AROTECH CORP Form 10-K March 31, 2006

OMB APPROVAL	
O M B Number:	3235-0063
Expires:	January 31, 2008
Estimated average burden	
hours per response	2,196.00

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **FORM 10-K**

ý ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE FISCAL YEAR ENDED <u>DECEMBER 31, 2005</u>.

"TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM TO .

**Commission File Number: 0-23336** 

#### AROTECH CORPORATION

(Exact name of registrant as specified in its charter)

Delaware 95-4302784

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

1229 Oak Valley Drive, Ann Arbor, Michigan 48108

(Address of principal executive offices) (Zip Code)

(800) 281-0356

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Name of each exchange on which

Title of each class
None

registered
Not applicable

Securities registered pursuant to Section 12(g) of the Act: Common Stock, \$0.01 par value

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. **Yes** " **No** ý

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act). Yes "No  $\acute{y}$ 

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes ý No "

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K."

Indicate by check mark whether the registrant is large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer: "

Accelerated filer: ý

Non-accelerated filer: "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes "No ý

The aggregate market value of the registrant's voting stock held by non-affiliates of the registrant as of June 30, 2005 was approximately \$84,064,177 (based on the last sale price of such stock on such date as reported by The Nasdaq National Market and assuming, for the purpose of this calculation only, that all of the registrant's directors and executive officers are affiliates).

(Applicable only to corporate registrants) Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date: 95,490,846 as of 3/15/06

Documents incorporated by reference: None

Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

## **PRELIMINARY NOTE**

This annual report contains historical information and forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to our business, financial condition and results of operations. The words "estimate," "project," "intend," "expect" and similar expressions are intended to identify forward-looking statements. These forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those contemplated in such forward-looking statements. Further, we operate in an industry sector where securities values may be volatile and may be influenced by economic and other factors beyond our control. In the context of the forward-looking information provided in this annual report and in other reports, please refer to the discussions of risk factors detailed in, as well as the other information contained in, our other filings with the Securities and Exchange Commission.

Electric Fuel® is a registered trademark and Arotech<sup>TM</sup> is a trademark of Arotech Corporation, formerly known as Electric Fuel Corporation. All company and product names mentioned may be trademarks or registered trademarks of their respective holders. Unless otherwise indicated, "we," "us," "our" and similar terms refer to Arotech and its subsidiaries.

#### PART I

## **ITEM 1. BUSINESS**

#### General

We are a defense and security products and services company, engaged in three business areas: high-level armoring for military and nonmilitary air and ground vehicles; interactive simulation for military, law enforcement and municipal markets; and batteries and charging systems for the military. Until September 17, 2003, we were known as Electric Fuel Corporation. We operate primarily through our various subsidiaries, which we have organized into three divisions. Our divisions and subsidiaries (all 100% owned by us, unless otherwise noted) are as follows:

- Ø We develop, manufacture and market advanced high-tech multimedia and interactive digital solutions for use-of-force training and driving training of military, law enforcement, security and other personnel through our *Simulation and Training Division*:
- · We provide simulators, systems engineering and software products to the United States military, government and private industry through our subsidiary FAAC Incorporated, located in Ann Arbor, Michigan ("FAAC"); and
- · We provide specialized "use of force" training for police, security personnel and the military through our subsidiary IES Interactive Training, Inc., currently being relocated from Littleton, Colorado to Ann Arbor, Michigan ("IES").
- Ø We utilize sophisticated lightweight materials and advanced engineering processes to manufacture aviation armor and to armor vehicles through our *Armor Division*:
- · We manufacturer ballistic and fragmentation armor kits for rotary and fixed wing aircraft and marine armor through our subsidiary Armour of America, currently being relocated from Los Angeles, California, to Auburn, Alabama ("AoA"); and
- · We use state-of-the-art lightweight armoring materials, special ballistic glass and advanced engineering processes to fully armor military and civilian SUV's, buses and vans, through our subsidiaries MDT Protective Industries, Ltd., located in Lod, Israel ("MDT"), of which we own 75.5%, and MDT Armor Corporation, located in Auburn, Alabama ("MDT Armor"), of which we own 88%.
- Ø We manufacture and sell lithium and Zinc-Air batteries for defense and security products and other military applications and we pioneer advancements in Zinc-Air technology for electric vehicles through our *Battery and Power Systems Division*
- · We develop and sell rechargeable and primary lithium batteries and smart chargers to the military and to private defense industry in the Middle East, Europe and Asia through our subsidiary Epsilor Electronic Industries, Ltd., located in Dimona, Israel (in Israel's Negev desert area) ("Epsilor");

- · We manufacture and sell Zinc-Air batteries and battery electronics for the military, focusing on applications that demand high energy and light weight, through our subsidiary Electric Fuel Battery Corporation, located in Auburn, Alabama ("EFB"); and
- · We produce water-activated lifejacket lights for commercial aviation and marine applications, and we conduct our Electric Vehicle effort, through our subsidiary Electric Fuel (E.F.L.) Ltd., located in Beit Shemesh, Israel ("EFL").

## **Background**

We were incorporated in Delaware in 1990 under the name "Electric Fuel Corporation," and we changed our name to "Arotech Corporation" on September 17, 2003. Unless the context requires otherwise, all references to us refer collectively to Arotech Corporation and Arotech's wholly-owned Israeli subsidiaries, EFL and Epsilor; Arotech's majority-owned subsidiaries, MDT (in Israel) and MDT Armor (in the U.S.); and Arotech's wholly-owned United States subsidiaries, EFB, IES, FAAC and AoA.

For financial information concerning the business segments in which we operate, see Note 16 of the Notes to the Consolidated Financial Statements. For financial information about geographic areas in which we engage in business, see Note 16.c of the Notes to the Consolidated Financial Statements.

#### **Facilities**

Our principal executive offices have recently been relocated to 1229 Oak Valley Drive, Ann Arbor, Michigan 48108, and our toll-free telephone number at our executive offices is (800) 281-0356. Our corporate website is <a href="https://www.arotech.com">www.arotech.com</a>. Our periodic reports, as well as recent filings relating to transactions in our securities by our executive officers and directors, that have been filed with the Securities and Exchange Commission in EDGAR format are made available through hyperlinks located on the investor relations page of our website, at <a href="http://www.arotech.com/compro/investor.html">http://www.arotech.com/compro/investor.html</a>, as soon as reasonably practicable after such material is electronically filed with or furnished to the SEC. Reference to our websites does not constitute incorporation of any of the information thereon or linked thereto into this annual report.

The offices and facilities of three of our principal subsidiaries, EFL, MDT and Epsilor, are located in Israel (in Beit Shemesh, Lod and Dimona, respectively, all of which are within Israel's pre-1967 borders). Most of the members of our senior management work extensively out of EFL's facilities. IES's offices and facilities are located in Littleton, Colorado, FAAC's home offices and facilities are located in Ann Arbor, Michigan, AoA's offices and facilities are located in Gardena, California, and the offices and facilities of EFB and MDT Armor are located in Auburn, Alabama. In order to achieve greater efficiency and cost-savings, we began the process, early in 2006, of moving AoA's offices from Gardena, California to MTD Armor's offices in Auburn, Alabama, and IES's offices from Littleton, Colorado to FAAC's offices in Ann Arbor, Michigan.

# **Simulation and Training Division**

We develop, manufacture and market advanced high-tech multimedia and interactive digital solutions for use-of-force training and driving training of military, law enforcement, security and other personnel through our Simulation and Training Division, the largest of our three divisions. During 2005, 2004 and 2003 revenues from our Simulation and Training Division were approximately \$26.8 million, \$21.5 million and \$8.0 million, respectively (on a pro forma basis, assuming we had owned all components of our Simulation and Training Division since January 1, 2003, revenues in 2005, 2004 and 2003 would have been approximately \$26.8 million, \$21.5 million and \$17.9 million, respectively).

# Vehicle Driving Simulators and Incident Command Training

We provide simulators, systems engineering and software products such as our Incident Command Training product to the United States military, government and private industry through our wholly-owned subsidiary, FAAC Corporation, based in Ann Arbor, Michigan. Our fully interactive driver-training systems feature state-of-the-art vehicle simulator technology enabling training in situation awareness, risk analysis and decision making, emergency reaction and avoidance procedures, and conscientious equipment operation. We have an installed base of over 270 simulators that have successfully trained hundreds of thousands of drivers. Our customer base includes all branches of the U.S. Department of Defense, state and local governments, and municipal entities.

#### Introduction

We conduct our vehicle simulator business in two primary areas: Vehicle Driving Simulations, which focuses on the development and delivery of complete driving simulations for a wide range of vehicle types - such as trucks, automobiles, buses, fire trucks, police cars, ambulances, airport ground vehicles, and military vehicles - for municipal, governmental and foreign customers; and Military Operations, which conducts tactical air and land combat analysis and develops analytical models, simulations, and "turnkey" training systems for the U.S. military. In 2005, Vehicle Simulations accounted for approximately 85% of our vehicle simulation revenues, and Military Operations accounted for approximately 15% of our vehicle simulation revenues.

In the area of Military Operations, we are a premier developer of validated, high fidelity analytical models and simulations of tactical air and land warfare for all branches of the Department of Defense and its related industrial contractors. Our simulations are found in systems ranging from instrumented air combat and maneuver ranges (such as Top Gun) to full task training devices such as the F-18 Weapon Tactics Trainer. We are also the leading supplier of wheeled vehicle simulators to the U.S. Armed Forces for mission-critical vehicle training.

We supply on-board software to support weapon launch decisions for the F-15, F-18, and Joint Strike Fighter (JSF) fighter aircraft. Pilots benefit by having highly accurate presentations of their weapon's capabilities, including susceptibility to target defensive reactions. We designed and developed an instructor operator station, mission operator station and real-time, database driven electronic combat environment for the special operational forces aircrew training system. The special operational forces aircrew training system provides a full range of aircrew training, including initial qualification, mission qualification, continuation, and upgrade training, as well as combat mission rehearsal.

Simulators are cost-effective solutions, enabling users to reduce overall aircraft and ground vehicle usage, vehicle maintenance costs, fuel costs, repairs, and spares expenditures. For example, our Medium Tactical Vehicle Replacement (MTVR) simulators have reduced total driver training time by 35%. Many customers have reduced actual "behind-the-wheel" time by up to 50% while still maintaining or improving safety. Additionally, for customers with multiple simulators, the corresponding increase in the student to instructor ratio has reduced instructor cost per student.

The implementation of our vehicle driving simulators has led to measurable benefits. North American Van Lines, one of our earliest vehicle simulator customers, has shown a 22% reduction in preventable accidents since it began using our simulators. The German Army, one of our earliest Military Vehicle customers, showed better driver testing scores in 14 of 18 driver skills compared to classroom and live driver training results. Additionally, the New York City Transit Authority documented a 43% reduction in preventable accidents over its first six months of use and has reduced its driver hiring and training "washout" by 50%.

Simulators can produce more drastic situations than can traditional training, which inherently produces drivers that are more skilled in diverse driving conditions. For example, while many first-time drivers will learn to drive during the summer months, they are not trained to drive in wintry conditions. Simulators can produce these and other situations, such as a tire blowout or having to react to a driver cutting off the trainee, effectively preparing the driver for adverse conditions.

We believe that we have held a 100% market share in U.S. military wheeled vehicle operator driver training simulators since 1999 and hold a market share in excess of 50% in U.S. municipal wheeled vehicle simulators.

**Product Lines** 

Below is a description of our vehicle simulator products and product lines.

Vehicle Driving Simulations

#### Military Vehicles

Military Vehicles comprise the majority of our vehicle simulation business. Military vehicle simulators are highly realistic vehicle simulators that include variable reactive traffic and road conditions, the capacity to customize driving conditions to be geography-specific, and training in hazardous and emergency conditions. We have several large contracts and task orders in the Military Vehicles business, including (i) a multi-year IDIQ task-order contract for the development of vehicle simulators and related training services for the U.S. armed services; (ii) a series of scheduled General Services Administration purchases of simulators; (iii) Congressional plus-up funding for three simulators to the National Guard in three states; and (iv) a contract to develop a series of Common Driver Trainers for the U.S. Army, the first task order of which is for nine Stryker simulators and a second award for 26 Interim Tactical Wheeled Vehicle Simulators.

Our military vehicle simulators provide complete training capabilities, based on integrated, effective simulation solutions, to military vehicle operators in the U.S. Armed Forces. Our flagship military vehicle simulation product is our Military Operator Driver Simulator, initially developed for the USMC and subsequently reconfigured and delivered to support the U.S. Army and U.S. Naval Construction Battalion. The MIL ODS concept is centered on a pod of up to six Student Training Stations (STS) and a single controlling Instructor Operator Station (IOS). The STS realistically simulates the form, fit, and feel of the vehicle being modeled. The high-fidelity version of the STS consists of a modified production cab unit mounted on a full six-degree-of-freedom motion platform. Other versions with industry exclusive seat-motion and generic reconfigurable cabs are available. The STS provides a field of view of over 180-degrees into a realistically depicted virtual world, simulating a variety of on-road and off-road conditions. The IOS is the main simulation control point supporting the instructor's role in simulator training. The IOS initializes and configures the attached STS, conducts training scenarios, assesses student performance, and maintains scenarios and approved curriculum.

Our software solution provides a complete operator training curriculum based upon integrated simulation training. Military vehicle simulators enable students to learn proper operational techniques under all terrain, weather, road, and traffic conditions. Instructors can use simulators as the primary instructional device, quantitatively evaluating student performance under controlled, repeatable scenarios. This monitoring, combined with the ability to create hazardous and potentially dangerous situations without risk to man or material, results in well-trained students at significantly less cost than through the use of traditional training techniques. In addition to standard on-road driver training, our military vehicle simulators can provide training in such tasks as:

- Ø Off-road driving on severe slopes, including muddy or swampy terrain;
  - Ø Driving in night vision goggle and blackout conditions;
    - Ø Convoy training; and
- Ø The use of the Central Tire Inflation System in response to changing terrain.

In addition to simulation systems, we offer on-site operator and maintenance staff, train-the-trainer courses, curriculum development, scenario development, system maintenance, software upgrades, and warranty packages to our U.S. Armed Forces customers.

#### **Municipal Vehicles**

The Municipal Vehicles business is comprised of technology similar to that of the Military Vehicles product line and also is customized to reflect the specific vehicle being simulated. We serve four primary customer bases in the Municipal Vehicles business: transit, commercial, airport, and other municipal customers.

# **Transit**

Transit customers represent an attractive customer base as they generally have access to their own funds, which often exempts them from the lengthy and complex process of requesting funds from a governing body. We have provided bus simulators to many of the leading U.S. transit authorities, including the New York City Transit Authority, Washington, D.C. Metro, Los Angeles MTA, Dallas Area Rapid Transit, and the Chicago Transit Authority. Our first European bus simulator was installed in London this year, and we were competitively awarded a major rail simulator program with New York City Transit.

#### Public Safety

We target municipal customers in police departments, hospitals, fire departments, and departments of transportation for sales of our municipal product. Our customers include the Mexico Department of Education, California Department of Transportation, and the Fire Department of New York. We are developing an industry advisory group focusing on the municipal market to identify and address customer needs. Additionally, we have developed a simulator module to extend the simulation once police, fire, or emergency medical service personnel reach the incident location. We believe that this represents another of our bases of differentiation over our competition.

One of our newest products is our Incident Command Training (ICT) system. Our custom ICT systems includes a comprehensive suite of simulation tools to promote both strategic and tactical training for firefighters facing incidents that require a well defined command and control structure. The ICT system, the first of which has been installed at the new Los Angeles Fire Fighter Training Academy, includes a broad range of incidents typically faced by firefighters as well as incidents involving weapons of mass destruction (WMD) and other acts of terrorism. The ICT system will provide immersive training for single agency incidents involving the fire service alone, as well as interagency incidents requiring a unified command structure including fire, police, emergency medical services, utilities, and other emergency response agencies.

## **Corporate**

We target corporate fleets and "for-hire" haulers as customers of the corporate simulator product. These customers use simulators to train personnel effectively as well as to avoid the brand damage that could be associated with poor driver performance. To date, we have provided simulators to customers such as Challenger Transportation, Schlumberger Oil Services, Kramer Entertainment, and North American Van Lines.

## Military Operations

We provide air combat range software, missile launch envelope decision support software, the SimBuilder<sup>TM</sup> simulation software product, and Weapon System Trainer software through the Military Operations business line.

## Air Combat Range Software

We serve the U.S. Air Force Air Combat Training System and U.S. Navy Tactical Aircrew Training System with our air combat training range software. Air combat training ranges allow pilots to train and evaluate new tactics in a controlled airborne environment. Air "battles" are extremely realistic, with our software determining the outcome of weapon engagements based on launch conditions and the target aircraft defensive reactions.

#### Missile Launch Envelope Software

Onboard weapon decision-making software enables pilots to assimilate the complex information presented to them. In 2005, we added the F-16 to the F-15, F-18 and Joint Strike Fighter (JSF) fighter to strengthen the list of aircraft fielding FAAC MLE software. We provide our missile launch envelope software to the U.S. Navy and Air Force through our subcontracting relationships with Boeing and Raytheon.

## Weapon System Trainer Software

We have successfully transitioned software from U.S. Navy Tactical Aircrew Training Systems to over 15 Weapon Systems Trainers built by prime contractors such as L-3, Boeing, Northrop Grumman, and Lockheed Martin.

# <u>SimBuilder</u><sup>TM</sup>

The SimBuilder<sup>TM</sup> simulation software product is designed to provide weapons simulation models for use in training environments for launched weapons. This software enables foreign end-users to use weapons simulation models similar to the U.S. military without classified U.S. weapons data. Militaries of Australia, the United Arab Emirates, Canada, Taiwan, and Singapore currently use SimBuilders<sup>TM</sup>.

## Marketing

Our sales and marketing effort focuses on developing new business opportunities as well as generating follow-on sales of simulators and upgrades. Through FAAC, we currently employ four dedicated sales representatives who focus on Municipal Vehicles, Military Operations, and Military Vehicles opportunities. Furthermore, two additional employees spend a significant portion of their time in sales. Various members of FAAC's senior management serve as effective sales representatives in the generation of municipal, military, and corporate business. We also retain the services of several independent consultants who act as marketing agents on our behalf. These representatives are largely commission-based agents who focus on particular products and/or regions (such as airport customers, Texas, California, and Eglin Air Force Base). Finally, we have four customers that have agreements wherein the companies support our marketing efforts and market our products themselves in exchange for commissions and/or free upgrade services.

Our sales representatives are salaried employees with minimal commission-based revenue. Independent consultants generally do not receive a base salary and receive 5% to 10% commissions on the amount of business that they generate each year. The majority of our sales representatives have engineering backgrounds that they leverage to anticipate the technical needs of our customer base and targeted markets. Additionally, the program manager and service department assist us in gaining repeat business.

Developing a pipeline of follow-on work is one of the tasks for all program managers. We have a long history of repeat and follow-on work with programs such as F-15 and F-18 ZAP (over 20 contracts with Boeing), the U.S. Navy Tactical Aircrew Training System (a series of 6 sequential contracts over the last 25 years), and F-18 Weapon Tactics Trainer (series of 20 contracts with the simulator manufacturer).

## Customers

We have long-term relationships, many of over ten years' duration, with the U.S. Air Force, U.S. Navy, U.S. Army, U.S. Marine Corps, and most major Department of Defense training and simulation prime contractors and related subcontractors. The quality of our customer relationships is illustrated by the multiple program contract awards we have earned from many of our customers.

## Competition

Our technical excellence, superior product reliability, and high customer satisfaction have enabled us to develop market leadership and an attractive competitive position. Several potential competitors in the military segment are large, diversified defense and aerospace conglomerates who do not focus on our specific niches. As such, we are able to provide service on certain large military contracts through strategic agreements with these organizations or can compete directly with these organizations based on our strength in developing higher quality software solutions. In municipal market applications, we compete against smaller, less sophisticated software companies. Many of our competitors have financial, technical, marketing, sales, manufacturing, distribution and other resources significantly greater than ours.

We differentiate ourselves from our competition on several bases:

- Ø <u>Leading Technology</u> We believe that we offer better-developed, more dynamic software than our competitors. Additionally, we incorporate leading graphics and motion-cueing technologies in our systems to provide customers with the most realistic simulation experience on the market.
- Ø <u>Long History in the Simulation Software Business</u> As a market leader in the simulation software business for more than thirty years, FAAC's professionals understand customer requirements and operating environments. Thus, we build our software to meet and exceed demanding customers' expectations.
- Ø <u>Low-Cost Research and Development Capabilities for New Products</u> Our customers benefit from government and commercial funding of research and development and the low cost of subsequent adaptation. As such, internally funded new product development costs have been less than \$100,000 per year since 1999.
- Ø <u>Service Reputation</u> We are known for providing strong customer service, a characteristic that drives new business within our chosen markets.
- Ø <u>Standardized Development Processes</u> We generally deliver our products to market quickly and at high quality due to our standardized development processes.

Below is a description of our competition organized by product lines.

Vehicle Simulations

# Military Vehicles

FAAC has been the sole provider of wheeled vehicle simulation solutions to the U.S. military since 1999. Our devotion to developing realistic, comprehensive products for a wide range of vehicle types positions us as a preferred simulation provider within this market niche. Our strategy of identifying a training need, isolating government funds, and then developing a customized training solution has led to considerable successes. This approach, which differs from the "build first and market later" strategy employed by a number of our competitors, effectively identifies market opportunities and provides a better product to the military customer. Diversified defense companies and municipal simulation providers have attempted to enter the military wheeled vehicle market but have been unsuccessful thus far. Although we believe that market penetration by these companies is ultimately inevitable, the established FAAC brand, understanding of customer requirements, and engineering expertise provide us with a competitive advantage in this market segment. Our primary competitors for military vehicle simulation solutions include Lockheed Martin Corporation's Information & Technology Services Group, L-3 Communications Holdings, Raydon Corporation, and the Cubic Defense Applications division of Cubic Corporation.

## **Municipal Vehicles**

A handful of simulation product and service companies currently compete with our targeted municipal driving simulator markets. However, our marketing and development of selected municipal market segments has positioned us as a leading provider of municipal simulation solutions. Competition within each market segment varies, but the following companies generally participate in selected driving simulator market opportunities: L-3 Communications Holdings, Doron Precision Systems, Lockheed-Martin Corporation's LMIS Division, Global SIM, and USADriveSafe, Inc.

## Military Operations

Currently no significant competitors participate in the market for our tactical environment software, and there are essentially no independent competitors that exist in the market for our decision support software. Competition for software to support tactical environment requirements in aircraft weapon systems trainers comes from the manufacturers of the simulators themselves and from a handful of companies who produce tactical environment software. Our primary competitors for training range software, decision support software, and weapons system trainer software solutions include Lockheed Martin Corporation, L-3 Communications Holdings, Raytheon Company, Science Applications International Corporation, Dynetics, Inc., and Georgia Tech Research Institute.

# **Use-of-Force Training**

We are a leading provider of interactive, multimedia, fully digital training simulators for law enforcement, security, military and similar applications. With a customer base of over 700 customers in over twenty countries around the world, we are a leader in the supply of simulation training products to military, law enforcement and corporate client communities. We believe, based on our general knowledge of the size of the interactive use-of-force market, our specific knowledge of the extent of our sales, and discussions we have held with customers at trade shows, etc., that we provide more than 25% of the worldwide market for government and military judgment training simulators. We conduct our interactive training activities through our subsidiary IES Interactive Training, Inc. ("IES"), a Delaware corporation based in Littleton, Colorado, the offices of which we are in the process of relocating to Ann Arbor, Michigan.

#### Introduction

We offer consumers the following interactive training products and services:

- Ø Range 3000 providing use-of-force simulation for military and law enforcement. We believe that the Range 3000 is the most technologically advanced judgment training simulator in the world.
- Ø A2Z Classroom Trainer a state-of-the-art computer based training (CBT) system that allows students to interact with realistic interactive scenarios projected life-size in the classroom.

- Ø Range FDU (Firearms Diagnostic Unit) a unique combination of training and interactive technologies that give instructors a first-person perspective of what trainees are seeing and doing when firing a weapon.
- Ø *Milo* (*Multiple Interactive Learning/training Objectives*) a simulator designed with "plug in" modules to customize the training system to meet end user needs.
- Ø Summit Training International providing relevant, cost-effective professional training services and interactive courseware for law enforcement, corrections and corporate clients.
- Ø IES Studio Productions providing cutting edge multimedia video services for law enforcement, military and security agencies, utilizing the newest equipment to create the training services required by the most demanding authorities.

Our products feature state of the art all digital video formats, ultra-advanced laser-based lane detection for optimal accuracy and performance, customer-based authoring of training scenarios, and 95% COTS (commercial off-the-shelf)-based system.

#### **Products**

Below is a description of each of the core products and services in the IES line.

Range 3000 "Use of Force" Simulator

We believe that the Range 3000, which was launched in late 2002, combines the most powerful operational hardware and software available, and delivers performance superior to competing products presently on the market.

The Range 3000 simulator allows training with respect to the full "Use of Force" continuum. Training can be done on an individual basis, or as many as four members of a team can participate simultaneously and be scored and recorded individually. Topics of training include (but are not limited to):

Ø Officer's Presence and Demeanor - Picture-on-picture digital recordings of the trainee's actions allows visual review of the trainee's reaction, body language and weapons handling during the course of the scenario, which then can be played back for debriefing of the trainee's actions.

- Ø Verbalization Correct phrases, timing, manner and sequence of an officer's dialogue is integrated within the platform of the system, allowing the situation to escalate or de-escalate through the officer's own words in the context of the scenario and in conjunction with the trainer.
- Ø Less-Than-Lethal Training Training in the use of non-lethal devices such as TASER, OC (pepper spray), batons and other devices can be used with the video training scenarios with appropriate reactions of each. We produce an interactive system especially for TASER products called the TASER<sup>TM</sup> Judgmental Trainer, which delivers advance simulated training for law enforcement and government agencies deploying TASER non-lethal devices.
- Ø Soft Hand Tactics Low level physical control tactics with the use of additional equipment such as take-down dummies can be used.
- Ø Firearms Training and Basic Marksmanship Either utilizing laser based training weapons or in conjunction with a live-fire screen, the use of "Live Ammunition" training can be employed on the system.

The interactive training scenarios are projected either through single or multiple screens and projectors, allowing us to immerse a trainee in true-to-life training scenarios and incorporating one or all the above training issues in the "Use of Force" continuum.

#### A2Z Classroom Trainer

The A2Z is a state-of-the-art Computer Based Training (CBT) system that allows students to interact with realistic interactive scenarios projected life-size in the classroom.

Using individual hand-held keypads, the students can answer true/false or multiple choice questions. Based on the student's performance, the scenario will branch and unfold to a virtually unlimited variety of different possible outcomes of the student's actions. The system logs and automatically scores each and every trainee's response and answer. At the end of the scenario, the system displays a session results summary from which the trainer can debrief the class.

The advanced A2Z Courseware Authoring Tools allow the trainer easily to create complete customized interactive courses and scenarios.

The Authoring Tools harness advances in digital video and multimedia, allowing the trainer to capture video and graphics from any source. The A2Z allows the trainer to combine his or her insight, experience and skills to recreate a realistic learning environment. The A2Z Training System is based on the well-known PC-Pentium technology and Windows XP<sup>TM</sup> operated. The menu and mouse operation make the A2Z user-friendly.

The individual keypads are connected "wirelessly." The system is completely portable and may be setup within a matter of minutes.

## Key advantages:

- Ø Provides repeatable training to a standard based on established policy
- Ø Quick dissemination and reinforcement of correct behavior and policies
  - Ø Helps reduce liability
  - Ø More efficient than "traditional and redundant" role-playing methods
    - Ø Realistic scenarios instead of outdated "play-acting"
- Ø Interactive training of up to 250 students simultaneously with wireless keypads
  - Ø Easy Self-Authoring of interactive training content
  - Ø PC-Pentium platform facilitates low cost of ownership
    - Ø Easy to use Windows XP-based software
      - Ø Easy to deploy in any classroom

## Range FDU

The Range FDU (firearm diagnostics unit) is a unique combination of training and interactive technologies that gives instructors a first-person perspective of what trainees are seeing and doing when firing a weapon.

With the Range FDU, firearms instructors can see the trainees' actual sight alignment to the target as well as measure trigger pressure against proper trigger pressure graphs, making corrective instruction simple and effective. In addition, the Range FDU records a trainee's recoil control, grip and stance - allowing the instructor to playback the information in slow motion or real time to better analyze the trainee's actions and more accurately diagnose any deficiencies.

The Range FDU also has the ability to record the firearm instruction session to either DVD or VHS, allowing both the trainee and the instructor to review it at a later time. Trainees now have a diagnostic tool that they can learn from, even after their training has been completed. In addition, instructors can build a library for each trainee to record progress.

The Range FDU provides the following benefits:

- Ø Fall of shot feedback
- Ø Trigger pressure analysis

Ø Recoil control, grip and stance assessment

Ø Sight alignment

Ø Sight picture analysis and target reacquisition

Milo

Milo (Multiple Interactive Learning/training Objectives) is a simulator designed with "plug in" modules to customize the trainings system to meet end user needs, and is designed to expand the market for sales of our IES products to include organizations involved in all aspects of public safety, and not just law enforcement.

Professional Conferences and Courseware

We provide relevant, cost-effective professional training seminars, consulting services, and interactive courseware for law enforcement, corrections, and corporate clients through Summit Training International (STI), a wholly-owned subsidiary of IES. The emphasis and goal of our conferences and courseware is to create a "total training" environment designed to address the cutting edge issues faced today. We provide conferences throughout the United States, and develop courseware dealing with these important topics. The incorporation of IES Interactive Systems in our conferences creates an intense learning environment and adds to the realism of the trainee's experience.

#### Conferences

We have provided conferences throughout the United States, on such topics as:

Ø Recruiting and Retention of Law Enforcement and Corrections Personnel

Ø Ethics and Integrity

Ø Issues of Hate Crimes

Ø Traffic Stops and Use of Force

Ø Community and Corporate Partnerships for Public Safety

Ø Creating a Safe School Environment

In addition to these national and regional conferences, we design and produce training to address specific department issues. We have a distinguished cadre of instructors that allows adaptation of programs to make them specifically focused for a more intense learning experience. The A2Z Classroom Trainer is incorporated into the "live" presentation creating a stimulating interactive training experience.

#### Courseware

We develop courseware for use exclusively with IES's interactive systems. Courses are designed to addresses specific department issues, and can be customized to fit each agency's needs. These courses are available in boxed sets that provide the customer with a turn-key training session. The A2Z Classroom Trainer and the Range 3000 XP-4 are used to deliver the curriculum and create a virtual world that the trainees respond and react to. Strategic relationships with high profile companies such as H&K Firearms, and TASER International, provide customers with training that deals with cutting edge issues facing law enforcement today. The incorporation of our courseware library along with simulation systems allows training to remain consistent and effective, giving customers more value for their training

dollar.

#### IES Studio Productions

Through IES Studio Productions, a division of IES, we provide multimedia video services for law enforcement, military and security agencies, and others and create interactive courseware and interactive scenarios for the Range 3000, Video Training Scenarios and all types of video production services. With the latest in media equipment, we provide all media and marketing services to IES Interactive Training in-house.

## Marketing

We market our IES products and services to domestic and international law enforcement, military and other federal agencies and to various companies that serve them, through attendance and presentations at conferences, exhibits at trade shows, seminars at law enforcement academies and government agencies, through its web pages on the Internet, and to its compiled database of prospect and customer names. Our IES salespeople are also its marketing team. We believe that this is effective for several reasons: (1) customers appreciate talking directly with salespeople who can answer a wide range of technical questions about methods and features, (2) our salespeople benefit from direct customer contact through gaining an appreciation for the environment and problems of the customer, and (3) the relationships we build through peer-to-peer contact are useful in the military, police and federal agency market.

We also uses our IES web pages on our Internet site for such activities as providing product information and software updates.

We market augmentative and alternative law enforcement products through a network of employee representatives and independent resellers. These products include but are not limited to products manufactured by:

Ø Bristlecone Products

Ø Fox Valley Technical College

Ø TASER International, Inc.

Ø Force Science Research Center

Ø H&K Training Centers

At the present time, we have two full-time and two part-time sales representatives based in Denver, two domestic independent distributors, and ten independent resellers / representatives overseas. We also have inside sales/support persons who answer telephone inquiries on IES's 800 line and Internet, and who can also provide technical support.

We typically participate in over thirty industry conferences annually, held throughout the United States and in other countries, that are attended by our potential customers and their respective purchasing and budgeting decision makers. A significant percentage of our sales of IES products, both software and hardware, are sold through leads developed at these shows.

We and others in the industry demonstrate products at these conferences and present technical papers that describe the application of their technologies and the effectiveness of their products. We also advertise in selected publications of interest to potential customers.

#### Customers

Most of the customers for our IES products are law enforcement agencies, both in the United States (federal, state and local) and worldwide. Purchasers of IES products have included (in the United States) the FBI, the Secret Service, the Bureau of Alcohol, Tobacco and Firearms, the Customs Service, the Federal Protective Service, the Border Patrol, the Bureau of Engraving and Printing, the Coast Guard, the Federal Law Enforcement Training Centers, the Department of Health and Human Services, the California Department of Corrections, NASA, police departments in Texas (Houston), Michigan (Detroit), Washington, D.C., California (Fresno and the California Highway Patrol), Massachusetts (Brookline), Virginia (Newport News and the State Police Academy), Arizona (various counties), universities and nuclear power plants, as well as international users such as the Israeli Defense Forces, the German National Police, the Royal Thailand Army, the Hong Kong Police, the Russian Security Police, users in Mexico and the United Kingdom, and over 700 other training departments worldwide.

The mix of customers has historically been approximately 40% city and state agencies, 30% federal agencies, and 30% international.

## Competition

We compete against a number of established companies that provide similar products and services, many of which have financial, technical, marketing, sales, manufacturing, distribution and other resources significantly greater than ours. There are also companies whose products do not compete directly, but are sometimes closely related. Firearms Training Systems, Inc., Advanced Interactive Systems, Inc., and LaserShot Inc. are IES's main competitors.

We believe the key factors in our competing successfully in this field will be our ability to develop simulation software and related products and services to effectively train law enforcement and military to today's standards, our ability to develop and maintain a proprietary technologically advanced hardware, and our ability to develop and maintain relationships with departments and government agencies.

#### **Armor Division**

We manufacture aviation and other armor and we armor vehicles through our Armor Division. During 2005, 2004 and 2003 revenues from our Armor Division were approximately \$12.3 million, \$18.0 million and \$3.4 million, respectively (on a pro forma basis, assuming we had owned all components of our Armor Division since January 1, 2003, revenues in 2005, 2004 and 2003 would have been approximately \$12.3 million, \$29.2 million and \$10.9 million, respectively).

# Aircraft Armoring

#### Introduction

Through our subsidiary Armour of America, presently located in Gardena, California and being relocated to Auburn, Alabama, we manufacturer ballistic and fragmentation armor kits for rotary and fixed wing aircraft, marine armor, personnel armor, military vehicles, architectural applications, including both the LEGUARD Tactical Leg Armor and the Armourfloat Ballistic Floatation Device, which is a unique armored floatation vest that is certified by the U.S. Coast Guard.

For over thirty years, AoA has delivered ballistic armor equipment to users worldwide. Initially, AoA designed and manufactured "soft" ballistic armor only, such as covert and overt ballistic vests, military assault vests, tactical vests and specially designed vests for military and law enforcement users both in the U.S. and abroad. By 1982, AoA had started to design and manufacture "hard" ballistic armor to stop military rifle fire up to and including .50 caliber Armor Piercing Incendiary (API) and European 12.7 mm API rounds. This "hard" ballistic armor is used as chest protection for the full line of personal vests, as well as on fixed wing aircraft (airplanes) and rotary wing aircraft (helicopters), military ships, military vehicles and architectural applications.

Our proprietary designs have been developed to meet a wide variety of customer and industry needs.

# The Armoring Process

Each hard armor kit starts out with detailed templates generated at the aircraft or vehicle, with close fitting around pedals, consoles and other obstructions. These templates are converted into wood patterns that are exact three-dimensional reproductions of the armor to be manufactured, including as to the thickness. These patterns are fitted back into the user's aircraft or vehicle and approved. At this point, fiberglass over wood production molds are produced for each part, which will guarantee that each production panel will be exactly the same and fit perfectly within the kit. In addition, each kit has a complete set of installation hardware that includes everything required to install the armor kit to the aircraft or vehicle. This total kit package allows the armor to be installed at any location with a minimum of tools required.

Soft armor is manufactured in the same manner as hard armor. Detailed cut and sew patterns are developed from the requirements driven by the customer. These requirements are normally dealing with collar height, placement of pockets and location of plate pockets. Once these patterns are completed, two processes start simultaneously. The first involves spreading multiple plies of ballistic material on a special cutting table. The material is then dusted with pattern powder to mark the packs for cutting. After each pack is cut to size, it is routed to the sew shop for stitching. At the same time, nylon covers are being cut and sewn using sew patterns made from the cut patterns. Upon completion of both the ballistic pack and the cover, the pack is inserted into the cover and sewn closed.

#### **Product Lines**

We produce two kinds of armor, soft armor and hard armor, to support customer armor requirements. Soft armor, which is capable of protecting against all handguns and 9mm sub guns, is used in our ballistic and fragmentation vest, military vehicle, marine, architectural and special application armor lines. Hard armor, which is capable of protecting against rifle fire up to 50cal/12.7mm API, is used in our ballistic chest plate, aircraft, military vehicle, marine and architectural armor lines. Within these two basic kinds of armor, we offer the product lines listed below.

#### Fixed and Rotary Wing Aircraft Armor Systems

We design and manufacture ballistic armor systems for a wide variety of fixed and rotary wing aircraft. These systems are in the form of kits, with individual contoured panels which cover the entire aircraft's floor, walls, seats, bulkheads, walls, oxygen containers, avionics and doors. All of our ballistic armor kits include a complete installation hardware kit containing all items required for installation. The supplied hardware is designed for each individual application in accordance with the installation hardware certification, which has been provided by Lockheed-Martin. Additionally, the fixed and rotary wing aircraft kits have been certified, by an independent test facility that is approved by the FAA, to meet flammability requirements of FAA/FAR 25.853, 12 Second Vertical Test and MIL-STD-810 Environmental Testing.

These kits have been sold to both the original airframe manufacturers and end users worldwide. Armor kits for rotary wing aircraft including Bell Helicopter's B206, B212, B407, B412, B427, and UH-1H; Boeing's CH-46 and CH-47; MD Helicopter's MD 500, MD 600, and MD 900; Agusta Helicopter's A109; Eurocopter's EC-120, EC-135, BK117, and BO-105; Aerospatiale's AS 330, AS 332, and AS 355; Sikorsky's UH-60 and S-61; MIL MI-8 and MI-17; Robinson's R-22 and R-44; and Kaman's K-MAX.

Fixed wing aircraft kits include Lockheed's C-130H, C-130J, and P-3; Boeing's C-17; Alenia's G-222 and C-27J; Ayers' T-65; Rockwell's OV-10; CASA CN 235 and CN 295; and special configurations of the Citation, Beechcraft and Cessna models.

## Military Vehicles Armor Kits

For the military vehicle market, we provide ballistic armor kits to protect against fragmentation and rifle fire,  $2\frac{1}{2}$ - and 5-ton trucks, HEMTT wreckers and various construction vehicles. These kits offer varying levels of protection for doors, floors, fuel tanks, air bottles, cargo beds, troop seat backs, critical components and glass. To date, we have protected vehicles deployed in Iraq, Afghanistan, and Kuwait. All of the provided kits are designed for easy field level installation and include required hardware and instructions.

#### Marine Armor Kits

For the marine market, we manufacture armor kits for the gun mounts on naval ships and riverine patrol boats. During Operation Desert Storm, we designed and manufactured .50 cal AP ballistic panels and deck mount brackets for the U.S. Navy. Since then, we have designed and manufactured armor to fit both the .50 cal and 25mm gun mounts on frigates, destroyers, cruisers and aircraft carriers. The result of this effort is that we have delivered armor systems to individual ships in the class and currently are pursuing armoring additional classes of ships throughout the Navy Command.

Additionally, we have designed program-specific armor for riverine and small boats throughout the world. While the majority of these armoring programs were limited to a small number of boats, the areas of coverage included complete coverage of the exterior walls of the wheel house, forward and aft gun placements, fire boxes, fuel tanks and engines. Unlike designing armor kits for aircraft, this type of armoring requires unique installation methods to allow for interference caused by surface mounted hardware and the impact of "green water" impacting the armor during rough weather.

#### Ballistic Vests and Plates and Body Armor

We manufacture a complete line of personal body armor, including concealable, external and special application armor. The concealable armor vest offers complete front, side and back protection using soft, lightweight, high strength proprietary woven ballistic fabrics.

Our external vest line includes assault, tactical, riot, stab and T-panel designs. Each of these designs can be modified to meet the individual wearer of customer's requirements. Special application vests include the Armourfloat, which to our knowledge is currently the only ballistic/floatation vest approved by the U.S. Coast Guard; the Zip Out armor jacket, which offers covert protection in both a lightweight jacket or vest design; and our helicopter vest, which incorporates a unique protection/comfort design.

We offer a complete line of personal body armor including concealable ballistic vests, military vests and external tactical vests as well as a line of products specially designed for U.S. Navy Seal Teams and various law enforcement agencies in the United States and overseas. Our hard ballistic armor, designed to stop military rifle fire up to and including .50 caliber and European 12.7 mm Armor Piercing Incendiary (API) rounds, is used primarily on fixed and rotary wing aircraft, military ships and military vehicles, as well as in architectural applications.

We have designed and manufactured special operations personal armor including ballistic hand held shields and the LEGUARD Tactical Leg Armor, which offers complete front protection for the lower thigh, knee, shin and instep.

## Other Armor for Specialty Applications

In addition to aircraft, marine, vehicle and vest armor, we also manufacture ballistic and fragmentation blankets and curtains for numerous specialty applications. These applications include operator protection around test equipment; rupture protection of pressure vessels, mechanical failure of production machinery and high pressure piping. Additionally, we have supplied armor for office use in protection of occupants from blast and glass fragments of windows and isolation of security rooms from surrounding environments.

# Sales, Marketing and Customers

We maintain broad relationships throughout the aerospace and defense communities, including U.S. federal, state and local government and law enforcement agencies, along with many foreign government end users and procurement agencies.

We market our products directly to both the original airframe manufacturer, such as Alenia, Agusta, Bell-Textron, Boeing, EADS (Eurocopter), Lockheed-Martin and MD Helicopter, as well as, aircraft completion operations and end users worldwide. We maintain a strong presence in Europe, Southeast Asia, Asia, Central America and South America, utilizing key representatives located in each country.

Because of our constant contact with both engineering and marketing at the various airframe manufacturers, we have access to their new and existing model aircraft so that we can always update and/or design new ballistic armor kits to protect the flight deck, cabin, bulkhead and engine areas as required.

At the request of an airframe manufacturer or end user, we send a technical representative to meet the customer at the aircraft to review the layout of areas to be armored, develop templates if required and to determine any unique characteristics that the customer or end user desires incorporated into the armor. After the templates are converted to full size armor mock-up panels, they are taken back to the aircraft for review and approval by either the OEM or the user prior to production. This approach has proven to be the most effective in obtaining both OEM certification of each of our systems and in ensuring that our ballistic armor systems meet or exceed the end users' operational and ballistic demands.

Our commercial customers have included Bell Helicopter, MD Helicopter, Robinson Helicopter, Sikorsky Helicopter, Schweitzer Helicopter, Agusta, and Lockheed-Martin in the United States, as well as Eurocopter (Germany), Alenia Aerospazio (Italy), EADS (Spain), and Bell (Canada).

Our U.S. military customers have included NAVSEA, NAVAIR, Army, Coast Guard, Marines, State Department, Border Patrol, and various SEAL and Small Boat Units.

Our foreign military customers have included the air forces of New Zealand, Australia, Thailand, Malaysia, Spain, Belgium, Sweden, Norway, Italy, Sri Lanka, Indonesia, Brazil, Argentina, and Turkey; the navies of Singapore, Thailand, Malaysia, Ecuador, Mexico, Colombia, Spain, Australia, and Japan; the armies of Thailand, Malaysia, Sri Lanka, Colombia, Mexico, Ecuador, Venezuela and Peru.

#### *Manufacturing*

Our manufacturing facilities are in the process of being relocated from Gardena, California to Auburn, Alabama, and are divided into hard and soft armor production areas. Dedicated cells are established for machining, pressing, cutting, molding, lay-up, assembly and creation of the hard armor panels. The soft armor production area has cells for cutting, sewing and packaging. All of our hard armor is manufactured using AoA-designed production molds, which ensure proper fit of each panel into the total ballistic armor kit.

AoA's entire administrative and manufacturing operations are directed and controlled by procedures conforming to ISO 9001-2000. AoA was certified as ISO 9001-2000 in December 2003.

## Competition

Aircraft armor competition includes LAST Armor (a division of Foster-Miller, Inc.), Simula Inc. (a subsidiary of Armor Holdings, Inc.), and Protective Materials Company (a division of The Protective Group, Inc.). Military vehicle armor competition includes: O'Gara-Hess & Eisenhardt (a subsidiary of Armor Holdings, Inc.), ArmorWorks Harl Facility, Protective Materials Company, and Ceradyne, Inc. Ballistic vests competition includes: Point Blank Body Armor, Inc. (a subsidiary of DHB Industries, Inc.), Second Chance Body Armor, Inc., Protective Materials Company, American Body Armor (a subsidiary of Armor Holdings, Inc.), Protech Armor Systems (a subsidiary of Armor Holdings, Inc.) and Safariland, Ltd. (a subsidiary of Armor Holdings, Inc.). Marine armor competition includes Protective Materials Company. Many of our competitors have financial, technical, marketing, sales, manufacturing, distribution and other resources significantly greater than ours.

# Vehicle Armoring

#### Introduction

We specialize in using state-of-the-art lightweight ceramic materials, special ballistic glass and advanced engineering processes to fully armor vans and SUVs through our majority-owned subsidiaries, MDT Protective Industries Ltd., located in Lod, Israel, and MDT Armor Corporation, located in Auburn, Alabama. We are a leading supplier to the Israeli military, Israeli special forces and special services. Our products have been proven in intensive battlefield situations and under actual terrorist attack conditions, and are designed to meet the demanding requirements of governmental and private sector customers worldwide.

We have acquired many years of battlefield experience in Israel. Our vehicles have provided proven life-saving protection for their passengers in incidents of rock throwing, handgun and assault rifle attack at point-blank range, roadside bombings and suicide bombings. In fact, to our knowledge an MDT-armored vehicle has never experienced bullet penetration into a vehicle cabin under attack. We also use our technology to protect vehicles against vandalism.

In 2003, we established MDT Armor's operations in a new facility in Auburn, Alabama. Soon thereafter, the United States General Services Administration (GSA) awarded us a five-year contract for vehicle armoring, establishing a pricing schedule for armoring of GM Suburban and Toyota Land Cruiser SUVs and of GM Savana/Express passenger vans. With this contract, these armored vehicles became available for purchase directly by all federal agencies beginning December 1, 2003, and we received our first U.S. orders for vehicle armoring products during 2004.

## The Armoring Process

Armoring a vehicle involves much more than just adding "armor plates." It includes professional and secure installation of a variety of armor components - inside doors, behind dashboards, and all other areas of passenger and engine compartments. We use overlapping sections to ensure protection from all angles, and install armored glass in the windshield and windows. We have developed certain unique features, such as new window operation mechanisms that can raise windows rapidly despite their increased weight, gun ports, run-flat tires, and more. We developed the majority of the materials that we use in-house or in conjunction with Israeli companies specializing in protective materials.

In order to armor a vehicle, we first disassemble the vehicle and remove the interior paneling, passenger seats, doors, windows, etc. We then fortify the entire body of the vehicle, including the walls, pillars, floors, roof and other critical components, and reinforce the door hinges. We achieve firewall protection from frontal assault with carefully designed overlapping armor. Options, such as air-conditioning, seating modifications and run-flat tires, are also available. We fix the armoring into the shell of the vehicle, ensuring that the installation and finishing is according to the standards set for that particular model. We then reassemble the vehicle as close to its original appearance as possible.

Once we have ensured full vehicle protection, we place a premium on retaining the original vehicle's look and feel to the extent possible, including enabling full serviceability of the vehicle, thereby rendering the armoring process "invisible." We work with our customers to understand their requirements, and together with the customer develop an optimized armoring solution. A flexible design-to-cost process helps evaluate tradeoffs between heavy and light materials and various levels of protection.

By working within the vehicle manufacturer's specifications, we maintain stability, handling, center-of-gravity and overall integrity. Our methods minimize impact on payload, and do not obstruct the driver's or passengers' views. In many cases all the original warranties provided by the manufacturer are still in effect.

## **Armoring Materials**

We offer a variety of armoring materials, optimized to the customer's requirements. We use ballistic steel, composite materials (including Kevlar®, Dyneema® and composite armor steel) as well as special ceramics, together with special armored glass. We use advanced engineering techniques and "light" composite materials, and avoid, to the extent possible, using traditional "heavy" materials such as armored steel because of the added weight, which impairs the driving performance and handling of the vehicle. We also sell certain kinds of vehicles pre-armored.

All materials that we use meet not only international ballistic standards, but also the far more stringent requirements set down by the Israeli military, the Israeli Ministries of Defense and Transport, and the Israel Standards Institute. Our facilities have also been granted the ISO 9001:200 quality standards award.

**Products and Services** 

We armor a variety of vehicles for both commercial and military markets.

In the military market, we armor:

- Ø The David, an Ultra Light Armored Vehicle based on a Land Rover or Mercedes platform;
  - Ø Command vehicles (such as the Land Rover Defender 110); and
    - Ø Pickup trucks such as the Defender 130.

In the commercial market, we armor:

- Ø Sports utility vehicles (such as the GM Suburban, the Toyota Land Cruiser and the Land Rover Defender);
  - Ø Trucks, such as the Ford F550;
- Ø Passenger vans (such as the Chevrolet Express, the General Motors Savana and the Ford Econoline); and
  - Ø Small buses (based on vehicles in the Mercedes-Benz Vario and Sprinter lines).

Sales, Marketing and Customers

Most of our vehicle armoring business has historically come from Israel, although we have armored vehicles under contracts from companies in Yugoslavia, Mexico, Colombia, South Africa, Nigeria and Singapore. Our principal customer at present is the Israeli Ministry of Defense. Other customers include Israeli and American government ministries and agencies, private companies, medical services and private clients. In the United States, we armor vehicles for U.S. operations in Iraq.

In Israel, we market our vehicle armoring through vehicle importers, both pursuant to marketing agreements and otherwise, and directly to private customers in the public and private sectors. Most sales are through vehicle importers. In the U.S., vehicles are sold to the Army or to businesses operating in Iraq.

We hold exclusive armoring contracts with Israel's sole General Motors and Chevrolet distributors. This means that these distributors will continue to honor the original vehicle warranty on armored versions of vehicles sold by them only if the armoring was done by us.

We are also partners in a joint venture with two prominent Indian companies for the design and manufacture of armored vehicles in India. The joint venture, called Concord Safety Solutions Limited, will offer armored vehicles to the Indian military and paramilitary organizations.

## Competition

The global armored car industry is highly fragmented. Major suppliers include both vehicle manufacturers and aftermarket specialists. As a highly labor-intensive process, vehicle armoring is numerically dominated by relatively small businesses. Industry estimates place the number of companies doing vehicle armoring in the range of around 500 suppliers globally. While certain large companies may armor several hundred cars annually, most of these companies are smaller operations that may armor in the range of five to fifty cars per year.

Among vehicle manufacturers, we believe Mercedes-Benz to have the largest vehicle-armoring market share. Among aftermarket specialists, we believe the largest share of the vehicle-armoring market is held by O'Gara-Hess & Eisenhardt, a subsidiary of Armor Holdings, Inc. Other aftermarket specialists include International Armoring Corp., Lasco, Texas Armoring and Chicago Armor (Moloney). Many of these companies have financial, technical, marketing, sales, manufacturing, distribution and other resources significantly greater than ours.

We believe the key factor in our competing successfully in this field will be our ability to penetrate new military and paramilitary markets outside of Israel, particularly those operating in Iraq and Afghanistan.

#### **Battery and Power Systems Division**

We manufacture and sell lithium and Zinc-Air batteries for defense and security products and other military applications and we pioneer advancements in Zinc-Air technology for electric vehicles through our Battery and Power Systems Division. During 2005, 2004 and 2003 revenues from our Battery and Power Systems Division were approximately \$9.9 million, \$10.5 million and \$5.9 million, respectively (on a pro forma basis, assuming we had owned all components of our Battery and Power Systems Division since January 1, 2003, revenues in 2005, 2004 and 2003 would have been approximately \$9.9 million, \$10.5 million and \$10.8 million, respectively).

## Lithium Batteries and Charging Systems for the Military

Introduction

We sell lithium batteries and charging systems to the military through our subsidiary Epsilor Electronic Industries, Ltd., an Israeli corporation established in 1985 that we purchased early in 2004.

We specialize in the design and manufacture of primary and rechargeable batteries, related electronic circuits and associated chargers for military applications. We have experience in working with government agencies, the military and large corporations. Our technical team has significant expertise in the fields of electrochemistry, electronics, software and battery design, production, packaging and testing.

We have opened a lithium battery production and marketing facility at our current Auburn premises. The goal is to penetrate the military lithium battery market in the United States, and also enable U.S.-produced lithium batteries and chargers to be sold using funding from the Foreign Military Sales (FMS) program to countries such as Israel and Turkey.

Products

We currently produce over 50 different products in the following categories:

Ø Primary batteries;

Ø Rechargeable batteries;

Ø Smart chargers;

Ø State of charge indicators; and

Ø Control and monitoring battery circuits

Our lithium batteries are based on commercially-available battery cells that we purchase from several leading suppliers, with proprietary energy management circuitry and software. Our battery packs are designed to withstand harsh environments, and have a track record of years of service in armies worldwide.

We produce a wide range of primary batteries based on the following chemistries: lithium sulfur dioxide, lithium manganese dioxide and alkaline. The rechargeable battery chemistries that we employ are: nickel cadmium, nickel metal hydride and lithium-ion. We manufacture single and multi-channel smart chargers for nickel cadmium, nickel metal hydride and lithium-ion batteries.

We have designed a number of sophisticated state of charge indicators. These are employed in our Epsilor products and are also sold as components to other battery pack manufacturers. We also develop and manufacture control systems for high rate primary battery-packs and monitoring systems for rechargeable battery-packs.

## Markets/Applications

Our target markets for our lithium batteries are military and security entities seeking high-end solutions for their power source needs. By their nature, the sell-in cycles are long and the resultant entry barriers are high. This is due to the high cost of developing custom designs and the long period needed to qualify any product for military use.

Our present customers include:

Ø Armed forces in the Middle East and Asia;

Ø Military original equipment manufacturers (OEMs); and

Ø Various battery manufacturers.

## Competition

The main competitors for our lithium battery products are Bren-tronics Inc. in the United States, which controls much of the U.S. rechargeable market, AEA Battery Systems (a wholly owned subsidiary of AEA Technology plc) in the United Kingdom, which has the majority of the English military market, and Ultralife Batteries, Inc. On the primary end of the market there are a host of players who include the cell manufacturers themselves, including Saft S.A. and Ultralife Batteries, Inc.

It should be noted that a number of OEMs, such as Motorola, have internal engineering groups that can develop competitive products in-house. Additionally, many of our competitors have financial, technical, marketing, sales, manufacturing, distribution and other resources significantly greater than ours.

#### Marketing

We market to our existing customers through direct sales. To generate new customers and applications, we rely on our working relationship with a selection of OEMs, with the intent of having these OEMs design our products into their equipment, thereby creating a market with a high entry barrier. Another avenue for market entry is via strategic relationships with major cell manufacturers.

#### **Manufacturing**

Our battery production lines for military batteries and chargers have been ISO-9001 certified since 1994. We believe that Epsilor's 19,000 square foot facility in Dimona, Israel has the necessary capabilities and operations to support our production cycle.

## Zinc-Air Fuel Cells, Batteries and Chargers for the Military

#### Introduction

We base our strategy in the field of Zinc-Air military batteries on the development and commercialization of our Zinc-Air fuel cell technology, as applied in the batteries we produce for the U.S. Army's Communications and Electronics Command (CECOM) through our subsidiary Electric Fuel Battery Corporation. We will continue to seek new applications for our technology in defense projects, wherever synergistic technology and business benefits may exist. We intend to continue to develop our battery products for defense agencies, and plan to sell our products either directly to such agencies or through prime contractors. We will also look to extend our reach to military markets outside the United States.

Since 1998 we have received and performed a series of contracts from CECOM to develop and evaluate advanced primary Zinc-Air fuel cell packs. Pursuant to these contracts, we developed and began selling in 2002 a 12/24 volt, 800 watt-hour battery pack for battlefield power, which is based on our Zinc-Air fuel cell technology, weighs only six pounds and has approximately twice the energy capacity per pound of the U.S. Army's standard lithium-sulfur dioxide battery packs - the BA-8180/U battery.

In the second half of 2002, our five-year program with CECOM to develop a Zinc-Air battery for battlefield power culminated in the assignment of a National Stock Number and a \$2.5 million delivery order for the newly designated BA-8180/U battery. Subsequent to this initial \$2.5 million delivery order, we received additional follow-on orders from the Army.

Our batteries have been used in both Afghanistan (Operation Enduring Freedom) and in Iraq (Operation Iraqi Freedom). In June of 2004, our BA-8180 Zinc-Air battery was recognized by the U.S Army Research, Development and Engineering Command as one of the top ten inventions of 2003.

Our Zinc-Air batteries, rechargeable batteries and battery chargers for the military are manufactured through our Electric Fuel Battery Corporation subsidiary. In 2003, our EFB facilities were granted ISO 9001 "Top Quality Standard" certification.

**Products** 

Zinc-Air Power Packs

## BA-8180/U

Electric Fuel Zinc-Air power packs are lightweight, low-cost primary Zinc-Air batteries with up to twice the energy capacity per pound of primary lithium (LiSO<sub>2</sub>) battery packs, which are the most popular batteries used in the US military today. Zinc-Air batteries are inherently safe in storage, transportation, use, and disposal.

The BA-8180/U is a 12/24 volt, 800 watt-hour battery pack approximately the size and weight of a notebook computer. The battery is based on a new generation of lightweight, 30 ampere-hour cells developed by us over the last five years with partial funding by CECOM. Each BA-8180/U battery pack contains 24 cells.

The battery has specific energy of up to 275 Wh/kg, which is substantially higher than that of any competing disposable battery available to the defense and security industries. By way of comparison, the BA-5590, a popular LiSO<sub>2</sub> battery pack, has only 175 Wh/kg. Specific energy, or energy capacity per unit of weight, translates into longer operating times for battery-powered electronic equipment, and greater portability as well. Because of lower cost per watt-hour, the BA-8180/U can provide substantial cost savings to the Army when deployed for longer missions, even for applications that are not man-portable.

CECOM has assigned a National Stock Number (NSN) to our Zinc-Air battery, making it possible to order and stock the battery for use by the Armed Forces. CECOM also assigned the designation BA-8180/U to our Zinc-Air battery, the first time an official US Army battery designation was ever assigned to a Zinc-Air battery.

Based on extensive contacts with the US and foreign military agencies, we believe that a significant market exists for the BA-8180/U both in the US Armed Forces and abroad.

#### 8140/U

The BA-8140/U is a new product that has recently been qualified and that has already generated initial sales of over 5,000 batteries from CECOM. The BA-8140/U is a smaller version of our 8180/U, which we developed at the request of CECOM. It is approximately half the size, weight and capacity of our 8180/U, and is appropriate for smaller hand-held communications devices.

# **Adapters**

The BA-8180/U is a battery, but in order to connect it or the 8140/U to a specific piece of equipment, an adapter must be used. In order to provide compatibility between the battery and various items of military equipment, we supply various types of electrical interface adapters for the BA-8180/U and the 8140/U, including equipment-specific adapters for the AN/PRC-119 SINCGARS and SINCGARS ASIP tactical radio sets, and a generic interface for items of equipment that were designed to interface with a BA-5590 or equivalent battery. Each of the three interfaces was also assigned a national stock number (NSN) by CECOM. In addition, we are have recently qualified four more electrical interfaces. These address various applications, including other radios, night vision, missile launchers and chemical detectors.

# **Hybrids**

We have also developed interface adapters for other items of equipment which require higher power than the BA-8180/U can provide by itself. For example, we have developed a hybrid battery system comprising a BA-8180/U battery pack and two small rechargeable lead-acid packs. Even with the weight of the lead-acid batteries, this hybrid system powers a satellite communications terminal for significantly longer than an equivalent weight of BA-5590 LiSO<sub>2</sub> battery packs. We have also developed a hybrid system that incorporates ultracapacitors. We received our first orders for this man-portable hybrid power source from the U.S. Army late in 2005.

#### Forward Field Chargers

One of the initial goals to develop high energy density and power density Zinc-Air batteries was to deploy them as forward field chargers. It was envisioned that a man portable power pack would be required by the dismounted soldier to charge the range of rechargeable batteries now proliferating in the military. A high efficiency forward field charger has been developed which enables either a BB-390/U (NiMH) or a BB-2590/U (Li-ion) to receive multiple charges from a single BA-8180/U. We are also in the process of developing a forward field charger for the CSEL survival radio.

#### Other Zinc-Air Products

A fourth generation of Zinc-Air products is being developed for applications where volume is critical, and/or where the power to energy ratio needs to be significantly higher than that of the BA-8180/U. These "Gen4" Zinc-Air products consist of an air cathode folded around a zinc electrode. Gen4 was originally developed for the Marine Corps Dragon Eye UAV, which requires up to 200 W from a battery that fits into its sleek fuselage and which weighs less than one kilogram. Along the way, it was recognized that the Gen4 design could be applied to other battery missions requiring high power as well as energy density, such as Land Warrior and Objective Force Warrior soldier systems, where up to 500 Wh of energy are required of a 24 hour battery that must be worn conformably, at minimal weight. For these systems the battery currently limits functionality, and Gen4 zinc-air may be the enabling technology. During 2004 and 2005, we were awarded \$1.65 million of congressional funds and CECOM funding for the first two phases of a three-phase BAA (Broad Agency Announcement, which is a simplified form of government solicitation for basic research and development) to develop this technology.

We are currently under a multi-year program with an Israeli security agency to demonstrate the feasibility of Zinc-Air batteries for both unmanned aerial vehicles (UAV) and micro-air vehicles (MAV) platforms, respectively. Flights have been demonstrated with a 50W, 200Wh/kg battery for a 500g MAV.

## Markets/Applications

As an external alternative to the popular lithium based BA-5590/U, the BA-8180 can be used in many applications operated by the 5590. The BA-8180/U can be used for a variety of military applications, including:

- Ø Tactical radios
- Ø SIGINT systems
- Ø Training systems
- Ø SATCOM radios
- Ø Nightscope power
- Ø Guidance systems
- Ø Surveillance systems
  - Ø Sensors

## Customers

The principal customers for our Zinc-Air batteries during 2005 were the U.S. Army's Communications-Electronics Command (CECOM) and the Defense Logistics Agency (DLA).

#### Competition

The BA-8180/U is the only Zinc-Air battery to hold a US Army battery designation. It does, however, compete with other primary (disposable) batteries, and primarily lithium based batteries. In some cases, primarily in training missions, it will also compete with rechargeable batteries.

Zinc-Air batteries are inherently safer than primary lithium battery packs in storage, transportation, use, and disposal, and are more cost effective. They are lightweight, with up to twice the energy capacity per pound of primary lithium battery packs. Zinc-Air batteries for the military are also under development by Rayovac Corporation. Rayovac's military Zinc-Air batteries utilize cylindrical cells, rather than the prismatic cells that we developed. While cylindrical cells may provide higher specific power than our prismatic cells, we believe they will generally have lower energy densities and be more difficult to manufacture.

The most popular competing primary battery in use by the US Armed Forces is the BA-5590/U, which uses lithium-sulfur dioxide ( $LiSO_2$ ) cells. The largest suppliers of  $LiSO_2$  batteries to the US military are believed to be Saft America Inc. and Eagle Picher Technologies LLC. The battery compartment of most military communications equipment, as well as other military equipment, is designed for the x90 family of batteries, of which the BA-5590 battery is the most commonly deployed. Another primary battery in this family is the BA-5390, which uses lithium-manganese dioxide ( $LiMnO_2$ ) cells. Suppliers of  $LiMnO_2$  batteries include Ultralife Batteries Inc., Saft and Eagle Picher.

Rechargeable batteries in the x90 family include lithium-ion and nickel-metal hydride batteries which may be used in training missions in order to save the higher costs associated with primary batteries. Because of the short usage time per charge cycle, rechargeable batteries are not considered suitable for use in combat.

Our BA-8180 does not fit inside the battery compartment of any military equipment, and therefore is connected externally using an interface adapter that we also sell to the Army. Our battery offers greatly extended mission time, along with lower total mission cost, and these significant advantages often greatly outweigh the slight inconvenience of fielding an external battery.

## **Manufacturing**

We maintain a battery factory for EFB in Auburn, Alabama, where we have leased 15,000 square feet of light industrial space from the city of Auburn. We also have production capabilities for some battery components at the facility of EFL in Beit Shemesh, Israel. Both the facilities in Auburn and those in Beit Shemesh have received ISO 9001 "Top Quality Standard" certification.

#### Electric Vehicles

#### Introduction

We believe that electric buses represent a particularly important market for electric vehicles in the United States. An all-electric, full-size bus powered by the Electric Fuel system can provide to transit authorities a full day's operating range for both heavy duty city and suburban routes in all weather conditions. We conduct our electric vehicle activities through our subsidiary Electric Fuel Ltd.

At this time the technical activity on our Electric Vehicle program is on hold while we seek funding to introduce this technology commercially.

The Electric Fuel Zinc-Air Energy System for Electric Vehicles

The Electric Fuel Zinc-Air Energy System consists of:

- Ø an in-vehicle, Zinc-Air fuel cell unit consisting of a series of Zinc-Air cells and refuelable zinc-fuel anode cassettes using commercially-available zinc;
- Ø a battery exchange unit for fast vehicle turn-around that is equivalent to the time needed to refuel a diesel bus;
- Ø an automated battery refueling system for mechanically replacing depleted zinc-fuel cassettes with charged cassettes; and
- Ø a regeneration system for electrochemical recycling and mechanical repacking of the discharged fuel cassettes.

With its proprietary high-power air cathode and zinc anode technologies, our Zinc-Air fuel cell delivers a unique combination of high-energy density and high-power density, which together power electric vehicles with speed, acceleration, driving range and driver convenience similar to that of conventionally powered vehicles.

The Department of Transportation-Federal Transit Administration Zinc-Air All Electric Transit Bus Program

In the United States, our Zinc-Air technology is the focus of a Zinc-Air All Electric Bus demonstration program the costs and expenditures of which are 50% offset by subcontracting fees paid by the U.S. Department of Transportation's Federal Transit Administration (FTA). The test program is designed to prove that an all-electric bus can meet these and all other Los Angeles and New York Municipal Transit Authority mass transit requirements including requirements relating to performance, speed, acceleration and hill climbing.

Phase IV of the program, which we began in October 2003 and which ended in 2005, was a \$1.5 million cost-shared program (half of which was funded by the FTA and the remainder by the program partners, including us) that explored steps necessary for commercializing the all-electric zinc-air/ultracapacitor hybrid bus. It focused on continued optimization of the propulsion system developed in previous phases, on additional vehicle and system testing, including testing alternative advanced auxiliary battery technologies, and on evaluating alternative zinc anodes, which are more commercially available in North America.

#### Competition

We believe that our products must be available at a price that is competitive with alternative technologies, particularly those intended for use in zero or low-emission vehicles. Besides other battery technologies, these include hydrogen fuel cells, "hybrid systems" that combine an internal combustion engine and battery technologies, and use of regular or low-pollution fuels such as gasoline, diesel, compressed natural gas, liquefied natural gas, ethanol and methanol. Other alternative technologies presently use costly components, including use of flywheels and catalytic removal of pollutants. These various technologies are at differing stages of development and any one of them, or a new technology, may prove to be more cost effective, or otherwise more readily acceptable by consumers, than the Electric Fuel Zinc-Air Energy System for electric vehicles. In addition, the California Air Resource Board has expressed to us concerns about the costs associated with the Zinc-Air regeneration infrastructure as compared to battery technologies that use electrical recharging.

## Lifejacket Lights

#### **Products**

In 1996, we began to produce and market lifejacket lights built with our patented magnesium-cuprous chloride batteries, which are activated by immersion in water (water-activated batteries), for the aviation and marine safety and emergency markets. Additionally, in 2004 we added two new models to our line of lifejacket light, based on lithium batteries. At present we have a product line consisting of seven lifejacket light models, five for use with marine life jackets and two for use with aviation life vests, all of which work in both freshwater and seawater. Each of our lifejacket lights is certified for use by relevant governmental agencies under various U.S. and international regulations. We manufacture, assemble and package all our lifejacket lights through EFL in our factory in Beit Shemesh, Israel.

## Marketing

We market our marine safety products through our own network of distributors in Europe, the United States, Asia and Oceania. We market our lights to the commercial aviation industry through The Burkett Company of Houston, Texas, which receives a commission on sales.

## Competition

Two of the largest manufacturers of aviation and marine safety products, including TSO and SOLAS-approved lifejacket lights, are ACR Electronics Inc. of Hollywood, Florida, and Pains Wessex McMurdo Ltd. of England. Other significant competitors in the marine market include Daniamant Aps of Denmark, and SIC of Italy.

## **Backlog**

We generally sell our products under standard purchase orders. Orders constituting our backlog are subject to changes in delivery schedules and are typically cancelable by our customers until a specified time prior to the scheduled delivery date. Accordingly, our backlog is not necessarily an accurate indication of future sales. As of December 31, 2005 and 2004, our backlog for the following years was approximately \$18.3 million and \$25.0 million, respectively, divided among our divisions as follows:

Division	2005	2004
Simulation and Training Division	\$ 9,379,000 \$	12,691,000
Battery and Power Systems Division	4,523,000	8,325,000
Armor Division	4,440,000	4,002,000
TOTAL:	\$ 18,342,000 \$	25,018,000

## **Major Customers**

During 2005, including all of our divisions, various branches of the United States military accounted for approximately 33% of our revenues.

#### **Patents and Trade Secrets**

We rely on certain proprietary technology and seek to protect our interests through a combination of patents, trademarks, copyrights, know-how, trade secrets and security measures, including confidentiality agreements. Our policy generally is to secure protection for significant innovations to the fullest extent practicable. Further, we seek to expand and improve the technological base and individual features of our products through ongoing research and development programs.

We rely on the laws of unfair competition and trade secrets to protect our proprietary rights. We attempt to protect our trade secrets and other proprietary information through confidentiality and non-disclosure agreements with customers, suppliers, employees and consultants, and through other security measures. However, we may be unable to detect the unauthorized use of, or take appropriate steps to enforce our intellectual property rights. Effective trade secret protection may not be available in every country in which we offer or intend to offer our products and services to the same extent as in the United States. Failure to adequately protect our intellectual property could harm or even destroy our brands and impair our ability to compete effectively. Further, enforcing our intellectual property rights could result in the expenditure of significant financial and managerial resources and may not prove successful. Although we intend to protect our rights vigorously, there can be no assurance that these measures will be successful.

## **Research and Development**

During the years ended December 31, 2005, 2004 and 2003, our gross research and product development expenditures were approximately \$1.3 million, \$1.7 million and \$1.1 million, respectively, including research and development in discontinued operations. During these periods, the Office of the Chief Scientist of the Israel Ministry of Industry and Trade (the "Chief Scientist") participated in our research and development efforts relating to our consumer battery business, thereby reducing our gross research and product development expenditures in the amounts of approximately \$0, \$0 and \$26,000 for the years 2005, 2004 and 2003, respectively.

EFL has certain contingent royalty obligations to Chief Scientist and the Israel-U.S. Binational Industrial Research and Development Foundation (BIRD, which apply (in respect of continuing operations) only to our Electric Vehicle program. As of December 31, 2005, our total outstanding contingent liability in this connection was approximately \$11.0 million.

#### **Employees**

As of February 28, 2006, we had 277 full-time employees worldwide. Of these employees, 4 hold doctoral degrees and 21 hold other advanced degrees. Of the total, 70 employees were engaged in product research and development, 132 were engaged in production and operations, 17 were engaged in marketing and sales, and 58 were engaged in general and administrative functions. Our success will depend in large part on our ability to attract and retain skilled and experienced employees.

We and our employees are not parties to any collective bargaining agreements. However, as certain of our employees are located in Israel and employed by EFL, MDT or Epsilor, certain provisions of the collective bargaining agreements between the Histadrut (General Federation of Labor in Israel) and the Coordination Bureau of Economic Organizations (including the Manufacturers' Association of Israel) are applicable to EFL's, MDT's and Epsilor's employees by order (the "Extension Order") of the Israeli Ministry of Labor and Welfare. These provisions principally concern the length of the work day and the work week, minimum wages for workers, contributions to a pension fund, insurance for work-related accidents, procedures for dismissing employees, determination of severance pay and other conditions of employment, including certain automatic salary adjustments based on changes in the Israeli CPI.

Israeli law generally requires severance pay upon the retirement or death of an employee or termination of employment without due cause; additionally, some of our senior employees have special severance arrangements, certain of which are described under "Item 11. Executive Compensation - Employment Contracts," below. We currently fund our ongoing severance obligations by making monthly payments to approved severance funds or insurance policies. In addition, Israeli employees and employers are required to pay specified sums to the National Insurance Institute, which is similar to the United States Social Security Administration. Since January 1, 1995, such amounts also include payments for national health insurance. The payments to the National Insurance Institute are approximately 15.6% of wages, of which the employee contributes approximately 62% and the employer contributes approximately 38%. The majority of the permanent employees of EFL, about a quarter of the permanent employees of MDT, and one of the permanent employees of Epsilor, are covered by "managers' insurance," which provides life and pension insurance coverage with customary benefits to employees, including retirement and severance benefits. We contribute 14.33% to 15.83% (depending on the employee) of base wages to such plans and the permanent employees contribute 5% of their base wages.

In 1993, an Israeli court held that companies that are subject to the Extension Order are required to make pension contributions exclusively through contributions to Mivtachim Social Institute of Employees Ltd., a pension fund managed by the Histadrut. We subsequently reached an agreement with Mivtachim with respect to providing coverage to certain production employees and bringing ourselves into conformity with the court decision. The agreement does not materially increase our pension costs or otherwise materially adversely affect its operations. Mivtachim has agreed not to assert any claim against us with respect to any of our past practices relating to this matter. Although the arrangement does not bind employees with respect to instituting claims relating to any nonconformity by us, we believe that the likelihood of the assertion of claims by employees is low and that any potential claims by employees against us, if successful, would not result in any material liability to us.

#### ITEM 1A. RISK FACTORS

The following factors, among others, could cause actual results to differ materially from those contained in forward-looking statements made in this Report and presented elsewhere by management from time to time.

#### **Business-Related Risks**

#### We have had a history of losses and may incur future losses.

We were incorporated in 1990 and began our operations in 1991. We have funded our operations principally from funds raised in each of the initial public offering of our common stock in February 1994; through subsequent public and private offerings of our common stock and equity and debt securities convertible or exercisable into shares of our common stock; research contracts and supply contracts; funds received under research and development grants from the Government of Israel; and sales of products that we and our subsidiaries manufacture. We have incurred significant net losses since our inception. Additionally, as of December 31, 2005, we had an accumulated deficit of approximately \$143.0 million. In an effort to reduce operating expenses and maximize available resources, we intend to consolidate certain of our subsidiaries, shift personnel and reassign responsibilities. We have also substantially reduced certain senior employee salaries during 2005, cut directors' fees, and taken a variety of other measures to limit spending and will continue to assess our internal processes to seek additional cost-structure improvements. Although we believe that such steps will help to reduce our operating expenses and maximize our available resources, there can be no assurance that we will ever be able to achieve or maintain profitability consistently or that our business will continue to exist.

Our existing indebtedness may adversely affect our ability to obtain additional funds and may increase our vulnerability to economic or business downturns.

Our bank and certificated indebtedness (short and long term) aggregated approximately \$24.2 million principal amount as of December 31, 2005 (not including trade payables, other account payables and accrued severance pay), of which \$13.3 million is due in 2006 (not including \$2.0 million short-term bank credit). In addition, we may incur additional indebtedness in the future. Accordingly, we are subject to the risks associated with significant indebtedness, including:

- · we must dedicate a portion of our cash flows from operations to pay principal and interest and, as a result, we may have less funds available for operations and other purposes;
  - · it may be more difficult and expensive to obtain additional funds through financings, if available at all;
- · we are more vulnerable to economic downturns and fluctuations in interest rates, less able to withstand competitive pressures and less flexible in reacting to changes in our industry and general economic conditions; and
- · if we default under any of our existing debt instruments, including paying the outstanding principal when due, and if our creditors demand payment of a portion or all of our indebtedness, we may not have sufficient funds to make such payments.

The occurrence of any of these events could materially adversely affect our results of operations and financial condition and adversely affect our stock price.

The agreements governing the terms of our debentures and notes contain numerous affirmative and negative covenants that limit the discretion of our management with respect to certain business matters and place restrictions on us, including obligations on our part to preserve and maintain our assets and restrictions on our ability to incur or guarantee debt, to merge with or sell our assets to another company, and to make significant capital expenditures without the consent of the debenture holders. Our ability to comply with these and other provisions of such agreements may be affected by changes in economic or business conditions or other events beyond our control.

# Failure to comply with the terms of our indebtedness could result in a default that could have material adverse consequences for us.

A failure to comply with the obligations contained in the agreements governing our indebtedness could result in an event of default under such agreements which could result in an acceleration of the debentures and notes and the acceleration of debt under other instruments evidencing indebtedness that may contain cross-acceleration or cross-default provisions. If the indebtedness under the debentures, notes or other indebtedness were to be accelerated, there can be no assurance that our future cash flow or assets would be sufficient to repay in full such indebtedness.

## We may not generate sufficient cash flow to service all of our debt obligations.

Our ability to make payments on and to refinance our indebtedness and to fund our operations depends on our ability to generate cash in the future. Our future operating performance is subject to market conditions and business factors that are beyond our control. Consequently, we cannot assure you that we will generate sufficient cash flow to pay the principal and interest on our debt. If our cash flows and capital resources are insufficient to allow us to make scheduled payments on our debt, we may have to reduce or delay capital expenditures, sell assets, seek additional capital or restructure or refinance our debt. We cannot assure you that the terms of our debt will allow for these alternative measures or that such measures would satisfy our scheduled debt service obligations. In addition, in the event that we are required to dispose of material assets or restructure or refinance our debt to meet our debt obligations, we cannot assure you as to the terms of any such transaction or how quickly such transaction could be completed. Our ability to refinance our indebtedness or obtain additional financing will depend on, among other things:

- · our financial condition at the time;
- · restrictions in the agreements governing our other indebtedness; and
- · other factors, including the condition of the financial markets and our industry.

#### We need significant amounts of capital to operate and grow our business and to pay our debt.

We require substantial funds to operate our business, including to market our products and develop and market new products and to pay our outstanding debt as it comes due. To the extent that we are unable to fully fund our operations, including repaying our outstanding debt, through profitable sales of our products and services, we will need to seek additional funding, including through the issuance of equity or debt securities. In addition, based on our internal forecasts, the assumptions described under "Liquidity and Capital Resources" above, and subject to the other risk factors described herein, we believe that our present cash position and anticipated cash flows from operations, lines of credit and anticipated additions to paid-in capital should be sufficient to satisfy our current estimated cash requirements through the next twelve months. However, in the event our internal forecasts and other assumptions regarding our liquidity prove to be incorrect, we may need to seek additional funding. There can be no assurance that we will obtain any such additional financing in a timely manner, on acceptable terms, or at all. Moreover, the issuance by us of additional debt or equity is severely restricted by the terms of our existing indebtedness. If additional funds are raised by issuing equity securities or convertible debt securities, stockholders may incur further dilution. If we incur additional indebtedness, we may be subject to affirmative and negative covenants that may restrict our ability to operate or finance our business. If additional funding is not secured, we will have to modify, reduce, defer or eliminate parts of our present and anticipated future commitments and/or programs.

The payment by us of our secured convertible notes in stock or the conversion of such notes by the holders could result in substantial numbers of additional shares being issued, with the number of such shares increasing if and to the extent our market price declines, diluting the ownership percentage of our existing stockholders.

In September 2005, we issued \$17.5 million in secured convertible notes due March 31, 2008. The Notes are convertible at the option of the holders at a fixed conversion price of \$1.00. We will repay the principal amount of the notes over the next two and one-half years, with the principal amount being amortized in twelve payments payable at our option in cash and/or stock, by requiring the holders to convert a portion of their Notes into shares of our common stock, provided certain conditions are met. The failure to meet such conditions could make us unable to pay our notes, causing us to default. If the price of our common stock is above \$1.00, the holders of our notes will presumably convert their notes to stock when payments are due, or before, resulting in the issuance of additional shares of our common stock.

We made the first two scheduled repayments of principal on our Notes in stock by requiring the holders to convert a portion of their Notes. In the event we continue to elect to make payments of principal on our convertible notes in stock by requiring the holders to convert a portion of their Notes, either because our cash position at the time makes it necessary or we otherwise deem it advisable, the price used to determine the number of shares to be issued on conversion will be calculated using an 8% discount to the average trading price of our common stock during 17 of the 20 consecutive trading days ending two days before the payment date. Accordingly, the lower the market price of our common stock at the time at which we make payments of principal in stock, the greater the number of shares we will be obliged to issue and the greater the dilution to our existing stockholders.

In either case, the issuance of the additional shares of our common stock could adversely affect the market price of our common stock.

We can require the holder of our Notes to convert a portion of their Notes into shares of our common stock at the time principal payments are due only if such shares are registered for resale and certain other conditions are met. Based on the current price of our stock, we do not have a sufficient number of shares of our stock registered for resale in order to continue requiring the holders to convert a portion of their Notes past a portion of the payment due May 31, 2006. We would accordingly have to file a registration statement with the SEC to register for resale more shares of our common stock in order to continue requiring conversion of our Notes upon principal payment becoming due. Any delay in the registration process, including through routine SEC review of our registration statement or other filings with the SEC, could result in our having to pay scheduled principal repayments on our Notes in cash, which would negatively impact our cash position and, if we do not have sufficient cash to make such payments in cash, could cause us to default on our Notes.

## We have pledged a substantial portion of our assets to secure our borrowings.

Our debentures and notes are secured by a substantial portion of our assets. If we default under the indebtedness secured by our assets, those assets would be available to the secured creditors to satisfy our obligations to the secured creditors, which could materially adversely affect our results of operations and financial condition and adversely affect our stock price.

Any inability to continue to make use from time to time of our subsidiaries' current working capital lines of credit could have an adverse effect on our ability to do business.

From time to time our working capital needs are partially dependent on our subsidiaries' lines of credit, which are themselves dependent upon our subsidiaries' inventory and receivables. In the event that we are unable to continue to make use of our subsidiaries' lines of credit for working capital on economically feasible terms, including because of any diminution in our subsidiaries' inventory and receivables, our business, operating results and financial condition could be adversely affected.

## We may not be successful in operating new businesses.

Prior to the acquisitions of IES and MDT in 2002 and the acquisitions of FAAC and Epsilor in January 2004 and AoA in August 2004, our primary business was the marketing and sale of products based on primary and refuelable Zinc-Air fuel cell technology and advancements in battery technology for defense and security products and other military applications, electric vehicles and consumer electronics. As a result of our acquisitions, a substantial component of our business is the marketing and sale of high-tech multimedia and interactive training solutions and sophisticated lightweight materials and advanced engineering processes used to armor vehicles. These are relatively new businesses for us and our management group has limited experience operating these types of businesses. Although we have retained our acquired companies' management personnel, we cannot assure that such personnel will continue to work for us or that we will be successful in managing these new businesses. If we are unable to successfully operate these new businesses, our business, financial condition and results of operations could be materially impaired.

## Our earnings will decline if we write off additional goodwill and other intangible assets.

As of December 31, 2004, we had recorded goodwill of \$39.7 million. On January 1, 2002, we adopted SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS No. 142 requires goodwill to be tested for impairment on adoption of the Statement, at least annually thereafter, and between annual tests in certain circumstances, and written down when impaired, rather than being amortized as previous accounting standards required. Goodwill is tested for impairment by comparing the fair value of our reportable units with their carrying value. Fair value is determined using discounted cash flows. Significant estimates used in the methodologies include estimates of future cash flows, future short-term and long-term growth rates, weighted average cost of capital and estimates of market multiples for the reportable units. We performed the required annual impairment test of goodwill, based on our projections and using expected future discounted operating cash flows. As of December 31, 2005, we identified in AoA an impairment of goodwill in the amount of \$11.8 million.

Our and our subsidiaries' long-lived assets and certain identifiable intangibles are reviewed for impairment in accordance with Statement of Financial Accounting Standard No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the carrying amount of assets to be held and used is measured by a comparison of the carrying amount of the assets to the future undiscounted cash flows expected to be generated by the assets. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. As of December 31, 2004, we identified an impairment of other intangible assets identified with the IES acquisition and, as a result, we recorded an impairment of other intangible assets identified with the AoA acquisition and, as a result, we recorded an impairment of \$499,000.

We will continue to assess the fair value of our goodwill annually or earlier if events occur or circumstances change that would more likely than not reduce the fair value of our goodwill below its carrying value. These events or circumstances would include a significant change in business climate, including a significant, sustained decline in an entity's market value, legal factors, operating performance indicators, competition, sale or disposition of a significant portion of the business, or other factors. If we determine that significant impairment has occurred, we would be required to write off the impaired portion of goodwill. Impairment charges could have a material adverse effect on our financial condition and results.

# Failure to comply with the earnout provisions of our acquisition agreements could have material adverse consequences for us.

A failure to comply with the obligations contained in our acquisition agreements to make the earnout payments required under such agreements as ultimately determined in arbitration or litigation could result in actions for damages, a possible right of rescission on the part of the sellers, and the acceleration of debt under instruments evidencing indebtedness that may contain cross-acceleration or cross-default provisions. If we are unable to raise capital in order to pay the earnout provisions of our acquisition agreements, there can be no assurance that our future cash flow or assets would be sufficient to pay such obligations.

In this connection, we note that we have received preliminary indications that there may be a dispute regarding the amount that we owe the former shareholders of FAAC Incorporated in respect of their earnout for 2005. Pursuant to the purchase agreement and a side letter, we are obligated to pay the former shareholders of FAAC an amount equal to "the net income realized by FAAC Incorporated from the Stryker Driver Simulator Program with the U.S. Army." Subsequently, the U.S. Army added additional programs, all of which it classified generally as the "Common Driver Training Program" (CDT). The former shareholders of FAAC have indicated their belief that the 2005 earnout is due on the entire CDT program, which would equal to an additional amount of \$3.5 million. We have taken the position that the 2005 earnout is due only on the Stryker part of the CDT program, relying on the specific language of the side letter, and that we therefore owe an additional amount of only \$604,000. If this issue is ultimately decided in favor of the former shareholders of FAAC, the need to pay additional earnout sums to them could have a material adverse effect on our cash flows and financial condition.

## We may consider acquisitions in the future to grow our business, and such activity could subject us to various risks.

We may consider acquiring companies that will complement our existing operations or provide us with an entry into markets we do not currently serve. Growth through acquisitions involves substantial risks, including the risk of improper valuation of the acquired business and the risk of inadequate integration. There can be no assurance that suitable acquisition candidates will be available, that we will be able to acquire or manage profitably such additional companies or that future acquisitions will produce returns that justify our investments in such companies. In addition, we may compete for acquisition and expansion opportunities with companies that have significantly greater resources than we do. Furthermore, acquisitions could disrupt our ongoing business, distract the attention of our senior officers, increase our expenses, make it difficult to maintain our operational standards, controls and procedures and subject us to contingent and latent risks that are different, in nature and magnitude, than the risks we currently face.

We may finance future acquisitions with cash from operations or additional debt or equity financings. There can be no assurance that we will be able to generate internal cash or obtain financing from external sources or that, if available, such financing will be on terms acceptable to us. The issuance of additional common stock to finance acquisitions may result in substantial dilution to our stockholders. Any debt financing may significantly increase our leverage and may involve restrictive covenants which limit our operations.

## We may not successfully integrate our prior acquisitions.

In light of our acquisitions of IES, MDT, FAAC, Epsilor and AoA, our success will depend in part on our ability to manage the combined operations of these companies and to integrate the operations and personnel of these companies along with our other subsidiaries and divisions into a single organizational structure, and to replace those subsidiary managers who have left or may in the future leave our employ. There can be no assurance that we will be able to effectively integrate the operations of our subsidiaries and divisions and our acquired businesses into a single organizational structure. Integration of these operations could also place additional pressures on our management as well as on our key technical resources. The failure to successfully manage this integration could have an adverse material effect on us.

If we are successful in acquiring additional businesses, we may experience a period of rapid growth that could place significant additional demands on, and require us to expand, our management, resources and management information systems. Our failure to manage any such rapid growth effectively could have a material adverse effect on our financial condition, results of operations and cash flows.

## If we are unable to manage our growth, our operating results will be impaired.

As a result of our acquisitions, we are currently experiencing a period of significant growth and development activity which has placed a significant strain on our personnel and resources. Our activity has resulted in increased levels of responsibility for both existing and new management personnel. Many of our management personnel have had limited or no experience in managing growing companies. We have sought to manage our current and anticipated growth through the recruitment of additional management and technical personnel and the implementation of internal systems and controls. However, our failure to manage growth effectively could adversely affect our results of operations.

A significant portion of our business is dependent on government contracts and reduction or reallocation of defense or law enforcement spending could reduce our revenues.

Many of the customers of IES, FAAC and AoA to date have been in the public sector of the U.S., including the federal, state and local governments, and in the public sectors of a number of other countries, and most of MDT's customers have been in the public sector in Israel, in particular the Ministry of Defense. Additionally, all of EFB's sales to date of battery products for the military and defense sectors have been in the public sector in the United States. A significant decrease in the overall level or allocation of defense or law enforcement spending in the U.S. or other countries could reduce our revenues and have a material adverse effect on our future results of operations and financial condition.

Sales to public sector customers are subject to a multiplicity of detailed regulatory requirements and public policies as well as to changes in training and purchasing priorities. Contracts with public sector customers may be conditioned upon the continuing availability of public funds, which in turn depends upon lengthy and complex budgetary procedures, and may be subject to certain pricing constraints. Moreover, U.S. government contracts and those of many international government customers may generally be terminated for a variety of factors when it is in the best interests of the government and contractors may be suspended or debarred for misconduct at the discretion of the government. There can be no assurance that these factors or others unique to government contracts or the loss or suspension of necessary regulatory licenses will not reduce our revenues and have a material adverse effect on our future results of operations and financial condition.

#### Our U.S. government contracts may be terminated at any time and may contain other unfavorable provisions.

The U.S. government typically can terminate or modify any of its contracts with us either for its convenience or if we default by failing to perform under the terms of the applicable contract. A termination arising out of our default could expose us to liability and have a material adverse effect on our ability to re-compete for future contracts and orders. Our U.S. government contracts contain provisions that allow the U.S. government to unilaterally suspend us from receiving new contracts pending resolution of alleged violations of procurement laws or regulations, reduce the value of existing contracts, issue modifications to a contract and control and potentially prohibit the export of our products, services and associated materials.

Government agencies routinely audit government contracts. These agencies review a contractor's performance on its contract, pricing practices, cost structure and compliance with applicable laws, regulations and standards. If we are audited, we will not be reimbursed for any costs found to be improperly allocated to a specific contract, while we would be required to refund any improper costs for which we had already been reimbursed. Therefore, an audit could result in a substantial adjustment to our revenues. If a government audit uncovers improper or illegal activities, we may be subject to civil and criminal penalties and administrative sanctions, including termination of contracts, forfeitures of profits, suspension of payments, fines and suspension or debarment from doing business with United States government agencies. We could suffer serious reputational harm if allegations of impropriety were made against us. A governmental determination of impropriety or illegality, or an allegation of impropriety, could have a material adverse effect on our business, financial condition or results of operations.

We may be liable for penalties under a variety of procurement rules and regulations, and changes in government regulations could adversely impact our revenues, operating expenses and profitability.

Our defense and commercial businesses must comply with and are affected by various government regulations that impact our operating costs, profit margins and our internal organization and operation of our businesses. Among the most significant regulations are the following:

- the U.S. Federal Acquisition Regulations, which regulate the formation, administration and performance of government contracts;
- the U.S. Truth in Negotiations Act, which requires certification and disclosure of all cost and pricing data in connection with contract negotiations; and
- the U.S. Cost Accounting Standards, which impose accounting requirements that govern our right to reimbursement under certain cost-based government contracts.

These regulations affect how we and our customers do business and, in some instances, impose added costs on our businesses. Any changes in applicable laws could adversely affect the financial performance of the business affected by the changed regulations. With respect to U.S. government contracts, any failure to comply with applicable laws could result in contract termination, price or fee reductions or suspension or debarment from contracting with the U.S. government.

Our operating margins may decline under our fixed-price contracts if we fail to estimate accurately the time and resources necessary to satisfy our obligations.

Some of our contracts are fixed-price contracts under which we bear the risk of any cost overruns. Our profits are adversely affected if our costs under these contracts exceed the assumptions that we used in bidding for the contract. Often, we are required to fix the price for a contract before we finalize the project specifications, which increases the risk that we will mis-price these contracts. The complexity of many of our engagements makes accurately estimating our time and resources more difficult. In the event we fail to estimate our time and resources accurately, our expenses will increase and our profitability, if any, under such contracts will decrease.

If we are unable to retain our contracts with the U.S. government and subcontracts under U.S. government prime contracts in the competitive rebidding process, our revenues may suffer.

Upon expiration of a U.S. government contract or subcontract under a U.S. government prime contract, if the government customer requires further services of the type provided in the contract, there is frequently a competitive rebidding process. We cannot guarantee that we, or if we are a subcontractor that the prime contractor, will win any particular bid, or that we will be able to replace business lost upon expiration or completion of a contract. Further, all U.S. government contracts are subject to protest by competitors. The termination of several of our significant contracts or nonrenewal of several of our significant contracts, could result in significant revenue shortfalls.

## The loss of, or a significant reduction in, U.S. military business would have a material adverse effect on us.

U.S. military contracts account for a significant portion of our business. The U.S. military funds these contracts in annual increments. These contracts require subsequent authorization and appropriation that may not occur or that may be greater than or less than the total amount of the contract. Changes in the U.S. military's budget, spending allocations and the timing of such spending could adversely affect our ability to receive future contracts. None of our contracts with the U.S. military has a minimum purchase commitment, and the U.S. military generally has the right to cancel its contracts unilaterally without prior notice. We manufacture for the U.S. aircraft and land vehicle armor systems, protective equipment for military personnel and other technologies used to protect soldiers in a variety of life-threatening or catastrophic situations, and batteries for communications devices. The loss of, or a significant reduction in, U.S. military business for our aircraft and land vehicle armor systems, other protective equipment, or batteries could have a material adverse effect on our business, financial condition, results of operations and liquidity.

## A reduction of U.S. force levels in Iraq may affect our results of operations.

Since the invasion of Iraq by the U.S. and other forces in March 2003, we have received orders from the U.S. military for armoring of vehicles and military batteries. These orders are the result, in substantial part, of the particular combat situations encountered by the U.S. military in Iraq. We cannot be certain to what degree the U.S. military would continue placing orders for our products if the U.S. military were to reduce its force levels or withdraw completely from Iraq. A significant reduction in orders from the U.S. military could have a material adverse effect on our business, financial condition, results of operations and liquidity.

# There are limited sources for some of our raw materials, which may significantly curtail our manufacturing operations.

The raw materials that we use in manufacturing our armor products include Kevlar<sup>®</sup>, a patented product of E.I. du Pont de Nemours Co., Inc. We purchase Kevlar in the form of woven cloth from various independent weaving companies. In the event Du Pont and/or these independent weaving companies were to cease, for any reason, to produce or sell Kevlar to us, we might be unable to replace it with a material of like weight and strength, or at all. Thus, if our supply of Kevlar were materially reduced or cut off or if there were a material increase in the price of Kevlar, our manufacturing operations could be adversely affected and our costs increased, and our business, financial condition and results of operations could be materially adversely affected.

Some of the components of our products pose potential safety risks which could create potential liability exposure for us.

Some of the components of our products contain elements that are known to pose potential safety risks. In addition to these risks, there can be no assurance that accidents in our facilities will not occur. Any accident, whether occasioned by the use of all or any part of our products or technology or by our manufacturing operations, could adversely affect commercial acceptance of our products and could result in significant production delays or claims for damages resulting from injuries. Any of these occurrences would materially adversely affect our operations and financial condition. In the event that our products, including the products manufactured by MDT and AoA, fail to perform as specified, users of these products may assert claims for substantial amounts. These claims could have a materially adverse effect on our financial condition and results of operations. There is no assurance that the amount of the general product liability insurance that we maintain will be sufficient to cover potential claims or that the present amount of insurance can be maintained at the present level of cost, or at all.

### Our fields of business are highly competitive.

The competition to develop defense and security products and electric vehicle battery systems, and to obtain funding for the development of these products, is, and is expected to remain, intense.

Our defense and security products compete with other manufacturers of specialized training systems, including Firearms Training Systems, Inc., a producer of interactive simulation systems designed to provide training in the handling and use of small and supporting arms. In addition, we compete with manufacturers and developers of armor for cars and vans, including O'Gara-Hess & Eisenhardt, a division of Armor Holdings, Inc.

Our battery technology competes with other battery technologies, as well as other Zinc-Air technologies. The competition in this area of our business consists of development stage companies, major international companies and consortia of such companies, including battery manufacturers, automobile manufacturers, energy production and transportation companies, consumer goods companies and defense contractors.

Various battery technologies are being considered for use in electric vehicles and defense and safety products by other manufacturers and developers, including the following: lead-acid, nickel-cadmium, nickel-iron, nickel-zinc, nickel-metal hydride, sodium-sulfur, sodium-nickel chloride, zinc-bromine, lithium-ion, lithium-polymer, lithium-iron sulfide, primary lithium, rechargeable alkaline and Zinc-Air.

Many of our competitors have financial, technical, marketing, sales, manufacturing, distribution and other resources significantly greater than ours. If we are unable to compete successfully in each of our operating areas, especially in the defense and security products area of our business, our business and results of operations could be materially adversely affected.

# Our business is dependent on proprietary rights that may be difficult to protect and could affect our ability to compete effectively.

Our ability to compete effectively will depend on our ability to maintain the proprietary nature of our technology and manufacturing processes through a combination of patent and trade secret protection, non-disclosure agreements and licensing arrangements.

Litigation, or participation in administrative proceedings, may be necessary to protect our proprietary rights. This type of litigation can be costly and time consuming and could divert company resources and management attention to defend our rights, and this could harm us even if we were to be successful in the litigation. In the absence of patent protection, and despite our reliance upon our proprietary confidential information, our competitors may be able to use innovations similar to those used by us to design and manufacture products directly competitive with our products. In addition, no assurance can be given that others will not obtain patents that we will need to license or design around. To the extent any of our products are covered by third-party patents, we could need to acquire a license under such patents to develop and market our products.

Despite our efforts to safeguard and maintain our proprietary rights, we may not be successful in doing so. In addition, competition is intense, and there can be no assurance that our competitors will not independently develop or patent technologies that are substantially equivalent or superior to our technology. In the event of patent litigation, we cannot assure you that a court would determine that we were the first creator of inventions covered by our issued patents or pending patent applications or that we were the first to file patent applications for those inventions. If existing or future third-party patents containing broad claims were upheld by the courts or if we were found to infringe third-party patents, we may not be able to obtain the required licenses from the holders of such patents on acceptable terms, if at all. Failure to obtain these licenses could cause delays in the introduction of our products or necessitate costly attempts to design around such patents, or could foreclose the development, manufacture or sale of our products. We could also incur substantial costs in defending ourselves in patent infringement suits brought by others and in prosecuting patent infringement suits against infringers.

We also rely on trade secrets and proprietary know-how that we seek to protect, in part, through non-disclosure and confidentiality agreements with our customers, employees, consultants, and entities with which we maintain strategic relationships. We cannot assure you that these agreements will not be breached, that we would have adequate remedies for any breach or that our trade secrets will not otherwise become known or be independently developed by competitors.

## We are dependent on key personnel and our business would suffer if we fail to retain them.

We are highly dependent on the president of our FAAC subsidiary and the general managers of our MDT and Epsilor subsidiaries, and the loss of the services of one or more of these persons could adversely affect us. We are especially dependent on the services of our Chairman and Chief Executive Officer, Robert S. Ehrlich, and our President and Chief Operating Officer, Steven Esses. The loss of either Mr. Ehrlich or Mr. Esses could have a material adverse effect on us. We are party to an employment agreement with Mr. Ehrlich, which agreement expires at the end of 2007, and an employment agreement with Mr. Esses, which agreement expires at the end of 2006. We do not have key-man life insurance on either Mr. Ehrlich or Mr. Esses.

## Payment of severance or retirement benefits earlier than anticipated could strain our cash flow.

Our Chairman and Chief Executive Officer, Robert S. Ehrlich, and our President and Chief Operating Officer, Steven Esses, both have employment agreements that provide for substantial severance payments and retirement benefits. We are required to fund a certain portion of these payments according to a predetermined schedule. Should Mr. Ehrlich or Mr. Esses leave our employ under circumstances entitling them to severance or retirement benefits, or become disabled or die, before we have funded these payments, the need to pay these severance or retirement benefits ahead of their anticipated schedule could put a strain on our cash flow and have a material adverse effect on our financial condition.

#### There are risks involved with the international nature of our business.

A significant portion of our sales are made to customers located outside the U.S., primarily in Europe and Asia. In 2005, 2004 and 2003, without taking account of revenues derived from discontinued operations, 21%, 19% and 42%, respectively, of our revenues, were derived from sales to customers located outside the U.S. We expect that our international customers will continue to account for a substantial portion of our revenues in the near future. Sales to international customers may be subject to political and economic risks, including political instability, currency controls, exchange rate fluctuations, foreign taxes, longer payment cycles and changes in import/export regulations and tariff rates. In addition, various forms of protectionist trade legislation have been and in the future may be proposed in the U.S. and certain other countries. Any resulting changes in current tariff structures or other trade and monetary policies could adversely affect our sales to international customers.

Our management has determined that we have material weaknesses in our internal controls. If we fail to achieve and maintain effective internal controls in accordance with Section 404 of the Sarbanes-Oxley Act, we may not be able to accurately report our financial results.

Section 404 of the Sarbanes-Oxley Act of 2002 requires us to include an internal control report of management in our Annual Report on Form 10-K. Our management acknowledges its responsibility for internal controls over financial reporting and seeks to continually improve those controls. In addition, in order to achieve compliance with Section 404 within the prescribed period, we have been engaged in a process to document and evaluate our internal controls over financial reporting. In this regard, management has dedicated internal resources, engaged outside consultants and adopted a work plan to (i) assess and document the adequacy of internal control over financial reporting, (ii) take steps to improve control processes where appropriate, (iii) validate through testing that controls are functioning as documented and (iv) implement a continuous reporting and improvement process for internal control over financial reporting. We believe our process for documenting, evaluating and monitoring our internal control over financial reporting is consistent with the objectives of Section 404 of Sarbanes-Oxley.

Our evaluation so far has identified a material weakness under standards established by the Public Company Accounting Oversight Board (PCAOB) related to our FAAC subsidiary and further described under "Management's Report on Internal Controls over Financial Reporting," included herein under "Item 9A, Controls and Procedures." A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our management has not yet completed its assessment of the effectiveness of our internal control over financial reporting as of December 31, 2005. However, based on their evaluation procedures performed to date, management has concluded that internal controls over financial reporting were ineffective as of December 31, 2005. Because we have not yet completed our assessment of the effectiveness of our internal control over financial reporting, our independent auditors have disclaimed any opinion on our internal controls, as stated in their report which is included herein.

As a public company, we will have significant requirements for enhanced financial reporting and internal controls. The process of designing and implementing effective internal controls is a continuous effort that requires us to anticipate and react to changes in our business and the economic and regulatory environments and to expend significant resources to maintain a system of internal controls that is adequate to satisfy our reporting obligations as a public company. We cannot assure you that the measures we have taken or will take to remediate any material weaknesses or that we will implement and maintain adequate controls over our financial processes and reporting in the future as we continue our rapid growth. If we are unable to establish appropriate internal financial reporting controls and procedures, it could cause us to fail to meet our reporting obligations, result in material misstatements in our financial statements, harm our operating results, cause investors to lose confidence in our reported financial information and have a negative effect on the market price for shares of our common stock.

#### Investors should not purchase our common stock with the expectation of receiving cash dividends.

We currently intend to retain any future earnings for funding growth and, as a result, do not expect to pay any cash dividends in the foreseeable future.

#### **Market-Related Risks**

#### The price of our common stock is volatile.

The market price of our common stock has been volatile in the past and may change rapidly in the future. The following factors, among others, may cause significant volatility in our stock price:

- · announcements by us, our competitors or our customers;
- · the introduction of new or enhanced products and services by us or our competitors;
- · changes in the perceived ability to commercialize our technology compared to that of our competitors;
  - · rumors relating to our competitors or us;

- · actual or anticipated fluctuations in our operating results;
- · the issuance of our securities, including warrants, in connection with financings and acquisitions; and
  - · general market or economic conditions.

# If our shares were to be delisted, our stock price might decline further and we might be unable to raise additional capital.

One of the continued listing standards for our stock on the Nasdaq Stock Market (both the Nasdaq National Market, on which our stock is currently listed, and the Nasdaq Capital Market (formerly known as the Nasdaq SmallCap Market)) is the maintenance of a \$1.00 bid price. Our stock price is currently below \$1.00, and has been so since August 15, 2005. On March 28, 2006, we received a Nasdaq Staff Determination indicating that we were not in compliance with the minimum bid price requirement for continued listing set forth in Marketplace Rule 4450(a) and that our securities are, therefore, subject to delisting from the Nasdaq National Market at the opening of business on April 6, 2006. The letter also stated that we may request a review of the Staff Determination to a Nasdaq Listing Qualifications Panel. We have requested a review of the Staff Determination by a Nasdaq Listing Qualifications Panel. Although there can be no assurance that the Panel will grant our request for continued listing, the request for review has stayed the delisting of our stock from the Nasdaq National Market pending the Panel's decision.

If our common stock were to be delisted from the Nasdaq National Market, we might apply to be listed on the Nasdaq Capital Market if we then met the initial listing standards of the Nasdaq Capital Market (other than the \$1.00 minimum bid standard). If we were to move to the Nasdaq Capital Market, current Nasdaq regulations would give us the opportunity to obtain an additional 180-day grace period (until September 22, 2006) if we meet certain net income, stockholders' equity or market capitalization criteria; if at the end of that period we had not yet achieved compliance with the minimum bid price rule, we would be subject to delisting from the Nasdaq Capital Market. Although we would have the opportunity to appeal any potential delisting, there can be no assurances that this appeal would be resolved favorably. As a result, there can be no assurance that our common stock will remain listed on the Nasdaq Stock Market.

While our stock would continue to trade on the over-the-counter bulletin board following any delisting from the Nasdaq, any such delisting of our common stock could have an adverse effect on the market price of, and the efficiency of the trading market for, our common stock. Trading volume of over-the-counter bulletin board stocks has been historically lower and more volatile than stocks traded on an exchange or the Nasdaq Stock Market. As a result, holders of our securities could find it more difficult to sell their securities. Also, if in the future we were to determine that we need to seek additional equity capital, it could have an adverse effect on our ability to raise capital in the public equity markets.

In addition, if we fail to maintain Nasdaq listing for our securities, and no other exclusion from the definition of a "penny stock" under the Securities Exchange Act of 1934, as amended, is available, then any broker engaging in a transaction in our securities would be required to provide any customer with a risk disclosure document, disclosure of market quotations, if any, disclosure of the compensation of the broker-dealer and its salesperson in the transaction and monthly account statements showing the market values of our securities held in the customer's account. The bid and offer quotation and compensation information must be provided prior to effecting the transaction and must be contained on the customer's confirmation. If brokers become subject to the "penny stock" rules when engaging in transactions in our securities, they would become less willing to engage in transactions, thereby making it more difficult for our stockholders to dispose of their shares.

Additionally, delisting from the Nasdaq Stock Market would constitute an event of default under our debentures due in September 2006, which could result in acceleration of debt under other instruments evidencing other indebtedness that may contain cross-acceleration or cross-default provisions, even if the delisting were not an event of default under those other instruments.

# A substantial number of our shares are available for sale in the public market and sales of those shares could adversely affect our stock price.

Sales of a substantial number of shares of common stock into the public market, or the perception that those sales could occur, could adversely affect our stock price or could impair our ability to obtain capital through an offering of equity securities. As of March 15, 2006, we had 95,490,846 shares of common stock issued and outstanding. Of these shares, most are freely transferable without restriction under the Securities Act of 1933 or pursuant to effective resale registration statements, and a substantial portion of the remaining shares may be sold subject to the volume restrictions, manner-of-sale provisions and other conditions of Rule 144 under the Securities Act of 1933.

## Exercise of our warrants, options and convertible debt could adversely affect our stock price and will be dilutive.

As of December 31, 2005, there were outstanding warrants to purchase a total of 22,061,463 shares of our common stock at a weighted average exercise price of \$1.43 per share, options to purchase a total of 8,651,235 shares of our common stock at a weighted average exercise price of \$0.79 per share, of which 8,329,272 were vested, at a weighted average exercise price of \$0.76 per share, and outstanding debentures and notes convertible into a total of 20,203,246 shares of our common stock at a weighted average conversion price of \$1.07 per share. Holders of our options, warrants and convertible debt will probably exercise or convert them only at a time when the price of our common stock is higher than their respective exercise or conversion prices. Accordingly, we may be required to issue shares of our common stock at a price substantially lower than the market price of our stock. This could adversely affect our stock price. In addition, if and when these shares are issued, the percentage of our common stock that existing stockholders own will be diluted.

## Our certificate of incorporation and bylaws and Delaware law contain provisions that could discourage a takeover.

Provisions of our amended and restated certificate of incorporation may have the effect of making it more difficult for a third party to acquire, or of discouraging a third party from attempting to acquire, control of us. These provisions could limit the price that certain investors might be willing to pay in the future for shares of our common stock. These provisions:

- · divide our board of directors into three classes serving staggered three-year terms;
- · only permit removal of directors by stockholders "for cause," and require the affirmative vote of at least 85% of the outstanding common stock to so remove; and
  - · allow us to issue preferred stock without any vote or further action by the stockholders.

The classification system of electing directors and the removal provision may tend to discourage a third-party from making a tender offer or otherwise attempting to obtain control of us and may maintain the incumbency of our board of directors, as the classification of the board of directors increases the difficulty of replacing a majority of the directors. These provisions may have the effect of deferring hostile takeovers, delaying changes in our control or management, or may make it more difficult for stockholders to take certain corporate actions. The amendment of any of these provisions would require approval by holders of at least 85% of the outstanding common stock.

#### **Israel-Related Risks**

A significant portion of our operations takes place in Israel, and we could be adversely affected by the economic, political and military conditions in that region.

The offices and facilities of three of our subsidiaries, EFL, MDT and Epsilor, are located in Israel (in Beit Shemesh, Lod and Dimona, respectively, all of which are within Israel's pre-1967 borders). Most of our senior management is located at EFL's facilities. Although we expect that most of our sales will be made to customers outside Israel, we are nonetheless directly affected by economic, political and military conditions in that country. Accordingly, any major hostilities involving Israel or the interruption or curtailment of trade between Israel and its present trading partners could have a material adverse effect on our operations. Since the establishment of the State of Israel in 1948, a number of armed conflicts have taken place between Israel and its Arab neighbors and a state of hostility, varying in degree and intensity, has led to security and economic problems for Israel.

Historically, Arab states have boycotted any direct trade with Israel and to varying degrees have imposed a secondary boycott on any company carrying on trade with or doing business in Israel. Although in October 1994, the states comprising the Gulf Cooperation Council (Saudi Arabia, the United Arab Emirates, Kuwait, Dubai, Bahrain and Oman) announced that they would no longer adhere to the secondary boycott against Israel, and Israel has entered into certain agreements with Egypt, Jordan, the Palestine Liberation Organization and the Palestinian Authority, Israel has not entered into any peace arrangement with Syria or Lebanon. Moreover, since September 2000, there has been a significant deterioration in Israel's relationship with the Palestinian Authority, and a significant increase in terror and violence. Israel recently withdrew unilaterally from the Gaza Strip and certain areas in northern Samaria. It is unclear what the long-term effects of such disengagement plan will be. Efforts to resolve the problem have failed to result in an agreeable solution. Continued hostilities between the Palestinian community and Israel and any failure to settle the conflict may have a material adverse effect on our business and us. Moreover, the current political and security situation in the region has already had an adverse effect on the economy of Israel, which in turn may have an adverse effect on us.

## Service of process and enforcement of civil liabilities on us and our officers may be difficult to obtain.

We are organized under the laws of the State of Delaware and will be subject to service of process in the United States. However, approximately 22% of our assets are located outside the United States. In addition, two of our directors and most of our executive officers are residents of Israel and a portion of the assets of such directors and executive officers are located outside the United States.

There is doubt as to the enforceability of civil liabilities under the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended, in original actions instituted in Israel. As a result, it may not be possible for investors to enforce or effect service of process upon these directors and executive officers or to judgments of U.S. courts predicated upon the civil liability provisions of U.S. laws against our assets, as well as the assets of these directors and executive officers. In addition, awards of punitive damages in actions brought in the U.S. or elsewhere may be unenforceable in Israel.

## Exchange rate fluctuations between the U.S. dollar and the Israeli NIS may negatively affect our earnings.

Although a substantial majority of our revenues and a substantial portion of our expenses are denominated in U.S. dollars, a portion of our costs, including personnel and facilities-related expenses, is incurred in New Israeli Shekels (NIS). Inflation in Israel will have the effect of increasing the dollar cost of our operations in Israel, unless it is offset on a timely basis by a devaluation of the NIS relative to the dollar. In 2005, the inflation adjusted NIS depreciated against the dollar.

## Some of our agreements are governed by Israeli law.

Israeli law governs some of our agreements, such as our lease agreements on our subsidiaries' premises in Israel, and the agreements pursuant to which we purchased IES, MDT and Epsilor. While Israeli law differs in certain respects from American law, we do not believe that these differences materially adversely affect our rights or remedies under these agreements.

## ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

## **ITEM 2. PROPERTIES**

Our primary executive offices are located in FAAC's offices, consisting of approximately 17,800 square feet of office and warehouse space in Ann Arbor, Michigan, pursuant to a lease expiring in January 2008. FAAC has also leased 10,900 square feet of office and warehouse space in Ann Arbor, Michigan pursuant to a lease beginning in June 2006 and expiring in January 2008, for use by IES.

EFB and MDT Armor both operate out of our Auburn, Alabama facilities, constituting approximately 30,000 square feet, which is leased from the City of Auburn through December 2008. We are in the process of moving the operations of AoA to Auburn as well.

Our management and administrative facilities and research, development and production facilities for the manufacture and assembly of our Survivor Locator Lights, constituting approximately 18,300 square feet, are located in Beit Shemesh, Israel, located between Jerusalem and Tel-Aviv (within Israel's pre-1967 borders). The lease for these facilities in Israel expires on December 31, 2007; we have the ability to terminate the lease every two years upon three months' written notice. Moreover, we may terminate the lease at any time upon twelve months written notice. Most of the members of our senior management, including our Chief Executive Officer and our Chief Operating Officer, work extensively out of our Beit Shemesh facility. Our Chief Financial Officer works out of our Ann Arbor, Michigan facility.

Our Epsilor subsidiary rents approximately 19,000 square feet of factory, office and warehouse space in Dimona, Israel, in Israel's Negev desert (within Israel's pre-1967 borders), on a month-to-month basis.

Our IES subsidiary rents approximately 8,900 square feet of office and warehouse space in Littleton, Colorado, approximately ten miles outside of Denver, pursuant to a lease expiring in September 2005. This lease is currently month-to-month, and is expected to end in May 2006.

Our MDT subsidiary rents approximately 20,000 square feet of office space in Lod, Israel, near Ben-Gurion International airport (within Israel's pre-1967 borders) pursuant to a lease renewable on an annual basis.

We believe that our existing and currently planned facilities are adequate to meet our current and foreseeable future needs.

## ITEM 3. LEGAL PROCEEDINGS

As of the date of this filing, there were no material pending legal proceedings against us, except as follows:

In December 2004, AoA filed an action in the United States Court of Federal Claims against the United States Naval Air Systems Command (NAVAIR), seeking approximately \$2.2 million in damages for NAVAIR's alleged improper termination of a contract for the design, test and manufacture of a lightweight armor replacement system for the United States Marine Corps CH-46E rotor helicopter. NAVAIR, in its answer, counterclaimed for approximately \$2.1 million in alleged reprocurement and administrative costs.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

We held a Special Meeting of Stockholders on December 14, 2005. At that meeting, the stockholders voted on the following matters with the following results:

1. Permitting, for purposes of NASD Marketplace Rule 4350(i)(1)(D)(ii), payments of principal on the Company's Senior Secured Convertible Notes in stock:

<b>Votes For</b>	Votes Against	Abstentions	<b>Shares Not</b>
			Voting
19,804,747	3,845,135	270,052	49,912,774

2. Permitting, for purposes of NASD Marketplace Rule 4350(i)(1)(D)(ii), adjustment of the exercise prices of certain of the Company's outstanding warrants:

Votes For	Votes Against	Abstentions	Shares Not
			Voting
16,952,408	6,599,686	367,841	49,912,773

3. Ratifying the appointment of Kost, Forer, Gabbay & Kasierer as the Company's independent accountants for the fiscal year ending December 31, 2005:

<b>Votes For</b>	<b>Votes Against</b>	<b>Abstentions</b>	<b>Shares Not</b>
			Voting
70,233,322	3,237,427	361,959	0

#### **PART II**

# ITEM5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our common stock is traded on the Nasdaq National Market. Our Nasdaq ticker symbol is "ARTX." The following table sets forth, for the periods indicated, the range of high and low sales prices of our common stock on the Nasdaq National Market System:

Year Ended December 31, 2005	High	Low
Fourth Quarter	\$ 0.76	\$ 0.36
Third Quarter	\$ 1.19	\$ 0.70
Second Quarter	\$ 1.46	\$ 1.00
First Quarter	\$ 1.78	\$ 1.26
Year Ended December 31, 2004	High	Low
Fourth Quarter	\$ 2.16	\$ 1.50
Third Quarter	\$ 2.14	\$ 1.18
Second Quarter	\$ 4.34	\$ 1.90
First Quarter	\$ 2.53	\$ 1.65

As of February 28, 2006 we had approximately 324 holders of record of our common stock.

#### **Dividends**

We have never paid any cash dividends on our common stock. The Board of Directors presently intends to retain all earnings for use in our business. Any future determination as to payment of dividends will depend upon our financial condition and results of operations and such other factors as the Board of Directors deems relevant.

# ITEM 6. SELECTED FINANCIAL DATA

The selected financial information set forth below with respect to the consolidated statement of operations for each of the five fiscal years in the period ended December 31, 2005, and with respect to the balance sheets at the end of each such fiscal year has been derived from our consolidated financial statements.

The results of operations, including revenue, operating expenses, and financial income, of the consumer battery segment for the years ended December 31, 2003, 2002 and 2001 have been reclassified in the accompanying statements of operations as discontinued operations. Our accompanying consolidated balance sheets at December 31, 2003, 2002 and 2001 give effect to the assets of the consumer battery business as discontinued operations within current assets and liabilities. Thus, the financial information presented herein includes only continuing operations.

The Consolidated Financial Statements at December 31, 2003 and for the year then ended have been restated.

The financial information set forth below is qualified by and should be read in conjunction with the Consolidated Financial Statements contained in Item 8 of this Report and the notes thereto and "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," below.

	Year Ended December 31,									
		2001		2002		2003**		2004		2005
			(do	llars in thou	ısan	ds, except pe	r sh	are data)		
Statement of Operations Data:										
Revenues	\$	2,094	\$	6,407	\$	17,326	\$	49,954	\$	49,045
Research and development										
expenses and costs of revenues		2,448		5,108		12,141		35,742		35,684
Selling, general and administrative										
expenses and their impairment and										
amortization of intangible assets		3,934		5,982		10,255		18,394		34,662
Operating loss		(4,288)		(4,683)		(5,070)		(4,182)		(21,301)
Other income		_	-	_	_	_		_	-	339
Financial income (expenses), net		263		100		4,039		4,229		(2,706)
Loss before minority interest in										
(loss) earnings of subsidiary and										
tax expenses		(4,026)		(4,583)		(9,109)		(8,411)		(23,668)
Taxes on income		_	-	_	-	(396)		(586)		(237)
Loss from affiliated company		_	-	_	_	_		_	-	(75)
Minority interest in (loss) earnings										
of subsidiary		_	-	(355)		157		(45)		57
Loss from continuing operations		(4,026)		(4,938)		(9,348)		(9,042)		(23,923)
Income (loss) from discontinued										
operations		(13,261)		(13,566)		110		_	-	(120)
Net loss for the period		(17,287)		(18,504)		(9,238)		(9,042)		(24,043)
Deemed dividend to certain										
stockholders of common stock		(1,197)		_	_	(350)		(3,329)		_
Net loss attributable to										
stockholders of common stock	\$	(18,483)	\$	(18,504)	\$	(9,588)	\$	(12,371)	\$	(24,043)
Basic and diluted net loss per										
share from continuing operations	\$	(0.21)	\$	(0.15)	\$	(0.24)	\$	(0.13)	\$	(0.29)
Loss per share for combined										
operations	\$	(0.76)	\$	(0.57)	\$	(0.25)	\$	(0.18)	\$	(0.29)
Weighted average number of										
common shares used in computing										
basic and diluted net loss per share										
(in thousands)		24,200		32,382		38,890		69,933		82,209
					s At	December 3	1,			
		2001		2002		2003**		2004		2005
				(d	ollar	s in thousand	ds)			
<b>Balance Sheet Data:</b>										
Cash, cash equivalents,										
investments in marketable debt										
securities and restricted collateral										
deposits	\$	12,672	\$	2,091	\$		\$	13,832	\$	10,864
Receivables and other assets*		11,515		7,895		8,898		25,746		29,166
		2,221		2,555		2,293		4,601		4,253

Edgar Filing: AROTECH CORP - Form 10-K

Property and equipment, net of

depreciation

Goodwill and other intangible						
assets, net	_	_	7,522	7,440	54,113	40,586
Total assets	\$ 26,408	\$	20,063	\$ 33,022	\$ 98,292	\$ 84,869
Current liabilities*	\$ 3,874	\$	7,272	\$ 6,710	\$ 26,381	\$ 26,317
Long-term liabilities***	3,126		3,753	4,686	6,438	12,287
Stockholders' equity	19,408		9,038	21,626	65,473	46,265
Total liabilities and stockholders						
equity*	\$ 26,408	\$	20,063	\$ 33,022	\$ 98,292	\$ 84,869

<sup>\*</sup>Includes assets and liabilities, as applicable, from discontinued operations.

<sup>\*\*</sup>Restated.

<sup>\*\*\*</sup>Includes minority interest.

## **PART II**

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that involve inherent risks and uncertainties. When used in this discussion, the words "believes," "anticipated," "expects," "estimates" and similar expressions are intended to identify such forward-looking statements. Such statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly release the result of any revisions to these forward-looking statements that may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of certain factors including, but not limited to, those set forth elsewhere in this report. Please see "Risk Factors," below, and in our other filings with the Securities and Exchange Commission.

The following discussion and analysis should be read in conjunction with the Consolidated Financial Statements contained in Item 8 of this report, and the notes thereto. We have rounded amounts reported here to the nearest thousand, unless such amounts are more than 1.0 million, in which event we have rounded such amounts to the nearest hundred thousand.

#### General

We are a defense and security products and services company, engaged in three business areas: interactive simulation for military, law enforcement and commercial markets; batteries and charging systems for the military; and high-level armoring for military, paramilitary and commercial vehicles. We operate in three business units:

- Ø we develop, manufacture and market advanced high-tech multimedia and interactive digital solutions for use-of-force and driving training of military, law enforcement, security and other personnel (our *Simulation and Training Division*);
- Ø we manufacture aviation armor and we utilize sophisticated lightweight materials and advanced engineering processes to armor vehicles (our *Armoring Division*); and
- Ø we manufacture and sell Zinc-Air and lithium batteries for defense and security products and other military applications and we pioneer advancements in Zinc-Air battery technology for electric vehicles (our *Battery and Power Systems Division*).

During 2004, we acquired three new businesses: FAAC Corporation, located in Ann Arbor, Michigan, which provides simulators, systems engineering and software products to the United States military, government and private industry (which we have placed in our Simulation and Training Division); Epsilor Electronic Industries, Ltd., located in Dimona, Israel, which develops and sells rechargeable and primary lithium batteries and smart chargers to the military and to private industry in the Middle East, Europe and Asia (which we have placed in our Battery and Power Systems Division); and Armour of America, Incorporated, located in Los Angeles, California, which manufacturers aviation armor both for helicopters and for fixed wing aircraft, marine armor, personnel armor, armoring kits for military vehicles, fragmentation blankets and a unique ballistic/flotation vest (ArmourFloat) that is U.S. Coast Guard-certified, which we have placed in our Armor Division. Our financial results for 2004 do not include the activities of FAAC, Epsilor or AoA for the full year and therefore are not directly comparable to our financial results for 2005.

## **Critical Accounting Policies**

The preparation of financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, we evaluate our estimates and judgments, including those related to revenue recognition, allowance for bad debts, inventory, contingencies and warranty reserves, impairment of intangible assets and goodwill. We base our estimates and judgments on historical experience and on various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Under different assumptions or conditions, actual results may differ from these estimates.

We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements.

## Revenue Recognition

Significant management judgments and estimates must be made and used in connection with the recognition of revenue in any accounting period. Material differences in the amount of revenue in any given period may result if these judgments or estimates prove to be incorrect or if management's estimates change on the basis of development of the business or market conditions. Management judgments and estimates have been applied consistently and have been reliable historically.

A portion of our revenue is derived from license agreements that entail the customization of FAAC's simulators to the customer's specific requirements. Revenues from initial license fees for such arrangements are recognized in accordance with Statement of Position 81-1 "Accounting for Performance of Construction - Type and Certain Production - Type Contracts" based on the percentage of completion method over the period from signing of the license through to customer acceptance, as such simulators require significant modification or customization that takes time to complete. The percentage of completion is measured by monitoring progress using records of actual time incurred to date in the project compared with the total estimated project requirement, which corresponds to the costs related to earned revenues. Estimates of total project requirements are based on prior experience of customization, delivery and acceptance of the same or similar technology and are reviewed and updated regularly by management.

We believe that the use of the percentage of completion method is appropriate as we have the ability to make reasonably dependable estimates of the extent of progress towards completion, contract revenues and contract costs. In addition, contracts executed include provisions that clearly specify the enforceable rights regarding services to be provided and received by the parties to the contracts, the consideration to be exchanged and the manner and terms of settlement. In all cases we expect to perform our contractual obligations and our licensees are expected to satisfy their obligations under the contract. The complexity of the estimation process and the issues related to the assumptions, risks and uncertainties inherent with the application of the percentage of completion method of accounting affect the amounts of revenue and related expenses reported in our consolidated financial statements. A number of internal and external factors can affect our estimates, including labor rates, utilization and specification and testing requirement changes.

We account for our other revenues from IES simulators in accordance with the provisions of SOP 97-2, "Software Revenue Recognition," issued by the American Institute of Certified Public Accountants and as amended by SOP 98-4 and SOP 98-9 and related interpretations. We exercise judgment and use estimates in connection with the determination of the amount of software license and services revenues to be recognized in each accounting period.

We assess whether collection is probable at the time of the transaction based on a number of factors, including the customer's past transaction history and credit worthiness. If we determine that the collection of the fee is not probable, we defer the fee and recognize revenue at the time collection becomes probable, which is generally upon the receipt of cash.

## Allowance for Doubtful Accounts

We make judgments as to our ability to collect outstanding receivables and provide allowances for the portion of receivables when collection becomes doubtful. Provisions are made based upon a specific review of all significant outstanding receivables. In determining the provision, we analyze our historical collection experience and current economic trends. We reassess these allowances each accounting period. Historically, our actual losses and credits have been consistent with these provisions. If actual payment experience with our customers is different than our estimates, adjustments to these allowances may be necessary resulting in additional charges to our statement of operations.

## Accounting for Income Taxes

Significant judgment is required in determining our worldwide income tax expense provision. In the ordinary course of a global business, there are many transactions and calculations where the ultimate tax outcome is uncertain. Some of these uncertainties arise as a consequence of cost reimbursement arrangements among related entities, the process of identifying items of revenue and expense that qualify for preferential tax treatment and segregation of foreign and domestic income and expense to avoid double taxation. Although we believe that our estimates are reasonable, the final tax outcome of these matters may be different than that which is reflected in our historical income tax provisions and accruals. Such differences could have a material effect on our income tax provision and net income (loss) in the period in which such determination is made.

We have provided a valuation allowance on the majority of our net deferred tax assets, which includes federal and foreign net operating loss carryforwards, because of the uncertainty regarding their realization. Our accounting for deferred taxes under Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("Statement 109"), involves the evaluation of a number of factors concerning the realizability of our deferred tax assets. In concluding that a valuation allowance was required, we primarily considered such factors as our history of operating losses and expected future losses in certain jurisdictions and the nature of our deferred tax assets. The Company and its subsidiaries provide valuation allowances in respect of deferred tax assets resulting principally from the carryforward of tax losses. Management currently believes that it is more likely than not that the deferred tax regarding the carryforward of losses and certain accrued expenses will not be realized in the foreseeable future. The company does not provide for US Federal Income taxes on the undistributed earnings of its foreign subsidiaries because such earnings are re-invested and, in the opinion of management, will continue to be re-invested indefinitely.

In addition, we operate within multiple taxing jurisdictions and may be subject to audits in these jurisdictions. These audits can involve complex issues that may require an extended period of time for resolution. In management's opinion, adequate provisions for income taxes have been made.

#### **Inventories**

Our policy for valuation of inventory and commitments to purchase inventory, including the determination of obsolete or excess inventory, requires us to perform a detailed assessment of inventory at each balance sheet date, which includes a review of, among other factors, an estimate of future demand for products within specific time horizons, valuation of existing inventory, as well as product lifecycle and product development plans. The estimates of future demand that we use in the valuation of inventory are the basis for our revenue forecast, which is also used for our short-term manufacturing plans. Inventory reserves are also provided to cover risks arising from slow-moving items. We write down our inventory for estimated obsolescence or unmarketable inventory equal to the difference between the cost of inventory and the estimated market value based on assumptions about future demand and market conditions. We may be required to record additional inventory write-down if actual market conditions are less favorable than those projected by our management. For fiscal 2005, no significant changes were made to the underlying assumptions related to estimates of inventory valuation or the methodology applied.

#### Goodwill

Under Financial Accounting Standards Board Statement No. 142, "Goodwill and Other Intangible Assets" (SFAS 142), goodwill and intangible assets deemed to have indefinite lives are no longer amortized but are subject to annual impairment tests based on estimated fair value in accordance with SFAS 142.

During 2005, we performed an impairment test of goodwill, based on management's projections and using expected future discounted operating cash flows, as a response to several factors, including without limitation the reduced sales in AoA (a component of our Armor Division), the fact that AoA failed to meet its projections, the decision of the General Manager of AoA and his new supervisor to leave the employ of AoA and us, respectively, and general uncertainty about the market for AoA's products in general and AoA's business in particular - specifically, the delay or loss of several potential orders, decisions by customers to utilize methods of armor not produced by AoA (hard armor instead of soft armor), and the change in U.S. military priorities from acquiring new armor to funding the ground forces in Iraq and Afghanistan. Furthermore, following Hurricane Katrina, the appropriation of substantial funds earmarked for defense was delayed to provide funds for hurricane relief. As of December 31, 2005, as a result of this impairment test, we identified in AoA an impairment of goodwill in the amount of \$11,757,812.

In connection with our acquisition of AoA, we have a contingent earnout obligation in an amount equal to the revenues realized by us from certain specific programs that were identified by us and the former shareholder of AoA as appropriate targets for revenue increases. The earnout provides that if AoA receives certain types of orders from certain specific customers prior to December 31, 2006 ("Additional Orders"), then upon shipment of goods in connection with such Additional Orders, the former shareholder of AoA will be paid an earnout based on revenues, up to a maximum of an additional \$6 million. To date, we have accrued a liability of \$1,204,150 in respect of such earnout obligation.

We determine fair value using discounted cash flow analysis. This type of analysis requires us to make assumptions and estimates regarding industry economic factors and the profitability of future business strategies. It is our policy to conduct impairment testing based on our current business strategy in light of present industry and economic conditions, as well as future expectations. In assessing the recoverability of our goodwill, we may be required to make assumptions regarding estimated future cash flows and other factors to determine the fair value of the respective assets. This process is subjective and requires judgment at many points throughout the analysis. If our estimates or their related assumptions change in subsequent periods or if actual cash flows are below our estimates, we may be required to record impairment charges for these assets not previously recorded.

#### Other Intangible Assets

Other intangible assets are amortized to the Statement of Operations over the period during which benefits are expected to accrue, currently estimated at two to ten years.

The determination of the value of such intangible assets requires us to make assumptions regarding future business conditions and operating results in order to estimate future cash flows and other factors to determine the fair value of the respective assets. If these estimates or the related assumptions change in the future, we could be required to record additional impairment charges. As of December 31, 2004, we identified an impairment of the technology previously purchased from Bristlecone and, as a result, we recorded an impairment loss in the amount of \$320,279. As of December 31, 2005, we identified an impairment of backlog, trademarks and a covenant not to compete previously identified with respect to the AoA acquisition and, as a result, we recorded an impairment loss in the amount of \$498,944.

## **Contingencies**

We are from time to time involved in legal proceedings and other claims. We are required to assess the likelihood of any adverse judgments or outcomes to these matters, as well as potential ranges of probable losses. We have not made any material changes in the accounting methodology used to establish our self-insured liabilities during the past three fiscal years.

A determination of the amount of reserves required, if any, for any contingencies are made after careful analysis of each individual issue. The required reserves may change due to future developments in each matter or changes in approach, such as a change in the settlement strategy in dealing with any contingencies, which may result in higher net loss.

If actual results are not consistent with our assumptions and judgments, we may be exposed to gains or losses that could be material.

#### Warranty Reserves

Upon shipment of products to our customers, we provide for the estimated cost to repair or replace products that may be returned under warranty. Our warranty period is typically twelve months from the date of shipment to the end user customer. For existing products, the reserve is estimated based on actual historical experience. For new products, the warranty reserve is based on historical experience of similar products until such time as sufficient historical data has been collected on the new product. Factors that may impact our warranty costs in the future include our reliance on our contract manufacturer to provide quality products and the fact that our products are complex and may contain undetected defects, errors or failures in either the hardware or the software.

## **Functional Currency**

We consider the United States dollar to be the currency of the primary economic environment in which we and our Israeli subsidiary EFL operate and, therefore, both we and EFL have adopted and are using the United States dollar as our functional currency. Transactions and balances originally denominated in U.S. dollars are presented at the original amounts. Gains and losses arising from non-dollar transactions and balances are included in net income.

The majority of financial transactions of our Israeli subsidiaries MDT and Epsilor is in New Israel Shekels ("NIS") and a substantial portion of MDT's and Epsilor's costs is incurred in NIS. Management believes that the NIS is the functional currency of MDT and Epsilor. Accordingly, the financial statements of MDT and Epsilor have been translated into U.S. dollars. All balance sheet accounts have been translated using the exchange rates in effect at the balance sheet date. Statement of operations amounts have been translated using the average exchange rate for the period. The resulting translation adjustments are reported as a component of accumulated other comprehensive loss in shareholders' equity.

## **Executive Summary**

#### **Divisions and Subsidiaries**

We operate primarily as a holding company, through our various subsidiaries, which we have organized into three divisions. Our divisions and subsidiaries (all 100% owned, unless otherwise noted) are as follows:

## Ø Our Simulation and Training Division, consisting of:

- · FAAC Incorporated, located in Ann Arbor, Michigan, which provides simulators, systems engineering and software products to the United States military, government and private industry ("FAAC"); and
- · IES Interactive Training, Inc., located in Littleton, Colorado, which provides specialized "use of force" training for police, security personnel and the military ("IES").

#### Ø Our Armor Division, consisting of:

- · Armour of America, located in Los Angeles, California, which manufacturers ballistic and fragmentation armor kits for rotary and fixed wing aircraft, marine armor, personnel armor, military vehicles and architectural applications, including both the LEGUARD Tactical Leg Armor and the Armourfloat Ballistic Floatation Device, which is a unique vest that is certified by the U.S. Coast Guard ("AoA");
- · MDT Protective Industries, Ltd., located in Lod, Israel, which specializes in using state-of-the-art lightweight ceramic materials, special ballistic glass and advanced engineering processes to fully armor vans and SUVs, and is a leading supplier to the Israeli military, Israeli special forces and special services ("MDT") (75.5% owned); and
- · MDT Armor Corporation, located in Auburn, Alabama, which conducts MDT's United States activities ("MDT Armor") (88% owned).

## Ø Our Battery and Power Systems Division, consisting of:

- · Epsilor Electronic Industries, Ltd., located in Dimona, Israel (in Israel's Negev desert area), which develops and sells rechargeable and primary lithium batteries and smart chargers to the military and to private industry in the Middle East, Europe and Asia ("Epsilor");
- · Electric Fuel Battery Corporation, located in Auburn, Alabama, which manufactures and sells Zinc-Air fuel sells, batteries and chargers for the military, focusing on applications that demand high energy and light weight ("EFB"); and

· Electric Fuel (E.F.L.) Ltd., located in Beit Shemesh, Israel, which produces water-activated lifejacket lights for commercial aviation and marine applications, and which conducts our Electric Vehicle effort, focusing on obtaining and implementing demonstration projects in the U.S. and Europe, and on building broad industry partnerships that can lead to eventual commercialization of our Zinc-Air energy system for electric vehicles ("EFL").

We are in the process of relocating the operations of IES to Ann Arbor, Michigan (adjacent to FAAC), and the operations of AoA to Auburn, Alabama (adjacent to MDT Armor).

#### Overview of Results of Operations

We incurred significant operating losses for the years ended December 31, 2005, 2004 and 2003. While we expect to continue to derive revenues from the sale of products that we manufacture and the services that we provide, there can be no assurance that we will be able to achieve or maintain profitability on a consistent basis.

During 2003 and 2004, we substantially increased our revenues and reduced our net loss, from \$18.5 million in 2002 to \$9.2 million in 2003 to \$9.0 million in 2004. This was achieved through a combination of cost-cutting measures and increased revenues, particularly from the sale of Zinc-Air batteries to the military and from sales of products manufactured by the subsidiaries we acquired in 2002 and 2004. However, in 2005 our net loss increased to \$23.9 million on revenues of \$49.0 million. About half of this loss was the result of impairments during 2005 of goodwill and other intangible assets in connection with our AoA subsidiary; the remainder of the increase in net loss was attributable to the factors cited below.

A portion of our operating loss during 2005 and 2004 arose as a result of non-cash charges. In addition to the charges in respect of write-offs of goodwill and other intangible assets described under "Critical Accounting Policies - Goodwill," above, these charges were primarily related to our acquisitions, financings and issuances of restricted shares and options to employees. Because we anticipate continuing certain of these activities during 2006, we expect to continue to incur such non-cash charges in the future.

## Acquisitions

In acquisition of subsidiaries, part of the purchase price is allocated to intangible assets and goodwill, Amortization of intangible assets related to acquisition of subsidiaries is recorded based on the estimated expected life of the assets. Accordingly, for a period of time following an acquisition, we incur a non-cash charge related to amortization of intangible assets in the amount of a fraction (based on the useful life of the intangible assets) of the amount recorded as intangible assets. Such amortization charges will continue during 2006. We are required to review intangible assets for impairment whenever events or changes in circumstances indicate that carrying amount of the assets may not be recoverable. If we determine, through the impairment review process, that intangible asset has been impaired, we must record the impairment charge in our statement of operations.

In the case of goodwill, the assets recorded as goodwill are not amortized; instead, we are required to perform an annual impairment review. If we determine, through the impairment review process, that goodwill has been impaired, we must record the impairment charge in our statement of operations.

As a result of the application of the above accounting rule, we incurred non-cash charges for amortization of intangible assets in the amount of \$3.1 million during 2005. In addition, we incurred non-cash charges for impairment of goodwill and other intangible assets in the amount of \$12.3 million during 2005, primarily in respect of AoA. See "Critical Accounting Policies - Other Intangible Assets," above.

## **Financings**

The non-cash charges that relate to our financings occurred in connection with our issuance of convertible debentures with warrants, and in connection with our repricing of certain warrants and grants of new warrants. When we issue convertible debentures, we record a discount for a beneficial conversion feature that is amortized ratably over the life of the debenture. When a debenture is converted, however, the entire remaining unamortized beneficial conversion feature expense is immediately recognized in the quarter in which the debenture is converted. Similarly, when we issue warrants in connection with convertible debentures, we record debt discount for financial expenses that is amortized ratably over the term of the convertible debentures; when the convertible debentures are converted, the entire remaining unamortized debt discount is immediately recognized in the quarter in which the convertible debentures are converted. As and to the extent that our remaining convertible debentures are converted, we would incur similar non-cash charges going forward.

As a result of the application of the above accounting rule, we incurred non-cash charges related to amortization of debt discount attributable to beneficial conversion feature in the amount of \$1.7 million during 2005.

## Issuances of Restricted Shares, Options and Warrants

During 2004 and 2005, we issued restricted shares to certain of our employees. These shares were issued as stock bonuses, and are restricted for a period of two years from the date of issuance. Relevant accounting rules provide that the aggregate amount of the difference between the purchase price of the restricted shares (in this case, generally zero) and the market price of the shares on the date of grant is taken as a general and administrative expense, amortized over the life of the period of the restriction.

As a result of the application of the above accounting rules, we incurred non-cash charges related to stock-based compensation in the amount of \$521,000 during 2005.

As a result of options granted to employees, we incurred non-cash charges related to stock-based compensation in the amount of \$154,000 during 2005.

As a result of shares granted to consultants and shares granted as a donation, we incurred non-cash charges related to stock-based compensation in the amount of \$538,000 during 2005.

As part of our Securities Purchase Agreement dated September 29, 2005 (see Note 12.d. of the Notes to Consolidated Financial Statements), we issued warrants to purchase up to 5,250,000 shares of common stock. Because the terms of the warrants referred to above provided that upon exercise of a warrant we could issue only stock that had been registered with the SEC (which occurred in December 2005) and was therefore freely tradable, in accordance with Emerging Issues Task Force No 00-19, "Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company's Own Stock," the fair value of the warrants was recorded as a liability at the closing date. Such fair value was remeasured at each subsequent cut-off date. The fair value of these warrants was remeasured as at December 31, 2005 using the Black-Scholes pricing model assuming a risk free interest rate of 3.87%, a volatility factor of 64%, dividend yields of 0% and a contractual life of approximately one year. The change in the fair value of the warrants between the date of the grant and December 31, 2005 in the amount of \$377,803 has been recorded as finance income.

#### Overview of Financial Condition and Operating Performance

We shut down our money-losing consumer battery operations and began acquiring new businesses in the defense and security field in 2002. Thereafter, we concentrated on eliminating our operating deficit and moving Arotech to positive EBITDA, a goal we achieved for the first time in our history in the second half of 2004, in part through the acquisition of businesses with strong revenues and profitable operations; however, we did not achieve such results in 2005.

In our Simulation and Training Division, revenues grew from approximately \$21.5 million in 2004 to \$26.8 million in 2005. We attribute this to the receipt by our FAAC subsidiary of a number of substantial orders from, for example, the United States Army. As of December 31, 2005, our funded backlog for our Simulation and Training Division totaled \$9.4 million.

Our Armor Division had disappointing revenues during 2005, with revenues falling from approximately \$18.0 million in 2004 to \$12.3 million in 2005 (on a pro forma basis, assuming we had owned all components of our Armor Division since January 1, 2004, revenues would have fallen from approximately \$29.2 million in 2004 to \$12.3 million in 2005). We attribute this to the unsatisfactory results of our MDT Armor subsidiary. As of December 31, 2005, our backlog for our Armor Division totaled \$9.4 million.

In our Battery and Power Systems Division, revenues fell from approximately \$10.5 million in 2004 to \$9.9 million in 2005. We attribute this to reduced equipment purchases by one of the customers of our Epsilor subsidiary. As of December 31, 2005, our backlog for our Battery and Power Systems Division totaled \$4.5 million.

## **Results of Operations**

#### **Preliminary Note**

Summary

Results of operations for the years ended December 31, 2005 and 2004 include the results of AoA for the period following our acquisition of AoA in August of 2004. AoA's results are therefore reflected in all of 2005 but only part of 2004. Accordingly, the following year-to-year comparisons should not necessarily be relied upon as indications of future performance.

Following is a table summarizing our results of operations for the years ended December 31, 2005 and 2004, after which we present a narrative discussion and analysis:

Revenues:         Section of Training Division         \$ 21,464,406           Simulation and Training Division         12,322,678         17,988,687           Battery and Power Systems Division         9,916,145         10,500,753           Cost of revenues:         49,044,595         \$ 49,953,846           Cost of revenues:         5         49,044,595         \$ 49,953,846           Cost of revenues:         5         11,206,442         15,449,084           Battery and Power Systems Division         11,206,442         15,449,084           Battery and Power Systems Division         34,383,736         \$ 30,011,094           Research and development expenses:         Suntiation and Training Division         \$ 20,554         \$ 395,636           Armor Division         139,514         17,065         14,066           Battery and Power Systems Division         \$ 139,514         17,036           Battery and Power Systems Division         \$ 2,704,880         \$ 1,318,678           States and marketing expenses:         Sunualition and Training Division         \$ 2,704,880         \$ 1,731,279           Simulation and Training Division         \$ 384,948         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 1,862,435         \$			Year Ended l 2005	Decem	ber 31, 2004
Armor Division         12,322,678         17,988,687           Battery and Power Systems Division         9,916,15         10,500,753           Cost of revenues:         49,044,595         \$49,953,846           Cost of revenues:         5         11,739,690           Simulation and Training Division         \$15,835,735         \$11,739,690           Armor Division         11,206,442         15,449,084           Battery and Power Systems Division         7,341,559         6,822,320           Research and development expenses:         290,554         \$35,630           Simulation and Training Division         951,361         1,318,678           Armor Division         951,361         1,318,678           Battery and Power Systems Division         951,361         1,318,678           Battery and Power Systems Division         834,002         \$1,318,678           Armor Division         \$3,849,818         \$1,232,82           Armor Division         \$3,849,818         \$1,222,42           Armor Division         \$3,849,818         \$2,224,24           Armor Division         \$3,849,818         \$2,233,92           Battery and Power Systems Division         \$3,849,81         \$2,233,92           All Other         \$3,849,81         \$3,14,85,01 <th></th> <th></th> <th></th> <th></th> <th></th>					
Battery and Power Systems Division         9,916,145         10,500,753           Cost of revenues:         49,044,595         \$ 49,053,846           Cost of revenues:         Simulation and Training Division         \$ 15,835,735         \$ 11,739,690           Armor Division         11,206,442         11,449,084         34,449,084           Battery and Power Systems Division         3,4383,736         \$ 340,11,094           Research and development expenses:         Simulation and Training Division         \$ 209,554         \$ 395,636           Armor Division         \$ 209,554         \$ 395,636         Armor Division         \$ 130,0429         \$ 1,731,379           Saltery and Power Systems Division         \$ 1,300,429         \$ 1,731,379         \$ 1,300,429         \$ 1,318,678         \$ 1,318,678         \$ 1,318,678         \$ 1,318,678         \$ 1,318,678         \$ 1,318,678         \$ 1,318,678         \$ 1,318,678         \$ 1,318,678         \$ 1,318,678         \$ 3,185,001         \$ 3,849,881         \$ 2,704,880         \$ 3,185,001         \$ 3,800         \$ 3,850,001         \$ 3,800         \$ 3,850,001         \$ 3,800         \$ 3,850,001         \$ 4,222,217         \$ 4,222,217         \$ 4,222,217         \$ 4,222,217         \$ 4,222,217         \$ 4,222,217         \$ 4,222,247         \$ 4,222,247         \$ 2,822,294         \$ 2,822,296		\$		\$	
Cost of revenues:         49,044,595         \$ 49,953,846           Cost of revenues:         Simulation and Training Division         \$ 15,835,735         \$ 11,739,690           Armor Division         \$ 11,206,442         \$ 15,449,084           Battery and Power Systems Division         \$ 3,438,735         \$ 34,011,094           Research and development expenses:         33,438,736         \$ 34,011,094           Simulation and Training Division         \$ 209,554         \$ 395,636           Armor Division         \$ 13,0429         \$ 1,318,678           Battery and Power Systems Division         \$ 1,300,429         \$ 1,731,379           Sales and marketing expenses:         \$ 1,300,429         \$ 1,731,379           Sales and marketing expenses:         \$ 2,704,880         \$ 3,85,001           Armor Division         \$ 83,409         565,981           Battery and Power Systems Division         \$ 834,909         565,981           Battery and Power Systems Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 2,813,355         \$ 1,323,982           Battery and Power Systems Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 2,843,433         \$ 1,556,8	Armor Division		12,322,678		17,988,687
Cost of revenues:         Simulation and Training Division         \$ 15,835,735         \$ 11,739,690           Armor Division         11,206,442         15,449,084           Battery and Power Systems Division         7,341,559         6,822,320           Research and development expenses:         \$ 34,383,736         \$ 34,011,094           Research and development expenses:         \$ 209,554         \$ 395,636           Armor Division         139,514         17,065           Battery and Power Systems Division         951,301         1,318,678           Battery and Power Systems Division         \$ 1,300,429         \$ 1,731,379           Sales and marketing expenses:         Simulation and Training Division         \$ 34,000         \$ 56,981           Battery and Power Systems Division         8 33,4900         \$ 56,981           Battery and Power Systems Division         8 3,849,881         \$ 2,852,969           All Other         79,242         —           General and administrative expenses:         Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969           All Other         \$ 7,856,495         5,514,857           Cherrica	Battery and Power Systems Division		9,916,145		10,500,753
Simulation and Training Division         \$15,835,735         \$11,739,690           Armor Division         11,206,442         15,449,084           Battery and Power Systems Division         \$34,383,736         \$34,011,094           Research and development expenses:         \$34,383,736         \$34,011,094           Simulation and Training Division         \$209,554         \$395,636           Armor Division         \$139,514         \$17,065           Battery and Power Systems Division         \$13,00429         \$1,731,739           Sales and marketing expenses:         \$1,300,429         \$1,731,739           Simulation and Training Division         \$34,000         \$65,981           Armor Division         \$34,000         \$65,981           Battery and Power Systems Division         \$34,000         \$65,981           Battery and Power Systems Division         \$38,4983         \$1,712,25           All Other         \$3,49,881         \$2,852,969           Armor Division         \$3,89,881         \$2,852,969           Armor Division         \$3,89,881         \$2,852,969           Armor Division         \$3,89,881         \$2,852,969           Armor Division         \$3,89,881         \$2,852,969           All Other         \$338,900         \$ <td></td> <td>\$</td> <td>49,044,595</td> <td>\$</td> <td>49,953,846</td>		\$	49,044,595	\$	49,953,846
Armor Division         11.206.442         15.449.084           Battery and Power Systems Division         3,34,357,36         \$ 34,011,094           Research and development expenses:         334,383,736         \$ 395,636           Simulation and Training Division         \$ 139,514         17,065           Battery and Power Systems Division         \$ 139,514         1,318,678           Armor Division         \$ 130,0429         \$ 1,731,379           Sales and marketing expenses:         Simulation and Training Division         \$ 2,704,880         \$ 3,185,001           Armor Division         \$ 334,090         \$ 565,981           Battery and Power Systems Division         \$ 333,090         \$ 65,981           Battery and Power Systems Division         \$ 334,980         \$ 4,922,217           General and Power Systems Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969	Cost of revenues:				
Battery and Power Systems Division         7,341,559         6,822,320           Research and development expenses:         34,383,736         34,011,094           Research and development expenses:         Simulation and Training Division         209,554         395,636           Armor Division         951,361         1,318,678         1,318,678           Battery and Power Systems Division         951,361         1,318,678           Simulation and Training Division         \$1,300,429         \$1,731,379           Simulation and Training Division         \$2,704,880         \$3,185,001           Armor Division         834,090         565,981           Battery and Power Systems Division         853,378         1,711,235           All Other         79,242         -           General and administrative expenses:         3,849,881         \$2,852,969           Armor Division         \$3,849,881         \$2,852,969           Armor Division         \$3,849,881         \$2,852,969           All Other         7,856,495         5,514,857           All Other         7,856,495         5,514,857           Simulation and Training Division         \$338,900         \$-           Armor Division         \$338,900         \$-           Financial expense (income): <td>Simulation and Training Division</td> <td>\$</td> <td>15,835,735</td> <td>\$</td> <td>11,739,690</td>	Simulation and Training Division	\$	15,835,735	\$	11,739,690
Research and development expenses:         \$ 34,383,736         \$ 34,011,094           Research and development expenses:         simulation and Training Division         \$ 209,554         \$ 395,636           Armor Division         139,514         17,065           Battery and Power Systems Division         \$ 1,300,429         \$ 1,731,379           Sales and marketing expenses:         Simulation and Training Division         \$ 2,704,880         \$ 3,185,001           Armor Division         \$ 334,090         565,981         Battery and Power Systems Division         \$ 334,090         565,981           Battery and Power Systems Division         \$ 334,090         \$ 4,922,217           General and administrative expenses:         Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969         Armor Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969         Armor Division         \$ 3,849,881         \$ 2,852,969           All Other         \$ 7,856,495         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,857         \$ 5,14,85	Armor Division		11,206,442		15,449,084
Research and development expenses:         \$ 34,383,736         \$ 34,011,094           Simulation and Training Division         \$ 209,554         \$ 395,636           Armor Division         139,514         17,065           Battery and Power Systems Division         \$ 1,300,429         \$ 1,731,379           Sales and marketing expenses:         \$ 2,704,880         \$ 3,185,001           Simulation and Training Division         \$ 834,090         565,981           Battery and Power Systems Division         \$ 834,090         565,981           Battery and Power Systems Division         \$ 3,849,881         \$ 2,822,217           General and administrative expenses:         \$ 4,471,590         \$ 4,922,217           General and administrative expenses:         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 338,900         \$ -           Armor Division         \$ 338,900         \$ -           All Other         \$ 338,900 </td <td>Battery and Power Systems Division</td> <td></td> <td>7,341,559</td> <td></td> <td>6,822,320</td>	Battery and Power Systems Division		7,341,559		6,822,320
Research and development expenses:         Sumulation and Training Division         \$ 209,554         \$ 395,636           Armor Division         139,514         17,065           Battery and Power Systems Division         951,361         1,318,678           Sales and marketing expenses:         \$ 1,300,429         \$ 1,731,379           Sales and marketing expenses:         \$ 2,704,880         \$ 3,185,001           Simulation and Training Division         834,090         565,981           Battery and Power Systems Division         853,378         1,71,235           All Other         79,242            General and administrative expenses:         \$ 4,471,590         \$ 4,922,217           General and administrative expenses:         Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         974,704         965,058           Armor Division         974,704         965,058           All Other         7,856,495         5,514,857           Simulation and Training Division         \$ 388,900         \$ -           Armor Division         \$ 388,900         \$ -           Armor Division         \$ 338,900         \$ -           Armor Division         \$ 2,2294         \$ 2,482           Armor Division		\$	34,383,736	\$	
Simulation and Training Division         \$ 209,554         \$ 395,636           Armor Division         139,514         17,065           Battery and Power Systems Division         \$ 1,300,429         \$ 1,731,379           Sales and marketing expenses:         \$ 2,704,880         \$ 3,185,001           Simulation and Training Division         \$ 334,090         565,981           Battery and Power Systems Division         \$ 334,090         565,981           Battery and Power Systems Division         \$ 3,347,1590         \$ 4,922,217           General and administrative expenses:         \$ 4,471,590         \$ 4,922,217           General and administrative expenses:         \$ 4,922,217         \$ 4,922,217           General and administrative expenses:         \$ 4,922,217         \$ 4,922,217           General and administrative expenses:         \$ 2,834,8981         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969           All Other         \$ 338,900         \$ -           Simulation and Training Division         \$	Research and development expenses:				
Armor Division         139,514         17,065           Battery and Power Systems Division         951,361         1,318,678           \$ 1,300,429         \$ 1,313,797           Sales and marketing expenses:         \$ 1,300,429         \$ 3,185,001           Simulation and Training Division         \$ 2,704,880         \$ 3,185,001           Armor Division         853,378         1,17,235           Battery and Power Systems Division         853,378         1,71,235           All Other         79,242         -           General and administrative expenses:         \$ 4,471,590         \$ 4,922,217           General and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         2,181,355         1,323,982           Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           Simulation and Training Division         \$ 338,900         \$ -           Armor Division         \$ 338,900         \$ -           Armor Division         \$ 338,900         \$ -           Battery and Power Systems Division         \$ 338,900         \$ -           Armor Division         \$ 22,294         \$ 2,7842           Armor Division         \$ 22,294<		\$	209,554	\$	395,636
Battery and Power Systems Division         951,361         1,318,678           Sales and marketing expenses:         1,300,429         \$ 1,731,379           Sales and marketing expenses:         3         1,731,379           Simulation and Training Division         \$ 2,704,880         \$ 3,185,001           Armor Division         \$834,090         565,981           Battery and Power Systems Division         \$83,378         1,171,235           All Other         79,242         -           General and administrative expenses:         3,849,881         \$ 2,852,969           Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 7,856,495         \$ 1,323,982           Battery and Power Systems Division         \$ 14,862,435         \$ 10,656,866           Other income:         \$ 338,900         \$ -           Simulation and Training Division         \$ 338,900         \$ -           All Other         \$ 338,900         \$ -           Financial expense (income):         \$ 338,900         \$ -           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842 </td <td></td> <td></td> <td></td> <td></td> <td></td>					
Sales and marketing expenses:         \$ 1,300,429         \$ 1,731,379           Simulation and Training Division         \$ 2,704,880         \$ 3,185,001           Armor Division         834,090         565,981           Battery and Power Systems Division         853,378         1,171,235           All Other         79,242         —           General and administrative expenses:         ***         ***           Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         \$ 1,813,55         1,323,982           Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           \$ 14,862,435         \$ 10,656,866           Other income:         ***         **           Simulation and Training Division         \$ 338,900         \$ -           Armor Division         \$ 338,900         \$ -           Battery and Power Systems Division         \$ 338,900         \$ -           Financial expense (income):         **         **           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,563,622	Battery and Power Systems Division		•		
Sales and marketing expenses:         Simulation and Training Division         \$ 2,704,880         \$ 3,185,001           Armor Division         834,090         565,981           Battery and Power Systems Division         853,378         1,171,235           All Other         79,242         —           6 eneral and administrative expenses:         ***         ***         4,222,217           General and administrative expenses:         ***         ***         4,222,217           General and Praining Division         \$ 3,849,881         \$ 2,852,969           Armor Division         2,181,355         1,323,982           Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           Simulation and Training Division         \$ 338,900         \$ -           Armor Division         \$ 338,900         \$ -           Armor Division         \$ 338,900         \$ -           Financial expense (income):         **         **           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           All Other         \$ 2,563,622 <td< td=""><td></td><td>\$</td><td></td><td>\$</td><td></td></td<>		\$		\$	
Simulation and Training Division         \$ 2,704,880         \$ 3,185,001           Armor Division         834,090         565,981           Battery and Power Systems Division         853,378         1,171,235           All Other         79,242         -           *** 4,471,590         \$ 4,922,217           *** General and administrative expenses:         ***           Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         2,181,355         1,323,982           Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           *** \$ 14,862,435         \$ 10,656,866           Other income:         ***         ***           Simulation and Training Division         \$ 338,900         ***           Armor Division         ***         ***           All Other         ***         ***           *** Financial expense (income):         ***         ***           Simulation and Training Division         ***         2,294         ***         2,7842           Armor Division         ***         2,256,3622         ***         4,133,109           Battery and Power Systems Division         ***	Sales and marketing expenses:	Ψ	1,000,129	Ψ.	1,701,075
Armor Division         834,090         565,981           Battery and Power Systems Division         853,378         1,171,235           All Other         79,242         —           6 4,471,590         \$ 4,922,217           General and administrative expenses:           Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         2,181,355         1,323,982           Battery and Power Systems Division         974,704         965,088           All Other         7,856,495         5,514,857           Collect income:         14,862,435         10,656,866           Other income:         —         —           Simulation and Training Division         \$ 338,900         \$ —           Armor Division         —         —           All Other         \$ 338,900         \$ —           Financial expense (income):         \$ 338,900         \$ —           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           All Other         \$ 2,563,622         4,133,109           \$ 2,503,622         4,133,109		\$	2,704,880	\$	3.185.001
Battery and Power Systems Division         853,378         1,171,235           All Other         79,242         —           General and administrative expenses:         \$4,471,590         \$4,922,217           General and Training Division         \$3,849,881         \$2,852,969           Armor Division         2,181,355         1,323,982           Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           Coher income:         —         —           Simulation and Training Division         \$338,900         \$           Armor Division         —         —           Battery and Power Systems Division         338,900         \$           All Other         —         —           Financial expense (income):         —         —           Simulation and Training Division         \$22,294         \$27,842           Armor Division         \$22,294         \$27,842           Armor Division         \$22,294         \$27,842           Armor Division         \$2,563,622         4,133,109           \$2,563,622         4,133,109           \$2,563,622         4,133,109           \$2,563,622         4,133,109		Ψ		Ψ	
All Other       79,242       —         General and administrative expenses:       \$ 4,471,590       \$ 4,922,217         General and Iraining Division       \$ 3,849,881       \$ 2,852,969         Armor Division       \$ 2,181,355       \$ 1,323,982         Battery and Power Systems Division       974,704       965,058         All Other       7,856,495       5,514,857         Simulation and Training Division       \$ 338,900       \$         Armor Division       —       —         Battery and Power Systems Division       —       —         All Other       —       —         Financial expense (income):       Simulation and Training Division       \$ 22,294       \$ 27,842         Armor Division       \$ 22,294       \$ 27,842         Simulation and Training Division       \$ 2,705,689       \$ 4,228,965         Tax expenses:       \$ 3,976       \$ 77,811         Armor Division       \$ 63,976       \$ 77,811         Armor Division       \$ 94,671					
\$ 4,471,590         \$ 4,922,217           General and administrative expenses:           Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         2,181,355         1,323,982           Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           \$ 14,862,435         \$ 10,656,866           Other income:         \$ 338,900         \$ -           Simulation and Training Division         \$ 338,900         \$ -           Armor Division         \$ 338,900         \$ -           All Other         \$ 338,900         \$ -           Financial expense (income):         \$ 338,900         \$ -           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           Armor Division         \$ 2,705,689         \$ 4,228,965           Tax expenses:         Simulation and Training Division         \$ 63,976         \$ 77,811           Armor Division         \$ 94,671         134,949           Battery and Power Systems Division         \$ 2,846         320,878 <tr< td=""><td></td><td></td><td></td><td></td><td>1,171,233</td></tr<>					1,171,233
General and administrative expenses:         Simulation and Training Division       \$ 3,849,881       \$ 2,852,969         Armor Division       2,181,355       1,323,982         Battery and Power Systems Division       974,704       965,058         All Other       7,856,495       5,514,857         Colspan="3">Col	7 Mi Other	•		\$	4 922 217
Simulation and Training Division         \$ 3,849,881         \$ 2,852,969           Armor Division         2,181,355         1,323,982           Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           Simulation and Training Division         \$ 14,862,435         10,656,866           Other income:           Simulation and Training Division         \$ 338,900         \$ -           Armor Division         -         -           Battery and Power Systems Division         \$ 338,900         \$ -           All Other         -         -           Financial expense (income):         \$ 338,900         \$ -           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 24,842           All Other         \$ 2,563,622         4,133,109           \$ 2,563,622         4,133,109           \$ 2,705,689         \$ 4,228,965           Tax expenses:           Simulation and Training Division         \$ 63,976         \$ 77,811           Armor Division         \$ 94,671         134,949           Batter	Gonoral and administrative evnences	Ψ	7,771,370	Ψ	7,722,217
Armor Division         2,181,355         1,323,982           Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           ** T,856,495         \$,514,857           ** Simulation and Training Division         \$ 338,900         \$ -           ** Armor Division         \$ 338,900         \$ -           ** Battery and Power Systems Division         \$ 338,900         \$ -           ** All Other         \$ 338,900         \$ -           ** Financial expense (income):           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           All Other         \$ 2,563,622         4,133,109           ** Tax expenses:           Simulation and Training Division         \$ 63,976         \$ 77,811           Armor Division         \$ 63,976         \$ 77,811           Armor Division         \$ 63,976         \$ 77,811           Armor Division         \$ 32,846         320,878           All Other         \$ 24,179         52,471	•	•	3 8/0 881	Φ	2 852 060
Battery and Power Systems Division         974,704         965,058           All Other         7,856,495         5,514,857           \$ 14,862,435         \$ 10,656,866           Other income:         Simulation and Training Division         \$ 338,900         \$ -           Armor Division         -         -           Battery and Power Systems Division         -         -           All Other         -         -           Financial expense (income):         -         -           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         (2,463)         13,503           Battery and Power Systems Division         122,236         54,511           All Other         2,563,622         4,133,109           \$ 2,705,689         \$ 4,228,965           Tax expenses:         Simulation and Training Division         \$ 63,976         \$ 77,811           Armor Division         94,671         134,949           Battery and Power Systems Division         32,846         320,878           All Other         46,179         52,471	-	Ψ		Ψ	
All Other         7,856,495         5,514,857           Other income:         \$ 14,862,435         \$ 10,656,866           Other income:         \$ 338,900         \$ —           Simulation and Training Division         \$ 338,900         \$ —           Armor Division         \$ 338,900         \$ —           All Other         \$ 338,900         \$ —           Financial expense (income):         \$ 338,900         \$ —           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           Armor Division         \$ 22,294         \$ 27,842           All Other         \$ 2,563,622         \$ 4,133,109           \$ 2,705,689         \$ 4,228,965           Tax expenses:           Simulation and Training Division         \$ 63,976         \$ 77,811           Armor Division         \$ 63,976         \$ 77,811           Armor Division         \$ 94,671         134,949           Battery and Power Systems Division         32,846         320,878           All Other         46,179         52,471					
\$ 14,862,435       \$ 10,656,866         Other income:         Simulation and Training Division       \$ 338,900       \$ —         Armor Division       —       —         Battery and Power Systems Division       —       —         All Other       —       —         Financial expense (income):       \$ 338,900       \$ —         Simulation and Training Division       \$ 22,294       \$ 27,842         Armor Division       (2,463)       13,503         Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         * 2,705,689       \$ 4,228,965         Tax expenses:         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471	· · · · · · · · · · · · · · · · · · ·				
Other income:         Simulation and Training Division       \$ 338,900 \$ —         Armor Division       —         Battery and Power Systems Division       —         All Other       —         Financial expense (income):       —         Simulation and Training Division       \$ 22,294 \$ 27,842         Armor Division       (2,463) 13,503         Battery and Power Systems Division       122,236 54,511         All Other       2,563,622 4,133,109         * 2,705,689 \$ 4,228,965         Tax expenses:         Simulation and Training Division       \$ 63,976 \$ 77,811         Armor Division       94,671 134,949         Battery and Power Systems Division       32,846 320,878         All Other       46,179 52,471	All Other	ф		¢	
Simulation and Training Division         \$ 338,900         \$           Armor Division         —         —           Battery and Power Systems Division         —         —           All Other         —         —           Financial expense (income):           Simulation and Training Division         \$ 22,294         \$ 27,842           Armor Division         (2,463)         13,503           Battery and Power Systems Division         122,236         54,511           All Other         2,563,622         4,133,109           *         2,705,689         \$ 4,228,965           Tax expenses:           Simulation and Training Division         \$ 63,976         \$ 77,811           Armor Division         94,671         134,949           Battery and Power Systems Division         32,846         320,878           All Other         46,179         52,471	Other in come	Ф	14,002,433	Þ	10,030,800
Armor Division       —       —       —         Battery and Power Systems Division       —       —       —         All Other       —       —       —         Financial expense (income):         Simulation and Training Division       \$ 22,294       \$ 27,842         Armor Division       (2,463)       13,503         Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         *       2,705,689       \$ 4,228,965         **Tax expenses:         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471		¢	220,000	Φ	
Battery and Power Systems Division       —       —       —         All Other       —       —       —         Financial expense (income):         Simulation and Training Division       \$ 22,294       \$ 27,842         Armor Division       (2,463)       13,503         Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         *** Tax expenses:       ***       \$ 2,705,689       \$ 4,228,965         *** Tax expenses:       *** <td< td=""><td></td><td>\$</td><td>338,900</td><td>\$</td><td>_</td></td<>		\$	338,900	\$	_
All Other       —       —       —         Financial expense (income):         Simulation and Training Division       \$ 22,294       \$ 27,842         Armor Division       (2,463)       13,503         Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         \$ 2,705,689       \$ 4,228,965         Tax expenses:         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471			_	•	_
Financial expense (income):         Simulation and Training Division       \$ 22,294       \$ 27,842         Armor Division       (2,463)       13,503         Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         * 2,705,689       \$ 4,228,965         Tax expenses:         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471	·		<del>-</del>	•	_
Financial expense (income):         Simulation and Training Division       \$ 22,294       \$ 27,842         Armor Division       (2,463)       13,503         Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         * 2,705,689       \$ 4,228,965         Tax expenses:       **         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471	All Other	ф	220.000		_
Simulation and Training Division       \$ 22,294       \$ 27,842         Armor Division       (2,463)       13,503         Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         ** 2,705,689       \$ 4,228,965         ** Tax expenses:       **         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471		\$	338,900	\$	_
Armor Division       (2,463)       13,503         Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         *** 2,705,689       4,228,965         *** Tax expenses:       ***         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471		Φ.	22.20.4	Φ.	25.012
Battery and Power Systems Division       122,236       54,511         All Other       2,563,622       4,133,109         * 2,705,689       \$ 4,228,965         Tax expenses:         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471		\$		\$	
All Other       2,563,622       4,133,109         \$ 2,705,689       \$ 4,228,965         Tax expenses:         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471					
Tax expenses:       \$ 2,705,689       \$ 4,228,965         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471	•				
Tax expenses:         Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471	All Other				
Simulation and Training Division       \$ 63,976       \$ 77,811         Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471		\$	2,705,689	\$	4,228,965
Armor Division       94,671       134,949         Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471					
Battery and Power Systems Division       32,846       320,878         All Other       46,179       52,471		\$		\$	
All Other 46,179 52,471	Armor Division		94,671		134,949
	Battery and Power Systems Division		32,846		320,878
\$ 237,672 \$ 586,109	All Other		46,179		52,471
		\$	237,672	\$	586,109

	Year Ended I 2005	<b>Decem</b>	ber 31, 2004
Amortization of intangible assets:			
Simulation and Training Division	\$ 1,213,261	\$	1,323,403
Armor Division	1,348,248		661,914
Battery and Power Systems Division	509,239		509,239
	\$ 3,070,748	\$	2,494,556
Impairment of goodwill and other intangible assets:			
Simulation and Training Division	\$ _	\$	320,279
Armor Division	12,256,756		_
Battery and Power Systems Division	_		
	\$ 12,256,756	\$	320,279
Loss from affiliated company:			
Simulation and Training Division	\$ (75,000)	\$	_
Armor Division	_		
Battery and Power Systems Division	_		_
	\$ (75,000)	\$	
Minority interest in loss (profit) of subsidiaries:			
Simulation and Training Division	\$ _	\$	_
Armor Division	57,149		(44,694)
Battery and Power Systems Division	_		_
	\$ 57,149	\$	(44,694)
Income (loss) from continuing operations:			
Simulation and Training Division	\$ 3,170,091	\$	1,541,775
Armor Division	(15,678,786)		(222,485)
Battery and Power Systems Division	(869,178)		(661,166)
All Other	(10,545,538)		(9,700,437)
	\$ (23,923,411)	\$	(9,042,313)
Loss from discontinued operations:			
Simulation and Training Division	\$ _	\$	_
Armor Division	_		
Battery and Power Systems Division	(120,000)		_
	\$ (120,000)	\$	
Net income (loss):			
Simulation and Training Division	\$ 3,170,091	\$	1,541,775
Armor Division	(15,678,786)		(222,485)
Battery and Power Systems Division	(989,178)		(661,166)
All Other	(10,545,538)		(9,700,437)
	\$ (24,043,411)	\$	(9,042,313)

# Fiscal Year 2005 compared to Fiscal Year 2004

Revenues. During 2005, we recognized revenues as follows:

- Ø IES and FAAC recognized revenues from the sale of interactive use-of-force and driver operator training systems and from the provision of maintenance services in connection with such systems;
- Ø MDT, MDT Armor and AoA recognized revenues from payments under vehicle armoring contracts, for service and repair of armored vehicles, and on sale of armoring products;

Ø EFB and Epsilor recognized revenues from the sale of batteries, chargers and adapters to the military, and under certain development contracts with the U.S. Army; and

Ø EFL recognized revenues from the sale of lifejacket lights and from subcontracting fees received in connection with Phase IV of the United States Department of Transportation (DOT) electric bus program.

Revenues for the year ended December 31, 2005 totaled \$49.0 million, compared to \$50.0 million for 2004, a decrease of \$949,000, or 2%. This decrease was primarily attributable to the decreased revenues of our Armor Division, specifically decreased revenues of MDT Armor (\$5.1 million during 2005 compared to \$13.4 million in 2004).

These decreased revenues were offset to some extent by increased revenues from our Simulation and Training Division (\$26.8 million in 2005 compared to \$21.5 million in 2004), due primarily to the increased revenues of FAAC.

In 2005, revenues were as follows:

- Ø \$26.8 million for the Simulation and Training Division, compared to \$21.5 million in 2004, an increase of \$5.3 million, or 25%, due primarily to the increased revenues of FAAC (approximately \$4.5 million).
- Ø \$12.3 million for the Armor Division, compared to \$18.0 million in 2004, a decrease of \$5.7 million, or 32%, due primarily to the decreased revenues from MDT Armor (approximately \$8.3 million) as a result of a slowdown in armoring orders related to the Iraq War. This decrease was partially offset by higher revenues recorded by us in 2005 from AoA in comparison to 2004, due to the fact that AoA's revenues were included for all of 2005 but only for the last five months of 2004. On a pro forma basis, AoA's revenues decreased in 2005 versus 2004, due to decisions by customers to utilize methods of armor not produced by AoA (hard armor instead of soft armor), the change in U.S. military priorities from acquiring new armor to funding the ground forces in Iraq and Afghanistan, and, following Hurricane Katrina, the fact that substantial funds earmarked for defense were delayed to provide funds for hurricane relief.
- Ø \$9.9 million for the Battery and Power Systems Division, compared to \$10.5 million in 2004, a decrease of \$585,000, or 6%, due primarily to decreased sales of lithium batteries and chargers by our Epsilor subsidiary as a result of reduced equipment purchases by one of its customers, offset to some extent by increased revenues from our Zinc-Air military batteries.

Cost of revenues and gross profit. Cost of revenues totaled \$34.4 million during 2005, compared to \$34.0 million in 2004, an increase of \$373,000, or 1%, due primarily to increased cost of goods sold related to the write off of inventory in the Armor Division in the amount of \$1.1 million in 2005.

Direct expenses for our three divisions during 2005 were \$22.0 million for the Simulation and Training Division, compared to \$17.9 million in 2004, an increase of \$4.1 million, or 23%, due primarily to the addition of expenses associated with increased sales of driver training systems through FAAC (approximately \$4.5 million), offset to some extent by decreased expenses associated with the sales of use-of-force training systems; \$14.0 million for the Armor Division, compared to \$16.4 million in 2004, a decrease of \$2.5 million, or 15%, due primarily to decreased revenues of MDT Armor (\$5.1 million during 2005 compared to \$13.4 million in 2004), offset to some extent by increased expenses associated with AoA, including inventory write-off; and \$9.8 million for the Battery and Power Systems Division, compared to \$10.0 million in 2004, a decrease of \$217,000, or 2%, due primarily to decreased revenues from Epsilor.

Gross profit was \$14.7 million during 2005, compared to \$15.9 million during 2004, a decrease of \$1.3 million, or 8%. This decrease was the direct result of all factors presented above, most notably the decrease in revenues and margins from MDT Armor and Epsilor and the inventory write-off in the amount of \$1.1 million in our Armor Division, offset to some extent by an increase in gross profit from our Simulation and Training Division.

**Research and development expenses.** Research and development expenses for 2005 were \$1.3 million, compared to \$1.7 million in 2004, a decrease of \$431,000, or 25%. This decrease was primarily attributable to allocating research and development expenses to the cost of revenues due to research and development contracts in the Battery and Power Systems Division and due to higher capitalization of software in the amount of \$286,000 in 2005 compared to 2004.

*Sales and marketing expenses.* Sales and marketing expenses for 2005 were \$4.5 million, compared to \$4.9 million in 2004, a decrease of \$451,000, or 9%. This decrease was primarily attributable to the decrease in sales commissions in the Battery and Power Systems Division.

*General and administrative expenses.* General and administrative expenses for 2005 were \$14.9 million, compared to \$10.7 million in 2004, an increase of \$4.2 million, or 39%. This increase was primarily attributable to the following factors:

- Ø The inclusion of the general and administrative expenses of AoA in our results for all of 2005 but only five months of 2004 (\$836,000);
- Ø Increases in general and administrative expenses in our FAAC subsidiary due to legal expenses, employee relocation, accounting, incentive pay accruals, and similar expenses (\$809,000);
- Ø Increase in other corporate general and administrative expenses such as auditing, legal and travel expenses (\$800,000); and
  - Ø Increase in costs related to abandoned acquisition activities (\$1.1 million).

*Financial expenses, net.* Financial expense, net of interest income and exchange differentials, totaled approximately \$2.7 million in 2005, compared to \$4.2 million in 2004, a decrease of \$1.5 million, or 36%. This decrease was due primarily to the decreased amortization of compensation related to warrants issued to the holders of convertible debentures and related beneficial conversion feature.

Income taxes. We and certain of our subsidiaries incurred net operating losses during 2005 and, accordingly, we were not required to make any provision for income taxes. With respect to some of our subsidiaries that operated at a net profit during 2005, we were able to offset federal taxes against our net operating loss carry forwards. We recorded a total of \$238,000 in tax expenses in 2005, with respect to certain of our subsidiaries that operated at a net profit during 2005 and we are not able to offset their taxes against our net operating loss carry forwards and with respect to state taxes. We recorded a total of \$586,000 in tax expenses in 2004, with respect to certain of our subsidiaries that operated at a net profit during 2004 and we were not able to offset their taxes against our net operating loss carry forwards and with respect to state taxes.

Amortization of intangible assets. Amortization of intangible assets totaled \$3.1 million in 2005, compared to \$2.5 million in 2004, an increase of \$576,000, or 23%, due primarily to amortization of intangible assets related to our AoA subsidiary that we acquired in August 2004.

Impairment of goodwill and other intangibles assets. Current accounting standards require us to test goodwill for impairment at least annually, and between annual tests in certain circumstances; when we determine goodwill is impaired, it must be written down, rather than being amortized as previous accounting standards required. Goodwill is tested for impairment by comparing the fair value of our reportable units with their carrying value. Fair value is determined using discounted cash flows. Significant estimates used in the methodologies include estimates of future cash flows, future short-term and long-term growth rates, weighted average cost of capital and estimates of market multiples for the reportable units.

During 2005, we performed an impairment test of goodwill, based on management's projections and using expected future discounted operating cash flows, as a response to several factors, including without limitation the reduced sales in AoA (a component of our Armor Division), the fact that AoA failed to meet its projections, the decision of the General Manager of AoA and his new supervisor to leave the employ of AoA us, respectively, and general uncertainty about the market for AoA's products in general and AoA's business in particular - specifically, the delay or loss of several potential orders, decisions by customers to utilize methods of armor not produced by AoA (hard armor instead of soft armor), and the change in U.S. military priorities from acquiring new armor to funding the ground forces in Iraq and Afghanistan. Furthermore, following Hurricane Katrina, substantial funds earmarked for defense were delayed to provide funds for hurricane relief. As of December 31, 2005, as a result of this impairment test, we identified in AoA an impairment of goodwill in the amount of \$11.8 million.

Our and our subsidiaries' long-lived assets and certain identifiable intangibles are reviewed for impairment in accordance with current accounting standards whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the carrying amount of assets to be held and used is measured by a comparison of the carrying amount of the assets to the future undiscounted cash flows expected to be generated by the assets. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. As of December 31, 2004, we identified an impairment of the technology previously purchased from Bristlecone and, as a result, we recorded an impairment loss in the amount of \$320,000. As of December 31, 2005, we identified an impairment of backlog, trademarks and a covenant not to compete previously identified with respect to the AoA acquisition and, as a result, we recorded an impairment loss in the amount of \$499,000.

*Loss from continuing operations.* Due to the factors cited above, we reported a loss from continuing operations of \$23.9 million in 2005, compared to \$9.0 million in 2004, an increase of \$14.9 million, or 165%.

Loss from discontinued operations. Net loss from discontinued operations for 2005 was \$120,000 compared to \$0 in 2004. This is because during the second quarter of 2005 we took an accrual of \$200,000 for a litigation contingency related to the discontinued operations; in March 2006, this litigation was settled for \$120,000.

*Net loss before deemed dividend of common stock to certain stockholders.* Due to the factors cited above, we reported a net loss of \$24.0 million in 2005, compared to a net loss of \$9.0 million in 2004, an increase of \$15.0 million, or 166%.

*Net loss after deemed dividend of common stock to certain stockholders.* In 2004 we had a deemed dividend of \$3.3 million (see Notes 13.f.3. and 13.f.4. to the financial statements) that we did not have in 2005. Accordingly, net loss after deemed dividend of common stock to certain stockholders was \$24.0 million in 2005, compared to \$12.4 million in 2004, an increase of \$11.7 million, or 94%.

# Fiscal Year 2004 compared to Fiscal Year 2003

**Revenues.** During 2004, we recognized revenues as follows:

- Ø From the sale of interactive training systems and from the provision of warranty services in connection with such systems (FAAC and IES);
  - Ø From payments under armor contracts and for service and repair of armored vehicles (AoA and MDT);
- Ø From the sale of batteries, chargers and adapters to the military, and under certain development contracts with the U.S. Army (EFB and Epsilor);
  - Ø From the sale of lifejacket lights (EFL); and
- Ø From subcontracting fees received in connection with Phase III of the United States Department of Transportation (DOT) electric bus program, which began in October 2003 and was completed in March 2004. Phase IV of the DOT program, which began in October 2004, did not result in any revenues during 2004 (EFL).

Revenues from continuing operations for the year ended December 31, 2004 totaled \$50.0 million, compared to \$17.3 million for 2003, an increase of \$32.6 million, or 188%. This increase was primarily attributable to the following factors:

Ø Increased revenues from vehicle armoring; and

Ø Revenues generated by FAAC, Epsilor and AoA in 2004 that were not present in 2003.

These increases were offset to some extent by decreased revenues from sales of interactive use-of-force training systems and decreased revenues from sales of our Zinc-Air military batteries.

In 2004, revenues were \$21.5 million for the Simulation and Training Division (compared to \$8.0 million in 2003, an increase of \$13.4 million, or 168%, due primarily to the added revenues from sales of driver training systems since we acquired FAAC (approximately \$16.5 million), offset to some extent by decreased revenues from use-of-force training systems); \$18.0 million for the Armor Division (compared to \$3.4 million in 2003, an increase of \$14.6 million, or 424%, due primarily to increased revenues from vehicle armoring and to the added revenues from aircraft armoring since we acquired AoA); and \$10.5 million for the Battery and Power Systems Division (compared to \$5.9 million in 2003, an increase of \$4.6 million, or 79%, due primarily to the added revenues from sales of lithium batteries and chargers since we acquired Epsilor (approximately \$5.3 million), offset to some extent by decreased revenues from our Zinc-Air military batteries).

Cost of revenues and gross profit. Cost of revenues totaled \$34.0 million during 2004, compared to \$11.1 million in 2003, an increase of \$22.9 million, or 207%, due to increased cost of goods sold, particularly in the Armor Division (partly as a result of our beginning to sell pre-armored vehicles in 2004, which requires us to purchase vehicles for pre-armoring) and in the Simulation and Training Division, as well as the inclusion of the cost of goods of FAAC, Epsilor and AoA in our results for 2004 but not 2003.

Direct expenses for our three divisions during 2004 were \$17.9 million for the Simulation and Training Division (compared to \$7.3 million in 2003, an increase of \$10.6 million, or 145%, due primarily to the addition of expenses associated with sales of driver training systems through FAAC (approximately \$12.0 million), offset to some extent by decreased expenses associated with the sales of use-of-force training systems); \$16.4 million for the Armor Division (compared to \$3.6 million in 2003, an increase of \$12.9 million, or 359%, due primarily to increased expenses associated with sales of vehicle armoring (a \$12.1 million increase in 2004, including the expenses of purchasing vehicles for pre-armoring in 2004, which was not present in 2003), and to the addition beginning in August 2004 of expenses associated with sales of aircraft armoring through our new subsidiary AoA); and \$10.0 million for the Battery and Power Systems Division (compared to \$5.9 million in 2003, an increase of \$4.0 million, or 68%, due primarily to the addition of expenses associated with sales of lithium batteries and chargers through our new Epsilor subsidiary (\$4.2 million), offset to some extent by decreased expenses associated with the sales of Zinc-Air military batteries).

Gross profit was \$15.9 million during 2004, compared to \$6.2 million during 2003, an increase of \$9.7 million, or 155%. This increase was the direct result of all factors presented above, most notably the inclusion of FAAC, Epsilor and AoA in our results for 2004 (\$10.2 million), as well as the increased revenues from vehicle armoring (\$1.6 million), offset to some extent by a decrease of \$2.0 million in gross profit from IES.

**Research and development expenses.** Research and development expenses for 2004 were \$1.7 million, compared to \$1.1 million in 2003, an increase of \$678,000, or 64%. This increase was primarily the result of the inclusion of the research and development expenses of FAAC, Epsilor and AoA in our results in 2004 (\$533,000) and increased research and development expenses of EFL and EFB.

Sales and marketing expenses. Sales and marketing expenses for 2004 were \$4.9 million, compared to \$3.5 million in 2003, an increase of \$1.4 million, or 39%. This increase was primarily attributable to the inclusion of the sales and marketing expenses of FAAC, Epsilor and AoA in our results for 2004 (\$2.0 million), offset to some extent by a decrease of \$600,000 in expenses related to our military batteries and a decrease in sales and marketing expenses related to interactive use-of-force training.

*General and administrative expenses*. General and administrative expenses for 2004 were \$10.7 million, compared to \$5.9 million in 2003, an increase of \$4.8 million, or 82%. This increase was primarily attributable to the following factors:

- Ø The inclusion of the general and administrative expenses of FAAC, Epsilor and AoA in our results for 2004 (\$2.4 million);
- Ø Expenses in 2004 in connection with grant of options and shares to employees that were not present in 2003 (\$830,000);
- Ø Costs associated with our compliance with Section 404 of the Sarbanes-Oxley Act of 2002 that were not present in 2003 (\$150,000); and
- Ø Increases in other general and administrative expenses, such as employee salaries and bonuses, travel expenses, audit fees, director fees, legal fees, and expenses related to due diligence performed in connection with certain potential acquisitions, which were not present in 2003.

We are not anticipating a reduction in our general and administrative expenses in the coming year, and we expect that our travel expenses, audit fees, legal fees, and due diligence expenses will continue or increase to the extent that we continue to pursue acquisitions in the future.

These increases were offset to some extent by:

- Ø Expenses in 2003 in connection with a litigation settlement agreement that were not present in 2004 (\$700,000); and
- Ø Amortization of legal and consulting expenses in 2003 in connection with our convertible debentures that were lower (by \$260,000) than in 2004.

*Financial expenses, net.* Financial expense, net of interest income and exchange differentials, totaled approximately \$4.2 million in 2004 compared to \$4.0 million in 2003, an increase of \$190,000, or 5%. This difference was due primarily to amortization of debt discount related to the issuance of convertible debentures and their conversion, as well as interest expenses related to those debentures.

*Income taxes.* We and certain of our subsidiaries incurred net operating losses during 2004 and, accordingly, we were not required to make any provision for income taxes. With respect to some of our subsidiaries that operated at a net profit during 2004, we were able to offset federal taxes against our net operating loss carry forwards. We recorded a total of \$586,000 in tax expenses in 2004, with respect to certain of our subsidiaries that operated at a net profit during 2004 and we are not able to offset their taxes against our net operating loss carry forwards and with respect to state taxes. In 2003, tax expenses were recorded with respect to MDT's taxable income. Out of the \$586,000 tax expense that we recorded in 2004, \$84,000 was related to prior years and \$(37,000) represented income from deferred taxes, net.

Amortization of intangible assets and impairment. Amortization of intangible assets totaled \$2.8 million in 2004, compared to \$865,000 in 2003, an increase of \$1.9 million, or 225%, resulting from the inclusion of the amortization of the intangible assets of FAAC, Epsilor and AoA in our results in 2004 and impairment in the amount of \$320,000 of technology previously purchased by IES from Bristlecone Technologies.

*Net loss before deemed dividend of common stock to certain stockholders.* Due to the factors cited above, we reported a net loss of \$9.0 million in 2004, compared to a net loss of \$9.2 million in 2003, a decrease of \$195,000, or 2%.

*Net loss after deemed dividend of common stock to certain stockholders* was \$12.4 million due to a deemed dividend of \$3.3 million (see Notes 13.f.3. and 13.f.4. to the financial statements) compared to \$9.6 million in 2003, an increase of 2.8 million, or 29%.

#### **Liquidity and Capital Resources**

As of December 31, 2005, we had \$6.2 million in cash, \$3.9 million in restricted collateral securities and restricted held-to-maturity securities due within one year, \$779,000 in long-term restricted deposits, and \$36,000 in available-for-sale marketable securities, as compared to at December 31, 2004, when we had \$6.7 million in cash, \$7.0 million in restricted collateral securities and restricted held-to-maturity securities due within one year, \$4.0 million in long-term restricted deposits, and \$136,000 in available-for-sale marketable securities.

We used available funds in 2005 primarily for sales and marketing, continued research and development expenditures, expenses in connection with acquisitions and proposed acquisitions, and other working capital needs. We increased our investment in fixed assets by \$1.2 million during the year ended December 31, 2005, primarily in the Battery and Power Systems Division and in the Simulation and Training Division. Our net fixed assets amounted to \$4.3 million as at year end.

Net cash used in operating activities for 2005 and 2004 was \$11.8 million and \$852,000, respectively, an increase of \$10.2 million. This increase was primarily the result of increased loss in 2005 and an increase in trade receivables and decrease in trade payables and other account payables.

Net cash used in investing activities for 2005 and 2004 was \$11.8 million and \$50.5 million, respectively, a decrease of \$38.7 million. This decrease was primarily the result of our investment in the acquisition of FAAC, Epsilor and AoA in 2004.

Net cash provided by financing activities for 2005 and 2004 was \$22.2 million and \$44.4 million, respectively, a decrease of \$22.1 million. This decrease was primarily the result of lower amounts of funds raised through sales of our securities in 2005 compared to 2004.

During 2005, certain of our employees exercised options under our registered employee stock option plan. The proceeds to us from the exercised options were approximately \$17,000.

We have approximately \$8.8 million in long-term debt outstanding (not including accrued severance pay). All of this debt was convertible debt; the unamortized financial expenses related to the beneficial conversion feature of this convertible debt amounted to approximately \$160,000 at year end. We also have approximately \$15.5 million in short-term debt (not including trade payables and other accounts payable), of which \$604,000 relates to the earn-out provision in connection with our acquisition of FAAC and \$12.8 million relates to short-term convertible debt.

Our debt agreements contain customary affirmative and negative operations covenants that limit the discretion of our management with respect to certain business matters and place restrictions on us, including obligations on our part to preserve and maintain our assets and restrictions on our ability to incur or guarantee debt, to merge with or sell our assets to another company, and to make significant capital expenditures without the consent of the debenture holders, as well as granting to our investors a right of first refusal on any future financings, except for underwritten public offerings in excess of \$30 million. We do not believe that this right of first refusal will materially limit our ability to undertake future financings.

Based on our internal forecasts, we believe that our present cash position, anticipated cash flows from operations, lines of credit and anticipated additions to paid-in capital should be sufficient to satisfy our current estimated cash requirements through the next twelve months. This belief is based on certain earnout and other assumptions that our management and our subsidiaries managers believe to be reasonable, some of which are subject to the risk factors detailed under "Item 1A. Risk Factors," above, including without limitation (i) that we will be able to refinance, restructure or convert to equity our \$12.8 million in convertible debt (debentures and notes) that is due in 2006 (which does not include \$2.0 million short-term bank credit), (ii) that our dispute with the former shareholders of FAAC will ultimately be decided substantially in our favor, (iii) that the severance and retirement benefits that we owe to certain of our senior executives will not have to be paid ahead of their anticipated schedule, and (iv) that no other earnout payments to the former shareholder of AoA will be required in excess of the funds being held by him in escrow to secure such earnout obligations. In this connection, we note that we can require the holder of our notes to convert a portion of their notes into shares of our common stock at the time principal payments are due only if such shares are registered for resale and certain other conditions are met. Based on the current price of our stock, we do not have a sufficient number of shares of our stock registered for resale in order to continue requiring the holders to convert a portion of their notes past a portion of the payment due May 31, 2006. We would accordingly have to file a registration statement with the SEC to register for resale more shares of our common stock in order to continue requiring conversion of our notes upon principal payment becoming due. Any delay in the registration process, including through routine SEC review of our registration statement or other filings with the SEC, could result in our having to pay scheduled principal repayments on our notes in cash, which would negatively impact our cash position and, if we do not have sufficient cash to make such payments in cash, could cause us to default on our notes. We also note that from time to time our working capital needs are partially dependent on our subsidiaries' lines of credit. In the event that we are unable to continue to make use of our subsidiaries' lines of credit for working capital on economically feasible terms, our business, operating results and financial condition could be adversely affected.

# **Effective Corporate Tax Rate**

We and certain of our subsidiaries incurred net operating losses during the years ended December 31, 2005, 2004 and 2003, and accordingly no provision for income taxes was required. With respect to some of our U.S. subsidiaries that operated at a net profit during 2005, we were able to offset federal taxes against our net operating loss carryforward, which amounted to \$26.0 million as of December 31, 2005. These subsidiaries are, however, subject to state taxes that cannot be offset against our net operating loss carryforward. With respect to certain of our Israeli subsidiaries that operated at a net profit during 2005, we were unable to offset their taxes against our net operating loss carryforward, and we are therefore exposed to Israeli taxes, at a rate of up to 34% in 2005 (less, in the case of companies that have "approved enterprise" status as discussed in Note 14 to the Notes to Financial Statements).

As of December 31, 2005, we had a U.S. net operating loss carryforward of approximately \$26.0 million that is available to offset future taxable income under certain circumstances, expiring primarily from 2009 through 2025, and foreign net operating and capital loss carryforwards of approximately \$82.0 million, which are available indefinitely to offset future taxable income under certain circumstances.

# **Contractual Obligations**

The following table lists our contractual obligations and commitments as of December 31, 2005, not including trade payables and other accounts payable:

	Payment Due by Period									
		More	than							
<b>Contractual Obligations</b>	Total		Year		1-3 Years		3-5 Years	5 Year	rs	
Long-term debt*	\$ 8,750,000	\$	_	- \$	8,750,000	\$	-	<b>—</b> \$	_	
Short-term debt**	\$ 15,474,448	\$	15,474,448	\$	_	- \$	-	<b>—</b> \$		
Operating lease										
obligations***	\$ 1,926,383	\$	826,367	\$	1,003,176	\$	96,840	\$	_	
Severance obligations***	\$ 1,732,955	\$	137,685	\$	1,595,269	\$	-	<b>—</b> \$		

<sup>\*</sup>Includes convertible debentures in the gross amount of \$8,750,000. Unamortized financial expenses related to the beneficial conversion feature of these convertible debentures amounted to \$160,000 at year end.

Daymant Dua by Daviad

<sup>\*\*</sup>Includes sums owed in respect of an earn-out provision related to our acquisition of FAAC, in the amount of \$604,000. Also includes \$12.8 million short-term convertible note and \$2.0 million in short-term bank debt

<sup>\*\*\*</sup>Includes operating lease obligations related to rent.

<sup>\*\*\*\*</sup> Includes obligations related to special severance pay arrangements in addition to the severance amounts due to certain employees pursuant to Israeli severance pay law (the amount shown in the table above with payment due during the next 1-3 years might not be paid in the period stated in the event the employment agreements to which such severance obligations relate are extended).

#### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

# **Index to Financial Statements**

	Page						
Consolidated Financial Statements							
Reports of Independent Registered Public Accounting Firms	F-1						
Consolidated Balance Sheets	F-8						
Consolidated Statements of Operations	F-10						
Statements of Changes in Shareholders' Equity	F-11						
Consolidated Statements of Cash Flows	F-14						
Notes to Consolidated Financial Statements	F-17						
Supplementary Financial Data							
Quarterly Financial Data (unaudited) for the two years ende	d						
December 31, 2005	F-63						
Financial Statement Schedule							
Schedule II - Valuation and Qualifying Accounts	F-64						

# ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

#### ITEM 9A. CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

As of December 31, 2005, our management, including the principal executive officer and principal financial officer, evaluated our disclosure controls and procedures related to the recording, processing, summarization, and reporting of information in our periodic reports that we file with the SEC. These disclosure controls and procedures are intended to ensure that material information relating to us, including our subsidiaries, is made known to our management, including these officers, by other of our employees, and that this information is recorded, processed, summarized, evaluated, and reported, as applicable, within the time periods specified in the SEC's rules and forms. Due to the inherent limitations of control systems, not all misstatements may be detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Any system of controls and procedures, no matter how well designed and operated, can at best provide only reasonable assurance that the objectives of the system are met and management necessarily is required to apply its judgment in evaluating the cost benefit relationship of possible controls and procedures. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. Our controls and procedures are intended to provide only reasonable, not absolute, assurance that the above objectives have been met.

Our management has not yet completed its assessment of the effectiveness of our internal control over financial reporting. However, based on their evaluation as of December 31, 2005 and the material weakness described below, our principal executive officer and principal financial officer were able to conclude that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) were not effective to ensure that the information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms.

In light of the material weakness described below, our management performed additional analyses and other procedures to determine that our 2005 consolidated financial statements were prepared in accordance with generally accepted accounting principles in the United States (U.S. GAAP). Accordingly, management believes that the consolidated financial statements included in this report fairly present in all material respects our financial position, results of operations and cash flows for the periods presented.

#### Management's Report on Internal Control Over Financial Reporting

Our management, including our principal executive and financial officers, is responsible for establishing and maintaining adequate internal control over our financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). Our management has not yet completed its assessment of our internal control over financial reporting as of December 31, 2005, which it has been conducting pursuant to the requirements of Section 404 of the Sarbanes-Oxley Act of 2002 and using the criteria set forth by the Committee of Sponsoring Organizations ("COSO") of the Treadway Commission in *Internal Control - Integrated Framework*.

However, based on their evaluation procedures performed to date, management has identified a material weakness in our internal control over financial reporting at December 31, 2005. A material weakness is a control deficiency, or a combination of control deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected.

We have identified the following material weakness as of December 31, 2005, related to our FAAC subsidiary:

Ø Revenue recognition. We did not maintain effective controls over the monitoring, review and approval of revenue recognition calculations at FAAC. Specifically, these calculations were not being reviewed by appropriate accounting personnel to determine that revenue is recognized in accordance with company policy and generally accepted accounting principles. This material weakness affects the revenue and unbilled receivables accounts.

Because of this material weakness and any other material weaknesses management might identify upon completing its assessment, management has concluded that our internal control over financial reporting was not effective as of December 31, 2005.

Because we have not yet completed our assessment of the effectiveness of our internal control over financial reporting, our independent registered public accounting firm has disclaimed an opinion on management's assessment and disclaimed an opinion on the effectiveness of our internal control over financial reporting, as stated in their report which is included herein.

We note in this connection that our Independent Registered Public Accounting Firm audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), our consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2005, and their report dated March 30, 2005 expressed an unqualified opinion with respect thereto.

#### Plans to Remediate the Material Weakness

In response to the material weakness described above, we have undertaken the following initiatives with respect to our internal controls and procedures that we believe are reasonably likely to improve and materially affect our internal control over financial reporting. We anticipate that remediation will be continuing throughout fiscal 2006, during which we expect to continue pursuing appropriate corrective actions at FAAC, including the following:

Ø Revenue recognition. We will institute procedures at FAAC to determine that revenue recognition calculations are reviewed by an appropriate accounting person.

Our management and Audit Committee will monitor closely the implementation of our remediation plan. The effectiveness of the steps we intend to implement is subject to continued management review, as well as Audit Committee oversight, and we may make additional changes to our internal control over financial reporting.

We cannot assure you that we will not in the future identify further material weaknesses in our internal control over financial reporting. We currently are unable to determine when the above-mentioned material weakness will be fully remediated. However, because remediation will not be completed until we have strengthened pertinent controls, we presently anticipate that we will report in our Quarterly Report on Form 10-Q for the first quarter of fiscal 2006 that material weakness continues to exist.

#### **Changes in Internal Controls Over Financial Reporting**

There have been no changes in our internal control over financial reporting that occurred during our last fiscal quarter to which this Annual Report on Form 10-K relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### ITEM 9B. OTHER INFORMATION

None.

77		

#### **PART III**

#### ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

#### **Executive Officers, Directors and Significant Employees**

#### **Executive Officers and Directors**

Our executive officers and directors and their ages as of February 28, 2006 were as follows:

Name	Age	Position
Robert S. Ehrlich	67	Chairman of the Board and Chief Executive Officer
Steven Esses	42	President, Chief Operating Officer and Director
Thomas J. Paup	57	Vice President - Finance and Chief Financial Officer
Dr. Jay M. Eastman	57	Director
Jack E. Rosenfeld	67	Director
Lawrence M. Miller	59	Director
Edward J. Borey	55	Director
Seymour Jones	74	Director

Our by-laws provide for a board of directors of one or more directors. There are currently seven directors. Under the terms of our certificate of incorporation, the board of directors is composed of three classes of similar size, each elected in a different year, so that only one-third of the board of directors is elected in any single year. Dr. Eastman and Mr. Esses are designated Class I directors and have been elected for a term expiring in 2006 and until their successors are elected and qualified; Messrs. Rosenfeld, Miller and Jones are designated Class II directors elected for a term expiring in 2008 and until their successors are elected and qualified; and Messrs. Ehrlich and Borey are designated Class III directors elected for a term that expires in 2007 and until their successors are elected and qualified. A majority of the Board is "independent" under relevant SEC and Nasdaq regulations.

Robert S. Ehrlich has been our Chairman of the Board since January 1993 and our President and Chief Executive Officer since October 2002. In December 2006 Mr. Ehrlich ceased to hold the title of President. From May 1991 until January 1993, Mr. Ehrlich was our Vice Chairman of the Board, and from May 1991 until October 2002 he was our Chief Financial Officer. Mr. Ehrlich was a director of Eldat, Ltd., an Israeli manufacturer of electronic shelf labels, from June 1999 to July 2003. From 1987 to June 2003, Mr. Ehrlich served as a director of PSC Inc. ("PSCX"), a manufacturer and marketer of laser diode bar code scanners, and, between April 1997 and June 2003, Mr. Ehrlich was the chairman of the board of PSCX. PSCX filed a voluntary petition for relief under Chapter 11 of the Bankruptcy Code in November 2002. Mr. Ehrlich received a B.S. and J.D. from Columbia University in New York, New York.

Steven Esses has been a director since July 2002, our Executive Vice President since January 2003, our Chief Operating Officer since February 2003 and our President since December 2005. From 2000 until 2002, Mr. Esses was a principal with Stillwater Capital Partners, Inc., a New York-based investment research and advisory company (hedge fund) specializing in alternative investment strategies. During this time, Mr. Esses also acted as an independent consultant to new and existing businesses in the areas of finance and business development. From 1995 to 2000, Mr. Esses founded Dunkin' Donuts in Israel and held the position of Managing Director and CEO. Prior thereto, he was Director of Retail Jewelry Franchises with Hamilton Jewelry, and before that he served as Executive Director of Operations for the Conway Organization, a major off-price retailer with 17 locations.

Thomas J. Paup has been our Vice President - Finance since December 2005 and our Chief Financial Officer since February 2006. Mr. Paup is currently also a Finance Lecturer at Eastern Michigan University. Mr. Paup was an Affiliated Partner with McMillanlDoolittle LLP from March 2002 until accepting this position with the Company, and prior thereto, he was an Executive in Residence and Finance Instructor at DePaul University's Kellstadt Graduate School of Business. Prior to his teaching experience, Mr. Paup spent over 25 years in the retail industry. Most recently, between 1997 and 2000, Mr. Paup was the Executive Vice President and Chief Financial Officer and member of the Board of Directors of Montgomery Ward and Company. Mr. Paup brings a broad background of strategic and operational management experiences from the department store industry, where he served as CFO of Lord & Taylor and Kaufmann's and Controller of Bloomingdale's and Robinson-May. Mr. Paup holds an MBA in Finance and a BBS from Eastern Michigan University.

**Dr. Jay M. Eastman** has been one of our directors since October 1993. Since November 1991, Dr. Eastman has served as President and Chief Executive Officer of Lucid, Inc., which is developing laser technology applications for medical diagnosis and treatment. Dr. Eastman served as Senior Vice President of Strategic Planning of PSCX from December 1995 through October 1997. Dr. Eastman is also a director of Dimension Technologies, Inc., a developer and manufacturer of 3D displays for computer and video displays. From 1981 until January 1983, Dr. Eastman was Director of the University of Rochester's Laboratory for Laser Energetics, where he was a member of the staff from September 1975 to 1981. Dr. Eastman holds a B.S. and a Ph.D. in Optics from the University of Rochester in New York.

Jack E. Rosenfeld has been one of our directors since October 1993. Mr. Rosenfeld was President and Chief Executive Officer of Potpourri Group Inc. ("Potpourri"), a specialty catalog direct marketer, from April 1998 until June 2003; from June 2003 until February 2005, Mr. Rosenfeld served as Chairman of Potpourri's Board of Directors and as its CEO, and since February 2005, Mr. Rosenfeld has been Executive Chairman of the Potpourri Board of Directors. Mr. Rosenfeld was President and Chief Executive Officer of Hanover Direct, Inc., formerly Horn & Hardart Co., which operates a direct mail marketing business, from September 1990 until December 1995, and had been President and Chief Executive Officer of its direct marketing subsidiary, from May 1988 until September 1990. Mr. Rosenfeld holds a B.A. from Cornell University in Ithaca, New York and an LL.B. from Harvard University in Cambridge, Massachusetts.

Lawrence M. Miller was elected to the board of directors in November 1996. Mr. Miller has been a senior partner in the Washington D.C. law firm of Schwartz, Woods and Miller since 1990. He served from August 1993 through May 1996 as a member of the board of directors of The Phoenix Resource Companies, Inc., a publicly traded energy exploration and production company, and as a member of the Audit and Compensation Committee of that board. That company was merged into Apache Corporation in May 1996. Mr. Miller holds a B.A. from Dickinson College in Carlisle, Pennsylvania and a J.D. with honors from George Washington University in Washington, D.C. He is a member of the District of Columbia bar.

Edward J. Borey has served as a director since December 2003. Mr. Borey has been Chairman and Chief Executive Officer of WatchGuard Technologies, Inc., a leading provider of network security solutions (NasdaqNM: WGRD), since July 2004. From December 2000 to September 2003, Mr. Borey served as President, Chief Executive Officer and a director of PSCX. PSCX filed a voluntary petition for relief under Chapter 11 of the Bankruptcy Code in November 2002. Prior to joining PSCX, Mr. Borey was President and CEO of TranSenda (May 2000 to December 2000). Previously, Mr. Borey held senior positions in the automated data collection industry. At Intermec Technologies Corporation (1995-1999), he was Executive Vice President and Chief Operating Officer and also Senior Vice President/General Manager of the Intermec Media subsidiary. Currently, Mr. Borey serves as a Board member at Mbrane (foremerly known as Centura Software), and he is on the Advisory Board of TranSenda Software and NextRx. Mr. Borey holds a B.S. in Economics from the State University of New York, College of Oswego; an M.A. in Public Administration from the University of Oklahoma; and an M.B.A. in Finance from Santa Clara University.

Seymour Jones has served as a director since July 2005. Mr. Jones is a clinical professor of accounting at New York University Stern School of Business. Professor Jones teaches courses in auditing, tax and legal aspects of entrepreneurism. He is also the Associate Director of Ross Institute of Accounting Research at Stern School of Business. Professor Jones has been with NYU Stern for ten years. His primary research areas include audit committees, auditing, entrepreneurship, financial reporting, and fraud. Professor Jones has been principal author of numerous books including Conflict of Interest, The Cooper & Lybrand Guide to Growing Your Business, The Emerging Business and The Bankers Guide to Audit Reports and Financial Statements. Before joining NYU Stern, Professor Jones was senior partner at Coopers & Lybrand and S.D. Leidesdorf & Co. Professor Jones is a certified public accountant in New York State. Professor Jones received a B.A. in economics from City College, City University of New York, and an M.B.A. from NYU Stern.

#### Committees of the Board of Directors

Our board of directors has an Audit Committee, a Compensation Committee, a Nominating Committee and an Executive and Finance Committee.

Created in December 1993, the purpose of the Audit Committee is to review with management and our independent auditors the scope and results of the annual audit, the nature of any other services provided by the independent auditors, changes in the accounting principles applied to the presentation of our financial statements, and any comments by the independent auditors on our policies and procedures with respect to internal accounting, auditing and financial controls. The Audit Committee was established in accordance with Section 3(a)(58)(A) of the Securities Exchange Act of 1934, as amended. In addition, the Audit Committee is charged with the responsibility for making decisions on the engagement of independent auditors. As required by law, the Audit Committee operates pursuant to a charter, available through a hyperlink located on the investor relations page of our website, at <a href="http://www.arotech.com/compro/investor.html">http://www.arotech.com/compro/investor.html</a>. The Audit Committee consists of Prof. Jones (Chair) and Messrs. Miller and Rosenfeld. We have determined that Prof. Jones qualifies as an "audit committee financial expert" under applicable SEC and Nasdaq regulations. Prof. Jones, as well as all the other members of the Audit Committee, is "independent," as independence is defined in Rule 4200(a)(15) of the National Association of Securities Dealers' listing standards and under Item 7(d)(3)(iv) of Schedule 14A of the proxy rules under the Exchange Act.

The Compensation Committee, also created in December 1993, recommends annual compensation arrangements for the Chief Executive Officer and Chief Financial Officer and reviews annual compensation arrangements for all officers and significant employees. The Compensation Committee consists of Dr. Eastman (Chair) and Messrs. Rosenfeld and Borey, all of whom are independent non-employee directors.

The Executive and Finance Committee, created in July 2001, exercises the powers of the Board during the intervals between meetings of the Board, in the management of the property, business and affairs of the Company (except with respect to certain extraordinary transactions). The Executive and Finance Committee consists of Messrs. Ehrlich (Chair), Miller, Borey and Esses.

The Nominating Committee, created in March 2003, identifies and proposes candidates to serve as members of the Board of Directors. Proposed nominees for membership on the Board of Directors submitted in writing by stockholders to the Secretary of the Company will be brought to the attention of the Nominating Committee. The Nominating Committee consists of Mr. Rosenfeld (Chair), Mr. Miller and Dr. Eastman, all of whom are "independent," as independence is defined in Rule 4200(a)(15) of the National Association of Securities Dealers' listing standards and under Item 7(d)(3)(iv) of Schedule 14A of the proxy rules under the Exchange Act. The Nominating Committee operates under a formal charter that governs its duties. The Nominating Committee's charter is publicly available through a hyperlink located on the investor relations page of our website, at <a href="http://www.arotech.com/compro/investor.html">http://www.arotech.com/compro/investor.html</a>.

# Code of Ethics

We have adopted a Code of Ethics, as required by Nasdaq listing standards and the rules of the SEC, that applies to our principal executive officer, our principal financial officer, and our principal accounting officer. The Code of Ethics is publicly available through a hyperlink located on the investor relations page of our website, at <a href="http://www.arotech.com/compro/investor.html">http://www.arotech.com/compro/investor.html</a>. If we make substantive amendments to the Code of Ethics or grant any waiver, including any implicit waiver, that applies to anyone subject to the Code of Ethics, we will disclose the nature of such amendment or waiver on the website or in a report on Form 8-K in accordance with applicable Nasdaq and SEC rules.

#### Code of Conduct

We have adopted a general Code of Conduct, as required by Nasdaq listing standards and the rules of the SEC, that applies to all of our employees. The Code of Conduct is publicly available through a hyperlink located on the investor relations page of our website, at <a href="http://www.arotech.com/compro/investor.html">http://www.arotech.com/compro/investor.html</a>.

#### Whistleblower Policy

We have adopted a Whistleblower Policy, as required by Nasdaq listing standards, in order to ensure compliance with the provisions of the Sarbanes-Oxley Act of 2002. The Whistleblower Policy is publicly available through a hyperlink located on the investor relations page of our website, at <a href="http://www.arotech.com/compro/investor.html">http://www.arotech.com/compro/investor.html</a>. Employees with complaints about our compliance with applicable legal and regulatory requirements relating to accounting, auditing and internal control matters may submit their complaints in person, by mail or other written communication or by telephone to our Complaint Administrator. The Complaint Administrator can be contacted anonymously, by submitting the form located on our corporate website at <a href="http://arotech.com/compro/complaint.html">http://arotech.com/compro/complaint.html</a>. Complaints sent in this manner will automatically be stripped of all computer-encoded information identifying the originating e-mail address, and will then automatically be forwarded to the Complaint Administrator's regular e-mail address at Arotech.

#### **Director Compensation**

Non-employee members of our board of directors are paid \$2,500 (plus expenses) for each board of directors meeting attended, \$2,000 (plus expenses) for each meeting of the audit committee of the board of directors attended, and \$1,000 (plus expenses) for each meeting of all other committees of the board of directors attended. In addition, we have adopted a Non-Employee Director Stock Option Plan pursuant to which non-employee directors receive an initial grant of options to purchase 40,000 shares of our common stock upon the effective date of such plan or upon the date of his or her election as a director. Thereafter, non-employee directors will receive options to purchase 25,000 shares of our common stock for each year of service on the board. All such options are granted at fair market value and vest ratably over three years from the date of the grant. During 2005, our directors agreed to an interim reduction in their fees of 25% as part of our overall cost-cutting strategy.

#### Significant Employees

Our significant employees as of February 28, 2006, and their ages as of December 31, 2005, are as follows:

Name	Age	Position
Jonathan Whartman	51	Senior Vice President
Yaakov Har-Oz	48	Senior Vice President, General Counsel and Secretary
Dr. Neal Naimer	47	President, Battery Division
William Graham	47	Vice President of Government Affairs
Kim Kelly	41	Vice President - Corporate Communications
Danny Waldner	34	Controller
Dean Krutty	40	President, Simulation Division
Yosef Bar	63	General Manager, MDT Protective Industries
Ronen Badichi	40	General Manager, Epsilor Electronics Industries, Ltd.
Graydon Hansen	47	President, Electric Fuel Battery Corporation
82		

Jonathan Whartman has been Senior Vice President since December 2000, and Vice President of Marketing from 1994 to December 2000. From 1991 until 1994, Mr. Whartman was our Director of Special Projects. Mr. Whartman was also Director of Marketing of Amtec from its inception in 1989 through the merger of Amtec into Arotech in 1991. Before joining Amtec, Mr. Whartman was Manager of Program Management at Luz, Program Manager for desktop publishing at ITT Qume in San Jose, California from 1986 to 1987, and Marketing Director at Kidron Digital Systems, an Israeli computer developer, from 1982 to 1986. Mr. Whartman holds a B.A. in Economics and an M.B.A. from the Hebrew University, Jerusalem, Israel.

Yaakov Har-Oz has served as our Vice President and General Counsel since October 2000 and as our corporate Secretary since December 2000; in December 2005 Mr. Har-Oz was promoted to Senior Vice President. From 1994 until October 2000, Mr. Har-Oz was a partner in the Jerusalem law firm of Ben-Ze'ev, Hacohen & Co. Prior to moving to Israel in 1993, he was an administrative law judge and in private law practice in New York. Mr. Har-Oz holds a B.A. from Brandeis University in Waltham, Massachusetts and a J.D. from Vanderbilt Law School (where he was an editor of the law review) in Nashville, Tennessee. He is a member of the New York bar and the Israel Chamber of Advocates.

**Dr. Neal Naimer** has been a Vice President since June 1997 and our Chief Technology Officer since December 2002. Since March 2005. Dr. Naimer has served as the President of our Battery Division. From 1989 to 1997, Dr. Naimer was Director of Electrode Engineering of our Air Electrode development program. From 1987 to 1989, he was the Manager of the Chemical Vapor Deposition (Thin Films) Group at Intel Electronics in Jerusalem, and was Project Manager of the photo voltaic IR detector development program at Tadiran Semiconductor Devices in Jerusalem from 1984 to 1987. Dr. Naimer was educated at University College of London, England, where he received his B.Sc. in Chemical Engineering and a Ph.D. in Chemical Engineering.

William Graham joined us as Vice President of Government Affairs in January 2005, after twenty years of military service highlighted by multiple commands and six years of Pentagon experience. During this time, Mr. Graham interacted continuously with Senators and their staffs to develop and execute the strategy for presenting the \$300+billion defense budget. After retiring from the Army as a Colonel in 2001, Mr. Graham joined Washington Operations for Time Domain Corporation (TDC) as a Director to help the company secure Pentagon contracts and congressional support for those programs. Mr. Graham completed a B.S. in General Engineering at the U.S. Military Academy (West Point) in 1980, earned his masters from Central Michigan University in 1991 and was graduated from the U.S. Army War College in 1999.

Kim Kelly has served as our Vice President - Corporate Communications since November 2004. Since January 2006, Ms Kelly has moved to part-time status with us. From 1993 to 2004, Ms Kelly held a variety of positions at ECI Telecom Ltd., a Nasdaq-listed company, including serving as ECI's Director of Corporate Communications, where she played a significant role in ECI's communications strategy, investor relations program and competitive intelligence analysis. Ms Kelly holds a B.A. in Social Work from Bar-Ilan University in Tel-Aviv and an M.B.A. from Ben-Gurion University in Beersheva, Israel.

**Danny Waldner** has served as our Controller since March 2000 and as our chief accounting officer since October 2002. Prior thereto, Mr. Waldner was an accountant at KPMG in Israel from 1996 to 2000. Mr. Waldner is a Certified Public Accountant and holds a B.A. in Accounting and Business Administration and an M.B.A. from the Rishon Lezion College of Administration in Israel, as well as an LL.M from Bar-Ilan University in Tel-Aviv.

**Dean Krutty** became President of Simulation Division in January 2005, after having spent the prior thirteen years as a member of the FAAC management team, beginning as an electrical engineer in the part task trainer division and most recently serving as FAAC's Director of Military Operations, and five years before that working in other positions in the simulation industry. Mr. Krutty holds a B.S. in electrical engineering from the Michigan State University.

**Yosef Bar** established MDT Protective Industries in 1989 as one of the first bulletproofing companies in Israel. Under the direction of Mr. Bar, MDT moved from its initial emphasis on vandalism protection to bulletproofing not just windshields but the entire vehicle, as a result of which MDT became Israel's leader in the state-of-the art lightweight armoring of vehicles. Mr. Bar served in the Israel Defense Forces, reaching the rank of Lieutenant Colonel of the paratroop regiment with over 1,000 jumps to his credit. He also participated in several anti-terrorism courses.

**Ronen Badichi** became the General Manager of Epsilor Electronic Industries in May 2005. Prior to joining Epsilor, Mr. Badichi served since 1999 as the General Manager of Maoz Industries, a high end supplier of displays to the aviation industry. Prior thereto, Mr. Badichi was a project manager at BAE Systems and served as the F-16 Avionics Integration manager in the Israeli Air Force, with the rank of Captain. Mr. Badichi holds a B.Sc. in Physics and Electro-Optic Engineering from the Lev Institute of Technology in Jerusalem.

Graydon Hansen has served as President of EFBC since January 2005. Prior thereto, Mr. Hansen was Senior Vice President of Engineering with Elpac Electronics, Inc. From March 2002 until February 2004, Mr. Hansen was Vice President of Engineering at Trojan Battery Corporation, where his management responsibilities included commercial product development and design activity, plus leadership of the Quality and Production Engineering groups in all of Trojan's manufacturing facilities. Previously, Mr. Hansen worked at Lockheed Missiles and Space Company. Mr. Hansen holds a B.Sc. in electric engineering from the University of California at Berkeley, and is a Registered Professional Engineer and a Certified Quality Engineer.

#### Section 16(a) Beneficial Ownership Reporting Compliance

Under the securities laws of the United States, our directors, certain of our officers and any persons holding more than ten percent of our common stock are required to report their ownership of our common stock and any changes in that ownership to the Securities and Exchange Commission. Specific due dates for these reports have been established and we are required to report any failure to file by these dates during 2005. We are not aware of any instances during 2005, not previously disclosed by us, where such "reporting persons" failed to file the required reports on or before the specified dates, except as follows:

(i) Mr. Ehrlich was required to file a Form 4 on or prior to December 31, 2004 in connection with (i) the repricing of 600,000 of his existing stock options and the accelerated vesting of 33,333 of those options, (ii) his abandonment of 227,000 of his existing stock options, and (iii) his receipt of 1,500,000 new stock options. He reported these transactions in a Form 5 filed on February 14, 2006.

- (ii) Mr. Esses was required to file a Form 4 on or prior to December 31, 2004 in connection with (i) the repricing of 885,140 of his existing stock options and the accelerated vesting of 50,000 of those options, and (ii) his receipt of 114,860 new stock options. He reported these transactions in a Form 5 filed on February 14, 2006.
- (iii) Prof. Jones was required to file a Form 3 on or prior to July 21, 2005 in connection with his becoming a director. He filed this Form 3 on February 15, 2006. Additionally, as a result of technical problems with his EDGAR filing codes, his Form 5 that was supposed to be filed on or prior to February 14, 2006 was filed on February 15, 2006.
- (iv) Mr. Shen was required to file a Form 5 on or prior to February 14, 2006. He filed this Form 5 on February 17, 2006.

#### ITEM 11. EXECUTIVE COMPENSATION

#### **Cash and Other Compensation**

#### General

Our Chief Executive Officer and the other highest paid executive officers (of which there were two) who were compensated at a rate of more than \$100,000 in salary and bonuses during the year ended December 31, 2005 (collectively, the "Named Executive Officers") are Israeli residents, and thus certain elements of the compensation that we pay them is structured as is customary in Israel.

During 2005, 2004 and 2003, compensation to our Named Executive Officers took several forms:

Ø cash salary;

- Ø bonus, some of which was paid in cash in the year in which it was earned and some of which was accrued in the year in which it was earned but paid in cash in a subsequent year;
- Ø cash reimbursement for taxes paid by the Named Executive Officer and reimbursed by us in accordance with Israeli tax regulations;
- Ø accruals (but not cash payments) in respect of contractual termination compensation in excess of the Israeli statutory minimum;
- Ø accruals (but not cash payments) in respect of pension plans, which consist of a savings plan, life insurance and statutory severance pay benefits, and a continuing education fund (as is customary in Israel);

Ø stock options;

- Ø grants of restricted stock, where the sale of such stock is prohibited for a period of two years and such stock is forfeit to us should the Named Executive Officer's employment be terminated for cause, as defined in such Executive's employment agreement (e.g., fraud, reckless or willful misconduct, etc.); and
- Ø other benefits, primarily consisting of annual statutory holiday pay and redemption of unused vacation days and sick days.

The specific amounts of each form of compensation paid to each Named Executive Officer appear in the summary compensation table and the notes thereto appearing under "Summary Compensation Table," below.

#### **Summary Compensation Table**

The following table, which should be read in conjunction with the explanations provided above, shows the compensation that we paid (or accrued), in connection with services rendered for 2005, 2004 and 2003, to our Named Executive Officers.

# SUMMARY COMPENSATION TABLE(1)

		ner Compens	Compensation						
Name and Principal Position	Year	Salary	Bonus Rei		Securities Underlying ne <b>O</b> ptions		Changes in Accruals for Sick Days, Vacation Days, and Cermination compensation		Others
Robert S. Ehrlich	2005 \$	275,362	\$ 49,875	\$ 26,340	0 <sup>(3</sup>	) \$ 0	\$ (51,363) (4)	\$ 45,362	\$ 112,413 <sup>(5)</sup>
Chairman of the Board, Chief Executive							(6)	) (7	
Officer	2004 \$	275,907	\$ 175,000	\$ 29,103	50,000	\$ 626,350	\$ 133,898	\$ 548,477	\$ 19,893
and director*	2003 \$	259,989	\$ 180,000 (8)	\$ 27,211	2,035,000	\$ 0	\$ 80,713 <sup>(9)</sup>	\$ 48,228	\$ 678
Steven Esses	2005 \$	56,722 <sup>(10</sup>	\$112,000 <sup>(11</sup>	)\$ 22,666	114,860 <sup>(1</sup>	<sup>2)</sup> \$ 0	\$ 228,403	\$ 12,446	\$ 13,607
President, Chief Operating Officer and		(14	) (15	()			(16	)	
director**		65,506	\$ 106,000	\$ 25,273	0	\$ 221,100		\$ 12,116	\$ 12,940
	2003 \$	0	\$ 0	\$ 0	1,035,000	\$ 0	\$ 0	\$ 0	\$ 0

Avihai Shen	2005 \$ 157,013	\$ 0	\$ 7,889	0	\$ 0 \$	70,479 <sup>(1)</sup>	7)\$	23,121	\$ (18) 39,476
Vice President - Finance						(19	9)		
and Chief	2004 \$ 155,845	\$ 97,000	\$ 6,407	18,750	\$ 54,900 \$	34,972	\$	26,889	\$ 476
Financial						(20	0)		
Officer***	2003 \$ 123,988	\$ 0	\$ 8,653	608,750	\$ 0 \$	6,471	\$	23,133	\$ 463

- \* Mr. Ehrlich ceased to hold the title of President in December 2005.
- \*\* Mr. Esses became an executive officer in January 2003. His compensation as an officer during 2003 consisted solely of stock options. In December 2005, Mr. Esses became our President; prior thereto, he held the title of Executive Vice President.
- \*\*\* Mr. Shen ceased to act as our Chief Financial Officer in February 2006, and his employment with us terminated on March 31, 2006.
- We paid the amounts reported for each named executive officer in U.S. dollars and/or New Israeli Shekels (NIS). We have translated amounts paid in NIS into U.S. dollars at the exchange rate of NIS into U.S. dollars at the time of payment or accrual.
- Based on the closing market price of our stock on the Nasdaq Stock Exchange the date of grant multiplied by the number of shares awarded. As of December 31, 2004, our Named Executive Officers held 635,000 restricted shares. Of these shares, the restrictions on 530,000 shares are scheduled to expire on August 4, 2006, and the restrictions on 105,000 are scheduled to expire on December 8, 2006. The value of the restricted shares held by our Named Executive Officers on December 31, 2004, based on the closing price of our stock on the Nasdaq Stock Exchange on that date. was \$902,350.
- During 2005, no new options were granted to Mr. Ehrlich; however, 600,000 of Mr. Ehrlich's options were repriced in 2005 from an average exercise price of \$1.19 to a new exercise price of \$0.39. See "Report on Repricing of Options," below. Additionally, 784,167 of Mr. Ehrlich's options expired or were cancelled during 2005.

- (4) Of this amount, \$67,024 represents our accrual for severance pay that will be payable to Mr. Ehrlich upon his leaving our employ other than if he is terminated for cause, such as a breach of trust; \$(51,928) represents the decrease of the accrual for vacation days redeemable by Mr. Ehrlich; \$(40,483) represents the decrease of the accrual for sick days redeemable by Mr. Ehrlich; and \$(25,976) represents the decrease of our accrual for severance pay that would be payable to Mr. Ehrlich under the laws of the State of Israel if we were to terminate his employment.
- <sup>(5)</sup> Of this amount, \$61,195 represents payment for redemption of accrued but unused vacation days, and \$33,394 represents payment for redemption of accrued but unused sick days.
- <sup>(6)</sup> Of this amount, \$76,766 represents our accrual for severance pay that would be payable to Mr. Ehrlich upon a "change of control" or upon the occurrence of certain other events; \$28,603 represents the increase of the accrual for vacation days redeemable by Mr. Ehrlich; and \$28,529 represents the increase of our accrual for severance pay that would be payable to Mr. Ehrlich under the laws of the State of Israel if we were to terminate his employment.
- (7) Of this amount, \$500,000 was deposited by us in a Rabbi Trust for Mr. Ehrlich's benefit. Pursuant to the terms of the Rabbi Trust, funds in the Rabbi Trust continue to be owned by us, and benefit from all gains and bear the risk of all losses resulting from investments of Rabbi Trust funds. See "Employment Contracts Robert S. Ehrlich." below.
- (8) We paid Mr. Ehrlich \$180,000 during 2004 in satisfaction of his bonus from 2003 to which he was entitled according to his contract. Of this amount, we accrued \$99,750 for Mr. Ehrlich in satisfaction of the 2003 bonus to which he was entitled according to his contract; the remainder was the result of the approval in 2004 by the Compensation Committee of a higher bonus for 2003 than Mr. Ehrlich's contractual minimum.
- <sup>(9)</sup> Of this amount, \$92,075 represents our accrual for severance pay that would be payable to Mr. Ehrlich upon a "change of control" or upon the occurrence of certain other events; \$3,451 represents the increase of the accrual for sick leave and vacation days redeemable by Mr. Ehrlich; and \$(14,813) represents the decrease of our accrual for severance pay that would be payable to Mr. Ehrlich under the laws of the State of Israel if we were to terminate his employment.
- (10) Does not include \$178,176 that we paid in consulting fees to Sampen Corporation, a New York corporation owned by members of Steven Esses's immediate family, from which Mr. Esses receives a salary. See "Item 13. Certain Relationships and Related Transactions Consulting Agreement with Sampen Corporation," below.
- (11) Includes a \$100,000 signing bonus that was paid to Mr. Esses in 2005 and the \$12,000 minimum bonus to which Mr. Esses is entitled pursuant to the terms of his employment contract. Does not include \$30,720 that we paid as a bonus to Sampen Corporation, a New York corporation owned by members of Steven Esses's immediate family, from which Mr. Esses receives a salary. See "Item 13. Certain Relationships and Related Transactions Consulting Agreement with Sampen Corporation," below..
- (12) In addition to the grant of 114,860 new options during 2005, 885,140 of Mr. Esses's options were repriced in 2005 from an average exercise price of \$0.80 to a new exercise price of \$0.39. See "Report on Repricing of Options," below.
- (13) Of this amount, \$186,707 represents the increase of our accrual for severance pay that would be payable to Mr. Esses if we were to terminate his employment; and \$41,369 represents the increase of the accrual for sick leave and vacation days redeemable by Mr. Esses.
- (14) Does not include \$208,100 that we paid in consulting fees to Sampen Corporation, a New York corporation owned by members of Steven Esses's immediate family, from which Mr. Esses receives a salary. See "Item 13. Certain Relationships and Related Transactions Consulting Agreement with Sampen Corporation," below.
- (15) Does not include \$110,000 that we paid as a bonus to Sampen Corporation, a New York corporation owned by members of Steven Esses's immediate family, from which Mr. Esses receives a salary. See "Item 13. Certain Relationships and Related Transactions Consulting Agreement with Sampen Corporation," below.
- (16) Represents the increase of the accrual for vacation days redeemable by Mr. Esses.
- (17) Of this amount, \$104,602 represents the increase of our accrual for severance pay that would be payable to Mr. Shen if we were to terminate his employment; \$(28,597) represents the decrease of the accrual for sick

leave and vacation days redeemable by Mr. Shen; and \$(5,526) represents the decrease in our accrual for severance pay that would be payable to Mr. Shen under the laws of the State of Israel if we were to terminate his employment. Mr. Shen left our employ effective March 31, 2006, and these amounts were accordingly paid to him.

- (18) Of this amount, \$35,131 represents payment to Mr. Shen for redemption of accrued but unused vacation days.
- (19) Of this amount, \$21,568 represents the increase in our accrual for vacation days redeemable by Mr. Shen; and \$13,404 represents the increase of our accrual for severance pay that would be payable to Mr. Shen under the laws of the State of Israel if we were to terminate his employment.
- (20) Of this amount, \$8,369 represents the increase of the accrual for vacation days redeemable by Mr. Shen; and \$(1,628) represents the decrease of our accrual for severance pay that would be payable to Mr. Shen under the laws of the State of Israel if we were to terminate his employment.

#### **Executive Loans**

In 1999, 2000 and 2002, we extended certain loans to our Named Executive Officers. These loans are summarized in the following table, and are further described under "Item 13. Certain Relationships and Related Transactions - Officer Loans," below.

Name of Borrower	Date of Loan	Original Principal Amount of Loan	Amount Dutstanding s of 12/31/05	Terms of Loan
Robert S. Ehrlich	12/28/99	\$ 167,975	\$ 201,570	Ten-year non-recourse loan to purchase our stock, secured by the shares of stock purchased.
Robert S. Ehrlich	02/09/00	\$ 789,991	\$ 692,102	Twenty-five-year non-recourse loan to purchase our stock, secured by the shares of stock purchased.
Robert S. Ehrlich	06/10/02	\$ 36,500	\$ 40,343	Twenty-five-year non-recourse loan to purchase our stock, secured by the shares of stock purchased.

# **Stock Options**

The table below sets forth information with respect to stock options granted to the Named Executive Officers for the fiscal year 2005.

						Option	n Grants in Last	Fiscal Year		Va of Assum Ra of Stoo	Realizable llue ed Annual ites k Price ciation	
						Individua	l Grants			for Option Term <sup>(1)</sup>		
						Number of	% of Total					
						Number of Securities Underlying Options	Options granted to Employees in Fiscal	Exercise or Base Price	Expiration			
		Na	me			Granted	Year	(\$/Sh)	Date	5% (\$)	10% (\$)	
S	t	e	v	e	n		%	\$				
Ess	es					114,860	6.8	0.39	12/29/10	\$ 12,376	\$ 27,348	

<sup>(1)</sup> The potential realizable value illustrates value that might be realized upon exercise of the options immediately prior to the expiration of their terms, assuming the specified compounded rates of appreciation of the market price per share from the date of grant to the end of the option term. Actual gains, if any, on

stock option exercise are dependent upon a number of factors, including the future performance of the common stock and the timing of option exercises, as well as the executive officer's continued employment through the vesting period. The gains shown are net of the option exercise price, but do not include deductions for taxes and other expenses payable upon the exercise of the option or for sale of underlying shares of common stock. The 5% and 10% rates of appreciation are mandated by the rules of the Securities and Exchange Commission and do not represent our estimate or projection of future increases in the price of our stock. There can be no assurance that the amounts reflected in this table will be achieved, and unless the market price of our common stock appreciates over the option term, no value will be realized from the option grants made to the executive officers.

The table below sets forth information for the Named Executive Officers with respect to aggregated option exercises during fiscal 2005 and fiscal 2005 year-end option values.

# **Aggregated Option Exercises and Fiscal Year-End Option Values**

			U	• 0	Securities Jnexercised cal Year End	Value of Unexercised In-the-Money Options at Fiscal-Year-End <sup>(1)</sup>				
	Shares Acquired									
	on	Value								
Name	Exercise	Realized	Ex	ercisable	Unexercisable	Exercisable	Unex	ercisable		
Robert S. Ehrlich	-	\$	_	2,100,000	0.5	0	\$	0		
Steven Esses	_	\$		1,035,000	0.5	0	\$	0		
Avihai Shen	_	\$	_	619,653	0.5	0	\$	0		

Options that are "in-the-money" are options for which the fair market value of the underlying securities on December 31, 2005 (\$0.37) exceeds the exercise or base price of the option.

#### REPORT OF THE COMPENSATION COMMITTEE ON OPTIONS REPRICING

During 2005, we approved the repricing of 600,000 of Mr. Ehrlich's stock options from exercise prices ranging between \$0.61 and \$1.43 to a new exercise price of \$0.39, and 885,140 of Mr. Esses's stock options from exercise prices ranging between \$0.43 and \$1.28 to a new exercise price of \$0.39. The market price of our common stock at the time of the repricing was \$0.39. This repricing was implemented to address the substantial loss in value of the outstanding stock options held by Messrs. Ehrlich and Esses and the increasing inability of those options to serve as a meaningful performance incentive for them. Additionally, we accelerated vesting of 557,340 of our outstanding unvested stock options to make such options immediately vested and exercisable. The decision to accelerate the vesting of those options and to grant fully vested options was based primarily upon the issuance of SFAS No. 123R, which will require us to treat all unvested stock options as compensation expense effective January 1, 2006. We believe that the acceleration of vesting of those options will enable us to avoid recognizing stock-based compensation expense associated with these options in future periods. Additional purposes of reasons for the fully vested grant and for the acceleration were to make the options more attractive to the recipients, and to avoid discrimination between groups of option holders, respectively.

# **Submitted by the Compensation Committee**

Dr. Jay M. Eastman Jack E. Rosenfeld Edward J. Borey

# **Report on Repricing of Options**

The table below sets forth information for all Executive Officers with respect to repricing of options for the ten years preceding December 31, 2005.

# **Ten-Year Option Repricings**

Name and Principle		Number of Securities Underlying Options Repriced or	Market Price of Stock at Time of Repricing or Amendmen	]	Exercise Price at Time of Repricing or mendment	New Exercise Price	Length of Original Option Term Remaining at Date of Repricing or Amendment
Position	Date	Amended	(\$)		(\$)	(\$)	(Years)
Robert S. Ehrlich	12/29/05	28,500	\$ 0.39	\$	1.375	\$ 0.39	3.84
Chairman, Chief Executive							
Officer and director	12/29/05	48,000	\$ 0.39	\$	1.430	\$ 0.39	5.81
	12/29/05	166,000	\$ 0.39	\$	1.430	\$ 0.39	5.65
	12/29/05	72,500	\$ 0.39	\$	1.300 3	\$ 0.39	5.83
	12/29/05	65,625	\$ 0.39	\$	1.420	\$ 0.39	2.00
	12/29/05	15,625	\$ 0.39	\$	0.730	\$ 0.39	2.00
	12/29/05	65,625	\$ 0.39	\$	0.850	\$ 0.39	2.00
	12/29/05	88,125	\$ 0.39	\$	0.610	\$ 0.39	2.00
	12/29/05	50,000	\$ 0.39	\$	1.200 3	\$ 0.39	3.61
		ŕ					
Steven Esses	12/29/05	450,140	\$ 0.39	\$	0.430	\$ 0.39	2.07
President, Chief Operating							
Officer and director	12/29/05	100,000	\$ 0.39	\$	0.850	\$ 0.39	7.53
	12/29/05	300,000	\$ 0.39	\$	1.280	\$ 0.39	7.79
	12/29/05	35,000	\$ 0.39	\$	1.280	\$ 0.39	7.79

# **Employment Contracts**

#### Robert S. Ehrlich

Mr. Ehrlich is party to an employment agreement with us executed in May 2005, effective as of January 1, 2005. The term of this employment agreement expires on December 31, 2007, and is extended automatically for additional terms of one year each unless either Mr. Ehrlich or we terminate the agreement sooner.

The employment agreement provides for a base salary of \$23,750 per month in 2005, \$25,000 per month in 2006, and \$26,500 per month in 2007, as adjusted annually for Israeli inflation and devaluation of the Israeli shekel against the U.S. dollar, if any. Additionally, the board may at its discretion raise Mr. Ehrlich's base salary. Mr. Ehrlich is currently receiving, with his consent, a reduced salary in an effort on our part to cut costs.

The employment agreement provides that we will pay a bonus, on a sliding scale, in an amount equal to a minimum of 35% of Mr. Ehrlich's annual base salary then in effect, up to a maximum of 90% of his annual base salary then in effect if the results we actually attain for the year in question are 120% or more of the amount we budgeted at the beginning of the year.

The employment agreement also contains various benefits customary in Israel for senior executives (please see "Item 1. Business - Employees," above), tax and financial planning expenses and an automobile, and contain confidentiality and non-competition covenants. Pursuant to the employment agreements, we granted Mr. Ehrlich demand and "piggyback" registration rights covering shares of our common stock held by him.

We can terminate Mr. Ehrlich's employment agreement in the event of death or disability or for "Cause" (defined as conviction of certain crimes, willful failure to carry out directives of our board of directors or gross negligence or willful misconduct). Mr. Ehrlich has the right to terminate his employment upon a change in our control or for "Good Reason," which is defined to include adverse changes in employment status or compensation, our insolvency, material breaches and certain other events. Additionally, Mr. Ehrlich may terminate his agreement for any reason upon 120 days' notice. Upon termination of employment, the employment agreement provides for payment of all accrued and unpaid compensation, and (unless we have terminated the agreement for Cause or Mr. Ehrlich has terminated the agreement without Good Reason and without giving us 120 days' notice of termination) bonuses due for the year in which employment is terminated (in an amount of not less than 35% of base salary) and severance pay in the amount of \$1,625,400 and bonus at the minimum rate, except that in the event of termination of the agreement following a change of control, the amount payable is doubled. Furthermore, certain benefits will continue and all outstanding options will be fully vested.

Pursuant to the terms of our employment agreement Mr. Ehrlich, funds to secure payment of Mr. Ehrlich's contractual severance are to be deposited in a Rabbi Trust for his benefit, with payments to the Rabbi Trust to be made pursuant to an agreed-upon schedule. As of December 31, 2005, a total of \$454,859 had been deposited in this Rabbi Trust. Pursuant to the terms of the Rabbi Trust, funds in the Rabbi Trust continue to be owned by us, and benefit from all gains and bear the risk of all losses resulting from investments of Rabbi Trust funds.

#### Steven Esses

Mr. Esses is party to an employment agreement with us executed in May 2005, effective as of January 1, 2005. The term of this employment agreement expires on December 31, 2006, and is extended automatically for additional terms of two years each unless either Mr. Esses or we terminate the agreement sooner.

The employment agreement provides for a base salary of \$5,000 per month, as adjusted annually for Israeli inflation and devaluation of the Israeli shekel against the U.S. dollar, if any. Additionally, the board may at its discretion raise Mr. Esses's base salary.

The employment agreement provides that if the results we actually attain in a given year are at least 90% of the amount we budgeted at the beginning of the year, we will pay a bonus, on a sliding scale, in an amount equal to a minimum of 25% of Mr. Esses's annual base salary then in effect, up to a maximum of 75% of his annual base salary then in effect if the results we actually attain for the year in question are 120% or more of the amount we budgeted at the beginning of the year.

The employment agreement also contains various benefits customary in Israel for senior executives (please see "Item 1. Business - Employees," above), tax and financial planning expenses and an automobile, and contain confidentiality and non-competition covenants. Pursuant to the employment agreements, we granted Mr. Esses demand and "piggyback" registration rights covering shares of our common stock held by him.

We can terminate Mr. Esses's employment agreement in the event of death or disability or for "Cause" (defined as conviction of certain crimes, willful failure to carry out directives of our board of directors or gross negligence or willful misconduct). Mr. Esses has the right to terminate his employment upon a change in our control or for "Good Reason," which is defined to include adverse changes in employment status or compensation, our insolvency, material breaches and certain other events. Additionally, Mr. Esses may retire (after age 65), retire early (after age 55) or terminate his agreement for any reason upon 150 days' notice. Upon termination of employment, the employment agreement provides for payment of all accrued and unpaid compensation, and (unless we have terminated the agreement for Cause or Mr. Esses has terminated the agreement without Good Reason and without giving us 150 days' notice of termination) bonuses due for the year in which employment is terminated (in an amount of not less than 20% of base salary) and severance pay in the amount of \$330,000, except that in the event of termination of the agreement following a change of control, the amount payable is doubled. Furthermore, certain benefits will continue (for a shorter period, in the event of early retirement) and all outstanding options will be fully vested.

Pursuant to the terms of our employment agreement Mr. Esses, funds to secure payment of Mr. Esses's contractual severance are to be deposited in a Rabbi Trust for his benefit, with payments to the Rabbi Trust to be made pursuant to an agreed-upon schedule. As of December 31, 2005, no funds had been deposited in this Rabbi Trust. Pursuant to the terms of the Rabbi Trust, funds in the Rabbi Trust continue to be owned by us, and benefit from all gains and bear the risk of all losses resulting from investments of Rabbi Trust funds.

See also "Item 13. Certain Relationships and Related Transactions - Consulting Agreement with Sampen Corporation," below.

#### Thomas J. Paup

Mr. Paup is party to an employment agreement with us dated December 30, 2005. Under the terms of his employment agreement, Mr. Paup is entitled to receive a base salary of \$135,000 per annum, and will be eligible for a bonus with a target equal to between 20% and 50% of the base salary. The actual bonus payout shall be determined based upon the Company's achievement level against financial and performance objectives determined by the Compensation Committee of our Board of Directors.

Other employees have entered into individual employment agreements with us. These agreements govern the basic terms of the individual's employment, such as salary, vacation, overtime pay, severance arrangements and pension plans. Subject to Israeli law, which restricts a company's right to relocate an employee to a work site farther than sixty kilometers from his or her regular work site, we have retained the right to transfer certain employees to other locations and/or positions provided that such transfers do not result in a decrease in salary or benefits. All of these agreements also contain provisions governing the confidentiality of information and ownership of intellectual property learned or created during the course of the employee's tenure with us. Under the terms of these provisions, employees must keep confidential all information regarding our operations (other than information which is already publicly available) received or learned by the employee during the course of employment. This provision remains in force for five years after the employee has left our service. Further, intellectual property created during the course of the employment relationship belongs to us.

A number of the individual employment agreements, but not all, contain non-competition provisions which restrict the employee's rights to compete against us or work for an enterprise which competes against us. Such provisions remain in force for a period of two years after the employee has left our service.

Under the laws of Israel, an employee of ours who has been dismissed from service, died in service, retired from service upon attaining retirement age, or left due to poor health, maternity or certain other reasons, is entitled to severance pay at the rate of one month's salary for each year of service, *pro rata* for partial years of service. We currently fund this obligation by making monthly payments to approved private provident funds and by its accrual for severance pay in the consolidated financial statements. See Note 2.s. of the Notes to the Consolidated Financial Statements.

#### **Compensation Committee Interlocks and Insider Participation**

The Compensation Committee of our board of directors for the 2005 fiscal year consisted of Dr. Jay M. Eastman, Jack E. Rosenfeld and Edward J. Borey. None of the members has served as our officers or employees.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

#### Security Ownership of Certain Beneficial Owners and Management

The following table sets forth information regarding the security ownership, as of March 15, 2006, of those persons owning of record or known by us to own beneficially more than 5% of our common stock and of each of our Named Executive Officers and directors, and the shares of common stock held by all of our directors and executive officers as a group.

Name and Address of Beneficial Owner <sup>(1)</sup>	Shares Beneficially Owned <sup>(2)(3)</sup>	Percentage of Total Shares Outstanding <sup>(3)</sup>
Robert S. Ehrlich	$2,932,546^{(4)}$	3.0%
Steven Esses	$1,200,000^{(5)}$	1.2%
Avihai Shen**	630,153 <sup>(6)</sup>	*
Thomas J. Paup	50,000 <sup>(7)</sup>	*
Dr. Jay M. Eastman	98,334(8)	*
Jack E. Rosenfeld	$100,334^{(9)}$	*
Lawrence M. Miller	496,813(10)	*
Edward J. Borey	51,000 <sup>(11)</sup>	*
Prof. Seymour Jones	0	*
All of our directors and executive officers as a group (9 persons)	5,559,180(12)	5.6%

<sup>\*</sup> Less than one percent.

<sup>\*\*</sup> Mr. Shen ceased to act as our Chief Financial Officer in February 2006, and his employment with us terminated on March 31, 2006.

<sup>(1)</sup> The address of each named beneficial owner is in care of Arotech Corporation, 354 Industry Drive, Auburn, Alabama 36832.

<sup>(2)</sup> Unless otherwise indicated in these footnotes, each of the persons or entities named in the table has sole voting and sole investment power with respect to all shares shown as beneficially owned by that person, subject to applicable community property laws.

- (3) Based on 95,490,846 shares of common stock outstanding as of March 15, 2006. For purposes of determining beneficial ownership of our common stock, owners of options exercisable within sixty days are considered to be the beneficial owners of the shares of common stock for which such securities are exercisable. The percentage ownership of the outstanding common stock reported herein is based on the assumption (expressly required by the applicable rules of the Securities and Exchange Commission) that only the person whose ownership is being reported has converted his options into shares of common stock.
- (4) Consists of 618,165 shares held directly by Mr. Ehrlich, 50,000 shares held by Mr. Ehrlich's wife (in which shares Mr. Ehrlich disclaims beneficial ownership), 161,381 shares held in Mr. Ehrlich's pension plan, 3,000 shares held by children sharing the same household (in which shares Mr. Ehrlich disclaims beneficial ownership), and 2,100,000 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.
- (5) Consists of 165,000 shares held directly by Mr. Esses and 1,035,000 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.
- (6) Consists of 40,500 shares owned directly by Mr. Shen and 584,403 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.
- (7) Consists of 50,000 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.
- (8) Consists of 98,334 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.
- (9) Consists of 2,000 shares owned directly by Mr. Rosenfeld and 98,334 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.
- (10) Consists of 11,914 shares held directly by Mr. Miller, 376,565 shares held by Leon S. Gross and Lawrence M. Miller as co-trustees of the Rose Gross Charitable Foundation, and 108,334 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.
- (11) Consists of 16,000 shares owned directly by Mr. Borey and 43,334 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.
- (12)Includes 4,117,739 shares issuable upon exercise of options exercisable within 60 days of March 15, 2006.

### Securities Authorized for Issuance Under Equity Compensation Plans

The following table sets forth certain information, as of December 31, 2005, with respect to our 1991, 1993, 1995, 1998 and 2004 stock option plans, as well as any other stock options and warrants previously issued by us (including individual compensation arrangements) as compensation for goods and services:

### **Equity Compensation Plan Information**

	Number of securities to be issued upon exercise of outstanding options, warrants and	Weighted-average exercise price of outstanding options, warrants and	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
Plan Category	rights (a)	rights (b)	in column (a)) (c)
Equity compensation plans approved by security holders <sup>(1)</sup>	8,651,235	\$0.79	5,285,344

(1) For a description of the material features of grants of options and warrants other than options granted under our employee stock option plans, please see Note 13.f. and 13.g. of the Notes to the Consolidated Financial Statements.

### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

#### **Officer Loans**

On December 3, 1999, Robert S. Ehrlich purchased 125,000 shares of our common stock out of our treasury at the closing price of the common stock on December 2, 1999. Payment was rendered by Mr. Ehrlich in the form of non-recourse promissory notes due in 2009 in the amount of \$167,975, bearing simple annual interest at a rate of 2%, secured by the shares of common stock purchased and other shares of common stock previously held by him. As of December 31, 2005, the aggregate amount outstanding pursuant to this promissory note was \$201,570.

On February 9, 2000, Mr. Ehrlich exercised 131,665 stock options. Mr. Ehrlich paid the exercise price of the stock options and certain taxes that we paid on his behalf by giving us a non-recourse promissory note due in 2025 in the amount of \$789,991, bearing annual interest (i) as to \$329,163, at 1% over the then-current federal funds rate announced from time to time by the *Wall Street Journal*, and (ii) as to \$460,828, at 4% over the then-current percentage increase in the Israeli consumer price index between the date of the loan and the date of the annual interest calculation, secured by the shares of our common stock acquired through the exercise of the options and certain compensation due to Mr. Ehrlich upon termination. As of December 31, 2005, the aggregate amount outstanding pursuant to this promissory note was \$692,102.

On June 10, 2002, Mr. Ehrlich exercised 50,000 stock options. Mr. Ehrlich paid the exercise price of the stock options by giving us a non-recourse promissory note due in 2012 in the amount of \$36,500, bearing simple annual interest at a rate equal to the lesser of (i) 5.75%, and (ii) 1% over the then-current federal funds rate announced from time to time, secured by the shares of our common stock acquired through the exercise of the options. As of December 31, 2005, the aggregate amount outstanding pursuant to this promissory note was \$40,343.

### **Director Consulting Agreements**

Beginning in January 2004, Mr. Edward J. Borey, who became one of our directors in December 2003, entered into a consulting agreement with us pursuant to which he agreed to aid us in identifying potential acquisition candidates in exchange for transaction fees in respect of acquisitions in which he plays a "critical role" (as determined by us in our sole and absolute discretion) in identifying and/or initiating and/or negotiating the transaction in the amount of (i) 1.5% of the value of the transaction up to \$10,000,000, plus (ii) 1.0% of the value of the transaction in excess of \$10,000,000 and up to \$50,000,000, plus (iii) 0.5% of the value of the transaction in excess of \$50,000,000. We also agreed to issue to Mr. Borey, at par value, a total of 32,000 shares of our common stock, the value of which is to be deducted from any transaction fees paid. 16,000 of these shares were earned and issued prior to termination of this agreement in August 2004.

### **Consulting Agreement with Sampen Corporation**

We have a consulting agreement with Sampen Corporation that we executed in March 2005, effective as of January 1, 2005. Sampen is a New York corporation owned by members of Steven Esses's immediate family, and Mr. Esses is an employee of Sampen. The term of this consulting agreement expires on December 31, 2006, and is extended automatically for additional terms of two years each unless either Sampen or we terminate the agreement sooner.

Pursuant to the terms of our agreement with Sampen, Sampen provides one of its employees to us for such employee to serve as our Executive Vice President and Chief Operating Officer. We pay Sampen \$12,800 per month, plus an annual bonus, on a sliding scale, in an amount equal to a minimum of 20% of Sampen's annual base compensation then in effect, up to a maximum of 75% of its annual base compensation then in effect if the results we actually attain for the year in question are 120% or more of the amount we budgeted at the beginning of the year. We also pay Sampen, to cover the cost of our use of Sampen's offices as an ancillary New York office and the attendant expenses and insurance costs, an amount equal to 16% of each monthly payment of base compensation.

### ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

In accordance with the requirements of the Sarbanes-Oxley Act of 2002 and the Audit Committee's charter, all audit and audit-related work and all non-audit work performed by our independent accountants, Kost, Forer, Gabbay & Kasierer, is approved in advance by the Audit Committee, including the proposed fees for such work. The Audit Committee is informed of each service actually rendered.

- Ø Audit Fees. Audit fees billed or expected to be billed to us by Kost, Forer, Gabbay & Kasierer for the audit of the financial statements included in our Annual Report on Form 10-K, and reviews of the financial statements included in our Quarterly Reports on Form 10-Q, for the years ended December 31, 2005 and 2004 totaled approximately \$530,000 and \$594,924, respectively.
- Ø Audit-Related Fees. Kost, Forer, Gabbay & Kasierer billed us \$40,764 and \$214,659 for the fiscal years ended December 31, 2005 and 2004, respectively, for assurance and related services that are reasonably related to the performance of the audit or review of our financial statements and are not reported under the caption "Audit Fees," above.
- Ø *Tax Fees.* Kost, Forer, Gabbay & Kasierer billed us an aggregate of \$10,000 and \$9,491 for the fiscal years ended December 31, 2005 and 2004, respectively, for tax services, principally advice regarding the preparation of income tax returns.
- Ø All Other Fees. The Audit Committee of the Board of Directors has considered whether the provision of the Audit-Related Fees, Tax Fees and all other fees are compatible with maintaining the independence of our principal accountant.

Applicable law and regulations provide an exemption that permits certain services to be provided by our outside auditors even if they are not pre-approved. We have not relied on this exemption at any time since the Sarbanes-Oxley Act was enacted.

### **PART IV**

### ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

- (a) The following documents are filed as part of this report:
  - (1) Financial Statements See Index to Financial Statements on page above.
  - (2) Financial Statements Schedules Schedule II Valuation and Qualifying Accounts. All schedules other than those listed above are omitted because of the absence of conditions under which they are required or because the required information is presented in the financial statements or related notes thereto.
  - (3)Exhibits The following Exhibits are either filed herewith or have previously been filed with the Securities and Exchange Commission and are referred to and incorporated herein by reference to such filings:

### **Exhibit**

No.	Description
(1) 3.1	Amended and Restated Certificate of Incorporation
<sup>(4)</sup> 3.1.1	Amendment to our Amended and Restated Certificate of Incorporation
(13) 3.1.2	Amendment to our Amended and Restated Certificate of Incorporation
(14) 3.1.3	Amendment to our Amended and Restated Certificate of Incorporation
(2) 3.2	Amended and Restated By-Laws
(14) 4.1	Specimen Certificate for shares of common stock, \$.01 par value
† (1) 10.1.1	Form of Management Employment Agreements
† * (1) 10.1.2	General Employee Agreements
*(1) 10.2	Office of Chief Scientist documents
<sup>(2)</sup> 10.2.1	Letter from the Office of Chief Scientist to us dated January 4, 1995
*** 10.3	Promissory Note dated December 3, 1999, from Robert S. Ehrlich to us
*** 10.4	Promissory Note dated February 9, 2000, from Robert S. Ehrlich to us
*** 10.5	Promissory Note dated January 12, 2001, from Robert S. Ehrlich to us
<sup>(3)</sup> 10.6	Form of Common Stock Purchase Warrant dated May 8, 2001
<sup>(4)</sup> 10.7	Securities Purchase Agreement dated December 31, 2002 between us and the Investors
<sup>(4)</sup> 10.8	Form of 9% Secured Convertible Debenture due June 30, 2005
<sup>(4)</sup> 10.9	Form of Warrant dated December 31, 2002
<sup>(4)</sup> 10.10	Form of Security Agreement dated December 31, 2002
<sup>(4)</sup> 10.11	Form of Intellectual Property Security Agreement dated December 31, 2002
†(5) 10.12	Settlement Agreement and Release between us and Yehuda Harats dated December 31, 2002
<sup>(5)</sup> 10.13	Commercial lease agreement between Commerce Square Associates L.L.C. and I.E.S. Electronics
	Industries U.S.A., Inc. dated September 24, 1997
<sup>(5)</sup> 10.14	Amendment to Commercial lease agreement between Commerce Square Associates L.L.C. and
	I.E.S. Electronics Industries U.S.A., Inc. dated as of May 1, 2000

	Exhibit No.	Description
(5)	10.15	Agreement of Lease dated December 6, 2000 between Janet Nissim <i>et al.</i> and M.D.T. Protection
	10.15	(2000) Ltd. [English summary of Hebrew original
(5)	10.16	Agreement of Lease dated August 22, 2001 between Aviod Building and Earthworks Company Ltd. <i>et al.</i> and M.D.T. Protective Industries Ltd. [English summary of Hebrew original]
(6)	10.17	Securities Purchase Agreement dated September 30, 2003 between us and the Investors named therein
(19)	10.17.1	Amendment Agreement dated February 15, 2006 between us and Smithfield Fiduciary LLC
(6)	10.18	Form of 8% Secured Convertible Debenture due September 30, 2006
(6)	10.19	Form of Warrant dated September 30, 2003
(6)	10.20	Form of Security Agreement dated September 30, 2003
(6)	10.21	Form of Intellectual Property Security Agreement dated September 30, 2003
(7)	10.22	Form of Amendment and Exercise Agreement dated December 10, 2003
(7)	10.23	Form of Supplemental Warrant dated December 18, 2003
(8)	10.24	Stock Purchase and Sale Agreement dated January 7, 2004 between us and the shareholders of
		FAAC Incorporated
(8)	10.25	Securities Purchase Agreement dated January 7, 2004 between us and the Investors named therein
(8)	10.26	Registration Rights Agreement dated January 7, 2004 between us and the Investors named therein
(8)	10.27	Form of Warrant dated January, 2004
(9)	10.28	Share Purchase Agreement dated January, 2004 between us and the shareholders of Epsilor
		Electronics Industries, Ltd.
(9)	10.29	Management Agreement dated January, 2004 among us, Office Line Ltd. and Hezy Aspis
*(10)	10.30	Settlement Agreement between us and I.E.S. Electronics Industries, Ltd. dated February 4, 2004
†(11)	10.31	Consulting agreement dated January 1, 2004 between us and Edward J. Borey
(11)	10.32	Promissory Note dated July 1, 2002 from Robert S. Ehrlich to us
(11)	10.33	Lease dated April 8, 1997, between AMR Holdings, L.L.C. and FAAC Incorporated
(11)	10.34	Lease dated as of March 22, 2004 between us and Fisk Building Associates L.L.C.
(12)	10.35	Stock Purchase Agreement dated as of July 15, 2004 between us and Armour of America,
		Incorporated and its sole shareholder
	10.36	Securities Purchase Agreement dated as of July 15, 2004, by and among us and various investors
†(14)	10.37	Consulting Agreement, effective as of January 1, 2005, between us and Sampen Corporation
†(15)	10.38	Third Amended and Restated Employment Agreement, effective as of January 1, 2005 between us,
		EFL and Robert S. Ehrlich
98		

	<b>Exhibit</b>	
	No.	Description
†(15)	10.39	Employment Agreement, effective as of January 1, 2005 between EFL and Steven Esses
(16)	10.40	Stock Purchase Agreement dated as of May 17, 2005, by and among us and various purchasers
(17)	10.41	Securities Purchase Agreement dated September 29, 2005 between us and the Investors named
		therein
(17)	10.42	Form of Senior Secured Convertible Note due March 31, 2008
(17)	10.43	Form of Warrant dated September 29, 2005
(17)	10.44	Form of Security Agreement dated September 29, 2005
(17)	10.45	Form of Intellectual Property Security Agreement dated September 29, 2005
† (18)	10.46	Employment Agreement between the Company and Thomas J. Paup dated December 30, 2005
† (18)	10.47	Separation Agreement and Release of Claims among the Company, EFL and Avihai Shen dated
		January 5, 2006
	10.48	Form of Warrant dated February 15, 2006
**	10.49	Lease dated February 10, 2006 between Arbor Development Company LLC and FAAC
		Incorporated
	14.1	Code of Ethics
	21.1	List of Subsidiaries of the Registrant
	23.1	Consent of Kost, Forer, Gabbay & Kasierer, a member of Ernst & Young Global
	23.2	Consent of Stark Winter Schenkein & Co., LLP
**	31.1	Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of
		2002
**	31.2	Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of
		2002
**	32.1	Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant
		to Section 906 of the Sarbanes-Oxley Act of 2002
**	32.2	Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant
		to Section 906 of the Sarbanes-Oxley Act of 2002

<sup>\*</sup>English translation or summary from original Hebrew

Includes management contracts and compensation plans and arrangements

<sup>\*\*</sup>Filed herewith

<sup>\*\*\*</sup>Re-filed herewith, as required by Item 10(d) of Regulation S-K.

<sup>&</sup>lt;sup>(1)</sup>Incorporated by reference to our Registration Statement on Form S-1 (Registration No. 33-73256), which became effective on February 23, 1994

<sup>&</sup>lt;sup>(2)</sup>Incorporated by reference to our Registration Statement on Form S-1 (Registration No. 33-97944), which became effective on February 5, 1996

<sup>(3)</sup>Incorporated by reference to our Current Report on Form 8-K filed May 7, 2001 (EDGAR Film No. 1623989)

<sup>(4)</sup>Incorporated by reference to our Current Report on Form 8-K filed January 6, 2003

<sup>(5)</sup>Incorporated by reference to our Annual Report on Form 10-K for the year ended December 31, 2002

<sup>(6)</sup>Incorporated by reference to our Current Report on Form 8-K filed October 3, 2003

<sup>(7)</sup>Incorporated by reference to our Current Report on Form 8-K filed December 23, 2003

<sup>(8)</sup> Incorporated by reference to our Current Report on Form 8-K filed January 9, 2004

<sup>(9)</sup>Incorporated by reference to our Current Report on Form 8-K filed February 4, 2004

<sup>(10)</sup>Incorporated by reference to our Current Report on Form 8-K filed February 5, 2004

- (11)Incorporated by reference to our Annual Report on Form 10-K for the year ended December 31, 2003
- (12)Incorporated by reference to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2004
- (13)Incorporated by reference to our Current Report on Form 8-K filed July 15, 2004
- $^{(14)}$ Incorporated by reference to our Annual Report on Form 10-K for the year ended December 31, 2004
- (15)Incorporated by reference to our Quarterly Report on Form 10-Q for the quarter ended June 30, 2004
- (16)Incorporated by reference to our Current Report on Form 8-K filed May 17, 2005
- (17)Incorporated by reference to our Current Report on Form 8-K filed September 30, 2005
- (18)Incorporated by reference to our Current Report on Form 8-K filed January 5, 2006
- (19)Incorporated by reference to our Current Report on Form 8-K filed February 16, 2006

Kost Forer Gabbay & n Kasierer
3 Aminaday St.

Tel-Aviv 67067, Israel

n Phone: 972-3-6232525 Fax: 972-3-5622555

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

### To the Stockholders of

### AROTECH CORPORATION

We have audited the accompanying consolidated balance sheets of Arotech Corporation (the "Company") and its subsidiaries as of December 31, 2005 and 2004, and the related consolidated statements of operations, changes in stockholders' equity and cash flows for each of the three years in the period ended December 31, 2005. Our audits also included the financial statement schedule listed in Item 15(a)(2) of the Company's 10-K. These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits. We did not audit the financial statements of "Armor of America Incorporated", a wholly-owned subsidiary of the Company, financial statements of which reflect total assets of 2.8% of the consolidated assets of the Company as of December 31, 2005, and total revenues of 8.8% of the consolidated revenues of the Company financial statements of which reflect total assets of 3.5% of the consolidated assets of the Company as of December 31, 2005, and total revenues of 11.8% of the consolidated revenues of the Company for the year then ended. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the data included for this subsidiary, is based solely on the report of the other auditors.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion based on our audits and the other auditors the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Company and its subsidiaries as of December 31, 2005 and 2004, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2005, in conformity with U.S. generally accepted accounting principles. Additionally, in our opinion the related financial statement schedule, when considered in relation to the basic financial statements and schedule taken as a whole, present fairly in all material respects the information set forth therein.

We were also engaged to audit, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and have issued our report dated March 30, 2006, which disclaimed an opinion on the Company's internal controls over financial reporting.

Tel Aviv, Israel March 30, 2006 KOST, FORER, GABBAY & KASIERER A Member of Ernst & Young Global Kost Forer Gabbay & n Kasierer
3 Aminadav St.
Tel-Aviv 67067, Israel

n Phone: 972-3-6232525 Fax: 972-3-5622555

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

### The Board of Directors and Shareholders of

### AROTECH CORPORATION

We were engaged to audit management's assessment, included in the accompanying "Management's Report on Internal Control Over Financial Reporting", of Arotech Corporation ("Arotech" or "Company") regarding the effectiveness of internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Arotech's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting.

As described in the accompanying "Management's Report on Internal Control Over Financial Reporting", the Company has not yet completed its assessment of the effectiveness of internal control over financial reporting as of December 31, 2005. Accordingly, we were unable to perform auditing procedures necessary to form an opinion on management's assessment.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Since management has not yet completed its assessment on internal control over financial reporting as of December 31, 2005 and we were unable to apply other procedures to satisfy ourselves as to the effectiveness of the Company's internal control over financial reporting, the scope of our work was not sufficient to enable us to express, and we do not express, an opinion either on management's assessment or on the effectiveness of the Company's internal control over financial reporting.

The following material weakness has been identified and included in management's assessment as of December 31, 2005, related to the Company's FAAC subsidiary:

Ø Revenue recognition. The Company did not maintain effective controls over the monitoring, review and approval of revenue recognition calculations at FAAC. Specifically, these calculations were not being reviewed by appropriate accounting personnel to determine that revenue is recognized in accordance with company policy and generally accepted accounting principles. This material weakness affects the revenue and unbilled receivable accounts.

A material weakness is a control deficiency, or a combination of control deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. The presence of a material weakness would preclude a conclusion that internal control over financial reporting is effective. The above material weakness was considered in determining the nature, timing and extent of audit tests applied in our audit of the 2005 consolidated financial statements of the Company, and this report does not affect our report dated March 30, 2006 on those financial statements.

Tel Aviv, Israel March 30, 2006 KOST, FORER, GABBAY & KASIERER A Member of Ernst & Young Global

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors IES Interactive Training, Inc. and Subsidiary

We have audited the accompanying consolidated balance sheets of IES Interactive Training, Inc. and Subsidiary as of December 31, 2005, and the related consolidated statements of operations, stockholder's (deficit) and cash flows for the year ended December 31, 2005. We also have audited management's assessment, included in the accompanying Management's Report on Internal Control Over Financial Reporting, that IES Interactive Training, Inc. and Subsidiary maintained effective internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). IES Interactive Training, Inc. and Subsidiary's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on these consolidated financial statements, an opinion on management's assessment, and an opinion on the effectiveness of the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audit of financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

7535 East Hampden Avenue Suite 109 Denver, Colorado 80231 Phone: 303.694.6700 Fax: 303.694.6761 Toll Free: 888.766.3985 www.swscpas.com

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of IES Interactive Training, Inc. and Subsidiary as of December 31, 2005, and the results of its operations and its cash flows for the year ended December 31, 2005, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, management's assessment that IES Interactive Training, Inc. and Subsidiary maintained effective internal control over financial reporting as of December 31, 2005 is fairly stated, in all material respects, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Furthermore, in our opinion, IES Interactive Training, Inc. and Subsidiary maintained, in all material respects, effective internal control over financial reporting as of December 31, 2005, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Denver, Colorado March 10, 2006

Stark Winter Schenkein & Co., LLP Certified Public Accountants Financial Consultants

7535 East Hampden Avenue Suite 109 Denver, Colorado 80231 Phone: 303.694.6700 Fax: 303.694.6761 Toll Free: 888.766.3985 www.swscpas.com

### Report of Independent Registered Public Accounting Firm

To the Shareholder Armour of America, Inc. Gardena, California

We have audited the accompanying balance sheet of Armour of America, Inc. as of December 31, 2005, and the related statements of operations, stockholder's equity and cash flows for the period August 11, 2004 to December 2004 and the year ended December 31, 2005. We also have audited management's assessment, included in the accompanying Management's Report on Internal Control Over Financial Reporting, that Armour of America, Inc. maintained effective internal control over financial reporting as of December 31, 2005, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Armour of America, Inc.'s management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on these financial statements, an opinion on management's assessment, and an opinion on the effectiveness of the company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audit of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Armour of America, Inc. as of December 31, 2005, and the related statements of operations, stockholder's equity and cash flows for the period August 11, 2004 to December 2004 and the year ended December 31, 2005, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, management's assessment that Armour of America, Inc. maintained effective internal control over financial reporting as of December 31, 2005 is fairly stated, in all material respects, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Furthermore, in our opinion, Armour of America, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2005, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Denver, Colorado January 31, 2006

Stark Winter Schenkein & Co., LLP Certified Public Accountants Financial Consultants

7535 East Hampden Avenue Suite 109 Denver, Colorado 80231 Phone: 303.694.6700 Fax: 303.694.6761 Toll Free: 888.766.3985 www.swscpas.com

# AROTECH CORPORATION AND ITS SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

In U.S. dollars

	December 31,			
		2005		2004
ASSETS				
CV ID DELVE A COPEE				
CURRENT ASSETS:				
Cash and cash equivalents	\$	6,150,652	\$	6,734,512
Restricted collateral deposits and restricted held-to-maturity securities		3,897,113		6,962,110
Available for sale marketable securities		35,984		135,568
Trade receivables (net of allowance for doubtful accounts in the amounts				
of \$176,180 and \$55,394				
as of December 31, 2005 and 2004, respectively)		11,747,876		8,266,880
Unbilled receivables		5,228,504		2,881,468
Other accounts receivable and prepaid expenses		2,264,331		1,339,393
Inventories		7,815,806		7,277,301
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, , , , , ,
Total current assets		37,140,266		33,597,232
		07,110,200		66,657,262
SEVERANCE PAY FUND		2,072,034		1,980,047
DEVERTITE TOTAL		2,072,034		1,500,047
RESTRICTED DEPOSITS		779,286		4,000,000
RESTRICTED DEI OSITS		119,200		4,000,000
PROPERTY AND EQUIPMENT, NET		4,252,931		4,600,691
FROFERT I AND EQUIFIMENT, NET		4,232,931		4,000,091
INIVEGEMENT IN A CEIL LA TED COMPANIV		27.500		
INVESTMENT IN AFFILIATED COMPANY		37,500		_
OWNED DIE VICIDI E VOCEEC NEE		11.007.400		14.260.701
OTHER INTANGIBLE ASSETS, NET		11,027,499		14,368,701
GOODWILL		29,559,157		39,745,516
	\$	84,868,673	\$	98,292,187
The accompanying notes are an integral part of the consolidation.	ated fina	ncial statements.		
F-8				

December 31,

# AROTECH CORPORATION AND ITS SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

In U.S. dollars

	2005	2004
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Trade payables	\$ 5,830,820	\$ 6,177,546
Other accounts payable and accrued expenses	5,630,108	
Current portion of promissory notes due to purchase of subsidiaries	603,764	
Short term bank credit and current portion of long term loans	2,036,977	, ,
Deferred revenues	603,022	
Convertible debenture	11,492,238	
Liabilities of discontinued operations	120,000	
•		
Total current liabilities	26,316,929	26,380,640
LONG TERM LIABILITIES		
Accrued severance pay	3,657,328	3,422,951
Convertible debenture	8,590,233	
Deferred revenues		<b>—</b> 163,781
Long term loan		
Long-term portion of promissory note due to purchase of subsidiaries		— 980,296
T - 11 11 1111	10.047.561	( 2.42.722
Total long-term liabilities	12,247,561	6,342,722
COMMITMENTS AND CONTINGENT LIABILITIES (Note 11)		
MINORITY INTEREST	38,927	95,842
MINORITI INTEREST	30,727	73,012
STOCKHOLDERS' EQUITY:		
Share capital -		
Common stock - \$0.01 par value each;		
Authorized: 250,000,000 shares as of December 31, 2004 and 2003;		
Issued: 87,096,711 shares and 80,637,001 shares as of December 31,		
2005 and 2004, respectively; Outstanding - 86,541,378 shares and		
80,081,668 shares as of December 31, 2005 and 2004, respectively	870,969	806,370
Preferred shares - \$0.01 par value each;		
Authorized: 1,000,000 shares as of December 31, 2005 and 2004; No		
shares issued and outstanding as of December 31, 2005 and 2004		
Additional paid-in capital	193,949,882	189,266,103
Accumulated deficit	(142,996,964)	
Deferred stock compensation	(389,303)	) (1,258,295)
Treasury stock, at cost (common stock - 555,333 shares as of		
December 31, 2005 and 2004)	(3,537,106)	
Notes receivable from stockholders	(1,256,777)	, , , , , , ,
Accumulated other comprehensive income	(375,445)	372,335

Total stockholders' equity		46,265,256	65,472,983
	\$	84,868,673	\$ 98,292,187
The accompanying notes are an integral part of the confidence of F-9	onsolidated fi	nancial statements.	

# AROTECH CORPORATION AND ITS SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

In U.S. dollars

		2005	ear en	ded December 3 2004	1,	2003
Revenues	\$	49,044,595	\$	49,953,846	\$	17,326,641
Cost of revenues		34,383,736		34,011,094		11,087,840
Gross profit		14,660,859		15,942,752		6,238,801
Operating expenses:						
Research and development, net		1,300,429		1,731,379		1,053,408
Selling and marketing expenses		4,471,590		4,922,217		3,532,636
General and administrative expenses		14,862,435		10,656,866		5,857,876
Amortization of intangible assets		3,070,748		2,494,556		864,910
Impairment of goodwill and other intangible assets		12,256,756		320,279		_
Total operating costs and expenses		35,961,958		20,125,297		11,308,830
Total operating costs and expenses		33,701,730		20,123,277		11,500,050
Operating loss		(21,301,099)		(4,182,545)		(5,070,029)
Other income		338,900				
Financial income (expenses), net		(2,705,689)		(4,228,965)		(4,038,709)
The state of the s						
Loss before minorities interests in loss (earnings) of		(22 667 999)		(0.411.510)		(0.100.720)
a subsidiaries and tax expenses		(23,667,888)		(8,411,510)		(9,108,738)
Income taxes		(237,672)		(586,109)		(396,193)
Loss from affiliated company  Minorities interests in loss (compines) of a		(75,000)				
Minorities interests in loss (earnings) of a subsidiaries		57 140		(44.604)		156 000
		57,149		(44,694)		156,900
Loss from continuing operations		(23,923,411)		(9,042,313)		(9,348,031)
Income (loss) from discontinued operations		(120,000)		<u> </u>		110,410
Net loss	\$	(24,043,411)	\$	(9,042,313)	\$	(9,237,621)
Deemed dividend to certain stockholders	\$		- \$	(3,328,952)	\$	(350,000)
Decimos dividend to contain stockholders	Ψ		Ψ	(3,320,332)	Ψ	(220,000)
Net loss attributable to common stockholders	\$	(24,043,411)	\$	(12,371,265)	\$	(9,587,621)
Basic and diluted net loss per share from continuing						
operations	\$	(0.29)	\$	(0.13)	\$	(0.24)
Basic and diluted net loss per share from						
discontinued operations	\$	(0.00)	\$	0.00	\$	0.00
Basic and diluted net loss per share	\$	(0.29)	\$	(0.18)	\$	(0.25)
Weighted average number of shares used in						
computing basic and diluted net loss per share		82,209,300		69,933,057		38,890,174
comparing basic and unuted her loss per shale		04,209,300		09,933,037		30,030,174

.

The accompanying notes are an integral part of the consolidated financial statements.

### AROTECH CORPORATION AND ITS SUBSIDIARIES

### STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

In U.S. dollars

### **Common stock**

	Commor	ı stock							
							Notes Aco		
			Additional		Deferred		receivable	other co	_
	<b>71</b>		paid-in	Accumulat		Treasury	from com	-	
	Shares	Amount	capital	deficit	compensatio	n stock	stockholders	loss	(los
Balance as of	25 501 504	<b>\$257.017</b>	\$ 114 00 <b>0</b> 504	<b>4.400.670.6</b>	10\4 (10 000)	ф <i>(2.527.</i> 10)	C) \$ (1.177.500) \$	(1.706)	
January 1, 2003	35,/01,594	\$357,017	\$ 114,082,584	\$ (100,673,6	19)\$ (12,000)	\$ (3,537,100	6)\$(1,177,589)\$	(1,786)	
Compensation									
related to									
warrants issued									
to the holders of convertible									
debentures			5,157,500						
Compensation			3,137,300						
related to									
beneficial									
conversion									
feature of									
convertible									
debentures			5,695,543						
Issuance of			2,052,213						
shares on									
conversion of									
convertible									
debentures	6,969,605	69,696	6,064,981				(9,677)		
Issuance of									
shares on									
exercise of									
warrants	3,682,997	36,831	3,259,422						
Issuance of									
shares to									
consultants	223,600	2,236	159,711						
Compensation									
related to grant									
and reprcing of									
warrants and									
options issued									
to consultants			229,259						
Compensation									
related to									
non-recourse									
loan granted to			20.500						
shareholder			38,500						
Deferred stock			4.750		(4.750)				
com-pensation			4,750		(4,750)				
					8,286				

689,640	6,896	426,668			
15,000	1.50	7.000			
15,000	150	7,200			
562 071	5.640	429.720			
303,971	3,040	438,720			
126 000	1 260	120 960			
120,000	1,200	120,700			
		16,615		(16	,615)
					106,215 \$ 1
			(9,237,621)		(9,2
					\$ (9,1
47.070.407.¢	470.726 ch s	125 702 412 0	(100 011 240) \$	(0.464) (0.525.106) (1.202	001) # 104 420
47,972,407\$	479,726 \$ ]	135,702,413 \$ (	(109,911,240)\$	(8,464)\$(3,537,106)\$(1,203	,881)\$ 104,429
	689,640 15,000 563,971 126,000	15,000 150 563,971 5,640 126,000 1,260	15,000     150     7,200       563,971     5,640     438,720       126,000     1,260     120,960       16,615	15,000 150 7,200  563,971 5,640 438,720  126,000 1,260 120,960  16,615	15,000 150 7,200  563,971 5,640 438,720  126,000 1,260 120,960  16,615 (16,615)

The accompanying notes are an integral part of the consolidated financial statements.

### AROTECH CORPORATION AND ITS SUBSIDIARIES

### STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

In U.S. dollars

### **Common stock**

	00111101	2 200011					Notes A	ccumulated
	Shares	Amount	Additional paid-in capital	Accumulated deficit	Deferred stock compensation	Treasury stock	receivable	other omprehen <b>siwe</b>
Balance as of								
January 1, 2004	47,972,407	\$479,726	\$ 135,702,413	\$ (109,911,240	(8,464)	\$ (3,537,106	5)\$(1,203,881	)\$ 104,429
Issuance of								
shares, net	14,138,491	141,384	24,252,939					
Issuance of								
shares and								
warrants due to								
settlement of								
litigation	450,000	4,500	1,244,328					
Issuance of								
shares to								
employees	40,000	400	92,800					
Conversion of								
convertible								
debentures	3,843,728	38,437	3,754,279					
Exercise of								
warrants by								
investors and								
others	11,363,342	113,633	19,119,638					
Issuance of								
shares to								
consultants	90,215	902	198,489					
Reclassification								
to liability in								
connection								
with warrants			(10.041.000)					
granted			(10,841,020)					
Reclassification								
of liability to								
equity related to the fair value								
of warrants			10,514,181					
Compensation			10,314,161					
related to								
non-recourse								
loan granted to								
shareholder			(10,000)	1				
Deferred stock	740,000	7,400	2,074,057		(2,081,457)			
com-pensation	7-10,000	7,700	2,077,037		(2,001,737)			
related to								
options and								
- Priorio una								

		· ·	•		
restricted stock					
Amortization					
of deferred					
stock					
com-pensation				831,626	
Exercise of					
options by					
employees	897,248	8,972	1,101,172		
Exercise of					
options by					
consultants	37,615	376	50,799		
Issuance of					
shares in					
respect of					
FAAC					
acquisition	1,003,856	10,039	1,993,639		
Accrued					
interest on					
notes					
re-ceivable					
from					
stockholders			18,990	(18,990)	
Other					
comprehensive					
income -					
foreign					
currency					
translation					
adjustment					263,404 \$
Other					
comprehensive					
income -					
realized gain on					
available for					
sale marketable					
securities				(0.040.040)	4,502
Net loss				(9,042,313)	(1
D 1 0					\$ (
Balance as of					
December 31,	00.556.000.0	005 <b>7</b> 60 A	100 266 704 ф	· (110 052 552)	Φ 272 225
2004	80,576,902 \$	805,/69 \$	189,266,704 \$	5 (118,953,553) \$ (1,258,295) \$ (3,537,106) \$ (1,222,871)	\$ 372,335
	The acc	omnanvina na	ntes are an integral	part of the consolidated financial statements.	
F-12	The acc	ompanying ne	nes are an integral	part of the consolidated financial statements.	
1 -12					

### AROTECH CORPORATION AND ITS SUBSIDIARIES

STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

In U.S. dollars

### **Common stock**

	00	1 000 011						ccumulated
	Shares	Amount	Additional paid-in capital	Accumulated deficit	Deferred stock compensation	Treasury stock	Notes receivableor from stockholders	other nprehensister income (loss)
Balance as of								
January 1, 2005	80,637,001	\$806,370	\$ 189,266,103	\$ (118,953,553	3)\$ (1,258,295)\$	\$ (3,537,106	5)\$ (1,222,871)\$	\$ 372,335 \$
Issuance of								
shares, net	4,754,964	47,551	3,898,185					
Shares issued								
to convertible								
debenture	1 161 660	11.617	441 424					
holders	1,161,668	11,617	441,434					
Shares issued	507.252	5.072	51C 200					
to consultant	507,253	5,073	516,200					
Compensation related to								
non-recourse								
loan granted to								
shareholder			(28,500)					
Employee			(20,300)					
options								
exercise	15,825	158	17,034					
Shares issued			-,,,,,					
to employees	10,000	100	(100)					
Deferred stock	,		,					
compensation								
related to								
options and								
restricted stock	50,000	500	50,500		(51,000)			
Amortization								
of deferred								
stock								
compensation					674,712			
Cancellation of								
deferred stock								
compensation								
as a result of forfeitures	(40,000)	(400)	(244 990)		245 290			
Interest accrued	(40,000)	) (400)	(244,880)		245,280			
on notes								
receivable from								
shareholders			33,906				(33,906)	
Other			33,700				(33,700)	(746,016)
comprehensive								(, 10,010)

loss - foreign		
currency		
translation		
adjustment		
Other		
comprehensive		
loss -		
unrealized gain		
on available for		
sale marketable		
securities		(1,764)
Net loss	(24,043,411)	
Total		
comprehensive		
loss		
Balance as of		
December 31,		
2005	87,096,711 \$870,969 \$193,949,882 \$(142,996,964)\$	(389,303) \$ (3,537,106) \$ (1,256,777) \$ (375,445)
F 12	The accompanying notes are an integral part of the consolidat	ed financial statements.
F-13		

### AROTECH CORPORATION AND ITS SUBSIDIARIES

### CONSOLIDATED STATEMENTS OF CASH FLOWS

In U.S. dollars

			ar ended December 31,	2002
Cash flows from operating activities:		2005	2004	2003
Net loss	\$	(24,043,411)	\$ (9,042,313) \$	(9,237,621)
Less loss (profit) for the period from discontinued	Ф	(24,043,411)	\$ (9,042,313) \$	(9,237,021)
operations		120,000		(110,410)
Adjustments required to reconcile net loss to net		120,000	<del>_</del>	(110,410)
cash used in operating activities:				
Minorities interests in earnings (loss) of subsidiary		(57,149)	44,694	(156,900)
Loss from affiliated company		75,000		(130,700)
Depreciation Depreciation		1,373,580	1,199,465	730,159
Amortization of intangible assets, capitalized		1,575,500	1,177,100	750,159
software costs and impairment of intangible assets		15,453,584	2,888,226	879,311
Remeasurement of liability in connection to		10, 100,00	2,000,220	0,7,611
warrants granted		(377,803)	(326,839)	_
Accrued severance pay, net		68,839	(441,610)	3,693
Amortization of deferred stock compensation and			, , , ,	7,11
compensation related to shares issued to employees		674,713	884,826	8,286
Mark up of loans to stockholders		<u> </u>	(32,397)	(12,519)
Write-off of inventories		1,062,336	121,322	96,350
Impairment of property and equipment		34,243	<u> </u>	68,945
Amortization of compensation related to warrants				
issued to the holders of convertible debentures and				
beneficial conversion feature		1,702,753	4,142,109	3,928,237
Amortization of deferred charges related to				
convertible debentures issuance		329,152	222,732	483,713
Amortization of prepaid financial expenses		_	<u> </u>	236,250
Stock-based compensation related to grant of new				
warrants and repricing of warrants granted to				
consultants		_	<u> </u>	229,259
Stock-based compensation related to shares issued				
and to be issued to consultants and shares granted as				
a donation		538,058	89,078	161,947
Stock-based compensation related to non-recourse				
note granted to stockholder		(28,500)	(10,000)	38,500
Interest accrued or paid on promissory notes due to				
acquisition		19,704	39,311	(66,793)
Interest accrued on restricted collateral deposits		_	(267,179)	_
Capital loss (gain) from sale of marketable securities		2,695	(4,247)	_
Amortization of premium related to restricted held				
to maturity securities		42,234	202,467	_
Capital loss (gain) from sale of property and		2.452	(15.470)	(1.1.70.1)
equipment		3,172	(16,479)	(11,504)
Decrease (increase) in trade receivables		(3,608,950)	732,828	(820,137)
Decrease (increase) in other accounts receivable and		(75.000)	(40.510)	40.500
prepaid expenses		(75,982)	(49,513)	40,520

Edgar Filing: AROTECH CORP - Form 10-K

Decrease (increase) in deferred tax assets	65,376	(89,823)	_
Increase in inventories	(1,710,528)	(2,040,854)	(193,222)
Increase in unbilled revenues	(2,347,036)	(1,581,080)	_
Decrease in deferred revenues	(178,988)	(91,271)	_
Increase (decrease) in trade payables	(224,987)	2,913,623	(986,022)
Increase (decrease) in other accounts payable and			
accrued expenses	32,269	(125,231)	1,677,668
Net cash used in operating activities from			
continuing operations	(11,055,626)	(638,155)	(3,012,290)
Net cash used in operating activities from			
discontinued operations	_	(214,041)	(313,454)
Net cash used in operating activities	\$ (11,055,626)	\$ (852,196)	\$ (3,325,744)

The accompanying notes are an integral part of the consolidated financial statements.

### AROTECH CORPORATION AND ITS SUBSIDIARIES

### CONSOLIDATED STATEMENTS OF CASH FLOWS

In U.S. dollars		_	_				
		2005	Year ended December 31, 2004		•	2003	
Cash flows from investing activities:		2003			2004		2003
Purchase of property and equipment		(1,224,752)	)		(1,659,688)		(580,949)
Increase in capitalized software costs		(651,611)			(365,350)		(209,616)
Loans granted to stockholders		(031,011)	<i>,</i> —		(1,036)		(13,737)
Repayment of loans granted to stockholders		_			32,397		9,280
Proceeds from sale of property and equipment		104,175			114,275		16,753
Proceeds from sale of marketable securities		91,936			90,016		10,733
Investment in marketable securities		71,750			(89,204)		
Investment in affiliated company		(112,500)	<b>-</b>		(67,204)		
Payment of transaction expenses in relation to		(112,300)	,		_		
previous year investment in subsidiary		(12,945)	`				
Acquisition of Epsilor (1)		(12,943)	,		(7,190,777)		
Acquisition of FAAC (2)		-					_
*		-			(12,129,103)		
Acquisition of AoA (3)		-	_		(17,339,522)		_
Repayment of promissory notes related to		(14 500 200)			(2,000,000)		(750,000)
acquisition of subsidiaries (1)(2)		(14,588,298)			(2,000,000)		(750,000)
Purchase of certain tangible and intangible assets		(150,000)	)		(150,000)		(196,331)
Increase in restricted cash and held to maturity		4.5.40.450			(0.000.001)		(70.040)
securities		4,748,178			(9,809,091)		(72,840)
Net cash used in investing activities		(11,795,817)	)		(50,497,083)		(1,797,440)
Cash flows from financing activities:							(5.000)
Proceeds from issuance of shares, net		3,945,736			24,361,750		(6,900)
Proceeds from exercise of options to employees and							
consultants		17,192			1,148,819		440,914
Proceeds from exercise of warrants		-	_		19,233,271		3,296,254
Proceeds from issuance of convertible debentures,							
net of issuance expenses		16,430,767			_		13,708,662
Long term loan received		-	_		69,638		_
Repayment of long term loan		(71,238)	)		(65,674)		
Increase (decrease) in short term bank credit		1,914,892			(376,783)		(74,158)
Payment on capital lease obligation		-			(4,145)		(4,427)
Net cash provided by financing activities		22,237,349			44,366,876		17,360,345
Increase (decrease) in cash and cash equivalents		(614,094)	)		(6,982,403)		12,237,161
Cash erosion due to exchange rate differences		30,234			31,790		(9,562)
Cash and cash equivalents at the beginning of the							
year		6,734,512			13,685,125		1,457,526
Cash and cash equivalents at the end of the year	\$	6,150,652		\$	6,734,512	\$	13,685,125
Supplementary information on non-cash					, ,		
transactions:							
Issuance of shares and warrants against accrued							
expenses and restricted deposit	\$	56,577		\$	1,310,394	\$	
Purchase of intangible assets against note receivable	\$	-		\$		\$	300,000
Increase of investment in subsidiary against	7			_		7	
issuance of shares of common stock	\$	_		\$	_	\$	123,480
	\$	_		\$	_	\$	450,000
	Ψ			Ψ		Ψ	150,000

Edgar Filing: AROTECH CORP - Form 10-K

Conversion of promissory note to shares of

common	stock
--------	-------

Payment of principle installment of convertible			
debenture in shares	\$ 453,051	\$ — \$	_
Liability in connection to warrants granted	\$ 44,231	\$ — \$	
Conversion of convertible debenture to shares of			
common stock	\$ _	\$ 3,837,500 \$	6,125,000
Benefit due to convertible debentures and warrants	\$ _	\$ — \$	10,853,043
Accrual for earn out in regard to subsidiary			
acquisition	\$ 603,764	\$ 13,435,325 \$	<u> </u>
Supplemental disclosure of cash flows activities:			
Cash paid during the year for:			
Interest	\$ 1,401,681	\$ 532,750 \$	39,412
Taxes on income	\$ 737,080	\$ 969,009 \$	527,053

The accompanying notes are an integral part of the consolidated financial statements.

# AROTECH CORPORATION AND ITS SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (Cont.)

#### In U.S. dollars

(1) In January 2004, the Company acquired substantially all of the outstanding ordinary shares of Epsilor Electronic Industries, Ltd. ("Epsilor"). The net fair value of the assets acquired and the liabilities assumed, at the date of acquisition, was as follows:

Working capital, excluding cash and cash equivalents	\$ (849,992)
Property and equipment	709,847
Intangible assets and goodwill	10,284,407
	10,144,262
Issuance of shares in respect to transaction costs	(12,500)
Issuance of promissory note *)	(2,940,985)
	\$ 7,190,777

<sup>\*)</sup> During 2005 and 2004 amounts of \$1,000,000 and \$2,000,000, respectively, were repaid to the former shareholders of Epsilor.

<sup>(2)</sup> In January 2004, the Company acquired all of the outstanding common stock of FAAC Incorporated ("FAAC"). The net fair value of the assets acquired and the liabilities assumed at the date of acquisition was as follows:

Working capital, excluding cash and cash equivalents	\$ 1,796,791
Property and equipment	263,669
Intangible assets and goodwill	12,072,321
	14,132,781
Issuance of shares, net	(2,003,678)
	\$ 12 129 103

<sup>\*)</sup> During 2005, an additional amount of \$13,588,298 was paid to the former shareholders of FAAC in respect of the earnout provisions of the acquisition agreement. The additional amount was charged to goodwill.

(3) In August 2004, the Company acquired all of the outstanding common stock of Armour of America, Incorporated ("AoA"). The net fair value of the assets acquired and the liabilities assumed at the date of acquisition was as follows:

Working capital, excluding cash and cash equivalents	\$ 3,219,728
Property and equipment	997,148
Intangible assets and goodwill	13,122,646
	\$ 17 339 522

See note 1.d. regarding additional earnout obligation to the former shareholder of AoA.

The accompanying notes are an integral part of the consolidated financial statements.

# AROTECH CORPORATION AND ITS SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In U.S. dollars

### **NOTE 1:- GENERAL**

a. Arotech Corporation ("Arotech" or the "Company") and its subsidiaries are engaged in the development, manufacture and marketing of defense and security products, including advanced high-tech multimedia and interactive digital solutions for training of military, law enforcement and security personnel and sophisticated lightweight materials and advanced engineering processes to armor vehicles, and in the design, development and commercialization of its proprietary zinc-air battery technology for electric vehicles and defense applications. The Company is primarily operating through IES Interactive Training, Inc. ("IES"), a wholly-owned subsidiary based in Littleton, Colorado; FAAC Corporation, a wholly-owned subsidiary based in Ann Arbor, Michigan, and FAAC's 80%-owned United Kingdom subsidiary FAAC Limited; Electric Fuel Battery Corporation, a wholly-owned subsidiary based in Auburn, Alabama; Electric Fuel Ltd. ("EFL") a wholly-owned subsidiary based in Beit Shemesh, Israel; Epsilor Electronic Industries, Ltd., a wholly-owned subsidiary located in Dimona, Israel; MDT Protective Industries, Ltd. ("MDT"), a majority-owned subsidiary based in Lod, Israel; MDT Armor Corporation, a majority-owned subsidiary based in Auburn, Alabama; and Armour of America, Incorporated, a wholly-owned subsidiary based in Los Angeles, California.

Revenues derived from the Company's largest customers in 2005, 2004 and 2003 are described in Note 16.d.

### b. Acquisition of Epsilor:

In January 2004, the Company entered into a stock purchase agreement between itself and all of the shareholders of Epsilor Electronic Industries, Ltd. ("Epsilor"), pursuant to the terms of which the Company purchased all of the outstanding shares of Epsilor from Epsilor's existing shareholders. Epsilor develops and sells rechargeable and primary lithium batteries and smart chargers to the military, and to private industry in the Middle East, Europe and Asia.

The Acquisition was accounted under the purchase method accounting. Accordingly, all assets and liabilities acquired were recorded at their estimated market values as of the date of acquisition, and results of Epsilor's operations have been included in the consolidated financial statements commencing the date of acquisition. The total consideration of \$10,144,262 (including transaction costs) for the shares purchased consisted of (i) cash in the amount of \$7,000,000, and (ii) a series of three \$1,000,000 promissory notes, due on the first, second and third anniversaries of the agreement, which were recorded at their fair value of \$2,940,985.

Based upon a valuation of tangible and intangible assets acquired, Arotech has allocated the total cost of the acquisition to Epsilor's net assets as follows:

Tangible assets acquired	\$ 2,239,848
Intangible assets	
Customer list	5,092,395
Goodwill	5,192,012
Liabilities assumed	(2,379,993)
Total consideration	\$ 10,144,262

# AROTECH CORPORATION AND ITS SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In U.S. dollars

### **NOTE 1:- GENERAL (Cont.)**

Customer list in the amount of \$5,092,395 has a useful life of approximately ten years.

In accordance with SFAS No. 142, "Goodwill and Other Intangible Assets," goodwill arising from acquisitions will not be amortized. In lieu of amortization, Arotech is required to perform an annual impairment test. If Arotech determines, through the impairment review process, that goodwill has been impaired, it will record the impairment charge in its statement of operations. Arotech will also assess the impairment of goodwill whenever events or changes in circumstances indicate that the carrying value may not be recoverable.

The value assigned to tangible, intangible assets and liabilities was determined as follows:

- 1. To determine the estimated market value of Epsilor's net current assets, property and equipment, and net liabilities, the "Cost Approach" was used. According to the valuation made, the book values for the current assets and liabilities were reasonable proxies for their market values.
- 2. The customer list is the asset that generates most of the Company's sales. Hence, the "Income Approach" was used to estimate its value, resulting in a value of \$5,092,395.

See Note 1.e. for pro forma financial information.

### c. Acquisition of FAAC:

In January of 2004, the Company entered into a stock purchase agreement with the stockholders of FAAC Incorporated ("FAAC"), pursuant to the terms of which it acquired all of the issued and outstanding common stock of FAAC, a provider of driving simulators, systems engineering and software products to the United States military, government and private industry.

The Acquisition was accounted under the purchase method accounting. Accordingly, all assets and liabilities were recorded at their estimated market values as of the date acquired, and results of FAAC's operations have been included in the consolidated financial statements commencing the date of acquisition. The consideration for the purchase consisted of (i) cash in the amount of \$12.0 million, and (ii) the issuance of a total of 1,003,856 shares of the Company's common stock, \$0.01 par value per share, having a value of approximately \$2.0 million. There was also an earn-out based on 2004 net pretax income. Based on FAAC's 2004 net pretax income, the Company paid the former stockholders of FAAC an earnout of \$13.6 million during 2005, in cash and through the issuance of a total of 3,479,465 shares of the Company's common stock (see Note 13.b.5.). The total consideration of \$27.7 million (including the earn-out as well as \$137,991 of transaction costs) was determined based upon arm's-length negotiations between the Company and FAAC's stockholders.

In addition, the Company has a contingent earnout obligation in an amount equal to the net income realized by the Company from certain specific programs that were identified by the Company and the former shareholders of FAAC as appropriate targets for revenue increases in 2005. During 2005, the Company accrued an amount of \$603,764 in respect of such earnout obligation against FAAC's goodwill. Although the former shareholders of FAAC have indicated to the Company their belief that the specific programs identified include more orders than those with respect to which the Company has made accrual in respect of this earnout obligation, the Company believes there is no basis for this claim (see note 11.e.3.).

In U.S. dollars

#### **NOTE 1:- GENERAL (Cont.)**

Based upon a valuation of tangible and intangible assets acquired, Arotech has allocated the total cost of the acquisition (including earnout obligation accrued as of December 31, 2005) to FAAC's assets and liabilities as follows:

Tangible assets acquired	\$ 4,833,553
Intangible assets	
Technology	4,610,000
Backlog	636,000
Customer list	1,125,000
Trademarks	374,000
Goodwill	19,522,343
Liabilities assumed	(2,770,843)
Total consideration	\$ 28,330,053

Intangible assets which are subject to amortization, excluding trademarks, which are not subject to amortization, in the amount of \$6,371,000 have a weighted-average useful life of approximately eight years.

In accordance with SFAS No. 142, "Goodwill and Other Intangible Assets," goodwill arising from acquisitions will not be amortized. In lieu of amortization, Arotech is required to perform an annual impairment test. If Arotech determines, through the impairment review process, that goodwill has been impaired, it will record the impairment charge in its statement of operations. Arotech will also assess the impairment of goodwill whenever events or changes in circumstances indicate that the carrying value may not be recoverable.

The value assigned to tangible, intangibles assets and liabilities was determined as follows:

- 1. To determine the estimated fair value of FAAC's net current assets, property and equipment, and net liabilities, the "Cost Approach" was used. According to the valuation made, the book values for the current assets and liabilities were reasonable proxies for their market values.
- 2. The amount of the cost attributable to technology of the software, documentation and know-how that drives the vehicle simulators and the high-speed missile fly-out simulators is \$4,610,000 and was determined using the "Income Approach."
- 3. FAAC's sales are all made on a contractual basis, most of which are over a relatively long period of time. At the date of the purchase FAAC had several signed contracts at various stages of completion. The value of the existing contracts was determined using the Income approach and resulting in a value of \$636,000.

### Edgar Filing: AROTECH CORP - Form 10-K

# AROTECH CORPORATION AND ITS SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

In U.S. dollars

#### **NOTE 1:- GENERAL (Cont.)**

- 4. FAAC's customer list includes various branches of the U.S. military, major defense contractors, various city and country governments and others. Since customer relationship represent one of the most important revenue generating assets for FAAC, its value was estimated using the Income Approach, resulting in a value of \$1,125,000.
- 5. FAAC's trade name value represents the name recognition value of the FAAC brand name as a result of advertising spending by the company. The Cost Approach was used to determine the value of FAAC's trade name in the amount of \$374,000.

See Note 1.e. for pro forma financial information.

### d. Acquisition of AoA:

In August 2004, the Company purchased all of the outstanding stock of Armour of America, Incorporated, a California corporation ("AoA"), from AoA's existing shareholder. The assets acquired through the purchase of all of AoA's outstanding stock consisted of all of AoA's assets, including AoA's current as-sets, property and equipment, and other assets (including intangible assets such as in-tellectual property and contractual rights).

The total purchase price consisted of \$19,000,000 in cash, with additional possible earn-outs if AoA is awarded certain material contracts. An additional \$3,000,000 was to be paid into an escrow account pursuant to the terms of an escrow agreement, to secure a portion of the Earnout Consideration. These funds are currently being held by the seller of AoA. Pursuant to the purchase agreement, the total consideration, sale price plus Earnout Consideration, will not be in excess of \$40,000,000. When the contingency on the earn-out provision is resolved, the additional consideration, if any, will be recorded as additional purchase price. The purchase price also included \$131,177 of transaction costs. The transaction has been accounted for using the purchase method of accounting, and accordingly, the purchase price has been allocated to the assets acquired and liabilities assumed based upon their fair values at the date the acquisition was completed.

In U.S. dollars

#### **NOTE 1:- GENERAL (Cont.)**

Based upon a valuation of tangible and intangible assets acquired, Arotech has allocated the total cost of the acquisition (including earnout obligation accrued as of December 31, 2005), to AoA's assets and liabilities as follows:

Tangible assets acquired	6,346,316
Intangible assets	
Certifications	246,969
Backlog	1,512,000
Customer relationships	490,000
Tradename /Trademark	70,000
Covenants not to compete	260,000
Goodwill	11,757,812
Liabilities assumed	(347,770)
Total consideration	\$ 20,335,327

Intangible assets, excluding trademarks, which are not subject to amortization, in the amount of \$2,508,969 have a weighted-average useful life of approximately two years.

In connection with the Company's acquisition of AoA, the Company has a contingent earnout obligation in an amount equal to the revenues realized by the Company from certain specific programs that were identified by the Company and the former shareholder of AoA as appropriate targets for revenue increases. The earnout provides that if AoA receives certain types of orders from certain specific customers prior to December 31, 2006 ("Additional Orders"), then upon shipment of goods in connection with such Additional Orders, the former shareholder of AoA will be paid an earnout based on revenues, up to a maximum of an additional \$6 million. During 2005, the Company accrued an amount of \$1,204,150 in respect of such earnout obligation.

In accordance with SFAS No. 142, "Goodwill and Other Intangible Assets," goodwill arising from acquisitions will not be amortized. In lieu of amortization, Arotech is required to perform an annual impairment test. If Arotech determines, through the impairment review process, that goodwill has been impaired, it will record the impairment charge in its statement of operations. Arotech will also assess the impairment of goodwill whenever events or changes in circumstances indicate that the carrying value may not be recoverable.

See Note 1.f. for impairment information.

See Note 1.e. for pro forma financial information.

#### e. Pro forma results

In January 2004, the Company acquired FAAC and Epsilor, as more fully described in "Note 1.b. - Acquisition of Epsilor" and "Note 1.c. - Acquisition of FAAC," above, in August 2004, the Company acquired AoA, as more fully described in "Note 1.d. - Acquisition of AoA," above (the "Acquisitions"). The following summary pro forma information includes the effects of the Acquisitions on the operating results of the Company. The following unaudited pro forma data for 2004 and 2003 are presented as if the Acquisitions had been completed on January 1, 2004 and 2003, respectively.

In U.S. dollars

#### **NOTE 1:- GENERAL (Cont.)**

This pro forma financial information does not purport to be indicative of the results of operations that would have occurred had the Acquisitions taken place at the beginning of the period, nor do they purport to be indicative of the results of operations that will be obtained in the future.

	Year Ended December 31,					
		2004		2003		
		(Unaudited)				
Total revenues	\$	61,086,697	\$	39,680,394		
Gross profit		22,528,254		17,214,249		
Net loss		(5,810,114)		(6,959,174)		
Deemed dividend of common stock attributable to						
certain stockholders		(3,328,952)		(350,000)		
Net loss attributable to stockholders of common stock	\$	(9,139,066)	\$	(7,309,174)		
Basic and diluted net loss per share	\$	(0.13)	\$	(0.14)		
Weighted average number of shares used in						
computing basic net loss per share		69,933,057		52,966,330		

#### f. Impairment of goodwill and other intangible assets:

SFAS No. 142 requires goodwill to be tested for impairment on adoption of the Statement, at least annually thereafter, and between annual tests in certain circumstances, and written down when impaired, rather than being amortized as previous accounting standards required. Goodwill is tested for impairment by comparing the fair value of the Company's reportable units with their carrying value. Fair value is determined using discounted cash flows. Significant estimates used in the methodologies include estimates of future cash flows, future short-term and long-term growth rates, weighted average cost of capital and estimates of market multiples for the reportable units.

During 2005, the Company performed impairment test of goodwill, based on management's projections and using expected future discounted operating cash flows and as response to several factors, including without limitation the reduced sales in AoA (a component of the Company's Armor Division) the fact that AoA failed to meet its projections, the decision of the General Manager of AoA and his new supervisor to leave the employ of AoA and the Company, respectively, and general uncertainty about the market for AoA's products in general and AoA's business in particular; specifically, the delay or loss of several potential orders, decisions by customers to utilize methods of armor not produced by AoA (hard armor instead of soft armor), the change in U.S. military priorities from acquiring new armor to funding the ground forces in Iraq and Afghanistan. Furthermore, following Hurricane Katrina, substantial funds earmarked for defense were delayed to provide funds for hurricane relief. As of December 31, 2005, as a result of this impairment test, the Company identified in AoA an impairment of goodwill in the amount of \$11,757,812.

In U.S. dollars

#### **NOTE 1:- GENERAL (Cont.)**

The Company and its subsidiaries' long-lived assets and certain identifiable intangibles are reviewed for impairment in accordance with Statement of Financial Accounting Standard No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS No. 144"), whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the carrying amount of assets to be held and used is measured by a comparison of the carrying amount of the assets to the future undiscounted cash flows expected to be generated by the assets. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. As of December 31, 2004 the Company identified an impairment of the technology previously purchased from Bristlecone and as a result has recorded an impairment loss in the amount of \$320,279. As of December 31, 2005 the Company identified an impairment of backlog, trademarks and a covenant not to compete previously identified with respect to the AoA acquisition and as a result recorded an impairment loss in the amount of \$498,944.

#### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES**

The consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States ("U.S. GAAP").

#### a. Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### b. Financial statements in U.S. dollars:

A majority of the revenues of the Company and most of its subsidiaries and its subsidiaries' affiliates is generated in U.S. dollars. In addition, a substantial portion of the Company's and most of its subsidiaries costs are incurred in U.S. dollars ("dollar"). Management believes that the dollar is the primary currency of the economic environment in which the Company and most of its subsidiaries operate. Thus, the functional and reporting currency of the Company and most of its subsidiaries is the dollar. Accordingly, monetary accounts maintained in currencies other than the U.S. dollar are remeasured into U.S. dollars in accordance with Statement of Financial Accounting Standards No. 52 "Foreign Currency Translation" ("SFAS No. 52"). All transaction, gains and losses from the remeasured monetary balance sheet items are reflected in the consolidated statements of operations as financial income or expenses, as appropriate.

The majority of transactions of MDT and Epsilor are in New Israel Shekels ("NIS") and a substantial portion of MDT's and Epsilor's costs is incurred in NIS. Management believes that the NIS is the functional currency of MDT and Epsilor. Accordingly, the financial statements of MDT and Epsilor have been translated into U.S. dollars. All balance sheet accounts have been translated using the exchange rates in effect at the balance sheet date. Statement of operations amounts has been translated using the weighted average exchange rate for the period. The resulting translation adjustments are reported as a component of accumulated other comprehensive loss in stockholders' equity

In U.S. dollars

#### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

#### c. Principles of consolidation:

The consolidated financial statements include the accounts of the Company and its wholly and majority owned subsidiaries. Intercompany balances and transactions have been eliminated upon consolidation.

#### d. Cash equivalents:

Cash equivalents are short-term highly liquid investments that are readily convertible to cash with maturities of three months or less when acquired.

#### e. Restricted collateral deposits

Restricted cash is primarily invested in highly liquid deposits which are used as a security for the Company's guarantee performance, its liability to a former shareholder of its acquired subsidiary and for the company's liability for interest payments related to its convertible debentures.

#### f. Marketable securities

The Company and its subsidiaries account for investments in debt and equity securities in accordance with Statement of Financial Accounting Standard No. 115, "Accounting for Certain Investments in Debt and Equity Securities" ("SFAS No. 115"). Management determines the appropriate classification of its investments in debt and equity securities at the time of purchase and reevaluates such determinations at each balance sheet date.

At December 31, 2005 the Company and its subsidiaries classified its investment in marketable securities as available-for-sale.

Investment in trust funds are classified as available-for-sale and stated at fair value, with unrealized gains and losses reported in accumulated other comprehensive income (loss), a separate component of stockholders' equity, net of taxes. Realized gains and losses on sales of investments, as determined on a specific identification basis, are included in the consolidated statements of income.

#### g. Inventories:

Inventories are stated at the lower of cost or market value. Inventory write-offs and write-down provisions are provided to cover risks arising from slow-moving items or technological obsolescence and for market prices lower than cost. The Company periodically evaluates the quantities on hand relative to current and historical selling prices and historical and projected sales volume. Based on this evaluation, provisions are made to write inventory down to its market value. In 2005, 2004 and 2003, the Company wrote off \$1,062,336, \$121,322 and \$96,350 of obsolete inventory respectively, which has been included in the cost of revenues.

In U.S. dollars

### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

Cost is determined as follows:

Raw and packaging materials - by the average cost method.

Work in progress - represents the cost of manufacturing with additions of allocable indirect manufacturing cost.

Finished products - on the basis of direct manufacturing costs with additions of allocable indirect manufacturing costs.

### h. Property and equipment:

Property and equipment are stated at cost net of accumulated depreciation and investment grants received from the State of Israel for investments in fixed assets under the Investment Law (no investment grants were received during 2005, 2004 and 2003).

Depreciation is calculated by the straight-line method over the estimated useful lives of the assets, at the following annual rates:

	/0
Computers and related equipment	33
Motor vehicles	15
Office furniture and equipment	6 - 10
Machinery and equipment	10 - 25 (mainly 10)
Leasehold improvements	By the shorter of the term of the
	lease
	and the life of the asset

### i. Goodwill:

Goodwill represents the excess of cost over the fair value of the net assets of businesses acquired. Under Statement of Financial Accounting Standard No. 142, "Goodwill and Other Intangible Assets" ("SFAS No, 142") goodwill acquired in a business combination on or after July 1, 2001, is not amortized after January 1, 2002.

SFAS No. 142 requires goodwill to be tested for impairment on adoption of the Statement and at least annually thereafter or between annual tests in certain circumstances, and written down when impaired, rather than being amortized as previous accounting standards required. Goodwill is tested for impairment by comparing the fair value of the Company's reportable units with their carrying value. Fair value is determined using discounted cash flows. Significant estimates used in the methodologies include estimates of future cash flows, future short-term and long-term growth rates, weighted average cost of capital and estimates of market multiples for the reportable units.

F-25

0%

In U.S. dollars

### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

See Note 1.f. regarding the impairment test.

#### j. Long-lived assets:

Intangible assets acquired in a business combination that are subject to amortization are amortized over their useful life using a method of amortization that reflects the pattern in which the economic benefits of the intangible assets are consumed or otherwise used up, in accordance with SFAS No. 142.

The acquired trademarks and tradenames are deemed to have an indefinite useful life because they are expected to contribute to cash flows indefinitely. Therefore, the trademarks will not be amortized until their useful life is no longer indefinite. The trademarks and tradenames are tested annually for impairment in accordance FAS 142.

The Company and its subsidiaries' long-lived assets and certain identifiable intangibles are reviewed for impairment in accordance with Statement of Financial Accounting Standard No. 144 "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS No. 144") whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the carrying amount of assets to be held and used is measured by a comparison of the carrying amount of the assets to the future undiscounted cash flows expected to be generated by the assets. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets

See Note 1.f. regarding the impairment test.

#### k. Revenue recognition:

The Company is a defense and security products and services company, engaged in three business areas: interactive simulation for military, law enforcement and commercial markets; batteries and charging systems for the military; and high-level armoring for military, paramilitary and commercial vehicles. During 2005, the Company and its subsidiaries recognized revenues as follows: (i) from the sale and customization of interactive training systems and from the maintenance services in connection with such systems (Simulation and Training Division); (ii) from revenues under armor contracts and for service and repair of armored vehicles (Armor Division); (iii) from the sale of batteries, chargers and adapters to the military, and under certain development contracts with the U.S. Army (Battery and Power Systems Division); and (iv) from the sale of lifejacket lights (Battery and Power Systems Division).

Revenues from the Battery and Power Systems Division products and Armor Division are recognized in accordance with SEC Staff Accounting Bulletin No. 104, "Revenue Recognition" when persuasive evidence of an agreement exists, delivery has occurred, the fee is fixed or determinable, collectability is probably, and no further obligation remains.

Revenues from contracts that involve customization of FAAC's simulation system to customer specific specifications are recognized in accordance with Statement Of Position 81-1, "Accounting for Performance of Construction-Type and Certain Production-Type Contracts," using contract accounting on a percentage of completion method, in accordance with the "Input Method." The amount of revenue recognized is based on the percentage to completion achieved. The percentage to completion is measured by monitoring progress using records of actual time incurred to date in the project compared to the total estimated project requirement, which corresponds to the costs related to earned revenues. Estimates of total project requirements are based on prior experience of customization, delivery and acceptance of the

### Edgar Filing: AROTECH CORP - Form 10-K

same or similar technology and are reviewed and updated regularly by management. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are first determined, in the amount of the estimated loss on the entire contract. As of December 31, 2005, \$485,877 estimated losses were identified.

In U.S. dollars

### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

The Company believes that the use of the percentage of completion method is appropriate as the Company has the ability to make reasonably dependable estimates of the extent of progress towards completion, contract revenues and contract costs. In addition, contracts executed include provisions that clearly specify the enforceable rights regarding services to be provided and received by the parties to the contracts, the consideration to be exchanged and the manner and the terms of settlement, including in cases of terminations for convenience. In all cases the Company expects to perform its contractual obligations and its customers are expected to satisfy their obligations under the contract.

Revenues from simulators, which do not require significant customization, are recognized in accordance with Statement of Position 97-2, "Software Revenue Recognition," ("SOP 97-2"). SOP 97-2 generally requires revenue earned on software arrangements involving multiple elements to be allocated to each element based on the relative fair value of the elements. The Company has adopted Statement of Position 98-9, "Modification of SOP 97-2, Software Revenue Recognition with Respect to Certain Transactions" ("SOP 98-9"). According to SOP No. 98-9, revenues are allocated to the different elements in the arrangement under the "residual method" when Vendor Specific Objective Evidence ("VSOE") of fair value exists for all undelivered elements and no VSOE exists for the delivered elements. Under the residual method, at the outset of the arrangement with the customer, the Company defers revenue for the fair value of its undelivered elements (maintenance and support) and recognizes revenue for the remainder of the arrangement fee attributable to the elements initially delivered in the arrangement (software product) when all other criteria in SOP 97-2 have been met.

Revenue from such simulators is recognized when persuasive evidence of an agreement exists, delivery has occurred, no significant obligations with regard to implementation remain, the fee is fixed or determinable and collectibility is probable.

Maintenance and support revenue included in multiple element arrangements is deferred and recognized on a straight-line basis over the term of the maintenance and support services. Revenues from training are recognized when it is performed. The VSOE of fair value of the maintenance, training and support services is determined based on the price charged when sold separately or when renewed.

Unbilled receivables include cost and gross profit earned in excess of billing.

Deferred revenues include unearned amounts received under maintenance and support services and billing in excess of costs and estimated earnings on uncompleted contracts.

In U.S. dollars

### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

#### 1. Right of return:

When a right of return exists, the Company defers its revenues until the expiration of the period in which returns are permitted.

### m. Warranty:

The Company offers up to one year warranty for most of its products. The specific terms and conditions of those warranties vary depending upon the product sold and country in which the Company does business. The Company estimates the costs that may be incurred under its basic limited warranty, including parts and labor. The Company estimates the costs that may be incurred under its basic limited warranty and records a liability in the amount of such costs as the time product revenue is recognized. Factors that affect the Company's warranty liability include the number of installed units, historical and anticipated rates of warranty claims, and cost per claim. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary. As of December 31, 2005, warranty liability is not material.

#### n. Research and development cost:

SFAS No. 86, "Accounting for the Costs of Computer Software to be Sold, Leased or Otherwise Marketed," requires capitalization of certain software development costs, subsequent to the establishment of technological feasibility. Based on the Company's product development process, technological feasibility is established upon the completion of a working model or a detailed program design. Research and development costs incurred in the process of developing product improvements or new products, are generally charged to expenses as incurred, when applicable. Significant costs incurred by the Company between completion of the working model or a detailed program design and the point at which the product is ready for general release, have been capitalized. Capitalized software costs will be amortized by the greater of the amount computed using the: (i) ratio that current gross revenues from sales of the software bears to the total of current and anticipated future gross revenues from sales of that software, or (ii) the straight-line method over the estimated useful life of the product (two to five years). The Company assesses the recoverability of this intangible asset on a regular basis by determining whether the amortization of the asset over its remaining life can be recovered through undiscounted future operating cash flows from the specific software product sold. Based on its most recent analyses, management believes that no impairment of capitalized software development costs exists as of December 31, 2005

#### o. Income taxes:

The Company and its subsidiaries account for income taxes in accordance with Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS No. 109"). This Statement prescribes the use of the liability method, whereby deferred tax assets and liability account balances are determined based on differences between financial reporting and tax bases of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. The Company and its subsidiaries provide a valuation allowance, if necessary, to reduce deferred tax assets to its estimated realizable value.

In U.S. dollars

### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

#### p. Concentrations of credit risk:

Financial instruments that potentially subject the Company and its subsidiaries to concentrations of credit risk consist principally of cash and cash equivalents, restricted collateral deposit and restricted held-to-maturity securities, trade receivables and available for sale marketable securities. Cash and cash equivalents are invested mainly in U.S. dollar deposits with major Israeli and U.S. banks. Such deposits in the U.S. may be in excess of insured limits and are not insured in other jurisdictions. Management believes that the financial institutions that hold the Company's investments are financially sound and, accordingly, minimal credit risk exists with respect to these investments.

The trade receivables of the Company and its subsidiaries are mainly derived from sales to customers located primarily in the United States, Europe and Israel. Management believes that credit risks are moderated by the diversity of its end customers and geographical sales areas. The Company performs ongoing credit evaluations of its customers' financial condition. An allowance for doubtful accounts is determined with respect to those accounts that the Company has determined to be doubtful of collection.

The Company's available for sale marketable securities and held-to-maturity securities include investments in debentures of U.S. and Israeli corporations and state and local governments. Management believes that those corporations and states are institutions that are financially sound, that the portfolio is well diversified, and accordingly, that minimal credit risk exists with respect to these marketable securities.

The Company and its subsidiaries had no off-balance-sheet concentration of credit risk such as foreign exchange contracts, option contracts or other foreign hedging arrangements.

### q. Basic and diluted net loss per share:

Basic net loss per share is computed based on the weighted average number of shares of common stock outstanding during each year. Diluted net loss per share is computed based on the weighted average number of shares of common stock outstanding during each year, plus dilutive potential shares of common stock considered outstanding during the year, in accordance with Statement of Financial Standards No. 128, "Earnings Per Share."

All outstanding stock options and warrants have been excluded from the calculation of the diluted net loss per common share because all such securities are anti-dilutive for all periods presented. The total weighted average number of shares related to the outstanding options and warrants excluded from the calculations of diluted net loss per share was 35,894,854, 31,502,158 and 22,194,211 for the years ended December 31, 2005, 2004 and 2003, respectively.

In U.S. dollars

#### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

#### r. Accounting for stock-based compensation

The Company has elected to follow Accounting Principles Board Opinion No. 25 "Accounting for Stock Issued to Employees" ("APB No. 25") and Interpretation No. 44 "Accounting for Certain Transactions Involving Stock Compensation" in accounting for its employee stock option plans. Under APB No. 25, when the exercise price of the Company's share options is less than the market price of the underlying shares on the date of grant, compensation expense is recognized. Under Statement of Financial Accounting Standard No. 123, "Accounting for Stock-Based Compensation" ("SFAS No. 123"), pro-forma information regarding net income and net income per share is required, and has been determined as if the Company had accounted for its employee stock options under the fair value method of SFAS No. 123.

The Company applies SFAS No. 123 and Emerging Issue Task Force No. 96-18 "Accounting for Equity Instruments that are Issued to Other than Employees for Acquiring, or in Conjunction with Selling, Goods or Services" ("EITF 96-18") with respect to options issued to non-employees. SFAS No. 123 requires use of an option valuation model to measure the fair value of the options at the grant date.

The fair value for the options to employees was estimated at the date of grant, using the Black-Scholes Option Valuation Model, with the following weighted-average assumptions: risk-free interest rates of 4.28%, 3.63% and 2.54% for 2005, 2004 and 2003, respectively; a dividend yield of 0.0% for each of those years; a volatility factor of the expected market price of the common stock of 0.76 for 2005, 0.81 for 2004 and 0.67 for 2003; and a weighted-average expected life of the option of three years for 2005, and five years for 2004 and 2003.

The following table illustrates the effect on net income and earnings per share, assuming that the Company had applied the fair value recognition provision of SFAS No. 123 on its stock-based employee compensation:

	Year ended December 31,						
		2005		2004		2003	
Net loss as reported	\$	(24,043,411)	\$	(9,042,313)	\$	(9,237,621)	
Add: Stock-based compensation							
expenses included in reported net loss		674,712		831,626		8,286	
Deduct: Stock-based compensation							
expenses determined under fair value							
method for all awards		(2,461,787)		(2,741,463)		(1,237,558)	
	\$	(25,830,486)	\$	(10,952,150)	\$	(10,466,893)	
Loss per share:							
Basic and diluted, as reported	\$	(0.29)	\$	(0.18)	\$	(0.25)	
Diluted, pro forma	\$	(0.31)	\$	(0.16)	\$	(0.27)	

### s. Fair value of financial instruments:

The following methods and assumptions were used by the Company and its subsidiaries in estimating their fair value disclosures for financial instruments:

### Edgar Filing: AROTECH CORP - Form 10-K

The carrying amounts of cash and cash equivalents, restricted collateral deposit and restricted held-to-maturity securities, trade receivables, short-term bank credit, and trade payables approximate their fair value due to the short-term maturity of such instruments.

In U.S. dollars

#### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

The fair value of available for sale marketable securities is based on the quoted market price.

Long-terms promissory notes are estimated by discounting the future cash flows using current interest rates for loans or similar terms and maturities. The carrying amount of the long-term liabilities approximates their fair value.

### t. Severance pay:

The Company's liability for severance pay is calculated pursuant to Israeli severance pay law based on the most recent salary of the employees multiplied by the number of years of employment as of the balance sheet date. Israeli employees are entitled to one month's salary for each year of employment, or a portion thereof. The Company's liability for all of its employees is fully provided by monthly deposits with severance pay funds, insurance policies and by an accrual. The value of these policies is recorded as an asset in the Company's balance sheet.

In addition and according to certain employment agreements, the Company is obligated to provide for a special severance pay in addition to amounts due to certain employees pursuant to Israeli severance pay law. The Company has made a provision for this special severance pay in accordance with Statement of Financial Accounting Standard No. 106, "Employer's Accounting for Post Retirement Benefits Other than Pensions." As of December 31, 2005 and 2004, the accumulated severance pay in that regard amounted to \$1,732,955 and \$1,642,801, respectively.

Pursuant to the terms of the employment agreement between the Company and its Chief Executive Officer, funds to secure payment of the Chief Executive Officer's contractual severance are to be deposited in a Rabbi Trust for the benefit of the Chief Executive Officer, with payments to the Rabbi Trust to be made pursuant to an agreed-upon schedule. As of December 31, 2005, the balance of this Rabbi Trust was \$454,859. Pursuant to the terms of the Rabbi Trust, funds in the Rabbi Trust continue to be owned by the Company, which benefits from all gains and bears the risk of all losses resulting from investments of Rabbi Trust funds.

The deposited funds include profits accumulated up to the balance sheet date. The deposited funds may be withdrawn only upon the fulfillment of the obligation pursuant to Israeli severance pay law or labor agreements. The value of the deposited funds is based on the cash surrendered value of these policies and includes immaterial profits.

Severance expenses for the years ended December 31, 2005, 2004 and 2003 amounted to \$639,952, \$460,178 and \$219,857, respectively.

In U.S. dollars

### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

#### u. Advertising costs:

The Company and its subsidiaries expense advertising costs as incurred. Advertising expense for the years ended December 31, 2005, 2004 and 2003 was approximately \$149,781, \$13,271 and \$34,732, respectively.

v. New accounting pronouncements:

In December 2004, the FASB issued SFAS No. 123 (revised 2004), "Share-Based Payments" ("SFAS 123(R)"), which is a revision of FASB No. 123, "Accounting for Stock-Based Compensation" ("SFAS 123"). Generally, the approach in SFAS 123(R) is similar to the approach described in Statement 123. However, SFAS 123 permitted, but not required, share-based payments to employees to be recognized based on their fair values while SFAS 123(R) requires all share-based payments to employees to be recognized based on their fair values. SFAS 123(R) also revises, clarifies and expands guidance in several areas, including measuring fair value, classifying an award as equity or as a liability and attributing compensation cost to reporting periods. The new standard will be effective for the Company in the first interim period beginning after December 15, 2005.

Statement 123(R) permits public companies to adopt its requirements using one of two methods:

- 1. A "modified prospective" method in which compensation cost is recognized beginning with the effective date (a) based on the requirements of Statement 123(R) for all share-based payments granted after the effective date and (b) based on the requirements of Statement 123 for all awards granted to employees prior to the effective date of Statement 123(R) that remain unvested on the effective date.
- 2. A "modified retrospective" method which includes the requirements of the modified prospective method described above, but also permits entities to restate based on the amounts previously recognized under Statement 123 for purposes of pro forma disclosures either (a) all prior periods presented or (b) prior interim periods of the year of adoption.

The Company plans to adopt SFAS No. 123(R) using the modified prospective method.

As permitted by Statement 123, the Company currently accounts for share-based payments to employees using Opinion 25's intrinsic value method and, as such, generally recognizes no compensation cost for employee stock options. Accordingly, the adoption of Statement 123(R)'s fair value method will have a significant impact on the Company's result of operations, although it will have no impact on the Company's overall financial position. The impact of adoption of Statement 123(R) cannot be predicted at this time because it will depend on levels of share-based payments granted in the future. However, had the Company adopted Statement 123(R) in prior periods, the impact of that standard would have approximated the impact of Statement 123 as described in the disclosure of proforma net income and earnings per share in Note 2.r. above to the Company's consolidated financial statements. Statement 123(R) also requires the benefits of tax deductions in excess of recognized compensation cost to be reported as a financing cash flow, rather than as an operating cash flow as required under current literature.

In U.S. dollars

### **NOTE 2:- SIGNIFICANT ACCOUNTING POLICIES (Cont.)**

In March 2005, the SEC released Staff Accounting Bulletin No. 107, "Share-Based Payment" ("SAB 107"). SAB 107 provides the SEC staff position regarding the application of SFAS No. 123R. SAB 107 contains interpretive guidance related to the interaction between SFAS No. 123R and certain SEC rules and regulations, as well as provides the Staff's views regarding the valuation of share-based payment arrangements for public companies. SAB 107 also highlights the importance of disclosures made related to the accounting for share-based payment transactions. The Company expects that the adoption of SAB 107 will have an impact on its results of operations and net earnings per share as the Company will be required to expense the fair value of all share-based payments.

In May 2005, the FASB issued Statement of Financial Accounting Standard No. 154 ("FAS 154"), "Accounting Changes and Error Corrections," a replacement of APB No. 20,"Accounting Changes" and FAS No. 3, "Reporting Accounting Changes in Interim Financial Statements." FAS 154 provides guidance on the accounting for and reporting of accounting changes and error corrections. APB Opinion 20 previously required that most voluntary changes in accounting principle be recognized by including in net income of the period of the change the cumulative effect of changing to the new accounting principle. FAS 154 requires retrospective application to prior periods' financial statements of a voluntary change in accounting principle unless it is impracticable. FAS 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. The Company is currently assessing the impact of FAS 154 on its results of operations, financial condition and liquidity.

In November 2004, the FASB issued Statement of Financial Accounting Standard No. 151, "Inventory Costs, an Amendment of ARB No. 43, Chapter 4." ("SFAS No. 151"). SFAS No. 151 amends Accounting Research Bulletin ("ARB") No. 43, Chapter 4, to clarify that abnormal amounts of idle facility expense, freight handling costs and wasted materials (spoilage) should be recognized as current-period charges. In addition, SFAS No. 151 requires that the allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. SFAS No. 151 is effective for inventory costs incurred during fiscal years beginning after June 15, 2005. The Company does not expect that the adoption of SFAS No. 151 will have a material effect on its financial position or results of operations

In November 2005, the FASB issued FASB Staff Position ("FSP") Financial Accounting Standard ("FAS") 115-1 and FAS 124-1, "The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments" ("FSP 115-1"), which provides guidance on determining when investments in certain debt and equity securities are considered impaired, whether that impairment is other-than-temporary, and on measuring such impairment loss. FSP 115-1 also includes accounting considerations subsequent to the recognition of an other-than temporary impairment and requires certain disclosures about unrealized losses that have not been recognized as other-than-temporary impairments. FSP 115-1 is required to be applied to reporting periods beginning after December 15, 2005 and is required to be adopted by the Company in the second quarter of fiscal 2006. The Company does not expect the adoption of FSP 115-1 to have a significant effect on its consolidated financial statements.

#### w. Reclassification:

Certain prior period amounts have been reclassified to conform to the current period presentation.

In U.S. dollars

# NOTE 3:- RESTRICTED COLLATERAL DEPOSITS AND RESTRICTED HELD-TO-MATURITY SECURITIES

	December 31,				
		2005		2004	
Short-term:					
Restricted, held to maturity, bonds in connection with FAAC earn out					
(Note 1.c.) <sup>(1)</sup>	\$	_	\$	5,969,413	
AoA earnout (Note 1.d.)		1,795,850		_	
Deposits in connection with FAAC projects		548,973		650,989	
Restricted cash in connection with interest payment to convertible					
debenture holders.		1,395,079		_	
Other		157,211		341,708	
Total short-term		3,897,113		6,962,110	
Long-term:					
Restricted cash in connection with interest payment to convertible					
debenture holders.		779,286		_	
Restricted cash in connection with AoA earn out (Note 1.d.)		_		3,000,000	
Restricted deposit in connection with Epsilor acquisition (Note 1.b.)		_		1,000,000	
Total long-term		779,286		4,000,000	
	\$	4,676,399	\$	10,962,110	

(1) The following is a summary of held-to-maturity securities at December 31, 2005 and 2004:

	<b>Amortized cost</b>		<b>Unrealized losses</b>			Estimated fair value		
	2005		2004	2005		2004	2005	2004
Obligations of States and								
political subdivisions	\$	— \$	1,012,787 \$		— \$	(1,870)\$	_	\$ 1,010,917
Corporate obligations			4,956,626			(11,966)	_	4,944,660
	\$	_ \$	5,969,413 \$		— \$	(13,836)\$	_	\$ 5,955,577

The unrealized losses in the Company's investments were caused by interest rate increases. It is expected that the securities would not be settled at a price less than the amortized cost of the Company's investment. Based on the immaterial severity of the impairments and the obligation of the Company to hold these investments until maturity, the bonds were not considered to be other than temporarily impaired at December 31, 2004.

#### In U.S. dollars

#### NOTE 4: - AVAILABLE FOR SALE MARKETABLE SECURITIES

The following is a summary of investments in marketable securities as of December 31, 2005 and 2004:

	C	ost	Unrealized gains			gains	Estimated fair value		
	2005		2004	2005		2004	2005		2004
Available for sale									
marketable securities	\$ 32,558	\$	130,061 \$	3,426	\$	5,507 \$	35,984	\$	135,568

### NOTE 5:- OTHER ACCOUNTS RECEIVABLE AND PREPAID EXPENSES

	December 31,				
		2005		2004	
Government authorities	\$	460,265	\$	433,427	
Employees		65,735		217,948	
Prepaid expenses		1,360,589		490,357	
Deferred taxes		64,820		135,482	
Other		312,922		62,179	
		2,397,875			
	\$	2,264,331	\$	1,339,393	

### **NOTE 6:- INVENTORIES**

	December 31,				
	2005		2004		
Raw and packaging materials	\$ 3,296,453	\$	3,969,400		
Work in progress	3,697,361		1,996,139		
Finished products	821,992		1,311,762		
	\$ 7,815,806	\$	7,277,301		

### NOTE 7:- PROPERTY AND EQUIPMENT, NET

a. Composition of property and equipment is as follows:

	December 31,				
		2005	2004		
Computers and related equipment	\$	3,081,029	\$	2,788,398	
Motor vehicles		704,718		620,001	
Office furniture and equipment		786,958		830,621	
Machinery, equipment and installations		7,716,598		7,464,470	
Leasehold improvements		1,399,683		1,321,025	
Demo inventory		369,995		141,961	
	\$	14,058,981	\$	13,166,476	

### In U.S. dollars

### NOTE 7:- PROPERTY AND EQUIPMENT, NET (Cont.)

	December 31,			
	2005		2004	
Accumulated depreciation:				
Computers and related equipment	2,328,549		1,995,392	
Motor vehicles	233,745		163,817	
Office furniture and equipment	474,127		451,998	
Machinery, equipment and installations	5,729,563		5,143,186	
Leasehold improvements	974,666		811,392	
Demo inventory	65,400		-	
	9,806,050		8,565,785	
Depreciated cost	\$ 4,252,931	\$	4,600,691	

b. Depreciation expense amounted to \$1,308,180, \$1,199,465 and \$730,159 for the years ended December 31, 2005, 2004 and 2003, respectively.

As for liens, see Note 11.d.

### NOTE 8:- OTHER INTANGIBLE ASSETS, NET

a.

u.		Year ended I 2005	)ecem	ber 31, 2004
Cost:		2005		2004
Technology	\$	6,841,746	\$	6,841,746
Capitalized software costs	,	1,226,579	·	574,967
Backlog		2,194,000		2,194,000
Covenants not to compete		359,000		359,000
Customer list		7,548,645		7,548,645
Certification		246,969		246,969
		18,416,939		17,765,327
Exchange differences		(171,587)		125,455
Less - accumulated amortization		(7,267,630)		(4,070,802)
Less - impairment		(819,223)		(320,279)
Amortized cost		10,158,499		13,499,701
Trademarks		869,000		869,000
	\$	11,027,499	\$	14,368,701

## Edgar Filing: AROTECH CORP - Form 10-K

b. Amortization and impairment expenses amounted to \$3,695,772, \$2,888,226 and \$879,311 for the years ended December 31, 2005, 2004 and 2003.

#### In U.S. dollars

### NOTE 8:- OTHER INTANGIBLE ASSETS, NET (Cont.)

c. Estimated amortization expenses, except capitalized software costs, for the years ended

### Year ended December 31,

2006	\$ 1,825,331
2007	1,381,883
2008	1,276,075
2009	1,235,632
2010 and forward	3,467,873
	\$ 9,186,794

#### NOTE 9:- SHORT-TERM BANK CREDIT AND LOANS

The Company has a \$5.2 million authorized credit line from certain banks, of which \$206,000 is denominated in NIS and carries an interest rate of approximately prime + 2.8% and \$5.0 million of which is denominated in dollars and carries an interest rate of prime + 0.25%. As of December 31, 2005, \$4.0 million was utilized, out of which \$2.0 million is related to letter of credit issued to one of the customers of one of the Company's subsidiaries.

This line of credit is secured by the accounts receivable, inventory and marketable securities of the relevant subsidiary of the Company.

In addition the Company has an automobile purchase loan, that will be repaid in June 2006. This loan is denominated in NIS and carries an interest rate of 6.0%. The loan is secured by the automobile purchased with the proceeds of the loan.

#### NOTE 10:- OTHER ACCOUNTS PAYABLE AND ACCRUED EXPENSES

	December 31,		
	2005		2004
Employees and payroll accruals	\$ 1,443,154	\$	1,534,295
Accrual for expected loss	485,877		-
Accrued vacation pay	504,342		469,527
Accrued expenses	1,788,558		1,770,348
Minority balance	172,871		243,116
Government authorities	439,975		1,036,669
Advances from customers	795,331		746,819
Other	-		17,414
	\$ 5,630,108	\$	5,818,188

#### NOTE 11:- COMMITMENTS AND CONTINGENT LIABILITIES

a. Royalty commitments:

### Edgar Filing: AROTECH CORP - Form 10-K

1. Under EFL's research and development agreements with the Office of the Chief Scientist ("OCS"), and pursuant to applicable laws, EFL is required to pay royalties at the rate of 3%-3.5% of net sales of products developed with funds provided by the OCS, up to an amount equal to 100% of research and development grants received from the OCS (linked to the U.S. dollars. Amounts due in respect of projects approved after year 1999 also bear interest at the Libor rate). EFL is obligated to pay royalties only on sales of products in respect of which OCS participated in their development. Should the project fail, EFL will not be obligated to pay any royalties.

#### In U.S. dollars

### NOTE 11:- COMMITMENTS AND CONTINGENT LIABILITIES (Cont.)

Royalties paid or accrued for the years ended December 31, 2005, 2004 and 2003 to the OCS amounted to \$28,502, \$17,406 and \$435, respectively.

As of December 31, 2005, the total contingent liability to the OCS was approximately \$10,261,000. The Company regards the probability of this contingency coming to pass in any material amount to be low.

2. EFL, in cooperation with a U.S. participant, has received approval from the Israel-U.S. Bi-national Industrial Research and Development Foundation ("BIRD-F") for 50% funding of a project for the development of a hybrid propulsion system for transit buses. The maximum approved cost of the project is approximately \$1.8 million, and the EFL's share in the project costs is anticipated to amount to approximately \$1.1 million, which will be reimbursed by BIRD-F at the aforementioned rate of 50%. Royalties at rates of 2.5%-5% of sales are payable up to a maximum of 150% of the grant received, linked to the U.S. Consumer Price Index. Accelerated royalties are due under certain circumstances.

EFL is obligated to pay royalties only on sales of products in respect of which BIRD-F participated in their development. Should the project fail, EFL will not be obligated to pay any royalties.

No royalties were paid or accrued to the BIRD-F in each of the three years in the period ended December 31, 2005.

As of December 31, 2005, the total contingent liability to pay BIRD-F (150%) was approximately \$772,000. The Company regards the probability of this contingency coming to pass in any material amount to be low.

#### b. Lease commitments:

The Company and its subsidiaries rent their facilities under various operating lease agreements, which expire on various dates, the latest of which is in 2009. The minimum rental payments under non-cancelable operating leases are as follows:

	Year ended December
	31
2006	\$ 826,367
2007	\$ 685,552
2008	\$ 213,909
2009	\$ 103,715
2010	\$ 96,840

Total rent expenses for the years ended December 31, 2005, 2004 and 2003 were approximately \$1,022,396, \$868,900 and \$484,361, respectively.

#### In U.S. dollars

#### NOTE 11:- COMMITMENTS AND CONTINGENT LIABILITIES (Cont.)

#### c. Guarantees:

The Company obtained bank guarantees in the amount of \$202,000 in connection (i) obligations of two of the Company's subsidiaries to the Israeli customs authorities and (ii) obligation of one of the Company's subsidiaries to secure inventory received from one of its customers. In addition, the Company issued a letter of credit in amount of \$2,000,000 to one of its subsidiary's customers.

The Company's active United States subsidiaries act as guarantors of the Company's obligations under its senior secured convertible notes.

#### d. Liens:

As security for compliance with the terms related to the investment grants from the State of Israel, EFL and Epsilor have registered floating liens on all of its assets, in favor of the State of Israel.

The Company has granted to the holders of its 8% secured convertible debentures a first position security interest in (i) the shares of MDT Armor Corporation, (ii) the assets of its IES Interactive Training, Inc. subsidiary, (iii) the shares of all of its subsidiaries, and (iv) any shares that the Company acquires in future Acquisitions (as defined in the securities purchase agreement).

The Company has granted to the holders of its senior secured convertible notes (i) a second position security interest in the stock of MDT Armor Corporation, IES Interactive Training, Inc. and M.D.T. Protective Industries, Ltd. (junior to the security interest of the holders of its 8% secured convertible debentures) and in the assets of FAAC Incorporated (junior to the security interest of a bank that extends to FAAC Corporation a \$5 million line of credit) and in any stock that the Company acquires in future Acquisitions (as defined in the securities purchase agreement) and (ii) a first position security interest in the assets of all of the Company's other active United States subsidiaries.

EFL has granted to its former CEO a security interest in certain of its property located in Beit Shemesh, Israel, to secure sums due to him pursuant to the terms of the settlement agreement with him.

FAAC has a \$5.0 million line of credit secured by all of its accounts receivable, unbilled revenues and inventory.

Epsilor has recorded a lien on all of its assets in favor of its banks to secure lines of credit and loans received. In addition the company has a specific pledge on assets in respect of which government guaranteed loan were given.

See also Note 7 regarding automobiles purchased in EFL and Epsilor.

#### In U.S. dollars

### NOTE 11:- COMMITMENTS AND CONTINGENT LIABILITIES (Cont.)

e. Litigation and other claims:

As of December 31, 2005, there were no pending legal proceedings to which the Company was a party, other than ordinary routine litigation incidental to its business, except as follows:

- 1. In December 2004, AoA filed an action against a U.S. government defense agency, seeking approximately \$2.2 million in damages for alleged improper termination of a contract. In its answer, the government agency counterclaimed, seeking approximately \$2.1 million in reprocurement expenses. AoA is preparing its answer to the counterclaim. At this stage in the proceedings, the Company and its legal advisors cannot determine with any certainty whether AoA will have any liability and, if so, the extent of that liability.
- 2. In the beginning of 2005 a competitor of FAAC brought an action against FAAC and a municipal transport agency, alleging, *inter alia*, that the municipal transport agency and FAAC have conspired to violate federal and state antitrust laws and have engaged in unfair competition with respect to this competitor. The competitor seeks unspecified monetary damages from FAAC and the municipal transport agency and injunctive relief. A motion to dismiss brought by FAAC and the municipal transport agency is pending. At this stage in the proceedings, the Company and its legal advisors cannot determine with any certainty whether FAAC will have any liability and, if so, the extent of that liability.
- 3. The Company has received a preliminary indication that there may be a dispute regarding the amount that it owes the former shareholders of FAAC Incorporated in respect of their earnout for 2005. Pursuant to the purchase agreement and a side letter, the Company is obligated to pay the former shareholders of FAAC an amount equal to "the net income realized by FAAC Incorporated from the Stryker Driver Simulator Program with the U.S. Army." Subsequently, the U.S. Army added additional programs, all of which it classified generally as the "Common Driver Training Program" (CDT). The former shareholders of FAAC have indicated their belief that the 2005 earnout is due on the entire CDT program, which would equal an additional amount of \$3.5 million. The Company, on advice of counsel, takes the position that the 2005 earnout is due only on the Stryker part of the CDT program, relying on the specific language of the side letter. While this is a factual issue as to which there can be no clear answer, the Company believes it has the stronger argument in this matter. Based on the Company's and its counsel's position, the Company accrued the amount of \$603,764 in respect of 2005 earnout as of December 31, 2005.

#### NOTE 12:- CONVERTIBLE DEBENTURES AND DETACHABLE WARRANTS

a. 9% Secured Convertible Debentures due June 30, 2005

Pursuant to the terms of a Securities Purchase Agreement dated December 31, 2002, the Company issued and sold to a group of institutional investors an aggregate principal amount of 9% secured convertible debentures in the amount of \$3.5 million due June 30, 2005. These debentures are convertible at any time prior to June 30, 2005 at a conversion price of \$0.75 per share, or a maximum aggregate of 4,666,667 shares of common stock. The conversion price of these debentures was adjusted to \$0.64 per share in April 2003. In accordance with EITF 96-19, "Debtor's Accounting for a Modification or Exchange of Debt Instruments," the terms of convertible debentures were not treated as changed or modified when the cash flow effect on a present value basis was less than 10%.

#### In U.S. dollars

#### NOTE 12:- CONVERTIBLE DEBENTURES AND DETACHABLE WARRANTS (Cont.)

As part of the securities purchase agreement on December 31, 2002, the Company issued to the purchasers of its 9% secured convertible debentures due June 30, 2005, warrants, as follows: (i) Series A Warrants to purchase an aggregate of 1,166,700 shares of common stock at any time prior to December 31, 2007 at a price of \$0.84 per share; (ii) Series B Warrants to purchase an aggregate of 1,166,700 shares of common stock at any time prior to December 31, 2007 at a price of \$0.89 per share; and (iii) Series C Warrants to purchase an aggregate of 1,166,700 shares of common stock at any time prior to December 31, 2007 at a price of \$0.93 per share. The exercise price of these warrants was adjusted to \$0.64 per share in April 2003.

This transaction was accounted according to APB No. 14 "Accounting for Convertible debt and Debt Issued with Stock Purchase Warrants" ("APB No. 14") and Emerging Issue Task Force No. 00-27 "Application of Issue No. 98-5 to Certain Convertible Instruments" ("EITF 00-27"). The fair value of these warrants was determined using Black-Scholes pricing model, assuming a risk-free interest rate of 3.5%, a volatility factor 64%, dividend yields of 0% and a contractual life of five years.

In connection with these convertible debentures, the Company recorded a deferred debt discount of \$1,890,000 with respect to the beneficial conversion feature and the discount arising from fair value allocation of the warrants according to APB No. 14, which is being amortized from the date of issuance to the stated redemption date - June 30, 2005 - or to the actual conversion date, if earlier, as financial expenses.

During 2004, the remaining principal amount of \$1,150,000 of 9% secured convertible debentures outstanding was converted into an aggregate of 1,796,875 shares of common stock.

During 2004, the Company recorded expenses of \$372,600 attributable to amortization due to conversion of the convertible debenture into shares.

b. 8% Secured Convertible Debentures due September 30, 2006 and issued in September 2003

Pursuant to the terms of a Securities Purchase Agreement dated September 30, 2003, the Company issued and sold to a group of institutional investors an aggregate principal amount of 8% secured convertible debentures in the amount of \$5.0 million due September 30, 2006. These debentures are convertible at any time prior to September 30, 2006 at a conversion price of \$1.15 per share, or a maximum aggregate of 4,347,826 shares of common stock.

As of December 31, 2005, principal amount of \$150,000 remained outstanding under these debentures.

As part of the securities purchase agreement on September 30, 2003, the Company issued to the purchasers of its 8% secured convertible debentures due September 30, 2006, warrants to purchase an aggregate of 1,250,000 shares of common stock at any time prior to September 30, 2006 at a price of \$1.4375 per share.

#### In U.S. dollars

#### NOTE 12:- CONVERTIBLE DEBENTURES AND DETACHABLE WARRANTS (Cont.)

This transaction was accounted according to APB No. 14 "Accounting for Convertible Debt and Debt Issued with Stock Purchase Warrants" and Emerging Issue Task Force No. 00-27 "Application of Issue No. 98-5 to Certain Convertible Instruments." The fair value of these warrants was determined using Black-Scholes pricing model, assuming a risk-free interest rate of 1.95%, a volatility factor 98%, dividend yields of 0% and a contractual life of three years.

In connection with these convertible debentures, the Company recorded a deferred debt discount of \$2,963,043 with respect to the beneficial conversion feature and the discount arising from fair value allocation of the warrants according to APB No. 14, which is being amortized from the date of issuance to the stated redemption date - September 30, 2006 - or to the actual conversion date, if earlier, as financial expenses.

During 2004, an aggregate of principal amount \$1,075,000 in 8% secured convertible debentures was converted into an aggregate of 934,784 shares.

During 2004 and 2005, the Company recorded expenses of \$613,263 and 29,603, respectively, of which \$191,895 and 29,603, respectively, was attributable to amortization of the beneficial conversion feature of the convertible debenture over its term and \$421,368 and 0, respectively, was attributable to amortization due to conversion of the convertible debenture into shares.

c. 8% Secured Convertible Debentures due September 30, 2006 and issued in December 2003

Pursuant to the terms of a Securities Purchase Agreement dated September 30, 2003, the Company issued and sold to a group of institutional investors an aggregate principal amount of 8% secured convertible debentures in the amount of \$6.0 million due September 30, 2006. These debentures are convertible at any time prior to September 30, 2006 at a conversion price of \$1.45 per share, or a maximum aggregate of 4,137,931 shares of common stock.

As of December 31, 2005, principal amount of \$4,387,500 remained outstanding under these convertible debentures.

As a further part of the securities purchase agreement on September 30, 2003, the Company issued to the purchasers of its 8% secured convertible debentures due September 30, 2006, warrants to purchase an aggregate of 1,500,000 shares of common stock at any time prior to December 18, 2006 at a price of \$1.8125 per share. Additionally, the Company issued to the investors supplemental warrants to purchase an aggregate of 1,038,000 shares of common stock at any time prior to December 31, 2006 at a price of \$2.20 per share.

This transaction was accounted according to APB No. 14 "Accounting for Convertible debt and Debt Issued with Stock Purchase Warrants" and Emerging Issue Task Force No. 00-27 "Application of Issue No. 98-5 to Certain Convertible Instruments." The fair value of these warrants was determined using Black-Scholes pricing model, assuming a risk-free interest rate of 2.45%, a volatility factor 98%, dividend yields of 0% and a contractual life of three years.

#### In U.S. dollars

#### NOTE 12:- CONVERTIBLE DEBENTURES AND DETACHABLE WARRANTS (Cont.)

In connection with these convertible debentures, the Company recorded a deferred debt discount of \$6,000,000 with respect to the beneficial conversion feature and the discount arising from fair value allocation to warrants according to APB No. 14, which is being amortized from the date of issuance to the stated redemption date - September 30, 2006 - or to the actual conversion date, if earlier, as financial expenses.

During 2004 an aggregate of 1,500,000 shares were issued pursuant to exercise of these warrants. Out of these warrants, the holders of 1,125,000 warrants exercised their warrants on July 14, 2004 were granted an additional warrants to purchase 1,125,000 shares of common stock of the Company at an exercise price per share of \$1.38. See also Note 13.f.3.

During 2004 and 2005, the Company recorded expenses of \$3,156,246 and \$1,562,378, respectively, of which \$1,782,561 and \$1,562,378, respectively, was attributable to amortization of the beneficial conversion feature of the convertible debenture over its term and \$1,373,685 and \$0, respectively, was attributable to amortization due to conversion of the convertible debenture into shares.

### d. Senior Secured Convertible Notes due March 31, 2008

Pursuant to the terms of a Securities Purchase Agreement dated September 29, 2005 (the "Purchase Agreement") by and between the Company and certain institutional investors, the Company issued and sold to the investors an aggregate of \$17.5 million principal amount of senior secured notes having a final maturity date of March 31, 2008.

Under the terms of the Purchase Agreement, the Company granted the investors (i) a second position security interest in the stock of MDT Armor Corporation, IES Interactive Training, Inc. and M.D.T. Protective Industries, Ltd. (junior to the security interest of the holders of the Company's 8% secured convertible debentures due September 30, 2006) and in the assets of FAAC Incorporated (junior to a bank that extends to FAAC Incorporated a \$5 million line of credit) and in any stock that the Company acquires in future acquisitions, and (ii) a first position security interest in the assets of all of the Company's other active United States subsidiaries. The Company's active United States subsidiaries are also acting as guarantors of the Company's obligations under the Notes.

As of December 31, 2005, principal amount of \$17.0 million remained outstanding under these convertible notes.

The Notes are convertible at the investors' option at a fixed conversion price of \$1.00. The Notes bear interest at a rate equal to six month LIBOR plus 6% per annum, subject to a floor of 10% and a cap of 12.5%. The Company will repay the principal amount of the Notes over a period of two and one-half years, with the principal amount being amortized in twelve payments payable at the Company's option in cash and/or stock, provided certain conditions are met. In the event the Company elects to make such payments in stock, the price used to determine the number of shares to be issued will be calculated using an 8% discount to the average trading price of the Company's common stock during 17 of the 20 consecutive trading days ending two days before the payment date.

#### In U.S. dollars

#### NOTE 12:- CONVERTIBLE DEBENTURES AND DETACHABLE WARRANTS (Cont.)

As a further part of the Securities Purchase Agreement dated September 29, 2005, the Company issued warrants, which are not exercisable for the six month period following closing, to purchase up to 5,250,000 shares of common stock (30% warrant coverage) at an exercise price of \$1.10 per share. These warrants are exercisable until the one-year anniversary of the effective date of the registration statement registering the shares of common stock underlying the warrants.

This transaction was accounted according to APB No. 14, "Accounting for Convertible Debt and Debt Issued with Stock Purchase Warrants" and Emerging Issue Task Force No. 00-27, "Application of Issue No. 98-5 to Certain Convertible Instruments" ("EITF 00-27"). The fair value of the warrants granted in respect of convertible debentures was determined using Black-Scholes pricing model, assuming a risk-free interest rate of 3.87%, a volatility factor 53%, divi-dend yields of 0% and a contractual life of one year.

In connection with these convertible notes, the Company recorded a deferred debt discount of \$422,034 with respect to the discount arising from fair value allocation of the warrants according to APB No. 14, which is being amortized from the date of issuance to the stated redemption date - March 31, 2008 - or the actual conversion date, if earlier, as financial expenses.

The Company has also considered EITF No. 05-2, "The Meaning of Conventional Convertible Debt Instrument" in EITF Issue No. 00-19, "Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company's Own Stock.". Accordingly, the Company has concluded that these convertible notes would be considered as conventional convertible debt and therefore EITF 00-19 do not apply to them.

As to EITF 00-19, since the terms of the warrants referred to above provided that upon exercise of a warrant the Company could issue only stock that had been registered with the SEC (which occurred in December 2005) and therefore freely tradable, in accordance with Emerging Issues Task Force No 00-19 "Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company's Own Stock," their fair value was recorded as a liability at the closing date. Such fair value was remeasured at each subsequent cut-off date. The fair value of these warrants was remeasured as at December 31, 2005 using the Black-Scholes pricing model assuming a risk free interest rate of 3.87%, a volatility factor of 64%, dividend yields of 0% and a contractual life of approximately nine months. The change in the fair value of the warrants between the date of the grant and December 31, 2005 in the amount of \$377,803 has been recorded as finance income.

During 2005, the Company recorded expenses of \$110,771 attributable to amortization of the deferred debt discount arising from the fair value allocation of the warrants.

#### In U.S. dollars

#### NOTE 12:- CONVERTIBLE DEBENTURES AND DETACHABLE WARRANTS (Cont.)

The Company's Notes provide for repayment in twelve equal installments. Installments may be paid in cash or, at the Company's option (subject to certain conditions), in stock. If the Company elects to make a payment in stock, it must give notice 24 trading days prior to the date the installment is due, and issue shares of its stock to the holders of the Note based on a conversion price of \$1.00. Thereafter, based on a price of 92% of the average price of the stock during 17 of the trading days between the notice date and the installment payment date, the Company issues additional shares based on the amount, if any, by which the average price of the stock was less than \$1.00. In December 2005, pursuant to the terms of the Notes, the Company made the first installment of a scheduled \$1,458,333 principal repayment in shares of common stock by requesting its stock transfer agent to issue a total of 1,458,335 shares to the holders of the notes. Of these shares, 1,161,668 shares were issued prior to December 31, 2005, which at the share value assigned pursuant to the procedures established in the notes was equal to repayment of \$453,051, and the remaining 296,667 shares were, for technical reasons, issued in early January 2006.

e. The Company's debt agreements contain customary affirmative and negative operations covenants that limit the discretion of its management with respect to certain business matters and place restrictions on it, including obligations on the Company's part to preserve and maintain assets and restrictions on its ability to incur or guarantee debt, to merge with or sell its assets to another company, and to make significant capital expenditures without the consent of the debenture holders, as well as granting to the Company's investors a right of first refusal on any future financings, except for underwritten public offerings in excess of \$30 million. Management does not believe that this right of first refusal will materially limit the Company's ability to undertake future financings.

### **NOTE 13:- STOCKHOLDERS' EQUITY**

a. Stockholders' rights:

The Company's shares confer upon the holders the right to receive notice to participate and vote in the general meetings of the Company and right to receive dividends, if and when declared.

- b. Issuance of common stock to investors and in respect of acquisitions:
- 1. In September 2003, the Company acquired an additional 12% interest in MDT Armor Corporation and an additional 24.5% interest in MDT Protective Industries, Ltd. in exchange for the issuance to AGA Means of Protection and Commerce, Ltd. of 126,000 shares of its common stock.
- 2. In January 2004, the Company issued an aggregate of 9,840,426 shares of common stock at a price of \$1.88 per share, or a total purchase price of \$18,500,000, to a several institutional (see also Note 13.f.2.). Finance expenses in connection with this issuance totaled \$692,500.
- 3. In July 2004, pursuant to a Securities Purchase Agreement dated July 15, 2004, the Company issued an aggregate of 4,258,065 shares of common stock at a price of \$1.55 per share, or a total purchase price of \$6,600,000, to a group of investors (see also Note 13.f.3.).

#### In U.S. dollars

#### **NOTE 13:- STOCKHOLDERS' EQUITY (Cont.)**

- 4. In May 2005, the Company issued an aggregate of 1,275,500 shares of common stock at a price of \$1.00 per share, or a total purchase price of \$1,275,500, to several institutional investors.
- 5. In connection with the satisfaction by the Company of the provision of the FAAC purchase agreement related to an earn-out based on 2004 net pretax income, the Company, in May 2005, issued to the former shareholders of FAAC a total of 3,479,464 shares, which together with cash paid by the Company to the former shareholders of FAAC, was sufficient to satisfy the Company's obligation in respect of this earn-out provision.
- c. Issuance of common stock to service providers and employees, in settlement of litigation, and as donations to charities
- 1. In July 2003, the Company issued 215,294 shares of common stock to a consultant as commissions on battery orders. At the issuance date, the fair value of these shares was determined both by the value of the shares issued as reflected by the market price at the issuance date and by the value of the services provided and amounted to \$154,331 in accordance with EITF 96-18. In accordance with EITF 96-18, the Company recorded this compensation expense of \$154,331 during the year 2003 and included this amount in marketing expenses.
- 2. In November 2003, the Company issued 8,306 shares of common stock to a consultant as commissions on battery orders. At the issuance date, the fair value of these shares was determined by the fair market value of the shares issued as reflected by their market price at the issuance date and by the value of the services provided and amounted to \$7,616 in accordance with EITF 96-18. In accordance with EITF 96-18, the Company recorded this compensation expense of \$7,616 during the year 2003 and included this amount in marketing expenses.
- 3. Beginning in January 2004, the Company entered into a consulting agreement with one of its directors pursuant to which the director agreed to aid the Company in identifying potential acquisition candidates, in exchange for a commission. The Company also agreed to issue to this director, at par value, a total of 32,000 shares of its common stock, the value of which was to be deducted from any transaction fees paid. 16,000 of these shares were earned and issued prior to termination of this agreement in August 2004. At the issuance date, the fair value of these shares was determined both by the value of the shares issued as reflected by their market price at the issuance date and by the value of the services provided and amounted to \$28,160 in accordance with EITF 96-18. In accordance with EITF 96-18, the Company recorded this compensation expense of \$28,160 during the year 2004 and included this amount in general and administrative expenses
- 4. In February 2004, the Company issued 74,215 shares of common stock to a consultant as commissions on battery orders. At the issuance date, the fair value of these shares was determined both by the value of the shares issued as reflected by their market price at the issuance date and by the value of the services provided and amounted to \$171,680 in accordance with EITF 96-18. In accordance with EITF 96-18, the Company accrued this compensation expense of \$171,680 during the year 2003 and included this amount in selling and marketing expenses.

#### In U.S. dollars

## NOTE 13:- STOCKHOLDERS' EQUITY (Cont.)

- 5. In June 2004 the Company sold 40,000 shares of the Company's common stock at a price of \$1.00 per share to one of its employees. At the issuance date, the fair value of these shares was determined by the fair market value of the shares issued as reflected by their market price at the issuance date in accordance with APB No. 25. In accordance with APB No. 25, the Company recorded this compensation expense of \$53,200 during the year 2004 and included this amount in general and administrative expenses
- 6. In December 2004, the Company donated 40,000 shares of its common stock to a charitable organization recognized by the Internal Revenue Service as tax-exempt under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended. At the issuance date, the fair value of these shares was determined by the value of the shares issued as reflected by their market price at the issuance date and amounted to \$69,200 in accordance with EITF 96-18. This compensation expense will be amortized over the course of one year due to legal restrictions on selling these shares for that period of time. In accordance with EITF 96-18, the Company recorded compensation expense of \$4,361 and \$64,839 during the years 2004 and 2005, respectively, and included this amount in general and administrative expenses
- 7. In May 2005, the Company issued 72,653 shares of common stock to a consultant as commissions on battery orders as a part of a marketing agreement with the consultant whereby he helped procure orders and ensured payment by a specified military agency for Zinc-Air batteries and complementary products. At the issuance date, the fair value of these shares was determined by the value of the shares issued as reflected by their market price at the issuance date and amounted to \$89,363 in accordance with EITF 96-18. In accordance with EITF 96-18, the Company accrued compensation expenses of \$56,577 and \$32,786 during the years 2004 and 2005, respectively, and included these amounts in selling and marketing expenses.
- 8. In August 2005, pursuant to the terms of agreements between the Company and an investment banker, the Company issued an aggregate of 425,000 shares of common stock as part of the fee arrangements in connection with investment banking and financial consulting services that the investment banker rendered to it including arranging financing in connection with potential acquisitions. At the issuance date, the fair value of these shares was determined by the value of the shares issued as reflected by their market price at the issuance date and amounted to \$423,750 in accordance with EITF 96-18. In accordance with EITF 96-18 the Company accrued compensation expenses of \$423,750 during 2005 and included this amount in general and administrative expenses.
- 9. In August 2005, pursuant to the terms of an agreement between the Company and a public relations firm, the Company issued 9,600 shares of common stock as part of the fee arrangements in connection with investor relations services that the public relations firm rendered to it. At the issuance date, the fair value of these shares was determined both by the value of the shares issued as reflected by their market price at the issuance date and by the value of the services provided and amounted to \$8,160 in accordance with EITF 96-18. In accordance with EITF 96-18 the Company accrued compensation expenses of \$8,160 during 2005 and included this amount in general and administrative expenses.

#### In U.S. dollars

### **NOTE 13:- STOCKHOLDERS' EQUITY (Cont.)**

10. See Note 13.f.5.

#### d. Issuance of shares to lenders

As part of the securities purchase agreement on December 31, 2002 (see Note 12.a.), the Company issued 387,301 shares at par as consideration to lenders for the first nine months of interest expenses. At the issuance date, the fair value of these shares was determined both by the value of the shares issued as reflected by their market price at the issuance date and by the value of the interest and amounted to \$236,250 in accordance with APB 14. During 2003 the Company recorded this amount as financial expenses.

#### e. Issuance of promissory note:

As part of its purchase of the assets of IES Interactive Training, Inc., the Company issued a \$450,000 convertible promissory note. This note was converted into an aggregate of 563,971 shares of common stock in August 2003.

#### f. Warrants:

1. As part of an investment agreement in May 2001, the Company issued to the investors a total of 2,696,971 warrants (the "May 2001 Warrants") to purchase shares of common stock at a price of \$3.22 per share; these warrants are exercisable by the holder at any time after November 8, 2001 and will expire on May 8, 2006.

In June and July 2003, the Company adjusted the purchase price of 1,357,577 of the May 2001 Warrants to \$0.82 per share in exchange for immediate exercise of these warrants, and issued to the holders of these exercised warrants new warrants to purchase a total of 905,052 shares of common stock at a purchase price of \$1.45 per share (the "June 2003 Warrants"). The June 2003 Warrants were originally exercisable at any time from and after December 31, 2003 to June 30, 2008; however, in September 2003, the exercise period of 638,385 of these June 2003 Warrants was adjusted to make them exercisable at any time from and after December 31, 2004 to June 30, 2009. As a result the Company recorded during 2003 a deemed dividend in the amount of \$267,026.

In addition, with respect to an additional 387,879 May 2001 Warrants, in December 2003 the Company adjusted the purchase price to \$1.60 per share in exchange for immediate exercise of these warrants, and issued to the holders of these exercised warrants new warrants to purchase a total of 193,940 shares of common stock at a purchase price of \$2.25 per share. As a result the Company recorded during 2003 a deemed dividend in the amount of \$82,974.

Additionally, in October 2003 the Company granted to three of these investors additional new warrants to purchase a total of 150,000 shares of common stock at a purchase price of \$1.20 per share. As a result the company recorded during 2003 an expense of \$199,500 and included this amount in general and administrative expenses. During 2004, 64,557 warrants were exercised.

On July 14, 2004, the Company repriced the exercise price of 242,424 warrants granted previously in May 2001 to \$1.88 in order to induce their holders to exercise them immediately. In connection with the exercise of the warrants, the Company additionally granted five-year warrants to purchase up to an aggregate of 145,454 shares of the Company's common stock at an exercise price per share of \$1.38. The fair value of these warrants was determined

using Black Scholes pricing model, assuming a risk-free interest rate of 3.5%, a volatility factor of 79%, dividend yields of 0% and a contractual life of five years. For accounting treatment, please see also Notes 13.b.2. and 13.f.3.

#### In U.S. dollars

### **NOTE 13:- STOCKHOLDERS' EQUITY (Cont.)**

2. In connection with the Securities Purchase Agreement referred to in Note 13.b.2 above, the Company granted three-year warrants to purchase up to an aggregate of 9,840,426 shares of the Company's common stock at any time beginning six months after closing at an exercise price per share of \$1.88.

In July 2004 an aggregate of 7,446,811 shares were issued pursuant to exercise of these warrants. In connection with the exercise of the warrants, the Company granted to the same investors five-year warrants to purchase up to an aggregate of 7,446,811 shares of the Company's common stock at an exercise price per share of \$1.38. The fair value of these warrants was determined using Black Scholes pricing model, assuming a risk-free interest rate of 3.5%, a volatility factor of 79%, dividend yields of 0% and a contractual life of five years. See also Note 13.f.3.

3. On July 14, 2004, warrants to purchase 8,814,235 shares of common stock, having an aggregate exercise price of \$16,494,194, net of issuance expenses, were exercised (see also Notes 13.f.1., 13.f.2. and 12.c.). Out of the shares issued in conjunction with the exercise of these warrants, 1,125,000 shares were issued upon exercise of warrants issued in the transaction referred to in Note 12.c. above and 7,446,811 shares were issued upon exercise of warrants issued in the transaction referred to in the Note 13.f.3. above; the remaining 242,424 shares were issued upon exercise of a warrant that the Company issued to an investor in May 2001 referred to in Note 13.f.1. above. In connection with this transaction, the Company issued to the holders of those exercising warrants an aggregate of 8,717,265 new five-year warrants to purchase shares of common stock at an exercise price of \$1.38 per share

As a result of the transactions described in Notes 13.f.1., 13.f.2. and 12.c., including the repricing of the warrants to the investors and the issuance of additional warrants to the investors, the Company recorded a deemed dividend in the amount of \$2,165,952, to reflect the additional benefit created for these investors. The deemed dividend increased the loss applicable to common stockholders in the calculation of basic and diluted net loss per share for the year ended December 31, 2004, without any effect on total shareholder's equity

As all warrants in the July 14, 2004, securities purchase agreement were subject to shareholders approval, in accordance with Emerging Issues Task Force No.00-19, "Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company's Own Stock" their fair value was recorded as a liability at the closing date. Such fair value was remeasured at each subsequent cut-off date. Upon obtaining stockholders approval on December 14, 2004, the warrants were remeasured and reclassified to equity. The fair value of these warrants was determined using the Black-Scholes pricing model, assuming a risk-free interest rate of 3.5%, a volatility factor 79%, dividend yields of 0% and a contractual life of approximately five years. The change in the fair value of the warrants between the date of grant and December 14, 2004 has been recorded as finance income in the amount of \$326,839.

#### In U.S. dollars

## NOTE 13:- STOCKHOLDERS' EQUITY (Cont.)

- 4. In November 2000 and May 2001, the Company issued a total of 916,667 warrants to an investor, which warrants contained certain antidilution provisions: a Series A warrant to purchase 666,667 shares of the Company's common stock at a price of \$3.50 per share, and a Series C warrant to purchase 250,000 shares at a price of \$3.08 per share. Operation of the antidilution provisions provided that the Series A warrant should be adjusted to be a warrant to purchase 888,764 shares at a price of \$2.67 per share, and the Series C warrant should be adjusted to be a warrant to purchase 333,286 shares at a price of \$2.35 per share. After negotiations, the investor agreed in March 2004 to exercise its warrants immediately, in exchange for an exercise price reduction to \$1.45 per share, and the issuance of a new six-month Series D warrant to purchase 1,222,050 shares at an exercise price of \$2.10 per share. The new Series D warrant does not have similar antidilution provisions. As a result of this repricing and the issuance of new warrants, the Company recorded a deemed dividend in the amount of approximately \$1,163,000 in 2004
- 5. On February 4, 2004, the Company entered into an agreement settling the litigation brought against it in the Tel-Aviv, Israel district court by I.E.S. Electronics Industries, Ltd. ("IES Electronics") and certain of its affiliates in connection with the Company's purchase of the assets of its IES Interactive Training, Inc. subsidiary from IES Electronics in August 2002. The litigation had sought monetary damages in the amount of approximately \$3 million. Pursuant to the terms of the settlement agreement, in addition to agreeing to dismiss their lawsuit with prejudice, IES Electronics agreed (i) to cancel the Company's \$450,000 debt to them that had been due on December 31, 2003, and (ii) to transfer to the Company title to certain certificates of deposit in the approximate principal amount of \$112,000. The parties also agreed to exchange mutual releases. In consideration of the foregoing, the Company issued to IES Electronics (i) 450,000 shares of common stock, and (ii) five-year warrants to purchase up to an additional 450,000 shares of common stock at a purchase price of \$1.91 per share. The fair value of the warrants was determined using Black-Scholes pricing model, assuming a risk-free interest rate of 3.5%, a volatility factor 79%, dividend yields of 0% and a contractual life of five years. The fair value of warrants was calculated as \$483,828 and fair value of shares as \$765,000.

In respect of the above settlement, the Company recorded in 2003 an expense of \$688,642, representing the fair value of the warrants and shares over the remaining balance of the Company's debt to IES Electronics as carried in the Company books at December 31, 2003, less the \$112,000 certificate of deposit that was transferred to the Company's name as noted above. During the year 2004, 200,000 warrants were exercised.

- 6. As of December 31, 2005, the Company's outstanding warrants totaled 22,061,463.
- g. Stock option and restricted stock purchase plans:
- 1. Options and restricted shares to employees and others (except consultants)
- a. The Company has adopted the following stock option plans, whereby options and restricted shares may be granted for purchase of shares of the Company's common stock. Under the terms of the employee plans, the Board of Directors or the designated committee grants options and determines the vesting period and the exercise terms.

#### In U.S. dollars

### **NOTE 13:- STOCKHOLDERS' EQUITY (Cont.)**

- 1) 1998 Employee Option Plan as amended, 4,750,000 shares reserved for issuance, of which 849,960 were available for future grants to employees and consultants as of December 31, 2005.
- 2) 1995 Non-Employee Director Plan 1,000,000 shares reserved for issuance, of which 210,000 stock options were issued and outstanding as of December 31, 2005. Pursuant to the terms of this Plan, no new options were issuable under this Plan after September 28, 2005.
- 3) 2004 Employee Option Plan 7,500,000 shares reserved for issuance, of which 4,225,384 were available for future grants to employees and consultants as of December 31, 2005.
- b. Under these plans, options generally expire no later than 5-10 years from the date of grant. Each option can be exercised to purchase one share, conferring the same rights as the other common shares. Options that are cancelled or forfeited before expiration become available for future grants. The options generally vest over a three-year period (33.3% per annum) and restricted shares vest after two years; in the event that employment is terminated for cause within that period, restricted shares revert back to the Company.
- c. A summary of the status of the Company's plans and other share options and restricted shares (except for options granted to consultants) granted as of December 31, 2005, 2004 and 2003, and changes during the years ended on those dates, is presented below:

	2005	2005					2003				
	Amount	Weighted average exercise price \$		Amount		Veighted everage exercise price \$	Amount	a ex	eighted verage xercise price \$		
Options outstanding at											
beginning of year	9,854,761	\$	1.19	9,018,311	\$	1.37	5,260,366	\$	2.26		
Changes during year:											
Granted (1) (2) (3)	1,695,350	\$	0.55	2,248,490	\$	1.06	5,264,260	\$	0.71		
Exercised	(15,825)	\$	1.09	(897,248)	\$	1.24	(689,640)	\$	0.64		
Forfeited (3)	(2,289,337)	\$	1.89	(514,793)	\$	3.77	(816,675)	\$	3.51		
Repriced (3)											
Old exercise price	(2,911,715)	\$	1.1	-		-	-		-		
New exercise price	2,911,715	\$	0.39	-		-	-		-		
•											
Options outstanding at											
end of year	9,244,949	\$	0.67	9,854,760	\$	1.19	9,018,311	\$	1.37		
•											
Options exercisable at											
end of year	8,162,985	\$	0.70	6,465,316	\$	1.32	5,826,539	\$	1.70		
•											

- (1) Includes 339,860, 936,250 and 2,035,000 options and restricted shares granted to directors and executive officers in 2005, 2004 and 2003, respectively.
- (2) The Company recorded deferred stock compensation for options and restricted shares issued with an exercise price below the fair value of the common stock in the amount of \$51,000, \$2,081,457 and \$4,750 as of December 31, 2005, 2004 and 2003, respectively. In addition, in 2005, the Company decreased its deferred stock compensation in the amount of \$245,280 due to cancellation of certain options and restricted shares of employees that their employment was terminated. Deferred stock compensation is amortized and recorded as compensation expenses ratably over the vesting period of the option or the restriction period of the restricted shares. The stock compensation expense that has been charged in the consolidated statements of operations in respect of options and restricted shares to employees and directors in 2005, 2004 and 2003 was \$674,713, \$831,626 and \$8,286, respectively.

#### In U.S. dollars

#### **NOTE 13:- STOCKHOLDERS' EQUITY (Cont.)**

- (3) On December 29, 2005 the company repriced downwards 2,911,715 options with average exercise price of \$1.1 to \$0.39. In addition, 58,875 options with exercise price of \$0.94 were forfeited and new options with exercise price of \$0.39 were given at the same day. In accordance with FIN44 the downward repricing resulted in a variable plan accounting. However, due to the decrease in the share price as of December 31, 2005 no compensation was recorded.
- d. The options and restricted shares outstanding as of December 31, 2005 have been separated into ranges of exercise price, as follows:

		Total o	options outstand	Exercisable options outstanding <sup>(1)</sup>			
	Range of exercise prices	Amount outstanding at December 31, 2005	Weighted average remaining contractual life Years	Weighted average exercise price	Amount exercisable at December 31, 2005	Weighted average exercise price	
0.01-2.00		8,833,349	5.10	0.53	7,868,050	0.57	
2.01-4.00		226,600	3.43	2.45	109,935	2.50	
4.01-6.00		170,000	4.05	4.93	170,000	4.93	
6.01-8.00		5,000	1.86	6.50	5,000	6.50	
8.01		10,000	1.75	9.06	10,000	9.06	
		9,244,949	5.04	0.67	8,162,985	0.70	

On December 29, 2005, the Company accelerated vesting of 557,340 of its outstanding unvested stock options to make such options immediately vested and exercisable. The Company's decision to accelerate the vesting of those options and to grant fully vested options was based primarily upon the issuance of SFAS No. 123R, which will require the Company to treat all unvested stock options as compensation expense effective January 1, 2006. The Company believes that the acceleration of vesting of those options will enable the Company to avoid recognizing stock-based compensation expense associated with these options in future periods. Additional reasons for the fully vested grant and for the acceleration were to make the options more attractive to the recipients, and to avoid discrimination between groups of option holders, respectively.

Weighted-average fair values and exercise prices of options and restricted shares on dates of grant are as follows:

	Eq	<sub>[uals</sub>	market pr	ice	Less than market price							
	Year	end	ed Decemb	er 31	Year ended December 31,							
	2005		2004		2003	2005		2004	2	2003		
Weighted average exercise												
prices	\$ 0.50	\$	1.494	\$	0.950 \$	-	\$	1.672	\$	-		
	\$ 0.26	\$	1.002	\$	0.730 \$	-	\$	1.729	\$	-		

Weighted average fair value on grant date

#### In U.S. dollars

### NOTE 13:- STOCKHOLDERS' EQUITY (Cont.)

#### 2. Options issued to consultants:

a. The Company's outstanding options to consultants as of December 31, 2005, are as follows:

	200	2005					2003			
	Amount	Weighted average exercise price \$		Amount	a	Veighted average exercise price \$	Amount	Weighted average exercise price \$		
Options outstanding at										
beginning of year	166,286	\$	3.80	313,901	\$	4.59	245,786	\$	5.55	
Changes during year:										
Granted	-	\$	-	10,000	\$	-	83,115	\$	0.99	
Exercised	-	\$	-	(37,615)	\$	1.03	(15,000)	\$	0.49	
Forfeited or cancelled	-	\$	-	(120,000)	\$	6.40	-	\$	-	
Options outstanding at end										
of year	166,286	\$	3.80	166,286	\$	3.80	313,901	\$	4.59	
Options exercisable at end of year	166,286	\$	3.80	166,286	\$	3.80	193,901	\$	3.46	

b. The Company accounted for its options to consultants under the fair value method of SFAS No. 123 and EITF 96-18. The fair value for these options was estimated using a Black-Scholes option-pricing model with the following weighted-average assumptions:

	2005	2004	2003
Dividend yield	-	0%	0%
Expected volatility	-	81%	78%
Risk-free interest	-	3.4%	2.3%
Contractual life of up to	-	5 years	10 years

c. In connection with the grant of stock options to consultants, the Company recorded stock compensation expenses totaling \$0, \$0 and \$29,759 for the years ended December 31, 2005, 2004 and 2003, respectively, and included these amounts in marketing and general and administrative expenses.

#### 3. Dividends:

In the event that cash dividends are declared in the future, such dividends will be paid in U.S. dollars. The Company does not intend to pay cash dividends in the foreseeable future.

## 4. Treasury Stock:

Treasury stock is the Company's common stock that has been issued and subsequently reacquired. The acquisition of common stock is accounted for under the cost method, and presented as reduction of stockholders' equity.

#### In U.S. dollars

#### **NOTE 14:- INCOME TAXES**

a. Taxation of U.S. parent company (Arotech) and other U.S. subsidiaries:

As of December 31, 2005, Arotech has operating loss carryforwards for U.S. federal income tax purposes of approximately \$26 million, which are available to offset future taxable income, if any, expiring in 2009 through 2025. Utilization of U.S net operating losses may be subject to substantial annual limitations due to the "change in ownership" provisions of the Internal Revenue Code of 1986 and similar state provisions. The annual limitation may result in the expiration of net operating loses before utilization.

The Company files consolidated tax returns with its US subsidiaries.

b. Israeli subsidiary (Epsilor):

Tax benefits under the Law for the Encouragement of Capital Investments, 1959 (the "Investments Law"):

Currently, Epsilor is operating under three programs as follows:

### 1. Program one:

Epsilor's expansion program of its existing enterprise in Dimona was granted the status of an "approved enterprise" under the Investments Law and was entitled to investments grants from the state of Israel in the amount of 24% on property and equipment located at its Dimona plant.

The approved expansion program was in the amount of approximately \$350,000. Epsilor effectively operated the program during 1999 and is entitled to the tax benefits available under the Investments Law.

Taxable income derived from the approved enterprise is subject to a reduced tax rate during seven years beginning from the year in which taxable income is first earned (tax exemption for the first two-year period and 25% tax rate for the five remaining years).

Those benefits are limited to 12 years from the year that the enterprise began operations, or 14 years from the year in which the approval was granted, whichever is earlier. Hence, this approved program expired in 2005.

#### 2. Program two:

Epsilor's expansion program of its existing enterprise in Dimona was granted the status of an "approved enterprise" under the Investments Law and was entitled to investments grants from the State of Israel in the amount of 24% on property and equipment located at its Dimona plant.

The approved expansion program is in the amount of approximately \$600,000. Epsilor effectively operated the program during 2002, and is entitled to the tax benefits available under the Investments Law (commencing from 2003).

Taxable income derived from the approved enterprise is subject to a reduced tax rate during seven years beginning from the year in which taxable income is first earned (tax exemption for the first two-year period and 25% tax rate for

the five remaining years).

#### In U.S. dollars

#### **NOTE 14:- INCOME TAXES (Cont.)**

Those benefits are limited to 12 years from the year that the enterprise began operations, or 14 years from the year in which the approval was granted, whichever is earlier. Hence, this approved program will expire in 2009.

### 3. Program three:

Epsilor's expansion program of its existing enterprise in Dimona was granted the status of an "approved enterprise" under the Investments Law, and is entitled to investments grants from the State of Israel in the amount of 32% on property and equipment located at its Dimona plant.

The approved expansion program is in the amount of approximately \$945,000. This program has not yet received final approval.

Taxable income derived from the approved enterprise is subject to a reduced tax rate during seven years beginning from the year in which taxable income is first earned (tax exemption for the first two-year period and 25% tax rate for the five remaining years).

Those benefits are limited to 12 years from the year that the enterprise began operations, or 14 years from the year in which the approval was granted, whichever is earlier.

The main tax benefits available to Epsilor are:

a) Reduced tax rates:

As stated above for each specific program

#### b) Accelerated depreciation:

Epsilor is entitled to claim accelerated depreciation in respect of machinery and equipment used by the "Approved Enterprise" for the first five years of operation of these assets.

Income from sources other than the "Approved Enterprise" during the benefit period will be subject to tax at the regular corporate tax rate of 34%.

If retained tax-exempt profits attributable to the "approved enterprise" are distributed, they would be taxed at the corporate tax rate applicable to such profits as if Epsilor had not elected the alternative system of benefits, currently 25% for an "approved enterprise."

Dividends paid from the profits of an approved enterprise are subject to tax at the rate of 15% in the hands of their recipient.

As of December 31, 2005 there are no tax exempt profits earned by Epsilor's "approved enterprises" by Israel law that will be distributed as a dividend and accordingly no deferred tax liability was recorded as of December 31, 2005. Furthermore, management has indicated that it has no intention of declaring any dividend.

On April 1, 2005, an amendment to the Investment Law came into effect ("the Amendment") and has significantly changed the provisions of the Investment Law. The Amendment limits the scope of enterprises which may be approved by the Investment Center by setting criteria for the approval of a facility as a Privileged Enterprise, such as provisions generally requiring that at least 25% of the Privileged Enterprise's income will be derived from export. Additionally, the Amendment enacted major changes in the manner in which tax benefits are awarded under the Investment Law so that companies no longer require Investment Center approval in order to qualify for tax benefits.

#### In U.S. dollars

#### **NOTE 14:- INCOME TAXES (Cont.)**

However, the Investment Law provides that terms and benefits included in any certificate of approval already granted will remain subject to the provisions of the law as they were on the date of such approval. Therefore, the existing Approved Enterprise of the Israeli subsidiary's will generally not be subject to the provisions of the Amendment. As a result of the Amendment, tax-exempt income generated under the provisions of the Amended Investment Law, will subject the Company to taxes upon distribution or liquidation and the Company may be required to record deferred tax liability with respect to such tax-exempt income. As of December 31, 2005, the Company did not generate income under the provision of the amended Investment Law.

- c. Other tax information about the Israeli subsidiaries:
- 1. Measurement of results for tax purposes under the Income Tax Law (Inflationary Adjustments), 1985

Results for tax purposes are measured in real terms of earnings in NIS after certain adjustments for increases in the Consumer Price Index. As explained in Note 2.b., the financial statements are presented in U.S. dollars. The difference between the annual change in the Israeli consumer price index and in the NIS/dollar exchange rate causes a difference between taxable income and the income before taxes shown in the financial statements. In accordance with paragraph 9(f) of SFAS No. 109, EFL, Epsilor and MDT have not provided deferred income taxes on this difference between the reporting currency and the tax bases of assets and liabilities.

2. Tax benefits under the Law for the Encouragement of Industry (Taxation), 1969:

EFL and Epsilor are "industrial companies," as defined by this law and, as such, are entitled to certain tax benefits, mainly accelerated depreciation, as prescribed by regulations published under the inflationary adjustments law, the right to claim amortization of know-how, patents and certain other intangible property rights as deductions for tax purposes.

3. Tax rates applicable to income from other sources:

Income from sources other than the "Approved Enterprise," is taxed at the regular rate of 34%. See also Note 14.e.

4. Tax loss carryforwards:

As of December 31, 2005, EFL has operating and capital loss carryforwards for Israeli tax purposes of approximately \$82 million, which are available, indefinitely, to offset future taxable income.

#### In U.S. dollars

### **NOTE 14:- INCOME TAXES (Cont.)**

### e. Tax rates applicable to the income of the Group companies:

Until December 31, 2003, the regular tax rate applicable to income of companies (which are not entitled to benefits due to "approved enterprise", as described above) was 36%. In June 2004, an amendment to the Income Tax Ordinance (No. 140 and Temporary Provision), 2004 was passed by the "Knesset" (Israeli parliament) and on July 25, 2005, another law was passed, the amendment to the Income Tax Ordinance (No. 147) 2005, according to which the corporate tax rate is to be progressively reduced to the following tax rates: 2004 - 35%, 2005 - 34%, 2006 - 31%, 2007 - 29%, 2008 - 27%, 2009 - 26%, 2010 and thereafter - 25%.

#### f. Deferred income taxes:

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and amounts used for income tax purposes. Significant components of the Company's deferred tax assets resulting from tax loss carryforward are as follows:

		Decem	ber 31	,
		2005	•	2004
Operating loss carryforward (1)	\$	32,326,283	\$	32,532,998
Reserve and allowance	Ψ	2,222,333	Ψ	1,328,479
Net deferred tax asset before valuation allowance		34,548,616		33,861,477
Valuation allowance		(34,483,796)		(33,725,995)
Total deferred tax asset	\$	64,820	\$	135,482
Deferred tax liability	\$	-	\$	51,366
		ъ.	. 21	
(1)		Decem	ber 31	
		2005		2004
Domestic	\$	8,981,133	\$	7,703,459
Foreign		23,345,150		24,829,539
	\$	32,326,283	\$	32,532,998

The Company and its subsidiaries provided valuation allowances in respect of deferred tax assets resulting from tax loss carryforwards and other temporary differences. Management currently believes that it is more likely than not that the deferred tax assets related to the loss carryforwards and other temporary differences will not be realized. The change in the valuation allowance as of December 31, 2005 was \$757,801.

g. Loss from continuing operations before taxes on income and minorities interests in loss (earnings) of a subsidiary:

Edgar Filing: AROTECH CORP - Form 10-K

	2005	2004	2003
Domestic	\$ 21,473,366	\$ 8,006,205	\$ 7,411,121
Foreign	2,269,522	405,305	1,697,617
	\$ 23,742,888	\$ 8,411,510	\$ 9,108,738

### In U.S. dollars

## **NOTE 14:- INCOME TAXES (Cont.)**

h. Taxes on income were comprised of the following:

	Year ended December 31								
	2005		2004		2003				
Current state and local taxes	\$ 83,365	\$	539,674	\$	44,102				
Deferred taxes	14,345		(37,857)		-				
Taxes in respect of prior years	139,962		84,292		352,091				
	\$ 237,672	\$	586,109	\$	396,193				
Domestic	\$ 153,950	\$	163,087	\$	33,020				
Foreign	83,722		423,022		363,173				
	\$ 237,672	\$	586,109	\$	396,193				

i. A reconciliation between the theoretical tax expense, assuming all income is taxed at the statutory tax rate applicable to income of the Company and the actual tax expense as reported in the Statement of Operations is as follows:

	Year ended December 31,										
	2005		2004		2003						
Loss from continuing operations before taxes, as											
reported in the consolidated statements of income	\$ (23,742,888)	\$	(8,411,510)	\$	(9,108,738)						
Statutory tax rate	34%		34%		34%						
Theoretical income tax on the above amount at the											
U.S. statutory tax rate	\$ (8,072,582)	\$	(2,859,914)	\$	(3,096,971)						
Deferred taxes on losses for which valuation											
allowance was provided	1,611,971		556,692		1,146,754						
Non-deductible expenses	5,669,144		1,629,874		1,873,129						
State taxes	67,470		168,081		33,020						
Accrual for deferred taxes on undistributed											
earnings	(49,328)		49,416		-						
Foreign income in tax rates other then U.S rate	897,617		919,895		86,954						
Taxes in respect of prior years	139,963		84,292		352,091						
Others	(26,583)		37,773		1,216						
Actual tax expense	\$ 237,672	\$	586,109	\$	396,193						

#### In U.S. dollars

#### NOTE 15:- SELECTED STATEMENTS OF OPERATIONS DATA

Financial income (expenses), net:

		ar en	ded December 3	1,	2002
	2005		2004		2003
Financial expenses:					
Interest, bank charges and fees	\$ (1,473,799)	\$	(622,638)	\$	(355,111)
Amortization of compensation related to warrants					
issued to the holders of convertible debentures and					
beneficial conversion feature	(1,702,753)		(4,142,109)		(3,928,237)
Bonds premium amortization	(47,734)		(202,467)		-
Foreign currency translation differences	(54,840)		(71,891)		115,538
	(3,279,126)		(5,039,105)		(4,167,810)
Financial income:					
Interest	192,771		443,182		129,101
Realized gain from marketable securities sale	2,863		40,119		-
Financial income in connection with warrants					
granted (Note 12.d. and 13.f.3.)	377,803		326,839		-
Total	\$ (2,705,689)	\$	(4,228,965)	\$	(4,038,709)

#### **NOTE 16:- SEGMENT INFORMATION**

#### a. General:

The Company and its subsidiaries operate primarily in three business segments (see Note 1.a. for a brief description of the Company's business) and follow the requirements of SFAS No. 131.

Prior to its purchase of FAAC, Epsilor and AoA, the Company had managed its business in two reportable segments organized on the basis of differences in its related products and services. With the acquisition of FAAC and Epsilor early in 2004 and AoA in August of 2004, the Company reorganized into three segments: Simulation and Training (formerly known as Simulation and Security); Armor; and Battery and Power Systems. As a result the Company restated information previously reported in order to comply with new segment reporting.

The Company's reportable operating segments have been determined in accordance with the Company's internal management structure, which is organized based on operating activities. The accounting policies of the operating segments are the same as those described in the summary of significant accounting policies. The Company evaluates performance based upon two primary factors, one is the segment's operating income and the other is based on the segment's contribution to the Company's future strategic growth.

### In U.S. dollars

# NOTE 16:- SEGMENT INFORMATION (Cont.)

b. The following is information about reported segment gains, losses and assets:

		Simulation nd Training	Armor	Battery and Power Systems	All Others(4)	Total
2005		J			` '	
Revenues from outside						
customers	\$	26,805,772 \$	12,322,678 \$	9,916,145	- \$	49,044,595
Depreciation, amortization and						
impairment expenses (1)		(1,645,057)	(14,043,019)	(909,463)	(229,626)	(16,827,165)
Direct expenses (2)		(21,967,755)	(13,955,199)	(9,757,402)	(7,752,865)	(53,433,221)
Segment net income (loss)	\$	3,192,960 \$	(15,675,540)\$	(750,720)	5 (7,982,491)	(21,215,791)
Financial expenses (after						
deduction of minority interest)						(2,707,620)
Net loss from continuing						
operations					\$	(23,923,411)
Segment assets (3) (4)	\$	32,741,946 \$	7,185,010 \$	12,040,415	688,023 \$	52,655,394
2004						
Revenues from outside						
customers	\$	21,464,406 \$	17,988,687 \$	10,500,753	- \$	49,953,846
Depreciation, amortization and						
impairment expenses (1)		(1,983,822)	(1,755,847)	(1,132,953)	(135,613)	(5,008,235)
Direct expenses (2)		(17,910,967)	(16,444,476)	(9,974,544)	(5,431,627)	(49,761,614)
Segment net income (loss)	\$	1,569,617 \$	(211,636)\$	(606,744)\$	5 (5,567,240)	(4,816,003)
Financial expenses (after						
deduction of minority interest)						(4,226,310)
Net loss from continuing						
operations					\$	(9,042,313)
Segment assets (3)	\$	1,872,943 \$	5,819,266 \$	3,455,188	30,595 \$	11,877,992
2003						
Revenues from outside		0.000.006.4	2 12 5 5 1 5 1	<b>7</b> 0 60 000 d		1= 00 ( ( ) )
customers	\$	8,022,026 \$	3,435,716 \$	5,868,899	- \$	17,326,641
Depreciation expenses and		(=== 00=)	(4.60.660)	(-a)	(120, 620)	(4.505.050)
amortization		(757,997)	(169,668)	(527,775)	(139,630)	(1,595,070)
Direct expenses (2)	Φ.	(7,308,649)	(3,584,284)	(5,945,948)	(4,200,770)	(21,039,651)
Segment net income (loss)	\$	(44,620)\$	(318,236)\$	(604,824) \$	6 (4,340,400)	(5,308,080)
Financial expenses (after						(4.020.051)
deduction of minority interest)						(4,039,951)
Net loss from continuing					4	(0.240.021)
operations (3)	<b>(</b>	000 271 *	720 201 *	2.100.000.0	\$	(9,348,031)
Segment assets (3)	\$	898,271 \$	730,291 \$	2,128,062	450,864 \$	4,207,488

- (1) Includes depreciation of property and equipment, amortization expenses of intangible assets and impairment of goodwill and other intangible assets in the amount of \$12,256,756 and \$320,279 in the years 2005 and 2004, respectively.
- (2) Including, *inter alia*, sales and marketing, general and administrative and tax expenses.
- (3) Consisting of property and equipment, inventory and intangible assets.
- (4) Out of those amounts, goodwill in the Company's Simulation and Training, Battery and Power Systems and Armor Divisions stood at \$23,605,069, \$4,968,675 and \$985,413 as of December 31, 2005, respectively, and \$22,845,372, \$5,308,917 and \$11,591,227 as of December 31, 2004, respectively.

#### In U.S. dollars

## **NOTE 16:- SEGMENT INFORMATION (Cont.)**

## c. Summary information about geographic areas:

The following presents total revenues according to end customers location for the years ended December 31, 2005, 2004 and 2003, and long-lived assets as of December 31, 2005, 2004 and 2003:

		20	05			20	04		2003			
		Total	Long-lived			Total	Long-lived	Total			ong-lived	
		revenues		assets		revenues asse		assets	assets revenues		assets	
			U.S. dollars									
U.S.A.	\$	38,953,462	\$	32,840,172	\$	40,656,729	\$	45,154,086	\$	10,099,652	\$	6,778,050
Germany	Ψ	188,635	Ψ	-	Ψ	319,110	Ψ	-	Ψ	2,836,725	Ψ	-
England		931,008		-		344,261		-		29,095		-
Thailand		-		-		-		-		95,434		-
India		1,723,031		-		3,061,705		-		-		-
Israel		5,700,267		11,999,415		4,212,408		13,560,822		3,576,139		2,954,441
Other		1,548,192		-		1,359,633		-		689,596		-
	\$	49,044,595	\$	44,839,587	\$	49,953,846	\$	58,714,908	\$	17,326,641	\$	9,732,491

### d. Revenues from major customers:

	Year 2005	ended December 31, 2004 %	2003
Batteries and power systems:			
Customer A	7%	8%	27%
Armor:			
Customer B	5%	4%	17%
Customer C	9%	24%	-
Simulation and Training:			
Customer D	24%	13%	-
Customer E	-	1%	16%

### e. Revenues from major products:

		Year ended December 31,					
	2005			2004		2003	
Electric vehicle	\$	205,485	\$	232,394	\$	408,161	
Water activated batteries		1,181,114		921,533		703,084	
Military batteries		8,515,329		9,324,247		4,757,116	
Car and aircraft armoring		12,322,679		17,988,686		3,435,715	

Simulators	26,785,772	21,414,968	7,961,302
Other	34,216	72,018	61,263
Total	\$ 49,044,595	\$ 49,953,846	\$ 17,326,641

## **NOTE 17:- SUBSEQUENT EVENTS**

a. In March 2006, a dispute of approximately \$517,000 related to the Company's former consumer cellphone battery and charger business between the Company and a major department store chain, in respect of which dispute the Company had made an accrual of \$200,000 in the past, was settled for a single payment by the Company of \$120,000 in cash. The Company's liability accrual was updated to reflect this settlement agreement.

#### In U.S. dollars

### **NOTE 17:- SUBSEQUENT EVENTS (Cont.)**

b. In March 2006, a dispute that began in 2005 involving a claim against the Company in the amount of approximately \$1.1 million was settled for an aggregate payment by the Company of \$90,000 in cash, \$60,000 of which was payable in 2006 and \$30,000 of which was payable in 2007. The Company accrued \$90,000 to reflect this settlement agreement.

c. In February 2006, the Company and one of its existing warrant holders agreed to amend certain of the investor's existing warrants (consisting of 363,300 warrants to purchase common stock at a price of \$2.20 per share and 4,514,367 warrants to purchase common stock at a price of \$1.38 per share - a total of 4,877,667 warrants) to provide for an exercise price equal to \$0.44034, in exchange for (i) immediate exercise by the investor of all such warrants, with the exercise price being deposited in a collateral account to secure the Company's obligation to repay its 8% secured convertible debentures due in September 2006, and (ii) the issuance to the investor of 1,951,067 warrants, expiring on March 31, 2008, with an exercise price equal to \$0.594 per share.

d. In March 2006, the Company and certain of its existing warrant holders ("Investors") agreed to amend certain of the Investors' existing warrants (consisting of 415,200 warrants to purchase common stock at a price of \$2.20 per share, 797,872 warrants to purchase common stock at a price of \$1.45 per share, 125,000 warrants to purchase common stock at a price of \$1.4375 per share, and 2,502,658 warrants to purchase common stock at a price of \$1.38 per share - a total of 4,115,478 warrants) to provide for an exercise price equal to \$0.40, in exchange for (i) immediate exercise by the Investors of all such warrants, with the exercise price being deposited in a collateral account to secure the Company's obligation to repay its 8% secured convertible debentures due in September 2006, and (ii) the issuance to the Investors of a total of 1,646,192 warrants, expiring on March 31, 2008, with an exercise price equal to \$0.594 per share.

-----

## SUPPLEMENTARY FINANCIAL DATA

## Quarterly Financial Data (unaudited) for the two years ended December 31, 2005

			Quarter	En	ded*		
2005	March 31		June 30	S	eptember 30	D	ecember 31
Net revenue \$	10,387,445	\$	12,236,910	\$	11,189,675	\$	15,230,565
Gross profit \$	4,015,570	\$	3,627,634	\$	2,756,392	\$	4,261,263
Net profit (loss) from continuing operations \$	(2,456,500)	\$	(5,422,514)	\$	(12,708,932)	\$	(3,335,465)
Net profit (loss) from discontinued							
operations \$	-	\$	(200,000)	\$	-	\$	80,000
Net profit (loss) for the period \$	(2,456,500)	\$	(5,622,514)	\$	(12,708,932)	\$	(3,255,465)
Deemed dividend to certain stockholders of							
common stock \$	-	\$	-	\$	-	\$	-
Net loss attributable to common							
stockholders \$	(2,456,500)	\$	(5,622,514)	\$	(12,708,932)	\$	(3,255,465)
Net profit (loss) per share - basic and							
diluted \$	(0.03)	\$	(0.07)	\$	(0.15)	\$	(0.04)
Shares used in per share calculation	80,102,089		80,780,149		82,475,778		85,446,876
				_			
			Quart	er E			<b>.</b>
2004				er E	September		December
2004	March 31	Ф	June 30		September 30	ф	31
Net revenue \$	7,182,254	\$	June 30 9,928,248	\$	September 30 16,272,521	\$	<b>31</b> 16,570,823
Net revenue \$ Gross profit \$	7,182,254 2,625,034	\$	June 30 9,928,248 3,353,501	\$ \$	September 30 16,272,521 4,723,573	\$	31 16,570,823 5,240,644
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$	7,182,254 2,625,034	\$ \$	June 30 9,928,248	\$ \$ \$	September 30 16,272,521	\$ \$	<b>31</b> 16,570,823
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$ Net loss from discontinued operations \$	7,182,254 2,625,034 (2,517,889)	\$ \$ \$	June 30 9,928,248 3,353,501 (4,396,123)	\$ \$ \$ \$	September 30 16,272,521 4,723,573 1,126,845	\$ \$ \$	31 16,570,823 5,240,644 (3,255,146)
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$ Net loss from discontinued operations \$ Net profit (loss) for the period \$	7,182,254 2,625,034 (2,517,889)	\$ \$	June 30 9,928,248 3,353,501	\$ \$ \$	September 30 16,272,521 4,723,573 1,126,845	\$ \$	31 16,570,823 5,240,644
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$ Net loss from discontinued operations \$ Net profit (loss) for the period \$ Deemed dividend to certain stockholders of	7,182,254 2,625,034 (2,517,889) - (2,517,889)	\$ \$ \$ \$	June 30 9,928,248 3,353,501 (4,396,123)	\$ \$ \$ \$	September 30 16,272,521 4,723,573 1,126,845 - 1,126,845	\$ \$ \$ \$	31 16,570,823 5,240,644 (3,255,146)
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$ Net loss from discontinued operations \$ Net profit (loss) for the period \$ Deemed dividend to certain stockholders of common stock \$	7,182,254 2,625,034 (2,517,889) - (2,517,889)	\$ \$ \$	June 30 9,928,248 3,353,501 (4,396,123)	\$ \$ \$ \$	September 30 16,272,521 4,723,573 1,126,845	\$ \$ \$	31 16,570,823 5,240,644 (3,255,146)
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$ Net loss from discontinued operations \$ Net profit (loss) for the period \$ Deemed dividend to certain stockholders of common stock \$ Net loss attributable to common	7,182,254 2,625,034 (2,517,889) - (2,517,889) (1,163,000)	\$ \$ \$ \$	June 30 9,928,248 3,353,501 (4,396,123) - (4,396,123)	\$ \$ \$ \$ \$	September 30 16,272,521 4,723,573 1,126,845 - 1,126,845 (2,165,952)	\$ \$ \$ \$	31 16,570,823 5,240,644 (3,255,146) - (3,255,146)
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$ Net loss from discontinued operations \$ Net profit (loss) for the period \$ Deemed dividend to certain stockholders of common stock \$ Net loss attributable to common stockholders \$	7,182,254 2,625,034 (2,517,889) - (2,517,889)	\$ \$ \$ \$	June 30 9,928,248 3,353,501 (4,396,123)	\$ \$ \$ \$	September 30 16,272,521 4,723,573 1,126,845 - 1,126,845	\$ \$ \$ \$	31 16,570,823 5,240,644 (3,255,146)
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$ Net loss from discontinued operations \$ Net profit (loss) for the period \$ Deemed dividend to certain stockholders of common stock \$ Net loss attributable to common stockholders \$ Net profit (loss) per share - basic and	7,182,254 2,625,034 (2,517,889) (2,517,889) (1,163,000) (3,680,889)	\$ \$ \$ \$	June 30 9,928,248 3,353,501 (4,396,123) - (4,396,123)	\$ \$ \$ \$ \$	September 30 16,272,521 4,723,573 1,126,845 - 1,126,845 (2,165,952) (1,039,107)	\$ \$ \$ \$	31 16,570,823 5,240,644 (3,255,146) (3,255,146)
Net revenue \$ Gross profit \$ Net profit (loss) from continuing operations \$ Net loss from discontinued operations \$ Net profit (loss) for the period \$ Deemed dividend to certain stockholders of common stock \$ Net loss attributable to common stockholders \$	7,182,254 2,625,034 (2,517,889) - (2,517,889) (1,163,000)	\$ \$ \$ \$	June 30 9,928,248 3,353,501 (4,396,123) - (4,396,123)	\$ \$ \$ \$ \$	September 30 16,272,521 4,723,573 1,126,845 - 1,126,845 (2,165,952)	\$ \$ \$ \$	31 16,570,823 5,240,644 (3,255,146) - (3,255,146)

## FINANCIAL STATEMENT SCHEDULE

## **Arotech Corporation and Subsidiaries**

## **Schedule II - Valuation and Qualifying Accounts**

For the Years Ended December 31, 2005, 2004 and 2003

Description	Balance at beginning of period	Additions charged to costs and expenses	Balance at end of period
Year ended December 31, 2005			
Allowance for doubtful accounts \$	55,394	\$ 120,786	\$ 176,180
Allowance for slow moving inventory	217,672	1,062,336	1,280,008
Valuation allowance for deferred taxes	33,725,995	757,801	34,483,796
Totals \$	33,999,061	\$ 1,940,923	\$ 35,939,984
Year ended December 31, 2004			
Allowance for doubtful accounts \$	61,282	\$ (5,888)	\$ 55,394
Allowance for slow moving inventory	96,350	121,322	217,672
Valuation allowance for deferred taxes	34,801,887	(1,075,892)	33,725,995
Totals \$	34,959,519	\$ (960,458)	\$ 33,999,061
Year ended December 31, 2003			
Allowance for doubtful accounts \$	40,636	\$ 20,646	\$ 61,282
Allowance for slow moving inventory	-	96,350	96,350
Valuation allowance for deferred taxes	29,560,322	5,241,565	34,801,887
Totals \$	29,600,958	\$ 5,358,561	\$ 34,959,519

### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on March 31, 2006.

### AROTECH CORPORATION

By: /s/ Robert S. Ehrlich

Name: Robert S. Ehrlich

Title: Chairman and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Robert S. Ehrlich	Chairman Chief Executive Officer and Director	
Robert S. Ehrlich	(Principal Executive Officer)	March 31, 2006
Robert S. Einnen	Vice President - Finance	
/s/ Thomas J. Paup Thomas J. Paup	(Principal Financial Officer)	March 31, 2006
r	Controller	
/s/ Danny Waldner Danny Waldner	(Principal Accounting Officer)	March 31, 2006
	President, Chief Operating Officer	
/s/ Steven Esses Steven Esses	and Director	March 31, 2006
/s/ Jay M. Eastman Dr. Jay M. Eastman	Director	March 31, 2006
/s/ Lawrence M. Miller Lawrence M. Miller	Director	March 31, 2006
/s/ Jack E. Rosenfeld Jack E. Rosenfeld	Director	March 31, 2006
/s/ Edward J. Borey Edward J. Borey	Director	March 31, 2006
/s/ Seymour Jones Seymour Jones	Director	March 31, 2006