

Alexander & Baldwin, Inc.  
Form SC 13G/A  
February 14, 2013

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**SCHEDULE 13G**

Under the Securities Exchange Act of 1934

(Amendment No. 1)\*

**ALEXANDER & BALDWIN, INC.**

(Name of Issuer)

Common Stock, without par value

(Title of Class of Securities)

014491104

(CUSIP Number)

December 31, 2012

(Date of Event Which Requires Filing of this Statement)

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Check the appropriate box to designate the rule pursuant to which this Schedule is filed:

Rule 13d-1(b)

Rule 13d-1(c)

Rule 13d-1(d)

\* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page. The information required on the remainder of this cover page shall not be deemed to be filed for the purpose of Section 18 of the Securities Exchange Act of 1934 ( Act ) or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

1 NAME OF REPORTING PERSON OR

I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

2 Pershing Square Capital Management, L.P.  
CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a) " (b) "

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

Delaware

5 SOLE VOTING POWER

NUMBER OF

- 0 -

SHARES 6 SHARED VOTING POWER

BENEFICIALLY

OWNED BY

- 0 -

EACH 7 SOLE DISPOSITIVE POWER

REPORTING

PERSON

- 0 -

8 SHARED DISPOSITIVE POWER

WITH

- 0 -

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

- 0 -

10 CHECK IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES "

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

12            0.0%<sup>1</sup>  
TYPE OF REPORTING PERSON

IA

<sup>1</sup> This calculation is based on 42,865,516 shares of common stock ( Common Stock ) of Alexander & Baldwin, Inc. (the Issuer ) outstanding as of September 30, 2012, as reported on the Issuer s Form 10-Q, filed on November 9, 2012, for the quarterly period ended September 30, 2012 (the 11/9/12 10-Q ).

1 NAME OF REPORTING PERSON OR

I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

2 PS Management GP, LLC  
CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a) " (b) "

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

Delaware

5 SOLE VOTING POWER

NUMBER OF

- 0 -

SHARES 6 SHARED VOTING POWER

BENEFICIALLY

OWNED BY

- 0 -

EACH 7 SOLE DISPOSITIVE POWER

REPORTING

PERSON

- 0 -

8 SHARED DISPOSITIVE POWER

WITH

- 0 -

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

- 0 -

10 CHECK IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES "

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

12      0.0%<sup>2</sup>  
TYPE OF REPORTING PERSON

OO

<sup>2</sup> This calculation is based on 42,865,516 shares of Common Stock outstanding as of September 30, 2012, as reported in the Issuer's 11/9/12 10-Q.

1 NAME OF REPORTING PERSON OR

I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

2 Pershing Square GP, LLC  
CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a) " (b) "

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

Delaware

5 SOLE VOTING POWER

NUMBER OF

- 0 -

SHARES 6 SHARED VOTING POWER

BENEFICIALLY

OWNED BY

- 0 -

EACH 7 SOLE DISPOSITIVE POWER

REPORTING

PERSON

- 0 -

8 SHARED DISPOSITIVE POWER

WITH

- 0 -

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

- 0 -

10 CHECK IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES "

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

12      0.0%<sup>3</sup>  
TYPE OF REPORTING PERSON

IA

<sup>3</sup> This calculation is based on 42,865,516 shares of Common Stock outstanding as of September 30, 2012, as reported in the Issuer's 11/9/12 10-Q.



1 NAME OF REPORTING PERSON OR

I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

William A. Ackman

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a) " (b) "

3 SEC USE ONLY

4 CITIZENSHIP OR PLACE OF ORGANIZATION

U.S.A.

5 SOLE VOTING POWER

NUMBER OF

- 0 -

SHARES 6 SHARED VOTING POWER

BENEFICIALLY

OWNED BY

- 0 -

EACH 7 SOLE DISPOSITIVE POWER

REPORTING

PERSON

- 0 -

8 SHARED DISPOSITIVE POWER

WITH

- 0 -

9 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

- 0 -

10 CHECK IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES "

11 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW 9

12      0.0%<sup>4</sup>  
TYPE OF REPORTING PERSON

IN

<sup>4</sup> This calculation is based on 42,865,516 shares of Common Stock outstanding as of September 30, 2012, as reported in the Issuer's 11/9/12 10-Q.

**ITEM 1. (a) Name of Issuer**

The name of the issuer is Alexander & Baldwin, Inc. (the Issuer ).

**(b) Address of Issuer's Principal Executive Offices**

822 Bishop Street  
Honolulu, Hawaii 96813.

**ITEM 2. (a) Name of Person Filing:**

This statement is filed by:

- (i) Pershing Square Capital Management, L.P., a Delaware limited partnership ( Pershing Square ), which advises the accounts of Pershing Square, L.P., a Delaware limited partnership ( PS ), Pershing Square II, L.P., a Delaware limited partnership ( PSII ), Pershing Square Holdings, Ltd., a limited liability company incorporated in Guernsey ( PSH ), and Pershing Square International, Ltd., a Cayman Islands exempted company (including its wholly owned subsidiary PSRH, Inc.) (collectively, Pershing Square International );
- (ii) PS Management GP, LLC, a Delaware limited liability company ( PS Management ), which serves as the general partner of Pershing Square;
- (iii) Pershing Square GP, LLC, a Delaware limited liability company ( Pershing Square GP ), which serves as the general partner of each of PS and PS II; and
- (iv) William A. Ackman, a citizen of the United States of America, who is the Chief Executive Officer of Pershing Square and the managing member of each of PS Management and Pershing Square GP.

The foregoing persons hereinafter sometimes collectively are referred to as the Reporting Persons. Any disclosures herein with respect to persons other than the Reporting Persons are made on information and belief after making inquiry to the appropriate party. The Reporting Persons' agreement in writing to file this statement on behalf of each of them is attached as Exhibit A hereto.

**(b) Address of Principal Business Office or, if None, Residence:**

The address of the principal business office of each of the Reporting Persons is 888 Seventh Avenue, 42<sup>nd</sup> Floor, New York, New York 10019.

**(c) Citizenship:**

Pershing Square is a limited partnership organized under the laws of the State of Delaware. PS Management is a limited liability company organized under the laws of the State of Delaware. Pershing Square GP is a limited liability company organized under the laws of the State of Delaware. Mr. Ackman is a United States citizen.

**(d) Title of Class of Securities:**

Common Stock, without par value ( Common Stock )

(e) **CUSIP Number:**

014491104

**ITEM 3. IF THIS STATEMENT IS FILED PURSUANT TO §§240.13D-1(B) OR 240.13D-2(B) OR (C), CHECK WHETHER THE PERSON FILING IS A:**

- (a) .. Broker or dealer registered under section 15 of the Act (15 U.S.C. 78o);
- (b) .. Bank as defined in section 3(a)(6) of the Act (15 U.S.C. 78c);
- (c) .. Insurance company as defined in section 3(a)(19) of the Act (15 U.S.C. 78c);
- (d) .. Investment company registered under section 8 of the Investment Company Act of 1940 (15 U.S.C 80a-8);
- (e) x An investment adviser in accordance with §240.13d-1(b)(1)(ii)(E);<sup>5</sup>
- (f) .. An employee benefit plan or endowment fund in accordance with §240.13d-1(b)(1)(ii)(F);
- (g) x A Parent holding company or control person in accordance with § 240.13d-1(b)(1)(ii)(G);<sup>6</sup>
- (h) .. A savings associations as defined in Section 3(b) of the Federal Deposit Insurance Act (12 U.S.C. 1813);
- (i) .. A church plan that is excluded from the definition of an investment company under section 3(c)(14) of the Investment Company Act of 1940 (15 U.S.C. 80a-3);
- (j) .. Group, in accordance with §240.13d-1(b)(1)(ii)(J).

<sup>5</sup> With respect to Pershing Square and Pershing Square GP.

<sup>6</sup> With respect to PS Management and Mr. Ackman.

**ITEM 4. OWNERSHIP.**

## A. Pershing Square Capital Management, L.P.

## (a) Amount beneficially owned:

As of December 31, 2012, Pershing Square may be deemed to have beneficially owned: 0 shares of Common Stock.

## (b) Percent of Class:

0.0%. The percentage used herein and in the balance of Item 4 are rounded to the nearest tenth and based on 42,865,516 shares of the Issuer's Common Stock outstanding as of September 30, 2012, as reported in its 11/9/12 10-Q (the Form 10-Q ) for the quarter ending September 30, 2012.

## (c) Number of shares as to which such person has:

## (i) Sole power to vote or to direct the vote:

-0-

## (ii) Shared power to vote or to direct the vote:

-0-

(iii) Sole power to dispose or to direct the disposition of:

-0-

(iv) Shared power to dispose or to direct the disposition of:

-0-

B. PS Management GP, LLC

(a) Amount beneficially owned:

As of December 31, 2012, PS Management may be deemed to have beneficially owned: 0 shares of Common Stock.

(b) Percent of class:

0.0%.

(c) Number of shares as to which the person has:

(i) Sole power to vote or to direct the vote:

-0-

(ii) Shared power to vote or to direct the vote:

-0-

(iii) Sole power to dispose or to direct the disposition of:

-0-

(iv) Shared power to dispose or to direct the disposition of:

-0-

C. Pershing Square GP, LLC

(a) Amount beneficially owned:

As of December 31, 2012, Pershing Square GP may be deemed to have beneficially owned: 0 shares of Common Stock.

(b) Percent of class:

0.0%.

(c) Number of shares as to which the person has:

(i) Sole power to vote or to direct the vote:

-0-

(ii) Shared power to vote or to direct the vote:

-0-

(iii) Sole power to dispose or to direct the disposition of:

-0-

(iv) Shared power to dispose or to direct the disposition of:

-0-

D. William A. Ackman

(a) Amount beneficially owned:

As of December 31, 2012, Mr. Ackman may be deemed to have beneficially owned: 0 shares of Common Stock.

(b) Percent of class:

0.0%.

(c) Number of shares as to which the person has:

(i) Sole power to vote or to direct the vote:

-0-

(ii) Shared power to vote or to direct the vote:

-0-

(iii) Sole power to dispose or to direct the disposition of:

-0-

(iv) Shared power to dispose or to direct the disposition of:

-0-

**ITEM 5. OWNERSHIP OF FIVE PERCENT OR LESS OF A CLASS.**

If this statement is being filed to report the fact that as of the date hereof the reporting person has ceased to be the beneficial owner of more than five percent of the class of securities, check the following

**ITEM 6. OWNERSHIP OF MORE THAN FIVE PERCENT ON BEHALF OF ANOTHER PERSON.**

**Not applicable.**

**ITEM 7. IDENTIFICATION AND CLASSIFICATION OF THE SUBSIDIARY WHICH ACQUIRED THE SECURITY BEING REPORTED ON BY THE PARENT HOLDING COMPANY**

**See Exhibit B.**

**ITEM 8. IDENTIFICATION AND CLASSIFICATION OF MEMBERS OF THE GROUP**

**Not applicable.**

**ITEM 9. NOTICE OF DISSOLUTION OF GROUP**

**Not applicable.**

**ITEM 10. CERTIFICATION**

Each of the Reporting Persons hereby makes the following certification:

By signing below I certify that, to the best of my knowledge and belief, the securities referred to above were acquired and are held in the ordinary course of business and were not acquired and not held for the purpose of or with the effect of changing or influencing the control of the issuer of the securities and were not acquired and are not held in connection with or as a participant in any transaction having such purpose or effect.

**SIGNATURES**

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Date: February 14, 2013

PERSHING SQUARE CAPITAL MANAGEMENT, L.P.

By: PS Management GP, LLC,  
its General Partner

By: /s/ William A. Ackman  
Name: William A. Ackman  
Title: Managing Member

PS MANAGEMENT GP, LLC

By: /s/ William A. Ackman  
Name: William A. Ackman  
Title: Managing Member

PERSHING SQUARE GP, LLC

By: /s/ William A. Ackman  
Name: William A. Ackman  
Title: Managing Member

/s/ William A. Ackman  
Name: William A. Ackman



**EXHIBIT A**

**JOINT FILING AGREEMENT**

In accordance with Rule 13d-1(k)(1) under the Securities Exchange Act of 1934, as amended, each of the undersigned hereby agrees to the joint filing, along with all other such undersigned, on behalf of the Reporting Persons (as defined in the joint filing), of a statement on Schedule 13G (including amendments thereto) with respect to the common stock, without par value, of Alexander & Baldwin, Inc., a Hawaii corporation, and that this agreement be included as an exhibit to such joint filing. This agreement may be executed in any number of counterparts, all of which taken together shall constitute one and the same instrument.

Date: February 14, 2013

PERSHING SQUARE CAPITAL MANAGEMENT, L.P.

By: PS Management GP, LLC,  
its General Partner

By: /s/ William A. Ackman  
Name: William A. Ackman  
Title: Managing Member

PS MANAGEMENT GP, LLC

By: /s/ William A. Ackman  
Name: William A. Ackman  
Title: Managing Member

PERSHING SQUARE GP, LLC

By: /s/ William A. Ackman  
Name: William A. Ackman  
Title: Managing Member

/s/ William A. Ackman  
Name: William A. Ackman

**EXHIBIT B**

**ITEM 7**

Pershing Square is the relevant entity for which PS Management may be considered a parent holding company.

Each of PS Management and Pershing Square GP is the relevant entity for which Mr. Ackman may be considered a control person.

Each of Pershing Square and Pershing Square GP is an investment adviser registered under the Investment Advisers Act of 1940, as amended.