LITHIA MOTORS INC Form 10-Q November 07, 2007 ff.

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

| SECURITIES AND EXCHANGE COMMISSION |
|--|
| WASHINGTON, D.C. 20549 |
| FORM 10-Q |
| Mark One) |
| x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANG ACT OF 1934 |
| For the quarterly period ended September 30, 2007 |
| OR |
| o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANG ACT OF 1934 |
| For the transition period from to |
| Commission file number: 001-14733 |
| |

LITHIA MOTORS, INC.

(Exact name of registrant as specified in its charter)

| Oregon | | | | | | | |
|---------------------------------|--|--|--|--|--|--|--|
| (State or other jurisdiction of | | | | | | | |
| incorporation or organization) | | | | | | | |

93-0572810 (I.R.S. Employer Identification No.)

360 E. Jackson Street, Medford, Oregon (Address of principal executive offices)

97501 (Zip Code)

Registrant s telephone number, including area code: 541-776-6899

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $x \, No \, o$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer o Accelerated filer x Non-accelerated filer o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class A common stock without par value Class B common stock without par value (Class) 15,963,932 3,762,231 (Outstanding at November 6, 2007)

LITHIA MOTORS, INC.

FORM 10-Q

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PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

LITHIA MOTORS, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(In thousands)

(Unaudited)

| | \$ September 30, 2007 | December 31, 2006 |
|---|-----------------------------|----------------------|
| Assets | | |
| Current Assets: | | |
| Cash and cash equivalents | \$ 15,749 | \$ 26,600 |
| Contracts in transit | 48,593 | 56,211 |
| Trade receivables, net of allowance for doubtful accounts of \$401 and \$390 | 63,915 | 62,317 |
| Inventories, net | 559,267 | 603,306 |
| Vehicles leased to others, current portion | 9,285 | 7,698 |
| Prepaid expenses and other | 5,842 | 6,825 |
| Deferred income taxes | 1,517 | 1,198 |
| Assets held for sale | 23,825 | 15,485 |
| Total Current Assets | 727,993 | 779,640 |
| Land and buildings, net of accumulated depreciation of \$19,048 and \$15,953 | 348,413 | 327,890 |
| Equipment and other, net of accumulated depreciation of \$42,972 and \$38,866 | 96,709 | 89,213 |
| Goodwill | 311,467 | 307,424 |
| Other intangible assets, net of accumulated amortization of \$44 and \$21 | 71.003 | 69,054 |
| Other non-current assets | 5,943 | 6,136 |
| Total Assets | \$ 1,561,528 | \$ 1,579,357 |
| Liabilities and Stockholders Equity | | |
| Current Liabilities: | | |
| Floorplan notes payable | \$ 287,300 | \$ 422,411 |
| Floorplan notes payable: non-trade | 150,307 | 77,268 |
| Current maturities of long-term debt | 10,291 | 16,557 |
| Trade payables | 36,835 | 39,794 |
| Accrued liabilities | 68,265 | 62,299 |
| Liabilities held for sale | 18,373 | 11,610 |
| Total Current Liabilities | 571,371 | 629,939 |
| Used vehicle credit facility | 109,160 | 95,614 |
| Real estate debt, less current maturities | 171,789 | 155,890 |
| Other long-term debt, less current maturities | 120,022 | 140,879 |
| Other long-term liabilities Other long-term liabilities | 12,023 | 13,509 |
| Deferred income taxes | 62,154 | 50,133 |
| Total Liabilities | 1,046,519 | 1,085,964 |
| Stockholders Equity: | | |
| Stockholders - Equity. | | |

Preferred stock - no par value; authorized 15,000 shares; none outstanding

| Class A common stock - no par value; authorized 100,000 shares; issued and outstanding | | |
|--|--------------------|-----------|
| 15,867 and 15,789 | 227,486 | 226,670 |
| Class B common stock - no par value; authorized 25,000 shares; issued and outstanding | | |
| 3,762 and 3,762 | 468 | 468 |
| Additional paid-in capital | 7,688 | 5,574 |
| Accumulated other comprehensive income | (19) | |
| Retained earnings | 279,386 | 260,681 |
| Total Stockholders Equity | 515,009 | 493,393 |
| Total Liabilities and Stockholders Equity | \$ 1,561,528 \$ | 1,579,357 |

The accompanying notes are an integral part of these consolidated statements.

LITHIA MOTORS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except per share amounts)

(Unaudited)

| | Three months end | Three months ended September 30, 2007 2006 | | Nine months ended 2007 | | ember 30, 2006 |
|---|------------------|--|------------|------------------------|----|-------------------|
| Revenues: | | | | | | |
| New vehicle sales | \$ 494,882 | \$ | 488,113 \$ | 1,447,623 | \$ | 1,360,912 |
| Used vehicle sales | 231,868 | | 226,468 | 683,838 | | 641,737 |
| Finance and insurance | 32,701 | | 32,644 | 95,488 | | 90,549 |
| Service, body and parts | 97,913 | | 85,360 | 288,020 | | 244,045 |
| Fleet and other | 2,343 | | 1,832 | 4,339 | | 3,781 |
| Total revenues | 859,707 | | 834,417 | 2,519,308 | | 2,341,024 |
| Cost of sales | 715,016 | | 695,657 | 2,090,893 | | 1,943,164 |
| Gross profit | 144,691 | | 138,760 | 428,415 | | 397,860 |
| Selling, general and administrative | 107,387 | | 102,225 | 326,500 | | 296,241 |
| Depreciation - buildings | 1,381 | | 1,077 | 4,030 | | 3,136 |
| Depreciation and amortization - other | 3,908 | | 3,127 | 11,119 | | 8,916 |
| Operating income | 32,015 | | 32,331 | 86,766 | | 89,567 |
| Other income (expense) | | | | | | |
| Floorplan interest expense | (8,236) | | (12,358) | (24,070) | | (25,219) |
| Other interest expense | (4,900) | | (3,482) | (14,567) | | (9,817) |
| Other income, net | 144 | | 128 | 469 | | 765 |
| | (12,992) | | (15,712) | (38,168) | | (34,271) |
| Income from continuing operations before income | | | | | | |
| taxes | 19,023 | | 16,619 | 48,598 | | 55,296 |
| Income taxes | (7,713) | | (5,933) | (19,411) | | (21,670) |
| Income from continuing operations | 11,310 | | 10,686 | 29,187 | | 33,626 |
| Discontinued operations: | | | | | | |
| Loss from operations, net of income taxes | (336) | | (170) | (714) | | (1,851) |
| Net gain (loss) on disposal activities, net of income | | | | | | |
| taxes | 263 | | | (2,218) | | |
| Net income | \$ 11,237 | \$ | 10,516 \$ | 26,255 | \$ | 31,775 |
| Basic income per share from continuing operations | \$ 0.58 | \$ | 0.55 \$ | 1.50 | \$ | 1.73 |
| Basic loss per share from discontinued operations | | | (0.01) | (0.15) | | (0.10) |
| Basic net income per share | \$ 0.58 | \$ | 0.54 \$ | 1.35 | \$ | 1.63 |
| Shares used in basic per share calculations | 19,529 | | 19,547 | 19,509 | | 19,492 |
| Diluted income per share from continuing operations | \$ 0.53 | \$ | 0.51 \$ | 1.38 | \$ | 1.58 |
| Diluted loss per share from discontinued operations | | | (0.01) | (0.13) | | (0.08) |
| Diluted net income per share | \$ 0.53 | \$ | 0.50 \$ | 1.25 | \$ | 1.50 |
| Shares used in diluted per share calculations | 22,058 | | 22,128 | 22,102 | | 22,120 |

The accompanying notes are an integral part of these consolidated statements.

LITHIA MOTORS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

| | Nine months ended September 30, 2007 2006 | | | | |
|---|---|-----------|--|--|--|
| Cash flows from operating activities: | | | | | |
| Net income \$ | 26,255 | \$ 31,775 | | | |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: | | | | | |
| Depreciation and amortization | 15,149 | 12,052 | | | |
| Depreciation and amortization of discontinued operations | 250 | 617 | | | |
| Amortization of debt discount | 158 | | | | |
| Stock-based compensation | 2,708 | 2,578 | | | |
| (Gain) loss on sale of assets | (24) | 118 | | | |
| Net loss on disposal activities | 3,693 | | | | |
| Deferred income taxes | 12,704 | 4,207 | | | |
| Excess tax benefits from share-based payment arrangements | (285) | (171) | | | |
| (Increase) decrease, net of effect of acquisitions: | | | | | |
| Trade and installment contract receivables, net | (1,395) | 3,371 | | | |
| Contracts in transit | 7,618 | 3,272 | | | |
| Inventories | 32,198 | (21,233) | | | |
| Vehicles leased to others | (2,828) | (1,625) | | | |
| Prepaid expenses and other | 2,529 | 2,816 | | | |
| Other non-current assets | (1,326) | (2,167) | | | |
| Increase (decrease), net of effect of acquisitions: | | | | | |
| Floorplan notes payable | (127,959) | (9,858) | | | |
| Trade payables | (5,024) | 2,247 | | | |
| Accrued liabilities | 6,057 | 12,694 | | | |
| Other long-term liabilities and deferred revenue | (1,625) | 153 | | | |
| Net cash provided by (used in) operating activities | (31,147) | 40,846 | | | |
| Cash flows from investing activities: | | | | | |
| Capital expenditures: | | | | | |
| Non-financeable | (21,436) | (20,630) | | | |
| Financeable | (49,026) | (29,987) | | | |
| Proceeds from sale of assets | 7,866 | 367 | | | |
| Cash paid for acquisitions, net of cash acquired | (13,315) | (29,171) | | | |
| Proceeds from sale of stores | 16,627 | 3,926 | | | |
| Net cash used in investing activities | (59,284) | (75,495) | | | |
| Cash flows from financing activities: | | | | | |
| Floorplan notes payable: non-trade | 80,081 | (3,780) | | | |
| Borrowings on lines of credit | 537,319 | 67,000 | | | |
| Repayments on lines of credit | (544,319) | (46,000) | | | |
| Principal payments on long-term debt and capital leases | (17,280) | (6,826) | | | |
| Proceeds from issuance of long-term debt | 31,909 | 20,984 | | | |
| Repurchase of common stock | (5,231) | (2,003) | | | |
| Proceeds from issuance of common stock | 5,072 | 5,312 | | | |
| Excess tax benefits from share-based payment arrangements | 285 | 171 | | | |
| Dividends paid | (8,256) | (7,446) | | | |
| Net cash provided by financing activities | 79,580 | 27,412 | | | |
| | , | | | | |

| Decrease in cash and cash equivalents | (10,851) | (7,237) |
|---|--------------|--------------|
| | | |
| Cash and cash equivalents: | | |
| Beginning of period | 26,600 | 48,566 |
| End of period | \$ 15,749 | \$ 41,329 |
| | | |
| Supplemental disclosure of cash flow information: | | |
| Cash paid during the period for interest | \$ 43,413 | \$ 36,296 |
| Cash paid during the period for income taxes | 2,349 | 12,869 |
| | | |
| Supplemental schedule of non-cash investing and financing activities: | | |
| Floorplan debt acquired in connection with acquisitions | \$ 14,797 | \$ 27,554 |
| Floorplan debt paid in connection with dealership disposals | 16,189 | 4,713 |
| Debt issued in connection with acquisitions | | 6,111 |
| Acquisition of property and equipment with capital leases | 32 | 103 |
| Common stock received for the exercise price of stock options | 87 | |
| Assets acquired through store exchange | 3,820 | |

The accompanying notes are an integral part of these consolidated statements.

LITHIA MOTORS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Note 1. Basis of Presentation

These consolidated financial statements contain unaudited information as of September 30, 2007 and for the three and nine month periods ended September 30, 2007 and 2006. The unaudited interim financial statements have been prepared pursuant to the rules and regulations for reporting on Form 10-Q. Accordingly, certain disclosures required by accounting principles generally accepted in the United States of America are not included herein. In management—s opinion, these unaudited financial statements include all adjustments necessary for a fair presentation of the information when read in conjunction with our audited consolidated financial statements and the related notes thereto. The financial information as of December 31, 2006 is derived from our 2006 Annual Report on Form 10-K. The interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included in our 2006 Annual Report on Form 10-K. The results of operations for the interim periods presented are not necessarily indicative of the results to be expected for the full year.

Note 2. Inventories

Inventories are valued at the lower of market value or cost, using the specific identification method for vehicles and parts. The cost of new and used vehicle inventories includes the cost of any equipment added, reconditioning and transportation. Inventories consisted of the following (in thousands):

| | September 30, 2007 | December 31, 2006 |
|--------------------------|-----------------------|----------------------|
| New and program vehicles | \$ 409,328 | \$ 466,703 |
| Used vehicles | 118,913 | 103,857 |
| Parts and accessories | 31,026 | 32,746 |
| | \$ 559,267 | \$ 603,306 |

Note 3. Earnings Per Share

Following is a reconciliation of income from continuing operations and weighted average shares used for our basic earnings per share (EPS) and diluted EPS (in thousands, except per share amounts):

| | | 2007 | | | 2006 | |
|--------------------|-------------|--------|-----------|-------------|--------|--------|
| | Income from | | | Income from | | Per |
| Three Months Ended | Continuing | | Per Share | Continuing | | Share |
| September 30, | Operations | Shares | Amount | Operations | Shares | Amount |
| Basic EPS | | | | | | |

| Income from continuing operations available to | | | | | | | |
|--|--------------|--------|----|---------|--------|--------|------------|
| common stockholders | \$ 11,310 | 19,529 | \$ | 0.58 \$ | 10,686 | 19,547 | \$ 0.55 |
| Effect of Dilutive Securities | | | | | | | |
| 2 7/8% convertible senior | | | | | | | |
| subordinated notes | 476 | 2,283 | | (0.04) | 490 | 2,255 | (0.03) |
| Stock options and unvested | | | | | | | |
| restricted stock | | 246 | | (0.01) | | 326 | (0.01) |
| Diluted EPS | | | | | | | |
| Income from continuing | | | | | | | |
| operations available to | | | | | | | |
| common stockholders | \$ 11,786 | 22,058 | \$ | 0.53 \$ | 11,176 | 22,128 | \$ 0.51 |
| | | | | | | | |
| Antidilutive Securities | | | | | | | |
| Shares issuable pursuant to | | | | | | | |
| stock options not included | | | | | | | |
| since they were antidilutive | | 550 | | | | 467 | |
| | | | | | | | |
| | | | | | | | |
| | | | 5 | | | | |
| | | | | | | | |

| | In | come from | 2007 | | | I | Income from | 2006 | Per |
|------------------------------------|----|------------------------|--------|----|---------------------|----|--------------------------|--------|-----------------|
| Nine Months Ended September 30, | | ontinuing perations | Shares |] | Per Share Amount | | Continuing Operations | Shares | Share Amount |
| Basic EPS | | | | | | | | | |
| Income from continuing | | | | | | | | | |
| operations available to | | | | | | | | | |
| common stockholders | \$ | 29,187 | 19,509 | \$ | 1.50 | \$ | 33,626 | 19,492 | \$ 1.73 |
| Effect of Dilutive Securities | | | | | | | | | |
| 2 7/8% convertible senior | | | | | | | | | |
| subordinated notes | | 1,403 | 2,281 | | (0.09) | | 1,421 | 2,255 | (0.11) |
| Stock options and unvested | | | | | | | | | |
| restricted stock | | | 312 | | (0.03) | | | 373 | (0.04) |
| Diluted EPS | | | | | | | | | |
| Income from continuing | | | | | | | | | |
| operations available to | | | | | | | | | |
| common stockholders | \$ | 30,590 | 22,102 | \$ | 1.38 | \$ | 35,047 | 22,120 | \$ 1.58 |
| | | | | | | | | | |
| Antidilutive Securities | | | | | | | | | |
| Shares issuable pursuant to | | | | | | | | | |
| stock options not included | | | | | | | | | |
| since they were antidilutive | | | 524 | | | | | 112 | |

Note 4. Comprehensive Income

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the change in the fair value of cash flow hedging instruments, since their designation date of December 31, 2006, that are reflected in stockholders equity, net of tax, instead of net

income. Comprehensive income was the same as net income for the three and nine-month periods ended September 30, 2006. The following table sets forth the calculation of comprehensive income for the three and nine-month periods ended September 30, 2007 (in thousands):

| | Three Ei Septei 2 | Nine Months Ended September 30, 2007 | | |
|--|----------------------------|---|--------------|--|
| Net income | \$ | 11,237 | \$ 26,255 | |
| Cash flow hedges: | | | | |
| Derivative loss, net of tax effect of \$(571) and \$(12) | | (924) | (19) | |
| Total comprehensive income | \$ | 10,313 | \$ 26,236 | |

Note 5. Acquisitions

The following acquisitions were made in the first nine months of 2007:

In February 2007, we acquired Jordan Motors, Inc., which was comprised of four stores, in Ames, Johnston and Des Moines, Iowa. The stores had annualized combined revenues of approximately \$100 million. The stores were renamed Honda of Ames, Lithia Nissan of Ames, Acura of Johnston, Lithia Infiniti of Des Moines, Lithia Volkswagen of Des Moines and Audi Des Moines. The three stores in Des Moines are considered one location;

In May 2007, we acquired the operations of a Jeep franchise in Pocatello, Idaho that was added to our existing Chrysler store; and

In August 2007, we acquired a Volkswagen and Audi store from Peterson Motor Company in Boise, Idaho. The acquisition is considered one store and has anticipated annualized revenues of \$15 million. The store was renamed Lithia Volkswagen of Boise and Audi Boise.

The above acquisitions were accounted for under the purchase method of accounting. Pro forma results of operations, assuming the above acquisitions and the previously disclosed 2006 acquisitions occurred as of January 1, 2006, were as follows (in thousands, except per share amounts):

| | 1 | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | |
|----------------------------|----|----------------------------------|----|---------|----|---------------------------------|----|-----------|
| | | 2007 | | 2006 | | 2007 | | 2006 |
| Total revenues | \$ | 862,165 | \$ | 927,618 | \$ | 2,540,222 | \$ | 2,645,255 |
| Net income | | 11,282 | | 10,188 | | 26,372 | | 30,557 |
| Basic earnings per share | | 0.58 | | 0.52 | | 1.35 | | 1.57 |
| Diluted earnings per share | | 0.53 | | 0.48 | | 1.26 | | 1.44 |

| The Volkswagen/Audi store in Boise, Idaho was acquired through an exchange with Peterson Motor Company in which we traded a Chevrolet store and, in addition to the Volkswagen/Audi store, received \$1.6 million in cash. |
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Comprehensive income for the three and nine-month periods ended September 30, 2007 included the chatge in th



There are no future contingent payouts related to the 2007 acquisitions and no portion of the purchase price was paid with our equity securities. During the first nine months of 2007, we acquired the five stores and the Jeep franchise discussed above for \$17.1 million in cash and value of exchanged franchise, which included \$10.3 million of goodwill and \$4.2 million of other, primarily indefinite lived, intangible assets. The purchase price for the balance of the assets acquired was funded by borrowings. In addition, we acquired new vehicle inventory and associated floorplan debt in the amount of \$14.8 million in connection with the above acquisitions.



| Lugar Filling. LITTIM MOTORS INC - Form 10-Q | | | | | | | | |
|--|--|--|--|--|--|--|--|--|
| Within one year from the purchase date of each store, we may update the value allocated to its purchased assets and the resulting goodwill balances as a result of information received regarding the valuation of such assets and liabilities that was not available at the time of purchase in accordance with SFAS No. 141, Business Combinations. All of the goodwill from the above acquisitions is expected to be deductible for tax purposes. | | | | | | | | |
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Comprehensive income for the three and nine-month periods ended September 30, 2007 included the chasge in th



Note 6. Dividend Payments

Our Board of Directors declared dividends of \$0.14 per share on our Class A and Class B common stock, which were paid in January 2007, April 2007 and July 2007, and totaled approximately \$2.7 million to \$2.8 million each.

Note 7. Stock-Based Compensation

In the first quarter of 2007, we issued our annual non-qualified stock option grants to executive officers and restricted stock grants to other employees. The non-qualified stock option grants cover a total of 108,000 shares of our common stock and were granted at the fair market value on the date of grant at \$28.34 per share. These options vest 100% on the fifth anniversary of the grant date and expire on the sixth anniversary. Restricted stock grants covering 60,821 shares of our common stock were also granted and have varying vesting provisions with full vesting occurring between four and five years. Total compensation related to these stock-based awards was \$2.1 million as calculated pursuant to the fair value methods prescribed by Statement of Financial Accounting Standards (SFAS) No. 123R, Share-Based Payments. Of the \$2.1 million, approximately \$0.4 million will be recognized in 2007.

In the second quarter of 2007, we granted 5,600 shares of common stock to members of our Board of Directors and one consultant. The fair market value on the date of grant was \$27.13 per share and the shares were 100% vested on the date of grant. Total compensation expense related to these shares in the second quarter of 2007 was \$152,000.

Note 8. Discontinued Operations

We continually monitor the performance of each of our stores and make determinations to sell a store based primarily on return on capital criteria. When a store meets the criteria of held for sale, as defined in SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, the results of operations are reclassified into discontinued operations. All stores included in discontinued operations

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have been, or will be, eliminated from our on-going operations upon completion of the sale. We anticipate the completion of the sale for each store to occur within 12 months from the date of determination.

During the first nine months of 2007, we added three stores and one body shop to those classified as discontinued operations. In the third quarter of 2007, we disposed of two of the stores that were held for sale. As of September 30, 2007 and December 31, 2006, we had three and two stores, respectively, held for sale and classified within assets and liabilities held for sale. Results of operations of these stores are shown within discontinued operations on the consolidated statements of operations. The body shop was closed and is not held for sale. Certain financial information related to discontinued operations was as follows (in thousands):

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | |
|---|-------------------------------------|--------|----|------------------------------------|---------------|----|---------|
| | | 2007 | | 2006 | 2007 | | 2006 |
| Revenue | \$ | 25,164 | \$ | 46,003 | \$ 101,115 | \$ | 145,311 |
| Pre-tax loss from discontinued operations | \$ | (564) | \$ | (278) | \$ (1,189) | \$ | (3,040) |
| Net gain (loss) on disposal activities | | 412 | | | (3,693) | | |
| | | (152) | | (278) | (4,882) | | (3,040) |
| Income tax benefit | | 79 | | 108 | 1,950 | | 1,189 |
| Loss from discontinued operations, net of | | | | | | | |
| income taxes | \$ | (73) | \$ | (170) | \$ (2,932) | \$ | (1,851) |
| Amount of goodwill and other intangible | | | | | | | |
| assets disposed of | \$ | 8,722 | \$ | | \$ 8,722 | \$ | 3,552 |

The pre-tax loss in the nine-month period ended September 30, 2006 included legal settlements related to stores in California that were sold in prior years.

Interest expense is allocated to stores classified as discontinued operations for actual flooring interest expense directly related to the new vehicles in the store. Interest expense related to our working capital, acquisition and used vehicle credit facility is allocated based on the amount of assets pledged towards the total borrowing base.

Assets held for sale included the following (in thousands):

| | September 30, 2007 | December 31, 2006 |
|--------------------------------------|-----------------------|----------------------|
| Inventories | \$ 12,503 | \$ 11,594 |
| Property, plant and equipment | 10,429 | 2,949 |
| Goodwill and other intangible assets | 893 | 942 |
| | \$ 23,825 | \$ 15,485 |

Liabilities held for sale included the following (in thousands):

September 30, December 31, 2007 2006

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the charge in the

| Floorplan notes payable | \$ 10,848 \$ | 9,605 |
|-------------------------|-----------------|--------|
| Real estate debt | 7,525 | 2,005 |
| | \$ 18,373 \$ | 11,610 |

Note 9. Adoption of Interpretation No. 48

In June 2006, the Financial Accounting Standards Board (FASB) issued Interpretation No. 48, Accounting for Uncertainty in Income Taxes, which is an interpretation of FASB Statement No. 109. Interpretation No. 48 applies to all tax positions accounted for under Statement No. 109. The interpretation applies to situations where the uncertainty is to the timing of the deduction, the amount of the deduction, or the validity of the deduction. Interpretation No. 48 is effective as of the beginning of the first fiscal year beginning after December 15, 2006 (January 1, 2007 for us). At adoption, companies must adjust their financial statements to reflect only those tax positions that are more-likely-than-not to be sustained as of the adoption date. Positions that meet this criterion should be measured using the largest benefit that is more than 50 percent likely to be realized. The necessary adjustment should be recorded directly to the beginning balance of retained earnings in the period of adoption and reported as a change

in accounting principle, if material. However, because of the immaterial nature of the adjustment, we have not presented this item separately on the face of the balance sheet.

At adoption, important information in regard to our reporting for Interpretation No. 48 was as follows:

| Total amount of unrecognized tax benefits | \$ |
|--|----|
| Amount of unrecognized tax benefits that would impact the effective rate if recognized | \$ |
| Nature and potential magnitude of significant changes in unrecognized tax benefits that are reasonably | |
| possible within the 12 months following the adoption date pursuant to paragraph 21(d) of Interpretation No. 48 | \$ |
| Accrued interest and penalties as of the date of adoption | \$ |

Entity policy for classifying interest and penalties: Tax expense
Description of open tax years: Federal 2003 2006

15 States 2002 - 2006

Note 10. Repurchases of Common Stock

In the first quarter of 2007, we repurchased 124,809 shares of our Class A common stock for \$3.4 million, or an average price of \$26.88 per share. In the third quarter of 2007, we repurchased 100,000 shares of our Class A common stock for \$1.9 million, or an average price of \$18.77 per share. Of these repurchases, 221,800 were pursuant to the program approved by our Board of Directors in June 2000, which authorized the repurchase of up to 1,000,000 shares of our Class A common stock. Through September 30, 2007, we have purchased a total of 478,631 shares under this program.

Note 11. New Accounting Pronouncements

EITF 06-11

In June 2007, the Emerging Issues Task Force (EITF) issued EITF 06-11, Accounting for Income Tax Benefits of Dividends on Share-Based Payment Awards, which states that tax benefits received on dividends associated with share-based awards that are charged to retained earnings should be recorded in additional paid-in capital and included in the pool of excess tax benefits available to absorb potential future tax deficiencies on share-based payment awards. The consensus is effective for the tax benefits of dividends declared in fiscal years beginning after December 15, 2007. We currently account for such income tax benefits in accordance with the method prescribed by EITF 06-11 and, accordingly, the adoption of EITF 06-11 will not have any effect on our financial position, results of operations or cash flows.

Note 12. Reclassifications

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the charge in the

Reclassifications related to discontinued operations were made to the prior period financial statements to conform to the current period presentation in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. In addition, borrowings and repayments on our lines of credit were broken out separately on our consolidated statements of cash flows. Certain other immaterial reclassifications were also made to conform to the current period presentation.

Note 13. Contingencies

Litigation

We are party to numerous legal proceedings arising in the normal course of our business. While we cannot predict with certainty the outcomes of these matters, we do not anticipate that the resolution of these proceedings will have a material adverse effect on our business, results of operations, financial condition, or cash flows.

Phillips/Allen Cases

On November 25, 2003, Aimee Phillips filed a lawsuit in the U.S. District Court for the District of Oregon (Case No. 03-3109-HO) against Lithia Motors, Inc. and two of its wholly-owned subsidiaries alleging violations of state and federal RICO laws, the Oregon Unfair Trade Practices Act (UTPA) and common law fraud. Ms. Phillips seeks damages, attorney s fees and injunctive relief. Ms. Phillips complaint stems from her purchase of a Toyota Tacoma pick-up truck on July 6, 2002. On May 14, 2004, we filed an answer to Ms. Phillips Complaint. This case was consolidated with the Allen case described below and has a similar current procedural status.

On April 28, 2004, Robert Allen and 29 other plaintiffs (Allen Plaintiffs) filed a lawsuit in the U.S. District Court for the District of Oregon (Case No. 04-3032-HO) against Lithia Motors, Inc. and three of its wholly-owned subsidiaries alleging violations of state and federal RICO laws, the Oregon UTPA and common law fraud. The Allen Plaintiffs seek damages, attorney s fees and injunctive relief. The Allen Plaintiffs Complaint stems from vehicle purchases made at Lithia stores between July 2000 and April 2001. On August 27, 2004, we filed a Motion to Dismiss the Complaint. On May 26, 2005, the Court entered an Order granting Defendants Motion to Dismiss plaintiffs state and federal RICO claims with prejudice. The Court declined to exercise supplemental jurisdiction over plaintiffs UTPA and fraud claims. Plaintiffs filed a Motion to Reconsider the dismissal Order. On August 23, 2005, the Court granted Plaintiffs Motion for Reconsideration and permitted the filing of a Second Amended Complaint (SAC). On September 21, 2005, the Allen Plaintiffs, along with Ms. Phillips, filed the SAC. In this complaint, the Allen plaintiffs seek actual damages that total less than \$500,000, trebled, approximately \$3.0 million in mental distress claims, trebled, punitive damages of \$15.0 million, attorney s fees and injunctive relief. The SAC added as defendants certain officers and employees of Lithia. In addition, the SAC added a claim for relief based on the Truth in Lending Act (TILA). On November 14, 2005 we filed a second Motion to Dismiss the Complaint and a Motion to Compel Arbitration. In two subsequent rulings, the Court has dismissed all claims except those under Oregon s Unfair Trade Practices Act and a single fraud claim for a named individual. We believe the actions of the court have significantly narrowed the claims and potential damages sought by the plaintiffs. Lithia s motion to Compel Arbitration of Plaintiff s remaining claims was denied. We have filed a Notice of Appeal relating to the denial of our Motion to Compel Arbitration. This appeal is currently pending before the Ninth Circuit Court of Appeals (No. 07-35670).

On September 23, 2005, Maria Anabel Aripe and 19 other plaintiffs (Aripe Plaintiffs) filed a lawsuit in the U.S. District Court for the District of Oregon (Case No. 05-3083-HO) against Lithia Motors, Inc., 12 of its wholly-owned subsidiaries and certain officers and employees of Lithia, alleging violations of state and federal RICO laws, the Oregon UTPA, common law fraud and TILA. The Aripe Plaintiffs seek actual damages of less than \$600,000, trebled, approximately \$3.7 million in mental distress claims, trebled, punitive damages of \$12.6 million, attorney s fees and injunctive relief. The Aripe Plaintiffs Complaint stems from vehicle purchases made at Lithia stores between May 2001 and August 2005 and is substantially similar to the allegations made in the Allen case. On April 18, 2006, the Court stayed the proceedings in the Aripe case, pending resolution of certain motions in the Allen case. The relevant motions in the Allen case have now been resolved, and we anticipate that the stay in the Aripe case will soon be lifted.

Alaska Used Vehicles Sales Disclosures

On May 30, 2006 four of our wholly owned subsidiaries located in Alaska were served with a lawsuit alleging that the stores failed to comply with Alaska law relating to various disclosures required to be made during the sale of a used vehicle. The complaint was filed by Jackie Lee Neese et al v. Lithia Chrysler Jeep of Anchorage, Inc. et al in the Superior Court for the State of Alaska at Anchorage, case number 3AN-06-04815CI. The complainants seek to represent other similarly situated customers. The court has not certified the suit as a class action. During the pendency of this case, the State of Alaska brought charges against Lithia s subsidiaries alleging the same factual allegations. The company settled the State action which the company believes resolves the disputes. However, the plaintiffs in the private action moved to intervene in the State of Alaska matter. The court denied their request and the plaintiff s have filed an appeal with the Alaska Supreme Court challenging that denial. Both the private cause of

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the change in the

action, as well as the implementation of the settlement with the State of Alaska, have been stayed pending a ruling in the appeal.

Washington State B&O Tax Suit

On October 19, 2005, Marcia Johnson and Theron Johnson, on their own behalf and on behalf of all other similarly situated individuals and entities (the Johnson Plaintiffs), filed suit in the Superior Court for the State of Washington, Spokane County (Case No. 05205059-9) against Lithia Motors, Inc. and one of its wholly-owned subsidiaries, individually and as representatives of a proposed defendant class of other motor vehicle dealers. The Johnson plaintiffs seek declaratory and injunctive relief, and damages, for defendants alleged practice of itemizing and collecting the Washington State Business and Occupation Tax (B&O Tax) from customers buying vehicles from defendants - a practice the Johnson plaintiffs allege is prohibited by state law.

The allegations in the Johnson case involved legal issues similar to those that were litigated in another case filed in the State of Washington (*Nelson vs. Appleway Chevrolet, Inc.*, i.e., the Nelson case). By agreement of the parties, the Johnson case was stayed while the Nelson case was appealed to the Washington State Supreme Court.

In April 2007, the Washington Supreme Court upheld the lower court decisions in favor of the plaintiffs in the Nelson case. The decision was based on the Appleway dealer s practice of adding a B&O tax charge to a vehicle s purchase price after the customer and the dealer reached agreement on the vehicle s price.

Shortly after Lithia and its subsidiary filed for summary judgment, the Johnson plaintiffs filed an amended complaint adding an allegation that the defendants—actions also violated Washington—s Consumer Protection Act. In addition to compensatory damages, the Johnson plaintiffs seek treble damages up to \$10,000 for each alleged violation of the Act.

The Johnson plaintiffs then cross-moved for partial summary judgment, contending that the Supreme Court s decision in the Nelson case established that Lithia and its subsidiary had violated Washington s tax and Consumer Protection Act laws. After hearing oral argument on the motions, the trial court judge on October 12, 2007, issued an oral ruling in favor of the Johnsons and against the Lithia subsidiary. The court denied Lithia s and its subsidiary s summary judgment motion. The case has not yet been certified as a class action.

Because Lithia s subsidiary negotiated with the Johnson plaintiffs over a proposed B&O tax charge before reaching agreement on a purchase price for the Johnsons new vehicle, Lithia and its subsidiary believe its action did not violate the law. Lithia and its subsidiary believe the Supreme Court s decision in the Nelson case establishes that the subsidiary s practice was permissible under Washington tax law. Accordingly, Lithia and its subsidiary believe upon appellate review, the decision rendered by the trial court judge will be overturned although no assurances can be provided. We do not believe that the ultimate resolution of the case will have a material adverse impact on our consolidated financial statements.

We intend to vigorously defend all matters and management believes that the likelihood of a judgment for the amount of damages sought in any of the cases is remote.

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the change in the

Note 14. Subsequent Event

Dividend

In October 2007, we announced a dividend on our Class A and Class B common stock of \$0.14 per share for the third quarter of 2007. The dividend, which totaled approximately \$2.8 million, was paid on October 29, 2007 to shareholders of record on October 15, 2007.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

Forward Looking Statements and Risk Factors

Some of the statements in this Form 10-Q constitute forward-looking statements. In some cases, you can identify forward-looking statements by terms such as may, will, should, expect, plan, intend, forecast, anticipate, believe, estimate, predict, potential, and con these terms or other comparable terminology. The forward-looking statements contained in this Form 10-Q involve known and unknown risks, uncertainties and situations that may cause our actual results, level of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these statements. Some of the important factors that could cause actual results to differ from our expectations are discussed in Item 1A to our 2006 Form 10-K, which was filed with the Securities and Exchange Commission on March 9, 2007. These risk factors have not significantly changed since the filing of the 2006 Form 10-K.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. You should not place undue reliance on these forward-looking statements.

Overview

We are a leading operator of automotive franchises and retailer of new and used vehicles and services. As of November 6, 2007, we offered 30 brands of new vehicles in 108 stores in the Western United States and over the Internet. We sell new and used cars and light trucks; sell replacement parts; provide vehicle maintenance, warranty, paint and repair services; and arrange related financing, service contracts, protection products and credit insurance for our automotive customers.

We currently achieve gross profit margins above industry averages by selling a higher ratio of retail used vehicles to new vehicles and by arranging finance and extended warranty contracts for a greater percentage of our customers.

Our acquisition model is focused on acquiring new vehicle stores where the store is the dominant or the only franchise of that brand in the market. Our goal is to improve the operations of all four departments of every store we acquire. Since 1996, our ability to integrate the stores that we acquire continues to improve. We have also developed a better process for identifying acquisition targets that fit our operating model. Our cash position, substantial lines of credit, plus an experienced and well-trained staff are all available to facilitate our continued growth as opportunities develop.

Our current new vehicle revenue mix is weighted towards domestic brands at approximately 60%. Our strategy is to target a more balanced mix between our domestic, import and luxury brands in the years ahead. Approximately 65% of our acquisition revenues in the last four quarters were from import and luxury brands, contributing to an improvement in our import/domestic mix, especially as we continue to dispose of our lowest performing domestic stores.

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the change in the

In keeping with this model, we acquired five stores and one franchise in the first ten months of 2007 with total estimated annual revenues of approximately \$115 million. At November 6, 2007, we had three stores held for sale with their results of operations displayed as discontinued operations. Combined annual revenues of stores disposed of during 2007 and those held for sale at November 6, 2007 were approximately \$167 million.

We expect that manufacturers will continue to offer incentives on new vehicle sales during the remainder of 2007 through a combination of repricing strategies, rebates, lease programs, early lease cancellation programs and low interest rate loans to consumers. To complement the manufacturers incentive strategy, we employ a volume-based strategy for our new vehicle sales.

We have completed, or are currently working on, the following initiatives that we expect will improve our operations in future periods:

Under the automated car deal process, our showrooms are equipped with interactive personal computers, which allows the salesperson to quickly and efficiently enter data and interact with the customer to speed up the sales process;

Improved functionality of our centralized inventory control and procurement process;

IT initiatives related to centralizing certain office functions, leading to an approximately 20% reduction in office staff at the stores:

In August 2007, we opened our first stand-alone used vehicle store, L2 Auto, in Loveland, Colorado and should open the next two by the end of 2007;

Our Assured Vehicle Selling Program has been fully installed in several locations and will be rolled out to the rest of our stores by the end of the first quarter of 2008. With our new Assured Sales Program, all of our vehicles will have Drive it Now Pricing. All of our vehicle sales will have a 3 day return policy, 100% money back guarantee. In addition, our used vehicles have an if it breaks, we fix it guarantee. There is no deductible and our guarantee is valid for 60 days or 3,000 miles; and

A cost-cutting initiative in our stores including staffing, employee bonuses, advertising and travel is expected to have a significant impact on selling, general and administrative expense in the fourth quarter of 2007 and into 2008.

Results of Continuing Operations

Certain revenue, gross margin and gross profit information by product line was as follows:

| Three Months Ended September 30, 2007 | Percent of Total Revenues | Gross Margin | Percent of Total Gross Profit |
|---------------------------------------|---------------------------|-----------------|----------------------------------|
| New vehicle | 57.6% | 7.6% | 26.1% |
| Used vehicle, retail | 21.4 | 14.9 | 18.9 |
| Used vehicle, wholesale | 5.5 | 0.5 | 0.2 |
| Finance and insurance(1) | 3.8 | 100.0 | 22.6 |
| Service, body and parts | 11.4 | 47.3 | 32.0 |
| Fleet and other | 0.3 | 14.3 | 0.2 |

| | Percent of | Gross | Percent of Total |
|---------------------------------------|-----------------------|--------|------------------|
| Three Months Ended September 30, 2006 | Total Revenues | Margin | Gross Profit |
| New vehicle | 58.5% | 7.6% | 26.9% |
| Used vehicle, retail | 22.0 | 14.4 | 19.1 |
| Used vehicle, wholesale | 5.2 | 1.1 | 0.3 |
| Finance and insurance(1) | 3.9 | 100.0 | 23.5 |
| Service, body and parts | 10.2 | 48.6 | 29.9 |
| Fleet and other. | 0.2 | 20.7 | 0.3 |

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the charge in the

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| Nine Months Ended September 30, 2007 | Percent of Total Revenues | Gross Margin | Percent of Total Gross Profit |
|--------------------------------------|------------------------------|-----------------|----------------------------------|
| New vehicle | 57.5% | 7.5% | 25.4% |
| Used vehicle, retail | 22.0 | 15.0 | 19.3 |
| Used vehicle, wholesale | 5.1 | 2.3 | 0.7 |
| Finance and insurance(1) | 3.8 | 100.0 | 22.3 |
| Service, body and parts | 11.4 | 47.6 | 32.0 |
| Fleet and other. | 0.2 | 25.0 | 0.3 |

| Nine Months Ended September 30, 2006 | Percent of Total Revenues | Gross Margin | Percent of Total Gross Profit |
|--------------------------------------|------------------------------|-----------------|----------------------------------|
| New vehicle | 58.1% | 7.6% | 26.1% |
| Used vehicle, retail | 22.7 | 15.2 | 20.3 |
| Used vehicle, wholesale | 4.7 | 2.9 | 0.7 |
| Finance and insurance(1) | 3.9 | 100.0 | 22.8 |
| Service, body and parts | 10.4 | 48.6 | 29.8 |
| Fleet and other. | 0.2 | 32.1 | 0.3 |

⁽¹⁾ Commissions reported net of anticipated cancellations.

The following table sets forth selected condensed financial data, expressed as a percentage of total revenues for the periods indicated.

| | Three Months E September 30 | | Nine Months Ended September 30, | | |
|--|--------------------------------|--------|------------------------------------|--------|--|
| Lithia Motors, Inc. (1) | 2007 | 2006 | 2007 | 2006 | |
| Revenues: | | | | | |
| New vehicle | 57.6% | 58.5% | 57.5% | 58.1% | |
| Used vehicle, retail | 21.4 | 22.0 | 22.0 | 22.7 | |
| Used vehicle, wholesale | 5.5 | 5.2 | 5.1 | 4.7 | |
| Finance and insurance | 3.8 | 3.9 | 3.8 | 3.9 | |
| Service, body and parts | 11.4 | 10.2 | 11.4 | 10.4 | |
| Fleet and other | 0.3 | 0.2 | 0.2 | 0.2 | |
| Total revenues | 100.0% | 100.0% | 100.0% | 100.0% | |
| Gross profit | 16.8 | 16.6 | 17.0 | 17.0 | |
| Selling, general and administrative expenses | 12.5 | 12.3 | 13.0 | 12.7 | |
| Depreciation and amortization | 0.7 | 0.5 | 0.6 | 0.5 | |
| Operating income | 3.7 | 3.9 | 3.4 | 3.8 | |
| Floorplan interest expense | 1.0 | 1.5 | 1.0 | 1.1 | |
| Other interest expense | 0.6 | 0.4 | 0.6 | 0.4 | |
| Other, net | | | | | |
| Income from continuing operations before taxes | 2.2 | 2.0 | 1.9 | 2.4 | |
| Income tax expense | 0.9 | 0.7 | 0.8 | 0.9 | |
| Income from continuing operations | 1.3% | 1.3% | 1.2% | 1.4% | |

⁽¹⁾ The percentages may not add due to rounding.

The following tables set forth the changes in our operating results from continuing operations in the three and nine-month periods ended September 30, 2007 compared to the three and nine-month periods ended September 30, 2006 (dollars in thousands, except per vehicle and per unit amounts):

| | Three Mor Septem | nths Ende | ed | Increase | % Increase |
|-------------------------------------|---------------------|-----------|----------|-------------|---------------|
| | 2007 | | 2006 | (Decrease) | (Decrease) |
| Revenues: | | | | | |
| New vehicle | \$ 494,882 | \$ | 488,113 | \$ 6,769 | 1.4% |
| Used vehicle, retail | 184,319 | | 183,574 | 745 | 0.4 |
| Used vehicle, wholesale | 47,549 | | 42,894 | 4,655 | 10.9 |
| Finance and insurance | 32,701 | | 32,644 | 57 | 0.2 |
| Service, body and parts | 97,913 | | 85,360 | 12,553 | 14.7 |
| Fleet and other | 2,343 | | 1,832 | 511 | 27.9 |
| Total revenues | 859,707 | | 834,417 | 25,290 | 3.0 |
| Cost of sales | 715,016 | | 695,657 | 19,359 | 2.8 |
| Gross profit | 144,691 | | 138,760 | 5,931 | 4.3 |
| Selling, general and administrative | 107,387 | | 102,225 | 5,162 | 5.0 |
| Depreciation and amortization | 5,289 | | 4,204 | 1,085 | 25.8 |
| Operating income | 32,015 | | 32,331 | (316) | (1.0) |
| Floorplan interest expense | (8,236) | | (12,358) | (4,122) | (33.4) |
| Other interest expense | (4,900) | | (3,482) | 1,418 | 40.7 |
| Other, net | 144 | | 128 | 16 | 12.5 |

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the charge in th

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| Income from continuing operations before | | | | |
|---|--------------|--------------|-------------|--------|
| taxes | 19,023 | 16,619 | 2,404 | 14.5 |
| Income tax expense | 7,713 | 5,933 | 1,780 | 30.0 |
| Income from continuing operations | \$ 11,310 | \$ 10,686 | \$ 624 | 5.8% |
| | | | | |
| New units sold | 16,884 | 17,860 | (976) | (5.5%) |
| Average selling price per new vehicle | \$ 29,311 | \$ 27,330 | \$ 1,981 | 7.2 |
| | | | | |
| Used retail units sold | 10,928 | 11,395 | (467) | (4.1) |
| Average selling price per used retail vehicle | \$ 16,867 | \$ 16,110 | \$ 757 | 4.7 |
| | | | | |
| Used wholesale units sold | 7,364 | 7,218 | 146 | 2.0 |
| Average selling price per used wholesale | | | | |
| vehicle | \$ 6,457 | \$ 5,943 | \$ 514 | 8.6 |
| | | | | |
| Finance and insurance income per retail unit | \$ 1,176 | \$ 1,116 | \$ 60 | 5.4 |
| | | | | |

| | Nine Months Ended September 30, | | Increase | | % Increase | |
|--|------------------------------------|-----------|-----------------|----|---------------|------------|
| | | 2007 | 2006 | | (Decrease) | (Decrease) |
| Revenues: | | | | | | |
| New vehicle | \$ | 1,447,623 | \$ 1,360,912 | \$ | 86,711 | 6.4% |
| Used vehicle, retail | | 553,708 | 530,392 | | 23,316 | 4.4 |
| Used vehicle, wholesale | | 130,130 | 111,345 | | 18,785 | 16.9 |
| Finance and insurance | | 95,488 | 90,549 | | 4,939 | 5.5 |
| Service, body and parts | | 288,020 | 244,045 | | 43,975 | 18.0 |
| Fleet and other | | 4,339 | 3,781 | | 558 | 14.8 |
| Total revenues | | 2,519,308 | 2,341,024 | | 178,284 | 7.6 |
| Cost of sales | | 2,090,893 | 1,943,164 | | 147,729 | 7.6 |
| Gross profit | | 428,415 | 397,860 | | 30,555 | 7.7 |
| Selling, general and administrative | | 326,500 | 296,241 | | 30,259 | 10.2 |
| Depreciation and amortization | | 15,149 | 12,052 | | 3,097 | 25.7 |
| Operating income | | 86,766 | 89,567 | | (2,801) | (3.1) |
| Floorplan interest expense | | (24,070) | (25,219) | | (1,149) | (4.6) |
| Other interest expense | | (14,567) | (9,817) | | 4,750 | 48.4 |
| Other, net | | 469 | 765 | | (296) | (38.7) |
| Income from continuing operations before taxes | | 48,598 | 55,296 | | (6,698) | (12.1) |
| Income tax expense | | 19,411 | 21,670 | | (2,259) | (10.4) |
| Income from continuing operations | \$ | 29,187 | \$ 33,626 | \$ | (4,439) | (13.2%) |
| | | | | | | |
| New units sold | | 50,049 | 49,658 | | 391 | 0.8% |
| Average selling price per new vehicle | \$ | 28,924 | \$ 27,406 | \$ | 1,518 | 5.5 |
| | | | | | | |
| Used retail units sold | | 33,375 | 32,939 | | 436 | 1.3 |
| Average selling price per used retail vehicle | \$ | 16,591 | \$ 16,102 | \$ | 489 | 3.0 |
| | | | | | | |
| Used wholesale units sold | | 20,051 | 18,392 | | 1,659 | 9.0 |
| Average selling price per used wholesale | | | | | | |
| vehicle | \$ | 6,490 | \$ 6,054 | \$ | 436 | 7.2 |
| | | | | | | |
| Finance and insurance income per retail unit | \$ | 1,145 | \$ 1,096 | \$ | 49 | 4.5 |

Revenues

Total revenues increased 3.0% and 7.6%, respectively, in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006, as a result of acquisitions, partially offset by a 5.6% and a 3.1% decrease, respectively, in same-store sales, excluding fleet. The nine-month period ended September 30, 2007 faced a difficult comparison with the comparable period of 2006 when total same-store sales grew by 4.5%. The decreases in the 2007 periods were also impacted by a weak retail sales environment, especially with our domestic brands. This is related to the ripple effect from the struggling housing market, high gas prices and consumer debt pressures.

Same-store sales percentage increases (decreases) were as follows:

| | Three months ended September 30, 2007 vs. three months ended September 30, 2006 | Nine months ended September 30, 2007 vs. nine months ended September 30, 2006 |
|-------------------------------------|--|--|
| New vehicle retail, excluding fleet | (6.6)% | % (4.3)% |
| Used vehicle, retail | (8.6) | (5.8) |

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| Used vehicle, wholesale | 1.6 | 6.5 |
|--------------------------------------|-------|-------|
| Total vehicle sales, excluding fleet | (6.6) | (4.1) |
| Finance and insurance | (5.9) | (1.7) |
| Service, body and parts | 3.3 | 4.5 |
| Total sales, excluding fleet | (5.6) | (3.1) |

Same-store sales are calculated for stores that were in operation as of September 30, 2006, and only including the months of operations for both comparable periods. For example, a store acquired in July 2006 would be included in same-store operating data beginning in August 2006, after its first full complete comparable month of operation. Thus, operating results for same-store comparisons would include only the periods of August through September of both comparable years.

New vehicle same-store sales declined 6.6% and 4.3%, respectively, in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006. The decreases were primarily due to a challenging sales environment in the first nine months of 2007 and declining sales of domestic manufacturers—vehicles that represent a large percentage of our new vehicle sales. Prior year comparisons were high due to aggressive manufacturer incentive programs, which have not been sustained at those high levels in 2007. Same-store unit sales were down 11.6% and 7.9%, respectively, in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006. The decreases in same-store unit sales were partially offset by a 5.7% and a 3.9% increase, respectively, in same-store average selling prices.

Used retail vehicle same-store sales declined 8.6% and 5.8%, respectively, in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006. The decreases in same-store sales were primarily due to the challenging sales environment mentioned above. Same-store retail unit sales decreased 11.5% and 7.4%, respectively, in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006. These same-store decreases were partially offset by a 3.3% and a 1.7% increase in same-store average selling prices.

Used wholesale vehicle same-store sales increased 1.6% and 6.5%, respectively, in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006. Same-store unit sales declined 5.6% and 0.5%, respectively, in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006. Same-store average selling price increased 7.6% and 7.0%, respectively, in the same periods.

Same-store finance and insurance sales were negatively affected in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006 by decreases in same-store vehicle unit sales, which lowered the overall opportunity for finance and insurance sales. This was offset by a 6.5% and a 6.6% increase, respectively, in the finance and insurance sales per unit in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006.

The increases in same-store service, body and parts sales in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006 were primarily due to a 3.1% and a 4.6% increase, respectively, in the customer-paid portion of the business. The customer-paid portion of the business excludes warranty and currently represents approximately 82% of total service, body and parts sales. In addition, we realized a 4.2% and a 4.1% increase, respectively, in same-store warranty sales.

Penetration rates for certain products were as follows:

| | Three Months September | | Nine Months Ended September 30, | | |
|--------------------------------|---------------------------|------|------------------------------------|------|--|
| | 2007 | 2006 | 2007 | 2006 | |
| Finance and insurance | 76% | 75% | 75% | 78% | |
| Service contracts | 41 | 42 | 42 | 42 | |
| Lifetime oil change and filter | 36 | 39 | 37 | 39 | |

Gross Profit

Gross profit increased \$5.9 million and \$30.6 million, respectively, in the three and nine-month periods ended September 30, 2007 compared to the same periods of 2006 due to increased total revenues in both periods and an increase of 20 basis points in the overall gross profit margin in

Comprehensive income for the three and nine-month periods ended September 30, 2007 included the change in the

the three-month period ended September 30, 2007 compared to the same period of 2006. Gross margins have been relatively stable despite the difficult retail sales environment

Our gross profit margins by business lines are detailed in the tables below:

| | Three Months Ended September 30, | | Basis | |
|-------------------------|----------------------------------|-------|---------------|--|
| | 2007 | 2006 | Point Change* | |
| New vehicle | 7.6% | 7.6% | bp | |
| Retail used vehicle | 14.9 | 14.4 | 50 | |
| Wholesale used vehicle | 0.5 | 1.1 | (60) | |
| Finance and insurance | 100.0 | 100.0 | | |
| Service, body and parts | 47.3 | 48.6 | (130) | |
| Overall | 16.8 | 16.6 | 20 | |

| | Nine Months Ended Sep | Nine Months Ended September 30, | | |
|-------------------------|-----------------------|---------------------------------|---------------|--|
| | 2007 | 2006 | Point Change* | |
| New vehicle | 7.5% | 7.6% | (10) bp | |
| Retail used vehicle | 15.0 | 15.2 | (20) | |
| Wholesale used vehicle | 2.3 | 2.9 | (60) | |
| Finance and insurance | 100.0 | 100.0 | | |
| Service, body and parts | 47.6 | 48.6 | (100) | |

Overall