

DANAHER CORP /DE/  
Form SC 13D/A  
March 15, 2013

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**SCHEDULE 13D**

**Under the Securities Exchange Act of 1934**

**(Amendment No. 3)\***

**Danaher Corporation**

**(Name of Issuer)**

**Common Stock, par value \$.01 per share**

**(Title of Class of Securities)**

**23585110**

**(CUSIP Number)**

**Michael G. Ryan**

**2200 Pennsylvania Avenue, N.W., Suite 800W**

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(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications)

March 15, 2013

(Date of Event which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of §§240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box. "

**Note:** Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See §240.13d-7(b) for other parties to whom copies are to be sent.

\* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page. The information required on the remainder of this cover page shall not be deemed to be filed for the purpose of Section 18 of the Securities Exchange Act of 1934 ( Act ) or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

**Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.**

CUSIP No. 23585110

1. Names of Reporting Persons.

I.R.S. Identification Nos. of above persons (entities only).

Mitchell P. Rales

2. Check the Appropriate Box if a Member of a Group (See Instructions)

(a) ☐ (b) ☒

3. SEC Use Only

4. Source of Funds (See Instructions)

5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e) ☐

6. Citizenship or Place of Organization

USA

Number of

7. Sole Voting Power

Shares

Beneficially

48,018,746  
8. Shared Voting Power

by

Owned by

None  
9. Sole Dispositive Power

Each

Reporting

Person

48,018,746  
10. Shared Dispositive Power

With

None

11. Aggregate Amount Beneficially Owned by Each Reporting Person

48,018,746

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12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions) "

13. Percent of Class Represented by Amount in Row (11)

6.9%<sup>1</sup>  
14. Type of Reporting Person (See Instructions)

IN

<sup>1</sup> Based on the outstanding number of shares reported in the Company's Form 10-K filed on February 22, 2013.

## **Introductory Statement**

This Amendment No. 3 (this Amendment No.3 ) to the Statement on Schedule 13D (the Statement ) relates to the common stock, par value \$.01 per share of Danaher Corporation, a corporation organized under the laws of the state of Delaware (the Company ). This Amendment No. 3 amends and supplements (i) the Statement originally filed on March 30, 2007 with the Securities and Exchange Commission (the Commission ) by Mitchell P. Rales, (ii) Amendment No. 1 to the Statement filed on February 12, 2010 with the Commission by Mitchell P. Rales, and (iii) Amendment No. 2 to the Statement filed on June 30, 2011 with the Commission by Mitchell P. Rales. Unless otherwise defined herein, capitalized terms used herein shall have the meanings ascribed thereto in the initial Schedule 13D, Amendment No. 1 or Amendment No. 2, as applicable. The purpose of this Amendment No. 3 is to amend and supplement the information contained in Items 5, 6 and 7 of the Statement.

The Reporting Person's percentage and share ownership reflected in this Amendment No. 3 differs from the Reporting Person's percentage and share ownership reflected in Amendment No. 2 primarily on account of the Reporting Person's disposition of shares as gifts and the acquisition of shares that the Reporting Person beneficially owns due to his status as a representative of an estate that holds shares.

## **Item 5. Interest in Securities of the Issuer**

As of the date hereof, Mitchell P. Rales is the beneficial owner of 48,018,746 shares of common stock representing approximately 6.9% of the approximately 690,246,149 shares outstanding, as disclosed in the Company's Form 10-K filed on February 22, 2013. The Reporting Person's ownership consists of 40,000,000 shares owned by limited liability companies of which Mitchell P. Rales is the sole member, 856,080 shares owned by an IRA for the benefit of Mitchell P. Rales, 1,616,600 shares owned by grantor retained annuity trusts as to which Mitchell P. Rales is trustee and sole annuitant, 705,400 shares held by the Mitchell P. Rales Family Trust of which Mitchell P. Rales is trustee, 133,521 shares attributable to Mitchell P. Rales' 401(k) account, 785,913 shares held in an estate for which Mitchell P. Rales is a representative and 3,921,232 shares owned directly. Mitchell P. Rales disclaims beneficial ownership of all shares held in an estate for which he is a representative and all shares that are owned directly or indirectly by his spouse and by Steven M. Rales, his brother.

All of the shares of the Company's common stock held by the limited liability companies of which Mitchell P. Rales is the sole member are pledged to secure lines of credit with certain banks and each of these entities and Mitchell P. Rales is in compliance with these lines of credit.

## **Item 6. Contracts, Arrangements, Understandings or Relationships with Respect to Securities of the Issuer**

This Item incorporates by reference the information in Item 4 and Item 5 hereof. There are presently no contracts, arrangements, understandings or relationships (legal or otherwise) with respect to the securities of the Company owned by the Reporting Person, including, but not limited to, transfer or voting of any securities, finder's fees, joint ventures, loan or option arrangements, puts or calls, guarantees of profits, division of profits or loss, or the giving or withholding of proxies.

## **Item 7. Material to be Filed as Exhibits**

None.

*Signature*

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

March 15, 2013

Date

/s/ Mitchell P. Rales

Signature

Mitchell P. Rales

Name/Title

The original statement shall be signed by each person on whose behalf the statement is filed or his authorized representative. If the statement is signed on behalf of a person by his authorized representative (other than an executive officer or general partner of the filing person), evidence of the representative's authority to sign on behalf of such person shall be filed with the statement: provided, however, that a power of attorney for this purpose which is already on file with the Commission may be incorporated by reference. The name and any title of each person who signs the statement shall be typed or printed beneath his signature.

**Attention: Intentional misstatements or omissions of fact constitute Federal criminal violations (See 18 U.S.C. 1001)**