

COMMUNITY BANK SYSTEM, INC.

Form 10-Q

November 09, 2018

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the quarterly period ended September 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
1934

For the transition period from _____ to _____ .

Commission File Number: 001-13695

(Exact name of registrant as specified in its charter)

Delaware 16 1213679
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

5790 Widewaters Parkway, DeWitt, New York 13214-1883
(Address of principal executive offices) (Zip Code)

(315) 445 2282
(Registrant's telephone number, including area code)

NONE
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No .

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No .

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer Smaller reporting company .
 Emerging growth company .

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

Indicate the number of shares outstanding of each of the issuer’s classes of common stock, as of the latest practicable date. 51,186,421 shares of Common Stock, \$1.00 par value per share, were outstanding on October 31, 2018.

TABLE OF CONTENTS

	Page
Part I. Financial Information	
Item 1. Financial Statements (Unaudited)	
<u>Consolidated Statements of Condition September 30, 2018 and December 31, 2017</u>	3
<u>Consolidated Statements of Income Three and nine months ended September 30, 2018 and 2017</u>	4
<u>Consolidated Statements of Comprehensive Income Three and nine months ended September 30, 2018 and 2017</u>	5
<u>Consolidated Statement of Changes in Shareholders' Equity Nine months ended September 30, 2018</u>	6
<u>Consolidated Statements of Cash Flows Nine months ended September 30, 2018 and 2017</u>	7
<u>Notes to the Consolidated Financial Statements September 30, 2018</u>	8
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	31
Item 3. <u>Quantitative and Qualitative Disclosures about Market Risk</u>	50
Item 4. <u>Controls and Procedures</u>	52
Part II. Other Information	
Item 1. <u>Legal Proceedings</u>	52
Item 1A. <u>Risk Factors</u>	52
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	52
Item 3. <u>Defaults Upon Senior Securities</u>	52
Item 4. <u>Mine Safety Disclosures</u>	52
Item 5. <u>Other Information</u>	52
Item 6. <u>Exhibits</u>	53

Table of Contents

Part I. Financial Information

Item 1. Financial Statements

COMMUNITY BANK SYSTEM, INC.
CONSOLIDATED STATEMENTS OF CONDITION (Unaudited)
(In Thousands, Except Share Data)

	September 30, 2018	December 31, 2017
Assets:		
Cash and cash equivalents	\$ 256,838	\$ 221,038
Available-for-sale investment securities (cost of \$2,957,819 and \$3,007,148, respectively)	2,904,779	3,031,088
Equity and other securities (cost of \$42,281 and \$50,291, respectively)	43,278	50,291
Loans held for sale, at fair value	0	461
Loans	6,300,888	6,256,757
Allowance for loan losses	(50,133)	(47,583)
Net loans	6,250,755	6,209,174
Goodwill, net	733,479	734,430
Core deposit intangibles, net	20,112	25,025
Other intangibles, net	58,109	65,633
Intangible assets, net	811,700	825,088
Premises and equipment, net	120,273	123,393
Accrued interest and fees receivable	34,594	36,177
Other assets	237,350	249,488
Total assets	\$ 10,659,567	\$ 10,746,198
Liabilities:		
Noninterest-bearing deposits	\$ 2,346,932	\$ 2,293,057
Interest-bearing deposits	6,116,889	6,151,363
Total deposits	8,463,821	8,444,420
Short-term borrowings	0	24,000
Securities sold under agreement to repurchase, short-term	274,561	337,011
Other long-term debt	1,998	2,071
Subordinated debt held by unconsolidated subsidiary trusts	97,939	122,814
Accrued interest and other liabilities	152,903	180,567
Total liabilities	8,991,222	9,110,883
Commitments and contingencies (See Note J)		
Shareholders' equity:		
Preferred stock, \$1.00 par value, 500,000 shares authorized, 0 shares issued	0	0
Common stock, \$1.00 par value, 75,000,000 shares authorized; 51,547,253 and 51,263,841 shares issued, respectively	51,547	51,264
Additional paid-in capital	907,690	894,879

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Retained earnings	774,403	700,557
Accumulated other comprehensive loss	(62,142)	(3,699)
Treasury stock, at cost (410,577 shares including 206,151 shares held by deferred compensation arrangements at September 30, 2018, and 567,764 shares including 237,494 shares held by deferred compensation arrangements at December 31, 2017, respectively)	(14,803)	(21,014)
Deferred compensation arrangements (206,151 and 237,494 shares, respectively)	11,650	13,328
Total shareholders' equity	1,668,345	1,635,315
Total liabilities and shareholders' equity	\$ 10,659,567	\$ 10,746,198

The accompanying notes are an integral part of the consolidated financial statements.

Table of ContentsCOMMUNITY BANK SYSTEM, INC.
CONSOLIDATED STATEMENTS OF INCOME (Unaudited)
(In Thousands, Except Per-Share Data)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
Interest income:				
Interest and fees on loans	\$ 72,256	\$ 69,498	\$ 212,849	\$ 184,233
Interest and dividends on taxable investments	15,421	15,228	47,462	43,969
Interest on nontaxable investments	3,226	3,761	10,001	11,665
Total interest income	90,903	88,487	270,312	239,867
Interest expense:				
Interest on deposits	2,764	2,123	7,277	5,918
Interest on borrowings	796	902	1,722	1,443
Interest on subordinated debt held by unconsolidated subsidiary trusts	1,145	1,067	3,645	2,808
Total interest expense	4,705	4,092	12,644	10,169
Net interest income	86,198	84,395	257,668	229,698
Provision for loan losses	2,215	2,314	8,342	5,603
Net interest income after provision for loan losses	83,983	82,081	249,326	224,095
Noninterest revenues:				
Deposit service fees	16,127	18,419	54,268	49,781
Other banking services	1,536	1,704	3,942	4,270
Employee benefit services	23,265	20,767	68,813	58,618
Insurance services	8,270	6,344	23,044	19,709
Wealth management services	6,168	5,707	19,370	16,105
Unrealized gain on equity securities	743	0	722	0
Loss on debt extinguishment	(318)	0	(318)	0
Gain on sales of investment securities	0	0	0	2
Total noninterest revenues	55,791	52,941	169,841	148,485
Noninterest expenses:				
Salaries and employee benefits	51,062	48,426	155,323	137,897
Occupancy and equipment	9,770	9,106	29,738	25,939
Data processing and communications	10,509	9,313	29,463	28,229
Amortization of intangible assets	4,427	4,949	13,780	11,980
Legal and professional fees	2,522	2,764	8,047	7,796
Business development and marketing	2,587	2,586	7,301	7,119
Acquisition expenses	(832)	580	(769)	25,192
Other expenses	5,188	6,052	14,793	16,078
Total noninterest expenses	85,233	83,776	257,676	260,230
Income before income taxes	54,541	51,246	161,491	112,350
Income taxes	11,435	16,003	33,673	33,659
Net income	\$ 43,106	\$ 35,243	\$ 127,818	\$ 78,691
Basic earnings per share	\$ 0.84	\$ 0.69	\$ 2.49	\$ 1.62

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Diluted earnings per share	\$ 0.83	\$ 0.68	\$ 2.46	\$ 1.60
Cash dividends declared per share	\$ 0.38	\$ 0.34	\$ 1.06	\$ 0.98

The accompanying notes are an integral part of the consolidated financial statements.

4

Table of Contents

COMMUNITY BANK SYSTEM, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

(In Thousands)

	Three Months Ended September 30, 2018		Nine Months Ended September 30, 2018	
	2017	2018	2017	2018
<u>Pension and other post retirement obligations:</u>				
Amortization of actuarial losses included in net periodic pension cost, gross	\$304	\$150	\$910	\$625
Tax effect	(74)	(57)	(221)	(240)
Amortization of actuarial losses included in net periodic pension cost, net	230	93	689	385
Amortization of prior service cost included in net periodic pension cost, gross	(105)	(32)	(359)	(91)
Tax effect	25	12	87	35
Amortization of prior service cost included in net periodic pension cost, net	(80)	(20)	(272)	(56)
Initial projected benefit obligation recognized upon plan adoption, gross (See Note H)	(775)	0	(775)	0
Tax effect	189	0	189	0
Initial projected benefit obligation recognized upon plan adoption, net	(586)	0	(586)	0
Unamortized actuarial gain due to plan merger, gross (See Note H)	0	0	0	1,858
Tax effect	0	0	0	(710)
Unamortized actuarial gain due to plan merger, net	0	0	0	1,148
Other comprehensive (loss) income related to pension and other post retirement obligations, net of taxes	(436)	73	(169)	1,477
<u>Unrealized (losses) gains on available-for-sale securities:</u>				
Net unrealized holding (losses)/gains arising during period, gross	(20,094)	(2,490)	(76,705)	11,163
Tax effect	4,879	952	18,639	(4,306)
Net unrealized holding (losses)/gains arising during period, net	(15,215)	(1,538)	(58,066)	6,857
Reclassification of other comprehensive income due to change in accounting principle – equity securities	0	0	(208)	0
Other comprehensive (loss)/income related to unrealized (losses)/gains on available-for-sale securities, net of taxes	(15,215)	(1,538)	(58,274)	6,857
Other comprehensive (loss)/income, net of tax	(15,651)	(1,465)	(58,443)	8,334
Net income	43,106	35,243	127,818	78,691
Comprehensive income	\$27,455	\$33,778	\$69,375	\$87,025

	As of September 30, 2018		December 31, 2017	
<u>Accumulated Other Comprehensive Loss By Component:</u>				
Unrealized loss for pension and other post-retirement obligations	\$ (28,901)	\$ (28,677)		
Tax effect	7,099	7,044		
Net unrealized loss for pension and other post-retirement obligations	(21,802)	(21,633)		
Unrealized (loss) gain on available-for-sale securities	(53,040)	23,940		

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Tax effect	12,908	(6,006)
Reclassification of other comprehensive income due to change in accounting principle – equity securities	(208)	0
Net unrealized (loss) gain on available-for-sale securities	(40,340)	17,934	
Accumulated other comprehensive loss	\$ (62,142)	\$ (3,699)

The accompanying notes are an integral part of the consolidated financial statements.

5

Table of Contents

COMMUNITY BANK SYSTEM, INC.

CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (Unaudited)

Nine months ended September 30, 2018

(In Thousands, Except Share Data)

	Common Stock		Additional	Retained	Accumulated	Treasury	Deferred	
	Shares	Amount	Paid-In	Earnings	Other	Stock	Compensation	Total
	Outstanding	Issued	Capital		Comprehensive		Arrangements	
					Loss			
Balance at December 31, 2017	50,696,077	\$51,264	\$894,879	\$700,557	\$ (3,699)	\$ (21,014)	\$ 13,328	\$1,635,315
Net income				127,818				127,818
Other comprehensive loss, net of tax					(58,235)			(58,235)
Cumulative effect of change in accounting principle – equity securities				208	(208)			0
Cash dividends declared: Common, \$1.06 per share				(54,180)				(54,180)
Common stock issued under employee stock ownership plan	283,412	283	5,511					5,794
Stock-based compensation			4,607					4,607
Distribution of stock under deferred compensation arrangements	35,233					1,898	(1,898)	0
Treasury stock issued to benefit plans, net	121,954		2,693			4,313	220	7,226
	51,136,676	\$51,547	\$907,690	\$774,403	\$ (62,142)	\$ (14,803)	\$ 11,650	\$1,668,345

Balance at
September 30,
2018

The accompanying notes are an integral part of the consolidated financial statements.

6

Table of Contents

COMMUNITY BANK SYSTEM, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(In Thousands)

	Nine Months Ended September 30,	
	2018	2017
Operating activities:		
Net income	\$ 127,818	\$ 78,691
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	11,854	12,026
Amortization of intangible assets	13,780	11,980
Net accretion on securities, loans and borrowings	(7,141)	(4,412)
Stock-based compensation	4,607	3,985
Provision for loan losses	8,342	5,603
Amortization of mortgage servicing rights	340	374
Unrealized gain on equity securities	(722)	0
Loss on debt extinguishment	318	0
Income from bank-owned life insurance policies	(1,177)	(1,170)
Net (gain) loss on sale of loans and other assets	(207)	155
Change in other assets and other liabilities	8,769	31,624
Net cash provided by operating activities	166,581	138,856
Investing activities:		
Proceeds from maturities of available-for-sale investment securities	102,549	110,160
Proceeds from maturities of other investment securities	8,292	28,580
Purchases of available-for-sale investment securities	(47,495)	(59,425)
Purchases of other securities	(31)	(12,434)
Net (increase) decrease in loans	(51,170)	120,029
Cash paid for acquisitions, net of cash acquired of \$16 and \$51,793, respectively	(1,737)	(105,402)
Settlement of bank-owned life insurance policies	0	1,779
Purchases of premises and equipment, net	(8,903)	(7,701)
Net cash provided by investing activities	1,505	75,586
Financing activities:		
Net increase in deposits	19,401	81,630
Net decrease in borrowings	(86,523)	(193,602)
Payments on subordinated debt held by unconsolidated subsidiary trusts	(25,207)	0
Issuance of common stock	5,794	3,740
Purchases of treasury stock	(220)	(3,226)
Sales of treasury stock	7,226	7,861
Increase in deferred compensation arrangements	220	3,226
Cash dividends paid	(52,006)	(45,059)
Withholding taxes paid on share-based compensation	(971)	(1,389)
Net cash used in financing activities	(132,286)	(146,819)
Change in cash and cash equivalents	35,800	67,623
Cash and cash equivalents at beginning of period	221,038	173,857
Cash and cash equivalents at end of period	\$ 256,838	\$ 241,480
Supplemental disclosures of cash flow information:		
Cash paid for interest	\$ 12,870	\$ 10,092

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Cash paid for income taxes	20,674	33,187
Supplemental disclosures of noncash financing and investing activities:		
Dividends declared and unpaid	19,634	17,412
Transfers from loans to other real estate	2,426	2,470
Acquisitions:		
Common stock issued	0	340,737
Fair value of assets acquired, excluding acquired cash and intangibles	115	1,960,922
Fair value of liabilities assumed	31	1,869,854

The accompanying notes are an integral part of the consolidated financial statements.

7

Table of Contents

COMMUNITY BANK SYSTEM, INC.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

SEPTEMBER 30, 2018

NOTE A: BASIS OF PRESENTATION

The interim financial data as of and for the three and nine months ended September 30, 2018 is unaudited; however, in the opinion of Community Bank System, Inc. (the “Company”), the interim data includes all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the results for the interim periods in conformity with generally accepted accounting principles (“GAAP”). The results of operations for the interim periods are not necessarily indicative of the results that may be expected for the full year or any other interim period.

NOTE B: ACQUISITIONS

On April 2, 2018, the Company, through its subsidiary, Benefit Plans Administrative Services, Inc. (“BPAS”), acquired certain assets of HR Consultants (SA), LLC (“HR Consultants”), a benefits consulting group headquartered in Puerto Rico. The Company paid \$0.3 million in cash to acquire the assets of HR Consultants and recorded intangible assets of \$0.3 million in conjunction with the acquisition. The effects of the acquired assets have been included in the consolidated financial statements since that date.

On January 2, 2018, the Company, through its subsidiary, OneGroup NY, Inc. (“OneGroup”), completed its acquisition of certain assets of Penna & Associates Agency, Inc. (“Penna”), an insurance agency headquartered in Johnson City, New York. The Company paid \$0.8 million in cash to acquire the assets of Penna, and recorded goodwill in the amount of \$0.3 million and a customer list intangible asset of \$0.3 million in conjunction with the acquisition. The effects of the acquired assets have been included in the consolidated financial statements since that date.

On January 2, 2018, the Company, through its subsidiary, Community Investment Services, Inc. (“CISI”), completed its acquisition of certain assets of Styles Bridges Associates (“Styles Bridges”), a financial services business headquartered in Canton, New York. The Company paid \$0.7 million in cash to acquire a customer list from Styles Bridges, and recorded a \$0.7 million customer list intangible asset in conjunction with the acquisition. The effects of the acquired assets have been included in the consolidated financial statements since that date.

On December 4, 2017, the Company, through its subsidiary, OneGroup, completed its acquisition of Gordon B. Roberts Agency, Inc. (“GBR”), an insurance agency headquartered in Oneonta, New York for \$3.7 million in Company stock and cash, comprised of \$1.35 million in cash and the issuance of 0.04 million shares of common stock. The transaction resulted in the acquisition of \$0.6 million of assets, \$0.6 million of other liabilities, goodwill in the amount of \$2.1 million and other intangible assets of \$1.6 million. The effects of the acquired assets and liabilities have been included in the consolidated financial statements since that date.

On November 17, 2017, the Company, through its subsidiary, CISI, completed its acquisition of certain assets of Northeast Capital Management, Inc. (“NECM”), a financial services business headquartered in Wilkes Barre, Pennsylvania. The Company paid \$1.2 million in cash to acquire a customer list from NECM, and recorded a \$1.2 million customer list intangible asset in conjunction with the acquisition. The effects of the acquired assets have been included in the consolidated financial statements since that date.

On May 12, 2017, the Company completed its acquisition of Merchants Bancshares, Inc. (“Merchants”), parent company of Merchants Bank, headquartered in South Burlington, Vermont, for \$345.2 million in Company stock and cash, comprised of \$82.9 million in cash and the issuance of 4.68 million shares of common stock. The acquisition extends the Company’s footprint into the Vermont and Western Massachusetts markets with the addition of 31 branch locations in Vermont and one location in Massachusetts. This transaction resulted in the acquisition of \$2.0 billion of

assets, including \$1.49 billion of loans and \$370.6 million of investment securities, as well as \$1.45 billion of deposits and \$189.0 million in goodwill. The effects of the acquired assets and liabilities have been included in the consolidated financial statements since that date. Revenues of approximately \$14.7 million and \$46.8 million from Merchants were included in the consolidated income statement for the three and nine months ended September 30, 2018, respectively. Direct expenses, which may not include certain shared expenses, of approximately \$7.4 million and \$22.7 million from Merchants were included in the consolidated income statement for the three and nine months ended September 30, 2018, respectively. Revenues of approximately \$16.8 million and \$25.8 million from Merchants were included in the consolidated income statement for the three and nine months ended September 30, 2017, respectively. Direct expenses, which may not include certain shared expenses, of approximately \$7.5 million and \$11.5 million from Merchants were included in the consolidated income statement for the three and nine months ended September 30, 2017, respectively.

Table of Contents

On March 1, 2017, the Company, through its subsidiary, OneGroup, completed its acquisition of certain assets of Dryfoos Insurance Agency, Inc. (“Dryfoos”), an insurance agency headquartered in Hazleton, Pennsylvania. The Company paid \$3.0 million in cash to acquire the assets of Dryfoos, and recorded goodwill in the amount of \$1.7 million and other intangible assets of \$1.7 million in conjunction with the acquisition. The effects of the acquired assets and liabilities have been included in the consolidated financial statements since that date.

On February 3, 2017, the Company completed its acquisition of Northeast Retirement Services, Inc. (“NRS”) and its subsidiary Global Trust Company (“GTC”), headquartered in Woburn, Massachusetts, for \$148.6 million in Company stock and cash. NRS was a privately held corporation focused on providing institutional transfer agency, master recordkeeping services, custom target date fund administration, trust product administration and customized reporting services to institutional clients. Its wholly-owned subsidiary, GTC, is chartered in the State of Maine as a non-depository trust company and provides fiduciary services for collective investment trusts and other products. The acquisition of NRS and GTC, hereafter referred to collectively as NRS, strengthens and complements the Company’s existing employee benefit services businesses. Upon the completion of the merger, NRS became a wholly-owned subsidiary of BPAS and operates as Northeast Retirement Services, LLC, a Delaware limited liability company. This transaction resulted in the acquisition of \$36.1 million in net tangible assets, principally cash and certificates of deposit, \$60.2 million in customer list intangibles that will be amortized using the 150% declining balance method over 10 years, a \$23.0 million deferred tax liability associated with the customer list intangible, and \$75.3 million in goodwill. The effects of the acquired assets and liabilities have been included in the consolidated financial statements since that date. Revenues of \$10.3 million and \$30.1 million from NRS were included in the consolidated statements of income for the three and nine months ended September 30, 2018, respectively. Expenses of \$6.1 million and \$18.1 million from NRS were included in the consolidated statements of income for the three and nine months ended September 30, 2018, respectively. Revenues of \$8.7 million and \$22.1 million from NRS were included in the consolidated income statement for the three and nine months ended September 30, 2017, respectively. Expenses of \$5.8 million and \$15.1 million from NRS were included in the consolidated income statement for the three and nine months ended September 30, 2017, respectively.

On January 1, 2017, the Company, through its subsidiary, OneGroup, acquired certain assets of Benefits Advisory Service, Inc. (“BAS”), a benefits consulting group headquartered in Forest Hills, New York. The Company paid \$1.2 million in cash to acquire the assets of BAS and recorded intangible assets of \$1.2 million in conjunction with the acquisition. The effects of the acquired assets have been included in the consolidated financial statements since that date.

The assets and liabilities assumed in the acquisitions were recorded at their estimated fair values based on management's best estimates using information available at the dates of the acquisition, and were subject to adjustment based on updated information not available at the time of acquisition. During the first quarter of 2018, the carrying amount of other liabilities associated with the NRS acquisition decreased by \$1.2 million as a result of an adjustment to deferred taxes. Goodwill associated with the NRS acquisition decreased \$1.2 million as a result of this adjustment. During the second quarter of 2018, the carrying amount of other liabilities associated with the GBR acquisition decreased by \$0.09 million as a result of updated information not available at the time of acquisition. Goodwill associated with the GBR acquisition decreased \$0.09 million as a result of this adjustment.

The above referenced acquisitions expanded the Company’s geographical presence in New York, Pennsylvania, Vermont, and Western Massachusetts and management expects that the Company will benefit from greater geographic diversity and the advantages of other synergistic business development opportunities.

Table of Contents

The following table summarizes the estimated fair value of the assets acquired and liabilities assumed after considering the measurement period adjustments described above:

(000s omitted)	2018 Other ⁽¹⁾	2017 NRS	Merchants	Other ⁽²⁾	Total
Consideration paid :					
Cash	\$ 1,753	\$70,073	\$82,898	\$ 6,775	\$159,746
Community Bank System, Inc. common stock	0	78,483	262,254	2,395	343,132
Total net consideration paid	1,753	148,556	345,152	9,170	502,878
Recognized amounts of identifiable assets acquired and liabilities assumed:					
Cash and cash equivalents	16	11,063	40,730	339	52,132
Investment securities	0	20,294	370,648	0	390,942
Loans	0	0	1,488,157	0	1,488,157
Premises and equipment	10	411	16,608	27	17,046
Accrued interest receivable	0	72	4,773	0	4,845
Other assets	105	8,088	51,585	583	60,256
Core deposit intangibles	0	0	23,214	0	23,214
Other intangibles	1,343	60,200	2,857	5,626	68,683
Deposits	0	0	(1,448,406)	0	(1,448,406)
Other liabilities	(31)	(26,828)	(11,750)	(1,131)	(39,709)
Short-term advances	0	0	(80,000)	0	(80,000)
Securities sold under agreement to repurchase, short-term	0	0	(278,076)	0	(278,076)
Long-term debt	0	0	(3,615)	0	(3,615)
Subordinated debt held by unconsolidated subsidiary trusts	0	0	(20,619)	0	(20,619)
Total identifiable assets, net	1,443	73,300	156,106	5,444	234,850
Goodwill	\$ 310	\$75,256	\$189,046	\$ 3,726	\$268,028

⁽¹⁾ Includes amounts related to the Penna, Styles Bridges and HR Consultants acquisitions.

⁽²⁾ Includes amounts related to the BAS, Dryfoos, NECM and GBR acquisitions.

Acquired loans that have evidence of deterioration in credit quality since origination and for which it is probable, at acquisition, that the Company will be unable to collect all contractually required payments were aggregated by comparable characteristics and recorded at fair value without a carryover of the related allowance for loan losses. Cash flows for each loan were determined using an estimate of credit losses and rate of prepayments. Projected monthly cash flows were then discounted to present value using a market-based discount rate. The excess of the undiscounted expected cash flows over the estimated fair value is referred to as the "accretable yield" and is recognized into interest income over the remaining lives of the acquired loans.

The following is a summary of the loans acquired from Merchants at the date of acquisition:

(000s omitted)	Acquired Impaired Loans	Acquired Non-impaired Loans	Total Acquired Loans
Contractually required principal and interest at acquisition	\$ 15,454	\$ 1,872,574	\$ 1,888,028
Contractual cash flows not expected to be collected	(5,385)	(14,753)	(20,138)

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Expected cash flows at acquisition	10,069	1,857,821	1,867,890
Interest component of expected cash flows	(793)	(378,940)	(379,733)
Fair value of acquired loans	\$ 9,276	\$ 1,478,881	\$ 1,488,157

The fair value of checking, savings and money market deposit accounts acquired were assumed to approximate the carrying value as these accounts have no stated maturity and are payable on demand. Certificate of deposit accounts were valued at the present value of the certificates' expected contractual payments discounted at market rates for similar certificates.

The core deposit intangibles and other intangibles related to the HR Consultants, Penna, Styles Bridges, GBR, NECM, Merchants, Dryfoos, and BAS acquisitions are being amortized using an accelerated method over their estimated useful life of eight years. The goodwill, which is not amortized for book purposes, was assigned to the Banking segment for the Merchants acquisition, the Employee Benefit Services segment for NRS, and All Other segments for the Penna, GBR, and Dryfoos acquisitions. Goodwill arising from the Merchants, NRS and GBR acquisitions is not deductible for tax purposes. Goodwill arising from the Penna and Dryfoos acquisitions is deductible for tax purposes.

Table of Contents

Direct costs related to the acquisitions were expensed as incurred. During the three and nine months ended September 30, 2018, the Company recognized merger and acquisition integration-related recoveries in the amount of \$0.8 million due to an adjustment of contract termination expenses related to the Merchants acquisition that have been separately stated in the Consolidated Statements of Income. Merger and acquisition integration-related expenses amount to \$0.6 million and \$25.2 million during the three and nine months ended September 30, 2017 and have been separately stated in the Consolidated Statements of Income.

NOTE C: ACCOUNTING POLICIES

The accounting policies of the Company, as applied in the consolidated interim financial statements presented herein, are substantially the same as those followed on an annual basis as presented on pages 63 through 71 of the Annual Report on Form 10-K for the year ended December 31, 2017 filed with the Securities and Exchange Commission (“SEC”) on March 1, 2018.

Investment Securities

The Company can classify its investments in debt securities as held-to-maturity, available-for-sale, or trading. Held-to-maturity securities are those for which the Company has the positive intent and ability to hold until maturity, and are reported at cost, which is adjusted for amortization of premiums and accretion of discounts. Available-for-sale debt securities are reported at fair value with net unrealized gains and losses reflected as a separate component of shareholders' equity, net of applicable income taxes. Equity securities with a readily determinable fair value are reported at fair value with net unrealized gains and losses recognized in the consolidated statements of income. None of the Company's investment securities have been classified as trading securities at September 30, 2018. Certain equity securities that do not have a readily determinable fair value are stated at cost, less impairment, adjusted for observable price changes in orderly transactions for identical or similar investments of the same issuer. These securities include restricted stock of the Federal Reserve Bank of New York (“Federal Reserve”), the Federal Home Loan Bank of New York and the Federal Home Loan Bank of Boston (collectively referred to as “FHLB”), as well as other equity securities. During the third quarter of 2018, the Company adjusted the carrying value of an equity security without a readily determinable fair value based on observable price changes for identical investments of the same issuer. This adjustment resulted in a \$0.8 million unrealized gain on equity securities.

Fair values for investment securities are based upon quoted market prices, where available. If quoted market prices are not available, fair values are based upon quoted market prices of comparable instruments, or a discounted cash flow model using market estimates of interest rates and volatility.

The Company conducts an assessment of all securities in an unrealized loss position to determine if other-than-temporary impairment (“OTTI”) exists on a quarterly basis. An unrealized loss exists when the current fair value of an individual security is less than its amortized cost basis. The OTTI assessment considers the security structure, recent security collateral performance metrics, if applicable, external credit ratings, failure of the issuer to make scheduled interest or principal payments, judgment about, and expectations of, future performance, and relevant independent industry research, analysis and forecasts. The severity of the impairment and the length of time the security has been impaired is also considered in the assessment. The assessment of whether an OTTI decline exists is performed on each security, regardless of the classification of the security as available-for-sale or held-to-maturity and involves a high degree of subjectivity and judgment that is based on the information available to management at a point in time.

An OTTI loss must be recognized for a debt security in an unrealized loss position if there is intent to sell the security or it is more likely than not the Company will be required to sell the security prior to recovery of its amortized cost basis. In this situation, the amount of loss recognized in income is equal to the difference between the fair value and the amortized cost basis of the security. Even if management does not have the intent, and it is not more likely than not that the Company will be required to sell the securities, an evaluation of the expected cash flows to be received is

performed to determine if a credit loss has occurred. For debt securities, a critical component of the evaluation for OTTI is the identification of credit-impaired securities, where the Company does not expect to receive cash flows sufficient to recover the entire amortized cost basis of the security. In the event of a credit loss, only the amount of impairment associated with the credit loss would be recognized in income. The portion of the unrealized loss relating to other factors, such as liquidity conditions in the market or changes in market interest rates, is recorded in accumulated other comprehensive loss.

The specific identification method is used in determining the realized gains and losses on sales of investment securities and OTTI charges. Premiums and discounts on securities are amortized and accreted, respectively, on the interest method basis over the period to maturity or estimated life of the related security. Purchases and sales of securities are recognized on a trade date basis.

Table of Contents

Revenue Recognition

On January 1, 2018, the Company adopted ASU No. 2014-09 Revenue from Contracts with Customers (Topic 606) and all subsequent ASUs that modified Topic 606. The implementation of the new standard did not have a material impact on the measurement or recognition of revenue; as such, a cumulative effect adjustment to opening retained earnings was not deemed necessary. Results for reporting periods beginning after January 1, 2018 are presented under Topic 606, while prior period amounts were not adjusted and continue to be reported in accordance with our historic accounting under Topic 605.

Topic 606 does not apply to revenue associated with financial instruments, including revenue from loans and securities. In addition, certain noninterest income streams such as fees associated with mortgage servicing rights, financial guarantees, derivatives, and certain credit card fees are also not in scope of the newly adopted guidance. Topic 606 is applicable to the Company's noninterest revenue streams including its deposit related fees, electronic payment interchange fees, merchant income, trust, asset management and other wealth management revenues, insurance commissions and benefit plan services income. However, the recognition of these revenue streams did not change significantly upon adoption of Topic 606. Noninterest revenue streams in-scope of Topic 606 are discussed below.

Deposit Service Fees

Deposit service fees consist of account activity fees, monthly service fees, check orders, debit and credit card income, ATM fees, Merchant services income and other revenues from processing wire transfers, bill pay service, cashier's checks and foreign exchange. Debit and credit card income is primarily comprised of interchange fees earned at the time the Company's debit and credit cards are processed through card payment networks such as Visa. ATM fees are primarily generated when a Company cardholder uses a non-Company ATM or a non-Company cardholder uses a Company ATM. Merchant services income mainly represents fees charged to merchants to process their debit and credit card transactions, in addition to account management fees. The Company's performance obligation for deposit service fees is generally satisfied, and the related revenue recognized, when the services are rendered or the transaction has been completed. Payment for deposit service fees is typically received at the time it is assessed through a direct charge to customers' accounts or on a monthly basis. Deposit service fees revenue primarily relates to the Company's Banking operating segment.

Other Banking Services

Other banking services consists of other recurring revenue streams such as commissions from sales of credit life insurance, safe deposit box rental fees, mortgage banking income, bank owned life insurance income and other miscellaneous revenue streams. Commissions from the sale of credit life insurance are recognized at the time of sale of the policies. Safe deposit box rental fees are charged to the customer on an annual basis and recognized upon receipt of payment. The Company determined that since rentals and renewals occur fairly consistently over time, revenue is recognized on a basis consistent with the duration of the performance obligation. Mortgage banking income and bank owned life insurance income are not within the scope of Topic 606. Other banking services revenue primarily relates to the Company's Banking operating segment.

Employee Benefit Services

Employee benefit services income consists of revenue received from retirement plan services, collective investment fund services, fund administration, transfer agency, consulting and actuarial services. The Company's performance obligation that relates to plan services are satisfied over time and the resulting fees are recognized monthly or quarterly, based upon the market value of the assets under management and the applicable fee rate or on a time expended basis. Payment is generally received a few days after month end or quarter end. The Company does not earn performance-based incentives. Transactional services such as consulting services, mailings, or other ad hoc services are provided to existing trust and asset management customers. The Company's performance obligation for these transactional-based services is generally satisfied, and related revenue recognized, at a point in time (i.e., as incurred). Payment is received shortly after services are rendered. Employee benefit services revenue primarily relates to the

Company's Employee Benefit Services operating segment.

Insurance Services

Insurance services primarily consists of commissions received on insurance product sales and consulting services. The Company acts in the capacity of a broker or agent between the Company's customer and the insurance carrier. The Company's performance obligation related to insurance sales for both property and casualty insurance and employee benefit plans is generally satisfied upon the later of the issuance or effective date of the policy. The Company's performance obligation related to consulting services is considered transactional in nature and is generally satisfied when the services have been completed and related revenue recognized at a point in time. Payment is received at the time services are rendered. The Company earns performance based incentives, commonly known as contingency payments, which usually are based on certain criteria established by the insurance carrier such as premium volume, growth and insured loss ratios. Contingent payments are accrued for based upon management's expectations for the year. Commission expense associated with sales of insurance products is expensed as incurred. Insurance services revenue primarily relates to the Company's All Other operating segment.

12

Table of Contents

Wealth Management Services

Wealth management services income is primarily comprised of fees earned from the management and administration of trusts and other customer assets. The Company generally has two types of performance obligations related to these services. The Company's performance obligation that relates to advisory and administration services are satisfied over time and the resulting fees are recognized monthly, based upon the market value of the assets under management and the applicable fee rate. Payment is generally received soon after month end or quarter end through a direct charge to customers' accounts. The Company does not earn performance-based incentives. Transactional services such as tax return preparation services, purchases and sales of investments and insurance products are also available to existing trust and asset management customers. The Company's performance obligation for these transactional-based services is generally satisfied, and related revenue recognized, at a point in time (i.e. as incurred). Payment is generally received on a monthly basis. Wealth management services revenue primarily relates to the Company's All Other operating segment.

Contract Balances

A contract asset balance occurs when an entity performs a service for a customer before the customer pays consideration (resulting in a contract receivable) or before payment is due (resulting in a contract asset). A contract liability balance is an entity's obligation to transfer a service to a customer for which the entity has already received payment (or payment is due) from the customer. The Company's noninterest revenue streams are largely based on transactional activity, or standard month-end revenue accruals such as asset management fees based on month-end market values. Consideration is often received immediately or shortly after the Company satisfies its performance obligation and revenue is recognized. The Company does not typically enter into long-term revenue contracts with customers, and therefore, does not experience significant contract balances. As of September 30, 2018, \$26.9 million of accounts receivable, including \$7.9 million of unbilled fee revenue, and \$2.9 million of unearned revenue was recorded in the Consolidated Statements of Condition. As of December 31, 2017, \$29.8 million of accounts receivable, including \$6.5 million of unbilled fee revenue, and \$3.9 million of unearned revenue was recorded in the Consolidated Statements of Condition.

Contract Acquisition Costs

In connection with the adoption of Topic 606, an entity is required to capitalize, and subsequently amortize into expense, certain incremental costs of obtaining a contract with a customer if these costs are expected to be recovered. The incremental costs of obtaining a contract are those costs that an entity incurs to obtain a contract with a customer that it would not have incurred if the contract had not been obtained (for example, sales commission). The Company utilizes the practical expedient method which allows entities to immediately expense contract acquisition costs when the asset that would have resulted from capitalizing these costs would have been amortized in one year or less. Upon adoption of Topic 606, the Company did not capitalize any contract acquisition costs.

Recently Adopted Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606). This new guidance supersedes the revenue recognition requirements in ASC 605, Revenue Recognition, and is based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects consideration to which the entity expects to be entitled in exchange for those goods and services. In doing so, companies generally will be required to use more judgment and make more estimates than under prior guidance. These may include identifying performance obligations in the contract, estimating the amount of variable consideration to include in the transaction price and allocating the transaction price to each separate performance obligation. Since the guidance does not apply to revenue associated with financial instruments, including loans and securities that are accounted for under other GAAP, the new guidance did not have a material impact on revenue most closely associated with financial instruments, including interest income, interest expense and mortgage banking income. The Company completed a comprehensive assessment of the revenue streams and reviewed related contracts potentially affected by the ASU for all segments of its business. Based on this assessment, the Company concluded that ASU 2014-09 did not materially change the manner in which the Company recognized revenue for these revenue

streams. The Company also completed its evaluation of certain costs related to these revenue streams to determine whether such costs should be presented as expenses or contra-revenue (i.e. gross versus net) and timing of compensatory payments to producers. Based on the Company's evaluation, it was determined that changes in the presentation of expenses and timing of the recognition of compensation expense did not materially affect noninterest income or expense. The Company adopted this guidance on January 1, 2018 utilizing the modified retrospective approach. Since there was no net income impact upon adoption of the new guidance, a cumulative effect adjustment to opening retained earnings was not deemed necessary.

In January 2016, the FASB issued ASU 2016-01, Financial Instruments - Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities. This guidance addresses certain aspects of recognition, measurement, presentation and disclosure of financial instruments. The primary focus of this guidance is to supersede the guidance to classify equity securities with readily determinable fair values into different categories (trading or available-for-sale) and requires equity securities to be measured at fair value with changes in the fair value recognized through net income. This guidance requires adoption through a cumulative-effect adjustment to the balance sheet as of the beginning of the fiscal year of adoption. This ASU is effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years. The Company adopted this guidance on January 1, 2018. The impact of the adoption of this guidance resulted in the reclassification of \$0.2 million of other comprehensive income to retained earnings. See the Consolidated Statements of Comprehensive Income and Consolidated Statement of Changes in Shareholders' Equity.

Table of Contents

In August 2016, the FASB issued ASU No. 2016-15, Statement of Cash Flows (Topic 230). The amendments provide guidance on the following eight specific cash flow issues: 1) debt prepayment or debt extinguishment costs; 2) settlement of zero-coupon debt instruments or other debt instruments with coupon interest rates that are insignificant in relation to the effective interest rate of the borrowing; 3) contingent consideration payments made after a business combination; 4) proceeds from the settlement of insurance claims; 5) proceeds from the settlement of corporate-owned life insurance policies, including bank-owned life insurance policies; 6) distributions received from equity method investees; 7) beneficial interests in securitization transactions; and 8) separately identifiable cash flows and application of the predominance principle. This ASU is effective for fiscal years beginning after December 31, 2017, including interim periods within those fiscal years. The Company adopted this guidance on January 1, 2018 on a retrospective basis. The adoption of this ASU did not have a material impact on the Company's consolidated financial statements.

In March 2017, the FASB issued ASU No. 2017-07, Compensation – Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost. This guidance requires the service cost component of net periodic pension and postretirement benefit costs to be presented separately from other components of net benefit cost in the statement of income. This ASU is effective for the Company for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years. The Company adopted this guidance on January 1, 2018 and applied the guidance on a modified retrospective basis for the presentation of other components of net periodic benefit cost in the Consolidated Statements of Income. The impact of the adoption of this guidance resulted in the reclassification of net periodic benefit income of \$1.9 million and \$5.1 million from salaries and employee benefits to other expenses in the Consolidated Statements of Income for the three and nine months ended September 30, 2017, respectively.

New Accounting Pronouncements

In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). This new guidance supersedes the lease requirements in Topic 840, Leases and is based on the principle that a lessee should recognize in the statement of financial position a liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying asset for the lease term. The accounting applied by a lessor is largely unchanged from that applied under the previous guidance. In addition, the guidance requires an entity to separate the lease components from the nonlease components in a contract. The ASU requires disclosures about the amount, timing, and judgments related to a reporting entity's accounting for leases and related cash flows. The standard is required to be applied to all leases in existence as of the date of adoption using a modified retrospective transition approach. This guidance is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early adoption is permitted for all companies in any interim or annual period. The Company occupies certain offices and uses certain equipment under non-cancelable operating lease agreements, which currently are not reflected in its consolidated statement of condition. The Company expects to recognize lease liabilities and right of use assets associated with these lease agreements; however, the extent of the impact on the Company's consolidated financial statements is currently under evaluation. The Company is in the process of a system implementation to facilitate the change in accounting.

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments – Credit Losses (Topic 326). This new guidance significantly changes how entities will measure credit losses for most financial assets and certain other instruments that are not measured at fair value through net income. This ASU will replace the “incurred loss” model under existing guidance with an “expected loss” model for instruments measured at amortized cost, and require entities to record allowances for available-for-sale debt securities rather than reduce the carrying amount, as they do today under the other-than-temporary impairment model. This ASU also simplifies the accounting model for purchased credit-impaired debt securities and loans. This guidance requires adoption through a cumulative-effect adjustment to retained earnings as of the beginning of the first reporting period in which the guidance is adopted. This ASU is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. Early adoption is permitted for all companies as of fiscal years beginning after December 15, 2018, including interim

periods within those fiscal years. The Company is currently evaluating the impact the guidance will have on the Company's consolidated financial statements, and expects a change in the allowance for loan losses resulting from the change to expected losses for the estimated life of the financial asset. The amount of the change in the allowance for loan losses resulting from the new guidance will be impacted by the portfolio composition and asset quality at the adoption date, as well as economic conditions and forecasts at the time of adoption. Implementation efforts include evaluation of data requirements, segmentation of the Company's loan portfolio, guidance interpretation and consideration of relevant internal processes and controls.

In January 2017, the FASB issued ASU No. 2017-04, Intangibles-Goodwill and Other (Topic 350). The amendments simplify how an entity is required to test goodwill for impairment by eliminating the requirement to measure a goodwill impairment loss by comparing the implied fair value of a reporting unit's goodwill with the carrying amount of that goodwill. Instead, an entity will perform its goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount, and recognize an impairment charge for the amount by which the carrying amount of the reporting unit exceeds its fair value. Impairment loss recognized under this new guidance will be limited to the goodwill allocated to the reporting unit. This ASU is effective prospectively for the Company for annual or interim goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. This ASU is not expected to have a material impact on the Company's consolidated financial statements.

Table of Contents

In August 2017, the FASB issued ASU No. 2017-12, Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities. This new guidance amends current guidance to better align hedge accounting with risk management activities and reduce the complexity involved in applying hedge accounting. Under this new guidance, the concept of hedge ineffectiveness will be eliminated. Ineffective income generated by cash flow and net investment hedges will be recognized in the same financial reporting period and income statement line item as effective income, so as to reflect the full cost of hedging at one time and in one place. Ineffective income generated by fair value hedges will continue to be reflected in current period earnings; however, it will be recognized in the same income statement line item as effective income. The guidance will also allow any contractually specified variable rate to be designated as the hedged risk in a cash flow hedge. With respect to fair value hedges of interest rate risk, the guidance will allow changes in the fair value of the hedged item to be calculated solely using changes in the benchmark interest rate component of the instrument's total contractual coupon cash flows. This ASU is effective for the Company for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early adoption is permitted, including adoption in an interim period. This ASU is not expected to have a material impact on the Company's consolidated financial statements.

NOTE D: INVESTMENT SECURITIES

The amortized cost and estimated fair value of investment securities as of September 30, 2018 and December 31, 2017 are as follows:

	September 30, 2018				December 31, 2017			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
(000's omitted)								
Available-for-Sale Portfolio:								
U.S. Treasury and agency securities	\$2,039,086	\$ 0	\$ 40,991	\$ 1,998,095	\$ 2,043,023	\$ 15,886	\$ 4,838	\$ 2,054,071
Obligations of state and political subdivisions	473,048	5,250	2,933	475,365	514,949	14,064	57	528,956
Government agency mortgage-backed securities	369,970	1,297	13,204	358,063	358,180	3,121	3,763	357,538
Corporate debt securities	2,603	0	53	2,550	2,648	0	25	2,623
Government agency collateralized mortgage obligations	73,112	25	2,431	70,706	88,097	155	878	87,374
Marketable equity securities	0	0	0	0	251	275	0	526
Total available-for-sale portfolio	\$2,957,819	\$ 6,572	\$ 59,612	\$ 2,904,779	\$ 3,007,148	\$ 33,501	\$ 9,561	\$ 3,031,088
Equity and other Securities:								
Equity securities, at fair value	\$251 6,343	\$ 247 0	\$ 0 0	\$ 498 6,343	\$ 0 9,896	\$ 0 0	\$ 0 0	\$ 0 9,896

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Federal Home Loan Bank common stock Federal Reserve Bank common stock	30,690	0	0	30,690	30,690	0	0	30,690
Certificates of deposit	0	0	0	0	3,865	0	0	3,865
Other equity securities, at cost	4,997	750	0	5,747	5,840	0	0	5,840
Total equity and other securities	\$42,281	\$ 997	\$ 0	\$43,278	\$50,291	\$ 0	\$ 0	\$50,291

A summary of investment securities that have been in a continuous unrealized loss position is as follows:

As of September 30, 2018

	Less than 12 Months			12 Months or Longer			Total		
	#	Fair Value	Gross Unrealized Losses	#	Fair Value	Gross Unrealized Losses	#	Fair Value	Gross Unrealized Losses
(000's omitted)									
Available-for-Sale Portfolio:									
U.S. Treasury and agency securities	50	\$1,633,859	\$ 30,625	32	\$364,236	\$ 10,366	82	\$1,998,095	\$ 40,991
Obligations of state and political subdivisions	333	171,781	2,619	9	5,913	314	342	177,694	2,933
Government agency mortgage-backed securities	89	128,752	3,783	136	178,871	9,421	225	307,623	13,204
Corporate debt securities	0	0	0	1	2,550	53	1	2,550	53
Government agency collateralized mortgage obligations	12	8,371	199	36	59,825	2,232	48	68,196	2,431
Total available-for-sale investment portfolio	484	\$1,942,763	\$ 37,226	214	\$611,395	\$ 22,386	698	\$2,554,158	\$ 59,612

Table of ContentsAs of December 31, 2017

(000's omitted)	Less than 12 Months			12 Months or Longer			Total		Gross Unrealized Losses
	#	Fair Value	Gross Unrealized Losses	#	Fair Value	Gross Unrealized Losses	#	Fair Value	
Available-for-Sale Portfolio:									
U.S. Treasury and agency securities	44	\$699,709	\$ 4,838	0	\$0	\$ 0	44	\$699,709	\$ 4,838
Obligations of state and political subdivisions	45	23,432	57	0	0	0	45	23,432	57
Government agency mortgage-backed securities	120	185,716	1,433	55	75,712	2,330	175	261,428	3,763
Corporate debt securities	1	2,623	25	0	0	0	1	2,623	25
Government agency collateralized mortgage obligations	39	80,041	878	1	1	0	40	80,042	878
Total available-for-sale investment portfolio	249	\$991,521	\$ 7,231	56	\$75,713	\$ 2,330	305	\$1,067,234	\$ 9,561

The unrealized losses reported pertaining to securities issued by the U.S. government and its sponsored entities, include treasuries, agencies, and mortgage-backed securities issued by Ginnie Mae, Fannie Mae, and Freddie Mac, which are currently rated AAA by Moody's Investor Services, AA+ by Standard & Poor's and are guaranteed by the U.S. government. The majority of the obligations of state and political subdivisions and corporations carry a credit rating of A or better. Additionally, a majority of the obligations of state and political subdivisions carry a secondary level of credit enhancement. The Company does not intend to sell these securities, nor is it more likely than not that the Company will be required to sell these securities prior to recovery of the amortized cost. The unrealized losses in the portfolios are primarily attributable to changes in interest rates. As such, management does not believe any individual unrealized loss as of September 30, 2018 represents OTTI.

The amortized cost and estimated fair value of debt securities at September 30, 2018, by contractual maturity, are shown below. Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties. Securities not due at a single maturity date are shown separately.

(000's omitted)	Available-for-Sale	
	Amortized Cost	Fair Value
Due in one year or less	\$61,112	\$60,985
Due after one through five years	2,020,525	1,985,501
Due after five years through ten years	274,222	270,449
Due after ten years	158,878	159,075
Subtotal	2,514,737	2,476,010
Government agency mortgage-backed securities	369,970	358,063
Government agency collateralized mortgage obligations	73,112	70,706
Total	\$2,957,819	\$2,904,779

As of September 30, 2018, \$289.0 million of U.S. Treasury securities were pledged as collateral for securities sold under agreement to repurchase. All securities sold under agreement to repurchase as of September 30, 2018 have an

overnight and continuous maturity.

NOTE E: LOANS

The segments of the Company's loan portfolio are disaggregated into the following classes that allow management to monitor risk and performance:

- Consumer mortgages consist primarily of fixed rate residential instruments, typically 10 – 30 years in contractual term, secured by first liens on real property.
- Business lending is comprised of general purpose commercial and industrial loans including, but not limited to, municipal lending, agricultural-related and dealer floor plans, as well as mortgages on commercial properties.
- Consumer indirect consists primarily of installment loans originated through selected dealerships and are secured by automobiles, marine and other recreational vehicles.
- Consumer direct consists of all other loans to consumers such as personal installment loans and lines of credit.
- Home equity products are consumer purpose installment loans or lines of credit most often secured by a first or second lien position on residential real estate with terms up to 30 years.

Table of Contents

The balances of these classes are summarized as follows:

	September 30, 2018	December 31, 2017
(000's omitted)		
Business lending	\$ 2,403,624	\$ 2,424,223
Consumer mortgage	2,220,022	2,220,298
Consumer indirect	1,098,943	1,011,978
Consumer direct	184,349	179,929
Home equity	393,950	420,329
Gross loans, including deferred origination costs	6,300,888	6,256,757
Allowance for loan losses	(50,133)	(47,583)
Loans, net of allowance for loan losses	\$ 6,250,755	\$ 6,209,174

The outstanding balance related to credit impaired acquired loans was \$7.8 million and \$13.4 million at September 30, 2018 and December 31, 2017, respectively. The changes in the accretable discount related to the credit impaired acquired loans are as follows:

(000's omitted)	
Balance at December 31, 2017	\$976
Accretion recognized, year-to-date	(722)
Net reclassification between accretable and non-accretable	239
Balance at September 30, 2018	\$493

Credit Quality

Management monitors the credit quality of its loan portfolio on an ongoing basis. Measurement of delinquency and past due status are based on the contractual terms of each loan. Past due loans are reviewed on a monthly basis to identify loans for non-accrual status. The following is an aged analysis of the Company's past due loans, by class as of September 30, 2018:

Legacy Loans (excludes loans acquired after January 1, 2009)

(000's omitted)	Past Due	90+ Days Past	Nonaccrual	Total		Total Loans
	30 – 89 Days	Due and Still Accruing		Past Due	Current	
Business lending	\$ 5,751	\$ 355	\$ 3,335	\$ 9,441	\$ 1,573,366	\$ 1,582,807
Consumer mortgage	10,189	1,767	9,915	21,871	1,793,227	1,815,098
Consumer indirect	12,408	175	0	12,583	1,073,607	1,086,190
Consumer direct	1,510	20	0	1,530	179,399	180,929
Home equity	1,191	371	1,433	2,995	311,817	314,812
Total	\$ 31,049	\$ 2,688	\$ 14,683	\$ 48,420	\$ 4,931,416	\$ 4,979,836

Acquired Loans (includes loans acquired after January 1, 2009)

(000's omitted)	Past Due	90+ Days Past	Nonaccrual	Total		Acquired	
	30 – 89 Days	Due and Still Accruing		Past Due	Impaired ⁽¹⁾	Current	Total Loans
Business lending	\$ 1,134	\$ 0	\$ 3,711	\$ 4,845	\$ 5,851	\$ 810,121	\$ 820,817
Consumer mortgage	977	215	2,438	3,630	0	401,294	404,924
Consumer indirect	100	34	0	134	0	12,619	12,753
Consumer direct	74	0	0	74	0	3,346	3,420

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Home equity	618	14	1,150	1,782	0	77,356	79,138
Total	\$ 2,903	\$ 263	\$ 7,299	\$ 10,465	\$ 5,851	\$ 1,304,736	\$ 1,321,052

Acquired impaired loans were not classified as nonperforming assets as the loans are considered to be performing (1) under ASC 310-30. As a result interest income, through the accretion of the difference between the carrying amount of the loans and the expected cashflows, is being recognized on all acquired impaired loans.

17

Table of Contents

The following is an aged analysis of the Company's past due loans by class as of December 31, 2017:

Legacy Loans (excludes loans acquired after January 1, 2009)

(000's omitted)	Past Due	90+ Days Past	Nonaccrual	Total		Total Loans
	30 – 89	Due and		Past Due	Current	
	Days	Still Accruing				
Business lending	\$ 2,283	\$ 571	\$ 3,944	\$ 6,798	\$ 1,369,801	\$ 1,376,599
Consumer mortgage	13,564	1,500	10,722	25,786	1,728,823	1,754,609
Consumer indirect	14,197	295	0	14,492	977,344	991,836
Consumer direct	1,875	48	0	1,923	172,556	174,479
Home equity	1,116	94	1,354	2,564	319,576	322,140
Total	\$ 33,035	\$ 2,508	\$ 16,020	\$ 51,563	\$ 4,568,100	\$ 4,619,663

Acquired Loans (includes loans acquired after January 1, 2009)

(000's omitted)	Past Due	90+ Days Past	Nonaccrual	Total		Current	Total Loans
	30 – 89	Due and		Past Due	Acquired		
	Days	Still Accruing			Impaired ⁽¹⁾		
Business lending	\$ 4,661	\$ 0	\$ 4,328	\$ 8,989	\$ 10,115	\$ 1,028,520	\$ 1,047,624
Consumer mortgage	2,603	26	3,066	5,695	0	459,994	465,689
Consumer indirect	245	8	0	253	0	19,889	20,142
Consumer direct	100	0	0	100	0	5,350	5,450
Home equity	634	170	1,326	2,130	0	96,059	98,189
Total	\$ 8,243	\$ 204	\$ 8,720	\$ 17,167	\$ 10,115	\$ 1,609,812	\$ 1,637,094

Acquired impaired loans were not classified as nonperforming assets as the loans are considered to be performing (1) under ASC 310-30. As a result interest income, through the accretion of the difference between the carrying amount of the loans and the expected cashflows, is being recognized on all acquired impaired loans.

The Company uses several credit quality indicators to assess credit risk in an ongoing manner. The Company's primary credit quality indicator for its business lending portfolio is an internal credit risk rating system that categorizes loans as "pass", "special mention", "classified", or "doubtful". Credit risk ratings are applied individually to those classes of loans that have significant or unique credit characteristics that benefit from a case-by-case evaluation. In general, the following are the definitions of the Company's credit quality indicators:

Pass	The condition of the borrower and the performance of the loans are satisfactory or better.
Special Mention	The condition of the borrower has deteriorated although the loan performs as agreed.
Classified	The condition of the borrower has significantly deteriorated and the performance of the loan could further deteriorate, if deficiencies are not corrected.
Doubtful	The condition of the borrower has deteriorated to the point that collection of the balance is improbable based on current facts and conditions.

The following table shows the amount of business lending loans by credit quality category:

(000's omitted)	September 30, 2018			December 31, 2017		
	Legacy	Acquired	Total	Legacy	Acquired	Total
Pass	\$ 1,394,290	\$ 740,329	\$ 2,134,619	\$ 1,170,156	\$ 963,981	\$ 2,134,137
Special mention	112,777	47,773	160,550	129,076	37,321	166,397

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

Classified	75,740	25,285	101,025	77,367	34,628	111,995
Doubtful	0	1,579	1,579	0	1,579	1,579
Acquired impaired	0	5,851	5,851	0	10,115	10,115
Total	\$1,582,807	\$820,817	\$2,403,624	\$1,376,599	\$1,047,624	\$2,424,223

18

Table of Contents

All other loans are underwritten and structured using standardized criteria and characteristics, primarily payment performance, and are normally risk rated and monitored collectively on a monthly basis. These are typically loans to individuals in the consumer categories and are delineated as either performing or nonperforming. Performing loans include loans classified as current as well as those classified as 30 - 89 days past due. Nonperforming loans include 90+ days past due and still accruing and nonaccrual loans. The following table details the balances in all other loan categories at September 30, 2018:

Legacy Loans (excludes loans acquired after January 1, 2009)

(000's omitted)	Consumer Mortgage	Consumer Indirect	Consumer Direct	Home Equity	Total
Performing	\$1,803,416	\$1,086,015	\$180,909	\$313,008	\$3,383,348
Nonperforming	11,682	175	20	1,804	13,681
Total	\$1,815,098	\$1,086,190	\$180,929	\$314,812	\$3,397,029

Acquired Loans (includes loans acquired after January 1, 2009)

(000's omitted)	Consumer Mortgage	Consumer Indirect	Consumer Direct	Home Equity	Total
Performing	\$402,271	\$12,719	\$3,420	\$77,974	\$496,384
Nonperforming	2,653	34	0	1,164	3,851
Total	\$404,924	\$12,753	\$3,420	\$79,138	\$500,235

The following table details the balances in all other loan categories at December 31, 2017:

Legacy Loans (excludes loans acquired after January 1, 2009)

(000's omitted)	Consumer Mortgage	Consumer Indirect	Consumer Direct	Home Equity	Total
Performing	\$1,742,387	\$991,541	\$174,431	\$320,692	\$3,229,051
Nonperforming	12,222	295	48	1,448	14,013
Total	\$1,754,609	\$991,836	\$174,479	\$322,140	\$3,243,064

Acquired Loans (includes loans acquired after January 1, 2009)

(000's omitted)	Consumer Mortgage	Consumer Indirect	Consumer Direct	Home Equity	Total
Performing	\$462,597	\$20,134	\$5,450	\$96,693	\$584,874
Nonperforming	3,092	8	0	1,496	4,596
Total	\$465,689	\$20,142	\$5,450	\$98,189	\$589,470

All loan classes are collectively evaluated for impairment except business lending. A summary of individually evaluated impaired loans as of September 30, 2018 and December 31, 2017 follows:

(000's omitted)	September 30, 2018	December 31, 2017
Loans with allowance allocation	\$3,956	\$5,125
Loans without allowance allocation	1,151	884
Carrying balance	5,107	6,009
Contractual balance	9,688	9,165

Specifically allocated allowance	956	804
----------------------------------	-----	-----

In the course of working with borrowers, the Company may choose to restructure the contractual terms of certain loans. In this scenario, the Company attempts to work-out an alternative payment schedule with the borrower in order to optimize collectability of the loan. Any loans that are modified are reviewed by the Company to identify if a troubled debt restructuring (“TDR”) has occurred, which is when, for economic or legal reasons related to a borrower’s financial difficulties, the Company grants a concession to the borrower that it would not otherwise consider. Terms may be modified to fit the ability of the borrower to repay in line with its current financial standing and the restructuring of the loan may include the transfer of assets from the borrower to satisfy the debt, a modification of loan terms, or a combination of the two.

In accordance with the clarified guidance issued by the Office of the Comptroller of the Currency (“OCC”), loans that have been discharged in Chapter 7 bankruptcy but not reaffirmed by the borrower, are classified as TDRs, irrespective of payment history or delinquency status, even if the repayment terms for the loan have not been otherwise modified. The Company’s lien position against the underlying collateral remains unchanged. Pursuant to that guidance, the Company records a charge-off equal to any portion of the carrying value that exceeds the net realizable value of the collateral. The amount of loss incurred in the three and nine months ended September 30, 2018 and 2017 was immaterial.

Table of Contents

TDRs that are less than \$0.5 million are collectively included in the general loan loss allocation and the qualitative review. TDRs that are commercial loans and greater than \$0.5 million are individually evaluated for impairment, and if necessary, a specific allocation of the allowance for loan losses is provided. As a result, the determination of the amount of allowance for loan losses related to TDRs is the same as detailed in the critical accounting policies.

Information regarding TDRs as of September 30, 2018 and December 31, 2017 is as follows:

(000's omitted)	September 30, 2018						December 31, 2017					
	Nonaccrual		Accruing		Total		Nonaccrual		Accruing		Total	
	#	Amount	#	Amount	#	Amount	#	Amount	#	Amount	#	Amount
Business lending	5	\$ 165	3	\$ 319	8	\$ 484	8	\$ 218	7	\$ 501	15	\$ 719
Consumer mortgage	45	2,000	46	1,783	91	3,783	51	2,265	44	1,750	95	4,015
Consumer indirect	0	0	76	814	76	814	0	0	71	883	71	883
Consumer direct	0	0	22	70	22	70	0	0	25	69	25	69
Home equity	12	215	8	279	20	494	13	245	7	204	20	449
Total	62	\$ 2,380	155	\$ 3,265	217	\$ 5,645	72	\$ 2,728	154	\$ 3,407	226	\$ 6,135

The following table presents information related to loans modified in a TDR during the three months and nine months ended September 30, 2018 and 2017. Of the loans noted in the table below, all loans for the three months and nine months ended September 30, 2018 and 2017 were modified due to a Chapter 7 bankruptcy as described previously. The financial effects of these restructurings were immaterial.

(000's omitted)	Three Months Ended September 30, 2018		Three Months Ended September 30, 2017	
	Number of loans modified	Outstanding Balance	Number of loans modified	Outstanding Balance
	Business lending	0	\$ 0	1
Consumer mortgage	4	195	8	540
Consumer indirect	14	117	8	181
Consumer direct	2	10	1	1
Home equity	1	0	1	8
Total	21	\$ 322	19	\$ 781

(000's omitted)	Nine Months Ended September 30, 2018		Nine Months Ended September 30, 2017	
	Number of loans modified	Outstanding Balance	Number of loans modified	Outstanding Balance
	Business lending	1	\$ 93	4
Consumer mortgage	7	407	15	1,040
Consumer indirect	24	176	22	323
Consumer direct	5	21	4	7
Home equity	2	85	3	106
Total	39	\$ 782	48	\$ 1,890

Allowance for Loan Losses

Edgar Filing: COMMUNITY BANK SYSTEM, INC. - Form 10-Q

The allowance for loan losses is general in nature and is available to absorb losses from any loan type despite the analysis below. The following presents by class the activity in the allowance for loan losses:

(000's omitted)	Three Months Ended September 30, 2018							
	Business Lending	Consumer Mortgage	Consumer Indirect	Consumer Direct	Home Equity	Unallocated	Acquired Impaired	Total
Beginning balance	\$ 18,439	\$ 10,473	\$ 14,424	\$ 3,164	\$ 2,015	\$ 1,070	\$ 33	\$ 49,618
Charge-offs	(73)	(144)	(2,364)	(465)	(221)	0	0	(3,267)
Recoveries	93	46	1,190	223	15	0	0	1,567
Provision	321	(205)	1,719	299	225	(159)	15	2,215
Ending balance	\$ 18,780	\$ 10,170	\$ 14,969	\$ 3,221	\$ 2,034	\$ 911	\$ 48	\$ 50,133

20

Table of Contents

Three Months Ended September 30, 2017

(000's omitted)	Business Lending	Consumer Mortgage	Consumer Indirect	Consumer Direct	Home Equity	Unallocated	Acquired Impaired	Total
Beginning balance	\$17,230	\$ 10,197	\$ 13,918	\$ 2,945	\$2,242	\$ 856	\$ 63	\$47,451
Charge-offs	(124)	(198)	(2,328)	(574)	0	0	0	(3,224)
Recoveries	127	24	1,058	221	12	0	0	1,442
Provision	399	280	1,130	426	(52)	142	(11)	2,314
Ending balance	\$17,632	\$ 10,303	\$ 13,778	\$ 3,018	\$2,202	\$ 998	\$ 52	\$47,983

Nine Months Ended September 30, 2018

(000's omitted)	Business Lending	Consumer Mortgage	Consumer Indirect	Consumer Direct	Home Equity	Unallocated	Acquired Impaired	Total
Beginning balance	\$17,257	\$ 10,465	\$ 13,468	\$ 3,039	\$2,107	\$ 1,100	\$ 147	\$47,583
Charge-offs	(2,000)	(588)	(6,031)	(1,324)	(325)	0	(368)	(10,636)
Recoveries	404	109	3,688	612	31	0	0	4,844
Provision	3,119	184	3,844	894	221	(189)	269	8,342
Ending balance	\$							