

BSQUARE CORP /WA  
Form 10-Q  
May 07, 2009  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**  
**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended March 31, 2009

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 000-27687

**BSQUARE CORPORATION**

(Exact name of registrant as specified in its charter)

**Washington**  
(State or other jurisdiction of  
incorporation or organization)

**110 110<sup>th</sup> Avenue NE, Suite 200,**  
**Bellevue WA**  
(Address of principal executive offices)

**(425) 519-5900**

(Registrant's telephone number, including area code)

**91-1650880**  
(I.R.S. Employer  
Identification No.)

**98004**  
(Zip Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

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Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller  
reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of common stock outstanding as of April 30, 2009: 10,104,276

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**BSQUARE CORPORATION**

**FORM 10-Q**

**For the Quarterly Period Ended March 31, 2009**

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**EXPLANATORY NOTE**

The unaudited financial information for the three months ended March 31, 2008 contained in this Quarterly Report on Form 10-Q has been restated as discussed in Note 2 of the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended December 31, 2008, filed with the Securities and Exchange Commission on March 26, 2009, and also in Note 8 of the Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q.

Our Annual Report on Form 10-K for the year ended December 31, 2008 restated our consolidated financial statements for the fiscal year ended December 31, 2007, for each of the quarterly periods within the fiscal year ended December 31, 2007, and for the first and second quarterly periods of the fiscal year ended December 31, 2008. We have not individually amended our previously filed Annual Report on Form 10-K for the fiscal year ended December 31, 2007, or any of our Quarterly Reports on Form 10-Q for the quarterly periods of the fiscal year ended December 31, 2007. In addition, we have not individually amended our previously filed Quarterly Reports on Form 10-Q for the first and second quarterly periods of the fiscal year ended December 31, 2008. Accordingly, our financial statements for these periods, and all related earnings press releases and communications relating to these periods, that were released prior to the filing of our Annual Report on Form 10-K for the year ended December 31, 2008 on March 26, 2009, should not be relied upon. The unaudited financial information for the three months ended March 31, 2008 contained in this Quarterly Report on Form 10-Q reflects the restated information as discussed in Note 2 of the Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended December 31, 2008 and also in Note 8 of the Condensed Consolidated Financial Statements included in this Quarterly Report on this Form 10-Q.

The following sections in this Quarterly Report on Form 10-Q include restated information for the three months ended March 31, 2008:

Part I:

**Item 1 Financial Statements**

**Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****BSQUARE CORPORATION****CONDENSED CONSOLIDATED BALANCE SHEETS**

(In thousands, except share amounts)

	<b>March 31, 2009 (Unaudited)</b>	<b>December 31, 2008</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 9,302	\$ 7,703
Accounts receivable, net of allowance for doubtful accounts of \$195 at March 31, 2009 and \$198 at December 31, 2008	10,123	10,726
Prepaid expenses and other current assets	752	703
Total current assets	20,177	19,132
Long-term investments	4,621	4,679
Equipment, furniture and leasehold improvements, net	933	981
Intangible assets, net	1,850	1,975
Restricted cash	900	900
Other non-current assets	89	91
Total assets	\$ 28,570	\$ 27,758
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 1,862	\$ 2,925
Other accrued expenses	3,968	3,057
Accrued compensation	2,056	1,636
Accrued legal fees	534	534
Deferred revenue	688	355
Total current liabilities	9,108	8,507
Deferred rent	315	309
Commitments and contingencies (Note 6)		
Shareholders' equity:		
Preferred stock, no par value: 10,000,000 shares authorized; no shares issued and outstanding		
Common stock, no par value: 37,500,000 shares authorized; 10,104,276 shares issued and outstanding at March 31, 2009 and 10,082,654 shares issued and outstanding at December 31, 2008	122,892	122,660
Accumulated other comprehensive loss	(985)	(1,048)
Accumulated deficit	(102,760)	(102,670)
Total shareholders' equity	19,147	18,942
Total liabilities and shareholders' equity	\$ 28,570	\$ 27,758

See notes to condensed consolidated financial statements.



**Table of Contents****BSQUARE CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(In thousands, except per share amounts) (Unaudited)

	<b>Three Months Ended March 31, 2008</b>	
	<b>2009</b>	<b>(as restated, see Note 8)</b>
<b>Revenue:</b>		
Software	\$ 8,298	\$ 10,996
Service	8,379	6,062
<b>Total revenue</b>	<b>16,677</b>	<b>17,058</b>
<b>Cost of revenue:</b>		
Software	6,307	8,506
Service <sup>(1)</sup>	5,938	4,011
<b>Total cost of revenue</b>	<b>12,245</b>	<b>12,517</b>
<b>Gross profit</b>	<b>4,432</b>	<b>4,541</b>
<b>Operating expenses:</b>		
Selling, general and administrative <sup>(1)</sup>	3,295	3,009
Research and development <sup>(1)</sup>	1,381	644
<b>Total operating expenses</b>	<b>4,676</b>	<b>3,653</b>
<b>Income (loss) from operations</b>	<b>(244)</b>	<b>888</b>
<b>Interest and other income</b>	<b>114</b>	<b>160</b>
<b>Income (loss) before income taxes</b>	<b>(130)</b>	<b>1,048</b>
<b>Income tax benefit (expense)</b>	<b>40</b>	<b>(117)</b>
<b>Net income (loss)</b>	<b>\$ (90)</b>	<b>\$ 931</b>
<b>Basic income (loss) per share</b>	<b>\$ (0.01)</b>	<b>\$ 0.09</b>
<b>Diluted income (loss) per share</b>	<b>\$ (0.01)</b>	<b>\$ 0.09</b>
<b>Shares used in calculation of income (loss) per share:</b>		
Basic	10,086	9,977
Diluted	10,086	10,149
<b>(1) Includes the following amounts related to stock-based compensation expense:</b>		
Cost of revenue - service	\$ 74	\$ 125
Selling, general and administrative	154	240

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Research and development	(1)	19
Total stock-based compensation expense	\$ 227	\$ 384

See notes to condensed consolidated financial statements.



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**BSQUARE CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands) (Unaudited)

	Three Months Ended March 31, 2008	
	2009	(as restated, See Note 8)
Cash flows from operating activities:		
Net income (loss)	\$ (90)	\$ 931
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization	244	137
Stock-based compensation	227	384
Changes in operating assets and liabilities:		
Accounts receivable, net	578	(1,558)
Prepaid expenses and other assets	(48)	(369)
Accounts payable and accrued expenses	270	1,609
Deferred revenue	333	(79)
Deferred rent	6	(6)
Net cash provided by operating activities	1,520	1,049
Cash flows from investing activities:		
Purchases of equipment and furniture	(77)	(101)
Maturities of investments	125	1,300
Net cash provided by investing activities	48	1,199
Cash flows from financing activities:		
Proceeds from exercise of stock options	5	33
Net cash provided by financing activities	5	33
Effect of exchange rate changes on cash	26	37
Net increase in cash and cash equivalents	1,599	2,318
Cash and cash equivalents, beginning of period	7,703	4,377
Cash and cash equivalents, end of period	\$ 9,302	\$ 6,695

See notes to condensed consolidated financial statements.

**Table of Contents****BSQUARE CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****March 31, 2009****(Unaudited)****1. Summary of Significant Accounting Policies*****Basis of Presentation***

The accompanying unaudited condensed consolidated financial statements have been prepared by BSQUARE Corporation (the Company or BSQUARE) pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) for interim financial reporting and include the accounts of the Company and its subsidiaries. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with U.S. generally accepted accounting principles, or GAAP, have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the unaudited financial statements reflect all material adjustments, which consist solely of normal recurring adjustments, necessary to present fairly the Company's financial position as of March 31, 2009 and its operating results and cash flows for the three months ended March 31, 2009 and 2008. The accompanying financial information as of December 31, 2008 is derived from audited financial statements. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Examples include provision for bad debts and income taxes and estimates of progress on professional service arrangements. Actual results may differ from these estimates. Interim results are not necessarily indicative of results for a full year. The information included in this Quarterly Report on Form 10-Q should be read in conjunction with the financial statements and notes thereto contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2008, filed with the SEC. All intercompany balances have been eliminated.

***Income (Loss) Per Share***

Income (loss) per share is computed using the weighted average number of common shares outstanding during the period, and excludes any dilutive effects of common stock equivalent shares, such as options and warrants. Diluted income (loss) per share is computed using the weighted average number of common shares outstanding and common stock equivalent shares outstanding during the period using the treasury stock and if-converted method in the case of stock options and warrants, respectively. Restricted stock and restricted stock units are considered outstanding and included in the computation of both the basic and diluted income (loss) per share calculations. Common stock equivalent shares are excluded from the computation if their effect is anti-dilutive. Shares excluded from the calculation of diluted income (loss) per share because the effect would have been anti-dilutive were 1,997,000 for the three months ended March 31, 2009 and 1,251,000 for the three months ended March 31, 2008.

The following table presents a reconciliation of the number of shares used in the calculation of basic and diluted income (loss) per share (in thousands):

	<b>Three Months Ended March 31,</b>	
	<b>2009</b>	<b>2008</b>
Weighted average shares outstanding for basic income (loss) per share	10,086	9,977
Dilutive effect of common stock equivalent shares		172
Weighted average shares outstanding for diluted income (loss) per share	10,086	10,149

**2. Investments**

The Company's long-term investments consist entirely of auction rate securities (ARS). ARS are securities whose interest or dividend rate was historically reset through a Dutch Auction process, usually every 7, 28 or 35 days. ARS trade at par and are callable at par on any interest payment date at the option of the issuer. Although ARS were issued and rated as long-term, they were generally priced, traded and classified as

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short-term instruments because of the interest rate reset mechanism and the ability of the holders to sell their position at a reset date. During February 2008, the ARS auction process began to fail broadly throughout the market. These investments are currently illiquid and the Company is unable to determine with any certainty when these investments will become liquid. Liquidity of these investments is contingent on redemption of the investments by the issuers, settlement by the underwriters and/or secondary offerors, or sales of the securities in a secondary market. Redemptions of the Company's ARS portfolio balance were \$125,000 for the three months ended March 31, 2009.

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The Company adopted Statement of Financial Accounting Standards ( SFAS ) No. 157, *Fair Value Measurements* ( SFAS 157 ) as of January 1, 2008 to measure the fair value of its ARS. Under SFAS 157, the Company is required rank the quality and reliability of the information used to determine fair values. Financial assets and liabilities carried at fair value are classified and disclosed in one of the following three categories:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Directly or indirectly observable market-based inputs or unobservable inputs used in models or other valuation methodologies.
- Level 3: Unobservable inputs that are not corroborated by market data. The inputs require significant management judgment or estimation.

The Company adopted Financial Accounting Standards Board Staff Position No. 157-3, *Determining the Fair Value of a Financial Asset When the Market for That Asset is Not Active* ( FSP 157-3 ), which was issued in October 2008 and became effective immediately for any unissued financial statements. FSP 157-3 clarifies the application of SFAS 157 to financial assets for which an active market does not exist. Specifically, FSP 157-3 addresses the following SFAS 157 application issues:

How the reporting entity's own assumptions (expected cash flows and appropriately risk-adjusted discount rates) should be considered when measuring fair value when relevant observable inputs do not exist;

How available observable inputs in a market that is not active should be considered when measuring fair value; and

How the use of market quotes (for example, broker quotes or pricing services for the same or similar financial assets) should be considered when assessing the relevance of observable and unobservable inputs available to measure fair value.

FSP 157-3 applies to financial assets within the scope of accounting pronouncements that require or permit fair value measurement in accordance with SFAS 157.

Historically, the fair value of the Company's ARS has approximated par value due to the frequent resets through the auction process. While the ARS continue to earn interest at the maximum contractual rate, there is no active market for these investments, and therefore these investments do not currently have a readily determinable market value.

Due to lack of observable market quotes on the ARS, the fair value measurements have been estimated using Level 3 inputs. The fair value was based on factors that reflect assumptions market participants would use in pricing, including, among others: relevant future market conditions including those that are based on the expected cash flow streams, the underlying financial condition and credit quality of the issuer, and the maturity of the securities, as well as the market activity of similar securities.

The Company obtained an independent valuation of its ARS as of March 31, 2009, and determined the fair value to be \$4.6 million, as compared to par value of \$5.5 million. As a result, the Company recorded a valuation allowance of \$879,000 as of March 31, 2009. Of this amount, \$378,000 was deemed to be other-than-temporary during the three months ended December 31, 2008, and was recorded as a charge to interest and other income, net during that period. The remainder of the impairment charge has been deemed to be temporary and recorded in accumulated other comprehensive loss. Factors considered in determining whether a loss is temporary include the length of time and extent to which the investment's fair value has been less than the cost basis, the financial condition and near-term prospects of the investee, and the Company's intent and ability to retain the investment for a period of time sufficient to allow for any anticipated recovery in fair value.

ARS have been classified as long-term investments due to the uncertainty as to when these investments will be liquidated.

The following table presents the Company's fair value hierarchy for its financial assets measured at fair value on a recurring basis as of March 31, 2009:

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	Quoted Prices in Active Markets for			Total
	Identical Assets (Level 1)	Direct or Indirect Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
	(in thousands)			
Auction rate securities:				
Student loan backed	\$	\$	\$ 3,632	\$ 3,632
Closed-end funds			851	851
Corporate collateral			138	138
Total auction rate securities	\$	\$	\$ 4,621	\$ 4,621

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The following table reconciles the beginning and ending balances for our ARS using significant unobservable inputs (Level 3) (in thousands):

	Fair Value Measurements Using Significant Unobservable Inputs (Level 3):			
	Student Loan Backed	Closed-end Funds	Corporate Collateral	Total
Balance at December 31, 2008	\$ 3,603	\$ 954	\$ 122	\$ 4,679
Redemptions		(125)		(125)
Reversal of unrealized loss due to sale of security		14		14
Unrealized gains included in accumulated other comprehensive loss	29	8	16	53
Balance at March 31, 2009	\$ 3,632	\$ 851	\$ 138	\$ 4,621

**3. Intangible Assets**

Intangible assets relate to customer relationships, tradenames, trademarks and technology acquired from TestQuest, Inc. in November 2008 and from NEC Corporation of America in December 2007. The following table shows the Company's gross carrying value of the acquired intangible assets subject to amortization and accumulated amortization of intangible assets (in thousands):

	March 31, 2009	December 31, 2008
Gross carrying value of the acquired intangible assets subject to amortization	\$ 2,115	\$ 2,115
Accumulated amortization	(265)	(140)
Net book value	\$ 1,850	\$ 1,975

As of March 31, 2009, 83% of the gross carrying value represents acquired technology while 81% of the net book value represents acquired technology. Amortization expense was \$125,000 for the three months ended March 31, 2009 and \$22,000 for the three months ended March 31, 2008. Amortization is expected to be as follows for the next five years (in thousands):

Year ending December 31:	
Remainder of 2009	\$ 375
2010	452
2011	325
2012	323
2013	271

**4. Stock-Based Compensation****Stock Options**

In May 1997, the Company adopted a Stock Option Plan, which has subsequently been amended and restated (the Amended Plan). Under the Amended Plan, the Board of Directors may grant non-qualified stock options with an exercise price determined by the Board, not to be less than 85% of the fair market value of the common stock on the date of grant. These options have a term of up to 10 years and vest over a schedule determined by the Board of Directors, generally four years. Incentive stock options granted under the Amended Plan may only be granted to employees of the Company, have a term of up to 10 years, and shall be granted with an exercise price equal to the fair market value of the Company's stock on the date of grant. The Amended Plan also allows for awards of stock appreciation rights, restricted and unrestricted stock and restricted stock units.

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The Company also has a Non-Qualified Stock Option Plan, under which, the Board of Directors may grant non-qualified stock options with an exercise price determined by the Board. These stock options have a term of up to 10 years and vest over a schedule determined by the Board of Directors, generally over four years.

**Table of Contents****Restricted Stock and Restricted Stock Unit Awards**

In August 2007, the Company began issuing restricted stock awards to its Board of Directors. These awards are subject to forfeiture until the twelve-month anniversary of the grant date. In December 2007, the Company began issuing restricted stock units to employees. These awards are generally subject to forfeiture for a period of four years. In January 2008, the Company began issuing restricted stock units to its officers. These awards are subject to forfeiture for a period of approximately two years.

**Stock-Based Compensation**

The Company records compensation expense associated with stock options and other forms of equity compensation in accordance with SFAS No. 123R, *Share-Based Payment*, as interpreted by SEC Staff Accounting Bulletin No. 110. The Company records expense over the vesting period using the straight-line method. The calculation of compensation expense for awards under SFAS 123R includes the impact of an estimate for forfeitures.

Stock-based compensation expense is recorded in the statements of operations in the same line items as cash compensation for the Company's employees as follows (in thousands):

	<b>Three Months Ended March 31,</b>	
	<b>2009</b>	<b>2008</b>
Cost of revenue service	\$ 74	\$ 125
Selling, general and administrative	154	240
Research and development	(1)	19
Total stock-based compensation expense	\$ 227	\$ 384

Stock-based compensation expense under SFAS123R reduced net income by \$227,000 and diluted income per share by \$0.02 for the three months ended March 31, 2009. Stock-based compensation expense under SFAS123R reduced net income by \$384,000 and diluted income per share by \$0.04 for the three months ended March 31, 2008.

At March 31, 2009, total compensation cost related to stock options granted under the Amended Plan but not yet recognized was \$409,000, net of estimated forfeitures. This cost will be amortized on the straight-line method over a period of approximately 1.4 years and will be adjusted for subsequent changes in estimated forfeitures.

At March 31, 2009, total compensation cost related to restricted stock awards granted under the Amended Plan but not yet recognized was \$47,000, net of estimated forfeitures. This cost will be amortized on the straight-line method over a period of approximately six months.

At March 31, 2009, total compensation cost related to restricted stock units granted under the Amended Plan but not yet recognized was \$130,000, net of estimated forfeitures. This cost will be amortized on the straight-line method over a period of approximately 1.3 years.

**Key Assumptions**

The fair value of the Company's options was estimated on the date of grant using the Black-Scholes-Merton option pricing model, with the following assumptions:

	<b>Three Months Ended March 31,</b>	
	<b>2009</b>	<b>2008</b>
Dividend yield	0%	0%
Expected life	4 years	4 years
Expected volatility	71%	81%



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Risk-free interest rate	1.5%	2.4%
Estimated forfeitures	19%	22%

*Expected Dividend:* The Black-Scholes-Merton valuation model calls for a single expected dividend yield as an input. The dividend yield is determined by dividing the expected per share dividend during the coming year by the grant date stock price. The expected dividend assumption is based on the Company's current expectations about its anticipated dividend policy.

*Expected Life:* The Company's expected term represents the period that the Company's stock-based awards are expected to be outstanding and was determined based on historical experience and vesting schedules of similar awards.

*Expected Volatility:* The Company's expected volatility represents the weighted average historical volatility of the Company's common stock for the most recent four-year period.

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*Risk-Free Interest Rate:* The Company bases the risk-free interest rate used in the Black-Scholes-Merton valuation method on the implied yield currently available on U.S. Treasury zero-coupon issues with an equivalent remaining term. Where the expected term of the Company's stock-based awards do not correspond with the terms for which interest rates are quoted, the Company performed a straight-line interpolation to determine the rate from the available term maturities.

*Estimated Forfeitures:* Estimated forfeitures represents the Company's historical forfeitures for the most recent two-year period and considers voluntary termination behavior as well as analysis of actual option forfeitures.

**Stock Option Activity**

The following table summarizes stock option activity under the Amended Plan for the three months ended March 31, 2009:

<b>Stock Options</b>	<b>Number of Shares</b>	<b>Weighted Average Exercise Price</b>	<b>Weighted Average Remaining Contractual Life (in years)</b>	<b>Aggregate Intrinsic Value</b>
Outstanding at January 1, 2009	2,029,796	\$ 4.27		
Granted at fair value	24,550	2.07		
Exercised	(3,242)	2.16		
Forfeited	(33,055)	3.64		
Expired	(20,929)	6.28		
Outstanding at March 31, 2009	1,997,120	\$ 4.23	6.47	\$ 3,000
Vested and expected to vest at March 31, 2009	1,767,652	\$ 4.30	6.25	\$ 3,000
Exercisable at March 31, 2009	1,481,021	\$ 4.40	5.86	\$ 2,000

The aggregate intrinsic value represents the difference between the exercise price of the underlying options and the quoted price of the Company's common stock for the number of options that were in-the-money at March 31, 2009. The Company issues new shares of common stock upon exercise of stock options.

	<b>2009</b>	<b>2008</b>
Weighted-average grant-date fair value for the three months ended March 31	\$ 1.20	\$ 2.81
Options in-the-money at March 31	19,042	744,638
Aggregate intrinsic value of options exercised for the three months ended March 31	\$ 1,000	\$ 23,000

**Restricted Stock Activity**

The following table summarizes restricted stock award activity under the Company's stock plans for the three months ended March 31, 2009:

	<b>Number of Shares</b>	<b>Weighted Average Grant Date Fair Value</b>
Outstanding at January 1, 2009	42,000	\$ 4.29
Awarded	10,500	1.70
Released	(10,500)	5.13

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Forfeited

Outstanding at March 31, 2009	42,000	\$	3.43
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The following table summarizes restricted stock unit activity under the Company's stock plans for the three months ended March 31, 2009:

	Number of Shares	Weighted Average Remaining Contractual Life (in years)	Aggregate Intrinsic Value
Outstanding at January 1, 2009	72,763		
Awarded			
Released	(4,462)		
Forfeited	(7,318)		
Outstanding at March 31, 2009	60,983	1.33	\$ 110,000
Vested and expected to vest at March 31, 2009	36,374	1.20	\$ 65,000

**Table of Contents****5. Accumulated Other Comprehensive Income (Loss)**

Accumulated other comprehensive income (loss) refers to revenue, expenses, gains and losses that, under GAAP, are recorded as an element of shareholders' equity and excluded from net income (loss). The Company's accumulated other comprehensive loss is comprised of foreign currency translation adjustments from its subsidiaries not using the U.S. dollar as their functional currency and unrealized gains and losses, net of tax, on the Company's investments.

The components of accumulated other comprehensive income (loss) were as follows (in thousands):

	Three Months ended March 31,	
	2009	2008
Net unrealized gain on investments	\$ (67)	\$ 43
Foreign currency translation	4	43
<b>Accumulated other comprehensive loss</b>	<b>\$ (63)</b>	<b>\$ 43</b>

**6. Commitments and Contingencies*****Contractual Commitments***

The Company's principal commitments consist of obligations outstanding under operating leases, which expire through 2014. The Company has lease commitments for office space in Bellevue, Washington; San Diego, California; Longmont, Colorado; Boston, Massachusetts; Chanhassen, Minnesota; Dallas, Texas; Vancouver, Canada; Taipei, Taiwan; Beijing, China and Tokyo, Japan. The Company leases office space in Akron, Ohio on a month-to-month basis.

Under the terms of the Company's corporate headquarters lease signed in February 2004, the landlord has the ability to demand payment for cash payments forgiven in 2004 if the Company defaults under the lease. The amount of the forgiven payments for which the landlord could demand repayment was \$1.3 million at March 31, 2009 and decreases on a straight-line basis over the term of the lease, which expires in 2014.

Rent expense was \$378,000 for the three months ended March 31, 2009 and \$279,000 for the three months ended March 31, 2008.

As of March 31, 2009, the Company had \$900,000 pledged as collateral for a bank letter of credit under the terms of its headquarters facility lease. The pledged cash supporting the outstanding letter of credit is recorded as restricted cash.

Contractual commitments at March 31, 2009 were as follows (in thousands):

<b>Operating leases:</b>	
Remainder of 2009	\$ 860
2010	988
2011	975
2012	1,030
2013	1,089
2014	770
<b>Total commitments</b>	<b>\$ 5,712</b>

**Table of Contents*****Legal Proceedings******IPO Litigation***

In Summer and early Fall 2001, four purported shareholder class action lawsuits were filed in the United States District Court for the Southern District of New York against us, certain of our current and former officers and directors (the Individual Defendants), and the underwriters of our initial public offering (the Underwriter Defendants). The complaints were consolidated into a single action and a Consolidated Amended Complaint, which was filed on April 19, 2002, is now the operative complaint. The operative complaint alleges violations of the Securities Act of 1933 and the Securities Exchange Act of 1934. The suit purports to be a class action filed on behalf of purchasers of our common stock during the period from October 19, 1999 to December 6, 2000.

The plaintiffs allege that the Underwriter Defendants agreed to allocate stock in our initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases of stock in the aftermarket at pre-determined prices. The plaintiffs allege that the prospectus for our initial public offering was false and misleading in violation of the securities laws because we did not disclose these arrangements. The action seeks damages in an unspecified amount.

The action is being coordinated with approximately 300 other nearly identical actions filed against other companies. On October 9, 2002, the district court dismissed the Individual Defendants from the case without prejudice based upon stipulations of dismissal filed by the plaintiffs and the Individual Defendants. On December 5, 2006, the Second Circuit vacated a decision by the district court granting class certification in six of the coordinated cases, which are intended to serve as test, or focus cases. The plaintiffs selected these six cases, which do not include us. On April 6, 2007, the Second Circuit denied a petition for rehearing filed by the plaintiffs, but noted that the plaintiffs could ask the district court to certify more narrow classes than those that were rejected.

On August 14, 2007, the plaintiffs filed amended complaints in the six focus cases. On September 27, 2007, the plaintiffs moved to certify a class in the six focus cases. On November 14, 2007, the issuers and the underwriters named as defendants in the six focus cases filed motions to dismiss the amended complaints. On March 26, 2008, the district court dismissed the Securities Act claims of those members of the putative classes in the focus cases who sold their securities for a price in excess of the initial offering price and those who purchased outside the previously certified class period. With respect to all other claims, the motions to dismiss were denied. On October 10, 2008, at the request of the plaintiffs, the plaintiffs' motion for class certification was withdrawn, without prejudice.

On April 3, 2009, the plaintiffs submitted to the district court a motion for preliminary approval of a settlement of the approximately 300 coordinated cases, which includes BSQUARE, the Underwriter Defendants in the BSQUARE class action lawsuit, and the plaintiff class in the BSQUARE class action lawsuit. The insurers for the issuer defendants in the coordinated cases will make the settlement payment on behalf of the issuers, including BSQUARE. The settlement is subject to termination by the parties under certain circumstances, and court approval. There is no assurance that the court will approve the settlement. Due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this matter. If we are found liable, we are unable to estimate or predict the potential damages that might be awarded, whether such damages would be greater than our insurance coverage, and whether such damages would have a material impact on our results of operations or financial condition in any future period.

**7. Segment Information**

The Company follows the requirements of SFAS No. 131, *Disclosures About Segments of an Enterprise and Related Information*. The Company has one operating segment—software and services delivered to smart device makers.

The following table summarizes information about the Company's revenue and long-lived asset information by geographic areas (in thousands):

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2009</b>	<b>2008</b>
Total revenue:		
North America	\$ 16,039	\$ 15,385
Asia	463	1,434
Other foreign	175	239

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Total revenue <sup>(1)</sup>	\$ 16,677	\$ 17,058
	<b>March 31, 2009</b>	<b>December 31, 2008</b>
Long-lived assets:		
North America	\$ 2,652	\$ 2,808
Asia	131	148
Total long-lived assets	\$ 2,783	\$ 2,956

(1) Revenue is attributed to countries based on location of customer invoiced.

**Table of Contents****Significant Customer**

The Ford Motor Company ( Ford ) accounted for \$5.2 million, or 31%, of total revenue for the three months ended March 31, 2009. No other customer accounted for 10% or more of total revenue for the three months ended March 31, 2009. No customer accounted for 10% or more of total revenue for the three months ended March 31, 2008.

Ford had an accounts receivable balance of approximately \$2.8 million, or 28% of total accounts receivable, as of March 31, 2009, and \$2.7 million, or 34% of total accounts receivable, as of December 31, 2008. No other customer accounted for 10% or more of total accounts receivable as of March 31, 2009 or December 31, 2008.

**8. Restatement of Financial Information (Unaudited)**

On February 10, 2009, based on the recommendation of the Audit Committee, the Board of Directors determined that the Company should restate its consolidated financial statements for the fiscal year ended December 31, 2007, for each of the quarterly periods of fiscal year 2007, and for the first and second quarterly periods of fiscal year 2008. Accordingly, on February 11, 2009, the Company announced that its previously released financial statements for these periods, and all related earnings press releases and communications relating to these periods, should not be relied upon.

**Background of the Restatement**

In early February 2009, the Company identified a clerical error in its calculation of certain vendor volume discounts affecting third-party software cost of sales. Until September 1, 2008, this vendor offered the Company volume discounts based on the achievement of predetermined unit sales levels in a particular month. As this vendor's software was sold during the month, software cost of sales was recorded at a standard cost. As a result of the volume discounts offered by the vendor, it was necessary to adjust software cost of sales at month-end to reflect any volume purchase discounts earned once total unit sales volume for the month was known. The error caused software cost of sales to be understated.

The Board of Directors charged the Audit Committee with investigating the error and its causes. As part of its investigation, the Audit Committee interviewed persons who were available to it and who had performed or reviewed the calculation of the volume purchase discount, and reviewed pertinent email and other documents. The Audit Committee determined that a former employee, who had the responsibility for calculating the volume purchase discount from December 2006 through December 2007, began to incorrectly calculate the discount for a small number of this vendor's products. Another employee, who replaced the first employee, continued to make the same error from January through June 2008. The Audit Committee determined that the employees who supervised the two employees and reviewed their work had failed to detect the error.

The Audit Committee concluded that no current or prior officer of the Company, nor any of the Company's independent auditors, were aware of the error before it was discovered in early February 2009.

The clerical error impacted the fourth quarter of 2006, the 2007 fiscal year, and the first two quarters of 2008. The erroneous calculation ended in July 2008, and in September 2008 the vendor changed its pricing structure, which eliminated the future possibility for this error. As of December 31, 2008, the error had not been detected, so subsequently management has taken several actions to remediate the material weaknesses that existed at December 31, 2008. The effect on the fourth quarter of 2006 was deemed to be immaterial and has been included in the restated 2007 financial statements.

Correction of the error increased software cost of sales for the three months ended March 31, 2008 by \$109,000.

The following table sets forth condensed, restated financial data as originally reported, and as restated (in thousands, except per share data):

	Three Months Ended March 31, 2008		
	As Reported	Adjustments	As Restated
<b>Condensed Consolidated Statements of Income</b>			
Revenue	\$ 17,058	\$	\$ 17,058

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Cost of revenue	12,408	109	12,517
Gross profit	4,650	(109)	4,541
Operating expenses	3,653		3,653
Income from operations	997	(109)	888
Net income	1,040	(109)	931
Basic income per share	\$ 0.10	\$ (0.01)	\$ 0.09
Diluted income per share	\$ 0.10	\$ (0.01)	\$ 0.09



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### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

From time to time, information provided by us, statements made by our employees or information included in our filings with the Securities and Exchange Commission ( SEC ) may contain statements that are forward-looking statements involving risks and uncertainties. In particular, statements in Management's Discussion and Analysis of Financial Condition and Results of Operations relating to our revenue, profitability, growth initiatives and sufficiency of capital may be forward-looking statements. The words expect, anticipate, plan, believe, seek, estimate, similar expressions are intended to identify such forward-looking statements. Such statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that could cause our future results to differ materially from those expressed in any forward-looking statements made by, or on behalf of, us. Many such factors are beyond our ability to control or predict. Readers are accordingly cautioned not to place undue reliance on forward-looking statements. We disclaim any intent or obligation to update any forward-looking statements, whether in response to new information or future events or otherwise. Important factors that may cause our actual results to differ from such forward-looking statements include, but are not limited to, the factors discussed in Item 1A of Part II of this Quarterly Report on Form 10-Q and of Part I of our Annual Report on Form 10-K for the year ended December 31, 2008 entitled Risk Factors.

### **Overview**

We provide software and engineering service offerings to the smart device marketplace. A smart device is a dedicated purpose computing device that typically has a display, runs an operating system (e.g., Microsoft® Windows® CE) and may be connected to a network via a wired or wireless connection. Examples of smart devices include set-top boxes, home gateways, point-of-sale terminals, kiosks, voting machines, gaming platforms, handheld data collection devices, personal media players, smart phones and devices targeted at automotive applications. We primarily focus on smart devices that utilize embedded versions of the Microsoft Windows family of operating systems, specifically Windows CE, Windows XP Embedded and Windows Mobile . However, with our acquisition of customers and rights to license Adobe Flash technology from NEC Corporation of America ( NECAM ) in December 2007 and our acquisition of certain assets from TestQuest Inc. ( TestQuest ) in November 2008, we now support customers building or supporting devices utilizing other operating systems such as Android, Linux and Symbian.

We have been providing software and engineering services to the smart device marketplace since our inception. Our customers include:

- World class original equipment manufacturers ( OEMs ) and original design manufacturers ( ODMs ) who design, build and sell devices to their customers;

- Silicon vendors ( SVs ) who sell application processors to OEM s and ODM s; and

- Enterprises who are deploying devices to support their line of business operation.

OEMs and ODMs are the primary purchasers of our software products which they incorporate into their devices in order to enable certain functionality. For example, an ODM may purchase our SDIO middleware software in order to enable high-performance WiFi capability in their device while an OEM may purchase Adobe Flash technology from us to enable the playback of Flash content on the device. OEM, ODM, SV and Enterprise customers may purchase our TestQuest software in order to assist in the testing and validation of software running on their application processors (in the case of SV s) or their devices. Customers typically hire our engineering services organization to assist their internal engineering teams to in the design, development, testing and deployment their devices. Customers also hire our engineering services organization to assist them in deploying Adobe Flash technology into their devices and implementing TestQuest technology onto their quality assurance processes.

### **Critical Accounting Judgments**

The preparation of our consolidated financial statements in conformity with accounting principles generally accepted in the United States requires estimates and assumptions that affect the reported amounts of assets and liabilities, revenue and expenses and related disclosures of contingent assets and liabilities in the consolidated financial statements and accompanying notes. The SEC has defined a company's critical accounting policies as those that are most important to the portrayal of our financial condition and results of operations, and those that require us to make our most difficult and subjective judgments, often as a result of the need to make estimates related to matters that are inherently uncertain. Based on this definition, we have identified the critical accounting policies and judgments addressed below. We also have other key accounting policies, which involve the use of estimates, judgments and assumptions that are relevant to understanding our results. For additional information see Item 1 of Part I, Financial Statements Note 1 Summary of Significant Accounting Policies. Although we believe that our estimates, assumptions and judgments are reasonable, they are necessarily based upon presently available information. Actual results may differ

significantly from these estimates under different assumptions, judgments or conditions.

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**Table of Contents*****Revenue Recognition***

We recognize revenue from software and engineering service sales when the following four revenue recognition criteria are met: persuasive evidence of an arrangement exists; delivery has occurred or services have been rendered; the selling price is fixed or determinable; and collectability is reasonably assured. Contracts and customer purchase orders are generally used to determine the existence of an arrangement. Shipping documents, time records and customer acceptance, as and when applicable, are used to verify delivery. We assess whether the selling price is fixed or determinable based on the contract and/or customer purchase order and payment terms associated with the transaction and whether the sales price is subject to refund or adjustment. We assess collectability based primarily on the creditworthiness of the customer as determined by credit checks and analysis, as well as the customer's payment history. Periodically, we begin work on engineering service engagements prior to having a signed contract and, in some cases, the contract is signed in a quarter after which we start incurring service delivery costs. We do not defer costs associated with these uncontracted engagements as of quarter-end even though the underlying contract might be signed prior to us reporting our results.

We recognize software revenue upon shipment provided that no significant obligations remain on our part and substantive acceptance conditions, if any, have been met. Service revenue from time and materials contracts and training services is recognized as services are performed. Certain fixed-price professional engineering service contracts that require significant production, modification, or customization of software, are accounted for using the percentage-of-completion method under Statement of Position (SOP) 81-1, *Accounting for Performance of Construction-Type and Certain Production-Type Contracts*, as contemplated by paragraph 7 of SOP 97-2, *Software Revenue Recognition*. We use the percentage-of-completion method of accounting specified within SOP 81-1, as contrasted to alternative approaches outlined in SOP 81-1, because it is the most preferable method to recognize revenue based on the nature and scope of our fixed-price professional engineering service contracts; in our case, it is a better measure of periodic income results than other methods and it better matches revenue recognized with the costs incurred. Percentage of completion is measured based primarily on input measures such as hours incurred to date compared to total estimated hours to complete, with consideration given to output measures, such as contract milestones, when applicable. We rely on estimates of total expected hours as a measure of performance in order to determine the amount of revenue to be recognized. Revisions to hour and cost estimates are recorded in the period the facts that give rise to the revision become known.

We also enter into arrangements in which a customer purchases a combination of software licenses, engineering services and post-contract customer support or maintenance ( PCS ). As a result, significant contract interpretation is sometimes required to determine the appropriate accounting, including how the price should be allocated among the deliverable elements if there are multiple elements, whether undelivered elements are essential to the functionality of delivered elements, and when to recognize revenue. PCS includes rights to upgrades, when and if available, telephone support, updates, and enhancements. When vendor specific objective evidence (VSOE) of fair value exists for all elements in a multiple element arrangement, revenue is allocated to each element based on the relative fair value of each of the elements. VSOE of fair value is established by the price charged when the same element is sold separately. Accordingly, the judgments involved in assessing VSOE have an impact on the recognition of revenue in each period. Changes in the allocation of the sales price between deliverables might impact the timing of revenue recognition, but would not change the total revenue recognized on the contract.

When elements such as software and engineering services are contained in a single arrangement, or in related arrangements with the same customer, we allocate revenue to each element based on its relative fair value, provided that such element meets the criteria for treatment as a separate unit of accounting. In the absence of fair value for a delivered element, we allocate revenue first to the fair value of the undelivered elements and allocate the residual revenue to the delivered elements. In the absence of fair value for an undelivered element, the arrangement is accounted for as a single unit of accounting, resulting in a delay of revenue recognition for the delivered elements until the undelivered elements are fulfilled. As a result, contract interpretations and assessments of fair value are sometimes required to determine the appropriate accounting.

When elements such as engineering services and royalties are contained in a single arrangement, we recognize revenue from engineering services as earned in accordance with the criteria above even though the effective rate per hour may be lower than typical because the customer is contractually obligated to pay royalties on their device shipments. We recognize royalty revenue, classified as software revenue, when we receive the royalty report from the customer or when such royalties are contractually guaranteed and the revenue recognition criteria are met, particularly that collectability is reasonably assured.

***Allowance for Doubtful Accounts***

Our accounts receivable balances are net of an estimated allowance for doubtful accounts. We perform ongoing credit evaluations of our customers' financial condition and generally do not require collateral. We estimate the collectability of our accounts receivable and record an allowance for doubtful accounts. When evaluating the adequacy of the allowance for doubtful accounts, we consider many factors, including analysis of accounts receivable and historical bad debts, customer concentrations, customer creditworthiness, current economic trends and changes in customer payment history. Because the allowance for doubtful accounts is an estimate, it may be necessary to adjust it if actual bad debt expense exceeds the estimated reserve.

***Investments***

We account for investments in accordance with Statement of Financial Accounting Standards ( SFAS ) No. 115, *Accounting for Certain Investments in Debt and Equity Securities*. We adopted SFAS No. 157, *Fair Value Measurements*, ( SFAS 157 ) as of January 1, 2008 to measure the fair value of certain of our financial assets required to be measured on a recurring basis, including available-for-sale securities. Under SFAS 157, we are required to rank the quality and reliability of the information used to determine fair values. Financial assets and liabilities carried at fair value are classified and disclosed in one of the following three categories:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

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Level 2: Directly or indirectly observable market-based inputs or unobservable inputs used in models or other valuation methodologies.

Level 3: Unobservable inputs that are not corroborated by market data. The inputs require significant management judgment or estimation. We adopted Financial Accounting Standards Board ( FASB ) Staff Position No. 157-3, *Determining the Fair Value of a Financial Asset When the Market for That Asset is Not Active* ( FSP 157-3 ), which was issued in October 2008 and which became effective immediately for any unissued financial statements. FSP 157-3 clarifies the application of SFAS 157 to financial assets for which an active market does not exist. Specifically, FSP 157-3 addresses the following SFAS 157 application issues:

How the reporting entity's own assumptions (expected cash flows and appropriately risk-adjusted discount rates) should be considered when measuring fair value when relevant observable inputs do not exist;

How available observable inputs in a market that is not active should be considered when measuring fair value; and

How the use of market quotes (for example, broker quotes or pricing services for the same or similar financial assets) should be considered when assessing the relevance of observable and unobservable inputs available to measure fair value.

FSP 157-3 applies to financial assets within the scope of accounting pronouncements that require or permit fair value measurement in accordance with SFAS 157. We obtained an independent valuation of our Auction Rate Securities ( ARS ) as of March 31, 2009, and have determined the fair value to be \$4.6 million, as compared to par value of \$5.5 million. As a result, we have recorded a valuation allowance of \$879,000 at March 31, 2009. Of this amount, \$378,000 was deemed to be other-than-temporary during the three months ended December 31, 2008, and was recorded as a charge to interest and other income, net during that period. The remainder of the impairment charge has been deemed to be temporary and recorded in accumulated other comprehensive loss. It is possible that additional declines in fair value may occur in the future. If general economic conditions worsen, or specific factors used in determining fair value deteriorate, we may further adjust the carrying value of these investments.

### ***Stock-Based Compensation***

We record compensation expense associated with stock options and other forms of equity compensation in accordance with SFAS No. 123R, *Share-Based Payment* ( SFAS 123R ), as interpreted by SEC Staff Accounting Bulletin No. 110. We record expense over the vesting period using the straight-line method. Compensation expense for awards under SFAS 123R includes the impact of an estimate for forfeitures.

### ***Taxes***

As part of the process of preparing our consolidated financial statements, we are required to estimate income taxes in each of the countries and other jurisdictions in which we operate. This process involves estimating our current tax exposure together with assessing temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income, and, to the extent we believe that recovery is not likely, we must establish a valuation allowance. To the extent we establish a valuation allowance, or increase this allowance in a period, it may result in an expense within the tax provision in the statements of operations. Conversely, to the extent we determine that a valuation allowance is no longer necessary, it may result in a benefit within the tax provision in the statements of operations. Significant management judgment is required in determining our provision for income taxes, deferred tax assets and liabilities and any valuation allowance recorded against our net deferred tax assets. We have provided a full valuation allowance on deferred tax assets because of our uncertainty regarding their realizability. If we determine that it is more likely than not that the deferred tax assets, or a portion thereof, would be realized, the valuation allowance would be reversed. In order to realize our deferred tax assets, we must be able to generate sufficient taxable income. Consequently, we have continued to maintain a full valuation allowance on our deferred tax assets as of March 31, 2009.

Because we do business in foreign tax jurisdictions, our sales may be subject to other taxes, particularly withholding taxes. The tax regulations governing withholding taxes are complex, causing us to have to make assumptions about the appropriate tax treatment and estimates of resulting withholding taxes.

### **Results of Operations**

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The following discussion includes the effects of the restatement as further described above in Item 1 of Part I, Financial Statements Note 8 Restatement of Financial Information (Unaudited). The effect of the restatement to the period-to-period analysis within this discussion was an increase to software cost of sales for the three months ended March 31, 2008 in the amount of \$109,000, which is further discussed in Note 8. The restatement had no further significant effect on the period-to-period analysis.

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The following table presents certain financial data as a percentage of total revenue for the periods indicated. Our historical operating results are not necessarily indicative of the results for any future period.

	As a Percentage of Total Revenue for the Three Months Ended March 31,	
	2009	2008 (as restated (1))
<b>Revenue:</b>		
Software	50%	64%
Service	50	36
 Total revenue	 100	 100
<b>Cost of revenue:</b>		
Software	38	49
Service	35	24
 Total cost of revenue	 73	 74
 Gross profit	 27	 26
<b>Operating expenses:</b>		
Selling, general and administrative	20	17
Research and development	8	4
 Total operating expenses	 28	 21
 Income (loss) from operations	 -1	 5
Interest and other income, net	1	1
 Income (loss) before income taxes	 0	 6
Income tax expense	0	-1
 Net income (loss)	 0%	 5%

(1) Restated. See Item 1 of Part I, Financial Statements Note 8 Restatement of Financial Information (Unaudited) for related discussion.  
**Comparison of the Three Months Ended March 31, 2009 and 2008**

**Revenue**

Total revenue consists of sales of software and engineering services to the customer segments identified previously.

Software revenue consists of sales of third-party software and sales of our own proprietary software products which include software licenses, royalties from our software products, sales of our software development kits and smart device reference designs, and support and maintenance revenue, as well as royalties from certain engineering service contracts. Engineering service revenue is derived from hardware and software development activities, fees for customer training, and re-billable expenses.

**Software revenue**

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Software revenue for the three months ended March 31, 2009 and 2008 was as follows (dollars in thousands):

	<b>Three months ended March 31,</b>	
	<b>2009</b>	<b>2008</b>
Software revenue:		
Third-party software	\$ 7,337	\$ 10,133
Proprietary software	961	863
Total software revenue	\$ 8,298	\$ 10,996
Software revenue as a percentage of total revenue	50%	64%
Third-party software revenue as a percentage of total software revenue	88%	92%



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The vast majority of our third-party software revenue is comprised of the sale of Microsoft Embedded operating systems in North America. The single largest contributor to our proprietary software revenue was TestQuest product sales for the three months ended March 31, 2009 and service contract royalties for the three months ended March 31, 2008.

Third-party software revenue decreased \$2.8 million, or 28%, for the three months ended March 31, 2009, as compared to the year ago period. The first quarter of 2008 represented a record quarter in sales of third-party software. A decline in Microsoft license sales drove the year-over-year decline which resulted from a decrease in total customers and revenue across all customer segments as a result of poor economic conditions. Given the current economic conditions, it is difficult to estimate third-party software revenue for the remainder of 2009.

Proprietary software revenue increased \$98,000, or 11%, for the three months ended March 31, 2009, as compared to the year ago period. Primarily this increase was due to \$277,000 in TestQuest product revenue associated with the acquisition of assets of TestQuest, Inc. in November 2008, offset by a \$288,000 decline in service contract royalty revenue, as certain guaranteed minimum service contracts expired during 2008, and no new, significant royalty-bearing service agreements generated revenue during the three months ended March 31, 2009. Given current economic conditions, it is difficult to estimate proprietary software revenue for the remainder of 2009.

**Service revenue**

Service revenue for the three months ended March 31, 2009 and 2008 was as follows (dollars in thousands):

	<b>Three months ended March 31,</b>	
	<b>2009</b>	<b>2008</b>
Total service revenue	\$ 8,379	\$ 6,062
Service revenue as a percentage of total revenue	50%	36%

Total service revenue increased \$2.3 million, or 38%, for the three months ended March 31, 2009 as compared to the year ago period. The increase in service revenue was driven by 56% growth in North American service revenue due to a large contract with Ford Motor Company (Ford). Ford contributed \$5.2 million in service revenue for the three months ended March 31, 2009, compared to no revenue generated from Ford in the year ago period. Service revenue in the Asia Pacific ( APAC ) region declined 86% for the three months ended March 31, 2009 compared to the year ago period due to general softness in the market place and delays in revenue recognition due to contract signings.

Billable hours increased 55% for the three months ended March 31, 2009, compared to the year ago period, driven by higher activity levels in North America. However, our realized rate per hour declined by 11% for the three months ended March 31, 2009, as compared to the year ago period, due to decreases in both North America and the APAC region. The North America bill rate decline was primarily driven by the Ford project whereas the APAC bill rate decline was primarily driven by work performed on projects on which revenue recognition was delayed. Staff utilization improved by 3 percentage points for the three months ended March 31, 2009, as compared to the year ago period, primarily as a result of higher activity levels in North America. Re-billable service revenue increased \$351,000, or 105%, to \$685,000 for the three months ended March 31, 2009, from \$334,000 in the year ago period.

Given current economic conditions, it is difficult to estimate service revenue for the remainder of 2009.

**Table of Contents*****Gross profit and gross margin***

Cost of revenue related to software revenue consists primarily of license fees and royalties for third-party software, the cost of components for our hardware reference designs, product media, product duplication and manuals as well as the amortization of certain intangible assets related to acquisitions.

Cost of revenue related to service revenue consists primarily of salaries and benefits, contractor costs, and re-billable expenses, plus related facilities and depreciation costs. Gross profit on the sale of third-party software products is also positively affected by rebate credits we receive from Microsoft which we earn through the achievement of defined objectives.

The following table outlines software, service and total gross profit (dollars in thousands):

	Three months ended	
	2009	2008 (as restated (1))
Software gross profit	\$ 1,991	\$ 2,490
Software gross margin	24%	23%
Service gross profit	\$ 2,441	\$ 2,051
Service gross margin	29%	34%
Total gross profit	\$ 4,432	\$ 4,541
Total gross margin	27%	27%

(1) Restated. See Item 1 of Part I, Financial Statements Note 8 Restatement of Financial Information (Unaudited) for related discussion.

***Software gross profit and gross margin***

Software gross profit declined by \$499,000, or 20%, for the three months ended March 31, 2009, as compared to the year ago period, while software gross margin increased by one percentage point. The decline in software gross profit was primarily due to lower third-party software sales and resulting gross profit. The increase in software gross margin was due to high-margin proprietary software revenue representing a higher percentage of overall software revenue for the three months ended March 31, 2009 as compared to the year ago period.

Third-party software margin was 16% for both the three months ended March 31, 2009 and 2008. Rebates comprised \$99,000 of our software gross profit for the three months ended March 31, 2009, as compared to \$61,000 in the year ago period. Microsoft has frequently modified its rebate program, and future modifications could have the effect of reducing, or even eliminating, the rebate credit we earn that positively impacts our gross profit.

Proprietary software gross margin was 87% for the three months ended March 31, 2009, down from 99% for the year ago period due to an \$89,000 increase in amortization of intangible assets included in cost of software revenue. Amortization of intangible assets included in cost of software revenue increased \$89,000, or 404%, to \$111,000 for the three months ended March 31, 2009, from \$22,000 for the year ago period, primarily due to amortization associated with intangible assets associated with the acquisition of assets from TestQuest in November 2008.

We currently expect third-party software sales to continue to be a significant percentage of our software revenue, and, therefore, our software gross margin will likely remain relatively low in the foreseeable future. Further, our third-party software gross margin may decline in the future based primarily on increased competitive pressures and/or modification of pricing and rebate programs by Microsoft. We currently expect our proprietary software gross margin to remain at relatively high levels.

***Service gross profit and gross margin***

Service gross profit increased by \$390,000, or 19%, for the three months ended March 31, 2009, while service gross margin declined by five percentage points. The increase in service gross profit was partially driven by an increase in service revenue. The decline in service gross margin was primarily due to the aforementioned year-over-year bill rate decline which had the effect of reducing service gross margin by seven percentage points.

Given current economic conditions, it is difficult to estimate service gross margins for the remainder of 2009.

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**Table of Contents*****Operating expenses******Selling, general and administrative***

Selling, general and administrative expenses consist primarily of salaries and related benefits, commissions and bonuses for our sales personnel and related facilities and depreciation costs, as well as professional services fees (e.g., consulting, legal and audit).

Selling, general and administrative expenses increased \$286,000, or 10%, to \$3.3 million for the three months ended March 31, 2009, from \$3.0 million for the year ago period. Selling, general and administrative expenses represented 20% of our total revenue for the three months ended March 31, 2009 and 17% for the year ago period. Higher sales expense in North America and Europe, \$62,000 of which was TestQuest-related, accounted for \$183,000 of the increase driven by increases in sales headcount and associated wages, benefits, commissions and travel costs. Costs relating to the restatement of our financial statements and other governance activities of \$90,000 also negatively affected the three months ended March 31, 2009 as compared to the year ago period. We currently expect no significant increases in selling, general and administration expenses in the remainder of 2009 beyond those implied in the expense run-rate for the three months ended March 31, 2009.

***Research and development***

Research and development expenses consist primarily of salaries and benefits for software development and quality assurance personnel, contractor and consultant costs, component costs and related facilities and depreciation costs.

Research and development expenses increased \$737,000, or 114%, to \$1.4 million for the three months ended March 31, 2009, from \$644,000 for the year ago period. Research and development expenses represented 8% of our total revenue for the three months ended March 31, 2009 and 4% for the year ago period. The increase was primarily due to the acquisition of assets from TestQuest in November 2008 which increased research and development expense by \$548,000 and also due to investments we are making in several product opportunities, particularly a product opportunity with a major silicon vendor partner.

The expense effect of the aforementioned factors is expected to continue throughout the remainder of 2009, although the expense effect of the product opportunities with the major silicon vendor should begin to decline in the second half of 2009. We are continuing to execute and evolve our product strategy and expect to continue our investment in new product development initiatives; however the timing and magnitude of our investment(s) are difficult to predict.

***Interest and other income, net***

Interest and other income, net consist primarily of interest earnings on our cash, cash equivalents and long-term investments. Interest and other income decreased \$46,000, or 29%, to \$114,000 for the three months ended March 31, 2009, from \$160,000 for the year ago period. Primarily this decline was due to a decrease in prevailing short-term interest rates.

***Income Tax Benefit (Expense)***

We had an income tax benefit of \$40,000 for the three months ended March 31, 2009, compared to income tax expense of \$117,000 for the year ago period. This increase was due to the fact that our Taiwan operation was profitable in the prior year and was not for the three months ended March 31, 2009.

***Liquidity and Capital Resources***

As of March 31, 2009, we had \$14.8 million of cash, cash equivalents, long-term investments and restricted cash, compared to \$13.3 million at December 31, 2008. These balances are net of a valuation allowance recorded against our ARS of \$879,000 at March 31, 2009, and \$946,000 at December 31, 2008. The change in the ARS valuation allowance from December 31, 2008 to March 31, 2009 was deemed to be temporary and has been recorded in accumulated other comprehensive loss. It is possible that declines in fair value may occur in the future. If general economic conditions worsen or specific factors used in determining the fair value of our ARS deteriorate, we may further adjust the carrying value of these investments. Due to current economic and market conditions and trends, many of our ARS are illiquid and may remain illiquid for a sustained period of time. Our restricted cash balance relates to the securitization of a letter of credit for our current corporate headquarters lease obligation, the majority of which will continue to secure that obligation through its expiration in 2014. Our working capital was \$11.1 million at March 31, 2009 compared to \$10.6 million at December 31, 2008.

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Net cash provided by operating activities was \$1.5 million for the three months ended March 31, 2009, primarily attributable to non-cash expenses of \$471,000 and positive effects of certain working capital items. Net cash provided by operating activities was \$1.0 million for the three months ended March 31, 2008, primarily due to net income of \$931,000 and non-cash expenses of \$521,000, offset by certain working capital items.

Investing activities provided cash of \$48,000 for the three months ended March 31, 2009, primarily due to the redemption of \$125,000 in investments, offset in part by \$77,000 in purchases of equipment and furniture. Investing activities provided cash of \$1.2 million for the three months ended March 31, 2008, primarily due to net investment maturities of \$1.3 million, offset in part by \$101,000 in purchases of equipment and furniture.

Financing activities generated \$5,000 in cash during the three months ended March 31, 2009, and \$33,000 in cash during the three months ended March 31, 2008 as a result of employees' exercise of stock options.

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We believe that our existing cash, cash equivalents and long-term investments will be sufficient to meet our needs for working capital and capital expenditures for at least the next 12 months.

### **Cash Commitments**

We have the following future or potential cash commitments:

Minimum rents payable under operating leases total \$860,000 for the remaining portion of 2009, \$988,000 in 2010, \$975,000 in 2011, \$1.0 million in 2012, \$1.1 million in 2013 and \$770,000 in 2014; and

Under the terms of our corporate headquarters lease signed in February 2004, the landlord has the ability to demand payment for cash payments forgiven in 2004 if we default under our lease. The amount of the forgiven payments for which the landlord can demand repayment was \$1.3 million at March 31, 2009, and decreases on a straight-line basis over the remaining term of the lease, which expires in 2014.

### ***Recently Issued Accounting Standards***

In April 2009, the FASB issued Staff Position No. 157-4 (FSP 157-4), *Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly*. FSP 157-4 provides additional guidance for estimating fair value when the volume and level of activity for an asset or liability have significantly decreased in relation to normal market activity for the asset or liability. FSP 157-4 also provides additional guidance on circumstances that may indicate that a transaction is not orderly. FSP 157-4 is effective for interim and annual periods ending after June 15, 2009. We have adopted FSP 157-4 and concluded that there was no material impact to our financial position or results of operations.

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**Item 4. Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that the information required to be disclosed in the reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In connection with the preparation of this report, our management carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, as of March 31, 2009, of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934. Based upon this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of March 31, 2009.

Our management assessed the effectiveness of our internal control over financial reporting as of December 31, 2008. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control - Integrated Framework*. In performing this assessment, management identified the following material weaknesses:

Inadequate preparation and review of reconciliations of certain balance sheet accounts related to amounts payable to a specific vendor; and

Lack of adequate job transition/training of personnel responsible for preparation of such reconciliations.

These material weaknesses led to clerical errors in the calculation of certain vendor volume discounts affecting third-party cost of sales that resulted in the restatement of certain of our financial statements. For a discussion of the restatement, see Note 2 of the Notes to Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended December 31, 2008, filed with the Securities and Exchange Commission on March 26, 2009, and Note 8 of the Notes to Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q.

Based on its assessment, our management concluded that, as of December 31, 2008, our internal control over financial reporting was not effective.

As a result of the identified material weaknesses, the following remediation activities occurred, which represent changes in our internal control over financial reporting during the three months ended March 31, 2009 that have materially affected our internal control over financial reporting:

Training was conducted to ensure that all involved, including the preparer, the accounting manager and the corporate controller understand the reconciliation of the balance sheet accounts related to the amounts payable to the specific vendor;

Such reconciliations have been modified to ensure that all relevant information is being captured and presented in a format that is easily understood and clearly presented; and

The reconciliations are now being reviewed and approved by our accounting manager, corporate controller and Chief Financial Officer.

We have concluded that the remediated controls discussed above were effectively designed and demonstrated to be effective for a sufficient period of time to enable us to conclude that the material weaknesses have been remediated.

The effectiveness of any system of controls and procedures is subject to certain limitations, and, as a result, there can be no assurance that our controls and procedures will detect all errors or fraud. A control, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system will be attained.

We will continue to develop new policies and procedures and educate and train our employees regarding our policies and procedures to improve our internal control over financial reporting. We will take further actions as necessary and appropriate.





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**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**  
**IPO Litigation**

In summer and early fall 2001, four purported shareholder class action lawsuits were filed in the United States District Court for the Southern District of New York against us, certain of our current and former officers and directors (the Individual Defendants ), and the underwriters of our initial public offering (the Underwriter Defendants ). The complaints were consolidated into a single action and a Consolidated Amended Complaint, which was filed on April 19, 2002, is now the operative complaint. The operative complaint alleges violations of the Securities Act of 1933 and the Securities Exchange Act of 1934. The suit purports to be a class action filed on behalf of purchasers of our common stock during the period from October 19, 1999 to December 6, 2000.

The plaintiffs allege that the Underwriter Defendants agreed to allocate stock in our initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases of stock in the aftermarket at pre-determined prices. The plaintiffs allege that the prospectus for our initial public offering was false and misleading in violation of the securities laws because we did not disclose these arrangements. The action seeks damages in an unspecified amount.

The action is being coordinated with approximately 300 other nearly identical actions filed against other companies. On October 9, 2002, the district court dismissed the Individual Defendants from the case without prejudice based upon stipulations of dismissal filed by the plaintiffs and the Individual Defendants. On December 5, 2006, the Second Circuit vacated a decision by the district court granting class certification in six of the coordinated cases, which are intended to serve as test, or focus cases. The plaintiffs selected these six cases, which do not include us. On April 6, 2007, the Second Circuit denied a petition for rehearing filed by the plaintiffs, but noted that the plaintiffs could ask the district court to certify more narrow classes than those that were rejected.

On August 14, 2007, the plaintiffs filed amended complaints in the six focus cases. On September 27, 2007, the plaintiffs moved to certify a class in the six focus cases. On November 14, 2007, the issuers and the underwriters named as defendants in the six focus cases filed motions to dismiss the amended complaints. On March 26, 2008, the district court dismissed the Securities Act claims of those members of the putative classes in the focus cases who sold their securities for a price in excess of the initial offering price and those who purchased outside the previously certified class period. With respect to all other claims, the motions to dismiss were denied. On October 10, 2008, at the request of the plaintiffs, the plaintiffs' motion for class certification was withdrawn, without prejudice.

On April 3, 2009, the plaintiffs submitted to the district court a motion for preliminary approval of a settlement of the approximately 300 coordinated cases, which includes BSQUARE, the Underwriter Defendants in the BSQUARE class action lawsuit, and the plaintiff class in the BSQUARE class action lawsuit. The insurers for the issuer defendants in the coordinated cases will make the settlement payment on behalf of the issuers, including BSQUARE. The settlement is subject to termination by the parties under certain circumstances, and court approval. There is no assurance that the court will approve the settlement. Due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this matter. If we are found liable, we are unable to estimate or predict the potential damages that might be awarded, whether such damages would be greater than our insurance coverage, and whether such damages would have a material impact on our results of operations or financial condition in any future period.

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**Table of Contents****Item 1A. Risk Factors**

The following risk factors and other information in this Quarterly Report on Form 10-Q and also those discussed in our Annual Report on Form 10-K for the year-ended December 31, 2008 should be carefully considered. The risks and uncertainties described below and discussed in our most recent Annual Report on Form 10-K are not the only ones we face. Additional risks and uncertainties not presently known to us, or that we currently deem immaterial, may also impair our business operations. If any of the following risks occur, our business, financial condition, operating results and cash flows could be materially adversely affected. We do not repeat risk factors that were disclosed in our most recent Annual Report on Form 10-K which have not changed substantially, including financial/numerical information where such information has not changed materially or where the relationship of such information to other financial information has not changed materially. Instead, we will update risk factors disclosed in our most recent Annual Report on Form 10-K as necessary where changes or updates are deemed significant and will add new risk factors not previously disclosed in our most recent Annual Report on Form 10-K as they become pertinent to our business. To the extent a risk factor that was described in our most recent Annual Report on Form 10-K is no longer considered relevant, it will be deleted in the Annual Report on Form 10-K to be filed for the year ending December 31, 2009.

**Matters relating to or arising from our restatement and the weaknesses in our financial disclosure and internal controls that led to the restatement, including adverse publicity, potential concerns from our current and potential customers and partners, regulatory inquiries, and potential litigation could negatively impact our business, revenues, operating results, and financial condition.**

As more fully described in Item 1 of Part I, Financial Statements Note 8 Restatement of Financial Information (Unaudited), in February 2009 our Board of Directors, on the recommendation of the Audit Committee, determined that we should restate our consolidated financial statements for the fiscal year ended December 31, 2007, for each of the quarters of fiscal year 2007, and for the first and second quarters of fiscal year 2008. The restatement related to clerical errors in our calculation of certain vendor volume discounts affecting third-party software cost of sales.

In connection with this clerical error, we identified material weaknesses in our internal control over financial reporting relating to the preparation and review of the reconciliation of certain balance sheet accounts related to amounts payable to a specific vendor, and lack of adequate job transition/training of personnel responsible for preparation of such reconciliation. We determined as of March 25, 2009 that each of these weaknesses had been remediated.

However, the remedial measures we have undertaken may be insufficient to address the material weaknesses we identified, and there can be no assurance that significant deficiencies or material weaknesses in our internal control over financial reporting will not be identified or occur in the future. If additional material weaknesses or significant deficiencies in our internal controls are discovered or occur in the future, we may fail to meet our future reporting obligations on a timely basis, our consolidated financial statements may contain material misstatements, we may be required to again restate our prior period financial results, we may be subject to litigation and/or regulatory proceedings, and our business and operating results may be harmed.

On April 13, 2009, we received communication from the SEC indicating that the SEC has completed its inquiry and does not intend to recommend any enforcement action. However, the clerical error and resulting restatement could still have a material adverse effect on our relationships with our business partners, our current and potential customers and could lead to litigation and/or regulatory inquiries (formal or informal), all of which could negatively impact our business, revenues, operating results and financial condition.

**Noncompliance with certain public reporting requirements could impact our ability to raise capital, which could have a negative impact on our business.**

In connection with our acquisition of assets from TestQuest, as more fully described in Note 5 of the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended December 31, 2008 filed on March 26, 2009, and as disclosed under Item 9B of that Annual Report on Form 10-K, we were required to file a Form 8-K under Item 2.01 of Form 8-K. In addition, we were required to furnish certain audited financial information for TestQuest and certain pro forma financial information under Item 9.01 of Form 8-K by February 3, 2009. As of the filing of this Quarterly Report on Form 10-Q, we have been unable to furnish the required audited financial statements and as a result, we are not considered to have timely filed all reports required of the Company by the Securities Exchange Act of 1934. We are in an ongoing dialogue with the staff of the SEC regarding these requirements. On April 15, 2009, we received communication from the SEC indicating that on the basis of our unique facts and circumstances the SEC will not object if we provide audited financial statements of TestQuest for the nine months ended September 30, 2008 (except that the audited TestQuest balance sheet may be as of the November 18, 2008 acquisition date) in satisfaction of Rule 8-04 of Regulation S-X. We are currently in the process of preparing for this audit.

Until these reporting requirements are satisfied, we may not be able to make registered offerings of our securities. If we are unable to complete the required audit, our inability to comply with SEC reporting requirements could have additional adverse consequences, which would further restrict our ability to raise capital and maintain an active trading market for our securities. Finally, this process will result in additional expenses which could negatively affect our operating results and financial condition.



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**Item 6. Exhibits**

The exhibits listed in the accompanying Index to Exhibits are filed or incorporated by reference as part of this Quarterly Report on Form 10-Q.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**BSQUARE CORPORATION**  
(Registrant)

Date: May 7, 2009

By: /s/ BRIAN T. CROWLEY  
Brian T. Crowley  
*President and Chief Executive Officer*

Date: May 7, 2009

By: /s/ SCOTT C. MAHAN  
Scott C. Mahan  
*Vice President, Finance and Chief Financial Officer*

**Table of Contents****BSQUARE CORPORATION****INDEX TO EXHIBITS**

Exhibit Number	Description	Filed Herewith	Incorporated by Reference		
			Form	Filing Date	Exhibit File No.
3.1	Amended and Restated Articles of Incorporation		S-1	8/17/1999	3.1(a) 333-85351
3.1(a)	Articles of Amendment to Amended and Restated Articles of Incorporation		10-Q	8/7/2000	3.1 000-27687
3.1(b)	Articles of Amendment to Amended and Restated Articles of Incorporation		8-K	10/11/2005	3.1 000-27687
3.2	Bylaws and all amendments thereto		10-K	3/19/2003	3.2 000-27687
10.18+	Asset Purchase Agreement between TestQuest, Inc. and BSQUARE Corporation dated November 18, 2008	X			
31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934	X			
31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934	X			
32.1	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	X			
32.2	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	X			

+ Replaces in its entirety Exhibit 10.18 previously filed with our annual report on Form 10-K filed with the Securities and Exchange Commission on March 26, 2009. Confidential treatment has been requested with respect to the redacted portions of the referenced exhibit.