

METRO ONE TELECOMMUNICATIONS INC  
Form 10-K  
April 02, 2007

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**Form 10-K**

**ANNUAL REPORT UNDER SECTION 13 OR 15(d) OF THE**

**SECURITIES EXCHANGE ACT OF 1934**

**For the fiscal year ended December 31, 2006**

**or**

**TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE**

**SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to

Commission File Number 0-27024

# METRO ONE TELECOMMUNICATIONS, INC.

(Exact name of registrant as specified in its charter)

**Oregon**

(State or other jurisdiction of incorporation or organization)

**93-0995165**

(I.R.S. Employer Identification No.)

**11200 Murray Scholls Place, Beaverton, OR 97007**

(Address of principal executive offices)

Registrant's telephone number, including area code: **503-643-9500**

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class

Name of Exchange on Which Registered

Common Stock, no par value

The NASDAQ Capital Market

Securities registered pursuant to Section 12(g) of the Act: **NONE**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

The aggregate market value of the voting and non-voting common equity held by non-affiliates, based on the closing price of the common stock as reported by the Nasdaq National Market on June 30, 2006 was \$15,094,695.

The number of shares outstanding of the registrant's common stock as of March 20, 2007 was 6,233,326.

## DOCUMENTS INCORPORATED BY REFERENCE

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Portions of the registrant's Proxy Statement for its 2007 Annual Meeting, to be filed with the Securities and Exchange Commission within 120 days of the registrant's fiscal year end, are incorporated by reference into Part III of this Report.

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**METRO ONE TELECOMMUNICATIONS, INC.**

**FORM 10-K ANNUAL REPORT**

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*In this annual report on Form 10-K, Metro One and the terms Company, we, us and our refer to Metro One Telecommunications, Inc.*

**PART I**

**IMPORTANT INFORMATION REGARDING FORWARD LOOKING STATEMENTS**

*All statements and trend analyses contained in this annual report on Form 10-K relative to the future constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may, but do not necessarily, include words such as believes, expects, anticipates, intends, plans, estimates, may, will, should, could, continue or similar expressions. Forward-looking statements are not guarantees. They involve known and unknown business and economic risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These risks, uncertainties and other factors include those discussed under Item 1A Risk Factors. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.*

**ITEM 1. BUSINESS.**

We are a provider of Enhanced Directory Assistance® and other information services delivered through live operators and by electronic means. We contract primarily with wireless carriers, Voice over Internet Protocol ( VoIP ) providers, cable companies, Competitive Local Exchange Carriers ( CLEC ), free directory assistance providers, prepaid carriers, and payphone operators to provide our services to their subscribers and users. Our proprietary Enhanced Directory Assistance platform provides comprehensive directory assistance listings and other informational content and services. Other non-directory assistance services and content include access to personal contacts and calendars, reservation services, movie listings and a variety of other unique services. Our special return-to-operator features, StarBack® and AutoBack®, make the telephone easier to use and are offered exclusively by Metro One. All of our services are provided by operators located only in the United States, or electronically. Many of our features or aspects thereof are the subject of patents or pending patent applications. Revenues are derived principally through fees charged to telecommunications carriers and other customers.

In addition to voice-based services, we also provide Enhanced Directory Assistance services in electronic format. These services are provided to customers who electronically issue directory assistance queries and use the returned information to complete and correct their own data records. We currently provide electronic directory assistance services in a number of delivery formats to meet customer needs including automated file processing and real-time individual look ups. We contract with a broad range of companies that require electronic directory assistance including companies in the service, marketing, and financial sectors. Our Data Services business represents an emerging business based on infrastructure originally developed to support our voice-based call center business.

We have been in business since 1989 when we began developing and testing provision of information services over the telephone. In 1991, we entered into our first contract with a wireless carrier to provide our services to that carrier's subscribers on a charge-per-call basis. Our customers include several wireless and other telecommunications carriers such as Cablevision, Jingle Networks (a provider of directory assistance services at no charge to the customer), SunCom, and XO Communications. We have expanded our customer base to include enterprise data services, specialized operator services, and information services to corporations with offices in the United States and Canada. We have also expanded into the landline telecommunications market and provide our services to regional CLECs and VoIP providers.

Competition in the telecommunications industry, and in the directory assistance market in which we participate, continues to be intense. Carriers are looking to lower their costs of providing directory assistance and other services through, among other ways, outsourcing to low cost domestic or overseas operators and utilizing automation to reduce costs. In response to these and other issues, in May 2003, we launched Infone, a service that provided enhanced directory and personal assistant services directly to consumers. The initial launch of Infone was accompanied by a significant nationwide marketing and promotion campaign. Revenues from Infone were not significant in relation to total revenues since its inception. Because of our inability to attract a significant number of subscribers to this service, it was discontinued in December 2005.

In the last four years, several of our largest customers have transferred their calls away from us for a variety of reasons, primarily in order to obtain lower prices and/or as a result of consolidation in the wireless industry. As a result of the loss of these customers and the associated revenues and operating losses, since the second quarter of 2005 we have taken significant actions to restructure our operations to lower our cost structure. In addition, we have refocused our efforts on the wholesale directory assistance and data services markets to pursue additional revenue sources in the voice-based and electronic delivery-based directory assistance and information services markets.



**Telecommunications Industry**

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The U.S. telecommunications industry has generally been characterized by strong growth and increased competition due to new technologies, a more favorable regulatory environment and, for carriers, an increasingly sophisticated and demanding subscriber. Telecommunications carriers face increasing competitive pressures to differentiate their products and establish brand loyalty. Costs to acquire new subscribers can be significant, therefore carriers are emphasizing pricing and plan elements to attract and retain customers. In addition, carriers are increasingly offering local, long distance, wireless, cable and Internet services bundled into one package in order to appeal to a wider market. Competitive pressures are particularly acute for wireless and newer landline carriers, such as CLECs and VoIP providers. The industry has also experienced a considerable amount of consolidation and investment in new technologies as well as increasing competitive pressure from alternative providers, including cable companies, VoIP providers, Mobile Virtual Network Operators ( MVNO ) and others.

*Wireless Telecommunications.* The U.S. wireless telecommunications market has experienced dramatic growth over the last decade. This growth has been due largely to technological advances that give callers affordable, high-quality mobile services. According to industry analysts, the number of wireless phones in use in the United States is expected to be more than 300 million by the end of 2010. A relatively small number of carriers dominate the wireless telecommunications market. In terms of estimated number of subscribers, the largest U.S. wireless carriers include Cingular Wireless, Verizon Wireless, Sprint Nextel and T-Mobile.

Competition in the industry continues to be intense with several carriers typically competing for wireless subscribers in most major U.S. markets. With slowing subscriber growth and downward pressure on average revenue per user ( ARPU ), carriers are seeking to differentiate themselves from their competitors. While pricing pressures are fierce, carriers also focus on value-added services and features as a means of differentiating themselves. As subscriber and ARPU growth slow, there has been significant consolidation in the industry as evidenced by the 2005 merger of Nextel Communications and Sprint PCS and the 2004 combination of Cingular Wireless and AT&T Wireless.

*Landline Telecommunications.* Like the wireless market, the landline telecommunications market is dominated by a relatively small number of major carriers. Carriers providing local service include the regional Bell operating companies, such as SBC Communications, independent telephone companies, such as ALLTEL Communications, and CLECs, such as Cox Communications or Integra Telecom. Many of these carriers and others, as well as many discount companies, also provide long distance services. In addition, cable companies are offering packaged services including local and long distance telephone services.

Local and long distance carriers competing in each other's markets, as well as against newer and smaller independent carriers, have added to competition in the landline market. With deregulation, the entry of new landline competitors and the increasing affordability of wireless services, subscribers who were historically bound to local carriers as a matter of geography are now increasingly able to choose their carriers. This includes the opportunity to select a CLEC. These companies compete with incumbent local carriers to provide a variety of services, including local, long distance and Internet and other data services. As a result, the landline telecommunications market is becoming subscriber-based and carriers must find ways to differentiate their services to attract and retain subscribers. In addition, to maintain operational focus, CLECs often outsource non-core operations, including directory assistance services. While many incumbent carriers provide directory assistance services on an outsourced basis, the competitive local exchange carriers may prefer to outsource their directory assistance needs to independent companies rather than use the services of their competitors.

### **Directory Assistance Market**

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The U.S. directory assistance industry generated over 6 billion information requests in 2006 primarily from three distinct platforms: wireline, wireless, and VoIP telephone lines. Free directory assistance services are emerging as a fourth platform generating over 130 million calls in 2006.

Call volumes generated by the wireless directory assistance market in the United States grew to approximately 2.3 billion calls by the end of 2006, according to industry sources. Wireless subscribers tend to be heavy users of directory assistance services. Growth in the wireless directory assistance market is driven by factors such as growth in the wireless subscriber base, rising wireless penetration, increasing subscriber mobility, increasing and improving offerings from free directory assistance providers, and the offering of quality directory assistance services by wireless carriers.

The landline directory assistance market today is larger than the wireless directory assistance market. According to industry sources, landline directory assistance calls reached approximately 4.2 billion calls in 2006. Growth in the landline directory services market is driven by a number of factors, including the growing information needs of subscribers and the offering by landline carriers of call completion services.

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Free directory assistance services are bringing the internet concept of paid search to the telephone. These services are free to the consumer, making their money from contextually relevant advertisements that run ahead of requested listing information. While some cannibalism is occurring as free service providers are taking call volumes from existing charge per-call providers, it appears that free directory assistance providers are actually growing the volume of directory assistance calls through an increase in the average number of calls per user. The nature and extent of disruption of the directory assistance market because of these no-charge directory assistance services is still not totally clear.

Unlike other aspects of telecommunications services, directory assistance has seen rising retail prices in the last several years. For example, in June 2001 the range of retail prices charged for a directory assistance call among the major wireless carriers was \$0.75 to \$1.29, with a majority of large carriers at \$0.99 per call. In January 2007, this same range was \$1.25 to \$1.79. During this same timeframe, prices for many other telecommunications services have trended downward.

#### **Customers**

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Our principal business currently involves providing Enhanced Directory Assistance and information services primarily to wireless carriers, VoIP providers, cable companies, CLECs, free directory assistance providers, prepaid carriers, pay phone operators, and other providers, including those offering their services at no charge to end users, in all or a portion of their service areas. Our major directory assistance customers include Cablevision, Jingle Networks, SunCom, and XO Communications. In addition, we provide our services to certain CLECs in the landline telecommunications market. Customers that accounted for more than 10% of our revenues during the periods indicated are as follows:

| Customer               | Years ended December 31, |   |      |   |      |   |
|------------------------|--------------------------|---|------|---|------|---|
|                        | 2006                     |   | 2005 |   | 2004 |   |
| Nextel Communications  | 37                       | % | 76   | % | 56   | % |
| Cablevision            | 25                       | % | 6    | % | 1    | % |
| Jingle Networks        | 14                       | % |      |   |      |   |
| AT&T Wireless Services |                          |   |      |   | 28   | % |

In October 2005, Nextel notified us that it would be terminating the Services Agreement between us, effective in January 2006. We continued to handle Nextel calls through a negotiated transition period which was substantially completed by March 31, 2006.

Our contract with AT&T Wireless expired on December 1, 2003, and because we were unable to reach an economic arrangement acceptable to both parties, the contract was not renewed. We agreed to continue to provide service to AT&T Wireless customers through a transition period beginning in March 2004. The transition was substantially completed by July 31, 2004.

We offer our services to a carrier's subscribers under a brand name selected by the carrier. The carrier establishes its own fee structure with its subscribers. Subscribers typically pay the carrier's fees ranging from \$1.25 to \$1.79 plus airtime charges for our services. We charge carriers directly and, at present, bear no subscriber collection risk. We charge our customers on a per call basis. Competitive pressures have caused our average revenue per call to decrease in the recent past.

**We currently provide our voice-based services to several customers. The terms of our contracts with these customers are generally similar, with variations in the geographic market to be served, the services and features we are to provide the customers' subscribers and the term. None of these contracts precludes us from providing services to others.**

**We have expanded our customer base to include data services, specialized operator services, and directory assistance services to corporations with offices in the United States and Canada.**

**Call Centers and Network**

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We operate six call centers in the United States. Our call centers are located in or near larger metropolitan areas. We believe that the U.S.-based, local nature of our call centers and operators permits us to offer more accurate and valuable services than would be available through call centers located outside the United States. We typically operate our call centers 24 hours a day, seven days a week, 365 days a year.

We have adjusted, and may further adjust, our call center personnel, the number of call centers we operate, and network capacities in order to address changes in volume demands caused by the termination of carrier contracts. During 2006 and 2005 we reduced our headcount by over 2,000 employees and consolidated the operations of 25 call centers into our remaining six call centers. Capacity needs can vary significantly as a result of changes in volume from existing customers or the addition of new customers, changes in usage within existing markets served, changes in our carrier customers and/or the

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number of calls they route to us or alternative strategies to attract additional calls. We continue to pursue additional significant business, and our call center system and network are readily scalable to accommodate such opportunities.

Our systems, covering all of our call centers, are monitored and supported on a 24-hour per day basis from our network operations center located at our corporate headquarters. Our systems are redundant in order to avoid downtime from natural disasters or other adverse events. These arrangements allow us to meet or exceed strict service level standards.

While pricing has been the most important factor in a customer's decision to use our services, we believe quality and reliability are also important considerations for the customers. To ensure high quality and consistency, we emphasize training, monitoring and customer support. We maintain a national training force with training personnel in each call center. Our operators undergo extensive training and testing on search techniques, etiquette and local information, including landmarks, major thoroughfares and geography. We continually monitor, test and evaluate call center performance. Call center personnel are incentivized based on measured quality performance. We also monitor our call centers for compliance with contract performance standards and report this information to the carriers on a regular basis.

We have deployed VoIP capability to route voice traffic over a data network. VoIP not only provides excellent quality of service but substantially reduces transport cost from the traditional call routing over the Public Service Telephone Network. Dynamic call routing and VoIP technologies provide us with the ability to quickly route calls from call center to call center, both improving our cost structure and efficiency, and protecting our service levels.

Our digital telecommunications network allows us the flexibility to serve customers who continue to use Multi Frequency Voice Circuits and those who have chosen to employ System Signaling 7 ( SS7 ) in their operations. SS7 supports a vast range of services accessible from a variety of user terminals, including basic phones and more complex multimedia devices. Originally developed for Intelligent Networks simply to connect calls using out-of-band signals, SS7 is now driving major Advanced Intelligent Network network-based application services such as remote voicemail retrieval, calling-card services and 1-800 access.

#### **Our Services and Features**

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We use a customized array of hardware and software, along with proprietary database search engines, to provide our Enhanced Directory Assistance. We receive incoming calls by means of assigned telephone numbers, which, in most cases are 411, 555-1212, 00. In addition, callers can reach our services using 800 numbers such as 1-800-FREE-411 or 1-800-411-SAVE. Our operators answer incoming calls and identify the service using the customer's brand name. Upon receiving information requests from callers, operators search applicable databases using our proprietary search tools. In most cases, the operator then connects the caller to the called party or supplies the caller with the requested information. We offer a variety of information services such as:

- Directory listings information, which may be retrieved by methods that include reverse and category searches;
- Movie, local event, and venue information;
- TeleConcierge® services, including hotel and restaurant information and reservations;
- Turn-by-turn driving instructions; and
- Weather conditions and roadside assistance.

Our Enhanced Directory Assistance services also incorporate connectivity features that make the telephone more useful and easier to use. These connectivity features include the following:

- Call completion allows a caller to be directly connected to the number requested without the need to redial;
- StarBack® allows the caller to return to a live operator simply by pressing a key, such as the star [\*] key, or by otherwise issuing a command at any time during a call;
- AutoBack® automatically returns the caller to a live operator or provides other options upon a busy signal, ring-no-answer or other common situations without pressing a single key;
- NumberBack® sends the caller the called number simply by pressing the number [#] key; and
- QuickSend® a short messaging service allowing our operators to send customized alphanumeric messages on behalf of a caller.

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**Database Systems and Content**

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We believe the quality of our services is directly related to the scope, quantity and quality of the information content in our database systems. The majority of the information that we acquire, develop, and maintain is telephone listings data. To ensure high quality and accuracy, we obtain this data from multiple sources, including certain of the regional Bell operating companies, independent telephone companies and other commercial sources. This data is enhanced by our direct data collection efforts and a principal database of local information is developed for each call center or region.

Our proprietary operator interface software allows operators to efficiently and simultaneously search and reverse-search multiple databases. Our search engine has been optimized for directory assistance services and large national databases, providing sub-second search times even in complex searches. We use proprietary database management systems to maintain and update our directory listings. We continually acquire additional content from a variety of sources or acquire access to content that will, in many cases, build on these listings data to make them more useful.

### **Marketing and Sales**

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We market to telecommunications carriers, businesses, governmental units, and other enterprises. The marketing process involves a considerable amount of time and attention by our sales staff and senior management. Call center managers also play a key role in maintaining and developing wholesale customer relationships. We occasionally assist our carrier customers in the promotion of our services. We intend to continue to participate in marketing services in conjunction with carrier programs.

We communicate on a regular basis with our existing carrier customers through our quality assurance and customer service programs. We have developed proprietary programs that allow us and our customers to monitor the quality of our performance and the volume and duration of directory assistance and information requests on a real-time basis. These programs also give us an opportunity to learn more about our carriers evolving needs.

Management's plans include aggressively pursuing new business opportunities in both the voice and data services sectors of our business in the near term. As part of our strategy, we have developed sector-specific sales groups to pursue such opportunities.

### **Technology**

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Our ability to provide Enhanced Directory Assistance is dependent to a great extent on our proprietary technology. Our proprietary software applications enhance our call handling and delivery capabilities and provide the basis for our connectivity features. We have developed search engines to quickly access information from our databases. We continue to upgrade our operator interface software, database management systems and search engines to increase the efficiency and broaden the search capability of our operators.

Our call processing systems incorporate programmable switching equipment, host computers, voice response units, and database servers. Our technology is powered by customized software. We are also monitoring technological advances in the methods of delivery of information and data and are working to ensure that our systems are compatible with, and we can take advantage of, such developments.

### **Intellectual Property**

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We rely on a combination of trademark, patent and trade secrets laws and confidentiality procedures to protect our intellectual property rights. We have 44 U.S. patents issued and two foreign patents issued, including several relating to our StarBack technology, our information services platform and others associated with applications for call handling and delivery of information and other services. We have approximately 80 applications pending for additional U.S. and foreign patents. We also have U.S. and foreign registered trademarks for, among others, Metro One, StarBack, AutoBack and numerous other applications pending for U.S. trademark registrations.

### **Competition**

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The directory assistance and information services markets are characterized by rapidly changing market forces, technological advancements and increasing competition from large carrier-affiliated companies and other independent companies. Our principal competitors include regional Bell operating companies and other independent providers. Telephone carriers, both landline and wireless, provide directory assistance both in and outside their own operating regions. Although we believe that none of these competitors offers a form of directory assistance that incorporates all features of our service products, they may have substantially greater financial, technical and marketing resources than we do and may be able to offer features similar to ours. We also face competition from independent companies seeking to offer forms of directory assistance and other information services. Included among these are firms that offer full or partial automation (with little or no involvement by a

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live operator), firms offering low cost directory assistance provided by overseas operators and firms offering information, directories and/or search engines via Internet-enabled devices.

We believe the principal competitive factors in the directory assistance market are price, quality, technological innovation, experience and responsiveness to customers. Historically, we have sought to distinguish ourselves from our competitors based on the quality of our services, the development of useful features, the breadth of the content provided and our extensive national network of call centers. In recent years, wireless carriers appear to have become more focused on reducing costs, even if such reduction results in diminished services and quality. In addition, other sources of directory assistance, such as automation and those provided by offshore call centers and the Internet provide low cost forms of competitive services. In response, we have reduced our call center network and other costs of service delivery in order to compete effectively.

**Government Regulation**

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While in the past, our principal business as a wholesale supplier of enhanced directory assistance and information services for telecommunications common carriers has not been directly regulated, the offering of those services to the public by our customers is regulated by various federal and state regulatory authorities. The Federal Communications Commission ( FCC ) has jurisdiction over all U.S. telecommunications common carriers to the extent they provide interstate or international communications services and originate or terminate such services via telecommunications networks.

Other aspects of our services may be subject to state or federal regulation, such as regulations relating to the confidentiality of data and communications, copyright issues, and taxation of services. We cannot predict the actions that federal, state, and local regulators may take or what impact such actions would have on our business.

### **Employees**

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As of December 31, 2006, we had approximately 700 employees, approximately 20% of whom were employed on a part-time basis. Most of our employees are operators, and the number of full-time and part-time operators varies from time to time reflecting fluctuations in the volume of calls. None of our employees are subject to a collective bargaining agreement. We consider relations with our employees to be satisfactory.

We invest significant resources in the recruitment, training and retention of qualified operators. Our organizational structure provides opportunities and encourages talented individuals to take on roles of increasing responsibility. We also invest considerable resources in personnel motivation, including providing incentive plans for our operators, management and corporate staff.

### **Available Information**

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We file annual, quarterly and current reports, proxy statements and other information with the Securities and Exchange Commission (the SEC). You may read and copy any document we file with the SEC at the SEC's public reference room at 100 F Street, NE, Washington, DC 20549. Please call the SEC at 1-800-SEC-0330 for information on the public reference room. The SEC maintains an internet site that contains annual, quarterly and current reports, proxy and information statements and other information that public companies (including us) file electronically with the SEC. Our electronic SEC filings are available to the public at the SEC's internet site, [www.sec.gov](http://www.sec.gov).

We invite you to visit our website at [www.metro1.com](http://www.metro1.com) to access free-of-charge our annual report on Form 10-K, our quarterly reports on Form 10-Q, our current reports on Form 8-K and any amendments to those reports, which we make available as soon as reasonably practicable after we electronically file such materials with or furnish such materials to the SEC. The information on our website should not be considered part of this filing.

### ITEM 1A. RISK FACTORS

The risks described below should be carefully considered. These risks are not the only ones that we may face. Additional issues and uncertainties that we are unaware of, or that we currently deem immaterial, also may become important factors that affect us. If any of the following risks occur, our business, financial condition, results of operations or cash flows could be materially and adversely affected.

*We have a history of losses and negative cash flows on a quarterly and annual basis, and may experience additional losses from operations, which raises doubt about our ability to continue as a going concern.*

We have experienced net losses in each of the quarterly and annual periods since the first quarter of 2003. In the years ended December 31, 2006 and 2005, we incurred losses of \$19.2 million and \$39.8 million, respectively. At December 31, 2006, we had working capital of approximately \$13.3 million. To achieve profitability, we will need to generate additional revenue and continue to decrease our expenditures. We can give no assurance that we will achieve sufficient revenue or reduce expenditures to be profitable on a quarterly or annual basis in the future. These factors, among others, raise doubt about our ability to continue as a going concern. Even if we do ultimately achieve profitability, we may not be able to sustain profitability on a quarterly or annual basis.

*We will likely need additional capital in the future, and it may not be available on acceptable terms, or at all.*

Our unrestricted cash balances at December 31, 2006 were approximately \$12.0 million. These cash balances will likely not be sufficient to fund operating and other expenses for the next twelve months or until we reach profitability. We can give no assurance that our cost reduction initiatives will yield the results we anticipate or that we will generate sufficient cash flows from the sales of our services. As a result, we will likely need to secure additional financing to execute our business plan. We cannot be certain that additional financing will be available on terms favorable to us or at all. The terms of available financing may place limits on our financial and operating flexibility. If adequate financing is not available on acceptable terms, we may be forced to sell assets or further reduce expenditures, or both, and we may not be able to pursue all of our business objectives. An inability to secure additional funding could force us to liquidate our business or otherwise seriously harm our business, results of operations and financial condition.

*We need to expand call volume, increase our efficiencies and substantially lower the cost of delivery of our services in order to be successful.*

In order to successfully execute our business strategies, we need to increase the volume of calls we service. We intend to increase call volume by seeking additional customers, including landline carrier customers, as well as seeking additional business from our existing customers and by offering our services to other types of customers. Because of increasing competitive pressures and declining per call pricing, we need to substantially reduce the cost of delivery of our directory assistance services in order to compete with automated services, offshore contractors, and other low-cost providers. If we are unable to expand our wireless business or attract significant landline business revenues on a cost effective basis or at all, or if we are unable to substantially reduce the cost of delivering our services, we may be unable to achieve and maintain profitability.

*We have been restructuring our business to focus on providing directory assistance and information services on a wholesale basis. Even after giving effect to this restructuring, we will likely not have sufficient cash to execute on our current business plan.*

We have taken steps to restructure certain aspects of our business, including closing call centers, reducing our work force, discontinuing our Infone service, and renegotiating existing agreements with customers. We may be forced to take additional steps to lower our costs. However, restructuring (for example severing employees and terminating leases) takes resources and time to implement. There can be no assurance that we will be successful in lowering our costs further or otherwise implementing the restructuring. There can also be no assurance that following any restructuring we will have sufficient cash reserves to achieve profitability. Furthermore, any restructuring could have a material adverse impact on our ability to execute on our business plan.

*We have contracts with a limited number of carrier customers. If we fail to extend these contracts or sign new ones, or if these contracts are terminated prior to their expiration, our business could be adversely affected.*

A limited number of customers account for a large percentage of our continuing revenues. Some of our other contracts are non-exclusive, contain performance and other standards, and call volume may be transferred to alternative providers within the terms of the agreements. If we fail to extend or replace our contracts, or other contracts are terminated prior to their expiration, our business could be adversely affected. Although we seek to increase the number of our customers, opportunities to obtain customers with large call volumes are limited because a small number of companies dominate the telecommunications market. This limits the potential carrier customer base and our expansion opportunities through carrier relationships.

*We have a long sales cycle which may cause delays that adversely affect our revenue growth and operating results.*

A customer's decision to contract for our directory assistance and information services involves a significant commitment of technical and other resources. As a result, we have a long sales cycle for both new contracts and contract extensions, particularly with large customers. The selling process involves demonstrating the value-added benefits of outsourcing directory assistance and using our services rather than those of our competitors. Additionally, the effectiveness of our marketing to other types of customers, including businesses, governmental units or callers attracted through other means or affiliations, is difficult to predict at any given point in time, given a wide variety of potential business circumstances. Any delays due to lengthy sales cycles could significantly affect our revenue growth and operating results.

*Our inability to achieve desired pricing levels could adversely affect our ability to return to profitability.*

We are subject to competitive pressures with respect to pricing that have affected our operations and profitability and could adversely affect our ability to return to profitability. Generally, our pricing levels have declined and, in the future, may continue to decline in response to competition in the industry. The prices that we charge our carrier customers are subject to



the terms of our contracts. The changing telecommunications market, the relative leverage of the negotiating parties and the overall competitive landscape can significantly impact contract pricing negotiations. In addition, other sources of directory assistance, such as automation and those provided by offshore call centers and the Internet provide low cost forms of competitive services. We charge our carrier customers on a per call basis, with prices varying in some cases based on call volume. If we continue to reduce our prices without a corresponding increase in call volume, there could be an adverse impact on our ability to achieve and maintain profitability.

*Alternative methods for delivery of directory assistance and information services could reduce the demand for our services.*

Our revenues continue to come primarily from providing Enhanced Directory Assistance and information services to telephone users. However, information can be transmitted in other ways, including more intelligent communications devices and other technologies and protocols, and over the Internet. For example, as the Internet continues to develop and becomes easier to use and access, technologies may be developed that decrease or eliminate the demand for telephone-based or voice-based directory or information services. Widespread acceptance of existing and developing technologies and protocols, such as voice recognition and wireless application protocol, could adversely affect our business. Our call volume could decline if telephone users change their usage habits and rely on the Internet or other alternatives as their primary source for information.

*We face substantial competition from a number of other companies.*

Many of our competitors in the directory assistance market, including the regional Bell operating companies, have far greater resources and better name recognition. The regional Bell operating companies also may have the advantage of being the local telephone carrier in their area of operation. Some of these companies are or may be developing their own versions of directory assistance services. We also face competition from a number of other independent directory assistance providers. Individual competitors may also seek to provide low cost domestic or offshore service or to provide automation of directory assistance services. If we are unable to compete successfully, it could have an adverse effect on our business, financial condition, results of operations or cash flows. Our ability to compete successfully depends, in part, on our ability to anticipate and appropriately respond to many factors, including pricing decisions by carriers, decisions by carriers to force consumers to accept lower-quality information services products, the introduction of new services and products by our competitors, changes in subscriber preferences, changes in economic conditions and discount pricing strategies by our competitors.

*The rapidly changing telecommunications market could unfavorably affect us.*

The telecommunications market is subject to rapid change and uncertainty that may result in competitive situations which could unfavorably affect us. These changes and uncertainties are due to, among other factors, the following:

- Mergers, acquisitions and alliances among carriers and among our competitors, which can result in fewer carriers in the marketplace, lost carrier customers, increased negotiating leverage for newly affiliated carriers and more effective competitors;
- Changes in the regulatory environment, which may affect us directly, by affecting our ability to access and update listings data at a reasonable cost, or indirectly, by restricting our carrier customers' ability to operate or provide a competitive service;
- Increasing availability of alternative methods for delivery of directory assistance and other information services, including the Internet;
- Evolving industry standards, including frequent technological changes and new product introductions; and
- Changes in retail prices offered to consumers for our services or for services perceived to be substitutes for ours, in whole or in part.

*Our quarterly and annual operating results may vary significantly in part due to factors outside our control.*

In the future, as in the past, our quarterly and annual operating results may vary significantly as a result of a number of factors. We cannot control many of these factors, which include, among others:

- Changes in the telecommunications market, including the addition or withdrawal of carriers from the market, changes in technology and increased competition from existing and new competitors;

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- The timing and expense of our call center network expansion or contraction, including changing staffing and infrastructure expenses related to anticipated call volume changes;
- The addition or expiration of contracts with carrier customers;
- Changes in our or our competitors', customers' or suppliers' pricing policies;
- Lengthy sales cycles for new and extended contracts;
- The timing of the commencement of our services under new or existing contracts with our carrier customers, which depends in part on the customers' ability to adapt their networks and billing systems to allow them to transfer calls to us;
- Lack of market acceptance or delays or increased development costs related to the introduction of our services or features; and
- General economic conditions.

For these reasons, investors should not rely on period-to-period comparisons of our financial results as an indication of any future results. Our future operating results could fall below the expectations of securities industry analysts or investors. Any such shortfall could result in a decline in the market price of our common stock. Fluctuations in our operating results would likely increase the volatility of our common stock price.

*Our operating results are significantly affected by our ability to accurately estimate the amount and timing of call volume, which is often subject to factors outside of our control.*

Our operating results are significantly affected by costs incurred for expanding or contracting staffing and infrastructure. We incur significant staffing and general and administrative costs in contracting or expanding operations, as necessary, and in anticipation of additional or reduced call volume under our customer contracts. If such call volume does not depart or arrive as scheduled, in the amount anticipated, or at all, our operating results can be adversely affected. This could increase our operating expenses without a corresponding increase in revenues.

*Regulations affecting our customers and suppliers and future regulations to which we may be subject may adversely affect our business.*

While in the past, our principal business as a wholesale supplier of Enhanced Directory Assistance and information services for telecommunications common carriers has not been directly regulated, the offering of those services to the public by our customers is regulated by various federal and state regulatory authorities. The Federal Communications Commission (FCC) has jurisdiction over all U.S. telecommunications common carriers to the extent they provide interstate or international communications services, including, in our case, the use of our local networks to originate or terminate such services. The application of the FCC's current and/or future policies could have a material adverse effect on our business, operating results and financial condition.

Other aspects of our services may be subject to state or federal regulation, such as regulations relating to the confidentiality of data and communications, copyright issues, and taxation of services. We cannot predict the actions that federal, state, and local regulators may take or what impact such actions would have on our business.

*If we are unable to anticipate changes in technology and industry standards and to develop new services and features, we may not succeed.*

Our success depends, in part, on our ability to anticipate changes in technology and industry standards and to develop and introduce new services and features that are accepted by the marketplace and cost effective for us to provide as a part of our overall service offerings. The development of new services and features can be very expensive. Further, given rapid technological changes, frequent introduction of new products, services and features, and changing consumer demands that characterize our industry, it can be difficult to correctly anticipate future changes in technology and industry standards. If we fail to develop new services and features, encounter difficulties that delay the introduction of such services and features, or incorrectly anticipate future changes and develop services and features that are not accepted by the marketplace or are not cost effective for us to provide as a part of our overall service offerings, we may not succeed at our business.



*Systems failures, delays and other problems could harm our reputation and business, cause us to lose customers and expose us to customer liability.*

Our success also depends on our ability to provide reliable services. Our operations could be interrupted by significant damage to or failure of our network, our connections to third parties, our computer hardware or software or our customers' or suppliers' computer hardware or software. Any such significant damage or failure could disrupt the operations of our network and the provision of our services and result in the loss of current and potential customers. In addition, if call volume increases, we may need to expand and/or upgrade our technology and network hardware and software in order to provide services. Capacity limits on our technology and network hardware and software may make it difficult for us to expand and upgrade our systems in a timely and economical manner.

*If we are unable to obtain or adequately update directory or information content at an economical cost, we may be unable to provide current levels of service or improve our service.*

Our operations depend on our access to the names, telephone numbers and other information that we supply directly to callers or we use in providing our services. The availability, cost, quality and usefulness of such data varies widely across geographic regions. If we are unable to obtain or update directory or information content at an economical cost, we may be unable to provide current levels of service, improve our Enhanced Directory Assistance service, or provide new services and features. Ultimately, the satisfaction of callers and our carrier customers, and our ability to renew and extend our current customer contracts and enter into new customer contracts, depends on the quality of services we provide. The quality of our services is directly related to the quality of our listings data and other information content.

*As we rely on a limited number of suppliers, an abrupt loss of any key supplier could adversely affect our business operations or delay our development efforts.*

We rely on some key suppliers to provide us with programming and engineering services and to license us their technology. An abrupt loss of any current key supplier could cause a disruption in our operations or a delay in our development efforts and could adversely affect our business operations.

*If we are unable to continue to attract and retain qualified senior management, sales and technical personnel and call center operators, or our call center staff is unionized, our operations could be adversely affected.*

Our success depends to a significant extent on the efforts and abilities of our senior management, sales and technical personnel and call center operators. The loss of the services of our senior management and technical personnel could have a material adverse effect on our business and our ability to meet our strategic objectives. In addition, increasing our revenues is critical to our success. If we are unable to attract and retain qualified and productive sales personnel, we may not be able to increase our revenues which would have an adverse effect on our plans and our business. We also depend on the continued service of our call center operators, who we hire from the available labor pool. The ability to attract and retain qualified senior management, sales and technical personnel, operators and other skilled employees is extremely important to the operation of our business. If we are unable to attract and retain qualified individuals, or we are required to pay significantly higher wages and other benefits to such individuals, or if our call center staff is unionized, it could adversely affect our business operations. We find it more difficult to recruit and retain qualified individuals during periods of low unemployment and, therefore, may be subject to increasing pressure to offer higher wages and other benefits during such periods. In our call center hiring, we may also feel the effects of the telecommunications industry in general, which has widespread union membership among its operators and other workers.

*If we are unable to use and protect our intellectual property, we may be unable to provide some of our Enhanced Directory Assistance and information services or profitably operate our business.*

We regard aspects of our Enhanced Directory Assistance, and their features and processes, to be proprietary. If we are unable to use and protect our intellectual property, we may be unable to provide some of our Enhanced Directory Assistance and/or our personal assistant services or profitably operate our business. To a limited extent, we rely on a combination of trade secret, patent and other intellectual property law, nondisclosure agreements and other protective measures to protect our intellectual property. However, these measures may be difficult and costly to meaningfully enforce. In addition, attempts to enforce our intellectual property rights may bring into question the validity of these rights. Litigation with respect to patents or other intellectual property rights can result in substantial costs and diversion of management attention and other resources.

*Our common stock may be delisted from the Nasdaq Capital Market if we are unable to maintain compliance with Nasdaq Capital Market continued listing requirements.*

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Our common stock listing was transferred from the Nasdaq National Market to the Nasdaq Capital Market (formerly the Nasdaq SmallCap Market) on February 22, 2006 because we had been unable to regain compliance with the \$1.00 minimum

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bid price requirement for continued listing on the Nasdaq National Market. In July, 2006 we effected a one-for-four reverse stock split and regained compliance with the Nasdaq listing requirements. However, if we are unable to meet continued listing requirements of the Nasdaq Capital Market, we may delisted in the future. If our common stock were to be delisted from the Nasdaq Capital Market, trading of our common stock could be conducted in the over-the-counter market on an electronic bulletin board established for unlisted securities such as the Pink Sheets or the OTC Bulletin Board. As a result, the market liquidity of our common stock could be reduced and an investor would find it more difficult to dispose of, or obtain accurate quotations for the price of, our common stock.

*Our common stock price is volatile.*

The market price of our common stock has experienced volatility and is likely to continue to experience significant fluctuations in response to a number of factors. These factors include, among others, those that affect our quarterly and annual operating results and the following:

- Announcements of extensions, expirations or changes in our contracts and the effects on our call centers and infrastructure of such activities;
- Announcements relating to material events concerning our customers;
- Actual or anticipated variations in our results of operations;
- Securities filings or other public announcements by our large shareholders;
- Announcements of new product initiatives or growth strategies; and
- General market conditions.

From January 1, 2006 through December 31, 2006, our common stock price fluctuated, on a post one-for-four reverse stock split basis, from a low of \$1.32 per share to a high of \$3.77 per share and has on several occasions fluctuated more than 10% during a trading day. These trading prices may change significantly and arbitrarily. In addition, broad market factors affecting telecommunications or technology stocks may adversely affect the market price of our common stock. General economic, political and market conditions, including interest rate changes and recession, may also adversely affect our stock price.

*Oregon law and provisions of our charter could make the acquisition of our Company more difficult.*

We are authorized to issue up to 10,000,000 shares of preferred stock, and our Board of Directors has the authority to fix the preferences, limitations and relative rights of those shares without any vote or action by the shareholders. The potential issuance of preferred stock may delay or prevent a change in control of our Company, may discourage bids for the common stock at a premium over the market price and may adversely affect the market price of, and the voting and other rights of the holders of, our common stock. In addition, provisions under Oregon law limit the ability of parties who acquire a significant amount of voting stock to exercise control over our Company. These provisions may have the effect of lengthening the time required for a person to acquire control through a proxy contest or the election of a majority of the Board of Directors and may deter efforts to obtain control of our Company.

#### **ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.

#### **ITEM 2. PROPERTIES.**

We lease our principal executive and administrative offices, consisting of approximately 36,000 square feet of space, in Beaverton, Oregon. The lease term extends through mid-2009. We also lease call centers and other operational facilities, which as of December 31, 2006, ranged in size from 5,000 to 30,000 square feet. At December 31, 2006, we had 10 leases for call centers and other remote facilities, with remaining terms of up to three years. We have adjusted and may adjust further, call centers and capacities in order to address changes in volume demands caused by the signing of new customer contracts, expiration of carrier contracts, and the development of our other business initiatives.

#### **ITEM 3. LEGAL PROCEEDINGS.**

We are not aware of any pending legal proceedings other than routine litigation that is incidental to the business.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.**

No matters were submitted to a vote of security holders during the quarter ended December 31, 2006.

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**PART II**

**ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES.**

**Market Information For Common Stock**

Our common stock trades on the Nasdaq Capital Market under the symbol INFO. In July 2006, we effected a one-for-four reverse stock split. The high and low closing sales prices, on a post-split adjusted basis, as reported on the Nasdaq Capital Market for each quarterly period within the two most recent fiscal years were as follows:

|                                  | <b>High</b> | <b>Low</b> |
|----------------------------------|-------------|------------|
| <b>2006</b>                      |             |            |
| Quarter ended December 31, 2006  | \$ 2.74     | \$ 2.03    |
| Quarter ended September 30, 2006 | \$ 2.83     | \$ 1.85    |
| Quarter ended June 30, 2006      | \$ 2.68     | \$ 1.96    |
| Quarter ended March 31, 2006     | \$ 3.77     | \$ 1.32    |
| <b>2005</b>                      |             |            |
| Quarter ended December 31, 2005  | \$ 2.96     | \$ 1.44    |
| Quarter ended September 30, 2005 | \$ 3.68     | \$ 2.68    |
| Quarter ended June 30, 2005      | \$ 5.48     | \$ 3.20    |
| Quarter ended March 31, 2005     | \$ 6.12     | \$ 4.96    |

The approximate number of shareholders of record as of March 20, 2007 was 143. On March 20, 2007, the closing price of our common stock, as reported on the Nasdaq Capital Market, was \$2.09 per share.

**Dividend Policy**

We have never declared or paid cash dividends on our common stock. We intend to retain earnings from operations for use in the operation and expansion of our business and do not anticipate paying cash dividends with respect to our common stock in the foreseeable future.

**Stock Performance Graph**

**Representation Of Data Points Used In The Performance Graph**

|          | <b>Metro One</b> | <b>Sic Code</b> | <b>Russell 2000</b> |
|----------|------------------|-----------------|---------------------|
| 12/31/01 | 100.00           | 100.00          | 100.00              |
| 12/31/02 | 21.32            | 40.86           | 78.42               |
| 12/31/03 | 8.43             | 93.12           | 114.00              |
| 12/31/04 | 5.26             | 145.16          | 133.94              |



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|          |      |        |        |
|----------|------|--------|--------|
| 12/31/05 | 1.19 | 120.77 | 138.40 |
| 12/31/06 | 2.13 | 151.55 | 162.02 |

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**ITEM 6. SELECTED FINANCIAL DATA.**

The selected financial data presented below should be read in conjunction with the Financial Statements and related Notes that appear elsewhere in this annual report and Management's Discussion and Analysis of Financial Condition and Results of Operations set forth in Item 7.

|  | <b>Years Ended December 31,</b>                 |             |             |             |             |
|--|---|-------------|-------------|-------------|-------------|
|  | <b>2006</b>                                     | <b>2005</b> | <b>2004</b> | <b>2003</b> | <b>2002</b> |
|  | <b>(In thousands, except per share amounts)</b> |             |             |             |             |
| <b>Operations data:</b>                      |   |             |             |             |             |
| Revenues                                     | \$ 30,339                                       | \$ 77,810   | \$ 140,369  | \$ 201,636  | \$ 257,951  |
| Direct operating expenses                    | 19,074  | 59,243      | 84,331      | 117,126     | 144,164     |
| Selling, general and administrative expenses | 24,408  | 51,969      | 94,208      | 128,271     | 72,461      |
| Impairment loss                              |   |             | 32,193      | 4,715       |             |
| Restructuring charges                        | 6,610   | 6,814       |             |             |             |
| (Loss) income from operations                | (19,753 )                                       | (40,216 )   | (70,363 )   | (48,476 )   | 41,326      |
| Net (loss) income                            | (19,221 )                                       | (39,759 )   | (63,166 )   | (33,309 )   | 26,129      |
| <b>Balance sheet data:</b>                   |   |             |             |             |             |
| Cash and cash equivalents                    | \$ 11,965                                       | \$ 17,769   | \$ 24,093   | \$ 44,381   | \$ 76,528   |
| Short-term investments                       |   |             | 25,375      |             |             |
| Working capital                              | 13,280  | 26,646      | 61,507      | 78,280      | 103,705     |
| Total assets                                 | 27,612  | 52,017      | 95,830      | 164,884     | 198,689     |
| Long-term liabilities                        | 470   | 626         | 1,158       | 3,523       | 9,310       |
| Shareholders' equity                         | 20,576  | 39,667      | 79,437      | 142,338     | 175,389     |

In July 2006, we effected a one-for-four reverse split of our common stock. All per share data presented in the table above have been restated for the reverse stock split.

**ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.**

*Results of operations for the periods discussed below should not be considered indicative of the results to be expected in any future period and fluctuations in operating results may also result in fluctuations in the market price of our common stock. Our quarterly and annual operating results have in the past and may in the future vary significantly depending on factors such as changes in the telecommunications market, the addition or expiration of customer contracts, increased competition, changes in pricing policies by us or our competitors, lengthy sales cycles, the timing and expense of the expansion or contraction of our call center network, and other factors including those discussed under Item 1A, Risk Factors.*

**Overview**

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We are a provider of Enhanced Directory Assistance® and other information services delivered through live operators and by electronic means. We contract primarily with wireless carriers, Voice over Internet Protocol ( VoIP ) providers, cable companies, Competitive Local Exchange Carriers ( CLEC ), free directory assistance providers, prepaid carriers, and payphone operators to provide our services to their subscribers and users. Our proprietary Enhanced Directory Assistance platform provides comprehensive directory assistance listings and other informational content and services. Other non-directory assistance services and content include access to personal contacts and calendars, reservation services, movie listings and a variety of other unique services. Our special return-to-operator features, StarBack® and AutoBack®, make the telephone easier to use and are offered exclusively by Metro One. All of our services are provided by operators located only in the United States, or electronically. Many of our features or aspects thereof are the subject of patents or pending patent applications. Revenues are derived principally through fees charged to telecommunications carriers and other customers.

In addition to voice-based services, we also provide Enhanced Directory Assistance services in electronic format. These services are provided to customers who electronically issue directory assistance queries and use the returned information to complete and correct their own data records. We currently provide electronic directory assistance services in a number of delivery formats to meet customer needs including automated file processing and real-time individual look ups. We contract with a broad range of companies that require electronic directory assistance including companies in the service, marketing, and financial sectors. Our Data Services business represents an emerging business based on infrastructure originally developed to support our voice-based call center business.

Under a typical wholesale contract, a carrier agrees to route some or all of their directory assistance calls to us. We offer our services to multiple carriers within the same market. When a carrier's subscribers dial a typical directory assistance number, such as 411, 555-1212 or 00, the calls are routed to and answered by our operators identifying the service by that carrier's brand name.

Each carrier customer establishes its own directory assistance fee structure for its subscribers. Wireless subscribers typically pay fees ranging from \$1.25 to \$1.79 plus airtime charges for our services. We bear no subscriber collection risk with respect to carrier subscribers; however, there may be collection risk to the extent growth and profitability in the telecommunications industry decreases and to the extent we provide services to other types of customers.

We charge our carrier customers on a per call basis. Prices for services provided to other types of customers, including businesses, governmental units or customers who receive our services in electronic form, may vary based on the nature of the service, volume and other circumstances.

As discussed further under Significant Events below, as a result of the termination of contracts with significant customers, the Company has experienced significant financial losses and reduction of cash flows over the last several years. It is likely that additional losses will be incurred during parts or all of 2007. Such customer losses have had, and will continue to have, a significant adverse impact on our results of operations and cash flows and these events and issues raise doubt as to whether we can continue to operate as a going concern. We have experienced net losses in each of the quarterly and annual periods since the first quarter of 2003. Our management is aggressively pursuing new and additional sources of revenues and is working to grow our voice and data services businesses. Over the past two years we have significantly reduced the direct cost of delivering our services as well as significantly reduced our general and administrative overhead. In addition, our management and board of directors are investigating and pursuing strategic alternatives for the Company to improve operations, improve liquidity and capital resources, and provide stability to the Company's financial position. There can be no assurance that our plans will be successful. Our existing cash and cash equivalents will likely not be sufficient to fund our operations for the remainder of 2007 or beyond. In order to continue as a going concern, we will need to significantly increase our revenues and/or further reduce our costs and/or obtain additional financing. There can be no assurance that our efforts in these areas will be successful. In such event, we may attempt to establish borrowing arrangements in order to maintain adequate liquidity, although we cannot provide assurance that financing will be available in amounts or on terms acceptable to us. If we are unable to execute our operations according to our plans or obtain additional financing, we may be forced to cease operations.

**Significant Events**

***Termination of contracts.***

In February 2005, we entered into a Master Services Agreement for Directory Assistance Services (the *Services Agreement*) with Nextel Operations, Inc., acting on behalf of certain affiliates (collectively *Nextel*) of Nextel Communications, Inc. The *Services Agreement* superseded our previous services agreement dated in June 1999. Under the *Services Agreement*, we agreed to provide directory assistance services to Nextel's customers on a non-exclusive basis, and Nextel could transition call volume away from us on short notice and/or terminate services entirely.

In October 2005, we received notification from Nextel that it would be terminating the *Services Agreement* effective January 9, 2006. In February 2006, we entered into a Settlement Agreement and Disentanglement Transition Plan (the *Plan*) with Nextel that resolved certain disputed matters in connection with the termination of the *Services Agreement*. Under the *Plan*, we continued to provide services to Nextel callers through March 31, 2006 in return for the payment by Nextel of approximately \$5.75 million. Those payments were in addition to \$2.5 million previously paid by Nextel in December 2005 in connection with the transition and in addition to the contractual payments by Nextel for normal service provided by us to Nextel callers through the transition period. Calls from Nextel were substantially transitioned away from us by March 31, 2006, and we have received all amounts due from Nextel. Including the \$5.75 million received in the first quarter of 2006 as part of the settlement payments, Nextel represented approximately 37% of our revenues in 2006. Nextel accounted for approximately 76% and 56% of our revenues in 2005 and 2004, respectively.

Our contract with AT&T Wireless expired in December 2003. The call volume from AT&T Wireless transitioned away during the second and third quarters of 2004. AT&T Wireless accounted for approximately 28% of our revenues in 2004.

Terminations of the contracts noted above have had, and will continue to have, a significant adverse impact on our results of operations and cash flows.

***Restructuring and exit activities.***

In 2006, we undertook significant restructuring activities, due primarily to the departure of call volume from Nextel as discussed above. During 2006, we closed 13 call centers and significantly reduced the number of call center and administrative employees. As a result of the closure and other restructuring activities, we paid or accrued approximately \$2.8 million of termination and retention benefits. We also recorded approximately \$1.7 million of expenses related to termination of lease obligations of closed facilities during 2006. In addition, we recorded approximately \$2.2 million of other costs, primarily legal and advisory services and dismantling costs in 2006. Included in these costs were losses incurred on disposal, in the second quarter, of certain corporate and call center assets in the amount of \$935,000. These assets had a net book value totaling \$1,574,000 at the time of disposal, and we received proceeds of \$639,000 from the sale. At December 31, 2006, we had approximately \$712,000 of accrued restructuring costs, primarily related to remaining lease obligations of closed facilities and accrued termination benefits related to certain corporate employees. Approximately \$520,000 of termination benefits was paid subsequent to December 31, 2006 with the remainder of the accrued restructuring costs expected to be paid out primarily during the second quarter of 2007.

Primarily during the second and third quarters of 2005, as part of our ongoing efforts to cut costs and align expenses with reduced revenues, we closed and consolidated the operations of 12 of our call centers. Most significant costs associated with closing those call centers were accrued and paid in 2005.

During 2005, we incurred approximately \$6.8 million of restructuring costs. That amount consisted of approximately \$1.9 million of severance and other employee-related termination benefits, approximately \$1.7 million of lease termination costs and approximately \$3.2 million of other costs of restructuring. These other costs included approximately \$1.5 million of net non-cash intangible and other asset write-offs related to our discontinued Infone service, approximately \$800,000 paid for strategic advisory services, approximately \$750,000 of costs associated with closing call centers, and approximately \$270,000 of other costs.

***Significant new contract.***

In August 2006, we entered into a Telecom Information Services Agreement (the *Agreement*) with Jingle Networks, Inc. (*Jingle*). Under the *Agreement*, we will be a preferred directory assistance provider for 1-800-FREE411. In addition to per call charges, the *Agreement* includes financial commitments from Jingle based on call volume expansion and other financial incentives. The *Agreement* is for three years and will automatically renew annually for up to two additional years unless either party provides notice of termination at least 60 days prior to the commencement of such renewal period. Under the *Agreement*, as a preferred directory provider we will be allocated no fewer calls than any other vendor providing similar services. The *Agreement* provides that our status as a preferred provider may be terminated by Jingle but, in such event, the warrants described below will be terminated.

In connection with the *Agreement*, we issued to Jingle two warrants to purchase shares of our common stock. The first warrant was for the purchase of up to 623,250 shares of common stock at an exercise price of \$2.60 per share. The warrant



was exercisable under the condition that Jingle meet certain revenue and payment thresholds through February 28, 2007. The revenue targets were not met, thus, the first warrant terminated on February 28, 2007.

The second warrant is for the purchase of up to 870,075 shares of our common stock; provided, however, that shares represented by the sum of the first and second warrants, if exercised, cannot exceed 19.98% of our total shares outstanding after the warrants are exercised. The exercise price for the second warrant will equal 115% of the average closing price per share of the our common stock over the 20 consecutive trading days ending the last trading day prior to July 1, 2007. The second warrant will not be exercisable unless and until certain revenue and payment thresholds are achieved by Jingle during specified time periods as outlined in the Agreement. The second warrant terminates on July 1, 2009.

#### *Other*

In a 2004 decision, the California Public Utilities Commission ( PUC ) implemented competitive wholesale pricing for directory assistance data for third party vendors purchasing the data from SBC Communications ( SBC ). The decision determined that SBC continues to enjoy a dominant position as the former monopoly provider of local exchange service in its territory in California and could not use its market power to extract excessive directory assistance data prices that would discriminate against competitors. The decision required that SBC refund the improper charges with interest. As a result, in the third quarter of 2004, we received a refund from SBC in the amount of approximately \$2.9 million that is included in Other income, net in our December 31, 2004 statement of operations.

#### *Infone*

Competition in the telecommunications industry, and in the directory assistance market in which we participate, is and has been intense. With slowing subscriber growth and declining revenue per user, carriers are looking to lower their costs of providing directory assistance and other services through, among other ways, outsourcing to low cost domestic or overseas operators and utilizing automation to reduce costs. In response to these and other issues, in May 2003, we launched Infone, a service that provided enhanced directory and personal assistant services directly to consumers.

The initial launch of Infone was accompanied by a significant nationwide marketing and promotion campaign designed to build brand awareness and encourage customers to sign up for Infone. Because of our inability to attract a significant number of subscribers to this service, it was discontinued in December 2005. We spent approximately \$2.8 million and \$17.5 million, in 2005 and 2004, respectively, on such marketing and promotion campaigns. Revenues from our Infone service were not significant in relation to total revenues in 2005 or 2004.

#### **Results of Operations**



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The following table shows selected items of our consolidated statements of operations data expressed as a percentage of revenues:

|  | Years Ended December 31, |          |          |
|--|--------------------------|----------|----------|
|  | 2006                     | 2005     | 2004     |
| Revenues                                     | 100.0 %                  | 100.0 %  | 100.0 %  |
| Direct operating expenses                    | 62.9                     | 76.1     | 60.1     |
| Selling, general and administrative expenses | 68.1                     | 58.9     | 51.6     |
| Depreciation and amortization                | 12.3                     | 7.9      | 15.5     |
| Impairment loss                              |                          |          | 22.9     |
| Restructuring charges                        | 21.8                     | 8.8      |          |
| Loss from operations                         | (65.1 )                  | (51.7 )  | (50.1 )  |
| Other income, net                            | 1.9                      | 1.3      | 2.7      |
| Loss before income taxes                     | (63.2 )                  | (50.4 )  | (47.4 )  |
| Income tax expense (benefit)                 | 0.2                      | 0.7      | (2.4 )   |
| Net loss                                     | (63.4 )%                 | (51.1 )% | (45.0 )% |

### 2006 Compared to 2005

*Revenues.* Revenues decreased 61.0% to \$30.3 million from \$77.8 million. Call volume decreased to approximately 85 million calls from approximately 231 million calls. These decreases resulted primarily from lower call volumes due to the termination of our services to Nextel Communications in March 2006. In addition, our overall average revenue per call was approximately \$0.27 in 2006 compared to approximately \$0.33 in 2005 primarily due to lower prices on renewals of existing contracts due to competitive pressures.

*Direct operating expenses.* Direct operating expenses, consisting of the costs of salaries, wages, benefits and taxes of call center personnel, listings data and content acquisition costs, decreased 67.8% to \$19.1 million from \$59.2 million. This decrease was primarily due to lower personnel and data cost associated with servicing lower call volumes. As a percentage

of revenues, direct operating expenses decreased to 62.9% from 76.1%, due primarily to increased operational efficiencies in the call centers as a result of our cost control initiatives.

*Selling, general and administrative expenses.* Selling, general and administrative expenses (excluding depreciation and amortization) decreased 54.9% to \$20.7 million from \$45.9 million resulting primarily from cost-cutting efforts in response to the termination of our contract with Nextel, including the closing of 13 call centers. As a percentage of revenues, selling, general and administrative expenses increased to 68.1% in 2006 compared to 58.9% in 2005 primarily due to lower revenues.

*Depreciation and amortization.* Depreciation and amortization expense was \$3.7 million in 2006 compared to \$6.1 million in 2005. The decrease in depreciation and amortization was due primarily to overall reduction in acquisition of fixed assets in 2006 and the last several years as operations have been reduced.

*Restructuring charges.* Restructuring charges in 2006 consisted primarily of one-time termination benefits paid to employees of \$2.77 million, lease termination costs of \$1.67 million and \$2.17 million of other costs. Other costs consisted primarily of legal and advisory costs, costs to dismantle closed call centers, and costs to implement our ongoing cost reduction plans. These restructuring charges related primarily to the 13 call centers we closed in 2006 and other cost cutting efforts at our corporate headquarters. Restructuring charges of approximately \$712,000, primarily related to one-time termination benefits and continuing lease obligations on closed facilities, have been accrued but not paid at December 31, 2006.

*Other income, net.* Other income in 2006 was approximately \$583,000 consisting primarily of interest earned on cash and cash equivalents partially offset by a charge of approximately \$218,000 for penalties and interest on certain disputed federal and state income tax assessments and other miscellaneous non-operating expenses.

*Income taxes.* Income tax expense in 2006 was \$51,000 primarily related to state income taxes. Income tax expense in 2005 was \$538,000, reflecting a provision for federal income tax expense related to a proposed adjustment by the Internal Revenue Service ( IRS ) relating to a prior year tax return under audit. Our effective tax rates for 2006 and 2005 were approximately 0.3% and 1.4%, respectively. The rates for both years differ from the statutory rates primarily due to the increase in valuation allowance, as it is more likely than not that some portion or all of the deferred tax assets may not be realized.

#### **2005 Compared to 2004**

*Revenues.* Revenues decreased 44.6% to \$77.8 million from \$140.4 million. Call volume decreased to approximately 231 million calls from approximately 306 million calls. These decreases resulted primarily from lower call volumes due to the expiration of our contract with AT&T Wireless in mid-2004 as well as a lower average revenue per call related to decreased pricing in our new contract with Nextel in 2005. Our overall average revenue per call was approximately \$0.33 in 2005 compared to approximately \$0.46 in 2004.

*Direct operating expenses.* Direct operating expenses, consisting of the costs of salaries, wages, benefits and taxes of call center personnel, listings data and content acquisition costs, decreased 29.8% to \$59.2 million from \$84.3 million. This decrease was primarily due to lower personnel and data cost associated with servicing lower call volumes. As a percentage of revenues, direct operating expenses increased to 76.1% from 60.1%, due primarily to a lower average revenue per call.

*Selling, general and administrative expenses.* Selling, general and administrative expenses decreased 44.8% to \$52.0 million from \$94.2 million resulting primarily from decreased advertising expense related to the discontinued Infone service of approximately \$14.8 million and cost-cutting efforts, including the closing of 12 call centers. As a percentage of

revenues, selling, general and administrative expenses remained relatively flat at 66.8% in 2005 compared to 67.1% in 2004.

*Restructuring charges.* Restructuring charges in 2005 consisted primarily of one-time termination benefits paid to employees of \$1.9 million, lease termination costs of \$1.7 million and \$3.2 million of other costs. Other costs consisted primarily of costs to dismantle closed call centers, costs to implement our ongoing cost reduction plans, and non-cash write-downs of certain intangible and other assets related to our discontinued Infone service. These restructuring charges related primarily to the 12 call centers we closed in 2005.

*Depreciation and amortization.* Depreciation and amortization expense was \$6.1 million in 2005 compared to \$21.7 million in 2004. The decrease in depreciation and amortization was due primarily to the write-down of fixed assets in the fourth quarter of 2004 and the overall reduction in acquisition of fixed assets in the last several years as operations have been reduced.

*Other income, net.* Other income in 2005 was approximately \$1.0 million and consisted primarily of interest earned on cash and cash equivalents. Other income in 2004 was approximately \$3.8 million, consisting primarily of the \$2.9 million refund from SBC discussed above and approximately \$694,000 of interest income earned on cash, cash equivalents and short-term investments.

*Income taxes.* Income tax expense in 2005 was \$538,000, reflecting a provision for federal income tax expense related to a proposed adjustment by the IRS relating to a prior year tax return under audit. Income tax benefit in 2004 was \$3.4 million. This benefit resulted primarily from our ability to carry losses back to offset income in prior years and to receive refunds of income taxes paid in those years. Our effective tax rate for 2005 was approximately 1.4%. Our effective tax rate for 2004 was a tax benefit of approximately 5.1%. The rates for both years differ from the statutory rates primarily due to the increase in valuation allowance in both years, as it is more likely than not that some portion or all of the deferred tax assets may not be realized.

**Liquidity and Capital Resources**

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Cash and cash equivalents, short-term investments and restricted cash are recorded at cost which approximates their fair market value. As of December 31, 2006, we had approximately \$16.7 million in cash and cash equivalents, short-term investments and restricted cash (including \$4.7 million of restricted cash) compared to approximately \$24.6 million (including \$6.9 million of restricted cash) at December 31, 2005. The net decrease of \$7.9 million resulted primarily from net operating losses. We have no outstanding debt.

Working capital was \$13.3 million at December 31, 2006, compared to \$26.6 million at December 31, 2005. This change was primarily due to net operating losses incurred in 2006.

*Cash flow from operations.* Net cash used in operations in 2006 was \$8.6 million compared to net cash used of \$28.3 million in 2005; accordingly, we used approximately \$19.7 million less cash in operations in 2006 as compared to 2005. The decrease in cash used was primarily as follows: we paid \$46.3 million less to or on behalf of employees and we paid \$18.0 million less to suppliers of goods and services, including advertising services, in 2006 versus 2005. Offsetting these decreases in cash payments were decreases in cash received from customers of \$43.3 million and in cash refunds of federal income taxes of \$3.0 million

*Cash flow from investing activities.* Cash provided by investing activities was \$2.8 million in 2006, primarily resulting from release of cash used to secure a letter of credit and cash proceeds from the sale of excess equipment and other assets, partially offset by cash used for capital purchases. Cash provided by investing activities was \$22.0 million in 2005, primarily resulting from conversion of short term investments to cash for use in operations, partially offset by cash used to secure a letter of credit and cash used for capital purchases. In 2006 and 2005, capital expenditures were primarily for equipment to upgrade existing call centers and corporate networks and infrastructure.

*Cash flow from financing activities.* Cash used in financing activities was not significant in 2006 or 2005.

*Future capital needs and resources.* The primary uses of our capital in the near future are expected to be primarily for working capital. We expect to adjust personnel, call centers and network capacities in order to address varying business circumstances, including changes in volume and pricing and other provisions of customer contracts.

Although cash on hand (including restricted cash) and short-term investments at December 31, 2006 was approximately \$16.7 million, our operations and future activities, including additional restructuring efforts, will reduce available cash.

Our existing cash and cash equivalents will likely not be sufficient to fund our operations for the remainder of 2007 or beyond. Our management is aggressively pursuing new and additional sources of revenues and is working to grow our voice and data services businesses. Over the past two years, we have significantly reduced the direct cost of delivering our services as well as significantly reduced our general and administrative overhead; however, in order to continue as a going concern, we will need to significantly increase our revenues and/or further reduce our costs and/or obtain additional financing. In addition, our management and board of directors are investigating and pursuing strategic alternatives for the Company to improve operations, improve liquidity and capital resources, and provide stability to the Company's financial position. There can be no assurance that management's efforts in these areas will be successful. In such event, we may attempt to establish borrowing arrangements in order to maintain adequate liquidity, although we cannot provide assurance that financing will be available in amounts or on terms acceptable to us. If we are unable to execute our operations according to our plans or obtain additional financing, we may be forced to cease operations.

*Contractual obligations and commitments.* Our contractual obligations are presented in the table below. Other than operating leases, we have no significant off-balance sheet arrangements or obligations.

| Contractual Obligations     | Payments due by period<br>(in thousands) |                        |                |                |                         |
|-----------------------------|--|------------------------|----------------|----------------|-------------------------|
|                             | Total                                    | Less<br>than 1<br>year | 1 - 3<br>years | 3 - 5<br>years | More<br>than 5<br>years |
| Operating lease obligations | \$ 4,528                                 | \$ 2,011               | \$ 2,517       |                |                         |
| Total                       | \$ 4,528                                 | \$ 2,011               | \$ 2,517       |                |                         |

We generally lease our facilities through non-cancelable operating leases extending for up to ten years.

From time to time, in the normal course of our business, we issue standby letters of credit and bank guarantees. At December 31, 2006, we had one letter of credit outstanding in the amount of \$4,741,000 related to our workers' compensation program. The letter of credit is secured by a certificate of deposit for the same amount that is recorded as restricted cash. This commitment expires on April 1, 2007 and is typically renewed on an annual basis.

In accordance with accounting principles generally accepted in the United States of America, these contractual obligations and commitments are not reflected in our balance sheets.

#### **Effect of Inflation**

Inflation did not materially affect our business during the last several years.

**Critical Accounting Policies**

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We prepare our financial statements in conformity with accounting principles generally accepted in the United States of America. As such, we are required to make certain estimates, judgments and assumptions that we believe are reasonable based upon the information available. These estimates and assumptions affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the periods presented. Management believes that of our significant accounting policies (see Note 1 to the financial statements), those governing accounts receivable, the lives and recoverability of the carrying amount of equipment and other long-lived assets, such as existing intangible assets, estimates involving the levels of our contingent liabilities for workers' compensation and medical self-insurance and estimates of current taxes owed may involve a higher degree of judgment, estimation and uncertainty.

*Accounts receivable.* Our wholesale customer base has primarily consisted of large wireless telephone carriers in the United States. As such, we have had minimal risk of uncollectibility, at any point in time, related to outstanding accounts receivable with these customers. We have not experienced significant collection issues or write-offs related to these customers. Since our accounts receivable are concentrated in relatively few of these wholesale customers, a significant change in the liquidity or financial position of any one of them could adversely impact collection of our accounts receivable and therefore have a material adverse effect on our financial position and future operating results. In addition, our data services business is generating receivables from customers that may not be as financially stable as our large carrier customers which to date has not but may in the future expose us to greater risk of uncollectible receivables than we have experienced in the past.

*Long-lived assets and intangibles.* We evaluate the remaining life and recoverability of equipment and other assets, including patents and trademarks and internally developed software, whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. At such time, we estimate the future cash flows expected from use of such assets and their eventual disposition and, if lower than the carrying amounts, adjust the carrying amount of the assets to their estimated fair value. Because of our changing business conditions, including lower wholesale prices and dependence on a relatively small number of customers for a significant portion of our revenues, our estimates of future cash flows to be generated from our operations could change materially, resulting in the need for us to record additional impairment charges. In addition, as a result of our changing business conditions, we expect to adjust personnel, call centers and network capacities. If any of these activities result in certain of our assets no longer being used in operations, we may need to record an additional impairment charge. As a result of certain of the circumstances noted above, we evaluated our fixed assets for impairment in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, as of December 31, 2004. We determined that



the value of our fixed assets was impaired, thus, in the fourth quarter of 2004, we recorded a \$32.2 million write-down of those assets to their estimated fair market value. As a result of the decision by Nextel to terminate its contract with us, as discussed under Significant Events above, and because of continuing operating losses, we evaluated our fixed assets and intangibles as of December 31, 2006 and 2005 for impairment in accordance with SFAS No. 144. Our evaluation determined that the assets were not impaired as of December 31, 2006 and 2005.

*Self-insurance reserves.* In the past, we have self-insured a portion of our workers' compensation and employee medical insurance programs. In some periods we purchased stop loss coverage at varying levels in order to mitigate our potential future losses. The nature of the liabilities associated with these self-insurance programs, which may not fully manifest themselves for several years, requires significant judgment. We evaluate open workers' compensation and medical claims under these policies periodically to determine the reasonableness of the reserves we have recorded for such claims. Our evaluation includes estimates of potential incurred-but-unreported claims as well as factors that may cause original estimates of such claims to increase over time, such as available claims data and historical trends and experience, as well as future projections of ultimate losses, expenses, premiums and administrative costs. We adjust these reserves if events or changes in circumstances indicate that ultimate payments related to the claims will be more than the recorded reserves. At December 31, 2006, we have reserved approximately \$1.9 million and \$284,000 related to these self-insured workers' compensation and medical programs, respectively. While we believe that the amounts reserved for these obligations are sufficient, any significant change in the status of open claims or costs associated with claims made under these plans could have a material adverse effect on our financial position, results of operations or cash flows.

*Income taxes.* Accounting for income taxes requires us to estimate our income taxes in each jurisdiction in which we operate. Due to differences in the recognition of items included in income for accounting and tax purposes, temporary differences arise which are recorded as deferred tax assets or liabilities. We estimate the likelihood of recovery of these assets, which is dependent on future levels of profitability and enacted tax rates. Should any amounts be determined not to be recoverable, or assumptions change, we would be required to take a charge to establish a valuation allowance against such deferred tax assets, which could have a material effect on our financial position, results of operations or cash flows. At December 31, 2006 and 2005, a valuation allowance reduced net deferred tax assets to zero.

#### **Recent Accounting Pronouncements**

In July 2006, the Financial Accounting Standards Board ( FASB ) issued Interpretation No. 48 ( FIN 48 ), Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109. FIN 48 prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN 48 is effective for our fiscal year beginning January 1, 2007. We are evaluating the impact that the adoption of FIN 48 will have on our consolidated financial position and results of operations.

In September 2006, the FASB issued Statement of Financial Accounting Standard ( SFAS ) No. 157, Fair Value Measurements, which establishes a framework for measuring the fair value of assets and liabilities. This framework is intended to increase consistency in how fair value determinations are made under various existing accounting standards that permit, or in some cases require, estimates of fair market value. SFAS No. 157 also expands financial statement disclosure requirements about a company s use of fair value measurements, including the effect of such measures on earnings. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. We do not expect the adoption of this statement to have a material effect on our consolidated financial position or results of operations.

**ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.**

Substantially all of our liquid resources are invested in money market instruments and short-term debt securities. However, these funds were invested in overnight money market instruments or debt securities with short-term effective maturities at December 31, 2006 and were redeemable on a daily or monthly basis. Therefore, the fair market value of these investments is not materially affected by changes in market interest rates. All of the underlying investments in the money market fund had maturities of three months or less. A hypothetical 1% fluctuation in interest rates would not have a material adverse effect on our financial position, results of operations or cash flows.

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.**

See pages 29 through 43.

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.**

None.

**ITEM 9A. CONTROLS AND PROCEDURES.**

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of our disclosure controls and procedures (as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the Exchange Act )) at the end of the period covered by this annual report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this annual report.

**ITEM 9B. OTHER INFORMATION.**

None

**PART III**

**ITEM 10. DIRECTORS, EXECUTIVE OFFICERS, AND CORPORATE GOVERNANCE.**

The information required by Item 10 is incorporated by reference to the Proxy Statement for our 2007 Annual Meeting under the captions Management, Nominees and Directors and Corporate Governance to be filed with the Securities and Exchange Commission within 120 days of our fiscal year end.

*Compliance with Section 16(a) of the Exchange Act.* The information required by Item 10 relating to compliance with Section 16(a) of the Securities Exchange Act of 1934 is incorporated by reference to the Proxy Statement for our 2007 Annual Meeting under the caption Section 16(a) Beneficial Ownership Reporting Compliance to be filed with the Securities and Exchange Commission within 120 days of our fiscal year end.

*Code of Ethics.* We have adopted a Code of Business Conduct and Ethics applicable to our directors, officers and employees and a Code of Ethics applicable to our Chief Executive Officer and our senior financial officers. Both our Code of Business Conduct and Ethics and our Code of Ethics are available in the Investor Relations section of our website ([www.metro1.com/corporate-governance.html](http://www.metro1.com/corporate-governance.html)) or by requesting a free copy by writing us at Metro One Telecommunications, Inc., 11200 Murray Scholls Place, Beaverton, OR 97007, attention Investor Relations. We intend to satisfy the disclosure requirements regarding any amendment to, or waiver from, a provision of our Code of Business Conduct and Ethics or Code of Ethics by disclosing such matters in the Investor Relations section of our website.

**ITEM 11. EXECUTIVE COMPENSATION.**

The information required by Item 11 is incorporated by reference to the Proxy Statement for our 2007 Annual Meeting under the caption Executive Compensation, to be filed with the Securities and Exchange Commission within 120 days of our fiscal year end.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND OTHER STOCKHOLDER MATTERS.**

The information required by Item 12 is incorporated by reference to the Proxy Statement for our 2007 Annual Meeting under the caption Security Ownership of Certain Beneficial Owners and Management and Other Stockholder Matters, to be filed with the Securities and Exchange Commission within 120 days of our fiscal year end.

**Securities Authorized for Issuance Under Equity Compensation Plans**

For information concerning securities authorized for issuance under our equity compensation plans see Note 6 of the Notes to Consolidated Financial Statements included in this Form 10-K under Item 8.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE.**

The information required by Item 13 is incorporated by reference to the Proxy Statement for our 2007 Annual Meeting under the caption Management - Employment Related Matters, to be filed with the Securities and Exchange Commission within 120 days of our fiscal year end.

**ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES.**

The information required by Item 14 is incorporated by reference to the Proxy Statement for our 2007 Annual Meeting under the caption Principal Auditor Fees and Services, to be filed with the Securities and Exchange Commission within 120 days of our fiscal year end.

**PART IV**

**ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES.**

**(a)(1)** Consolidated Financial Statements

Pg. 27 Report of BDO Seidman LLP, independent registered public accounting firm

Pg. 28 Report of Deloitte & Touche LLP, independent registered public accounting firm

Pg. 29 Consolidated Statements of Operations for each of the years ended December 31, 2006, 2005, and 2004

Pg. 30 Consolidated Balance Sheets at December 31, 2006 and 2005

Pg. 31 Consolidated Statements of Shareholders' Equity for each of the years ended December 31, 2006, 2005, and 2004

Pg. 32 Consolidated Statements of Cash Flows for each of the years ended December 31, 2006, 2005, and 2004

Pg. 33 Notes to Consolidated Financial Statements

**(a)(3)** Exhibits

3.1 Third Restated Articles of Incorporation of Metro One Telecommunications, Inc. ( the Company ) (1)

3.2 Amendment to Third Restated Articles of Incorporation of the Company (1)

3.3 Amended and Restated Bylaws of the Company (1)

3.4 Amendment to Third Restated Articles of Incorporation of the Company (2)

4.1 Common Stock Warrant issued to Jingle Networks, Inc. (3)

4.2 Common Stock Warrant issued to Jingle Networks, Inc. (3)

10.1 Lease Agreement between Murray Scholls, LLC, Gramor Development Northwest, Inc. and the Company (4)

10.2 2004 Stock Incentive Plan (5)\*

10.3 2006 Stock Incentive Plan (6)\*

10.4 Form of Stock Option Agreements and Exercise Notice under 2004 Stock Incentive Plan (7)\*

10.5 Form of Restricted Stock Purchase Agreement under 2004 Stock Incentive Plan (7)\*

10.6 1999 Employee Stock Purchase Plan, as amended (6)\*

10.7 1994 Stock Incentive Plan, as amended (8)\*

10.8 Separation and Consulting Agreement between Timothy A. Timmins and the Company, date October 4, 2005 (9)\*

10.9 Consulting Agreement between James M. Usdan and the Company, dated October 4, 2005 (10)\*

10.10 Amendment letter to Consulting Agreement between James M. Usdan and the Company, dated June 1, 2006 (11)\*

10.11 Metro One Telecommunications, Inc. Retention Plan and form of Retention Agreement thereunder (12)\*

10.12 Form of Indemnity Agreement between the Company and its directors and officers (13)

10.13 Master Services Agreement for Directory Assistance Services, by and between the Company and Nextel Operations, Inc., dated as of January 1, 2005 (14)

10.14 Settlement Agreement and Disentanglement Transition Plan, by and between the Company and Nextel Operations, Inc. dated as of February 10, 2006 (15)

10.15 Telecom Information Services Agreement, by and between the Company and Jingle Networks, Inc., dated as of August 2, 2006  
(16)

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- 10.16 Registration Rights Agreement, by and between the Company and Jingle Networks, Inc., dated as of August 2, 2006 (3)
- 23.1 Consent of BDO Seidman LLP, independent registered public accounting firm
- 23.2 Consent of Deloitte & Touche LLP, independent registered public accounting firm
- 31.1 Certification of Principal Executive Officer pursuant to Securities and Exchange Commission Rule 13a-14(a)
- 31.2 Certification of Principal Financial Officer pursuant to Securities and Exchange Commission Rule 13a-14(a)
- 32.1 Certification of Principal Executive Officer and Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act Of 2002

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\* Management contract or compensatory plan

- (1) Incorporated herein by reference to the Company's Annual Report on Form 10-K dated March 15, 2004.
- (2) Incorporated herein by reference from Annex A to the Company's Definitive Proxy Statement on Schedule 14-A dated May 1, 2006.
- (3) Incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2006.
- (4) Incorporated herein by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 1998.
- (5) Incorporated herein by reference from Annex C to the Registrant's Definitive Proxy Statement on Schedule 14-A dated May 1, 2006.
- (6) Incorporated herein by reference from Appendix A to the Registrant's Definitive Proxy Statement on Schedule 14-A dated April 26, 2004.
- (7) Incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2004.
- (8) Incorporated herein by reference to the Company's Form S-8 dated February 12, 2002 and to the Company's Form S-8 dated September 10, 2002.
- (9) Incorporated herein by reference to the Company's Current Report on Form 8-K dated December 6, 2005.
- (10) Incorporated herein by reference to the Company's Current Report on Form 8-K dated November 29, 2005.
- (11) Incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2006.
- (12) Incorporated herein by reference to the Company's Current Report on Form 8-K dated December 28, 2005.
- (13) Incorporated herein by reference to the Company's Current Report on Form 8-K dated February 8, 2005.
- (14) Incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2005. Confidential treatment requested as to certain portions of this exhibit.
- (15) Incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006.
- (16) Incorporated herein by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2006. Confidential treatment requested as to certain portions of this exhibit.





**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Exchange Act, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Metro One Telecommunications, Inc.

By: /s/ Gary E. Henry  
 Gary E. Henry  
 President and Chief Executive Officer

Date: April 2, 2007

**POWER OF ATTORNEY**

KNOW ALL PERSONS BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Gary E. Henry and William D. Rutherford, jointly and severally, his or her attorneys-in-fact, each with the power of substitution, for him or her in any and all capacities, to sign any amendments to this Report on Form 10-K, and to file the same, with exhibits thereto and other documents in connection therewith with the Securities and Exchange Commission, hereby ratifying and confirming all that each of said attorneys-in-fact, or his or her substitute or substitutes may do or cause to be done by virtue hereof.

Pursuant to the requirements of the Exchange Act, this report has been signed below by the following persons on behalf of the registrant in the capacities and on the date indicated:

| Signature  | Title  | Date          |
|--|--|---------------|
| /s/ Gary E. Henry<br>Gary E. Henry                 | President, Chief Executive Officer and Director<br>(Principal Executive Officer)               | April 2, 2007 |
| /s/ Duane C. Fromhart<br>Duane C. Fromhart         | Senior Vice President, Chief Financial Officer<br>(Principal Financial and Accounting Officer) | April 2, 2007 |
| /s/ William D. Rutherford<br>William D. Rutherford | Chairman of the Board of Directors   | April 2, 2007 |
| /s/ Elchanan (Nani) Maoz<br>Elchanan (Nani) Maoz   | Director   | April 2, 2007 |
| /s/ Mary H. Oldshue<br>Mary H. Oldshue             | Director   | April 2, 2007 |
| /s/ Murray L. Swanson<br>Murray L. Swanson         | Director   | April 2, 2007 |
| /s/ James M. Usdan<br>James M. Usdan               | Director   | April 2, 2007 |

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of  
Metro One Telecommunications, Inc.  
Portland, Oregon

We have audited the accompanying consolidated balance sheet of Metro One Telecommunications, Inc. and subsidiaries (the Company) as of December 31, 2006, and the related consolidated statements of operations, shareholders' equity, and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Company was not required to have, nor were we engaged to perform, an audit of its control over financial reporting. Our audit included consideration of control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2006, and the results of its operations and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

As discussed in note 1 to the consolidated financial statements, during 2006, the Company adopted Statement of Financial Accounting Standards No. 123 (R), *Share Based Payment*.

The accompanying financial statements have been prepared assuming that the Company will continue as a going concern. As described in Note 1 to the financial statements, the Company's recurring losses from operations and loss of significant customers raise substantial doubt as to its ability to continue as a going concern. Management's plans concerning these matters are also described in Note 1. The financial statements do not contain any adjustments that might result from the outcome of this uncertainty.

BDO SEIDMAN, LLP

Seattle, Washington

April 2, 2007

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of  
Metro One Telecommunications, Inc.  
Portland, Oregon

We have audited the accompanying consolidated balance sheet of Metro One Telecommunications, Inc. and subsidiaries (the Company) as of December 31, 2005, and the related consolidated statements of operations, shareholders' equity, and cash flows for each of the two years in the period ended December 31, 2005. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. For the year ended December 31, 2005, the Company was not required to have, nor were we engaged to perform, an audit of its control over financial reporting. Our audits included consideration of control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting as of December 31, 2005. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2005, and the results of its operations and its cash flows for each of the two years in the period ended December 31, 2005, in conformity with accounting principles generally accepted in the United States of America.

The accompanying financial statements have been prepared assuming that the Company will continue as a going concern. As described in Note 1 to the financial statements, the Company's recurring losses from operations and loss of significant customers raise substantial doubt as to its ability to continue as a going concern. Management's plans concerning these matters are also described in Note 1. The financial statements do not contain any adjustments that might result from the outcome of this uncertainty.

DELOITTE & TOUCHE LLP

Portland, Oregon

April 17, 2006 (April 2, 2007 as to the effects of the reverse stock split described in Note 1.)

**Metro One Telecommunications, Inc.****Consolidated Statements of Operations** (In thousands, except per share amounts)

|                                      | Years ended December 31, |              |              |
|--------------------------------------|--------------------------|--------------|--------------|
|                                      | 2006                     | 2005         | 2004         |
| Revenues                             | \$ 30,339                | \$ 77,810    | \$ 140,369   |
| Costs and expenses:                  |                          |              |              |
| Direct operating                     | 19,074                   | 59,243       | 84,331       |
| Selling, general and administrative  | 20,664                   | 45,856       | 72,470       |
| Depreciation and amortization        | 3,744                    | 6,113        | 21,738       |
| Impairment loss                      |                          |              | 32,193       |
| Restructuring charges                | 6,610                    | 6,814        |              |
|                                      | 50,092                   | 118,026      | 210,732      |
| Loss from operations                 | (19,753 )                | (40,216 )    | (70,363 )    |
| Other income, net                    | 583                      | 995          | 3,808        |
| Loss before income taxes             | (19,170 )                | (39,221 )    | (66,555 )    |
| Income tax expense (benefit)         | 51                       | 538          | (3,389 )     |
| Net loss                             | \$ (19,221 )             | \$ (39,759 ) | \$ (63,166 ) |
| Net loss per common share:           |                          |              |              |
| Basic and diluted                    | \$ (3.08 )               | \$ (6.36 )   | \$ (10.16 )  |
| Weighted average shares outstanding: |                          |              |              |
| Basic and diluted                    | 6,232                    | 6,251        | 6,217        |

The accompanying notes are an integral part of these consolidated financial statements.

**Metro One Telecommunications, Inc.****Consolidated Balance Sheets (In thousands)**

|   | <b>December 31,</b> | <b>2005</b>      |
|---|---------------------|------------------|
|   | <b>2006</b>         |                  |
| <b>Assets</b>   |                     |                  |
| Current assets:   |                     |                  |
| Cash and cash equivalents   | \$ 11,965           | \$ 17,769        |
| Restricted cash   | 4,741               | 6,860            |
| Accounts receivable   | 2,179               | 11,982           |
| Prepaid costs and other current assets  | 961                 | 1,759            |
| <b>Total current assets</b>   | <b>19,846</b>       | <b>38,370</b>    |
| Furniture, fixtures and equipment, net  | 3,014               | 7,963            |
| Intangible assets   | 4,666               | 5,382            |
| Other assets  | 86                  | 302              |
| <b>Total assets</b>   | <b>\$ 27,612</b>    | <b>\$ 52,017</b> |
| <b>Liabilities and Shareholders' Equity</b>   |                     |                  |
| Current liabilities:  |                     |                  |
| Accounts payable  | \$ 983              | \$ 534           |
| Accrued liabilities   | 1,685               | 2,637            |
| Accrued payroll and related costs   | 3,898               | 8,553            |
| <b>Total current liabilities</b>  | <b>6,566</b>        | <b>11,724</b>    |
| Long-term liabilities   | 470                 | 626              |
| <b>Total liabilities</b>  | <b>7,036</b>        | <b>12,350</b>    |
| Commitments and contingencies   |                     |                  |
| Shareholders' equity:   |                     |                  |
| Preferred stock, no par value; 10,000 shares authorized, no shares issued or outstanding  |                     |                  |
| Common stock, no par value; 50,000 shares authorized, 6,233 and 6,237 shares issued and outstanding at December 31, 2006 and 2005, respectively | 120,067             | 119,937          |
| Deficit   | (99,491 )           | (80,270 )        |
| <b>Shareholders' equity</b>   | <b>20,576</b>       | <b>39,667</b>    |
| <b>Total liabilities and shareholders' equity</b>   | <b>\$ 27,612</b>    | <b>\$ 52,017</b> |

The accompanying notes are an integral part of these consolidated financial statements.

**Metro One Telecommunications, Inc.****Consolidated Statements of Shareholders Equity (In thousands)**

|  | Shareholders<br>Common Stock<br>Shares | Equity<br>Amount | Retained<br>(Deficit) Earnings | Shareholders<br>Equity |
|--|--|------------------|--------------------------------|------------------------|
| Balances at January 1, 2004            | 6,194                                  | \$ 119,683       | \$ 22,655                      | \$ 142,338             |
| Employee stock purchase plan           | 46                                     | 258              |                                | 258                    |
| Employee restricted stock grant        | 6                                      | 7                |                                | 7                      |
| Net loss                               |  |                  | (63,166)                       | (63,166)               |
| Balances at December 31, 2004          | 6,246                                  | 119,948          | (40,511)                       | 79,437                 |
| Employee stock purchase plan           | 29                                     | 103              |                                | 103                    |
| Share repurchases                      | (38)                                   | (121)            |                                | (121)                  |
| Employee restricted stock grant        |  | 7                |                                | 7                      |
| Net loss                               |  |                  | (39,759)                       | (39,759)               |
| Balances at December 31, 2005          | 6,237                                  | 119,937          | (80,270)                       | 39,667                 |
| Stock compensation expense             |  | 130              |                                | 130                    |
| Cancellation of restricted stock grant | (4)                                    |                  |                                |                        |
| Net loss                               |  |                  | (19,221)                       | (19,221)               |
| Balances at December 31, 2006          | 6,233                                  | \$ 120,067       | \$ (99,491)                    | \$ 20,576              |

The accompanying notes are an integral part of these consolidated financial statements.

**Metro One Telecommunications, Inc.****Consolidated Statements of Cash Flows (In thousands)**

|  | <b>Years ended December 31,</b> |                  |                  |
|--|---------------------------------|------------------|------------------|
|  | <b>2006</b>                     | <b>2005</b>      | <b>2004</b>      |
| <b>Cash flows from operating activities:</b>   |                                 |                  |                  |
| Net loss   | \$ (19,221 )                    | \$ (39,759 )     | \$ (63,166 )     |
| <b>Adjustments to reconcile net loss to net cash (used in) provided by operating activities:</b> |                                 |                  |                  |
| Depreciation and amortization  | 3,744                           | 6,113            | 21,738           |
| Loss on disposal of fixed assets   | 1,101                           | 370              | 230              |
| Impairment loss and non-cash restructuring charges   | 129                             | 1,797            | 32,193           |
| Deferred rent  | (156 )                          | (532 )           | 489              |
| Stock compensation expense   | 130                             | 7                | 7                |
| <b>Changes in certain assets and liabilities:</b>  |                                 |                  |                  |
| Accounts receivable  | 9,803                           | 5,542            | 14,554           |
| Prepaid costs and other assets   | 1,014                           | 1,632            | 6,656            |
| Accounts payable and other liabilities   | (5,158 )                        | (3,511 )         | (3,788 )         |
| <b>Net cash (used in) provided by operating activities</b>                                       | <b>(8,614 )</b>                 | <b>(28,341 )</b> | <b>8,913</b>     |
| <b>Cash flows from investing activities:</b>   |                                 |                  |                  |
| Purchase of short-term securities  |                                 | (36,805 )        | (32,050 )        |
| Sales of short-term securities   |                                 | 62,180           | 6,675            |
| Decrease (increase) in cash restricted to secure letter of credit                                | 2,119                           | (1,960 )         |                  |
| Capital expenditures   | (120 )                          | (1,718 )         | (4,084 )         |
| Proceeds from sale of fixed assets   | 811                             | 338              |                  |
| <b>Net cash provided by (used in) investing activities</b>                                       | <b>2,810</b>                    | <b>22,035</b>    | <b>(29,459 )</b> |
| <b>Cash flows from financing activities:</b>   |                                 |                  |                  |
| Share repurchases  |                                 | (121 )           |                  |
| Proceeds from exercise of stock options and employee stock purchases                             |                                 | 103              | 258              |
| <b>Net cash (used in) provided by financing activities</b>                                       |                                 | <b>(18 )</b>     | <b>258</b>       |
| <b>Net decrease in cash and cash equivalents</b>   | <b>(5,804 )</b>                 | <b>(6,324 )</b>  | <b>(20,288 )</b> |
| <b>Cash and cash equivalents, beginning of year</b>  | <b>17,769</b>                   | <b>24,093</b>    | <b>44,381</b>    |
| <b>Cash and cash equivalents, end of year</b>  | <b>\$ 11,965</b>                | <b>\$ 17,769</b> | <b>\$ 24,093</b> |
| <b>Supplemental disclosure of cash flow information:</b>   |                                 |                  |                  |
| Cash (paid) refunded for income taxes, net   | \$ (112 )                       | \$ 2,972         | \$ 10,002        |

The accompanying notes are an integral part of these consolidated financial statements.



**Metro One Telecommunications, Inc.**

**Notes to Consolidated Financial Statements**

**1. Summary of Operations and Significant Accounting Policies**

*Nature of Operations.* We are a provider of Enhanced Directory Assistance® and other information services delivered through live operators and by electronic means. We contract primarily with wireless carriers, Voice over Internet Protocol ( VoIP ) providers, cable companies, Competitive Local Exchange Carriers ( CLEC ), free directory assistance providers, prepaid carriers, and payphone operators to provide our services to their subscribers and users. Our proprietary Enhanced Directory Assistance platform provides comprehensive directory assistance listings and other informational content and services. Other non-directory assistance services and content include access to personal contacts and calendars, reservation services, movie listings and a variety of other unique services. Our special return-to-operator features, StarBack® and AutoBack®, make the telephone easier to use and are offered exclusively by Metro One. All of our services are currently provided by operators located only in the United States. Many of our features or aspects thereof are the subject of patents or pending patent applications. Revenues are derived principally through fees charged to telecommunications carriers and other customers.

In addition to voice-based services, we also provide Enhanced Directory Assistance services in electronic format. These services are provided to customers who electronically issue directory assistance queries and use the returned information to complete and correct their own data records. We currently provide electronic directory assistance services in a number of delivery formats to meet customer needs including automated file processing and real-time individual look ups. We contract with a broad range of companies that require electronic directory assistance including companies in the service, marketing, and financial sectors.

*Major Customers.* In each of the years ended December 31, 2006, 2005 and 2004, a small number of customers accounted for substantially all revenue and accounts receivable reported. In 2006, three customers accounted for approximately 37%, 25%, and 14% of our revenues. One of those customers, as discussed below, was Nextel Communications, Inc. which terminated its contract with us during 2006. Nextel accounted for approximately 37% of revenues in 2006. In 2005, Nextel accounted for approximately 76% of our revenues. In 2004, Nextel and AT&T Wireless accounted for approximately 56% and 28% of revenues, respectively. Three customers accounted for approximately 71% of total receivables at December 31, 2006. In 2006 and historically, we have not incurred significant losses related to our accounts receivable.

*Significant Events*

**Termination of contracts and going concern.**

In February 2005, we entered into a Master Services Agreement for Directory Assistance Services (the Services Agreement ) with Nextel Operations, Inc., acting on behalf of certain affiliates (collectively Nextel ) of Nextel Communications, Inc. The Services Agreement superseded our previous services agreement dated in June 1999. Under the Services Agreement, we agreed to provide directory assistance services to Nextel s customers on a non-exclusive basis, and Nextel could transition call volume away from us on short notice and/or terminate services entirely.

In October 2005, we received notification from Nextel that it would be terminating the Services Agreement effective January 9, 2006. In February 2006, we entered into a Settlement Agreement and Disentanglement Transition Plan (the Plan ) with Nextel that resolved certain disputed matters in connection with the termination of the Services Agreement. Under the Plan, we continued to provide services to Nextel callers through March 31, 2006 in return for the payment by Nextel of approximately \$5.75 million. Those payments were in addition to \$2.5 million previously paid by Nextel in December 2005 in connection with the transition and in addition to the contractual payments by Nextel for normal service provided by us to Nextel callers through the transition period. Calls from Nextel were substantially transitioned away from us by March 31, 2006, and we have received all amounts due from Nextel. Including the \$5.75 million received in the first quarter of 2006 as part of the settlement payments, Nextel represented approximately 37% of our revenues in 2006. Nextel accounted for approximately 76% and 56% of our revenues in 2005 and 2004, respectively.

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Our contract with AT&T Wireless expired in December 2003. The call volume from AT&T Wireless transitioned away during the second and third quarters of 2004. AT&T Wireless accounted for approximately 28% of our revenues in 2004.

As a result of termination of the contracts noted above the Company has experienced significant financial losses and reduction of cash flows over the last several years. It is likely that additional losses will be incurred during parts or all of 2007. Such customer losses have had, and will continue to have, a significant adverse impact on our results of operations and cash flows and these events and issues raise doubt as to whether we can continue to operate as a going concern. We have experienced net losses in each of the quarterly and annual periods since the first quarter of 2003. Our management is aggressively pursuing new and additional sources of revenues and is working to grow our voice and data services businesses. Over the past two years we have significantly reduced the direct cost of delivering our services as well as significantly

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reduced our general and administrative overhead. In addition, our management and board of directors are investigating and pursuing strategic alternatives for the Company to improve operations, improve liquidity and capital resources, and provide stability to the Company's financial position. There can be no assurance that our plans will be successful. Our existing cash and cash equivalents will likely not be sufficient to fund our operations for the remainder of 2007 or beyond. In order to continue as a going concern, we will need to significantly increase our revenues and/or further reduce our costs and/or obtain additional financing. There can be no assurance that our efforts in these areas will be successful. In such event, we may attempt to establish borrowing arrangements in order to maintain adequate liquidity, although we cannot provide assurance that financing will be available in amounts or on terms acceptable to us. If we are unable to execute our operations according to our plans or obtain additional financing, we may be forced to cease operations.

**Significant new contract.**

In August 2006, we entered into a Telecom Information Services Agreement (the Agreement) with Jingle Networks, Inc. (Jingle). Under the Agreement, we will be a preferred directory assistance provider for 1-800-FREE411. In addition to per call charges, the Agreement includes financial commitments from Jingle based on call volume expansion and other financial incentives. The Agreement is for three years and will automatically renew annually for up to two additional years unless either party provides notice of termination at least 60 days prior to the commencement of such renewal period. Under the Agreement, as a preferred directory provider we will be allocated no fewer calls than any other vendor providing similar services. The Agreement provides that our status as a preferred provider may be terminated by Jingle but, in such event, the warrants described below will be terminated.

In connection with the Agreement, we issued to Jingle two warrants to purchase shares of our common stock. The first warrant was for the purchase of up to 623,250 shares of common stock at an exercise price of \$2.60 per share. The warrant was exercisable under the condition that Jingle meet certain revenue and payment thresholds through February 28, 2007. The revenue targets were not met, thus, the first warrant terminated on February 28, 2007.

The second warrant is for the purchase of up to 870,075 shares of our common stock; provided, however, that shares represented by the sum of the first and second warrants, if exercised, cannot exceed 19.98% of our total shares outstanding after the warrants are exercised. The exercise price for the second warrant will equal 115% of the average closing price per share of the our common stock over the 20 consecutive trading days ending the last trading day prior to July 1, 2007. The second warrant will not be exercisable unless and until certain revenue and payment thresholds are achieved by Jingle during specified time periods as outlined in the Agreement. The second warrant terminates on July 1, 2009.

**Other.**

In a 2004 decision, the California Public Utilities Commission (PUC) implemented competitive wholesale pricing for directory assistance data for third party vendors purchasing the data from SBC Communications (SBC). The decision determined that SBC continues to enjoy a dominant position as the former monopoly provider of local exchange service in its territory in California and could not use its market power to extract excessive directory assistance data prices that would discriminate against competitors. The decision required that SBC refund the improper charges with interest. As a result, in the third quarter of 2004, we received a refund from SBC in the amount of approximately \$2.9 million that is included in Other income, net in our December 31, 2004 statement of operations.

**Use of Estimates.** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires us to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the fiscal year. Actual results could differ from those estimates.

**Cash, Cash Equivalents, and Restricted Cash.** Cash and cash equivalents include cash deposits in banks and highly liquid investments with maturity dates of three months or less at the date of acquisition. Restricted cash consists of cash restricted to secure a letter of credit related to our workers' compensation program and is invested in a bank certificate of deposit.

**Furniture, Fixtures and Equipment.** Furniture, fixtures and equipment are stated at cost and are depreciated over their estimated useful lives of three to seven years using the straight-line method. Depreciation expense was \$3.2 million, \$5.4 million, and \$21.1 in the years ended December 31, 2006, 2005, and 2004, respectively. Leasehold improvements are amortized over the lesser of the remaining lease term or the useful life. Expenditures for repairs and maintenance are expensed as incurred.

*Intangible Assets.* Intangible assets include patents, patents pending and trademarks. These assets are carried at cost less accumulated amortization and are amortized on a straight-line basis over their estimated useful lives of three to ten years beginning at the time the related patent or trademark is granted. The related amortization expense was \$587,000, \$681,000, and \$592,000 for the years ended December 31, 2006, 2005 and 2004, respectively. During 2005 we wrote off \$1,629,000 and \$148,000 of intangibles and related accumulated amortization, respectively, primarily related to our discontinued Infone service.

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The estimated aggregate amortization expense related to intangible assets for the five years subsequent to 2006 is shown below. We have not included any amounts related to amortization of costs of patents or trademarks currently pending but not yet granted, totaling \$3.2 million at December 31, 2006.

| Year Ending<br>December 31, | Estimated<br>amortization expense<br>(In thousands) |
|-----------------------------|---|
| 2007                        | \$ 589  |
| 2008                        | 407   |
| 2009                        | 213   |
| 2010                        | 158   |
| 2011                        | 125   |

**Impairment of Long-lived and Intangible Assets.** In accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, we evaluate the carrying value of furniture, fixtures, equipment and intangible assets with finite lives for possible impairment whenever events or changes in circumstances indicate that the carrying amounts of such assets may not be recoverable. If an asset or group of assets is determined to be impaired, the impairment loss is measured as the amount by which the carrying value of the asset or group of assets exceeds its fair value. We prepare an estimate of future discounted cash flows expected to result from the use of the asset and its eventual disposition to determine its fair value. Because of our changing business conditions, including lower wholesale prices and dependence on a relatively small number of customers for a significant portion of our revenues, in the fourth quarter of 2004, we tested the recoverability of the carrying value of our fixed assets and determined that the value was impaired. As a result, we recorded a \$32.2 million write-down of those assets to their estimated fair value based on estimated prices for similar assets. As a result of the decision by Nextel to terminate its contract with us, as discussed under Significant Events above, and because of continuing operating losses, we evaluated our fixed assets and intangibles as of December 31, 2006 and 2005 for impairment in accordance with SFAS No. 144. Our evaluation determined that the assets were not impaired as of December 31, 2006 and 2005.

**Deferred Income Taxes.** Deferred income taxes are provided for temporary differences between the amounts of assets and liabilities for financial and tax reporting purposes. Deferred tax assets are reduced by a valuation allowance when it is estimated to be more likely than not that some or all of the deferred tax assets will not be realized.

**Fair Value of Financial Instruments.** The carrying value of cash and cash equivalents, short-term investments, restricted cash, accounts receivable, accounts payable, accrued liabilities and accrued payroll and related costs approximates fair value due to their short-term maturities.

**Revenue Recognition.** Under existing contracts with telecommunications carriers, we record revenue for the number of calls processed at the agreed upon price per call, calculated on a monthly basis. Revenue per call may vary based on monthly volumes achieved. Revenue is recognized as services are provided. Revenue in 2006 also includes \$5.75 million received from Nextel as part of the settlement arrangement discussed above under Significant Events.

**Advertising.** Costs of advertising are expensed as incurred. Advertising expense was not significant in 2006. Advertising expense was approximately \$2.8 million and \$17.5 million in 2005 and 2004, respectively. Prior to 2006, advertising expense was primarily related to marketing and promotion of our Infone service, which was discontinued in the fourth quarter of 2005. Advertising expenses are included in selling, general and administrative expenses in the consolidated statements of operations.

**Net Loss Per Share.** We report basic and diluted net loss per share in accordance with SFAS No. 128, Earnings per Share. Basic net loss per share is calculated based on the weighted average number of common shares outstanding during each period. Diluted net loss per share is calculated based on these same shares plus potential shares issuable

upon assumed exercise of outstanding stock options, based on the treasury stock method, unless inclusion of such potential shares would be anti-dilutive.

*Reverse stock split.* On July 6, 2006, we effected a one-for-four reverse split of our common stock. All share and per share data presented in the accompanying financial statements and notes thereto have been restated for the reverse stock split.

*Stock-Based Compensation.* Effective January 1, 2006, we adopted the fair value recognition provisions of Statement of Financial Accounting Standards ( SFAS ) No. 123R, Share-Based Payment, under which compensation expense is recognized in the statement of operations for the fair value of employee stock-based compensation. We elected the modified-prospective transition method as permitted by SFAS No. 123R and accordingly, prior periods have not been restated to reflect the effect of SFAS No. 123R. The modified-prospective transition method requires that stock-based compensation expense recognized in the statement of operations include (1) quarterly amortization of all stock-based compensation granted prior to, but not vested as of January 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of

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SFAS No. 123 and (2) quarterly amortization of all stock-based payments granted subsequent to January 1, 2006, based on the grant date fair value estimated in accordance with the provisions of SFAS No. 123R. In addition, pursuant to SFAS No. 123R, we estimate forfeitures when calculating stock-based compensation expense, rather than accounting for forfeitures as incurred, which was our previous method. Compensation expense is recognized over the requisite service (vesting) period using the straight-line attribution method.

As a result of adopting SFAS 123R, net loss for 2006 was \$130,000 greater than if we had continued to account for stock-based compensation under APB Opinion No. 25 as we did in 2005. The effect of recording stock-based compensation on basic and diluted earnings per share for 2006 was a per share increase in our net loss of \$0.02. Costs related to stock-based compensation are recorded in selling, general, and administrative expenses in the statement of operations.

Prior to the January 1, 2006 adoption of SFAS No. 123R we accounted for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations. Accordingly, under APB Opinion No. 25, no compensation expense was recognized because the exercise price of our employee stock options was equal to the market price of the underlying stock on the date of grant. We applied the disclosure provisions of SFAS No. 123, Accounting for Stock Based Compensation, as amended by SFAS No. 148, Accounting for Stock Based Compensation Transition and Disclosure, as if the fair value method had been applied in measuring compensation expense.

The following table illustrates the effect on net income and earnings per share for the years ended December 31, 2005 and 2004 if we had applied the fair value recognition provisions of SFAS No. 123 to our stock-based compensation:

|   | 2005<br>(in thousands, except<br>per share amounts) | 2004         |
|---|---|--------------|
| Net loss, as reported                             | \$ (39,759 )  | \$ (63,166 ) |
| Stock-based compensation expense                  | (2,134 )  | (3,451 )     |
| Net loss, pro forma                               | \$ (41,893 )  | \$ (66,617 ) |
| Basic and diluted net loss per share, as reported | \$ (6.36 )  | \$ (10.16 )  |
| Basic and diluted net loss per share, pro forma   | \$ (6.72 )  | \$ (10.72 )  |

Options to purchase our common stock are granted at prices equal to or greater than the fair market value on the date of grant. Options granted to directors generally vest immediately while options granted to employees generally vest and become exercisable quarterly over a four year period. All options generally expire ten years from the date of the grant.

We estimate the fair value of stock options using the Black-Scholes option pricing model. Key input assumptions used to estimate the fair value of stock options include the exercise price of the award, the expected option term, the expected volatility of our stock over the option's expected term, and the risk-free interest rate over the option's expected term and the Company's expected annual dividend yield. The expected option term represents the estimated time until exercise and is based on our historical experience with similar awards, taking into consideration contractual terms, vesting schedules and expected employee behavior. The expected stock price volatility is based on the historical volatility of our stock over the most recent period equal to the expected term of the option, adjusted for activity that is not expected to occur in the future. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant for periods corresponding with the expected term of the option. We have not yet paid a dividend, and thus the dividend yield is 0.0%. Prospectively, the assumptions will be evaluated and revised as necessary to reflect changes in market conditions and our experience.

Estimates of fair value are not intended to predict actual future events or the value ultimately realized by people who receive equity awards.

The fair value of each option grant was estimated on the date of grant using the Black-Scholes option-pricing model with the following assumptions for the years ending December 31:

|  | 2006    | 2005    | 2004    |
|--|---------|---------|---------|
| Dividend yield                                 | 0.0     | % 0.0   | % 0.0   |
| Risk free interest rate                        | 4.8     | % 4.3   | % 3.0   |
| Expected volatility                            | 96.9    | % 60.3  | % 75.2  |
| Expected life in years                         | 4.0     | 4.0     | 4.0     |
| Weighted-average fair value of options granted | \$ 2.33 | \$ 2.36 | \$ 4.84 |

In March 2005, our Board of Directors accelerated vesting on all of the then outstanding stock options, of which all had fair market values that were less than the exercise prices at that time. In determining to accelerate the vesting of these options, the Board considered the effect on our reported stock option expense in future periods, the comparability of our statements of operations in prior and subsequent periods, and the potential benefit to the Company and our shareholders in retaining the services of affected officers and employees. The pro forma expense included in the stock-based compensation expense noted above associated with the accelerated vesting was approximately \$1,592,000.

**Commitments and Contingencies.** We are party to various legal actions and administrative proceedings arising in the ordinary course of business. We believe the disposition of these matters will not have a material adverse effect on our financial position, results of operations or cash flows.

From time to time, in the normal course of our business, we issue standby letters of credit and bank guarantees. At December 31, 2006, we had one letter of credit outstanding in the amount of \$4,741,000 related to our workers' compensation program. The letter of credit is secured by a certificate of deposit for the same amount that is recorded as restricted cash. This commitment expires on April 1, 2007 and is typically renewed on an annual basis.

**Recent Accounting Pronouncements.** In July 2006, the Financial Accounting Standards Board ( FASB ) issued Interpretation No. 48 ( FIN 48 ), Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109. FIN 48 prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN 48 is effective for our fiscal year beginning January 1, 2007. We are evaluating the impact that the adoption of FIN 48 will have on our consolidated financial position and results of operations.

In September 2006, the FASB issued Statement of Financial Accounting Standard ( SFAS ) No. 157, Fair Value Measurements, which establishes a framework for measuring the fair value of assets and liabilities. This framework is intended to increase consistency in how fair value determinations are made under various existing accounting standards that permit, or in some cases require, estimates of fair market value. SFAS No. 157 also expands financial statement disclosure requirements about a company's use of fair value measurements, including the effect of such measures on earnings. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. We do not expect the adoption of this statement to have a material effect on our consolidated financial position or results of operations.

## 2. Restructuring Charges and Exit Activities

In 2006, we undertook significant restructuring activities, due primarily to the departure of call volume from Nextel as discussed above. During 2006, we closed 13 call centers and significantly reduced the number of call center and administrative employees. As a result of the closure and other restructuring activities, we paid or accrued approximately \$2.8 million of termination and retention benefits. We also recorded approximately \$1.7 million of expenses related to termination of lease obligations of closed facilities during 2006. In addition, we recorded approximately \$2.2 million of other costs, primarily legal and advisory services and dismantling costs in 2006. Included in these costs were losses incurred on disposal, in the second quarter, of certain corporate and call center assets in the amount of \$935,000. These assets had a net book value totaling \$1,574,000 at the time of disposal, and we received proceeds of \$639,000 from the sale. At December 31, 2006, we had approximately \$712,000 of accrued restructuring costs, primarily related to remaining lease obligations of closed facilities and accrued termination benefits related to certain corporate employees. Approximately \$520,000 of termination benefits was paid subsequent to December 31, 2006 with the remainder of the accrued restructuring costs expected to be paid out primarily during the second quarter of 2007.





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Primarily during the second and third quarters of 2005, as part of our ongoing efforts to cut costs and align expenses with reduced revenues, we closed and consolidated the operations of 12 of our call centers. Most significant costs associated with closing those call centers were accrued and paid in 2005.

During 2005, we incurred approximately \$6.8 million of restructuring costs. That amount consisted of approximately \$1.9 million of severance and other employee-related termination benefits, approximately \$1.7 million of lease termination costs and approximately \$3.2 million of other costs of restructuring. These other costs included approximately \$1.5 million of net non-cash intangible and other asset write-offs related to our discontinued Infone service, approximately \$800,000 paid for strategic advisory services, approximately \$750,000 of costs associated with closing call centers, and approximately \$270,000 of other costs. At December 31, 2005, we had approximately \$498,000 of accrued restructuring costs, primarily related to remaining lease obligations of closed facilities.

Costs incurred in restructuring activities during the years ended December 31, 2006 and 2005 are as follows:

| Major cost type               | 2006     | 2005     |
|-------------------------------|----------|----------|
| One-time termination benefits | \$ 2,766 | \$ 1,908 |
| Lease termination costs       | 1,670    | 1,706    |
| Other                         | 2,174    | 3,200    |
|                               | \$ 6,610 | \$ 6,814 |

The following summarizes the provisions, payments, adjustments and liability for costs associated with our cost reduction efforts for the period shown (in thousands):

|                                | One-time<br>termination<br>benefits | Lease<br>termination<br>costs | Other   | Total   |
|--------------------------------|-------------------------------------|-------------------------------|---------|---------|
| Balance at January 1, 2005     | \$                                  | \$                            | \$      | \$      |
| Provisions                     | 1,908                               | 2,081                         | 3,200   | 7,189   |
| Payments                       | (1,908)                             | (1,351)                       | (1,778) | (5,037) |
| Adjustments and non-cash items |                                     | (375)                         | (1,279) | (1,654) |
| Balance at December 31, 2005   |                                     | 355                           | 143     | 498     |
| Provisions                     | 2,766                               | 1,670                         | 2,174   | 6,610   |
| Payments                       | (2,246)                             | (1,814)                       | (1,136) | (5,196) |
| Adjustments and non-cash items |                                     | (19)                          | (1,181) | (1,200) |
| Balance at December 31, 2006   | \$ 520                              | \$ 192                        | \$      | \$ 712  |

We may undertake additional restructuring and/or consolidation efforts in the future that would cause us to incur additional restructuring charges.

### 3. Furniture, Fixtures and Equipment

Furniture, fixtures and equipment by major classification are summarized as follows:

|  | December 31,<br>2006<br>(In thousands) | 2005      |
|--|--|-----------|
| Equipment                                    | \$ 8,764                               | \$ 11,596 |
| Furniture and fixtures                       | 778                                    | 1,780     |
| Leasehold improvements and other             | 19                                     | 19        |
|  | 9,561                                  | 13,395    |
| Accumulated depreciation                     | (6,547)                                | (5,432)   |
| Total furniture, fixtures and equipment, net | \$ 3,014                               | \$ 7,963  |



#### 4. Intangible assets

Below is a summary of other intangible assets at December 31:

|                       | 2006<br>Gross carrying<br>amount<br>(in thousands) | Accumulated<br>amortization | 2005<br>Gross carrying<br>amount | Accumulated<br>amortization |
|-----------------------|--|-----------------------------|----------------------------------|-----------------------------|
| Amortized intangibles |  |                             |                                  |                             |
| Patents               | \$ 6,851   | \$ 2,391                    | \$ 6,851                         | \$ 1,871                    |
| Trademarks            | 720  | 514                         | 850                              | 448                         |
| Totals                | \$ 7,571   | \$ 2,905                    | \$ 7,701                         | \$ 2,319                    |

During 2006, we wrote off \$130,000 and \$1,000 of intangibles and related accumulated amortization, respectively. These write-offs related to abandoned trademark efforts. During 2005 we wrote off \$1,629,000 and \$148,000 of intangibles and related accumulated amortization, respectively, primarily related to our discontinued Infone service. These write-offs have been classified as restructuring charges in our consolidated financial statements.

#### 5. Lease Obligations

We lease operating facilities and equipment under operating leases with remaining terms of one to six years. Rental expenses related to operating leases were approximately \$2,458,000, \$7,858,000, and \$9,888,000 in 2006, 2005, and 2004, respectively.

Minimum annual rent payments for the five years subsequent to 2006 and in the aggregate thereafter are as follows:

| Year Ending<br>December 31,  | Annual lease payments<br>(In thousands) |
|------------------------------|---|
| 2007                         | \$ 2,011                                |
| 2008                         | 1,642                                   |
| 2009                         | 875                                     |
| 2010                         |   |
| 2011                         |   |
| Thereafter                   |   |
| Total minimum lease payments | \$ 4,528                                |

#### 6. Shareholders Equity

**Preferred Stock.** We have authorized 10,000,000 shares of preferred stock for issuance. Our board of directors has the authority to issue one or more series of preferred shares and the authority to fix and determine the rights and preferences of such shares. No preferred shares were issued or outstanding as of December 31, 2006 and 2005.

**Common Stock Options.** In 2006, our shareholders approved the 2006 Stock Incentive Plan (the Plan), which provides for the award of incentive stock options to key employees and the award of non-qualified stock options, stock sales and grants to employees, outside directors, independent contractors and consultants. As of December 31, 2006, approximately 401,000 shares of common stock remained reserved for issuance under the Plan. It is intended that the Plan will be used principally to attract and retain key employees.

The option price per share of an incentive stock option may not be less than the fair market value of a share of common stock as of the date of the option grant. The option price per share of a non-qualified stock option may be at a price established by the board of directors or a committee thereof charged with administering the plan, which price generally equals the fair market value of a share of common stock as of the option grant. Options become exercisable at the times and subject to the conditions prescribed by the board of directors. Generally, options vest

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over a period of four years and the term may not exceed ten years. Payment for shares purchased pursuant to options may be made, at the option of the board of directors, in cash or by delivery of shares of common stock having a market value equal to the exercise price of the options.

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A summary of the status of our option plan as of December 31, and changes during the years ending on those dates follows:

|                                  | 2006                     | Weighted-<br>Average<br>Exer. Price | 2005   | Weighted-<br>Average<br>Exer. Price | 2004   | Weighted-<br>Average<br>Exer. Price |
|----------------------------------|--------------------------|-------------------------------------|--------|-------------------------------------|--------|-------------------------------------|
|                                  | Shares<br>(In thousands, | except per share amounts)           |        | Shares                              | Shares | Shares                              |
| Outstanding at beginning of year | 718                      | \$ 35.92                            | 757    | \$ 42.88                            | 723    | \$ 48.72                            |
| Granted                          | 35                       | 2.33                                | 205    | 4.84                                | 104    | 9.88                                |
| Exercised                        |                          |                                     |        |                                     |        |                                     |
| Forfeited                        | (209 )                   | 39.93                               | (244 ) | 31.32                               | (70 )  | 54.00                               |
| Outstanding at end of year       | 544                      | \$ 32.21                            | 718    | \$ 35.92                            | 757    | \$ 42.88                            |
| Options exercisable at year-end  | 507                      | 34.17                               | 612    | 41.40                               | 634    | 45.60                               |

The following table summarizes information about stock options outstanding and exercisable under the Plan at December 31, 2006:

| Range of<br>Exercise Prices | Outstanding   |   |   | Exercisable             |   |  |
|-----------------------------|---|---|---|-------------------------|---|--|
|                             | Number<br>of<br>Options<br>(In thousands, except per share amounts) | Weighted-<br>Average<br>Contractual<br>Life (yrs) | Weighted-<br>Average<br>Exercise<br>Price | Number<br>of<br>Options | Weighted-<br>Average<br>Exercise<br>Price |  |
| \$1.72 5.72                 | 174   | 8.64  | \$ 4.03                                   | 136                     | \$ 3.56                                   |  |
| 5.92 20.04                  | 115   | 6.81  | 14.49                                     | 115                     | 14.49                                     |  |
| 22.68 33.68                 | 117   | 2.04  | 27.80                                     | 118                     | 27.80                                     |  |
| 41.84 92.00                 | 99  | 3.92  | 77.32                                     | 99                      | 77.32                                     |  |
| 102.00 152.00               | 39  | 5.01  | 108.92                                    | 39                      | 108.92                                    |  |
| \$1.72 152.00               | 544   | 5.71  | \$ 32.21                                  | 507                     | \$ 34.17                                  |  |

The aggregate intrinsic value of outstanding options in each of the ranges noted in the above table is zero.

The total compensation cost not yet recognized related to unvested option awards and the weighted average period over which such cost is expected to be recognized is \$86,000 and 2.25 years, respectively.

We have a compensatory Employee Stock Purchase Plan (the ESPP), the purpose of which is to attract and retain qualified employees essential to our success, and to provide such persons with an incentive to perform in our best interests. The ESPP allows qualified employees to purchase shares of our common stock on a semi-annual basis, limited to 10% of pre-tax compensation. The purchase price is set at 85% of the lower of the stock price at the beginning or ending of each purchase period. In 2003, our shareholders approved an amendment to the ESPP which increased the number of shares of common stock initially authorized for purchase under the ESPP by 62,500 shares, from 56,250 to 118,750 shares of common stock. In addition, the amendment provided that the number of authorized shares automatically increases on January 1 of each year until and including January 1, 2013 by 1% of the number of shares of common stock outstanding on that date; provided, however, that the total number of shares of common stock available for issuance under the ESPP shall not exceed 3% of the number of shares of common stock outstanding on that date. As of December 31, 2006, 157,000 shares of common stock were reserved for issuance under the ESPP. In the fourth quarter of 2005, our Board of Directors suspended further purchases under the ESPP indefinitely; consequently, no shares were issued under the ESPP during 2006. During 2005, under the ESPP, employees purchased approximately 29,000 shares at an average price of \$3.60 per share.

In July 2005, our Board of Directors approved a share repurchase program for the repurchase of up to 62,500 shares of our common stock per month. During the third quarter of 2005, we repurchased a total of 37,750 shares at an average purchase price of \$3.20 per share. The repurchase program was terminated in the fourth quarter of 2005.

### 7. Other Income and Expense

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Included in other income and expense are certain items that do not relate directly to current ongoing business activity. Included in this classification for the years ended December 31, 2006, 2005 and 2004, is interest income of \$767,000, \$980,000, and \$694,000, respectively. Other income in 2006 was offset by a charge of approximately \$218,000 for penalties and interest related to certain federal and state income tax assessments currently in dispute. Other income in 2004 included the \$2.9 million refund of data costs from SBC Communications as discussed in Significant Events in Note 1. above. In addition, this classification included other miscellaneous non-operating income and expenses in 2006, 2005, and 2004, none of which were individually significant.

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## 8. Income Taxes

The components of income tax expense (benefit) for the years ended December 31 are as follows:

|                             | 2006<br>(In thousands) | 2005   | 2004        |
|-----------------------------|------------------------|--------|-------------|
| <b>Current:</b>             |                        |        |             |
| Federal                     | \$                     | \$ 346 | \$ (3,508 ) |
| State                       | 51                     | 192    | 119         |
|                             | 51                     | 538    | (3,389 )    |
| <b>Deferred:</b>            |                        |        |             |
| Federal                     |                        |        |             |
| State                       |                        |        |             |
|                             |                        |        |             |
| Total tax expense (benefit) | \$ 51                  | \$ 538 | \$ (3,389 ) |

Income tax expense (benefit) differs from the amount that would result from applying the U.S. statutory rate to income before taxes. A reconciliation of this difference is as follows:

|  | December 31, |         |         |  |  |  |
|--|--------------|---------|---------|--|--|--|
|  | 2006         | 2005    | 2004    |  |  |  |
| Federal statutory rate                     | 35.0 %       | 35.0 %  | 35.0 %  |  |  |  |
| State income taxes, net of federal benefit | 6.2          | 5.9     | 4.5     |  |  |  |
| Federal and state tax credits              | 0.4          | 0.7     | 0.5     |  |  |  |
| Change in valuation allowance              | (40.5 )      | (42.8 ) | (35.8 ) |  |  |  |
| Other                                      | (1.4 )       | (0.2 )  | 0.9     |  |  |  |
| Effective tax rate                         | 0.3 %        | 1.4 %   | 5.1 %   |  |  |  |

The temporary differences and carryforwards that give rise to deferred tax assets and liabilities are as follows:

|   | December 31,           |           |
|---|------------------------|-----------|
|   | 2006<br>(In thousands) | 2005      |
| <b>Deferred tax assets:</b>               |                        |           |
| Net operating loss carryforwards          | \$ 44,133              | \$ 31,526 |
| Reserves not currently deductible         | 1,131                  | 2,554     |
| Start-up costs                            |                        | 1,839     |
| Deferred rent                             | 182                    | 246       |
| Impairment loss on long-lived assets      | 13,328                 | 13,328    |
| Tax credit carryforwards                  | 4,331                  | 4,622     |
| Total deferred tax asset                  | 63,105                 | 54,115    |
| Less: Valuation allowance                 | (50,911 )              | (43,140 ) |
| Net deferred tax asset                    | 12,194                 | 10,975    |
| <b>Deferred tax liabilities:</b>          |                        |           |
| Accumulated depreciation and amortization | (12,194 )              | (10,843 ) |
| Other                                     |                        | (132 )    |
| Total deferred tax liability              | (12,194 )              | (10,975 ) |
| Net deferred tax asset (liability)        | \$                     | \$        |



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At December 31, 2006, we had approximately \$101,878,000 and \$132,434,000 of federal and state net operating loss carryforwards, respectively. These net operating loss carryforwards expire primarily during the years 2007 to 2026 but certain state credits may be carried forward indefinitely. The ultimate realization of the deferred tax assets is dependent upon

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generation of future taxable income before the carryforwards expire. Ownership changes as defined by section 382 of the Internal Revenue Code could limit the amount of net operating loss carryforwards used in any one year or in the aggregate.

We have accrued charges for certain prior year federal and state income tax assessments. These amounts consist of taxes, penalties, and interest, currently under dispute, in the amounts of \$975,000 and \$860,000 at December 31, 2006 and 2005, respectively. These amounts are recorded in accrued liabilities in the accompanying balance sheets.

## **9. Net Loss Per Share**

Basic net loss per share is based on the weighted average number of common shares outstanding. Diluted net loss per share reflects the potential dilution that could occur if outstanding options to purchase common stock were exercised or converted into common stock. There were no adjustments to net loss for the calculation of both basic and diluted net loss per share for all periods. For all periods presented in these financial statements, the calculation of weighted-average outstanding shares is the same on both a basic and diluted basis because inclusion of potential common shares would be anti-dilutive.

Options to purchase approximately 544,000, 718,000, and 757,000 shares of common stock were outstanding at December 31, 2006, 2005, and 2004, respectively, but were not included in the computation of diluted net loss per share because their effect would be anti-dilutive.

## **10. Benefit Plans**

We have a deferred compensation savings plan for the benefit of our eligible employees. The plan permits certain voluntary employee contributions to be excluded from employees' current taxable income under the provisions of Internal Revenue Code Section 401(k). Employees become eligible to participate in the savings plan six months following the initial date of employment. Employees must also complete at least 500 hours of service in any twelve-month period to be eligible for participation. Under the plan, we can make discretionary contributions to the plan as approved by the board of directors. Participants' interest in our contributions to the plan vest over a four-year period. We made contributions of approximately \$63,000, \$145,000 and \$180,000 during 2006, 2005 and 2004, respectively.

## Supplemental Information

## Quarterly Financial Data (Unaudited)

|   | Quarter ended                           |           |              |             |
|---|---|-----------|--------------|-------------|
|   | March 31                                | June 30   | September 30 | December 31 |
|   | (In thousands except per share amounts) |           |              |             |
| <b>2006</b>                                 |   |           |              |             |
| Revenues                                    | \$ 15,229                               | \$ 5,118  | \$ 5,205     | \$ 4,786    |
| Direct operating expense                    | 7,765                                   | 3,764     | 3,789        | 3,755       |
| Selling, general and administrative expense | 13,358                                  | (1) 7,122 | (1) 5,604    | (1) 4,935   |
| Loss from operations                        | (5,894)                                 | (5,768)   | (4,188)      | (3,904)     |
| Net loss                                    | (5,707)                                 | (5,593)   | (4,001)      | (3,921)     |
| Basic net loss per share                    | (0.92)                                  | (0.90)    | (0.64)       | (0.63)      |
| Diluted net loss per share                  | (0.92)                                  | (0.90)    | (0.64)       | (0.63)      |
| <b>2005</b>                                 |   |           |              |             |
| Revenues                                    | \$ 18,379                               | \$ 20,149 | \$ 19,211    | \$ 20,071   |
| Direct operating expense                    | 17,220                                  | 14,743    | 15,390       | 11,890      |
| Selling, general and administrative expense | 14,829                                  | 14,976    | (2) 15,528   | (2) 13,450  |
| Loss from operations                        | (13,670)                                | (9,570)   | (11,707)     | (5,269)     |
| Net loss                                    | (13,344)                                | (9,247)   | (11,895)     | (5,273)     |
| Basic net loss per share                    | (2.12)                                  | (1.48)    | (1.90)       | (0.84)      |
| Diluted net loss per share                  | (2.12)                                  | (1.48)    | (1.90)       | (0.84)      |

(1) Includes \$5.0 million, \$761,000, \$453,000 and \$380,000 of restructuring charges in the quarters ended March 31, June 30, September 30, and December 31, 2006, respectively.

(2) Includes \$1.3 million, \$2.7 million and \$2.8 million of restructuring charges in the quarters ended June 30, September 30, and December 31, 2005, respectively.