

Owens Corning
Form 10-Q
May 07, 2008
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934**

For the quarterly period ended March 31, 2008

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934**

For the transition period from _____ to _____

Commission File Number: 1-33100

Owens Corning

(Exact name of registrant as specified in its charter)

Edgar Filing: Owens Corning - Form 10-Q

Delaware
(State or other jurisdiction of

incorporation or organization)

One Owens Corning Parkway,

Toledo, OH
(Address of principal executive offices)

43-2109021
(I.R.S. Employer

Identification No.)

43659
(Zip Code)

(419) 248-8000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Non-accelerated filer

Accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13, or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes No

As of May 1, 2008, 100,000,000 shares of registrant's common stock, par value \$0.01 per share, were outstanding.

Table of Contents

(i)

INDEX

	Page
<u>Cover Page</u>	1
PART I FINANCIAL INFORMATION	
Item 1. Financial Statements	
<u>Consolidated Statements of Earnings (Loss)</u>	2
<u>Consolidated Balance Sheets</u>	3
<u>Consolidated Statements of Cash Flows</u>	4
Notes to Consolidated Financial Statements	
1. <u>General</u>	5
2. <u>Segment Data</u>	5 - 8
3. <u>Inventories</u>	8
4. <u>Goodwill and Other Intangibles Assets</u>	9 - 10
5. <u>Property, Plant and Equipment</u>	10
6. <u>Acquisitions</u>	11
7. <u>Divestitures</u>	12
8. <u>Assets and Liabilities Held for Sale</u>	13
9. <u>Warranties</u>	14
10. <u>Restructuring of Operations and Other Charges (Credits)</u>	14 - 15
11. <u>Debt</u>	16 - 17
12. <u>Pension Plans and Other Postretirement Benefits</u>	17 - 18
13. <u>Contingent Liabilities and Other Matters</u>	19
14. <u>Stock Compensation</u>	20 - 22
15. <u>Earnings (Loss) per Share</u>	23
16. <u>Comprehensive Earnings</u>	23
17. <u>Income Taxes</u>	24
18. <u>Fair Value Measurement</u>	24 - 25
19. <u>Accounting Pronouncements</u>	25 - 26
20. <u>Emergence from Chapter 11 Proceedings</u>	26 - 27
21. <u>Subsequent Events</u>	27
22. <u>Condensed Consolidating Financial Statements</u>	27 - 33
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	34 - 49
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	49
Item 4. <u>Controls and Procedures</u>	49
PART II OTHER INFORMATION	
Item 1. <u>Legal Proceedings</u>	51
Item 1A. <u>Risk Factors</u>	51 - 59
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	60
Item 3. <u>Defaults Upon Senior Securities</u>	60
Item 4. <u>Submission of Matters to a Vote of Security Holders</u>	60
Item 5. <u>Other Information</u>	60
Item 6. <u>Exhibits</u>	60
<u>Signatures</u>	61
<u>Exhibit Index</u>	62

Table of Contents

-2-

PART I**ITEM 1. FINANCIAL STATEMENTS****OWENS CORNING AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF EARNINGS (LOSS)****(unaudited)****(in millions, except per share data)**

	Three Months Ended March 31,	
	2008	2007
NET SALES	\$ 1,353	\$ 1,124
COST OF SALES	1,161	937
Gross margin	192	187
OPERATING EXPENSES		
Marketing and administrative expenses	142	127
Science and technology expenses	19	15
Restructuring costs (credits)	2	(2)
Chapter 11-related reorganization items		3
Employee emergence equity program expense	7	8
Loss on sale of fixed assets and other	3	4
Total operating expenses	173	155
EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES	19	32
Interest expense, net	32	32
LOSS FROM CONTINUING OPERATIONS BEFORE TAXES	(13)	
Income tax expense	2	
LOSS FROM CONTINUING OPERATIONS BEFORE MINORITY INTEREST AND EQUITY IN NET EARNINGS OF AFFILIATES	(15)	
Minority interest and equity in net earnings (loss) of affiliates		
LOSS FROM CONTINUING OPERATIONS	(15)	
Earnings from discontinued operations, net of tax of \$0		1
NET EARNINGS (LOSS)	\$ (15)	\$ 1
BASIC EARNINGS (LOSS) PER COMMON SHARE		
Loss from continuing operations	\$ (0.12)	\$
Earnings from discontinued operations		0.01

Edgar Filing: Owens Corning - Form 10-Q

Basic net earnings (loss) per common share	\$ (0.12)	\$ 0.01
DILUTED EARNINGS (LOSS) PER COMMON SHARE		
Loss from continuing operations	\$ (0.12)	\$
Earnings from discontinued operations		0.01
Diluted net earnings (loss) per common share	\$ (0.12)	\$ 0.01
WEIGHTED AVERAGE COMMON SHARES		
Basic	128.8	128.2
Diluted	128.8	129.0

The accompanying notes to consolidated financial statements are an integral part of this statement.

Table of Contents

-3-

OWENS CORNING AND SUBSIDIARIES**CONSOLIDATED BALANCE SHEETS****(unaudited)****(in millions)**

	March 31, 2008	December 31, 2007
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 118	\$ 135
Receivables, less allowances of \$23 million in 2008 and \$23 million in 2007	796	721
Inventories	883	821
Restricted cash disputed distribution reserve	33	33
Assets held for sale current	63	53
Other current assets	115	89
Total current assets	2,008	1,852
Property, plant and equipment, net	2,777	2,772
Goodwill	1,173	1,174
Intangible assets	1,208	1,210
Deferred income taxes	492	487
Assets held for sale non-current	181	178
Other non-current assets	194	199
TOTAL ASSETS	\$ 8,033	\$ 7,872
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	\$ 1,079	\$ 1,137
Accrued interest	31	12
Short-term debt	32	47
Long-term debt current portion	13	10
Liabilities held for sale current	47	40
Total current liabilities	1,202	1,246
Long-term debt, net of current portion	2,138	1,993
Pension plan liability	125	146
Other employee benefits liability	292	293
Liabilities held for sale non-current	12	8
Other liabilities	192	161
Commitments and contingencies (Note 13)		
Minority interest	36	37
STOCKHOLDERS' EQUITY		
Preferred stock, par value \$0.01 per share		

Edgar Filing: Owens Corning - Form 10-Q

10 million shares authorized; none issued or outstanding at
 March 31, 2008 and December 31, 2007
 Common stock, par value \$0.01 per share

400 million shares authorized; 131.7 million and 130.8 million issued and outstanding at March 31,
 2008 and

December 31, 2007, respectively

	1	1
Additional paid in capital	3,794	3,783
Accumulated earnings	16	31
Accumulated other comprehensive earnings	225	173
Total stockholders' equity	4,036	3,988
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 8,033	\$ 7,872

The accompanying notes to consolidated financial statements are an integral part of this statement.

Table of Contents

-4-

OWENS CORNING AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

(in millions)

	Three Months Ended March 31,	
	2008	2007
NET CASH FLOW USED FOR OPERATING ACTIVITIES		
Net earnings (loss)	\$ (15)	\$ 1
Adjustments to reconcile net earnings (loss) to cash used for operating activities		
Depreciation and amortization	77	77
Gain on sale of businesses and fixed assets		(1)
Impairment of fixed and intangible assets and investments in affiliates	10	
Deferred income taxes	(10)	(9)
Provision for pension and other employee benefits liabilities	11	11
Employee emergence equity program expense	7	8
Stock-based compensation expense	5	
Payments related to Chapter 11 filings	(1)	(8)
Increase in receivables	(65)	(117)
Increase in inventories	(57)	(94)
(Increase) decrease in prepaid assets	(5)	2
Decrease in accounts payable and accrued liabilities	(48)	(124)
Pension fund contribution	(24)	(9)
Payments for other employee benefits liabilities	(8)	(7)
Other	16	(16)
Net cash flow used for operating activities	(107)	(286)
NET CASH FLOW USED FOR INVESTING ACTIVITIES		
Additions to plant and equipment	(52)	(42)
Investment in subsidiaries and affiliates, net of cash acquired		(1)
Proceeds from the sale of assets or affiliates	2	12
Net cash flow used for investing activities	(50)	(31)
NET CASH FLOW PROVIDED BY (USED FOR) FINANCING ACTIVITIES		
Proceeds from long-term debt	12	609
Payments on long-term debt	(2)	(6)
Proceeds from revolving credit facility	175	110
Payments on revolving credit facility	(40)	
Payment of note payable to 524(g) Trust		(1,390)
Net decrease in short-term debt	(17)	(2)
Net cash flow provided by (used for) financing activities	128	(679)

Edgar Filing: Owens Corning - Form 10-Q

Effect of exchange rate changes on cash	12	
NET DECREASE IN CASH AND CASH EQUIVALENTS	(17)	(996)
Cash and cash equivalents at beginning of period	135	1,089
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 118	\$ 93

The accompanying notes to consolidated financial statements are an integral part of this statement.

Table of Contents

-5-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

1. GENERAL

Owens Corning (formerly known as Owens Corning (Reorganized) Inc.) was initially formed on July 21, 2006 as a wholly-owned subsidiary of Owens Corning Sales, LLC (formerly known as Owens Corning (OCD)) and did not conduct significant operations prior to October 31, 2006 (the Effective Date), when OCD and 17 of its subsidiaries (collectively, the Debtors) emerged from Chapter 11 bankruptcy proceedings, as described more fully in Note 20. As part of a restructuring that was conducted in connection with OCD's emergence from bankruptcy, on October 31, 2006, Owens Corning became a holding company and the ultimate parent company of OCD and the other Owens Corning companies.

Unless the context requires otherwise, the terms Owens Corning, Company, we and our in this report refer to Owens Corning (formerly known as Owens Corning (Reorganized) Inc.) and its subsidiaries.

The Consolidated Financial Statements included in this Report are unaudited, pursuant to certain rules and regulations of the Securities and Exchange Commission, and include, in the opinion of the Company, adjustments necessary for a fair presentation of the results for the periods indicated, which, however, are not necessarily indicative of results which may be expected for the full year. The December 31, 2007 balance sheet data was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States. Certain reclassifications have been made to the period presented for 2007 to conform to the classifications used in the period presented for 2008.

On November 1, 2007, the Company completed its acquisition of the Saint-Gobain Group's reinforcements and composite fabrics businesses for \$640 million, which included \$56 million in acquired cash and the assumption of \$51 million of debt, and excluded estimated transaction costs and purchase price adjustments. Operating results of these businesses are included in our Composite Solutions segment and our Consolidated Financial Statements beginning November 1, 2007. See Note 6 for a detailed discussion of this transaction.

In the third quarter of 2007, the Company divested its Siding Solutions business, a component of its Other Building Materials and Services segment, and its Fabwel unit, a component of its Composite Solutions segment. See Note 7 for a detailed discussion of these transactions. The impact of these transactions have been segregated from the continuing operations of the Company and reclassified into discontinued operations in the Consolidated Statements of Earnings (Loss) for all prior periods presented in this Report. The prior period Statement of Cash Flow has not been recast.

In connection with the Consolidated Financial Statements and Notes included in this Report, reference is made to the Consolidated Financial Statements and Notes thereto contained in the Company's 2007 annual report on Form 10-K, as filed with the Securities and Exchange Commission.

2. SEGMENT DATA

The Company discloses its segments in accordance with Statement of Financial Accounting Standards No. 131, Disclosures about Segments of an Enterprise and Related Information (SFAS 131). The Company's business operations fall within two general product categories, composites systems and building materials. There is one reportable segment in the composites systems product category: Composite Solutions and there are three reportable segments in the building materials product category: (1) Insulating Systems; (2) Roofing and Asphalt; and (3) Other Building Materials and Services. Accounting policies for the segments are the same as those for the Company.

Table of Contents

-6-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

2. SEGMENT DATA (continued)

The Company has reported financial and descriptive information about each of the Company's four reportable segments below on a basis that is used internally for evaluating segment performance and deciding how to allocate resources to those segments.

The Company's four reportable segments are defined as follows:

Composite Solutions

Manufactures, fabricates and sells glass fiber reinforcements, mat, veil and specialized products worldwide that are used in a wide variety of composite material systems. Primary end uses are in the transportation, building construction, infrastructure, telecommunications and electronics markets.

Insulating Systems

Manufactures and sells fiberglass insulation into residential, commercial and industrial markets for both thermal and acoustical applications. Also manufactures and sells glass fiber pipe insulation, energy efficient flexible duct media and foam insulation used in above- and below-grade construction applications.

Roofing and Asphalt

Manufactures and sells residential roofing shingles and oxidized asphalt materials used in residential and commercial construction and specialty applications.

Other Building Materials and Services

Manufactures and sells stone and brick veneer building products. Also provides franchise opportunities for the home remodeling and new construction industries. The operating segments comprising this segment individually do not meet the threshold for reporting separately.

Table of Contents

-7-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****2. SEGMENT DATA (continued)****NET SALES**

The following table summarizes our net sales by segment and geographic region for the three months ended March 31, 2008 and 2007 (in millions). External customer sales are attributed to geographic region based upon the location from which the product is shipped to the external customer.

	Three Months Ended March 31,	
	2008	2007
<u>Reportable Segments</u>		
Composite Solutions	\$ 666	\$ 366
Insulating Systems	373	419
Roofing and Asphalt	306	306
Other Building Materials and Services	53	69
Total reportable segments	1,398	1,160
Corporate Eliminations (1)	(45)	(36)
Consolidated	\$ 1,353	\$ 1,124
<u>External Customer Sales by Geographic Region</u>		
United States	\$ 771	\$ 821
Europe	305	122
Canada and other	277	181
NET SALES	\$ 1,353	\$ 1,124

- (1) Included in corporate eliminations are inter-segment sales, primarily from the Composite Solutions segment to the Roofing and Asphalt segment. Those eliminations were approximately \$34 million and \$30 million in the three months ended March 31, 2008 and 2007, respectively. The remaining inter-segment sales eliminations are not material to any other segment.

Table of Contents

-8-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****2. SEGMENT DATA (continued)****EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES**

Earnings (loss) from continuing operations before interest and taxes by segment consist of net sales less related costs and expenses and are presented on a basis that is used internally for evaluating segment performance. Certain categories of expenses such as acquisition integration and transaction costs, general corporate expenses or income, restructuring costs and certain other expense or income items are excluded from the internal evaluation of segment performance. Accordingly, these items are not reflected in earnings (loss) from continuing operations before interest and taxes for the Company's reportable segments. Reference is made below to the reconciliation of reportable segment earnings (loss) before interest and taxes to consolidated earnings (loss) from continuing operations before interest and taxes.

	Three Months Ended March 31,	
	2008	2007
<u>Reportable Segments</u>		
Composite Solutions	\$ 64	\$ 25
Insulating Systems	16	53
Roofing and Asphalt	(17)	(8)
Other Building Materials and Services	(3)	4
Total reportable segments	\$ 60	\$ 74
<u>Reconciliation to Consolidated Earnings from Continuing Operations Before Interest and Taxes</u>		
Chapter 11-related reorganization items	\$	\$ (3)
Net metal lease (expense) income	(4)	1
Restructuring and other (costs) credits	(2)	2
Acquisition integration and transaction costs	(12)	(11)
Losses related to the exit of our HOMExperts service line		(8)
Employee emergence equity program expense	(7)	(8)
Asset impairments	(10)	
General corporate expense	(6)	(15)
CONSOLIDATED EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES	\$ 19	\$ 32

3. INVENTORIES

Inventories are summarized as follows (in millions):

Edgar Filing: Owens Corning - Form 10-Q

	March 31, 2008	December 31, 2007
Finished goods	\$ 625	\$ 578
Materials and supplies	223	207
FIFO inventory	848	785
LIFO adjustment	35	36
Total inventories	\$ 883	\$ 821

Table of Contents

-9-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****4. GOODWILL AND OTHER INTANGIBLE ASSETS**

Intangible assets and goodwill consist of the following (in millions):

	March 31, 2008			
	Weighted Average Useful Life	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Amortizable intangible assets:				
Customer relationships	18	\$ 176	\$ (15)	\$ 161
Technology	19	194	(14)	180
Franchise and other agreements	14	32	(3)	29
Non-amortizable intangible assets:				
Trademarks		838		838
Total intangible assets		\$ 1,240	\$ (32)	\$ 1,208
Goodwill		\$ 1,173		

	December 31, 2007			
	Weighted Average Useful Life	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Amortizable intangible assets:				
Customer relationships	18	\$ 173	\$ (10)	\$ 163
Technology	19	192	(12)	180
Franchise and other agreements	14	32	(3)	29
In-process research and development		1	(1)	
Non-amortizable intangible assets:				
Trademarks		838		838
Total intangible assets		\$ 1,236	\$ (26)	\$ 1,210
Goodwill		\$ 1,174		

Table of Contents

-10-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****4. GOODWILL AND OTHER INTANGIBLE ASSETS (continued)****Other Intangible Assets**

The Company expects the ongoing amortization expense for amortizable intangible assets to be approximately \$21 million in each of the next five fiscal years.

Goodwill

The changes in the net carrying amount of goodwill by segment are as follows (in millions):

	Composite Solutions	Insulating Systems	Roofing & Asphalt	Other Building Materials & Services	Total
Balance as of December 31, 2007	\$ 78	\$ 821	\$ 222	\$ 53	\$ 1,174
Income tax adjustments		(1)			(1)
Balance as of March 31, 2008	\$ 78	\$ 820	\$ 222	\$ 53	\$ 1,173

The Company has elected the fourth quarter to perform its annual testing for goodwill and indefinite lived intangible assets for impairment. The Company tests goodwill and indefinite lived intangible assets for impairment during the fourth quarter of each fiscal year, or more frequently should circumstances change or events occur that would more likely than not reduce the fair value of a reporting unit below its carrying amount, as provided for in Statement of Financial Accounting Standards No. 142, Goodwill and Other Intangible Assets. No testing was deemed necessary in the first quarter of 2008.

5. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following (in millions):

	March 31, 2008	December 31, 2007
Land	\$ 248	\$ 243
Buildings and leasehold improvements	550	537
Machinery and equipment	2,254	2,156
Construction in progress	139	131

Edgar Filing: Owens Corning - Form 10-Q

	3,191	3,067
Accumulated depreciation	(414)	(295)
Property, plant and equipment, net	\$ 2,777	\$ 2,772

Table of Contents

-11-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****6. ACQUISITIONS**

On November 1, 2007, the Company completed its acquisition of Saint-Gobain's reinforcements and composite fabrics businesses for \$640 million, which included \$56 million in acquired cash and the assumption of \$51 million of debt, and excluded estimated transaction costs and purchase price adjustments. As part of the Company's global growth strategy, this acquisition strengthens its position as a market leader in glass reinforcements and composites. Operating results of these businesses are included in the Company's Composite Solutions segment within the Consolidated Financial Statements beginning November 1, 2007.

In connection with this acquisition, the Company initiated plans to integrate the acquired operations and recorded \$28 million in exit-related liabilities during the fourth quarter of 2007 for severance to eliminate positions management believes will be redundant and costs related to exiting facilities and operations. When the Company finalizes its plans in 2008, there may be increases or decreases to the projected exit-related liabilities. The Company expects that these activities will be completed by 2011.

The Company is in the process of completing valuations of certain assets; thus, the allocation of the purchase price is subject to refinement. The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition (in millions):

	November 1, 2007
Cash	\$ 56
Current assets	452
Other assets	8
Intangible assets	10
Property, plant, and equipment	518
 Total assets acquired	 1,044
Current liabilities	265
Short-term debt	45
Long-term debt, current portion	3
Long-term debt	3
Pensions, OPEB and other	74
 Total liabilities assumed	 390
 Net assets acquired	 \$ 654

The initial value assigned to intangible assets acquired was \$10 million, which consisted of customer relationships of \$8 million, with a weighted average useful life of 20 years, and technology of \$2 million, with a weighted average useful life of 15 years. Included in technology was in-process research and development of \$1 million which was immediately expensed in November 2007 and recorded within science and technology expense on the Consolidated Statements of Earnings (Loss) for the twelve months ended December 31, 2007.

Edgar Filing: Owens Corning - Form 10-Q

During the second quarter of 2007, the Company increased its ownership in Owens Corning India Limited (OCIL) from 60% to 78.5%. The purchase price was approximately \$28 million and was recorded as an increase in goodwill of approximately \$20 million, an increase in plant and equipment of approximately \$1 million and a decrease in minority interest of approximately \$7 million on its Consolidated Balance Sheet. OCIL is a growing, profitable business with a low-cost production platform that supplies Composite Solutions customers in India and exports to other markets.

Table of Contents

-12-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****7. DIVESTITURES**

In August 2007, the Company completed the sale of its Siding Solutions business, a component of its Other Building Materials and Services segment, for net proceeds of approximately \$368 million. The sale was a result of the Company's strategic review of this business. In the third and fourth quarters of 2007, the Company recognized a pretax gain of approximately \$115 million on the sale, which was inclusive of an estimated purchase price adjustment related to working capital. The divested business included the Norandex/Reynolds distribution business and three siding manufacturing facilities. The results of operations for the Siding Solutions business are reported within discontinued operations in the Consolidated Statements of Earnings (Loss), and prior period Consolidated Statements of Earnings (Loss) have been recast. The prior period Consolidated Cash Flow Statement has not been recast.

Operating results of the Siding Solutions business were as follows (in millions):

	Three Months Ended March 31, 2007	
Net sales	\$	163
Earnings from discontinued operations	\$	1
Income tax expense		
Earnings from discontinued operations, net of taxes	\$	1

In September 2007, the Company completed the sale of its Fabwel unit, a component of its Composite Solutions segment, for net proceeds of approximately \$57 million, which was inclusive of an estimated contingent liability. The sale was a result of the Company's strategic review of this business. In the third quarter of 2007, the Company recognized a pretax loss of \$15 million on the sale. The results of operations for Fabwel are reported within discontinued operations in the accompanying Consolidated Statements of Earnings (Loss), and prior period Consolidated Statements of Earnings (Loss) have been recast. The prior period Consolidated Cash Flow Statement has not been recast.

Operating results of Fabwel were as follows (in millions):

	Three Months Ended March 31, 2007	
Net sales	\$	37
Earnings from discontinued operations	\$	
Income tax expense		
Earnings from discontinued operations, net of taxes	\$	

Edgar Filing: Owens Corning - Form 10-Q

In the first quarter of 2007, the Company sold its remaining 40% ownership interest in Owens Corning South Africa (Pty) Ltd, for \$12 million.

Table of Contents

-13-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****8. ASSETS AND LIABILITIES HELD FOR SALE**

In the third quarter of 2007, the Company committed to a plan to sell composite manufacturing facilities located in Battice, Belgium and Birkeland, Norway to gain regulatory approval for the acquisition of the Saint-Gobain Group's reinforcements and composite fabrics businesses. A definitive agreement to sell these facilities to Platinum Equity was reached on January 23, 2008, and the transaction closed on May 1, 2008. These facilities are included in the Company's Composite Solutions segment.

At March 31, 2008, assets and liabilities held for sale at the Battice and Birkeland facilities are comprised of \$63 million of current assets, \$176 million of noncurrent assets (primarily property, plant and equipment) and \$59 million of liabilities. In the first quarter of 2008, the Company recorded an impairment loss of \$10 million as cost of sales on the Consolidated Statement of Earnings (Loss) to write the property, plant and equipment of these facilities down to fair value less costs to sell.

In the fourth quarter of 2007, the Company committed to plans to sell the assets of certain manufacturing facilities as part of its restructuring plans described in Note 10. The divestitures of these facilities are expected to close during 2008. At March 31, 2008, assets held for sale at these facilities were a combined total of \$5 million of property, plant and equipment.

As of March 31, 2008 and December 31, 2007 the assets and liabilities held for sale consist of the following (in millions):

	March 31, 2008	December 31, 2007
Current assets		
Receivables, net	\$ 31	\$ 22
Inventories	32	31
Total current assets	63	53
Property, plant and equipment, net	177	178
Other noncurrent assets	4	
Total assets	\$ 244	\$ 231
Accounts payable and accrued liabilities	\$ 47	\$ 40
Total current liabilities	47	40
Other long-term liabilities	12	8
Total liabilities	\$ 59	\$ 48

Table of Contents

-14-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****9. WARRANTIES**

The Company records a liability for warranty obligations at the date the related products are sold. Adjustments are made as new information becomes available. A reconciliation of the warranty liabilities is as follows (in millions):

	Three Months Ended March 31, 2008	
Beginning balance	\$	33
Amounts accrued for current year		2
Settlements of warranty claims		(3)
Ending balance	\$	32

10. RESTRUCTURING OF OPERATIONS AND OTHER CHARGES (CREDITS)

As a result of evaluating market conditions, actions were taken in the fourth quarter of 2007 to close certain facilities and reduce operating costs. During the three months ended March 31, 2008, the Company recorded \$2 million of restructuring charges related to these actions. The Company anticipates an additional \$4 million in restructuring cost to be incurred throughout the remainder of 2008, and that payments related to these activities will continue into 2009.

Corporate

In the fourth quarter of 2007, the Company's actions resulted in \$7 million in restructuring charges related to severance costs for approximately 60 corporate positions and equity awards costs for all employees terminated as part of the restructuring plan. No additional charges were incurred in the three months ended March 31, 2008.

Composite Solutions

In the fourth quarter of 2007, the Company's actions resulted in \$10 million in restructuring and other charges, comprised of \$7 million in restructuring charges related to severance costs associated with the elimination of approximately 240 positions and \$3 million in other charges related to impairment of fixed assets. No additional charges were incurred in the three months ended March 31, 2008.

Insulating Systems

In the fourth quarter of 2007, the Company's actions resulted in \$20 million in restructuring and other charges, comprised of \$7 million in restructuring charges related to severance costs associated with the elimination of approximately 230 positions due to work force reduction and plant closures and \$13 million in other charges related to accelerated depreciation of fixed assets to be abandoned associated with the plant closures and capacity reductions. Additional restructuring charges of \$1 million were incurred in the three months ended March 31, 2008 related to severance costs associated with these actions.

Edgar Filing: Owens Corning - Form 10-Q

Roofing and Asphalt

In the fourth quarter of 2007, the Company's actions resulted in \$10 million in restructuring and other charges, comprised of \$4 million in restructuring charges and \$6 million in other charges. The \$4 million in restructure

Table of Contents

-15-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****10. RESTRUCTURING OF OPERATIONS AND OTHER CHARGES (CREDITS) (continued)**

charges is comprised of \$3 million related to severance costs associated with the elimination of approximately 80 positions due to work force reduction and plant closures and \$1 million associated with the termination of a contract. The \$6 million in other charges consisted of \$5 million of accelerated depreciation of fixed assets to be abandoned and a \$1 million impairment of fixed assets associated with a plant closure. No additional charges were incurred in the three months ended March 31, 2008.

Other Building Materials and Services

In the fourth quarter of 2007, the Company's actions resulted in \$10 million in restructuring and other charges, comprised of \$6 million in restructuring charges and \$4 million in other charges. The \$6 million in restructuring charges is comprised of \$2 million of severance costs associated with the elimination of approximately 130 positions due to reduction in work force and plant closures and \$4 million associated with the termination of a contract. The \$4 million in other charges consisted of \$3 million of accelerated depreciation of fixed assets to be abandoned and a \$1 million write-off of inventory due to plant closures. Additional restructuring charges of \$1 million were incurred in the three months ended March 31, 2008 related to other costs associated with these actions.

The following table summarizes the status of the unpaid liabilities from the Company's restructuring actions (in millions):

	Beginning Balance December 31, 2007	Accruals	Payments	Ending Balance March 31, 2008	Cumulative Charges Incurred
Severance	\$ 22	\$ 1	\$ (11)	\$ 12	\$ 27
Contract termination	4		(4)		5
Other		1		1	1
Total	\$ 26	\$ 2	\$ (15)	\$ 13	\$ 33

In the first quarter of 2007, the Company recorded a credit of \$2 million related to a change in estimate of its 2006 restructuring actions.

Table of Contents

-16-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****11. DEBT**

Details of our outstanding long-term debt at March 31, 2008 and December 31, 2007 are as follows (in millions):

	March 31, 2008	December 31, 2007
6.50% Senior Notes, net of discount, due 2016	\$ 648	\$ 648
7.00% Senior Notes, net of discount, due 2036	539	539
Senior Term Loan, maturing in 2011	600	600
Revolving Credit Facility, maturing in 2011	275	140
Various capital leases, due through and beyond 2050	48	47
Other floating rate debt, maturing through 2017	29	20
Other fixed rate debt, with maturities up to 2022, at rates from		
0% to 11.0%	12	9
	\$ 2,151	\$ 2,003
Less current portion	13	10
Total long-term debt	\$ 2,138	\$ 1,993

Senior Notes

We issued \$1.2 billion of senior notes (collectively, the Senior Notes) concurrently with our emergence from bankruptcy on the Effective Date. The proceeds of these notes were used to pay certain unsecured and administrative claims, finance general working capital needs and for general corporate purposes.

The Senior Notes were initially offered and sold to qualified institutional buyers in reliance on Rule 144A of the Securities Act. In the second quarter of 2007, we filed a registration statement with the Securities and Exchange Commission for an offering pursuant to which notes substantially identical to the original notes were offered in exchange for the then outstanding notes. Such offering was completed in late June 2007, and all of the original notes were exchanged for registered notes (collectively, the Senior Notes).

The Senior Notes consist of \$650 million aggregate principal amount of 6.50% notes due December 1, 2016 and \$550 million aggregate principal amount of 7.00% notes due December 1, 2036, with effective interest rates of 6.62% and 7.23%, respectively. Interest on each series of notes is payable on June 1 and December 1 of each year.

The Senior Notes are general unsecured obligations of the Company and rank *pari passu* with all existing and future unsecured senior indebtedness of the Company. The Senior Notes rank senior in right of payment to any subordinated indebtedness of the Company and are effectively subordinated to the Company's secured indebtedness, to the extent of the value of the collateral securing such indebtedness.

Edgar Filing: Owens Corning - Form 10-Q

The Senior Notes are also guaranteed by each of the Company's current and future material wholly-owned United States subsidiaries that is a borrower or a guarantor under the Credit Agreement (defined below). Each guaranty of the Senior Notes is a general unsecured obligation of the guarantors and ranks *pari passu* with all existing and future unsecured senior indebtedness of the subsidiary guarantors. The guarantees of the Senior Notes rank senior in right of payment to any subordinated indebtedness of the guarantors and are effectively subordinated to the guarantor's secured indebtedness, to the extent of the value of the collateral securing such indebtedness.

Table of Contents

-17-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

11. DEBT (continued)

The Company has the option to redeem all or part of the Senior Notes at any time at a make whole redemption price. The Company is subject to certain covenants in connection with the issuance of the Senior Notes.

Senior Credit Facilities

On October 31, 2006, the Company entered into a credit agreement (the Credit Agreement) with Citibank, N.A., as administrative agent and various lenders, which are parties thereto. The Credit Agreement created two credit facilities (the Credit Facilities), consisting of:

a \$1.0 billion multi-currency senior revolving credit facility; and

a \$600 million delayed-draw senior term loan facility.

The Credit Facilities each have a five-year maturity. Proceeds from the Revolving Credit facility are available for general working capital needs and for other general corporate purposes. The Revolving Credit Facility is comprised of a U.S. facility, a Canadian facility and a European facility. The Credit Agreement allows the Company to borrow under multiple options, which provide for varying terms and interest rates.

Any obligations under the Credit Facilities are unconditionally and irrevocably guaranteed by the Company's current and future material wholly-owned United States subsidiaries. The Company had \$77 million and \$85 million of letters of credit outstanding under the Revolving Credit Facility at March 31, 2008 and December 31, 2007, respectively.

The Credit Agreement also requires payment to the lenders of a commitment fee based on the average daily unused commitments under the Credit Facilities at rates based upon the applicable corporate credit ratings of the Company. Voluntary prepayments of the loans and voluntary reductions of the unutilized portion of the commitments under the Credit Facilities are permissible without penalty, subject to certain conditions.

The Credit Agreement contains financial, affirmative and negative covenants that we believe are usual and customary for a senior unsecured credit agreement.

Short-Term Debt

At March 31, 2008, and December 31, 2007, short-term borrowings were \$32 million and \$47 million, respectively. The short-term borrowings for both periods consisted of various operating lines of credit and working capital facilities maintained by certain of the Company's non-U.S. subsidiaries. Certain of these borrowings are collateralized by receivables, inventories or property. The borrowing facilities are typically for one-year renewable terms. The weighted average interest rate on short-term borrowings was approximately 6.7% and 5.3% at March 31, 2008 and December 31, 2007, respectively.

12. PENSION PLANS AND OTHER POSTRETIREMENT BENEFITS

Pension Plans

Edgar Filing: Owens Corning - Form 10-Q

The Company has several defined benefit pension plans covering most employees. Under the plans, pension benefits are based on an employee's years of service and, for certain categories of employees, qualifying compensation. Company contributions to these pension plans are determined by an independent actuary.

Table of Contents

-18-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****12. PENSION PLANS AND OTHER POSTRETIREMENT BENEFITS (continued)**

Contributions to the U.S. pension plan are based on amounts needed to meet or exceed minimum funding requirements. The unrecognized cost of retroactive amendments and actuarial gains and losses are amortized over the average future service period of plan participants expected to receive benefits.

The following tables provide information regarding pension expense recognized during the year (in millions):

	Three Months Ended March 31, 2008			Three Months Ended March 31, 2007		
	U.S.	Non-U.S.	Total	U.S.	Non-U.S.	Total
Components of Net Periodic Pension Cost						
Service cost	\$ 5	\$ 6	\$ 11	\$ 6	\$ 2	\$ 8
Interest cost	15	29	44	14	6	20
Expected return on plan assets	(18)	(32)	(50)	(17)	(7)	(24)
Amortization of actuarial loss		(1)	(1)			
Net periodic pension cost	\$ 2	\$ 2	\$ 4	\$ 3	\$ 1	\$ 4

The increased service cost and interest cost in the non-U.S. pension plan in the first quarter of 2008 compared to the same period in 2007 is a result of the Company's acquisition of the reinforcements and composite fabrics businesses from the Saint-Gobain Group in the fourth quarter of 2007. Owens Corning expects to contribute approximately \$62 million in cash to the U.S. pension plans and approximately \$18 million to non-U.S. plans during 2008. The Company made cash contributions of approximately \$24 million to the plans during the three months ended March 31, 2008.

Postemployment and Postretirement Benefits Other than Pension Plans

The Company and its subsidiaries maintain health care and life insurance benefit plans for certain retired employees and their dependents. The health care plans in the U.S. are non-funded and pay either (1) stated percentages of covered medically necessary expenses, after subtracting payments by Medicare or other providers and after stated deductibles have been met, or (2) fixed amounts of medical expense reimbursement.

The following table provides the components of net periodic benefit cost for aggregated U.S. and non-U.S. Plans for the periods indicated (in millions):

	Three Months Ended March 31,	
	2008	2007
Components of Net Periodic Benefit Cost		

Edgar Filing: Owens Corning - Form 10-Q

Service cost	\$ 1	\$ 1
Interest cost	4	5
Net periodic benefit cost	\$ 5	\$ 6

Table of Contents

-19-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

13. CONTINGENT LIABILITIES AND OTHER MATTERS

Bankruptcy-Related Matters

In connection with the Debtor's emergence from Chapter 11 bankruptcy proceedings, the Company established a Disputed Distribution Reserve (as defined in the Plan) funded in the initial amount of approximately \$85 million for the potential payment of certain non-tax claims against the Debtors that were disputed as of the Effective Date. During 2007, approximately \$52 million of the claims were settled. The remaining reserve, in the amount of \$33 million, is reflected as restricted cash on the Consolidated Balance Sheet as of March 31, 2008. See Note 20 to the Consolidated Financial Statements for a discussion of certain other bankruptcy-related matters.

Securities and Certain Other Litigation

On September 1, 2006, various members of OCD's Investment Review Committee were named as defendants in a lawsuit captioned *Brown v. Owens Corning Investment Review Committee, et al.*, in the United States District Court for the Northern District of Ohio (Western Division). Neither the Company nor OCD is named in the lawsuit but such individuals would have a contingent indemnification claim against OCD. The suit, brought by former employees of OCD, was brought under ERISA alleging that the defendants breached their fiduciary duties to certain pension benefit plans and to class members in connection with the investments in an OCD company common stock fund. A motion to dismiss was filed on behalf of the defendants on March 5, 2007. Subsequently, the court converted the Motion to Dismiss to a Motion for Summary Judgment. The court ordered limited discovery, the parties filed written argument and a hearing on the Motion was held on January 18, 2008. On March 31, 2008, the court denied the Company's Motion for Summary Judgment. On April 15, 2008, the Company filed a Motion for Reconsideration. The court has entered a scheduling order under which the plaintiffs filed a Motion for Class Certification on May 2, 2008. The trial is scheduled for September 2009.

Environmental Liabilities

We have been deemed by the Environmental Protection Agency (EPA) to be a Potentially Responsible Party (PRP) with respect to certain sites under the Comprehensive Environmental Response Compensation and Liability Act. We have also been deemed a PRP under similar state or local laws and in other instances other PRPs have brought suits against us as a PRP for contribution under such federal, state, or local laws. At March 31, 2008, we had environmental remediation liabilities as a PRP at 43 sites. Our environmental liabilities at 22 of these sites will be resolved pursuant to the terms of the Debtor's Plan of Reorganization and will be paid out of the Non-Tax Bankruptcy Reserve described in Note 20. At the other 21 sites, we have a continuing legal obligation to either complete remedial actions or contribute to the completion of remedial actions as part of a group of PRPs. For these sites we estimate a reserve in accordance with accounting principles generally accepted in the United States to reflect environmental liabilities that have been asserted or are probable of assertion, in which liabilities are probable and reasonably estimable. At March 31, 2008, our reserve for such liabilities was \$9 million, of which \$4 million is recorded in the Non-Tax Bankruptcy Reserve. We will continue to review our environmental reserve and make such adjustments as appropriate.

Table of Contents

-20-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****14. STOCK COMPENSATION****2006 Stock Plan**

In conjunction with the confirmation of the Debtor's Plan of Reorganization, the Company's 2006 Stock Plan was approved by the United States Bankruptcy Court for the District of Delaware. In accordance with Section 303 of the Delaware General Corporation Law, such approval constituted stockholder approval of the 2006 Stock Plan. The 2006 Stock Plan became effective on October 31, 2006, the date that the Debtors emerged from Chapter 11 Bankruptcy. In December 2007, the stockholders approved the Owens Corning 2006 Stock Plan, as amended and restated (2006 Stock Plan).

The 2006 Stock Plan authorizes grants of stock options, stock appreciation rights, restricted stock awards, restricted stock units, bonus stock awards and performance stock awards to be made pursuant to the plan. Upon emergence from Chapter 11 the Company made a one-time emergence equity grant of stock options and restricted stock to all employees. At March 31, 2008, the maximum number of shares remaining available under the 2006 Stock Plan for all stock awards was 5,764,582.

Stock Options

The Company has granted stock options under its employee emergence equity program and its executive compensation programs. The Company calculates a weighted-average grant-date fair value using a Black-Scholes valuation model for options granted. No stock options were exercised or granted during the three months ended March 31, 2008 or 2007.

In general, the exercise price of each option awarded under the 2006 Stock Plan equals the market price of the Company's common stock on the date of grant and an option's maximum term is 10 years. Shares issued from the exercise of options are recorded in the common stock accounts at the option price. The number of awards and vesting periods of such awards are determined at the discretion of the Compensation Committee of the Board of Directors. The volatility assumption was based on a benchmark study of our peers.

The following table summarizes our stock option activity during the three months ended March 31, 2008:

	Three Months Ended March 31, 2008	
	Number of Options	Weighted- Average Exercise Price
Outstanding at December 31, 2007	2,163,170	\$ 29.90
Options granted		
Options exercised		
Options forfeited	(23,400)	\$ 30.00
Outstanding at March 31, 2008	2,139,770	\$ 29.90

Edgar Filing: Owens Corning - Form 10-Q

The following table summarizes information about options outstanding and exercisable at March 31, 2008:

Range of Exercise Prices	Options Outstanding			Options Exercisable	
	Options Outstanding	Weighted-Average Remaining Contractual Life	Exercise Price	Number Exercisable at 3/31/08	Weighted- Average Exercise Price
\$26.99 \$30.00	2,139,770	8.61	\$ 29.90		\$

Table of Contents

-21-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****14. STOCK COMPENSATION (continued)**

During the three months ended March 31, 2008 and 2007, the Company recognized expense of \$1 million and \$2 million, respectively, related to the Company's stock options, which was recorded under the caption employee emergence equity program expense on the Consolidated Statements of Earnings (Loss). As of March 31, 2008 and 2007, there was \$9 million and \$17 million, respectively, of total unrecognized compensation cost related to stock options. The total aggregate intrinsic value of options outstanding as of March 31, 2008 and 2007 was less than \$1 million and \$4 million, respectively.

Restricted Stock Awards and Restricted Stock Units

The Company has granted restricted stock awards and restricted stock units under its employee emergence equity program, Board of Director compensation program, long-term incentive program (LTIP) and officer appointment program. Compensation expense for restricted stock is generally measured based on the market price of the stock on the date of grant and is recognized on a straight-line basis over the vesting period. These grants are subject to alternate vesting plans for death, disability, approved early retirement and involuntary termination, over various periods ending in 2010.

The Company has granted restricted stock awards under its CEO appointment program in which the restricted stock awards vest solely upon fulfilling a market condition. The market condition allows for 20 percent of the total granted shares to vest on the day the Company's stock price closes at or above specified closing prices. The Company calculated the grant-date fair values, and derived service periods for each of the required closing price market conditions, using the Monte Carlo valuation model. Compensation expense for each stock price specified by the market condition is measured based on the individual grant-date fair values on a straight-line basis over the calculated derived service period. The program's derived service periods expire over various periods ending in 2011.

A summary of the status of the Company's plans that had restricted stock issued as of March 31, 2008 and changes during the three months ended March 31, 2008 are presented below. The weighted-average grant-date fair value of the restricted stock granted during the three months ended March 31, 2007 was \$29.09.

	Three Months Ended March 31, 2008	
	Number of Shares	Weighted- Average Grant- Date Fair Value
Outstanding at December 31, 2007	3,367,282	\$ 29.57
Granted	676,516	\$ 19.71
Vested	(900)	\$ 30.00
Forfeited	(36,492)	\$ 30.67
Outstanding at March 31, 2008	4,006,406	\$ 27.89

Edgar Filing: Owens Corning - Form 10-Q

During the three months ended March 31, 2008 and 2007, the Company recognized expense of \$9 million and \$6 million, respectively, related to the Company's restricted stock awards, of which \$6 million was recorded under the caption employee emergence equity program expense on the Consolidated Statements of Earnings (Loss) in each period. As of March 31, 2008 and 2007, there was \$47 million and \$60 million, respectively, of total unrecognized compensation cost related to restricted stock. That cost is expected to be recognized over a weighted-average period of 1.87 years and 2.59 years, respectively. The total fair value of shares vested during the three months ended March 31, 2008 and 2007 was less than \$1 million in each period.

Table of Contents

-22-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****14. STOCK COMPENSATION (continued)****Performance Stock Awards and Performance Stock Units**

The Company has granted performance stock awards and performance stock units as a part of its LTIP. In the first quarter of 2008 and the second quarter of 2007, the Company granted performance stock, of which fifty percent will be settled in stock and fifty percent will be settled in cash. The amount of the performance stock is contingent on meeting various company-wide performance goals, including cumulative earnings per share. Compensation expense for performance stock settled in stock is measured based on the market price of the stock on the date of grant and is recognized on a straight-line basis over the vesting period. Compensation expense for performance stock settled in cash is measured based on the market price of the stock at the end of each quarter and is recognized on a straight-line basis over the vesting period. The initial valuation of all performance stock granted assumes that performance goals will be achieved. This assumption is monitored each quarter and if it becomes probable that such goals will not be achieved or will be exceeded, compensation cost recognized will be adjusted and previous surplus compensation cost recognized will be reversed or additional cost will be recognized. These grants are subject to alternate vesting plans for death, disability, approved early retirement and involuntary termination over various periods ending in 2010.

A summary of the status of the Company's plans that had performance stock issued as of March 31, 2008, and changes during the three months ended March 31, 2008, are presented below.

	Three Months Ended March 31, 2008	
	Number of Shares	Weighted- Average Grant- Date Fair Value
Outstanding at December 31, 2007	123,562	\$ 27.14
Granted	573,312	\$ 19.91
Vested		
Forfeited	(11,632)	\$ 34.06
Outstanding at March 31, 2008	685,242	\$ 20.35

During the three months ended March 31, 2008, the Company recognized expense of \$2 million related to the Company's performance stock. As of March 31, 2008, there was \$10 million of total unrecognized compensation cost related to performance stock. That cost is expected to be recognized over a weighted-average period of 2.7 years.

Table of Contents

-23-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****15. EARNINGS (LOSS) PER SHARE**

The following table reconciles the weighted-average number of shares used in the basic earnings per share calculation to the weighted-average number of shares used to compute diluted earnings per share (in millions, except per share amounts):

	Three Months Ended	
	March 31,	
	2008	2007
Loss from continuing operations	\$ (15)	\$
Earnings from discontinued operations		1
Net earnings (loss)	\$ (15)	\$ 1
Weighted-average number of shares outstanding used for basic earnings per share	128.8	128.2
Non-vested restricted shares		0.5
Stock options		0.3
Weighted-average number of shares outstanding and common equivalent shares used for diluted earnings per share	128.8	129.0
Basic earnings (loss) per common share		
Basic loss from continuing operations	\$ (0.12)	\$
Basic earnings from discontinued operations		0.01
Basic net earnings (loss) per common share	\$ (0.12)	\$ 0.01
Diluted earnings (loss) per common share		
Diluted loss from continuing operations	\$ (0.12)	\$
Diluted earnings from discontinued operations		0.01
Diluted net earnings (loss) per common share	\$ (0.12)	\$ 0.01

For the three months ended March 31, 2008, the number of shares used in the calculation of diluted earnings per share did not include 0.7 of non-vested restricted shares, 2.1 million common equivalent shares of deferred awards, 17.5 million common equivalent shares from Series A Warrants and 7.8 million common equivalent shares from Series B Warrants due to their anti-dilutive effect.

For the three months ended March 31, 2007, the number of shares used in the calculation of diluted earnings per share did not include 17.5 million common equivalent shares from Series A Warrants and 7.8 million common equivalent shares from Series B Warrants due to their anti-dilutive effect.

16. COMPREHENSIVE EARNINGS

The following table presents comprehensive earnings for the periods indicated (in millions):

	Three Months Ended	
	March 31,	
	2008	2007
Net earnings (loss)	\$ (15)	\$ 1
Currency translation adjustment	45	7
Deferred income on hedging	7	7
Comprehensive earnings	\$ 37	\$ 15

Table of Contents

-24-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****17. INCOME TAXES**

Income tax expense from continuing operations for the three months ended March 31, 2008 was \$2 million, and was the result of legislative changes and other various discrete tax items that were incurred in the first quarter of 2008 and the effect of lower foreign tax rates.

18. FAIR VALUE MEASUREMENT

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, Fair Value Measurements (SFAS 157). This statement defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. The statement became effective for financial statements issued for fiscal years beginning after November 15, 2007 and interim periods within that fiscal year. On February 12, 2008 the FASB issued FASB Staff Position (FSP) FAS 157-2 which permitted a delay in the effective date of SFAS 157 to fiscal years beginning after November 15, 2008, for nonfinancial assets and nonfinancial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). The Company adopted this statement for financial assets and financial liabilities and nonfinancial assets and nonfinancial liabilities recognized or disclosed at fair value on a recurring basis as of January 1, 2008. The effect of the adoption of this statement was not material, resulting only in increased disclosures.

FAS 157 requires that assets and liabilities carried at fair value be classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

Assets and Liabilities Measured at Fair Value on a Recurring Basis

The following table summarizes the fair values, and levels within the fair value hierarchy in which the fair value measurements fall, for assets and liabilities measured on a recurring basis as of March 31, 2008 (in millions):

Description	Total Measured at Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Cash equivalents	\$ 31	\$ 31	\$	\$
Derivative assets	11		11	
Total	\$ 42	\$ 31	\$ 11	\$

Edgar Filing: Owens Corning - Form 10-Q

Cash equivalents, by their nature, utilize Level 1 inputs in determining fair value. The Company measures the value of its natural gas hedge and foreign currency forward contracts under Level 2 inputs as defined by FAS 157. The fair value the Company's natural gas hedges is determined by a mark to market valuation based on forward curves using observable market prices and the fair value of its foreign currency forward contracts is determined using observable market transactions in over-the-counter markets.

Table of Contents

-25-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

18. FAIR VALUE MEASUREMENT (continued)

It is the Company's policy to offset the fair value amounts recognized for derivative instruments and fair value amounts recognized for cash collateral arising from derivative instruments executed with the same counterparty under a master netting arrangement. As of March 31, 2008 there were no collateral amounts recognized.

19. ACCOUNTING PRONOUNCEMENTS

In March 2008, the FASB issued Statement of Financial Accounting Standards No. 161, Disclosures about Derivative Instruments and Hedging Activities. This statement requires expanded disclosures concerning derivative instruments and hedging activities and their effects on an entity's financial position, financial performance and cash flows. It is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008, with early application permitted. The Company is in the process of evaluating the impact on disclosures of adopting this statement.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 160, Noncontrolling Interests in Consolidated Financial Statements an Amendment of ARB 51. This statement requires minority interests be reported as equity on the balance sheet, changes the reporting of net earnings to include both the amounts attributable to the affiliate's parent and the noncontrolling interest and clarifies the accounting for changes in a parent's interest in an affiliate. This statement is effective for financial statements issued for fiscal years beginning on or after December 15, 2008, including interim periods within that fiscal year. The provisions of this statement are to be applied prospectively, except that the presentation and disclosure requirements are to be applied retrospectively for all periods presented. The Company is in the process of evaluating the impact of adopting this statement.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 141(R), Business Combinations. This statement requires that in a business combination the acquirer recognize all purchased assets and assumed liabilities at fair value, that negative goodwill due to bargain purchases be recognized as a gain in the income statement and that acquisition costs and planned restructuring costs associated with the acquisition be separately recognized. This statement is effective as of the beginning of the first annual reporting period beginning on or after December 15, 2008 and is to be applied prospectively.

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, The Fair Value Option for Financial Assets and Financial Liabilities including an amendment of FAS 115. This statement permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS 159 is effective for fiscal years beginning after November 15, 2007. The Company adopted this statement as of January 1, 2008. The Company did not elect the Fair Value Option for any financial instruments; therefore there was no impact on the Company's Consolidated Statement of Earnings (Loss) or Consolidated Balance Sheet.

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, Fair Value Measurements (SFAS 157). This statement defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. The statement became effective for financial statements issued for fiscal years beginning after November 15, 2007 and interim periods within that fiscal year. On February 12, 2008 the FASB issued FASB Staff Position (FSP) FAS 157-2. This FSP permits a delay in the effective date of SFAS 157 to fiscal years beginning after November 15, 2008, for nonfinancial assets and nonfinancial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). The delay is intended to allow the Board and constituents additional time to consider the effect of various implementation issues that have arisen, or that may arise, from the application of

Table of Contents

-26-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

19. ACCOUNTING PRONOUNCEMENTS (continued)

SFAS 157. On February 14, 2008, the FASB issued FSP FAS 157-1 to exclude SFAS 13, Accounting for Leases, and its related interpretive accounting pronouncements from the scope of SFAS 157. The Company adopted this statement for financial assets and financial liabilities and recurring nonfinancial assets and recurring nonfinancial liabilities as of January 1, 2008. The effect of the adoption of this statement was not material. The Company is currently in the process of evaluating the impact of adopting this pronouncement for other nonfinancial assets or liabilities.

20. EMERGENCY FROM CHAPTER 11 PROCEEDINGS

Background

On October 5, 2000 (the Petition Date), OCD and the 17 United States subsidiaries listed below (collectively with OCD, the Debtors) filed voluntary petitions for relief under Chapter 11 of the United States Bankruptcy Code (the Bankruptcy Code) in the United States Bankruptcy Court for the District of Delaware (the USBC):

CDC Corporation	Integrex Testing Systems LLC
Engineered Yarns America, Inc.	HOMExperts LLC
Falcon Foam Corporation	Jefferson Holdings, Inc.
Integrex	Owens-Corning Fiberglas Technology, Inc.
Fibreboard Corporation	Owens-Corning HT, Inc.
Exterior Systems, Inc.	Owens-Corning Overseas Holdings, Inc.
Integrex Ventures LLC	Owens Corning Remodeling Systems, LLC
Integrex Professional Services LLC	Soltech, Inc.
Integrex Supply Chain Solutions LLC	

Until October 31, 2006, the date on which the Debtors emerged from bankruptcy, the Debtors operated their businesses as debtors-in-possession in accordance with the Bankruptcy Code. The Chapter 11 cases of the Debtors (collectively, the Chapter 11 Cases) were jointly administered under Case No. 00-3837 (JKF). The Debtors filed for relief under Chapter 11 of the Bankruptcy Code to address the growing demands on cash flow resulting from the multi-billion dollars of asbestos personal injury claims that had been asserted against OCD and Fibreboard Corporation.

Following a Confirmation Hearing on September 18, 2006, the USBC entered an Order on September 26, 2006 (the Confirmation Order), confirming the Debtors Sixth Amended Joint Plan of Reorganization for Owens Corning and Its Affiliated Debtors and Debtors-In-Possession (as Modified) (the Plan), and the Findings of Fact and Conclusions of Law Regarding Confirmation of the Sixth Amended Joint Plan of Reorganization for Owens Corning and Its Affiliated Debtors and Debtors-In-Possession (the Findings of Fact and Conclusions of Law). On September 28, 2006, the United States District Court for the District of Delaware entered an order affirming the Confirmation Order and the Findings of Fact and Conclusions of Law. Pursuant to the Confirmation Order, the Plan became effective in accordance with its terms on October 31, 2006 (the Effective Date).

Under the terms of the Plan and related Confirmation Order, asbestos personal injury claims against each of OCD and Fibreboard will be administered and distributions on account of such claims will be made, exclusively from the 524(g) Trust that has been established and funded pursuant to the Plan. In addition, all asbestos property damage claims against OCD or Fibreboard either (i) have been resolved, (ii) will be

resolved pursuant to the

Table of Contents

-27-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

20. EMERGENCE FROM CHAPTER 11 PROCEEDINGS (continued)

Plan, along with certain other unsecured claims for an aggregate amount within the Company's Non-Tax Bankruptcy Reserve (defined below), or (iii) are barred pursuant to the Plan and Confirmation Order. Accordingly, other than the limited number and value of property damage claims being resolved pursuant to clause (ii) above, the Company has no further asbestos liabilities.

Pursuant to the terms of the Plan, the Company is obligated to make certain additional payments to certain creditors, including certain payments to holders of administrative expense priority claims and professional advisors in the Chapter 11 Cases. The Company had reserved approximately \$35 million as of March 31, 2008 to pay remaining claims in the Bankruptcy of which approximately \$33 million relate to non-tax claims (the Non-Tax Bankruptcy Reserve). Pursuant to the Plan, the Company has established a Disputed Distribution Reserve, funded in the amount of approximately \$33 million as of March 31, 2008, which is reflected as restricted cash in the Consolidated Balance Sheet, for the potential payment of certain non-tax claims against the Debtors that were disputed as of the Effective Date. The amounts for Chapter 11-related reorganization items in the Consolidated Statements of Earnings (Loss) were immaterial for the three months ended March 31, 2008 and 2007.

21. SUBSEQUENT EVENTS

On May 1, 2008, the Company completed the divestiture of its composite manufacturing facilities located in Battice, Belgium and Birkeland, Norway for net proceeds of approximately \$197 million. Assets and liabilities related to these facilities are reported as held for sale as of March 31, 2008. In the first quarter of 2008, the Company recorded an impairment loss of \$10 million as cost of sales on the Consolidated Statement of Earnings (Loss) to write the property, plant and equipment of these facilities down to fair value less costs to sell.

22. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS

The following Condensed Consolidating Financial Statements present the financial information required with respect to those entities which guarantee certain of the Company's debt. The Condensed Consolidating Financial Statements are presented on the equity method. Under this method, the investments in subsidiaries are recorded at cost and adjusted for the Company's share of the subsidiaries' cumulative results of operations, capital contributions, distributions and other equity changes. The principal elimination entries eliminate investment in subsidiaries and intercompany balances and transactions.

Guarantor and Nonguarantor Financial Statements

As described in Note 11, Owens Corning issued \$1.2 billion aggregate principal amount of Senior Notes. The Senior Notes and the Senior Credit Facilities are guaranteed, fully, unconditionally and jointly and severally, by each of Owens Corning's current and future 100% owned material domestic subsidiaries that are a borrower or a guarantor under Owens Corning's Credit Facilities, which permits changes to the named guarantors in certain situations (collectively, the Guarantor Subsidiaries). The remaining subsidiaries have not guaranteed the Senior Notes and the Senior Credit Facilities (collectively, the Nonguarantor Subsidiaries). As disclosed in Note 1, Owens Corning became the holding company and ultimate parent company of OCD and the other Owens Corning companies on October 31, 2006, as a part of the restructuring that was conducted in connection with OCD's emergence from bankruptcy.

Table of Contents

-28-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****22. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS (continued)****OWENS CORNING AND SUBSIDIARIES****CONSOLIDATED STATEMENT OF EARNINGS (LOSS)****FOR THE THREE MONTHS ENDED MARCH 31, 2008****(in millions)**

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
NET SALES	\$	\$ 773	\$ 645	\$ (65)	\$ 1,353
COST OF SALES	(14)	700	540	(65)	1,161
Gross margin	14	73	105		192
OPERATING EXPENSES					
Marketing and administrative expenses	36	62	44		142
Science and technology expenses		12	7		19
Restructuring costs		2			2
Chapter 11-related reorganization items					
Employee emergence equity program expense		5	2		7
(Gain) loss on sale of fixed assets and other	(39)	33	9		3
Total operating expenses	(3)	114	62		173
EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES					
	17	(41)	43		19
Interest (income) expense, net	31	(1)	2		32
EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE TAXES					
	(14)	(40)	41		(13)
Income tax expense (benefit)	(3)	(4)	9		2
EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE	(11)	(36)	32		(15)

**MINORITY INTEREST AND EQUITY
IN NET EARNINGS (LOSS) OF
AFFILIATES**

Equity in net earnings (loss) of subsidiaries	(4)	32	(28)
Minority interest and equity in net earnings (loss) of affiliates			

**EARNINGS (LOSS) FROM
CONTINUING OPERATIONS**

Earnings from discontinued operations, net of tax	(15)	(4)	32	(28)	(15)
--	------	-----	----	------	------

NET EARNINGS (LOSS)	\$ (15)	\$ (4)	\$ 32	\$ (28)	\$ (15)
----------------------------	---------	--------	-------	---------	---------

Table of Contents

-29-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****22. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS (continued)****OWENS CORNING AND SUBSIDIARIES****CONSOLIDATED STATEMENT OF EARNINGS (LOSS)****FOR THE THREE MONTHS ENDED MARCH 31, 2007****(in millions)**

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
NET SALES	\$	\$ 842	\$ 348	\$ (66)	\$ 1,124
COST OF SALES		727	276	(66)	937
Gross margin		115	72		187
OPERATING EXPENSES					
Marketing and administrative expenses	36	77	14		127
Science and technology expenses		13	2		15
Restructuring costs (credits)		(2)			(2)
Chapter 11-related reorganization items		3			3
Employee emergence equity program expense		6	2		8
(Gain) loss on sale of fixed assets and other	(38)	23	19		4
Total operating expenses	(2)	120	37		155
EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES					
	2	(5)	35		32
Interest expense, net	32				32
EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE TAXES					
	(30)	(5)	35		
Income tax expense (benefit)	(8)	(1)	9		
EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE					
	(22)	(4)	26		

**MINORITY INTEREST AND EQUITY
IN NET EARNINGS (LOSS) OF
AFFILIATES**

Equity in net earnings (loss) of subsidiaries	23	25	(48)
Minority interest and equity in net earnings (loss) of affiliates			

**EARNINGS (LOSS) FROM
CONTINUING OPERATIONS**

Earnings (loss) from discontinued operations, net of tax	1	21	26	(48)	
		2	(1)		1

NET EARNINGS (LOSS)	\$ 1	\$ 23	\$ 25	\$ (48)	\$ 1
----------------------------	-------------	--------------	--------------	----------------	-------------

Table of Contents

-30-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

22. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS (continued)

OWENS CORNING AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

AS OF MARCH 31, 2008

(in millions)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	\$	\$ 34	\$ 84	\$	\$ 118
Receivables, net		303	493		796
Due from affiliates	180	665	125	(970)	
Inventories		493	390		883
Restricted cash - disputed distribution reserve		33			33
Assets held for sale - current			63		63
Other current assets	2	53	60		115
Total current assets	182	1,581	1,215	(970)	2,008
Investment in subsidiaries	6,045	1,515		(7,560)	
Due from affiliates		25		(25)	
Property, plant and equipment, net	471	1,232	1,074		2,777
Goodwill		1,145	28		1,173
Intangible assets		1,090	118		1,208
Deferred income taxes	23	513	(44)		492
Assets held for sale - non-current		5	176		181
Other non-current assets	23	69	102		194
TOTAL ASSETS	\$ 6,744	\$ 7,175	\$ 2,669	\$ (8,555)	\$ 8,033
LIABILITIES AND STOCKHOLDERS' EQUITY					
CURRENT					
Accounts payable and accrued liabilities	\$ (14)	\$ 510	\$ 583	\$	\$ 1,079
Due from affiliates	630	130	210	(970)	
Accrued interest	29	1	1		31
Short-term debt			32		32
Long-term debt - current portion		3	10		13
Liabilities held for sale - current			47		47

Edgar Filing: Owens Corning - Form 10-Q

Total current liabilities	645	644	883	(970)	1,202
Long-term debt, net of current portion	2,063	18	57		2,138
Due from affiliates			25	(25)	
Pension plan liability		38	87		125
Other employee benefits liability		268	24		292
Liabilities held for sale non-current			12		12
Other liabilities		162	30		192
Commitments and contingencies					
Minority interest			36		36
STOCKHOLDERS EQUITY					
Preferred stock					
Common stock	1				1
Additional paid in capital	3,794	5,940	1,380	(7,320)	3,794
Accumulated earnings (deficit)	16	105	135	(240)	16
Accumulated other comprehensive earnings	225				225
Total stockholders equity	4,036	6,045	1,515	(7,560)	4,036
TOTAL LIABILITIES AND STOCKHOLDERS EQUITY	\$ 6,744	\$ 7,175	\$ 2,669	\$ (8,555)	\$ 8,033

Table of Contents

-31-

OWENS CORNING AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(unaudited)

22. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS (continued)

OWENS CORNING AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

AS OF DECEMBER 31, 2007

(in millions)

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	\$	\$ 36	\$ 99	\$	\$ 135
Receivables, net		237	484		721
Due from affiliates	135	632	112	(879)	
Inventories		485	336		821
Restricted cash - disputed distribution reserve		33			33
Assets held for sale - current			53		53
Other current assets		45	44		89
Total current assets	135	1,468	1,128	(879)	1,852
Investment in subsidiaries	5,868	1,425		(7,293)	
Due from affiliates		25		(25)	
Property, plant and equipment, net	472	1,248	1,052		2,772
Goodwill		1,146	28		1,174
Intangible assets		1,095	115		1,210
Deferred income taxes	20	504	(37)		487
Assets held for sale - non-current		5	173		178
Other non-current assets	16	79	104		199
TOTAL ASSETS	\$ 6,511	\$ 6,995	\$ 2,563	\$ (8,197)	\$ 7,872
LIABILITIES AND STOCKHOLDERS' EQUITY					
CURRENT					
Accounts payable and accrued liabilities	\$ (2)	\$ 546	\$ 593	\$	\$ 1,137
Due from affiliates	587	83	209	(879)	
Accrued interest	10	1	1		12
Short-term debt			47		47
Long-term debt - current portion		1	9		10
Liabilities held for sale - current			40		40

Edgar Filing: Owens Corning - Form 10-Q

Total current liabilities	595	631	899	(879)	1,246
Long-term debt, net of current portion	1,928	20	45		1,993
Due from affiliates			25	(25)	
Pension plan liability		53	93		146
Other employee benefits liability		269	24		293
Liabilities held for sale non-current			8		8
Other liabilities		154	7		161
Commitments and contingencies					
Minority interest			37		37
STOCKHOLDERS EQUITY					
Preferred stock					
Common stock	1				1
Additional paid in capital	3,783	5,759	1,322	(7,081)	3,783
Accumulated earnings (deficit)	31	109	103	(212)	31
Accumulated other comprehensive earnings	173				173
Total stockholders equity	3,988	5,868	1,425	(7,293)	3,988
TOTAL LIABILITIES AND STOCKHOLDERS EQUITY	\$ 6,511	\$ 6,995	\$ 2,563	\$ (8,197)	\$ 7,872

Table of Contents

-32-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****22. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS (continued)****OWENS CORNING AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****FOR THE THREE MONTHS ENDED MARCH 31, 2008****(in millions)**

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
NET CASH FLOW USED FOR OPERATING ACTIVITIES	\$	\$ (96)	\$ (11)	\$	\$ (107)
NET CASH FLOW USED FOR INVESTING ACTIVITIES					
Additions to plant and equipment		(41)	(11)		(52)
Investment in subsidiaries and affiliates, net of cash acquired					
Proceeds from the sale of assets or affiliates			2		2
Net cash flow used for investing activities		(41)	(9)		(50)
NET CASH FLOW PROVIDED BY (USED FOR) FINANCING ACTIVITIES					
Proceeds from long-term debt			12		12
Payments on long-term debt			(2)		(2)
Proceeds from revolving credit facility	175				175
Payments on revolving credit facility	(40)				(40)
Net decrease in short-term debt			(17)		(17)
Parent loans and advances	(135)	135			
Net cash flow provided by (used for) financing activities		135	(7)		128

Edgar Filing: Owens Corning - Form 10-Q

Effect of exchange rate changes on cash		12		12
NET DECREASE IN CASH AND CASH EQUIVALENTS		(2)	(15)	(17)
Cash and cash equivalents at beginning of period		36	99	135
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$	\$ 34	\$ 84	\$ 118

Table of Contents

-33-

OWENS CORNING AND SUBSIDIARIES**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)****(unaudited)****22. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS (continued)****OWENS CORNING AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****FOR THE THREE MONTHS ENDED MARCH 31, 2007****(in millions)**

	Parent	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
NET CASH FLOW USED FOR OPERATING ACTIVITIES	\$	\$ (200)	\$ (86)	\$	\$ (286)
NET CASH FLOW USED FOR INVESTING ACTIVITIES					
Additions to plant and equipment		(32)	(10)		(42)
Investment in subsidiaries and affiliates, net of cash acquired		(1)			(1)
Proceeds from the sale of assets or affiliates		12			12
Net cash flow used for investing activities		(21)	(10)		(31)
NET CASH FLOW PROVIDED BY (USED FOR) FINANCING ACTIVITIES					
Proceeds from long-term debt	600		9		609
Payments on long-term debt			(6)		(6)
Payments of note payable to 524(g) Trust		(1,390)			(1,390)
Proceeds from revolving credit facility	110				110
Net decrease in short-term debt			(2)		(2)
Parent loans and advances	(710)	710			
Net cash flow provided by (used for) financing activities		(680)	1		(679)
Effect of exchange rate changes on cash					
NET DECREASE IN CASH AND CASH EQUIVALENTS		(901)	(95)		(996)

Edgar Filing: Owens Corning - Form 10-Q

Cash and cash equivalents at beginning of period	906	183	1,089
--	-----	-----	-------

CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$	\$	5	\$	88	\$	\$	93
---	----	----	---	----	----	----	----	----

Table of Contents

-34-

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

All per share information discussed below is on a diluted basis. References in this Report to the Consolidated Financial Statements refer to the Consolidated Financial Statements included in this Report. Unless the context requires otherwise, the terms Owens Corning, Company, we and our in this report refer to Owens Corning and its subsidiaries.

GENERAL BUSINESS OVERVIEW

Headquartered in Toledo, Ohio, Owens Corning is a leading global producer of glass fiber reinforcements and other materials for composites systems and residential and commercial building materials.

We operate within two general product categories: composites systems, which includes our Composite Solutions reportable segment and building materials, which includes our Insulating Systems, Roofing and Asphalt and Other Building Materials and Services reportable segments. Through these lines of business, we manufacture and sell products worldwide.

We maintain leading market positions in all of our major product categories. In the first quarter of 2008, Composite Solutions, Insulating Systems, Roofing and Asphalt and Other Building Materials and Services represented 48%, 26%, 22% and 4% of our total reportable segment net sales, respectively.

We estimate that net sales by end market in the first quarter were 18% U.S. and Canada new residential construction, 23% U.S. and Canada residential repair and remodeling, 20% U.S. and Canada commercial and industrial and 39% international.

Global demand for glass fiber reinforcement materials continued to grow during the first quarter of 2008. Historically, global demand for composite materials has grown annually at about 1.5 times to 2 times global GDP. The growth in the demand for composite materials is driven by the overall growth of economies around the world, and through the development of new applications which leverages the inherent advantages delivered by composites material systems; namely high-strength, corrosion resistance, light weight, durability, and design flexibility. Composite materials are often used in various applications to replace traditional materials including steel, wood, concrete and aluminum, and are found in automotive and transportation, construction and infrastructure, consumer electronics, wind-energy, marine, and aerospace and defense markets.

On November 1, 2007, the Company completed its acquisition of the Saint-Gobain Group's reinforcements and composite fabrics businesses for \$640 million, which included \$56 million in acquired cash and the assumption of \$51 million of debt, and excluded estimated transaction costs and purchase price adjustments. Operating results of these businesses are included in our Composite Solutions segment and our Consolidated Financial Statements beginning November 1, 2007.

The market decline in new residential construction in the United States, which began in mid-2006, accelerated through 2007 and continued through the first quarter of 2008, significantly influenced demand for our residential insulation and manufactured stone veneer products.

The U.S. Census Bureau reported that March 2008 seasonally adjusted annualized total housing starts, including single and multifamily starts, were 0.947 million, down 30% from the annual housing starts of 1.355 million reported for 2007 and down 54% from the peak annual housing starts of 2.068 million reported for 2005. We currently anticipate that weakness in new residential construction will continue. The National Association of Home Builders (NAHB) forecasted in April 2008 housing starts to total 0.986 million in 2008, down 27% from 2007 and down 52% from its peak in 2005.

Table of Contents

-35-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

In the fourth quarter of 2007, in response to continued weakness in the building materials markets, we commenced various cost savings projects to reduce headcount, close certain facilities and curtail production; which resulted in restructuring and other charges of \$57 million. We incurred an additional \$2 million related to these actions in the first quarter of 2008 and anticipate additional charges of \$4 million during the remainder of 2008. Once the various cost savings projects are complete, we anticipate annualized savings of at least \$100 million.

During the third quarter of 2007, we completed transactions that allow us to focus more on our core businesses. On August 31, 2007 we sold our Siding Solutions business to the Saint-Gobain Group for net proceeds of approximately \$368 million. Siding Solutions was the largest business in our Other Building Materials and Services segment. In addition, we sold our Fabwel unit for net proceeds of approximately \$57 million. Fabwel was a unit of our Composites Solutions business which produced and fabricated components and sidewalls for recreational vehicles and cargo trailers. The financial results for these businesses have been segregated and are reported as discontinued operations in the Consolidated Statement of Earnings (Loss) for all periods presented. The prior period Consolidated Cash Flow Statement has not been recast. Business segment results and the discussion thereof have been adjusted to exclude the results of Siding Solutions and Fabwel.

Our Composite Solutions segment continued to experience sales growth during the first quarter. Volume increased in most of our markets with the exception of fiberglass mat for residential roofing in North America and our North American automotive markets. We experienced growth in our European automotive markets, our infrastructure markets including wind-energy and pipe and our non-woven fiberglass mat markets. Our mold resistant fiberglass facing for wallboard experienced significant growth during the quarter despite the decline in the new residential construction market in the United States. Selling prices for some products in this segment increased slightly compared to the first quarter of 2007. We continue to see significant inflationary pressures globally, especially in energy and raw material related costs.

We have curtailed some production of mat products in the United States due to weakness in the market for roofing shingles and expect that this curtailment will be maintained throughout 2008.

Our acquisition of the reinforcements and composite fabrics businesses from the Saint-Gobain Group has increased our share in the global composites market. We anticipate worldwide demand for composite products will continue to increase throughout 2008. However, other producers of these products, especially in China, are expected to continue to exert significant competitive pressures in this global business.

In the first quarter, Composite Solutions represented 107% of Owens Corning's total reportable segment earnings (loss) from continuing operations before interest and taxes. We estimate that sources of revenue for Composite Solutions in the first quarter were 6% U.S. and Canada residential construction, 20% U.S. and Canada commercial and industrial and 74% international.

Our Insulating Systems segment includes insulating materials for residential, commercial and industrial markets. Our residential products are most impacted by fluctuations in new home construction and remodeling. These products include thermal and acoustical batts, loose fill insulation, foam sheathing and accessories. During the first quarter of 2008, our residential insulation business experienced net sales declines of 19% compared to the first quarter of 2007 reflecting a combination of both lower demand and pricing pressure.

In response to the decline in demand in this segment, we have curtailed production at multiple locations, primarily through extended curtailments of certain production lines or by extending downtime for furnace repairs or rebuilds. If new residential construction in the United States continues to decline, additional production curtailments may be

Table of Contents

-36-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

necessary. We estimate that sources of net sales in the Insulating Systems segment in the first quarter were 38% U.S. and Canada new residential construction, 23% U.S. and Canada repair and remodeling, 28% U.S. and Canada commercial and industrial and 11% international. In the first quarter, Insulating Systems represented 26% of Owens Corning's total reportable segment earnings (loss) from continuing operations before interest and taxes.

In 2008, estimates by the NAHB point to further weakness in housing starts in the United States, and commercial and industrial demand for insulation is likely to further weaken as well. We will continue efforts to stimulate insulation demand through new products and customer promotions. The customer promotions will communicate the value of adding additional insulation to new and existing homes and commercial buildings to promote lower energy bills, improved energy efficiency and the reduction in green house gas emissions. Continued growth in insulation demand is anticipated in 2008 in the Latin America and Asia Pacific regions, but such amounts are not anticipated to have a material impact on our financial results in 2008.

Our Roofing and Asphalt segment includes the production and sale of asphalt composite shingles, roofing accessories and processed asphalt used in shingle coating, commercial roofing and other industrial and specialty applications. During the first quarter, this segment was impacted by the continuing decline of housing construction, the slowdown of existing home sales and a slowdown of home repair and remodeling activities in the United States. Demand for our Roofing and Asphalt products is primarily driven by the repair of residential roofs, which is correlated to new home sales. Our Roofing and Asphalt segment performance was lifted by sales of our new Duration Series Shingles with SureNail® technology, now available across the United States.

We estimate that sources of net sales in the Roofing and Asphalt segment in the first quarter were 25% U.S. and Canada new residential construction, 64% U.S. and Canada repair and remodeling and 11% U.S. and Canada commercial and industrial. In the first quarter, Roofing and Asphalt represented a negative 28% of Owens Corning's total reportable segment earnings (loss) from continuing operations before interest and taxes.

In 2008, because of anticipated continuing decline in new housing starts and repair and remodel construction in the United States, demand for roofing shingles is estimated to be weaker compared with 2007. Given increases in the market price of crude oil, asphalt prices are expected to be higher in 2008.

Our Other Building Materials and Services segment is now comprised of our Masonry Products business and our Construction Services business. Our Siding Solutions Business, which included three vinyl siding manufacturing facilities and a related distribution business, was sold in August of 2007.

Our Masonry Products business includes the production and sale of manufactured stone and brick veneers used in residential and commercial new construction and repair and remodeling. In this business, sales volume in North America declined in the first quarter of 2008 compared to 2007. We achieved significant manufacturing productivity improvements in this business in 2007 but have been unable to take full advantage of these actions because of weakened demand associated with the continuing downturn in new home construction and residential repair and remodeling in the United States. We have periodically curtailed production at our facilities, including the closure of the Navarre, Ohio facility in the fourth quarter of 2007.

Our Construction Services business includes Owens Corning's Basement Finishing System, Room Finishing System and SunSuites sunrooms. Net sales in our Construction Services business were down in the first quarter of 2008 compared to the same time in 2007 due to the tightening consumer credit market and declining home values which are reducing the amount of available equity.

Table of Contents

-37-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)****RESULTS OF OPERATIONS****Consolidated Results (in millions)**

	Three Months Ended March 31,	
	2008	2007
Net sales	\$ 1,353	\$ 1,124
Gross margin	\$ 192	\$ 187
As a percent of sales	14%	17%
Marketing and administrative expenses	\$ 142	\$ 127
As a percent of sales	10%	11%
Science and technology expenses	\$ 19	\$ 15
As a percent of sales	1%	1%
Employee emergence equity program expense	\$ 7	\$ 8
Earnings from continuing operations before interest and taxes	\$ 19	\$ 32
Interest expense, net	\$ 32	\$ 32
Income tax expense	\$ 2	\$
Loss from continuing operations	\$ (15)	\$
Earnings from discontinued operations, net of tax	\$	\$ 1
Net earnings (loss)	\$ (15)	\$ 1

Items Affecting Comparability

Because of the nature of certain items included in reported earnings (loss) from continuing operations before interest and taxes, management does not find the reported measure to be the most useful and transparent financial measure of our year-over-year operational performance. Certain of these items, consisting of items related to restructuring activities, business acquisitions and dispositions, the employee emergence equity program and cost of our prior Chapter 11 proceedings, are not the result of current operations. In addition, the reported measure also includes the cost of leasing precious metals, including the cost of leases assumed in the acquisition of Saint-Gobain's reinforcements and composite fabrics businesses. To facilitate our evaluation of these acquired businesses on a basis consistent with purchase of all precious metals necessary to operate the businesses, we consider the net metal lease expense to be a financing cost which should be included in interest expense in measuring our year-over-year performance.

Our management measures operating performance by excluding the items referenced in the preceding paragraph from earnings (loss) from continuing operations before interest and taxes for various purposes, including reporting results of operations to the Board of Directors of the Company, analysis of performance and related employee compensation measures. Although management believes that these adjustments to earnings from continuing operations before interest and taxes provide a more meaningful representation of our operational performance, our operating performance excluding these items should not be considered in isolation or as a substitute for earnings (loss) from continuing operations before interest and taxes prepared in accordance with accounting principles generally accepted in the United States.

Table of Contents

-38-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

The reconciliation of significant items impacting the year-over-year comparability of reported earnings (loss) from continuing operations before interest and taxes are noted in the table below (in millions):

	Three Months Ended March 31,	
	2008	2007
NET EARNINGS (LOSS)	\$ (15)	\$ 1
Earnings from discontinued operations, net of tax of \$0		1
LOSS FROM CONTINUING OPERATIONS	(15)	
Minority interest and equity in net earnings (loss)		
of affiliates		
LOSS FROM CONTINUING OPERATIONS BEFORE MINORITY INTEREST AND EQUITY IN NET EARNINGS OF AFFILIATES	(15)	
Income tax expense	2	
LOSS FROM CONTINUING OPERATIONS BEFORE TAXES	(13)	
Interest expense, net	32	32
EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES	\$ 19	\$ 32
Adjustments to remove items impacting comparability:		
Chapter 11-related reorganization items	\$	\$ (3)
Net metal lease (expense) income	(4)	1
Restructuring and other (costs) credits	(2)	2
Acquisition integration and transaction costs	(12)	(11)
Losses related to the exit of our HOMExperts service line		(8)
Employee emergence equity program expense	(7)	(8)
Asset impairments	(10)	
Total adjustments to remove comparability items:	(35)	(27)
ADJUSTED EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES	\$ 54	\$ 59

Adjusted earnings from continuing operations before interest and taxes in the first quarter of 2008 decreased \$5 million, or 8%, compared to 2007. This decrease was primarily due to lower sales and an increase in idle facility costs in our building materials businesses, as the decline in the North American new residential construction market impacted demand for building materials products, offset partially by improvement in our Composite Solutions segment related to manufacturing productivity and incremental earnings from the acquisition of the reinforcements and composite fabrics businesses from the Saint-Gobain Group.

Edgar Filing: Owens Corning - Form 10-Q

NET SALES

Net sales in the first quarter of 2008 increased 20% compared to 2007. The increase was primarily due to incremental sales resulting from the acquisition of the Saint-Gobain Group's reinforcements and composite fabrics businesses on November 1, 2007 and increases related to favorable foreign currency exchange rates. Offsetting these increases were lower volumes in our Insulating Systems reportable segment, as decreases in new residential construction and repair and remodeling activity in the United States has had a significant impact on demand for our residential insulation products, as well as price erosion on certain insulation products resulting from competitive pressure.

Table of Contents

-39-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

Sales outside the United States represented 43% of total sales for the first quarter of 2008 compared to 27% for 2007. The increase is due to incremental sales outside the United States related to the acquisition of the Saint-Gobain Group's reinforcements and composite fabrics businesses and increases related to favorable foreign exchange rates combined with lower sales of building materials products in the United States in 2008.

GROSS MARGIN

Gross margin as a percent of sales for the first quarter of 2008 decreased to 14% from 17% in 2007. Gross margin in 2008 was negatively impacted by volume and price declines in the Insulating Systems segment, our inability to achieve sufficient price increases to offset the impact of inflation on energy and raw materials in the Roofing and Asphalt segment, and a \$10 million impairment loss to write the property, plant and equipment of our Battice, Belgium and Birkeland, Norway facilities down to fair value less costs to sell. Offsetting these declines were improvements in gross margin as a percent of sales in Composite Solutions due to the impact of improved manufacturing productivity, and the inclusion of \$8 million in charges in 2007 related to implementing our decision to exit the HOMExperts service line in the fourth quarter of 2006 in Other Building Materials and Services.

MARKETING AND ADMINISTRATIVE EXPENSES

Marketing and administrative expenses increased 12% in the first quarter of 2008 compared to 2007. The increase was due primarily to the inclusion of the Saint-Gobain Group's reinforcements and composite fabrics businesses in 2008.

SCIENCE AND TECHNOLOGY EXPENSES

Science and technology expenses for the first quarter of 2008 were \$19 million, a 27% increase from \$15 million in 2007. The increase was primarily due to the inclusion of the Saint-Gobain Group's reinforcements and composite fabrics businesses in 2008.

EMPLOYEE EMERGENCE EQUITY PROGRAM

Our plan of reorganization established a one-time employee emergence equity program. The cost of this program is being amortized over the vesting period of three years beginning in November 2006. Compensation expense related to the employee emergence equity program reduced earnings from continuing operations before interest and taxes by \$7 million and \$8 million in the first quarters of 2008 and 2007, respectively.

EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES

Earnings from continuing operations before interest and taxes for the three months ended March 31, 2008 and 2007 were \$19 million and \$32 million, respectively. Other than the impairment described above, earnings from continuing operations before interest and taxes were relatively flat primarily due to the improvements in the Composite Solutions segment related to manufacturing productivity and incremental earnings resulting from the acquisition of the Saint-Gobain Group's reinforcements and composite fabrics businesses on November 1, 2007. Offsetting these improvements were declines in volume and price in the Insulating Systems segment and the inability to achieve sufficient price increases to offset the impact of inflation on energy and raw materials in the Roofing and Asphalt segment. In addition, earnings from continuing operations before interest and taxes for the three months ended March 31, 2008 compared to 2007 were impacted by the following:

In the three months ended March 31, 2008 and 2007 we incurred approximately \$12 million and \$11 million, respectively, in integration and transaction costs related to the acquisition of the Saint-Gobain Group's reinforcements and composite fabrics businesses.

Table of Contents

-40-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

We incurred approximately \$4 million in net metal lease expense in the three months ended March 31, 2008 compared to \$1 million in income in the three months ended March 31, 2007.

A decrease in Chapter 11-related reorganization items of \$3 million compared to the year ago period because of our emergence from bankruptcy on October 31, 2006.

INTEREST EXPENSE

Net interest expense for the first quarters of 2008 and 2007 was \$32 million in both years. Average borrowing levels in the first quarter slightly increased in 2008 over 2007, which was offset by lower interest rates on variable rate borrowings under the Revolving Credit Facility and the Term Loan.

INCOME TAX EXPENSE

Income tax expense from continuing operations for the three months ended March 31, 2008 was \$2 million, and was the result of legislative changes and other various discrete tax items that were incurred in the first quarter of 2008. We believe that the effective tax rate in 2008 will be substantially below the U.S. Federal income tax rate owing to the effect of tax savings resulting from other various initiatives previously implemented.

DISCONTINUED OPERATIONS

In August 2007, the Company completed the sale of its Siding Solutions business, a component of its Other Building Materials and Services segment, for net proceeds of approximately \$368 million. In the third and fourth quarters of 2007, the Company recognized a pretax gain of approximately \$115 million on the sale, which was inclusive of an estimated purchase price adjustment related to working capital. The divested business included the Norandex/Reynolds distribution business and three siding manufacturing facilities. The results of operations for the Siding Solutions business for the three months ended March 31, 2007 are reported within discontinued operations in the accompanying Consolidated Statements of Earnings (Loss). The prior period Consolidated Cash Flow Statement has not been recast.

In September 2007, the Company completed the sale of its Fabwel unit, a component of its Composite Solutions segment, for net proceeds of approximately \$57 million, which was inclusive of an estimated contingent liability. In the third quarter of 2007, the Company recognized a pretax loss of \$15 million on the sale. The results of operations for Fabwel are reported within discontinued operations in the accompanying Consolidated Statements of Earnings (Loss), and prior period Consolidated Statements of Earnings (Loss) have been recast. The prior period Consolidated Cash Flow Statement has not been recast.

Earnings from discontinued operations for the first quarter of 2007 were \$1 million.

NET EARNINGS (LOSS)

Due to the items discussed above, net loss for the three months ended March 31, 2008 was \$15 million compared to net earnings of \$1 million for the same period of 2007.

Segment Results

The Company's business operations fall within two general product categories, composites systems and building materials. The Company has determined (a) that the operating segments comprising the composites systems product category are in a single reportable segment: Composite Solutions, and (b) that the operating segments comprising the building materials product category be aggregated into three reportable segments: (1) Insulating Systems; (2) Roofing and Asphalt; and (3) Other Building Materials and Services.

Table of Contents

-41-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

Earnings (loss) from continuing operations before interest and taxes by segment consists of net sales less related costs and expenses and is presented on a basis that is used internally for evaluating segment performance. Certain categories of expenses such as general corporate expenses or income, and certain other expense or income items are excluded from the internal evaluation of segment performance. Accordingly, these items are not reflected in earnings (loss) from continuing operations before interest and taxes for our reportable segments and are included in the Corporate, Other and Eliminations category, which is presented following the discussion of our reportable segments.

Composite Solutions

Financial results and the discussion thereof for this segment have been revised due to the sale of our Fabwel unit during the third quarter of 2007.

The table below provides a summary of sales, earnings from continuing operations before interest and taxes, and depreciation and amortization expense for the Composite Solutions segment (in millions).

	Three Months Ended March 31,	
	2008	2007
Net sales	\$ 666	\$ 366
% change from prior years	82%	17%
% of total reportable segment	48%	32%
Earnings before interest and taxes	\$ 64	\$ 25
EBIT as a % of sales	10%	7%
% of total reportable segment	107%	34%
Depreciation and amortization	\$ 30	\$ 27

NET SALES

Net sales for the three months ended March 31, 2008 were \$666 million, an 82% increase from the corresponding period of 2007. The acquisition of the reinforcements and composite fabrics businesses from the Saint-Gobain Group was the primary reason for the sales increase. The effect of translating sales denominated in foreign currencies into U.S. dollars increased sales by approximately \$15 million and the remainder of the increase in sales was due to improvements in volume and increased prices.

EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES

For the first quarter of 2008, earnings from continuing operations before interest and taxes were \$64 million, a 156% increase from the same period in 2007. First quarter 2008 earnings from continuing operations before interest and taxes increased primarily due to the incremental earnings from the acquisition of the reinforcements and composite fabrics businesses from the Saint-Gobain Group, impact of improved manufacturing productivity, a \$4 million savings due to cessation of depreciation on assets held for sale related to the planned sale of the manufacturing facilities located in Battice, Belgium and Birkeland, Norway and the effect of translating earnings denominated in foreign currencies into U.S. dollars. Offsetting these gains was our inability to fully offset higher costs through higher selling prices.

Table of Contents

-42-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)*****Insulating Systems***

The table below provides a summary of sales, earnings from continuing operations before interest and taxes, and depreciation and amortization expense for the Insulating Systems segment (in millions).

	Three Months Ended March 31,	
	2008	2007
Net sales	\$ 373	\$ 419
% change from prior years	(11)%	(20)%
% of total reportable segment	26%	36%
Earnings before interest and taxes	\$ 16	\$ 53
EBIT as a % of sales	4%	13%
% of total reportable segment	26%	72%
Depreciation and amortization	\$ 30	\$ 30

NET SALES

Net sales for the first quarter of 2008 were \$373 million, an 11% decrease from the first quarter of 2007. The decrease in new residential construction and repair and remodeling activity in the United States has had a significant impact on demand for our residential insulation products. Approximately two-thirds of this segment's decline in sales resulted from unfavorable volume and product mix, and the remainder of the decline was due to price erosion on certain products due to competitive pressure.

EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES

For the first quarter of 2008, earnings from continuing operations before interest and taxes decreased \$37 million from 2007. Approximately one-half of the decrease is due to lower selling prices. The remainder of the decrease is owing to idle facility cost, inflation in the costs of raw materials, energy and labor and decreased sales volumes.

Roofing and Asphalt

The table below provides a summary of sales, earnings from continuing operations before interest and taxes, and depreciation and amortization expense for the Roofing and Asphalt segment (in millions).

	Three Months Ended March 31,	
	2008	2007
Net sales	\$ 306	\$ 306
% change from prior years	0%	(34)%
% of total reportable segment	22%	26%
Loss before interest and taxes	\$ (17)	\$ (8)

Edgar Filing: Owens Corning - Form 10-Q

EBIT as a % of sales	(6)%	(3)%
% of total reportable segment	(28)%	(11)%
Depreciation and amortization	\$ 10	\$ 10

Table of Contents

-43-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)****NET SALES**

For the first quarter of 2008, net sales remained flat compared to 2007 due to stronger sales of laminate shingle products offset by a reduction in asphalt sales.

LOSS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES

For the first quarter of 2008, the loss from continuing operations before interest and taxes increased \$9 million from 2007. The increase in losses was owing to our inability to fully recover the impact of inflation in energy and raw materials through price.

Other Building Materials and Services

Financial results and the discussion thereof for this segment have been revised due to the sale of the Siding Solutions business during the third quarter of 2007. This segment is now comprised of our Masonry Products business and our Construction Services business.

The table below provides a summary of sales, earnings from continuing operations before interest and taxes, and depreciation and amortization expense for the Other Building Materials and Services segment (in millions).

	Three Months Ended March 31,	
	2008	2007
Net sales	\$ 53	\$ 69
% change from prior years	(23)%	(21)%
% of total reportable segment	4%	6%
Earnings (loss) before interest and taxes	\$ (3)	\$ 4
EBIT as a % of sales	(6)%	6%
% of total reportable segment	(5)%	5%
Depreciation and amortization	\$ 3	\$ 2

NET SALES

For the first quarter of 2008, net sales were \$53 million, a decrease of 23% from the same period in 2007. This decrease was primarily due to declines in our Masonry Products business resulting from continued weakness in new construction and repair and remodeling markets in the United States.

EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES

For the first quarter of 2008, the loss from continuing operations before interest and taxes was \$3 million, compared to earnings from continuing operations before interest and taxes of \$4 million in 2007. The \$7 million change in year-over-year results was primarily due to declines in volumes and idle facility costs in Masonry Products related to the continued weakness in new construction and repair and remodeling markets in the United States.

Table of Contents

-44-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)*****Corporate, Other and Eliminations***

Financial results and the discussion thereof for this segment have been revised due to the sale of the Siding Solutions business and our Fabwel unit during the third quarter of 2007. The loss from continuing operations has been restated for the three months ended March 31, 2007 to include corporate expenses that were previously allocated to Siding Solutions and Fabwel. These expenses totaled approximately \$6 million for the three months ended March 31, 2007.

The table below provides a summary of loss from continuing operations before interest and taxes and depreciation and amortization expense for the Corporate, Other and Eliminations category (in millions).

	Three Months Ended March 31,	
	2008	2007
Chapter 11-related reorganization items	\$	\$ (3)
Net metal lease (expense) income	(4)	1
Restructuring and other (costs) credits	(2)	2
Acquisition integration and transaction costs	(12)	(11)
Losses related to the exit of our HOMExperts service line		(8)
Employee emergence equity program expense	(7)	(8)
Asset impairments	(10)	
General corporate expense	(6)	(15)
Loss from continuing operations before interest and taxes	\$ (41)	\$ (42)
Depreciation and amortization	\$ 4	\$ 5
LOSS FROM CONTINUING OPERATIONS BEFORE INTEREST AND TAXES		

General corporate expense for the first quarter 2008 decreased by \$9 million from the corresponding period in 2007. This decline was primarily a result of the impact of fourth quarter 2007 cost savings projects and reductions in other charges to general corporate expenses.

Recent Developments

On May 1, 2008, the Company completed the divestiture of its composite manufacturing facilities located in Battice, Belgium and Birkeland, Norway for net proceeds of approximately \$197 million. Assets and liabilities related to these facilities are reported as held for sale as of March 31, 2008. In the first quarter of 2008, the Company recorded an impairment loss of \$10 million as cost of sales on the Consolidated Statement of Earnings (Loss) to write the property, plant and equipment of these facilities down to fair value less costs to sell.

LIQUIDITY, CAPITAL RESOURCES AND OTHER RELATED MATTERS**Liquidity**

We expect that our cash on hand, coupled with future cash flows from operations and other available sources of liquidity, including our Revolving Credit Facility, will provide sufficient liquidity to allow our Company to meet our cash requirements. Our anticipated uses of cash include capital expenditures, working capital needs and contractual obligations. On an ongoing basis, we will evaluate and consider repurchasing shares of our stock as well as strategic acquisitions, divestitures, joint ventures and other transactions to create value and enhance financial

Edgar Filing: Owens Corning - Form 10-Q

performance. Such transactions may require cash expenditures or generate proceeds.

Table of Contents

-45-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

The following table presents a summary of our cash position and flows and available credit lines (in millions):

	Three Months Ended March 31,	
	2008	2007
Cash balance	\$ 118	\$ 93
Cash used for operating activities	\$ (107)	\$ (286)
Cash used for investing activities	\$ (50)	\$ (31)
Cash provided by (used for) financing activities	\$ 128	\$ (679)
Unused committed credit lines	\$ 648	\$ 754

Operating activities: For the three months ended March 31, 2008, cash flow used for operations was \$107 million, as compared to \$286 million for the same period in 2007. The reduction in cash used for operations was primarily driven by the decrease in working capital requirements as a result of the market decline in new residential construction in the United States.

Investing activities: The increase of \$19 million in our cash flow used for investing activities during the three months ended March 31, 2008 as compared to the three months ended March 31, 2007, was primarily due to proceeds received in 2007 related to the sale of an affiliate.

Financing activities: The \$128 million in cash provided by financing in the three months ended March 31, 2008 was primarily used to fund our seasonal working capital build. The cash used in financing activities in the three months ended March 31, 2007 was primarily used for the payment of the \$1.390 billion short term note payable to the 524(g) Trust in January 2007, offset by \$600 million borrowed under the delayed-draw Senior Term Facility.

2008 Investments

Capital Expenditures: We will continue a balanced approach to the use of free cash flow. Operational cash flow will be used to fund our growth and innovation. Capital expenditures are projected to be about \$325 million in 2008. We will also continue to evaluate projects and acquisitions that provide opportunities for growth in our businesses, and invest in them when they meet our strategic and financial criteria.

Share Repurchase Program: On February 21, 2007, we announced that its Board of Directors had approved a share buy-back program under which we are authorized to repurchase up to 5% of our outstanding common stock. Stock may be repurchased through open market, privately negotiated, or other transactions. The timing and actual number of shares of common stock repurchased will depend on market conditions and other factors and will be at our discretion. During the three months ended March 31, 2008, there were no repurchases of stock under the share repurchase program.

United States Federal Tax Net Operating Losses

Upon emergence and subsequent distribution of contingent stock and cash to the 524(g) Trust in January 2007, Owens Corning generated a significant U.S. federal tax net operating loss of approximately \$3.0 billion. We project that the combined U.S. federal and state cash tax rate will be less than 2% for at least the next five to seven years.

Table of Contents

-46-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)****Pension contributions**

We have several defined benefit pension plans. We expect to contribute approximately \$80 million in cash to its pension plans during 2008. We made cash contributions of approximately \$24 million to the plans during the three months ended March 31, 2008. Actual contributions to the plans may change as a result of a variety of factors, including changes in laws that impact funding requirements. The ultimate cash flow impact to us, if any, of the pension plan liability and the timing of any such impact will depend on numerous variables, including future changes in actuarial assumptions, legislative changes to pension funding laws and market conditions.

Derivatives

To mitigate some of the near-term volatility in our earnings and cash flows, we use derivative financial instruments to hedge certain exposures, principally energy and currency related. Our current hedging practice has been to hedge a variable percentage of certain energy and energy related exposures on a rolling forward basis up to 36 months out. Going forward, the results of our hedging practice could be positive, neutral or negative in any period depending on price changes in the hedged exposures and will tend to mitigate near-term volatility in the exposures hedged. The practice is neither intended nor expected to mitigate longer-term exposure.

Fair Value Measurement

As of January 1, 2008 we adopted Statement of Financial Accounting Standards No. 157, Fair Value Measurements (SFAS 157) for financial assets and liabilities and recurring nonfinancial assets and liabilities. As described more fully in Note 19, this statement defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. The effect of the adoption of this statement was not material, resulting only in increased disclosures.

FAS 157 requires that assets and liabilities carried at fair value be classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

Our cash equivalents and derivative assets are reported at fair value under FAS 157. Cash equivalents, by their nature, utilize Level 1 inputs in determining fair value. The Company measures the value of its natural gas hedge and foreign currency forward contracts under Level 2 inputs as defined by FAS 157. The fair value the Company's natural gas hedges is determined by a mark to market valuation based on forward curves using observable market prices and the fair value of its foreign currency forward contracts is determined using observable market transactions in over-the-counter markets. See Note 18 for further disclosures related to SFAS 157.

Off balance sheet arrangements

We have entered into limited off balance sheet arrangements, as defined under Securities and Exchange Commission rules, in the ordinary course of business. These arrangements include guarantees with respect to unconsolidated affiliates and other entities. In addition, we have a limited amount of unrecorded contingent payment obligations under acquisition purchase agreements which are not material. There were no material changes to these arrangements in the three months ended March 31, 2008, and we do not believe these arrangements will have a material effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

Table of Contents

-47-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

Contractual obligations

In the normal course of business, we enter into contractual obligations to make payments to third parties. During the first three months of 2008, there were no material changes to such contractual obligations outside the ordinary course of our business.

SAFETY

Working safely is a condition of employment at Owens Corning. We believe this organization-wide expectation provides for a safer work environment for employees, improves our manufacturing processes, reduces our costs and enhances our reputation. Furthermore, striving to be a world-class leader in safety provides a platform for all employees to understand and apply the resolve necessary to be a high-performing, global organization. We measure our progress on safety based on Recordable Incidence Rate (RIR) as defined by OSHA. In the three months ended March 31, 2008, our RIR improved approximately 52% over our December 31, 2007 rate.

ADOPTION OF NEW ACCOUNTING STANDARDS

In March 2008, the FASB issued Statement of Financial Accounting Standards No. 161, Disclosures about Derivative Instruments and Hedging Activities. This statement requires expanded disclosures concerning derivative instruments and hedging activities and their effects on an entity's financial position, financial performance and cash flows. It is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008, with early application permitted. The Company is in the process of evaluating the impact on disclosures of adopting this statement.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 160, Noncontrolling Interests in Consolidated Financial Statements an Amendment of ARB 51. This statement requires minority interests be reported as equity on the balance sheet, changes the reporting of net earnings to include both the amounts attributable to the affiliate's parent and the noncontrolling interest and clarifies the accounting for changes in a parent's interest in an affiliate. This statement is effective for financial statements issued for fiscal years beginning on or after December 15, 2008, including interim periods within that fiscal year. The provisions of this statement are to be applied prospectively, except that the presentation and disclosure requirements are to be applied retrospectively for all periods presented. The Company is in the process of evaluating the impact of adopting this statement.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 141(R), Business Combinations. This statement requires that in a business combination the acquirer recognize all purchased assets and assumed liabilities at fair value, that negative goodwill due to bargain purchases be recognized as a gain in the income statement and that acquisition costs and planned restructuring costs associated with the acquisition be separately recognized. This statement is effective as of the beginning of the first annual reporting period beginning on or after December 15, 2008 and is to be applied prospectively.

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, The Fair Value Option for Financial Assets and Financial Liabilities including an amendment of FAS 115. This statement permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS 159 is effective for fiscal years beginning after November 15, 2007. The Company adopted this statement effective as of January 1, 2008. The Company did not elect the Fair Value Option for any financial instruments; therefore there was no impact on the Company's Consolidated Statement of Earnings (Loss) or Consolidated Balance Sheet.

Table of Contents

-48-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, Fair Value Measurements (SFAS 157). This statement defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. The statement became effective for financial statements issued for fiscal years beginning after November 15, 2007 and interim periods within that fiscal year. On February 12, 2008 the FASB issued FASB Staff Position (FSP) FAS 157-2. This FSP permits a delay in the effective date of SFAS 157 to fiscal years beginning after November 15, 2008, for nonfinancial assets and nonfinancial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). The delay is intended to allow the Board and constituents additional time to consider the effect of various implementation issues that have arisen, or that may arise, from the application of SFAS 157. On February 14, 2008, the FASB issued FSP FAS 157-1 to exclude SFAS 13, Accounting for Leases, and its related interpretive accounting pronouncements from the scope of SFAS 157. The Company adopted this statement for financial assets and financial liabilities and recurring nonfinancial assets and recurring nonfinancial liabilities as of January 1, 2008. The effect of the adoption of this statement was not material. The Company is currently in the process of evaluating the impact of adopting this pronouncement for other nonfinancial assets or liabilities.

ENVIRONMENTAL MATTERS

We have been deemed by the Environmental Protection Agency (EPA) to be a Potentially Responsible Party (PRP) with respect to certain sites under the Comprehensive Environmental Response Compensation and Liability Act. We have also been deemed a PRP under similar state or local laws and in other instances other PRPs have brought suits against us as a PRP for contribution under such federal, state, or local laws. At March 31, 2008, we had environmental remediation liabilities as a PRP at 43 sites. Our environmental liabilities at 22 of these sites will be resolved pursuant to the terms of the Plan and will be paid out of the Non-Tax Bankruptcy Reserve. At the other 21 sites, we have a continuing legal obligation to either complete remedial actions or contribute to the completion of remedial actions as part of a group of PRPs. For these sites we estimate a reserve in accordance with accounting principles generally accepted in the United States to reflect environmental liabilities that have been asserted or are probable of assertion, in which liabilities are probable and reasonably estimable. At March 31, 2008, our reserve for such liabilities was \$9 million, of which \$4 million is recorded in the Non-Tax Bankruptcy Reserve. We will continue to review our environmental reserve and make such adjustments as appropriate.

CAUTIONARY STATEMENT CONCERNING FORWARD-LOOKING STATEMENTS

Our disclosure and analysis in this report, including Management's Discussion and Analysis of Financial Condition and Results of Operations, contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements present our current forecasts and estimates of future events. These statements do not strictly relate to historical or current results and can be identified by words such as anticipate, believe, estimate, expect, intend, likely, may, plan, strategy, will, and other terms of similar meaning or import in connection with any discussion of future operating, financial or other performance. These forward-looking statements are subject to risks, uncertainties and other factors that could cause actual results to differ materially from those projected in the statements. These risks, uncertainties and other factors include, without limitation:

our legal restructuring;

competitive factors;

pricing pressures;

availability and cost of energy and materials;

Table of Contents

-49-

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
(continued)**

our ability to utilize our net operating loss carryforwards;

construction activity;

interest rate movements;

issues involving implementation of new business systems;

issues involving implementation of acquisitions/divestitures/ventures;

achievement of expected synergies, cost reductions and/or productivity improvements;

general economic and political conditions, including new legislation;

overall global economic environment;

foreign exchange fluctuations;

the success of research and development activities;

weather conditions;

difficulties or delays in manufacturing; and

labor disputes.

All forward-looking statements in this report should be considered in the context of the risk and other factors described above and as detailed from time to time in the Company's Securities and Exchange Commission filings. Any forward-looking statements speak only as of the date the statement is made and we undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. It is not possible to identify all of the risks, uncertainties and other factors that may affect future results. In light of these risks and uncertainties, the forward-looking events and circumstances discussed in this report may not occur and actual results could differ materially from those anticipated or implied in the forward-looking statements. Accordingly, users of this report are cautioned not to place undue reliance on the forward-looking statements.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Please refer to the Company's 2007 annual report on Form 10-K for the Company's quantitative and qualitative disclosures about market risk.

ITEM 4. CONTROLS AND PROCEDURES

The Company maintains (a) disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, (the Exchange Act)) and (b) internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act).

Table of Contents

-50-

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective.

Management's assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2007 excluded the reinforcements and composite fabrics businesses that the Company recently acquired from the Saint-Gobain Group as permitted by SEC guidelines during the first year of an acquisition. There have not been any changes in the Company's internal control over financial reporting during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Table of Contents

-51-

PART II

ITEM 1. LEGAL PROCEEDINGS

Securities and Certain Other Litigation

On September 1, 2006, various members of OCD's Investment Review Committee were named as defendants in a lawsuit captioned *Brown v. Owens Corning Investment Review Committee, et al.*, in the United States District Court for the Northern District of Ohio (Western Division). Neither the Company nor OCD is named in the lawsuit but such individuals would have a contingent indemnification claim against OCD. The suit, brought by former employees of OCD, was brought under ERISA alleging that the defendants breached their fiduciary duties to certain pension benefit plans and to class members in connection with the investments in an OCD company common stock fund. A motion to dismiss was filed on behalf of the defendants on March 5, 2007. Subsequently, the court converted the Motion to Dismiss to a Motion for Summary Judgment. The court ordered limited discovery, the parties filed written argument and a hearing on the Motion was held on January 18, 2008. On March 31, 2008, the court denied the Company's Motion for Summary Judgment. On April 15, 2008, the Company filed a Motion for Reconsideration. The court has entered a scheduling order under which the plaintiffs filed a Motion for Class Certification on May 2, 2008. The trial is scheduled for September 2009.

Certain of the defendants in the lawsuit described above are officers or directors of the Company.

ITEM 1A. RISK FACTORS

The following risk factors supersede and replace in their entirety the risk factors contained in our prior Exchange Act filings with the Securities and Exchange Commission. Additional risks not presently known to us or that we currently deem immaterial may also impair our business operations.

RISKS RELATED TO OUR BUSINESS AND OUR INDUSTRY

Low levels of residential and commercial construction activity or general business conditions could materially negatively impact our business and results of operations.

Construction activity has historically been cyclical and is influenced by prevailing economic conditions, including the level of interest rates and availability of financing. A portion of our products are used in the residential and commercial construction, repair and improvement markets, and demand for certain of our products is affected in part by the level of new residential construction, although typically a number of months after the change in the level of construction. While the Company does have certain businesses and products that are not as highly correlated with new residential construction, we cannot be certain that the revenue and income from these businesses would mitigate any decline in our results due to low levels of residential housing construction activity. Other factors that may affect our business include employment levels, inflation, consumer confidence, demographic shifts, consumer income, and changes in federal, state and local government spending.

Our cost-reduction projects may not result in anticipated savings in operating costs.

During our annual operations planning for 2008, we evaluated various cost-reduction projects to deliver significant savings in operating and corporate costs. These projects include capacity and headcount reductions, elimination of operating costs and reduced general corporate expenses. The majority of the projects were completed by the end of the fourth quarter 2007. These cost-reduction projects are anticipated to reduce company-wide annualized operating costs at least \$100 million. Our ability to achieve the anticipated cost savings and other benefits from this initiative within the expected time frame is subject to many estimates and assumptions. These estimates and assumptions are subject to significant economic, competitive and other uncertainties, some of which are beyond our control. If these estimates and assumptions are incorrect, if we experience delays, or if other unforeseen events occur, our business, financial condition and results of operations could be adversely impacted.

Table of Contents

-52-

ITEM 1A. RISK FACTORS (continued)

Adverse weather conditions and the level of severe storms could materially negatively impact our results of operations.

Weather conditions and the level of severe storms can have a significant effect on residential and commercial construction activity. Generally, any weather conditions that slow or limit residential or commercial construction activity can negatively impact demand for our products.

Conversely, the repair of damage caused by severe storms can increase demand for certain of our products. In periods with below average levels of severe storms, demand for such products could be reduced.

We cannot predict weather conditions with certainty. Certain weather conditions and events could lower the demand for and impact the pricing of our products and cause our net sales and net earnings to decrease.

We may be exposed to increases in costs of energy, materials and transportation and reductions in availability of materials and transportation, which could reduce our margins and harm our results of operations.

Our business relies heavily on certain commodities and raw materials used in our manufacturing processes. Additionally, we spend a significant amount on inputs and services that are influenced by energy prices, such as natural gas, asphalt, a large number of chemicals and resins and transportation costs. Price increases for these inputs could raise costs and reduce our margins if we are not able to offset them by increasing the prices of our products, improving productivity or by hedging where appropriate. Availability of certain of the raw materials we use has, from time to time, been limited, and our sourcing of some of these raw materials from a limited number of suppliers, and in some cases a sole supplier, increases the risk of unavailability. Despite our contractual supply agreements with many of our suppliers, it is still possible that we could experience a lack of certain raw materials which could limit our ability to produce our products, thereby adversely affecting our business, financial condition and results of operations.

Our hedging activities to address energy price fluctuations may not be successful in offsetting future increases in those costs or may reduce or eliminate the benefits of any decreases in those costs.

In order to mitigate short-term variation in our operating results due to commodity price fluctuations, we hedge a portion of our near-term exposure to the cost of energy, primarily natural gas. The results of our hedging practice could be positive, neutral or negative in any period depending on price changes in the hedged exposures.

Our hedging activities are not designed to mitigate long-term commodity price fluctuations and, therefore, will not protect us from long-term commodity price increases. In addition, in the future our hedging positions may not correlate to our actual energy costs, which would cause acceleration in the recognition of unrealized gains and losses on our hedging positions in our operating results.

Our efforts to mitigate our exposure to metals lease cost and availability risks may be unsuccessful.

The Company uses certain precious metals in its production tooling. A portion of the precious metals utilized in the reinforcements and composite fabrics businesses acquired from Saint-Gobain on November 1, 2007 is leased. Metal leases typically have terms varying from one month to two years and, accordingly, the financial costs of leasing are a function of the contracted financial cost at the time leases are renewed and the term of the leases. The spot and forward prices of precious metals can vary significantly, sometimes over short periods of time, and can have a significant impact on lease rates. As a result, financial lease costs can be subject to significant volatility. As an example, prices for one of the precious metals that we use increased by over 150% during the five year period ended December 31, 2007.

Table of Contents

-53-

ITEM 1A. RISK FACTORS (continued)

We are also exposed to the risk that there may not be sufficient quantities of precious metals available in the market for leasing to support our requirements at any time.

We attempt to mitigate the lease cost and availability risks by staggering the renewals of leases over time and by managing operations to maintain flexibility in usage requirements. The Company also retains the ability to purchase precious metals and to utilize forward financial contracts or options to further mitigate these risks. If our efforts to mitigate these risks are unsuccessful, our metals lease or other costs could increase and our business, results of operations and financial condition could be adversely impacted.

We face significant competition in the markets we serve and we may not be able to compete successfully.

All of the markets we serve are highly competitive. We compete with manufacturers and distributors, both within and outside the United States, in the sale of insulating products and glass fiber products. We also compete with other manufacturers and distributors in the sale of roofing materials, industrial asphalts, manufactured stone veneer and other products. Principal methods of competition include quality of products, service, location, price, compatibility of systems, range of products and product design features. In some cases, we face competition from manufacturers in countries able to produce similar products at lower costs and we also face competition from the introduction by competitors of new products or technologies that may address our customers' needs in a better manner, whether based on considerations of cost, usability or effectiveness. To achieve and/or maintain leadership positions in key product categories, we must continue to develop brand recognition and loyalty, enhance product quality and performance and customer service and develop our manufacturing and distribution capabilities. Market competition, new entrants or overcapacity may limit our ability to raise prices for our products when necessary, may force us to reduce prices and may also result in reduced levels of demand for our products. Our inability to compete in any of these categories and the loss of customers and pricing pressures caused by such competition, overcapacity or other reasons could reduce the sales of our products, thereby adversely affecting our business, financial condition and results of operations.

The company's income tax net operating loss carryforwards may be limited and our results of operations may be adversely impacted.

The Company has substantial deferred tax assets related to net operating losses (NOLs) for United States federal and state income tax purposes, which are available to offset future taxable income. As a result, the Company projects that the U.S. cash tax rate will be less than 2% for at least the next five to seven years. However, the Company's ability to utilize the NOLs may be limited as a result of certain events, such as insufficient future taxable income prior to expiration of the NOLs or annual limits imposed under Section 382 of the Internal Revenue Code, or by state law, as a result of a change in control. A change in control is generally defined as a cumulative change of 50% or more in the ownership positions of certain stockholders during a rolling three year period. Such limitations may cause the Company to pay income taxes earlier and in greater amounts than would be the case if the NOLs were not subject to such limitations. Should the Company determine that it is likely that its recorded NOLs benefits are not realizable, the Company would be required to reduce the NOL tax benefits reflected on its financial statements to the net realizable amount by establishing a valuation reserve and recording a corresponding charge to current earnings. If the Company is required to establish a valuation reserve, recording the corresponding charge to current earnings would have an adverse effect on the Company's financial condition and results of operations in the period in which it is recorded.

The seasonal nature of our building materials business may lead to variations in our quarterly earnings and cash flow, which could have a negative impact on the price of our stock.

Sales of building materials tend to follow seasonal home improvement, remodeling and renovation and new construction patterns, although on a lagged basis for new residential construction. The peak season for home construction and remodeling in our geographic markets generally corresponds with the second and third fiscal quarters. Sales levels for our building materials products, therefore, are typically higher in the second half of the year. These seasonal variations could lead to variations in our quarterly earnings and cash flow, which in turn could have a negative impact on the price of our common stock.

Table of Contents

-54-

ITEM 1A. RISK FACTORS (continued)

Our sales may fall rapidly in response to declines in demand because we do not operate under long-term volume agreements to supply our customers and because of customer concentration in certain segments.

The majority of our customer volume commitments are short-term, therefore, we do not have a significant manufacturing backlog. As a result, we do not have the hedge provided by long-term volume contracts against downturns in customer demand and sales. Further, our costs are not susceptible to immediate adjustment in response to changes in sales. In addition, although no single customer represents more than 10% of our annual sales, sales of some of the products in our building materials product category are dependent on a limited number of customers, who account for a significant portion of such sales. The loss of key customers for these products, or a significant reduction in sales to those customers, could significantly reduce our revenues in these products. In addition, if demand for our products is reduced and we are unable to operate our manufacturing facilities at high capacity levels, the fixed costs associated with these facilities may not be fully absorbed and productivity will be reduced, resulting in higher average unit costs and lower gross margins if we are not able to offset this higher unit cost with price increases.

Our operations require substantial capital, leading to high levels of fixed costs that will be incurred regardless of our level of business activity.

Our businesses are capital intensive, and regularly require capital expenditures to expand operations, maintain equipment, increase operating efficiency and comply with environmental laws, leading to high fixed costs, including depreciation expense. We are limited in our ability to reduce fixed costs quickly in response to reduced demand for our products and these fixed costs may not be fully absorbed, resulting in higher average unit costs and lower gross margins if we are not able to offset this higher unit cost with price increases.

We may be subject to liability and may make substantial future expenditures to comply with environmental laws and regulations.

Our manufacturing facilities are subject to numerous foreign, federal, state and local laws and regulations relating to the presence of hazardous materials, pollution and the protection of the environment, including those governing emissions to air, discharges to water, use, storage and transport of hazardous materials, storage, treatment and disposal of waste, remediation of contaminated sites and protection of worker health and safety.

Liability under these laws involves inherent uncertainties. Violations of environmental, health and safety laws are subject to civil, and, in some cases, criminal sanctions. As a result of these uncertainties, we may incur unexpected interruptions to operations, fines, penalties or other reductions in income which could negatively impact our business, financial condition and results of operations. Continued government and public emphasis on environmental issues is expected to result in increased future investments for environmental controls at ongoing operations, which will be charged against income from future operations. Present and future environmental laws and regulations applicable to our operations, and changes in their interpretation, may require substantial capital expenditures or may require or cause us to modify or curtail our operations, which may have a material adverse effect on our business, financial condition and results of operations.

We are subject to risks associated with our international operations.

We sell products and operate plants throughout the world. Our international sales and operations are subject to risks and uncertainties, including:

possible government legislation;

difficulties and costs associated with complying with a wide variety of complex laws, treaties and regulations;

Table of Contents

-55-

ITEM 1A. RISK FACTORS (continued)

unexpected changes in regulatory environments;

economic and political conditions;

tax rates that may exceed those in the United States;

tax inefficiencies and currency exchange controls that may adversely affect our ability to repatriate cash from non-United States subsidiaries;

the imposition of tariffs or other import or export restrictions;

costs and availability of shipping and transportation;

nationalization of properties by foreign governments; and

currency exchange rate fluctuations between the United States dollar and foreign currencies.

As we continue to expand our business globally, we may have difficulty anticipating and effectively managing these and other risks that our international operations may face, which may adversely affect our business outside the United States and our financial condition and results of operations.

We may not be able to successfully integrate newly acquired businesses, joint ventures and other partnerships into our operations or achieve expected profitability from our acquisitions.

We have recently completed our acquisition of Saint-Gobain's reinforcements and composite fabrics businesses, and may explore additional acquisitions in the future. If we cannot successfully integrate this or future acquisitions, joint ventures and other partnerships on a timely basis, we may be unable to generate sufficient revenue to offset acquisition costs, we may incur costs in excess of what we anticipate, and our expectations of future results of operations, including certain cost savings and synergies, may not be achieved. Acquisitions involve substantial risks, including:

unforeseen difficulties in integrating operations, technologies, services, accounting and personnel;

diversion of financial and management resources from existing operations;

unforeseen difficulties related to entering geographic regions where we do not have prior experience;

Edgar Filing: Owens Corning - Form 10-Q

risks relating to obtaining sufficient equity or debt financing;

potential loss of key employees; and

potential loss of customers.

In addition, if we finance acquisitions by issuing equity securities or securities convertible into equity securities, our existing stockholders interests would be diluted, which, in turn, could adversely affect the market price of our stock. Moreover, we could finance an acquisition with debt, resulting in higher leverage and interest costs.

Our intellectual property rights may not provide meaningful commercial protection for our products or brands, which could adversely affect our business.

Owens Corning relies on its proprietary intellectual property, including numerous registered trademarks, as well as its licensed intellectual property. We monitor and protect against activities that might infringe, dilute, or otherwise harm our patents, trademarks and other intellectual property and rely on the patent, trademark and

Table of Contents

-56-

ITEM 1A. RISK FACTORS (continued)

other laws of the United States and other countries. However, we may be unable to prevent third parties from using our intellectual property without our authorization. To the extent we cannot protect our intellectual property, unauthorized use and misuse of our intellectual property could harm our competitive position and have a material adverse effect on our business, financial condition and results of operations. In addition, the laws of some non-United States jurisdictions provide less protection for our proprietary rights than the laws of the United States. If we are unable to maintain certain exclusive licenses, our brand recognition could be adversely affected.

We could face potential product liability claims, we may not accurately estimate costs related to such claims, and we may not have sufficient insurance coverage available to cover product liability claims.

Our products are used in a wide variety of residential and commercial applications. We face an inherent business risk of exposure to product liability or other claims in the event our products are alleged to be defective or that the use of our products is alleged to have resulted in harm to others or to property. We may in the future incur liability if product liability lawsuits against us are successful. Moreover, any such lawsuits, whether or not successful, could result in adverse publicity to us, which could cause our sales to decline.

In addition, consistent with industry practice, we provide warranties on many of our products and we may experience costs of warranty or breach of contract claims if our products have defects in manufacture or design or they do not meet contractual specifications. We estimate our future warranty costs based on historical trends and product sales, but we may fail to accurately estimate those costs and thereby fail to establish adequate warranty reserves for them. We maintain insurance coverage to protect us against product liability claims, but that coverage may not be adequate to cover all claims that may arise or we may not be able to maintain adequate insurance coverage in the future at an acceptable cost. Any liability not covered by insurance or that exceeds our established reserves could materially and adversely affect our results of operations and financial condition.

We are subject to litigation in the ordinary course of business and uninsured judgments or a rise in insurance premiums may adversely impact our results of operations.

In the ordinary course of business, we are subject to various claims and litigation. Any such claims, whether with or without merit, could be time-consuming and expensive to defend and could divert management's attention and resources. In accordance with customary practice, we maintain insurance against some, but not all, of these potential claims. We may elect not to obtain insurance if we believe that the cost of available insurance is excessive relative to the risks presented. The levels of insurance we maintain may not be adequate to fully cover any and all losses or liabilities. Further, we may not be able to maintain insurance at commercially acceptable premium levels or at all. If any significant accident, judgment, claim or other event is not fully insured or indemnified against, it could have a material adverse effect on our business, financial condition and results of operations. We cannot assure that the outcome of all current or future litigation will not have a material adverse effect on the Company and its results of operations.

We depend on our senior management team and other skilled and experienced personnel to operate our business effectively, and the loss of any of these individuals could adversely affect our business and our future financial condition or results of operations.

We are highly dependent on the skills and experience of our senior management team and other skilled and experienced personnel. These individuals possess sales, marketing, manufacturing, logistical, financial and administrative skills that are important to the operation of our business. The loss of any of these individuals or an inability to attract, retain and maintain additional personnel could prevent us from implementing our business strategy and could adversely affect our business and our future financial condition or results of operations. We cannot assure that we will be able to retain all of our existing senior management personnel or to attract additional qualified personnel when needed.

Table of Contents

-57-

ITEM 1A. RISK FACTORS (continued)

Increases in the cost of labor, union organizing activity, labor disputes and work stoppages at our facilities could delay or impede our production, reduce sales of our products and increase our costs.

The costs of labor are generally increasing, including the costs of employee benefit plans. We are subject to the risk that strikes or other types of conflicts with personnel may arise or that we may become the subject of union organizing activity at additional facilities. In particular, renewal of collective bargaining agreements typically involves negotiation, with the potential for work stoppages at affected facilities. Currently, all of our union employees are covered by collective bargaining agreements. Any interruption in the production of our products could reduce sales of our products and increase our costs. We also may not be able to renew our collective bargaining agreements on terms that are favorable to us, which could result in increased labor costs and adversely affect our business, results of operations and financial condition.

Our level of indebtedness could adversely affect our ability to raise additional capital to fund our operations and limit our ability to react to changes in the economy or our industry.

Our degree of leverage could have important consequences, including the following:

it may limit our ability to obtain additional debt or equity financing for working capital, capital expenditures, debt service requirements, acquisitions and general corporate or other purposes;

a substantial portion of our cash flows from operations could be dedicated to the payment of principal and interest on our indebtedness and may not be available for other business purposes;

certain of our borrowings, including borrowings under our senior credit facility, are at variable rates of interest, exposing us to the risk of increased interest rates;

if due to liquidity needs we must replace any borrowings upon maturity, we will be exposed to the risk that we will be unable to do so as the result of market, operational or other factors.

it may limit our ability to adjust to changing market conditions and place us at a competitive disadvantage compared to our competitors that have less debt; and

we may be vulnerable in a downturn in general economic conditions or in our business, or we may be unable to carry out capital spending that is important to our growth.

In addition, the credit agreement governing our Credit Facilities and the indenture governing our Senior Notes contain various covenants that impose significant operating and financial restrictions on us and/or our subsidiaries.

Downgrades of our credit ratings could adversely affect us.

In February 2008, Moody's Investors Service downgraded our debt rating. Any further downgrade in our debt rating will result in increased interest and other expenses on our existing variable interest rate debt, and could result in increased interest and other financing expenses on future borrowings. Downgrades in our debt rating could also restrict our ability to obtain additional financing on satisfactory terms. Additionally,

Edgar Filing: Owens Corning - Form 10-Q

downgrades could affect the value and marketability of our outstanding notes.

We will not be insured against all potential losses and could be seriously harmed by natural disasters, catastrophes or sabotage.

Many of our business activities involve substantial investments in manufacturing facilities and many products are produced at a limited number of locations. These facilities could be materially damaged by natural disasters such

Table of Contents

-58-

ITEM 1A. RISK FACTORS (continued)

as floods, tornados, hurricanes and earthquakes or by sabotage. We could incur uninsured losses and liabilities arising from such events, including damage to our reputation, and/or suffer material losses in operational capacity, which could have a material adverse effect on our business, results of operations and financial condition.

RISKS RELATED TO OWNERSHIP OF OUR COMMON STOCK

The market price of our common stock is subject to volatility.

The market price of our common stock could be subject to wide fluctuations in response to numerous factors, many of which are beyond our control. These factors include actual or anticipated variations in our operational results and cash flow, our earnings relative to our competition, changes in financial estimates by securities analysts, trading volume, short selling, market conditions within the industries in which we operate, the general state of the securities markets and the market for stocks of companies in our industry, governmental legislation or regulation and currency and exchange rate fluctuations, as well as general economic and market conditions, such as recessions.

We may pay little or no dividends on our common stock.

The payment of any future dividends to our stockholders will depend on decisions that will be made by our Board of Directors and will depend on then existing conditions, including our operating results, financial conditions, contractual restrictions, corporate law restrictions, capital agreements, the applicable laws of the State of Delaware and business prospects. We may pay little or no dividends for the foreseeable future.

We are a holding company with no operations of our own and depend on our subsidiaries for cash.

We are a holding company and most of our assets are held by our direct and indirect subsidiaries and we will primarily rely on dividends and other payments or distributions from our subsidiaries to meet our debt service and other obligations and to enable us to pay dividends. The ability of our subsidiaries to pay dividends or make other payments or distributions to us will depend on their respective operating results and may be restricted by, among other things, the laws of their jurisdiction of organization (which may limit the amount of funds available for the payment of dividends or other payments), agreements of those subsidiaries, agreements with any co-investors in non-wholly-owned subsidiaries, the terms of our Credit Facilities and Senior Notes and the covenants of any future outstanding indebtedness we or our subsidiaries may incur.

A small number of our stockholders could be able to significantly influence our business and affairs.

A few financial institutions own substantial amounts of our outstanding common stock. In addition, the Asbestos Trust formed as part of the Debtors' emergence from bankruptcy (the 524(g) Trust) now holds approximately 21.4% of our common stock. Large holders, such as these parties, may be able to affect matters requiring approval by our stockholders, including the election of directors and the approval of mergers or other business combination transactions. In addition, our bylaws confer upon each of the 524(g) Trust directors designated by holders of our pre-petition bonds and the directors of OCD serving immediately prior to emergence certain rights to fill certain vacancies in our Board of Directors. Our bylaws also give the 524(g) Trust the right to nominate two directors for as long as the 524(g) Trust holds shares representing at least 1% of our common stock.

Table of Contents

-59-

ITEM 1A. RISK FACTORS (continued)

Provisions in our amended and restated certificate of incorporation and bylaws or Delaware law might discourage, delay or prevent a change in control of our company or changes in our management and therefore depress the trading price of our common stock.

Our amended and restated certificate of incorporation and bylaws contain provisions that could depress the trading price of our common stock through provisions that may discourage, delay or prevent a change in control of our company or changes in our management that our stockholders may deem advantageous. These provisions:

require a 75% super-majority vote to amend some provisions in our amended and restated certificate of incorporation and bylaws;

require approval of the 524(g) Trust with respect to the amendment of certain provisions in our amended and restated certificate of incorporation and bylaws, if the amendment could adversely effect certain rights granted to the 524(g) Trust;

authorize the issuance of blank check preferred stock that our Board of Directors has a restricted right to issue to increase the number of outstanding shares to discourage a takeover attempt;

create a staggered Board of Directors;

prohibit stockholder action by written consent, and require that all stockholder actions be taken at a meeting of our stockholders;

provide that the Board of Directors is expressly authorized to make, amend or repeal our bylaws except in limited circumstances; and

establish advance notice requirements for nominations for elections to our board or for proposing matters that can be acted upon by stockholders at stockholder meetings.

Additionally, we are subject to Section 203 of the Delaware General Corporation Law, which generally prohibits a Delaware corporation from engaging in any of a broad range of business combinations with any interested stockholder for a period of three years following the date on which the stockholder became an interested stockholder and which may discourage, delay or prevent a change in control of our company.

Table of Contents

-60-

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table provides information about Owens Corning's purchases of its common stock during each month during the quarterly period covered by this report:

Issuer Purchases of Equity Securities

Period	Total Number of Shares (or Units) Purchased	Average Price Paid per Share (or Unit)	Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs**	Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs**
January 1-31, 2008		\$		6,537,292
February 1-29, 2008				6,537,292
March 1-31, 2008	9,244*	16.835		6,537,292
Total	9,244	\$ 16.835		

* The Company withholds shares surrendered to satisfy tax withholding obligations in connection with the vesting of restricted shares granted to our employees. During the first quarter, 9,244 shares were withheld.

** On February 21, 2007, the Company announced a share buy-back program under which the Company is authorized to repurchase up to 5% of the Company's outstanding common stock. The share buy-back program authorizes the Company to repurchase shares through open market, privately negotiated, or other transactions. The timing and actual number of shares repurchased will depend on market conditions and other factors and will be at the Company's discretion.

As a consequence of certain provisions of the Company's senior notes and senior financing facilities, the Company and its subsidiaries are subject to certain restrictions on their ability to pay dividends and to transfer cash and other assets to each other and to their affiliates.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

The Company has nothing to report under this Item.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matter was submitted to a vote of security holders during the quarter ended March 31, 2008.

ITEM 5. OTHER INFORMATION

The Company has nothing to report under this Item.

ITEM 6. EXHIBITS

See Exhibit Index below, which is incorporated here by reference.

Table of Contents

-61-

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, Owens Corning has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

OWENS CORNING

Registrant

Date: May 7, 2008

By: /s/ Duncan J. Palmer
Duncan J. Palmer
Senior Vice President and
Chief Financial Officer
(as duly authorized officer)

Date: May 7, 2008

By: /s/ Mark W. Mayer
Mark W. Mayer
Vice President and
Chief Accounting Officer

Table of Contents

-62-

EXHIBIT INDEX

Exhibit	
Number	Description
2.1	Sixth Amended Joint Plan of Reorganization for Owens Corning and Its Affiliated Debtors and Debtors-in-Possession (as Modified) (incorporated by reference to Exhibit 2.1 of Owens Corning Sales, LLC's current report on Form 8-K (File No. 1-3660), filed September 29, 2006).
2.2	Bankruptcy Court Order Confirming the Sixth Amended Joint Plan of Reorganization (as Modified) (incorporated by reference to Exhibit 99.1 of Owens Corning Sales, LLC's current report on Form 8-K (File No. 1-3660), filed September 29, 2006).
2.3	Bankruptcy Court Findings of Fact and Conclusions of Law Regarding Confirmation of the Sixth Amended Joint Plan of Reorganization (as Modified) (incorporated by reference to Exhibit 99.2 of Owens Corning Sales, LLC's current report on Form 8-K (File No. 1-3660), filed September 29, 2006).
2.4	District Court Order Affirming the Bankruptcy Court's Order Confirming the Sixth Amended Joint Plan of Reorganization (as Modified) and Findings of Fact and Conclusions of Law Regarding Confirmation of the Sixth Amended Joint Plan of Reorganization (as Modified) (incorporated by reference to Exhibit 99.3 of Owens Corning Sales, LLC's current report on Form 8-K (File No. 1-3660), filed September 29, 2006).
3.1	Amended and Restated Certificate of Incorporation (incorporated by reference to Exhibit 3.1 of Owens Corning's current report on Form 8-K (File No. 1-33100), filed November 2, 2006).
3.2	Amended and Restated Bylaws (incorporated by reference to Exhibit 3.2 of Owens Corning's current report on Form 8-K (File No. 1-33100), filed November 2, 2006).
31.1	Certification of Chief Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a) (filed herewith).
31.2	Certification of Chief Financial Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a) (filed herewith).
32.1	Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 (filed herewith).
32.2	Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 (filed herewith).
99.1	Subsidiaries of Owens Corning (filed herewith).