | 228                             | 217                             |
| Expected return on plan assets    | (248 )                          | (219 )                          |                                 |                                 |
| Recognized net actuarial loss     | 71                              | 61                              | 184                             | 173                             |
|                                   | \$ 119                          | \$ 167                          | \$ 480                          | \$ 454                          |

### Note 12 Recent Accounting Pronouncements

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In November 2004, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 151 (SFAS 151), Inventory Costs, an amendment of ARB No. 43, Chapter 4. This statement amends the guidance in ARB No. 43, Chapter 4, Inventory Pricing , to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage). Paragraph 5 of ARB No. 43, Chapter 4, previously stated that under some circumstances, items such as idle facility expense, excessive spoilage, double freight, and re-handling costs may be so abnormal as to require treatment as current period charges. SFAS 151 requires that those items be recognized as current-period charges regardless of whether they meet the criterion of so abnormal. In addition, this statement requires that allocation of fixed production overhead to the costs of conversion be based on the normal capacity of the production facilities. The provisions of SFAS 151 were effective for us on February 1, 2006. The adoption of SFAS 151 did not have a material impact on our financial position or results of operations.

In May 2005, the FASB issued SFAS No. 154, Accounting Changes and Error Corrections a replacement of APB Opinion No. 20 and FASB Statement No. 3 ( SFAS 154 ). SFAS 154 changes the requirements for the accounting for and reporting of a change in accounting principle. This statement applies to all voluntary changes in accounting principle. It also applies to changes required by an accounting pronouncement in the unusual instance that the pronouncement does not include specific transition provisions. SFAS 154 requires the application of a change in accounting principle be applied to prior accounting periods presented as if that principle had always been used. When a pronouncement includes specific transition provision, those provisions should be followed. SFAS 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. The adoption of SFAS 154 at the beginning of fiscal 2007 did not have an effect on our consolidated financial statements.

In June 2006, the FASB issued FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes. This interpretation clarifies the accounting for uncertainty in income taxes recognized in an enterprise s financial

statements in accordance with FASB Statement No. 109, Accounting for Income Taxes. FASB Interpretation No. 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. It also provides guidance on de-recognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. We are currently evaluating the impact of FASB Interpretation No. 48 on our financial statements. Application of this interpretation is required for our financial statements for the fiscal year ended January 31, 2008.

**Note 13 Warranty Obligations**

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We record a liability on our consolidated balance sheet for costs related to warranties with the sales of our products. This liability is estimated through historical customer claims, product failure rates, material usage and service delivery costs incurred in correcting a product failure. Our warranty obligations, which are recorded in other accrued expenses on the consolidated balance sheets, were as follows (in thousands):

|  | 2006     | 2005     |
|--|----------|----------|
| Balance at January 31                            | \$ 1,665 | \$ 1,911 |
| Accruals for warranties issued during the period | 1,385    | 1,065    |
| Accruals for pre-existing warranties             | (29 )    | 52 )     |
| Settlements during the period                    | (1,285 ) | (1,063 ) |
| Balance at July 31                               | \$ 1,736 | \$ 1,965 |

### Note 14 Accumulated Other Comprehensive Income (Loss)

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The following table presents the changes in and the components of accumulated other comprehensive income (in thousands):

|                             | Accumulated Other Comprehensive Income (Loss) |                                      |           |
|-----------------------------|---|--------------------------------------|-----------|
|                             | Translation Adjustment                        | Minimum Pension Liability Adjustment | Total     |
| Balance at January 31, 2006 | \$ 10,667                                     | \$ (2,986 )                          | \$ 7,681  |
| Translation adjustment      | 3,967   |                                      | 3,967     |
| Balance at July 31, 2006    | \$ 14,634                                     | \$ (2,986 )                          | \$ 11,648 |

### Note 15 Gain on Sale of Assets

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During the first quarter of fiscal 2007, we recognized a \$715,000 gain on the sale of our manufacturing facility in Hoorn, The Netherlands. We had closed this facility in fiscal 2006.

### **Note 16 Subsequent Event**



On September 5, 2006, our Board of Directors authorized a share repurchase program of up to \$80 million over a two year period. Repurchases will be made on an on-going basis based on market conditions, relevant securities laws and other factors. It is anticipated that a majority of the share repurchases will be funded through cash flow from operations and existing cash balances. The Board also authorized increasing our revolving credit facility from \$25 million to \$125 million to provide short-term funding, if needed, for the share repurchase program and to fund our planned expansion into the construction attachment market.



**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

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Our businesses globally manufacture and distribute material handling load engagement products primarily for the lift truck industry. We operate in four geographic segments: North America, Europe, Asia Pacific and China. All references to fiscal periods are defined as periods ending in the year ended January 31, 2006 (fiscal 2006) and the year ending January 31, 2007 (fiscal 2007).

### COMPARISON OF SECOND QUARTER OF FISCAL 2007 AND FISCAL 2006

#### Consolidated Summary

Net income for the second quarter of fiscal 2007 increased 11% to \$11.9 million (\$0.91 per diluted share) from \$10.8 million (\$0.84 per diluted share) for the second quarter of fiscal 2006. Net sales for the second quarter of fiscal 2007 were \$119.4 million or 4% greater than the second quarter of fiscal 2006. Excluding the effect of foreign currency fluctuations, net sales in North America, Asia Pacific and China grew 6%, 3% and 23%, respectively, in the second quarter of fiscal 2007 as compared to the same quarter of the prior year. The increased sales levels in North America are generally reflective of a change in product mix and higher selling prices. The increased sales in Asia Pacific and China reflect higher volumes of business in these geographic regions. Net sales in Europe decreased 7% in the current year due to lower sales of both OEM and attachment products.

The gross margin percentage of 32% in the second quarter of fiscal 2007 was consistent with the prior year. On a consolidated basis the effect of any price increases over the last year have been offset by increases in material and other costs.

Selling and administrative costs increased by 5% in the second quarter of fiscal 2007 over the comparable quarter of the prior year. Excluding foreign currency changes, costs increased 3% over the second quarter of the prior year. This is primarily due to general increases in expense levels and higher share-based compensation costs, which increased from \$597,000 in the second quarter of fiscal 2006 to \$951,000 in the second quarter of fiscal 2007. We adopted the new accounting standard for share-based compensation, Statement of Financial Account Standards No. 123R Share-based Payment, in the second quarter of fiscal 2006. Selling and administrative costs as a percentage of net sales were 17% and 16% for the second quarter of fiscal 2007 and 2006, respectively.

#### North America

|                                      | Three Months Ended July 31 |       | 2006      |       | 2005     |      | Change | Change % |
|--------------------------------------|----------------------------|-------|-----------|-------|----------|------|--------|----------|
|                                      | 2006                       | %     | 2006      | %     | 2005     | %    |        |          |
|                                      | <b>(In thousands)</b>      |       |           |       |          |      |        |          |
| Net sales                            | \$ 65,847                  | 100 % | \$ 61,793 | 100 % | \$ 4,054 | 7 %  |        |          |
| Cost of goods sold                   | 39,766                     | 60 %  | 37,730    | 61 %  | 2,036    | 5 %  |        |          |
| Gross profit                         | 26,081                     | 40 %  | 24,063    | 39 %  | 2,018    | 8 %  |        |          |
| Selling and administrative           | 11,503                     | 18 %  | 10,897    | 18 %  | 606      | 6 %  |        |          |
| Loss (gain) on disposition of assets | 5                          |       | (1)       |       | 6        |      |        |          |
| Amortization                         | 89                         |       | 37        |       | 52       |      |        |          |
| Operating income                     | \$ 14,484                  | 22 %  | \$ 13,130 | 21 %  | \$ 1,354 | 10 % |        |          |

North America net sales increased \$4.1 million or 7% in the second quarter of fiscal 2007 over the same quarter of fiscal 2006. Currency changes accounted for 1% of the increase in sales. These results reflect a change in product mix and the impact of price increases implemented in the last three quarters of fiscal 2006. Fiscal 2007 second quarter results include the full effect of these increases, whereas the prior year results include only a portion of the increases made in the prior year.

Our experience has been that changes in the level of our net sales do not correspond directly to the percentage changes in lift truck industry shipments, but industry statistics do provide an indication of the direction of business activity. North American lift truck industry shipments in the second quarter of fiscal 2007 were 4% lower than the second quarter of fiscal 2006.

Gross margin percentages increased modestly from 39% to 40% for the second quarter of fiscal 2007. Price increases in fiscal 2006 were made to offset material cost increases.

Selling and administrative costs for the second quarter of fiscal 2007 increased 6% over the same quarter of the prior year. The two primary reasons for the increase are an additional \$267,000 of share-based compensation costs and the effect of currency changes.

## Europe

|                               | Three Months Ended July 31 |       |           |       | Change      | Change % |
|-------------------------------|----------------------------|-------|-----------|-------|-------------|----------|
|                               | 2006<br>(In thousands)     | %     | 2005      | %     |             |          |
| Net sales                     | \$ 33,827                  | 100 % | \$ 35,297 | 100 % | \$ (1,470 ) | (4 )%    |
| Cost of goods sold            | 27,554                     | 82 %  | 28,606    | 81 %  | (1,052 )    | (4 )%    |
| Gross profit                  | 6,273                      | 18 %  | 6,691     | 19 %  | (418 )      | (6 )%    |
| Selling and administrative    | 5,548                      | 16 %  | 5,383     | 15 %  | 165         | 3 %      |
| Loss on disposition of assets | 45                         |       | 1         |       | 44          |          |
| Amortization                  | 208                        | 1 %   | 723       | 2 %   | (515 )      |          |
| Operating income              | \$ 472                     | 1 %   | \$ 584    | 2 %   | \$ (112 )   | (19 )%   |

Net sales in Europe for the second quarter of fiscal 2007 decreased \$1.5 million or 4% over the same quarter of fiscal 2006. Excluding currency changes sales decreased 7%. This decrease is a continuation of a trend we experienced in the first quarter. While some of the decline is a result of loss in market share for certain products, based on recent orders, it appears the decline also reflects the timing of certain major account orders.

Industry lift truck shipments in Europe increased 10% for the second quarter compared to the prior year. The expansion of the Eastern European market continued to be strong in the second quarter. While this market is still only about 10% of the total European market, it does present us an opportunity to expand our operations into a new emerging market. We have expanded our presence in this market by adding additional sales staff and allocating additional sales resources to focus on capturing a significant portion of this market growth.

The gross margin percentage in Europe declined from 19% for the second quarter of fiscal 2006 to 18% for the second quarter of fiscal 2007. The decreased margin is primarily due to a larger percentage of sales of OEM products which carry lower margins. Second quarter fiscal 2006 margins were negatively effected by \$275,000 of costs related to the closure of our manufacturing facility in Hoorn, The Netherlands. Initiatives we are pursuing to increase margins include the evaluation of sourcing options for raw materials, further rationalization of existing European facilities and improvements in manufacturing processes.

Selling and administrative costs in Europe increased 3% for the second quarter of fiscal 2007 as compared to the second quarter of fiscal 2006 due to currency changes.

In addition to the previously mentioned initiatives, we are continuing our efforts to improve overall product quality and on-time delivery and reduce administrative costs through streamlining of support functions. We plan to see gradual improvement in gross margins and operating income through the remainder of fiscal 2007.

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In the second quarter of fiscal 2006 we recorded additional amortization expense for intangible assets related to our fiscal 2004 acquisition in Italy. Current year results do not include these additional expenses.

**Asia Pacific**

|                                      | Three Months Ended July 31 |       | 2005      | %   | Change      | Change % |
|--------------------------------------|----------------------------|-------|-----------|-----|-------------|----------|
|                                      | 2006                       | %     |           |     |             |          |
|                                      | (In thousands)             |       |           |     |             |          |
| Net sales                            | \$ 12,319                  | 100 % | \$ 12,024 | 100 | % \$ 295    | 2 %      |
| Cost of goods sold                   | 9,340                      | 76 %  | 8,546     | 71  | % 794       | 9 %      |
| Gross profit                         | 2,979                      | 24 %  | 3,478     | 29  | % (499 )    | (14 )%   |
| Selling and administrative           | 2,130                      | 17 %  | 1,960     | 16  | % 170       | 9 %      |
| Loss (gain) on disposition of assets | (6 )                       |       | 1         |     | (7 )        |          |
| Amortization                         |                            |       |           |     |             |          |
| Operating income                     | \$ 855                     | 7 %   | \$ 1,517  | 13  | % \$ (662 ) | (44 )%   |

Asia Pacific, excluding China, posted a net sales increase of 2% in the second quarter of fiscal 2007 over fiscal 2006. Excluding the effect of foreign currencies, net sales increased 3%. This increase reflects additional sales in both Korea and Japan.

Gross margin percentages in this region decreased from 29% to 24%. The decrease is due to higher material costs which could not be passed on to customers through higher sales prices. To some degree, the change in gross margin is also a result of increased sales of lower margin OEM products. We are continuing to pursue opportunities to recover this lost margin but do not anticipate significant improvements in the near future.

Selling and administrative costs increased 9% for the second quarter of fiscal 2007 due primarily to additional personnel and travel costs to support corporate initiatives.

**China**

|                               | Three Months Ended July 31 |       | 2005     | %   | Change     | Change % |
|-------------------------------|----------------------------|-------|----------|-----|------------|----------|
|                               | 2006                       | %     |          |     |            |          |
|                               | (In thousands)             |       |          |     |            |          |
| Net sales                     | \$ 7,383                   | 100 % | \$ 5,852 | 100 | % \$ 1,531 | 26 %     |
| Cost of goods sold            | 4,363                      | 59 %  | 3,514    | 60  | % 849      | 24 %     |
| Gross profit                  | 3,020                      | 41 %  | 2,338    | 40  | % 682      | 29 %     |
| Selling and administrative    | 716                        | 10 %  | 687      | 12  | % 29       | 4 %      |
| Loss on disposition of assets | 1                          |       |          |     | 1          |          |
| Amortization                  | 8                          |       | 7        |     | 1          |          |
| Operating income              | \$ 2,295                   | 31 %  | \$ 1,644 | 28  | % \$ 651   | 40 %     |

Net sales in China increased 26% in the second quarter of fiscal 2007, including a 3% increase for currency changes. We continue to benefit from a strong economy and lift truck market in China for all products. Lift truck industry shipments in China increased 42% in the second

quarter of fiscal 2007.

Gross margin percentages increased to 41% in the second quarter of fiscal 2007 from 40% in the prior year. We have seen a trend of either constant or increasing margins for most products sold in China. The exception to that trend is for OEM products for which we are currently experiencing higher material costs on steel imported into the country. We have identified a local steel supplier and expect to begin realizing the benefits of this lower cost steel in the second half of fiscal 2007.

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We plan to open a global purchasing office in China in the last half of fiscal 2007 to continue our efforts for sourcing lower cost material, components and parts for use in both China and our other manufacturing facilities throughout the world.

Selling and administrative costs have increased 4% in the second quarter of fiscal 2007 due to additional costs needed to support the expansion of our operations in China and currency changes.

#### **Non-Operating Items**

The effective tax rate increased from 34% in the prior year to 35% in the second quarter of fiscal 2007. The change was primarily related to an increase in valuation allowances for pre-tax losses in Europe. Valuation allowances increased \$465,000 and \$306,000 in the second quarter of fiscal 2007 and 2006, respectively.

#### **Lift Truck Market Outlook**

Based on our review of preliminary industry data the following is the general lift truck market outlook for the remainder of fiscal 2007:

- The market in North America will remain flat through the remainder of the year.
- Europe will continue to grow but at a more modest rate than experienced for the first two quarters.
- The market in Asia Pacific will continue to grow at approximately the same rate through the remainder of the year.
- The market in China will continue to experience robust growth through the remainder of the year.

### **COMPARISON OF THE FIRST SIX MONTHS OF FISCAL 2007 AND FISCAL 2006**

#### **Consolidated Summary**

Net income for the first six months of fiscal 2007 of \$23.0 million (\$1.75 per diluted share) was consistent with the \$23.0 million (\$1.79 per diluted share) for the first six months of fiscal 2006. Net sales for the first six months of fiscal 2007 were \$237.2 million or 3% greater than the first six months of fiscal 2006. Excluding the effect of foreign currency fluctuations, net sales in North America, Asia Pacific and China grew 6%, 6%, and 25%, respectively in the first six months of fiscal 2007 as compared to the same period of the prior year. Net sales in Europe decreased 5% in the first six months of fiscal 2007.

The gross margin percentage in the first six months of fiscal 2007 of 32% was consistent with the prior year. Although the trends in geographic regions might be slightly different, on a consolidated level the margins have remained constant as increases in sales, primarily through price increases, have essentially offset the effect of increasing material and other costs.

Selling and administrative costs increased by 7% in the first six months of fiscal 2007 over the comparable period of the prior year. The effect of foreign currency changes on selling and administrative costs in the current year as compared to the prior year was not material. The increase is due primarily to higher share-based compensation costs in the current year. Total share-based compensation costs were \$1.9 million and \$369,000 in the first six months of fiscal 2007 and 2006, respectively. Selling and administrative costs as a percentage of net sales were 17% and 16% for the first six months of fiscal 2007 and 2006, respectively.



**North America**

|                                      | Six Months Ended July 31 |       |            | 2005  |          | Change | Change % |
|--------------------------------------|--------------------------|-------|------------|-------|----------|--------|----------|
|                                      | 2006                     | %     |            |       | %        |        |          |
|                                      | (In thousands)           |       |            |       |          |        |          |
| Net sales                            | \$ 132,462               | 100 % | \$ 123,410 | 100 % | \$ 9,052 | 7 %    |          |
| Cost of goods sold                   | 80,423                   | 61 %  | 75,355     | 61 %  | 5,068    | 7 %    |          |
| Gross profit                         | 52,039                   | 39 %  | 48,055     | 39 %  | 3,984    | 8 %    |          |
| Selling and administrative           | 22,971                   | 17 %  | 21,325     | 17 %  | 1,646    | 8 %    |          |
| Loss (gain) on disposition of assets | 9                        |       | (1 )       |       | 10       |        |          |
| Amortization                         | 178                      |       | 74         |       | 104      |        |          |
| Operating income                     | \$ 28,881                | 22 %  | \$ 26,657  | 22 %  | \$ 2,224 | 8 %    |          |

North America net sales were up \$9.1 million or 7% in the first six months of fiscal 2007 over the same period of fiscal 2006 primarily due to a change in product mix and higher selling prices implemented to cover higher material costs. Changes in currencies made up 1% of the overall sales increase.

Historically, we have found that changes in the level of our net sales do not correspond directly to the percentage changes in lift truck industry shipments, but industry statistics do provide an indication of the direction of business activity. North American lift truck industry shipments for the first six months of fiscal 2007 as compared to the first six months of fiscal 2006 increased only 1%.

Gross margins for the first six months of fiscal 2007 in North America were consistent with the prior year. As previously noted our margins have remained constant as any increase in selling prices has been offset by the effect of increases in material costs.

Selling and administrative costs for the first six months of fiscal 2007 increased 8% over the same period of the prior year. Currency changes accounted for 2% of this increase. The increase is due primarily to share-based compensation costs which increased from \$298,000 in the first six months of fiscal 2006 to \$1.5 million in the first six months of fiscal 2007. We have been recording share-based compensation costs under SFAS 123R since the second quarter of fiscal 2006. Prior year share-based compensation costs were lower because in the first quarter of fiscal 2006 we used mark-to-market accounting to account for certain share-based awards. This resulted in income of \$212,000 being recorded in the first quarter due to a quarter to quarter drop in the market price of our common stock.

**Europe**

|                                      | Six Months Ended July 31 |       |           | 2005  |             | Change | Change % |
|--------------------------------------|--------------------------|-------|-----------|-------|-------------|--------|----------|
|                                      | 2006                     | %     |           |       | %           |        |          |
|                                      | (In thousands)           |       |           |       |             |        |          |
| Net sales                            | \$ 67,048                | 100 % | \$ 72,001 | 100 % | \$ (4,953 ) | (7 )%  |          |
| Cost of goods sold                   | 55,431                   | 83 %  | 57,016    | 79 %  | (1,585 )    | (3 )%  |          |
| Gross profit                         | 11,617                   | 17 %  | 14,985    | 21 %  | (3,368 )    | (22 )% |          |
| Selling and administrative           | 11,400                   | 17 %  | 10,878    | 16 %  | 522         | 5 %    |          |
| Loss (gain) on disposition of assets | (617 )                   | (1 )% | 21        |       | (638 )      |        |          |
| Amortization                         | 415                      |       | 855       | 1 %   | (440 )      |        |          |
| Operating income                     | \$ 419                   | 1 %   | \$ 3,231  | 4 %   | \$ (2,812 ) | (87 )% |          |

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Net sales in Europe for the first six months of fiscal 2007 decreased \$5.0 million or 7% compared to the same period of fiscal 2006. The changes in foreign currency rates, primarily the Euro and the British Pound, accounted for 2% of the decrease. The decrease was the result of lower shipment levels out of our European plants. While a portion of the decrease was anticipated with our continued rationalization of production between our European facilities, we have experienced lower than expected sales overall. While some of the decline is a result of loss in market share for certain products, based on recent orders, it appears the decline also reflects the timing of certain major account orders. European lift truck industry shipments have increased 11% in the first six months of fiscal 2007 compared to the prior year.

Gross margins in Europe have decreased from 21% in the first six months of fiscal 2006 to 17% in fiscal 2007. The decrease in our gross margin is due the following:

- Higher costs at our manufacturing facility in Germany during the first quarter of fiscal 2007. The performance of this facility during the second quarter was in line with our expectations.
- We have been unable to fully recover material cost increases through increases in selling prices. We are continuing to pursue various sourcing strategies to reduce our overall material costs.

During the second quarter of fiscal 2006 we announced the planned closure of our manufacturing facility in Hoorn, The Netherlands. Production operations in Hoorn were integrated into other manufacturing facilities in Almere, The Netherlands and Verona, Italy. The closure eliminated excess capacity for attachment products and will reduce overall production costs. During the second quarter of fiscal 2006 we accrued \$275,000 of costs which were recorded in cost of goods

The gain on disposition of assets in fiscal 2007 relates primarily to the sale of our manufacturing facility in Hoorn, The Netherlands.

Selling and administrative costs in Europe increased 5% in the first six months of fiscal 2007 compared to the first six months of fiscal 2006. Excluding the effects of changing currencies, selling and administrative costs increased 7%. This increase is primarily due to additional sales and marketing costs and share-based compensation costs.

In the second quarter of fiscal 2006 we recorded additional amortization expense for intangible assets related to our fiscal 2004 acquisition in Italy. Current year results do not include these additional expenses.

### Asia Pacific

|                               | Six Months Ended July 31 |     |   | 2005      |     |   | Change     |      | Change % |
|-------------------------------|--------------------------|-----|---|-----------|-----|---|------------|------|----------|
|                               | 2006                     | %   |   |           | %   |   |            | %    |          |
|                               | (In thousands)           |     |   |           |     |   |            |      |          |
| Net sales                     | \$ 23,456                | 100 | % | \$ 22,937 | 100 | % | \$ 519     | 2    | %        |
| Cost of goods sold            | 17,728                   | 76  | % | 16,308    | 71  | % | 1,420      | 9    | %        |
| Gross profit                  | 5,728                    | 24  | % | 6,629     | 29  | % | (901)      | (14) | )%       |
| Selling and administrative    | 4,078                    | 17  | % | 3,758     | 16  | % | 320        | 9    | %        |
| Gain on disposition of assets | (10)                     |     |   | (47)      |     |   | 37         |      |          |
| Amortization                  |                          |     |   |           |     |   |            |      |          |
| Operating income              | \$ 1,660                 | 7   | % | \$ 2,918  | 13  | % | \$ (1,258) | (43) | )%       |

Asia Pacific net sales increased 2% in the first six months of fiscal 2007 over fiscal 2006. Excluding the effect of foreign currencies, net sales increased 6%. The increase was primarily due to additional sales in Korea and Japan. Both of these markets continue to post strong sales results for the year. Sales in Australia have been slightly behind the sales levels in fiscal 2006, which was a record year for this market.

## Edgar Filing: CASCADE CORP - Form 10-Q

Gross margin percentages in the Asia Pacific region have decreased from 29% in the first six months of fiscal 2006 to 24% in the first six months of fiscal 2007. The 5% decrease is due to increased sales of lower margin OEM products and higher material costs which could not be passed on to customers through higher sales prices. We are continuing to pursue opportunities to recover this lost margin but at this time do not expect any significant improvements in the near future.

Selling and administrative costs in the Asia Pacific region increased 9% for the first six months of fiscal 2007 as compared to fiscal 2006. Excluding currency changes these costs have increased 13% in fiscal 2007. The increase is due to additional employee and travel costs, primarily for management positions created to support corporate initiatives.

### China

|                               | Six Months Ended July 31 |     |   | 2005      |     |   | Change   |    |   |
|-------------------------------|--------------------------|-----|---|-----------|-----|---|----------|----|---|
|                               | 2006                     | %   |   |           | %   |   |          | %  |   |
|                               | (In thousands)           |     |   |           |     |   |          |    |   |
| Net sales                     | \$ 14,184                | 100 | % | \$ 11,133 | 100 | % | \$ 3,051 | 27 | % |
| Cost of goods sold            | 8,526                    | 60  | % | 6,744     | 61  | % | 1,782    | 26 | % |
| Gross profit                  | 5,658                    | 40  | % | 4,389     | 39  | % | 1,269    | 29 | % |
| Selling and administrative    | 1,300                    | 9   | % | 1,084     | 10  | % | 216      | 20 | % |
| Loss on disposition of assets | 1                        |     |   |           |     |   | 1        |    |   |
| Amortization                  | 14                       |     |   | 14        |     |   |          |    |   |
| Operating income              | \$ 4,343                 | 31  | % | \$ 3,291  | 29  | % | \$ 1,052 | 32 | % |

Net sales in China increased 27% in the first six months of fiscal 2007 compared to fiscal 2006. This increase reflects the strength of the Chinese economy and the Chinese lift truck industry. Based on Chinese government statistics the gross domestic product increased 10% in the first half of fiscal 2007. Industry lift truck shipments increased 33% during the same period. Foreign currency accounted for 3% of the sales increase.

Gross margin percentages increased to 40% in the first six months of fiscal 2007 as compared to 39% in fiscal 2006. This reflects our higher shipping volumes which were partially offset by higher material costs. We have several initiatives underway to continue reducing our overall manufacturing costs in China. The initiatives include the opening of a global purchasing office in China, equipment upgrades and process improvements at our attachment facility in Xiamen and sourcing of steel from China for the manufacturing of OEM products in Hebei.

Selling and administrative costs increased 20% in the first six months of fiscal 2007 as compared to fiscal 2006. Currency changes made up 3% of this increase. These increases are primarily due to infrastructure costs to support the expansion of our Chinese operations. These costs include sales and marketing, information technology and professional fees.

### Non-Operating Items

The effective tax rate of 35% in the first six months of fiscal 2007 was comparable to the prior year rate. Our rate in both periods has been negatively impacted by the recording of additional valuation allowances related to pre-tax losses in Europe. Valuation allowances related to pre-tax losses increased \$943,000 in the first six months of fiscal 2007 and \$570,000 in the first six months of fiscal 2006.

## CASH FLOWS

The statements of cash flows reflect the changes in cash and cash equivalents for the six months ended July 31, 2006 and July 31, 2005 by classifying transactions into three major categories of activities: operating, investing and financing.

## Operating

Our primary source of liquidity is cash generated from operating activities. This consists of net income adjusted for noncash operating items such as depreciation and amortization, losses and gains on disposition of assets, share-based compensation, deferred income taxes and changes in operating assets and liabilities.

Net cash provided by operating activities from continuing operations was \$16.4 million in the first six months of fiscal 2007 compared to \$18.6 million for the same period in fiscal 2006. The decrease in cash provided by operating activities in fiscal 2007 was due to an increase in accounts receivable. This decrease was partially offset by lower depreciation and amortization and changes in other operating accounts, primarily inventory, accounts payable and accrued expenses.

## Investing

Our capital expenditures are primarily for equipment and tooling related to product improvements, more efficient production methods, expansion of production capacity and replacement for normal wear and tear. Capital expenditures by geographic segments were as follows (in thousands):

|               | Three Months Ended |          | Six Months Ended |          |
|---------------|--------------------|----------|------------------|----------|
|               | July 31<br>2006    | 2005     | July 31<br>2006  | 2005     |
| North America | \$ 1,724           | \$ 1,980 | \$ 3,727         | \$ 3,246 |
| Europe        | 645                | 1,158    | 992              | 1,750    |
| Asia Pacific  | 73                 | 78       | 144              | 174      |
| China         | 555                | 57       | 1,385            | 117      |
|               | \$ 2,997           | \$ 3,273 | \$ 6,248         | \$ 5,287 |

We expect capital expenditures for the rest of fiscal 2007 to approximate depreciation expense, excluding expenditures related to our expansion plans in China. Depreciation expense for the first six months in fiscal 2007 and fiscal 2006 was \$6.9 million and \$7.4 million, respectively.

We previously announced our plans to invest up to \$18 million related to the expansion of our Chinese operations by the end of fiscal 2008. We expect to spend \$9.5 million on the expansion by the end of fiscal 2007. This investment in China will position us to keep pace with the rapidly expanding Chinese lift truck market and undertake a significant expansion of our business in the Asia Pacific region. In addition, we will be evaluating whether Chinese manufactured parts and products could be distributed to North America and Europe.

We held marketable securities of \$22 million at July 31, 2006. These securities consist of auction rate and variable demand rate notes issued by various state agencies throughout the United States. We classify these securities as available-for-sale securities. These securities are either insured through first party agencies, reinsured through the U.S. federal government, or secured by a letter of credit from a bank. There were no realized or unrealized gains or losses related to our marketable securities during the first six months of fiscal 2007 and fiscal 2006. These securities are long-term instruments maturing through 2040; however, the interest rates and maturities are reset approximately every month, at which time we can sell the securities. Accordingly, we have classified these securities as current assets in our consolidated balance sheets. Interest rates on tax-free securities range from 3.4% to 4.0% per annum.

## Financing

We declared dividends totaling \$0.30 and \$0.24 per share during the first six months of fiscal 2007 and 2006, respectively.

The issuance of common stock related to the exercise of stock options and stock appreciation rights generated \$724,000 and \$1.8 million of cash for the first six months in fiscal 2007 and 2006, respectively.

### FINANCIAL CONDITION AND LIQUIDITY

Our working capital, defined as current assets less current liabilities, at July 31, 2006 was \$147.9 million as compared to \$125 million at January 31, 2006. Our current ratio at July 31, 2006 was 3.5 to 1 as compared to 2.9 to 1 at January 31, 2006.

Total outstanding debt, including notes payable to banks at July 31, 2006 of \$29.5 million was essentially unchanged from January 31, 2006. Our debt agreements contain covenants relating to net worth and leverage ratios. We were in compliance with these covenants at July 31, 2006. Borrowing arrangements currently in place with commercial banks provide lines of credit totaling \$25 million, of which \$2.5 million was used to issue letters of credit at July 31, 2006. The lines of credit expire on September 1, 2010. Average interest rates on notes payable to banks was 3% at July 31, 2006 and 3% at January 31, 2006.

Our current plans are to fund our existing postretirement obligation as costs are incurred. Any defined benefit obligations will be funded to meet minimum statutory funding requirements or any additional funding requirements which we have committed to in specific plan agreements. Currently, these additional funding requirements are limited to contributions of \$350,000 per each of the next five years to a defined benefit plan in England.

On September 5, 2006, our Board of Directors authorized a share repurchase program of up to \$80 million over a two year period. Repurchases will be made on an on-going basis based on market conditions, relevant securities laws and other factors. It is anticipated that a majority of the share repurchases will be funded through cash flow from operations and existing cash balances. In addition we are negotiating an increase in our revolving credit facility from \$25 million to \$125 million to provide short-term funding, if needed, for the share repurchase program and to fund our planned expansion into the construction attachment market.

We believe that our cash and cash equivalents, marketable securities, expanded credit facilities and cash flows from operations will be sufficient to satisfy our expected working capital, capital expenditure, acquisition, share buyback and debt retirement requirements for the next twelve months.

### OTHER MATTERS

The U.S. dollar weakened in the first six months of fiscal 2007 in comparison to most foreign currencies used by our significant foreign operations, which are the Euro, Canadian Dollar and British Pound. As a result, foreign currency translation adjustments increased shareholders equity by \$181,000 and \$4 million in the second quarter and first six months of fiscal 2007, respectively.

### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our discussion and analysis of financial position and results of operations is based on our consolidated financial statements which have been prepared in accordance with generally accepted accounting principles in the United States of America (GAAP). The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities. We evaluate our estimates and judgments on an on-going basis, including those related to uncollectible receivables, inventories, goodwill and long-lived assets, warranty obligations, environmental liabilities and deferred taxes. We base our estimates on historical experience and various other assumptions that we believe to be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions. A description of our critical accounting policies and related judgments and estimates that affect the preparation of our consolidated financial statements is set forth in our Form 10-K for the year ended January 31, 2006. We have presented below any updates to these policies and estimates from the information disclosed in our fiscal 2006 Form 10-K.

### ***Impairment of Goodwill***

We review goodwill for impairment either annually or when events or changes in circumstances indicate the carrying value of the assets might exceed their current fair values. The review is performed for the three reporting units in which we have recorded goodwill, North America, Europe and Australia. Certain factors we consider important which could trigger an impairment review at an interim date outside of the annual review, include, but are not limited to, significant underperformance relative to historical or projected future operating results, significant changes in the manner of use of the acquired assets or our overall business and significant industry or economic trends.

We disclosed in our Form 10-K for the year ended January 31, 2006 that our goodwill impairment test for Europe assumed future operating results would be improved over prior year actual results. These improvements reflected a number of initiatives in Europe to restructure our European business. During the first six months of fiscal 2007 the operating income for our European reporting unit has fallen below the level of operating income in the prior year. As we previously discussed in our review of Europe's year-to-date results the operating loss can be attributed to the performance of our German manufacturing facility in the first quarter and a decrease in our sales levels. The performance of our German manufacturing facility in the second quarter was in line with our expectations. We are uncertain whether lower sales are due to a general slowdown in the European market or an erosion of our European market share. In addition we are continuing to pursue other initiatives and improvements in Europe to improve our overall results. Because of these factors, we do not believe Europe's year-to-date operating results require an interim impairment review at this time. We will continue to evaluate our actual results to determine if existing factors, such as underperformance relative to our projected future operating results, would require an interim goodwill impairment review. If we do not realize these improvements and our actual results are not consistent with our assumptions and judgments, we could be exposed to a material impairment of our goodwill in Europe in the future. Total goodwill in Europe at July 31, 2006 was \$10.3 million.

### **OFF BALANCE SHEET ARRANGEMENTS**

At July 31, 2006, we did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or for other contractually narrow or limited purposes. As such, we are not materially exposed to any financing, liquidity market or credit risk that could arise if we had engaged in such relationships.

### **RECENT ACCOUNTING PRONOUNCEMENTS**

In November 2004, the FASB issued SFAS No. 151 (SFAS 151), *Inventory Costs*, an amendment of ARB No. 43, Chapter 4. This statement amends the guidance in ARB No. 43, Chapter 4, *Inventory Pricing*, to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage). Paragraph 5 of ARB No. 43, Chapter 4, previously stated that "under some circumstances, items such as idle facility expense, excessive spoilage, double freight, and re-handling costs may be so abnormal as to require treatment as current period charges." SFAS 151 requires that those items be recognized as current-period charges regardless of whether they meet the criterion of "so abnormal." In addition, this statement requires that allocation of fixed production overhead to the costs of conversion be based on the normal capacity of the production facilities. The provisions of SFAS 151 were effective for us on February 1, 2006. The adoption of SFAS 151 did not have a material impact on our financial position or results of operations.

In May 2005, the FASB issued SFAS No. 154, *Accounting Changes and Error Corrections* a replacement of APB Opinion No. 20 and FASB Statement No. 3 (SFAS 154). SFAS 154 changes the requirements for the accounting for and reporting of a change in accounting principle. This statement applies to all voluntary changes in accounting principle. It also applies to changes required by an accounting pronouncement in the unusual instance that the pronouncement does not include specific transition provisions. SFAS 154 requires the application of a change in accounting principle be applied to prior accounting periods presented as if that principle had always been used. When a pronouncement includes specific transition provision, those provisions should be followed. SFAS 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15,

2005. The adoption of SFAS 154 at the beginning of fiscal 2007 did not have an effect on our consolidated financial statements.

In June 2006, the Financial Accounting Standards Board ( FASB ) issued FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes. This interpretation clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, Accounting for Income Taxes. FASB Interpretation No. 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. It also provides guidance on de-recognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. We are currently evaluating the impact of FASB Interpretation No. 48 on our financial statements. Application of this interpretation is required for our financial statements for the fiscal year ending January 31, 2008.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Market risk is the potential loss arising from adverse changes in market rates and prices, such as foreign currency exchange rate and interest rate fluctuations. A significant portion of our revenues and expenses are denominated in foreign currencies. As a result, our operating results could become subject to significant fluctuations based upon changes in the exchange rates of the foreign currencies in relation to the U.S. dollar. The table below illustrates the hypothetical increase in net sales for the second quarter of fiscal 2007 resulting from a 10% weaker U.S. dollar during the quarter, measured against foreign currencies that affect our operations (in millions):

|  |        |
|--|--------|
| Euro   | \$ 2.6 |
| Canadian dollar  | 0.7    |
| British pound  | 0.7    |
| Chinese renminbi   | 0.7    |
| Other currencies (representing net sales of 11% of consolidated net sales) | 1.3    |

We enter into foreign currency forward exchange contracts to offset the impact of currency fluctuations on certain nonfunctional currency assets and liabilities. The principal currencies hedged are denominated in Japanese yen, Canadian dollars, Euros and British pounds. Our foreign currency forward exchange contracts have terms lasting up to six months, but generally less than one month. We do not enter into derivatives or other financial instruments for trading or speculative purposes.

A majority of our products are manufactured using steel as a primary raw material and steel based components as purchased parts. As such, our cost of goods sold is sensitive to fluctuations in steel prices, either directly through the purchase of steel as raw material or indirectly through the purchase of steel based components. Presuming that the full impact of commodity steel cost increases is reflected in all steel and steel based component purchases, we estimate our gross profit percentage sensitivity to be approximately 0.3% for each 1.0% increase in commodity steel cost without offsetting sales price increases. For example, if the price of commodity steel increases 1.0%, and the full impact of that increase is reflected in all raw material and component purchases, the net decrease in the gross profit percentage would be approximately 0.3%. Based on our statement of income for the quarter ended July 31, 2006, a 1% increase in commodity steel costs without offsetting sales price increases would have decreased consolidated gross profit by approximately \$324,000.

To date we have been able to mitigate the effect of a portion of the steel cost increases on our gross margin. This has been done through price increases and cost reductions. We intend to continue our efforts to mitigate the impact of any additional steel cost increases. There may be some time lag between the absorption of the steel cost increases and realizing the offsetting benefits of the mitigating measures. It should be noted that there is no assurance that we can fully mitigate all future steel cost increases through price increases and other measures and actual cost increases from steel suppliers could differ from cost increases that have been previously communicated.

Manufacturing of our products includes the purchase of various raw materials and components. Certain of these items are provided worldwide by a limited number of suppliers. We are not currently experiencing shortages in obtaining the raw materials and components. However, certain steel products obtained in Europe are subject to allocations from suppliers. At this time, we believe the current allocation of these products from suppliers is sufficient to meet planned production volumes. Nevertheless, there can be no assurance that these suppliers will be able to meet our future requirements. An extended delay or interruption in the supply of any components could have a material adverse effect on our business, results of operations and financial condition. We are working to identify alternative supplier sources for these products.

Substantially all of our debt at July 31, 2006 has a fixed interest rate and is denominated in U.S. dollars. Any additional payments to prepay scheduled amounts of debt are subject to penalties. At July 31, 2006, the penalties to retire all of our long-term debt are \$233,000. A hypothetical immediate increase in market interest rates by 1% would decrease the fair value of our long-term debt outstanding at July 31, 2006 by \$199,000.



**Item 4. Controls and Procedures**

*Evaluation of Disclosure Controls and Procedures*

Our management has evaluated, under the supervision and with the participation of our chief executive officer and chief financial officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report pursuant to Rule 13a-15(b) under the Securities Exchange Act of 1934 (the Exchange Act ). Based on that evaluation, our chief executive officer and chief financial officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures are effective in ensuring that information required to be disclosed in our Exchange Act reports is (1) recorded, processed, summarized and reported in a timely manner, and (2) accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

*Changes in Internal Control Over Financial Reporting*

There has been no change in the internal control over financial reporting that occurred during the six months ended July 31, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION****Item 1. Legal Proceedings**

None

**Item 1A. Risk Factors**

There are no material changes from risk factors previously disclosed in our Form 10-K for the year ended January 31, 2006.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None

**Item 3. Defaults Upon Senior Securities**

None

**Item 4. Submission of Matters to a Vote of Security Holders**

At our Annual Meeting of Shareholders held June 6, 2006, the following matter was submitted to a vote of common shareholders:

Election of directors to terms expiring in 2009

| Nominee            | Votes For  | Votes Withheld |
|--------------------|------------|----------------|
| Duane C. McDougall | 11,010,257 | 538,388        |
| James S. Osterman  | 11,241,935 | 306,710        |

The following individuals continue to serve as directors:

| Director                    | Term Expires |
|-----------------------------|--------------|
| Nicholas R. Lardy, Ph.D.    | 2007         |
| Nancy A. Wilgenbusch, Ph.D. | 2007         |
| Robert C. Warren, Jr.       | 2008         |
| Henry W. Wessinger II       | 2008         |

**Item 5. Other Information**

None

**Item 6. Exhibits**

The following exhibits are included with this report:

| Exhibit No. | Description  |
|-------------|--|
| 31.1        | Certification of Chief Executive Officer of Cascade Corporation.   |
| 31.2        | Certification of Chief Financial Officer of Cascade Corporation.   |
| 32          | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350. |



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

September 8, 2006

CASCADE CORPORATION

/s/ RICHARD S. ANDERSON  
Richard S. Anderson  
*Senior Vice President and  
Chief Financial Officer  
(Principal Financial and Accounting Officer)*

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**EXHIBIT INDEX**

| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
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