

NEXTERA ENERGY INC  
Form DEF 14A  
April 06, 2018  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**SCHEDULE 14A**

**Proxy Statement Pursuant to Section 14(a) of  
the Securities Exchange Act of 1934 (Amendment No. )**

Filed by the Registrant      Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement  
**Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**  
Definitive Proxy Statement  
Definitive Additional Materials  
Soliciting Material Pursuant to §240.14a-12  
**NextEra Energy, Inc.**

**(Name of Registrant as Specified In Its Charter)**

**(Name of Person(s) Filing Proxy Statement, if other than the Registrant)**

Payment of Filing Fee (Check the appropriate box):

No fee required.  
Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

**Table of Contents**

**Notice of 2018  
Annual Meeting and  
Proxy Statement**

**YOUR VOTE IS IMPORTANT  
PLEASE SUBMIT YOUR PROXY PROMPTLY**

**Table of Contents**

**NextEra Energy, Inc.**  
**700 Universe Boulevard**  
**Juno Beach, Florida 33408-0420**

**Notice of Annual Meeting of Shareholders**

**May 24, 2018**

The 2018 Annual Meeting of Shareholders of NextEra Energy, Inc. ( NextEra Energy or the Company ) will be held on Thursday, May 24, 2018, at 8:00 a.m., Mountain time, at The Westin La Paloma, 3800 East Sunrise Drive, Tucson, Arizona to consider and act upon the following matters:

1. Election as directors of the nominees specified in the accompanying proxy statement;
2. Ratification of appointment of Deloitte & Touche LLP as NextEra Energy s independent registered public accounting firm for 2018;
3. Approval, by non-binding advisory vote, of NextEra Energy s compensation of its named executive officers as disclosed in the accompanying proxy statement;
4. Two shareholder proposals, as set forth on pages 14 to 18 of the accompanying proxy statement, if properly presented at the meeting; and
5. Such other business as may properly be brought before the annual meeting or any adjournment(s) or postponement(s) of the annual meeting.

The proxy statement more fully describes these matters. NextEra Energy has not received notice of other matters that may properly be presented at the annual meeting.

The record date for shareholders entitled to notice of, and to vote at, the annual meeting and any adjournment(s) or postponement(s) of the annual meeting is March 26, 2018.

Admittance to the annual meeting will be limited to shareholders as of the record date or their duly- appointed proxies. For the safety of attendees, all boxes, handbags and briefcases are subject to inspection. Cameras (including cell phones with photographic capabilities), recording devices and other electronic devices are not permitted at the meeting.

NextEra Energy is pleased to deliver proxy materials electronically via the Internet. Electronic delivery allows NextEra Energy to provide you with the information you need for the annual meeting, while reducing environmental impacts and costs.

**Regardless of whether you expect to attend the annual meeting, please submit your proxy or voting instructions promptly so that your shares can be voted.**

By order of the Board of Directors.

**W. Scott Seeley**

Vice President, Compliance & Corporate Secretary

Juno Beach, Florida

April 6, 2018

**IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR**

**THE ANNUAL MEETING TO BE HELD MAY 24, 2018**

**This proxy statement and the NextEra Energy 2017 annual report to shareholders are available at *www.proxyvote.com*.**

**Table of Contents****Table of Contents**

<b><u>Proxy Statement Summary</u></b>	1
<b><u>Business and Governance Highlights</u></b>	2
<b><u>Business of the Annual Meeting</u></b>	4
<u>Proposal 1: Election as directors of the nominees specified in this proxy statement</u>	4
<u>Proposal 2: Ratification of appointment of Deloitte &amp; Touche LLP as NextEra Energy's independent registered public accounting firm for 2018</u>	12
<u>Proposal 3: Approval, by non-binding advisory vote, of NextEra Energy's compensation of its named executive officers as disclosed in this proxy statement</u>	13
<u>Proposal 4: Shareholder proposal</u>	14
<u>Proposal 5: Shareholder proposal</u>	16
<b><u>Information about NextEra Energy and Management</u></b>	19
<u>Section 16(a) Beneficial Ownership Reporting Compliance</u>	19
<u>Common Stock Ownership of Certain Beneficial Owners and Management</u>	19
<b><u>Corporate Governance and Board Matters</u></b>	21
<u>Corporate Governance Principles &amp; Guidelines/Code of Ethics</u>	21
<u>Director Independence</u>	21
<u>Board Leadership Structure</u>	21
<u>Board Role in Risk Oversight</u>	23
<u>Board Evaluations</u>	23
<u>Director Meetings and Attendance</u>	24
<u>Board Committees</u>	24
<u>Consideration of Director Nominees</u>	26
<u>Communications with the Board</u>	27
<u>Website Disclosures</u>	27
<u>Transactions with Related Persons</u>	28
<b><u>Audit-Related Matters</u></b>	29
<u>Audit Committee Report</u>	29
<u>Fees Paid to Deloitte &amp; Touche LLP</u>	30
<u>Policy on Audit Committee Pre-Approval of Audit and Non-Audit Services of Independent Registered Public Accounting Firm</u>	30
<b><u>Executive Compensation</u></b>	32
<u>Compensation Discussion &amp; Analysis</u>	32
<u>Compensation Committee Report</u>	56
<u>Compensation Tables</u>	57
<u>Table 1a: 2017 Summary Compensation Table</u>	57
<u>Table 1b: 2017 Supplemental All Other Compensation</u>	58
<u>Table 2: 2017 Grants of Plan-Based Awards</u>	59
<u>Table 3: 2017 Outstanding Equity Awards at Fiscal Year End</u>	62
<u>Table 4: 2017 Option Exercises and Stock Vested</u>	66
<u>Table 5: Pension Benefits</u>	67
<u>Table 6: Nonqualified Deferred Compensation</u>	68
<u>Potential Payments Upon Termination or Change in Control</u>	70
<b><u>Director Compensation</u></b>	78
<b><u>Questions and Answers about the Annual Meeting</u></b>	80

<b><u>No Incorporation by Reference</u></b>	86
<b><u>Shareholder Account Maintenance</u></b>	86
<b><u>Appendix A: Reconciliations of Non-GAAP to GAAP Financial Measures</u></b>	A-1



**Table of Contents****Proxy Statement Summary**

This summary highlights information contained elsewhere in this proxy statement. This summary does not contain all of the information that you should consider. You should read the entire proxy statement carefully before voting. This proxy statement contains information related to the solicitation of proxies by the Board of Directors (the Board) of NextEra Energy, Inc., a Florida corporation (NextEra Energy, the Company, we, us or our), in connection with the 2018 annual meeting of NextEra Energy's shareholders and at any adjournment(s) or postponement(s) of the meeting.

**Meeting Information**

**Time and Date:** 8:00 a.m., Mountain time, May 24, 2018

**Place:** The Westin La Paloma  
3800 East Sunrise Drive  
Tucson, Arizona

**Record Date:** March 26, 2018

**Webcast:** The Company will provide a live audio webcast of the annual meeting from its website at <http://www.nexteraenergy.com>.

**Voting:** Shareholders as of the record date are entitled to vote. Each share of common stock is entitled to one vote for each director nominee and one vote for each of the other properly presented proposals to be voted.

**Admission:** An admission ticket is required to enter the annual meeting. See page 81 in the *Questions and Answers about the Annual Meeting* section regarding how to obtain a ticket.

**Voting Matters and Board Recommendations**

<b>Voting Matters</b>	<b>Board Vote Recommendation</b>	<b>Page Reference</b>
<b>Proposal 1</b> Election of directors	FOR each nominee	4
<b>Proposal 2</b> Ratification of appointment of Deloitte & Touche LLP as NextEra Energy's independent registered public accounting firm for 2018	FOR	12
<b>Proposal 3</b> Advisory vote to approve NextEra Energy's compensation of its named executive officers	FOR	13
<b>Proposal 4</b> Shareholder Proposal	AGAINST	14

**Proposal 5** Shareholder Proposal  
**How to Vote**

AGAINST

16

**By Internet** Go to the website *www.proxyvote.com*, 24 hours a day, seven days a week. You will need the control number that appears on your proxy card or on your Notice of Internet Availability of Proxy Materials (the Notice ).

**By Telephone** Call 1-800-690-6903, 24 hours a day, seven days a week. You will need the control number that appears on your card.

**By Mail** If you received a full paper set of materials, date and sign your proxy card exactly as your name appears on your proxy card and mail it in the enclosed, postage-paid envelope. If you received a Notice, you may request a proxy card by following the instructions in your Notice. You do not need to mail the proxy card if you are voting by Internet or telephone.

**In person** At the annual meeting.

**Table of Contents****Business and Governance Highlights****Business Highlights**

NextEra Energy achieved Company-record adjusted earnings\* of \$3.2 billion, adjusted earnings per share ( EPS ) of \$6.70 and a 1-year total shareholder return ( TSR ) of 34%. NextEra Energy s 2017 TSR outperformed the TSR of the S&P 500 Utilities Index of 12% and the TSR of the S&P 500 Index of 22% for 2017.

These accomplishments came as the Company continued to be a leader among the 10 largest U.S. utilities (based on market capitalization) in substantially all financial metrics. Among these largest 10 U.S. utilities, NextEra Energy ranked #1 for 1-year, 3-year, 5-year, 7-year and 10-year TSR and #1 for 1-year, 3-year, 5-year, 7-year and 10-year adjusted EPS growth. In 2017, NextEra Energy ranked #1 among U.S. and global utility companies, based on market capitalization.\*\*

In 2018, NextEra Energy was named by Fortune Magazine as the World s Most Admired Electric & Gas Utility for the eleventh time in the last twelve years. Also in 2018, NextEra Energy was named by the Ethisphere Institute as one of the World s Most Ethical Companies for the eleventh time in twelve years.

The returns that NextEra Energy generated for its shareholders were attributable to outstanding 2017 performance by the Company s two principal operating businesses, Florida Power and Light Company ( FPL ) and NextEra Energy Resources, LLC and its subsidiaries ( NextEra Energy Resources ). Highlights of this performance are described in more detail in the Compensation Discussion and Analysis beginning on page 32.

Ultimately, the Company s financial and operational performance is reflected in the increased value of its common stock. As the table on page 33 illustrates, TSR over the three-year period from December 31, 2014 to December 31, 2017 was 60%, meaning that an investment of \$100 in NextEra Energy common stock on December 31, 2014 was worth \$160.30 on December 31, 2017.

The chart below compares the Company s TSR for the 1-, 3-, 5- and 10-year periods ended December 31, 2017 to the TSRs of the S&P 500 Electric Utilities Index, the S&P 500 Utilities Index, the Philadelphia Exchange Utility Sector Index ( UTY ) and the S&P 500. NextEra Energy outperformed *all* of these indices over all of the periods shown. NextEra Energy s outperformance over all these periods in comparison to others in its industry, and over the 1-, 3-, 5- and 10-year periods in comparison to the S&P 500, was substantial.

**NextEra Energy Total Shareholder Return Through 12-31-17 vs. Various Indices(1)**

	1-year TSR	3-year TSR	5-year TSR	10-year TSR
NextEra Energy	34%	60%	162%	221%
S&P 500 Electric Utilities Index, total return	11%	21%	71%	63%
S&P 500 Utilities Index, total return	12%	24%	81%	84%
UTY, total return	13%	24%	78%	78%
S&P 500, total return	22%	38%	108%	126%

(1) Source: FactSet Research Systems Inc.; except UTY, source: Bloomberg

\* This measure is not a financial measure calculated in accordance with accounting principles generally accepted in the United States of America ( GAAP ). See Appendix A to this proxy statement for a reconciliation of this non-GAAP financial measure to the most directly comparable GAAP financial measure.

\*\*Market capitalization is as of December 31, 2017; rankings are sourced from FactSet Research Systems Inc.

**Table of Contents****Governance Highlights**

<b>Director Independence</b>	<p>Eleven of twelve director nominees are independent</p> <p>Chief Executive Officer ( CEO ) is the only management director</p> <p>All members of Board committees (other than the Executive Committee) are independent directors</p>
<b>Board Leadership</b>	<p>Independent Lead Director selected by the independent directors</p> <p>Lead Director has strong role and significant governance duties, including chairing regularly-scheduled executive sessions of independent directors</p>
<b>Board Accountability</b>	<p>All directors stand for election annually and the Board has adopted a resignation policy for directors who fail to receive the required vote in uncontested elections</p> <p>Simple majority voting standard for all uncontested director elections</p> <p>Shareholders of 20% or more of the outstanding shares may call a special meeting</p> <p>No shareholder rights ( poison pill ) plan</p> <p>No supermajority vote requirements in the Company s Articles of Incorporation</p>
<b>Board Evaluation and Effectiveness</b>	<p>Annual Board and committee self-assessments</p> <p>Annual independent director evaluation of the Chairman and CEO</p>
<b>Board Refreshment &amp; Diversity</b>	<p>Balance of new and experienced directors, with tenure of current directors averaging nine years</p> <p>Added five new directors in the last six years and have a specified retirement age for directors</p> <p>Five of twelve directors are women or ethnically diverse and average age of directors is 64</p>
<b>Director Engagement</b>	<p>Each director attended at least 88% of Board and their assigned committee meetings and attended the annual meeting in 2017</p> <p>Board policy limits non-employee director membership on other public company boards to three</p>
<b>Clawback and Anti-Hedging Policies</b>	<p>Recoupment or clawback policy to recover certain executive pay</p> <p>Policy prohibiting short sales, hedging and margin accounts</p>
<b>Share Ownership</b>	<p>CEO required to hold shares equivalent to 7x base salary</p>

All senior executives required to hold shares equivalent to 3x base salary

Directors required to hold shares equivalent to 7x the cash portion of their annual retainer

**Proxy Access**

Available to a shareholder, or group of up to 20 shareholders, owning 3% of the Company's outstanding shares for at least three years

May nominate candidates for the greater of two directorships or up to 20% of the current membership of the Board

**Table of Contents**

**Business of the Annual Meeting**

**Proposal 1: Election as directors of the nominees specified in this proxy statement**

The Board is currently composed of 12 members. Upon the recommendation of the Governance & Nominating Committee, the Board has nominated the 12 incumbent members listed below for election as directors at the 2018 annual meeting. Unless you specify otherwise, your proxy will be voted **FOR** the election of the listed nominees. If any nominee becomes unavailable for election, which is not currently anticipated, proxies instructing a vote for that nominee may be voted for a substitute nominee selected by the Board or, in lieu thereof, the Board may reduce the number of directors by the number of nominees unavailable for election.

The Board believes that the Board membership at its current size is appropriate because such a Board size facilitates substantive discussions among Board members, provides for sufficient staffing of Board committees and allows for contributions by directors having a broad range of skills, expertise, industry knowledge and diversity of opinion. Directors serve until the next annual meeting of shareholders or until their respective successors are elected and qualified.

**Board Refreshment and Diversity**

*Board Refreshment.* The Board and the Governance & Nominating Committee engage in a continuous process of considering the mix of skills and experience needed by the Board as a whole to discharge its responsibilities. During the period from July 2012 to February 2015, five new members joined the Board, adding significantly to the skills, expertise and experience of the Board.

The Company also has a director retirement policy. Generally, no person who shall have attained the age of 72 years by the date of election shall be eligible for election as a director. However, the Board may, by unanimous action (excluding the affected director), extend a director's eligibility for one or two additional years, in which event such a director will not be eligible for election as a director if he or she has attained the age of 73 or 74 by the date of election.

*Diversity.* Diversity is among the factors that the Governance & Nominating Committee considers when identifying and evaluating potential Board nominees. NextEra Energy, Inc.'s Corporate Governance Principles & Guidelines (the Governance Guidelines) provide that, in identifying nominees for director, the Company seeks to achieve a mix of directors representing a diversity of background and experience, including diversity with respect to age, gender, race, ethnicity and specialized experience. In the Board's annual self-evaluation, it reviews the criteria for skills, experience and diversity reflected in the Board's membership and also reviews the Board's process for identification, consideration, recruitment and nomination of prospective Board members.

**Identifying and Evaluating Nominees for Directors**

The Governance & Nominating Committee uses a variety of methods for identifying and evaluating nominees for director. The Governance & Nominating Committee periodically assesses the appropriate size of the Board and whether any vacancies on the Board are expected due to retirement or otherwise. Candidates may come to the attention of the Governance & Nominating Committee through current Board members, professional search firms, shareholders or other persons. Candidates are evaluated at regular or special meetings of the Governance & Nominating Committee and may be considered at any time during the year. The Governance & Nominating Committee considers all nominee recommendations, including those from shareholders, in the same manner when

considering candidates for the Board. If any materials are provided by a shareholder in connection with the nomination of a director candidate, such materials are provided to the Governance & Nominating Committee. The Governance & Nominating Committee also reviews materials



**Table of Contents**

provided by professional search firms or other parties. In evaluating nominations, the Governance & Nominating Committee seeks to achieve a diverse balance of knowledge, experience and capability.

**Director Resignation Policy**

Under the NextEra Energy, Inc. Amended and Restated Bylaws (the "Bylaws"), in an uncontested election, directors are elected by a majority of the votes cast. The Board has adopted a Policy on Failure of Nominee Director(s) to Receive a Majority Vote in an Uncontested Election ("Director Resignation Policy"), the effect of which is to require that, in any uncontested director election, any incumbent director who is not elected by the required vote shall offer to resign and the Board shall determine whether or not to accept the resignation within ninety days of the certification of the shareholder vote. The Company will report the action taken by the Board under the Director Resignation Policy in a publicly-available forum or document. The Bylaws provide that, in a contested election, director nominees are elected by a plurality of the votes cast.

**Director Qualifications**

The Governance Guidelines and the Governance & Nominating Committee Charter identify Board membership qualifications, including experience, skills and attributes that are considered by the Governance & Nominating Committee in recommending non-employee nominees for Board membership. In addition to the membership qualifications identified in the Governance Guidelines, no person will be considered for Board membership who is an employee or director of a business in significant competition with the Company or of a major or potentially-major customer, supplier, contractor, counselor or consultant of the Company, or an executive officer of a business where a Company employee-director serves on such other business's board.

The Board views itself as a cohesive whole consisting of members who together serve the interests of the Company and its shareholders. The following matrix highlights the experience, qualifications, attributes and skills of the director nominees. This high-level summary is not intended to be an exhaustive list and information regarding the experience and qualifications of each individual director nominee is set forth in the biographies which follow.

**Summary of Director Qualifications and Experience**

Public Company CEO Experience	Six Directors
Financial Industry Experience and Leadership	Four Directors
Strategy Expertise	Eight Directors
Operations Management and Leadership	Seven Directors
International Experience	Six Directors
Utility / Regulated Industry Leadership	Three Directors
Political / Legislative Experience	Two Directors
Energy Industry Leadership	Two Directors
Engineering & Construction Industry Experience	Six Directors
Nuclear Operations Leadership	Two Directors
Mergers & Acquisitions Experience	Seven Directors
Information Technology / Cyber Experience and Leadership	Two Directors
Investor Relations Management	Six Directors
Marketing / Sales / Customer Service Experience and Leadership	Six Directors
Diversity	Five Directors



**Table of Contents****Sherry S. Barrat**

Age: 68

Director Since: 1998

**Public Company Boards:**Arthur J. Gallagher &  
Company (since 2013)Independent trustee or  
director of certain  
Prudential Insurance  
mutual funds (since 2013)**Biography**

Mrs. Barrat retired in 2012 as vice chairman of Northern Trust Corporation, a financial holding company headquartered in Chicago, Illinois, where she was also a member of Northern Trust's Management Committee. Prior to being appointed as vice chairman in March 2011, Mrs. Barrat had served as president of Personal Financial Services for Northern Trust since January 2006. She served as chairman and chief executive officer of Northern Trust Bank of California, N.A., from 1999 through 2005, and as president of Northern Trust Bank of Florida's Palm Beach Region from 1992 through 1998. Mrs. Barrat joined Northern Trust in 1990 in Miami.

**Qualifications**

Mrs. Barrat has 38 years of leadership experience in financial services, including her service through July 1, 2012 as vice chairman, and her previous service as president of Personal Financial Services (one of four principal business units), of Northern Trust Corporation, a Fortune 500 company. She is experienced in building and leading client service businesses that operate in a variety of regulatory jurisdictions and, as a Florida native with a significant part of her former employer's business in Florida, has had extensive experience with Florida-based customers and business conditions. In addition, her 20 years of service on the Board have provided her with knowledge and experience regarding the Company's history and businesses.

**James L. Camaren**

Age: 63

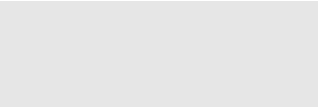
Director Since: 2002

**Biography**

Mr. Camaren is a private investor. Until May 2006, he was chairman and chief executive officer of Utilities, Inc. Utilities, Inc. was one of the largest investor-owned water utilities in the United States until March 2002, when it was acquired by Nuon, a Dutch company, which subsequently sold Utilities, Inc. in April 2006. He joined Utilities, Inc. in 1987 and served successively as vice president of business development, executive vice president, and vice chairman, becoming chairman and chief executive officer in 1996.

**Qualifications**

Mr. Camaren has 19 years of leadership experience with a large, regulated investor-owned utility. During the years he served as chairman and chief executive officer, the utility had customer growth at a rate that exceeded the industry average



and acquired and integrated over 40 utilities. In addition, Mr. Camaren has experience in managing capital expenditures, environmental compliance, regulatory affairs and investor relations.

**Table of Contents****Kenneth B. Dunn**

Age: 66

Director Since: 2010

**Biography**

Mr. Dunn is Emeritus Professor of Financial Economics at the David A. Tepper School of Business at Carnegie Mellon University (the Tepper School). He also served as Dean of the Tepper School from July 2002 to January 2011. Before his service in that position, Mr. Dunn had a 16-year career managing fixed income portfolios at Miller Anderson & Sherrerd and its successor by merger, Morgan Stanley Investment Management, where he served as a managing director and as co-director of the U.S. Core Fixed Income and Mortgage teams. Since 2014, he has been a managing member of Tier Capital LLC and, since 2015, chief executive officer of its subsidiary, Traditional Mortgage Acceptance Corporation, which originates, acquires and services mortgage loans and issues Government National Mortgage Association (GNMA) mortgage-backed securities.

**Qualifications**

Mr. Dunn has extensive experience in investment, asset and risk management gained through his 16-year career at Miller, Anderson & Sherrerd and its successor by merger, Morgan Stanley Investment Management. In addition, he is an expert in financial economics, having taught that subject as a professor at, and Dean of, the Tepper School. Mr. Dunn has a Ph.D. in industrial administration.

**Naren K. Gursahaney**

Age: 56

Director Since: 2014

**Public Company Boards:**

ADT (2012 – 2016)

ServiceMaster Global

**Biography**

Mr. Gursahaney is retired. He served as the president and chief executive officer, and a member of the Board of Directors, of The ADT Corporation (ADT), a provider of security systems and services, from September 2012 until its acquisition by affiliated funds of Apollo Global Management LLC in May 2016. Prior to ADT's separation from Tyco International Ltd. (Tyco) in September 2012, Mr. Gursahaney served as president of Tyco's ADT North American Residential business segment and was the president of Tyco Security Solutions, then a provider of electronic security to residential, commercial, industrial and governmental customers and the largest operating segment of Tyco. Mr. Gursahaney joined Tyco in 2003 as senior vice president of operational excellence. He then served as president of Tyco Engineered Products and Services and president of Tyco Flow Control. Prior to joining Tyco, Mr. Gursahaney was president and chief executive officer of GE Medical Systems Asia, where he was responsible for the company's sales and services business in the Asia-Pacific region. During his 10-year career with GE, Mr. Gursahaney held senior leadership roles in services, marketing and information management.

**Qualifications**

Holdings, Inc. (since  
December 2017)

Mr. Gursahaney has extensive operations, strategic planning and leadership experience in global manufacturing and services businesses serving residential, commercial, industrial and governmental customers gained as the chief executive officer of a public company providing security systems and service. He also has extensive global operations, information technology and service experience gained as the president and chief executive officer of the Asia-Pacific division of a medical diagnostic and imaging manufacturer. He has a MBA from the University of Virginia and a Bachelor of Science in Mechanical Engineering from The Pennsylvania State University.

**Table of Contents****Kirk S. Hachigian**

Age: 58

Director Since: 2013

**Public Company Boards:**

JELD-WEN, inc.

(since 2014)

PACCAR, Inc.

(since 2008)

Allegion plc (since 2013)

**Biography**

Mr. Hachigian has been chairman of the board of JELD-WEN, inc., a manufacturer of windows and doors, since April 2014 and acting chief executive officer since February 2018. He also previously served as chief executive officer of JELD-WEN, inc. from April 2014 until November 2015. He served as chairman, president and chief executive officer of Cooper Industries plc ( Cooper ), a publicly held electrical equipment and tool manufacturer, until Cooper's acquisition by Eaton Corporation in November 2012. He was named chairman of Cooper in 2006, chief executive officer in 2005 and president in 2004. Mr. Hachigian was retired during the period between his departure from Cooper and when he joined JELD-WEN, inc. in April 2014.

**Qualifications**

Mr. Hachigian has extensive leadership, operations and strategic planning experience gained through his prior service as the chairman, chief executive officer and president of a global, publicly-held manufacturer of electrical equipment and tools. He also has international leadership and operations experience gained through his prior service as the president and chief executive officer of the Asia-Pacific operations of a lighting products manufacturer and in key management positions in Singapore and Mexico. In addition, Mr. Hachigian has financial and risk oversight experience developed through his prior service on the audit committee of another public company and as a prior member of the board of the Houston branch of the Federal Reserve Bank of Dallas. He has a MBA in finance from the Wharton School of Business and a bachelor's degree in engineering from the University of California (Berkeley).

**Toni Jennings**

Age: 68

Director Since: 2007

**Biography**

Ms. Jennings has served since 2007 as chairman of the board of Jack Jennings & Sons, Inc., a family-owned construction business that provides general contractor, construction manager and design builder services. She served as the Lieutenant Governor of the State of Florida from March 2003 through December 2006. Prior to serving in that role, she was a member of the Florida Senate from 1980 until 2000, serving two consecutive terms as Senate President, and a member of the Florida House of Representatives from 1976 until 1980. From 1983 until she became Lieutenant Governor, she also served as president of Jack Jennings & Sons, Inc.

**Qualifications**

Ms. Jennings has extensive legislative and political experience, gained through service for four years as Lieutenant Governor of the State of Florida and 24 years in

**Public Company Boards:**

Brown & Brown, Inc.  
(since 2007)

Mid-America Apartment  
Communities, Inc.  
(since 2016)

Post Properties, Inc. (2013  
2016)

the Florida legislature. She also served as a member of Florida Governor Rick Scott's transition team. In addition, through her 20 years as president and eleven years as chairman of Jack Jennings & Sons, Inc., she has extensive experience in operating a Florida-based business and familiarity with the Florida business environment.



**Table of Contents****Amy B. Lane**

Age: 65

Director Since: 2015

**Public Company Boards:**The TJX Companies, Inc.  
(since 2005)GNC Holdings, Inc. (since  
2011)Trustee of Urban Edge  
Properties (since 2015)**Biography**

Ms. Lane retired in 2002 as managing director and group leader of the global Retailing Investment Banking Group of Merrill Lynch & Co., Inc. (Merrill Lynch), an investment banking firm. Prior to joining Merrill Lynch in 1997, she was a managing director at Salomon Brothers, Inc., an investment banking firm, where she founded and led the retail industry investment banking unit, having joined Salomon Brothers in 1989.

**Qualifications**

Ms. Lane has 26 years of leadership experience with financial services, capital markets, finance and accounting, capital structure, and acquisitions and divestitures in the financial services industry, as well as extensive experience in management, leadership and strategy. Ms. Lane served as a managing director and group leader of the global Retailing Investment Banking Group at Merrill Lynch from 1997 until her retirement in 2002. In that role, she led and worked on mergers and acquisitions and equity and debt transactions for a wide range of major retailers. Prior to joining Merrill Lynch, she was a managing director at Salomon Brothers, Inc., which she joined in 1989 and where she founded and led the retail industry investment banking unit. Ms. Lane has a MBA from the Wharton School of Business.

**James L. Robo**

Age: 55

Director Since: 2012

**Public Company Boards:****Biography**

Mr. Robo has been chairman of the board since December 2013, and president and chief executive officer, and a director, of NextEra Energy since July 2012. He is also chairman of NextEra Energy's subsidiary, FPL (which has no publicly-traded stock). Prior to his succession to the role of chief executive officer, he served as president and chief operating officer of NextEra Energy since 2006. Mr. Robo joined NextEra Energy as vice president of corporate development and strategy in March 2002 and became president of NextEra Energy Resources later in 2002. Mr. Robo is chairman of the board and chief executive officer of NextEra Energy Partners, LP (NEP), a publicly-traded limited partnership formed by the Company (and in which the Company owns an underlying approximate 65.1% economic interest as of March 26, 2018).

**Qualifications**

NextEra Energy Partners,  
LP (since 2017)

J.B. Hunt Transport  
Services, Inc. (since 2002,  
lead independent director  
since 2012)

Mr. Robo, NextEra Energy's chairman, president and chief executive officer, previously served as the Company's vice president of corporate development and strategy, as president of NextEra Energy's competitive energy subsidiary, NextEra Energy Resources, and as the Company's chief operating officer. As a result of his service in his current and prior positions, Mr. Robo has extensive experience in operations, finance, strategic planning, risk management and mergers and acquisitions. He also has experience in financial and risk oversight, both through his position with the Company and his service as chairman of the audit committee of another public company, and in corporate governance, through his service as lead independent director and a member of the nominating and corporate governance committee of the board of that public company. Prior to joining NextEra Energy, Mr. Robo was president and chief executive officer of a major division of General Electric Capital Corporation, a subsidiary of General Electric Company (GE). He also served as chairman and CEO of GE Mexico and was a member of the GE corporate development team. Prior to joining GE, he was vice president of Strategic Planning Associates, a management consulting firm. Mr. Robo has a B.A. degree from Harvard College and a MBA from Harvard Business School.

**Table of Contents****Rudy E. Schupp**

Age: 67

Director Since: 2005

**Biography**

Mr. Schupp is retired. He served as president of Valley National Bancorp and chief banking officer of Valley National Bank until his retirement in January 2018. He previously served as president Florida Division of Valley National Bank from November 2014 until January 2017 and as president and chief executive officer, and a director, of 1<sup>st</sup> United Bank, a banking corporation headquartered in Boca Raton, Florida, and chief executive officer and a director of its publicly-held parent company, 1<sup>st</sup> United Bancorp, Inc., from mid-2003 until its sale to Valley National in November 2014. He was the chairman, president and chief executive officer of Republic Security Bank headquartered in West Palm Beach, Florida from 1984 until March 2001, and the chairman, president and chief executive officer of its parent company, Republic Security Financial Corporation ( RSFC ), from 1985 until March 2001, when RSFC was acquired by Wachovia Corporation. Following the acquisition, he served as Chairman of Florida Banking of Wachovia Bank, N.A. until December 2001. From March 2002 until March 2003, Mr. Schupp served as managing director of Ryan Beck & Co., an investment banking and brokerage company. He served as a director of the Federal Reserve Bank of Atlanta from January 2007 to December 2014.

**Qualifications**

Mr. Schupp has 34 years of leadership experience as a chief executive officer of both public and private banking organizations and has experience in reviewing the financial statements of complex businesses, in mergers and acquisitions, in developing and implementing capital raising strategies, in strategic planning and expertise in Florida-based customers and business conditions. In addition, he has experience in such areas as macroeconomic policy, community and economic development and government regulation gained from his service as a director of the Federal Reserve Bank of Atlanta.

**John L. Skolds**

Age: 67

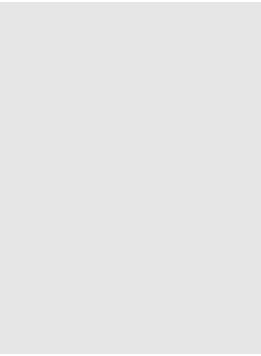
Director Since: 2012

**Biography**

Mr. Skolds is retired. He served as executive vice president of Exelon Corporation, an energy service provider ( Exelon ), and president of Exelon Energy Delivery from December 2003 until his retirement in September 2007. He also served as president of Exelon Generation from March 2005 to September 2007. From March 2002 to December 2003, Mr. Skolds served as senior vice president of Exelon and president and chief nuclear officer of Exelon Nuclear. Mr. Skolds was a director of Constellation Energy Group from 2007 until its merger with Exelon in March 2012.

**Qualifications**

Mr. Skolds has extensive leadership experience in the operation and management of



nuclear power generation facilities and utilities and in financial and strategic planning. He retired as executive vice president of Exelon, a utility services holding company, and president of Exelon Energy Delivery and Exelon Generation. Earlier in his career, Mr. Skolds worked at SCANA Corporation, an energy-based holding company, in a number of capacities, including president and chief operating officer of South Carolina Electric and Gas. Mr. Skolds also served on the boards of the Institute for Nuclear Power Operations and the Nuclear Energy Institute. Mr. Skolds is a graduate of the United States Naval Academy and spent over five years in the Navy where, among other duties, he operated nuclear submarines. Mr. Skolds also holds a MBA from the University of South Carolina.

**Table of Contents****William H. Swanson**

Age: 69

Director Since: 2009

**Public Company Boards:**

The TJX Companies, Inc. (2015 – 2016)

**Biography**

Mr. Swanson is the retired chairman of the board and chief executive officer of Raytheon Company ( Raytheon ), a technology and innovation leader specializing in defense, security and civil markets throughout the world. He was Raytheon s chief executive officer from July 2003 to March 2014 and served as chairman of the board from January 2004 until his retirement in September 2014. Before assuming those positions, he served as president of Raytheon from July 2002 to May 2004, as executive vice president of Raytheon and president of its Electronic Systems division from January 2000 to July 2002, and as executive vice president of Raytheon and chairman and chief executive officer of Raytheon Systems Company from January 1998 to January 2000. Mr. Swanson joined Raytheon in 1972 and held a wide range of leadership positions with the company.

**Qualifications**

Mr. Swanson has 42 years of leadership experience at Raytheon, a complex public company with international operations. Mr. Swanson served 10 years as Raytheon s chairman of the board and 10 years as its chief executive officer. He has extensive experience in strategic planning, operations and management, global business operations and complex technologies. He holds a bachelor s degree in industrial engineering from California Polytechnic State University.

**Hansel E. Tookes, II**

Age: 70

Director Since: 2005

**Public Company Boards:**

Corning Incorporated

**Biography**

Mr. Tookes is retired. Mr. Tookes served in senior executive positions with Raytheon, a technology and innovation leader specializing in defense, security and civil markets throughout the world, from 1999 until December 2002. He joined Raytheon in 1999 as president and chief operating officer of Raytheon Aircraft Company, was appointed chairman and chief executive officer of Raytheon Aircraft Company in 2000, and became president of Raytheon International in 2001. From 1980 until joining Raytheon, Mr. Tookes held a variety of leadership positions with United Technologies Corporation, including service as president of Pratt & Whitney s Large Military Engines Group.

**Qualifications**

Mr. Tookes has many years of operational leadership in senior management positions at large international public companies, which provided him with leadership, financial and global experience, as well as substantial leadership experience in the management of complex technology businesses. His science, engineering and business education and training have provided him with knowledge relevant to the operation of the Company s businesses. His public company board experience includes service on the audit, finance,

(since 2001)

Harris Corporation  
(since 2005)

Ryder System, Inc.  
(since 2002)

compensation, governance and nominating and business ethics committees of various public companies.

Unless you specify otherwise in your voting instructions, your proxy will be voted **FOR** election of each of the nominees.

**The Board unanimously recommends a vote FOR the election of all nominees**

**Table of Contents**

**Proposal 2: Ratification of appointment of Deloitte & Touche LLP as NextEra Energy's independent registered public accounting firm for 2018**

The Audit Committee appoints the Company's independent registered public accounting firm. It has appointed Deloitte & Touche LLP ( "Deloitte & Touche" ) as the independent registered public accounting firm for the fiscal year ending December 31, 2018. In order to ensure continuing auditor independence, the Audit Committee periodically considers whether there should be a regular rotation of the independent registered public accounting firm. Further, in conjunction with the mandated rotation of the auditing firm's lead engagement partner, the Audit Committee is directly involved in the selection of Deloitte & Touche's new lead engagement partner. The members of the Audit Committee and the Board believe that the continued retention of Deloitte & Touche as the company's independent registered public accounting firm is in the best interests of the Company and its shareholders.

Although ratification is not required, the Board is submitting the selection of Deloitte & Touche to shareholders as a matter of good corporate practice. If the shareholders do not ratify the appointment, the appointment will be reconsidered by the Audit Committee, although the Audit Committee may nonetheless decide to retain Deloitte & Touche as NextEra Energy's independent registered public accounting firm. Even if the appointment is ratified, the Audit Committee in its discretion may terminate the service of Deloitte & Touche at any time during the year if it determines that the appointment of a different independent registered public accounting firm would be in the best interests of NextEra Energy and its shareholders. Additional information on audit-related matters may be found beginning on page 29 of this proxy statement.

Representatives of Deloitte & Touche are expected to be present at the annual meeting and will have an opportunity to make a statement and respond to appropriate questions from shareholders at the meeting.

Unless you specify otherwise in your voting instructions, your proxy will be voted **FOR** ratification of appointment of Deloitte & Touche as NextEra Energy's independent registered public accounting firm for 2018.

**The Board unanimously recommends a vote FOR ratification of appointment of Deloitte & Touch LLP as NextEra Energy's independent registered public accounting firm for 2018**

**Table of Contents****Proposal 3: Approval, by non-binding advisory vote, of NextEra Energy's compensation of its named executive officers as disclosed in this proxy statement**

The Company is asking shareholders to cast an advisory vote on the compensation of the Company's named executive officers (NEOs), which is commonly called a "say-on-pay" vote, pursuant to section 14A of the Securities Exchange Act of 1934, as amended (the Exchange Act). Although this vote is not binding, it will provide information to the Compensation Committee regarding investor sentiment about the Company's executive compensation philosophy, policies and practices, which the Compensation Committee will be able to consider when making future determinations regarding NEO compensation. The Company plans to give shareholders the opportunity to cast an advisory vote on this matter annually. Following the vote on this proposal, the next opportunity will occur in connection with the Company's 2019 annual meeting.

The Company asks shareholders to approve this proposal by approving the following non-binding resolution:

RESOLVED, that the shareholders of NextEra Energy, Inc. approve, on an advisory basis, the compensation paid to the Company's NEOs, as disclosed in this proxy statement for the 2018 annual meeting of shareholders, including the *Compensation Discussion & Analysis* section, the compensation tables and the accompanying narrative discussion.

The fundamental objective of NextEra Energy's executive compensation program is to motivate and reward actions that will increase shareholder value, particularly over the longer term. The Compensation Committee believes the Company's executive compensation program reflects a strong *pay-for-performance* philosophy and is well-aligned with the short-term and long-term interests of shareholders and other important Company stakeholders, including customers and employees. A significant portion of each NEO's total compensation opportunity is performance-based and carries both upside and downside potential.

The *Executive Compensation* section of the proxy statement, beginning on page 32, provides a detailed discussion of the Company's compensation program for its NEOs. The discussion reflects that NextEra Energy's compensation program has been achieving its objective. For example, the chart below compares the Company's TSR for the 1-, 3-, 5- and 10-year periods ended December 31, 2017 to the TSRs of the S&P 500 Electric Utilities Index, the S&P 500 Utilities Index, the UTY and the S&P 500. NextEra Energy outperformed *all* of these indices over all of the periods shown. NextEra Energy's outperformance over all these periods in comparison to others in its industry, and over the 1-, 3-, 5- and 10-year periods in comparison to the S&P 500, was substantial.

**NextEra Energy Total Shareholder Return Through 12-31-17 vs. Various Indices(1)**

	1-year TSR	3-year TSR	5-year TSR	10-year TSR
NextEra Energy	34%	60%	162%	221%
S&P 500 Electric Utilities Index, total return	11%	21%	71%	63%
S&P 500 Utilities Index, total return	12%	24%	81%	84%
UTY, total return	13%	24%	78%	78%
S&P 500, total return	22%	38%	108%	126%

(1) Source: FactSet Research Systems Inc.; except UTY, source: Bloomberg

Unless you specify otherwise in your voting instructions, your proxy will be voted **FOR** approval, by non-binding advisory vote, of NextEra Energy's compensation of its NEOs as disclosed in this proxy statement.



**The Board unanimously recommends a vote FOR approval, by non-binding advisory vote, of NextEra Energy's compensation of its named executive officers as disclosed in this proxy statement**

**Table of Contents**

**Proposal 4 and 5: Shareholder proposals**

In accordance with Securities and Exchange Commission ( SEC ) regulations, the text of the shareholder proposals and supporting statements appear exactly as received by the Company. The shareholder proposals may contain assertions about the Company or other matters that the Company believes are incorrect, but the Company has not attempted to refute all of those assertions. All statements contained in the shareholder proposals and supporting statements are the sole responsibility of the proponents. The Company disclaims responsibility for the content of the proposals and the supporting statements.

**Proposal 4: Shareholder proposal**

Myra Young, 9295 Yorkship Court, Elk Grove, California, who represented that she held 100 shares of the Company's common stock as of the date this proposal was submitted, has given the Company notice that her representative, John Chevedden, intends to present this proposal at the annual meeting.

**Proposal 4 Right to Act by Written Consent**

Resolved, NextEra Energy, Inc. (NEE) shareholders request that our board of directors undertake such steps as may be necessary to permit written consent by shareholders entitled to cast the minimum number of votes that would be necessary to authorize the action at a meeting at which all shareholders entitled to vote thereon were present and voting. This written consent is to be consistent with applicable law and consistent with giving shareholders the fullest power to act by written consent consistent with applicable law. This includes shareholder ability to initiate any topic for written consent consistent with applicable law.

Supporting Statement: Shareholder rights to act by written consent and to call a special meeting are two complimentary ways to bring an important matter to the attention of both management and shareholders outside the annual meeting cycle. This is important because there could be 15-months between annual meetings.

A shareholder right to act by written consent is one method to equalize our restricted provisions for shareholders to call a special meeting. For instance it takes 20% of shareholders at our company to call a special meeting when many companies allow 10% of shareholders to do so.

This proposal topic won majority shareholder support at 13 major companies in a single year. This included 67% support at both Allstate and Sprint. Last year the topic won majority votes at Western Union, Ryder System, and BorgWarner Inc.

Hundreds of major companies enable shareholders to act by written consent, including 64% of the S&P 500 and 55% of the S&P 1500.

Increase Shareholder Value

**Vote for Right to Act by Written Consent Proposal 4**

**The Board unanimously recommends a vote AGAINST the foregoing proposal for the following reasons:**

The Board believes that adopting the shareholder proposal would not be in the best interests of the Company or its shareholders.

*NextEra Energy provides opportunities for shareholders to participate in proposed actions through annual meetings and special meetings.*

Under the Company's Bylaws, shareholders may present items for consideration at an annual or special meeting of shareholders. Shareholders may propose items for business at the Company's annual meeting by following the procedures set forth in the Company's governing documents. Shareholders owning at least

## **Table of Contents**

20% of the Company's common stock may call a special meeting in between annual meetings. Shareholder meetings allow all shareholders to consider, discuss and vote on pending shareholder actions. Additionally, shareholder meetings provide that accurate and complete information about the proposed action is widely distributed in a proxy statement before the meeting, which promotes a well-informed discussion and consideration of the merits of the proposed action.

*NextEra Energy also provides shareholders the opportunity to nominate directors through proxy access.*

The Company recently amended its Bylaws to permit, on specified terms, a shareholder, or a group of up to 20 shareholders, owning continuously for at least three years shares of NextEra Energy representing an aggregate of at least 3% of the Company's outstanding shares to nominate and include in the Company's proxy materials director nominees for up to 20% of the current membership of the Board or two directorships, whichever is greater. This provides yet another way for shareholders to participate in the governance of the Company.

*Action by written consent is not an effective means for shareholders to express their views.*

Action by written consent permits a small group of shareholders with no fiduciary duties to other shareholders to initiate action with no prior notice either to other shareholders or to the Company. This prevents all shareholders from having an opportunity to deliberate in an open and transparent manner and to consider arguments for and against any action, including the Company's position. Additionally, proponents of an action by written consent do not need to satisfy any holding requirements with respect to the Company's common stock. This would allow shareholders engaging in short-term speculation to potentially determine the outcome of any particular issue. Such shareholders may not act in the interests of longer-term holders of the Company's common stock.

*NextEra Energy actively engages with shareholders in order to provide an open and constructive forum for dialogue.*

The Company's shareholder engagement efforts allow the Company to better understand our shareholder's priorities and perspectives and enable the Company to effectively address the issues that matter most to its shareholders. The Company values the input and insights of its shareholders and is committed to continued engagement. In 2017 alone, the Company held more than 400 meetings or calls with 350 different institutional investors.

*NextEra Energy has an established process by which shareholders may communicate with the Board.*

In addition to annual and special meetings, shareholders have other avenues for raising important matters with the Board. The Company has procedures in place that provide its shareholders with the opportunity to communicate directly with members of the Board, including the independent Lead Director, as described in this proxy statement.

*NextEra Energy has strong corporate governance practices in place.*

In addition to providing for shareholders' right to call special meetings, the Company has an annually-elected Board, a majority voting standard for election of directors in uncontested elections, an independent Lead Director and proxy access bylaw provisions as described above. The Company's governance practices are more fully described in *Governance Highlights* of this proxy statement.

Unless you specify otherwise in your voting instructions, your proxy will be voted **AGAINST** proposal 4.

**For the above reasons, the Board unanimously recommends a vote AGAINST this proposal**

## **Table of Contents**

### **Proposal 5: Shareholder proposal**

The Comptroller of the State of New York, Thomas P. DiNapoli, 59 Maiden Lane, 30th Floor, New York, NY 10038, is the trustee of the New York State Common Retirement Fund (the Fund) and has given the Company notice that he intends to present this proposal at the annual meeting on behalf of the Fund. The Fund represented that it held a total of 1,410,600 shares of common stock as of the date the proposal was submitted.

#### **Proposal 5 Political Contributions Disclosure**

**Resolved**, that the shareholders of NextEra Energy Inc. ( NextEra or Company ) hereby request that the Company provide a report, updated semiannually, disclosing the Company s:

1. Policies and procedures for making, with corporate funds or assets, contributions and expenditures (direct or indirect) to (a) participate or intervene in any political campaign on behalf of (or in opposition to) any candidate for public office, or (b) influence the general public, or any segment thereof, with respect to an election or referendum.
2. Monetary and non-monetary contributions and expenditures (direct and indirect) used in the manner described in section 1 above, including:
  - a. The identity of the recipient as well as the amount paid to each; and
  - b. The title(s) of the person(s) in the Company responsible for decision-making.

The report shall be presented to the board of directors or relevant board committee and posted on the Company s website within 12 months from the date of the annual meeting. This proposal does not encompass lobbying spending.

### **Supporting Statement**

As long-term shareholders of NextEra, we support transparency and accountability in corporate political spending. This includes any activity considered intervention in any political campaign under the Internal Revenue Code, such as direct and indirect contributions to political candidates, parties, or organizations, and independent expenditures or electioneering communications on behalf of federal, state, or local candidates.

Disclosure is in the best interest of the company and its shareholders. The Supreme Court recognized this in its 2010 *Citizens United* decision: [D]isclosure permits citizens and shareholders to react to the speech of corporate entities in a proper way. This transparency enables the electorate to make informed decisions and give proper weight to different speakers and messages.

Publicly available records show NextEra has contributed at least \$12.5 million in corporate funds since the 2010 election cycle. (CQ: <http://moneyline.cq.com> and National Institute on Money in State Politics: <http://www.followthemoney.org>)

However, relying on publicly available data does not provide a complete picture of the Company's political spending. For example, the Company's payments to trade associations that may be used for election-related activities are undisclosed and unknown. This proposal asks the Company to disclose all of its political spending, including payments to trade associations and other tax-exempt organizations, which may be used for political purposes. This would bring our Company in line with a growing number of leading companies, including PG&E Corporation and Southern Company, which present this information on their websites.

The Company's Board and its shareholders need comprehensive disclosure to fully evaluate the political use of corporate assets. We urge your support for this critical governance reform.

**Political Contributions Disclosure Proposal 5**

**Table of Contents**

**The Board unanimously recommends a vote AGAINST the foregoing proposal for the following reasons:**

The Board believes that adopting the shareholder proposal would not be in the best interests of the Company or its shareholders.

*The very same proposal from the same proponent was defeated by the Company's shareholders at the 2015, 2016 and 2017 annual meetings of shareholders.*

The same proposal was presented on behalf of the Fund at the Company's 2015, 2016 and 2017 annual meetings of shareholders and the Company's shareholders rejected this proposal with 60.4%, 57.3% and 58.8%, respectively, of votes cast voting against the proposal.

*NextEra Energy recently updated its website to provide additional information related to political contributions.*

The Company updated its website to place filed lobbying reports directly on the Company's website. As a result, much of the information requested in the shareholder proposal is now available directly on the Company's website. The Company also added additional navigation links to provide easier access to the political contributions policy and information.

*NextEra Energy needs to be an effective participant in the legislative and regulatory process.*

The Company is closely regulated and subject to legislation that can impact the Company's operations and profitability. The Board believes that it is in the best interests of the Company's shareholders for NextEra Energy to be an effective participant in the political process. Laws and policies enacted and adopted by federal, state and local authorities can have a significant impact on the Company and its customers, employees and shareholders. NextEra Energy's active participation in political processes and public policy discussions is appropriate to ensure that public officials are informed about key issues that affect the Company's interests and those of its customers, employees and shareholders and of the communities the Company serves.

*NextEra Energy already has a Political Contributions Policy and its political contributions are regulated by the government.*

NextEra Energy maintains a rigorous compliance process to ensure that the Company's political activities are lawful, properly disclosed and aligned with its Code of Business Conduct & Ethics. Political contributions are also subject to comprehensive regulation by federal, state and local governments with detailed disclosure requirements, including requirements to file reports with appropriate state and federal agencies on lobbying-related activities and expenditures. NextEra Energy is committed to compliance with all such applicable laws.

*The proposal is unnecessary and duplicative because NextEra Energy's political contributions are already subject to extensive disclosure requirements.*

NextEra Energy's publicly available Political Contributions Policy discloses the process for and the titles of the individuals responsible for authorizing contributions pursuant to this policy. NextEra Energy already reports corporate lobbying-related activities and expenditures as required to appropriate federal, state and local agencies. Information about the Political Contributions Policy and NextEra Energy's political action committee (PAC) contributions and current lobbying activities can be found on the Company's website at



*<http://www.investor.nexteraenergy.com/corporate-governance/political-engagement-policy> and in reports filed with various state and federal agencies, which are also available through links on the Company's website.*

**Table of Contents**

*Adopting the proposal would not be the best use of NextEra Energy's resources because adequate disclosure already exists.*

Since disclosure of the Company's policies and procedures regarding lobbying activities, business associations and PAC contributions are already readily available to the public and Company shareholders, the Company believes that the additional reports requested in the proposal could result in an unnecessary and unproductive use of the Company's resources.

*Additional disclosure requirements could hinder the Company's ability to pursue its business and strategic objectives.*

Subjecting the Company to additional disclosure requirements could hinder the Company's ability to pursue its business and strategic objectives. Such additional disclosure would make it easier for competitors and others to discern the Company's public policy and political strategies and implement strategies opposed to the Company's public policy goals, which could prevent the achievement of such goals and negatively affect the Company, its operations and results. NextEra Energy believes that its responsible participation in the political process and its prudent expenditures in connection with such participation are in the best interests of the Company, its shareholders and its customers.

Unless you specify otherwise in your voting instructions, your proxy will be voted **AGAINST** proposal 5.

**For the above reasons, the Board unanimously recommends a vote AGAINST this proposal**



- (2) This information has been derived from a statement on Schedule 13G/A of The Vanguard Group, filed with the SEC on February 9, 2018. As of December 31, 2017, The Vanguard Group, an investment adviser, reported that it had sole dispositive power with respect to 34,654,892 shares reported as beneficially owned; shared dispositive power with respect to 866,589 shares reported as beneficially owned; sole voting power as to 721,539 shares reported as beneficially owned; and shared voting power as to 223,067 shares reported as beneficially owned.
- (3) This information has been derived from a statement on Schedule 13G of State Street Corporation, filed with the SEC on February 14, 2018. As of December 31, 2017, State Street Corporation, a parent holding company, reported that it had shared dispositive and shared voting power with respect to all of the shares reported as beneficially owned.

**Table of Contents**

The table below shows the number of shares of NextEra Energy common stock beneficially owned as of March 26, 2018 by each of NextEra Energy's directors (all of whom are nominees for director) and NEOs and by all directors and executive officers as a group. As of March 26, 2018, all directors and executive officers as a group beneficially owned less than 1% of NextEra Energy common stock. No shares are pledged as security.

Name	Common Stock Beneficially Owned Shares Which May Be Acquired			
	Shares Owned(1)	Within 60 Days(2)	Total Shares Beneficially Owned(3)	Phantom/Deferred Shares(4)
Sherry S. Barrat	29,901	2,586	32,487	14,319
James L. Camaren	32,800	0	32,800	7,025
Kenneth B. Dunn	16,460	0	16,460	0
Naren K. Gursahaney	3,780	2,570	6,350	0
Kirk S. Hachigian	6,560	0	6,560	0
Toni Jennings	20,100	0	20,100	0
John W. Ketchum	27,266	20,690	47,956	2,290
Amy B. Lane	4,401	2,387	6,787	0
Manoochehr K. Nazar	117,078	175,327	292,405	9,938
Armando Pimentel, Jr.	85,263	196,930	282,193	8,156
James L. Robo	425,097(5)	734,180	1,159,277(5)	143,861
Rudy E. Schupp	23,100(6)	0	23,100(6)	0
Eric E. Silagy	40,497	92,912	133,409	5,047
John L. Skolds	9,334	0	9,334	0
William H. Swanson	26,220	0	26,220	0
Hansel E. Tookes, II	1,801	22,100	23,901	0
All directors and executive officers as a group (23 persons)	1,125,645	1,465,905	2,591,550	208,706

(1) Includes shares of restricted stock (performance-based for executive officers) for Messrs. Ketchum (4,470), Nazar (6,847), Pimentel (7,206), Robo (14,336) and Silagy (7,335), as well as for Mrs. Barrat (7,800), Ms. Lane (1,310) and Messrs. Camaren (3,200), Gursahaney (590), and Hachigian (400), and a total of 85,754 shares of restricted stock for all directors and executive officers as a group. The holders of such shares of restricted stock have voting power, but not dispositive power.

(2) Includes, for executive officers, shares which may be acquired as of or within 60 days after March 26, 2018, upon the exercise of stock options and, for directors, shares payable under the Company's Deferred Compensation Plan, amended and restated effective January 1, 2003 (the "Frozen Deferred Compensation Plan") or the NextEra Energy, Inc. Deferred Compensation Plan effective January 1, 2005, as amended and restated through February 11, 2016, as amended (the "Successor Deferred Compensation Plan"), the receipt of which has been deferred until the first day of the month after termination of service as a Board member. The Frozen Deferred Compensation Plan and the Successor Deferred Compensation Plan are collectively referred to as the "Deferred Compensation Plan."

- (3) Represents the total number of shares listed under the columns Shares Owned and Shares Which May Be Acquired Within 60 Days. Under SEC rules, beneficial ownership as of any date includes any shares as to which a person, directly or indirectly, has or shares voting power or dispositive power and also any shares as to which a person has the right to acquire such voting or dispositive power as of or within 60 days after such date through the exercise of any stock option or other right.
- (4) Includes phantom shares under the FPL Group, Inc. Supplemental Executive Retirement Plan, amended and restated effective April 1, 1997 (the Frozen SERP ), and the NextEra Energy, Inc. (f/k/a FPL Group, Inc.) Supplemental Executive Retirement Plan, amended and restated effective January 1, 2005 (the Restated SERP ). The Frozen SERP and the Restated SERP are collectively referred to as the SERP. Also includes, for Mr. Robo, 71,097 shares held by the trustee of a grantor trust pursuant to a deferred stock grant made under the LTIP, as to which he has neither voting nor dispositive power, and 45,917 shares, the receipt of which is deferred pursuant to the terms of a deferred stock grant under the NextEra Energy, Inc. Amended and Restated 2011 Long Term Incentive Plan ( 2011 LTIP ).
- (5) Includes 73,550 shares held by Mr. Robo s spouse s Gifting Trust, the trustee of which is Mr. Robo, 76,431 shares held by the James L. Robo Gifting Trust, the trustee of which is Mr. Robo s spouse, and 37,956 shares owned by Mr. Robo s spouse.
- (6) Includes 200 shares owned by Mr. Schupp s spouse, as to which Mr. Schupp disclaims beneficial ownership.

**Table of Contents**

**Corporate Governance and Board Matters**

**Corporate Governance Principles & Guidelines/Code of Ethics**

The Board has adopted Governance Guidelines that set forth expectations for directors, director independence standards, board committee structure and functions and other policies for the Company's governance. NextEra Energy has adopted a Code of Business Conduct & Ethics applicable to all representatives of NextEra Energy and its subsidiaries, including directors, officers and employees, as well as a Code of Ethics for Senior Executive and Financial Officers ( Senior Code ), which applies to certain senior executive officers. These documents are available on the Company's website at [www.investor.nexteraenergy.com/corporate-governance](http://www.investor.nexteraenergy.com/corporate-governance). Any amendments or waivers of the Senior Code will be disclosed at this website address.

**Director Independence**

The Board conducts an annual review regarding the independence from the Company's management of each of its members and, in addition, assesses the independence of any new member at the time that the new member is considered for appointment or nomination for election to the Board. In assessing independence, the Board considers all relevant facts and circumstances and the standards established by the New York Stock Exchange ( NYSE ) and also set forth or referred to in the Governance Guidelines. The NYSE standards and the Governance Guidelines require that NextEra Energy has a majority of independent directors and provide that the Board must affirmatively determine that each director has no material relationship with the Company in order to determine that the director is independent. Material relationships for this purpose may include commercial, industrial, banking, consulting, legal, accounting, charitable and familial relationships, among others.

Based on its review, the Board determined that Sherry S. Barrat, James L. Camaren, Kenneth B. Dunn, Naren K. Gursahaney, Kirk S. Hachigian, Toni Jennings, Amy B. Lane, Rudy E. Schupp, John L. Skolds, William H. Swanson and Hansel E. Tookes, II, constituting all 11 non-employee directors, are independent under the NYSE standards and the Governance Guidelines.

In determining that Mr. Schupp is independent, the Board considered that a NextEra Energy subsidiary has employed Mr. Schupp's son since June 2011 in non-executive business roles, for total compensation in 2017 of approximately \$156,000. In determining that Mr. Gursahaney is independent, the Board considered that, in 2017, a NextEra Energy subsidiary purchased electrical transformers, through transactions determined by competitive bids, from a manufacturer in which Mr. Gursahaney's sister-in-law is an owner and in which Mr. Gursahaney has no interest of any nature.

**Board Leadership Structure**

The Board believes that the decision as to who should serve as chairman and as CEO, and whether the offices should be combined or separate, is properly the responsibility of the Board, to be exercised from time to time in appropriate consideration of the Company's then-existing characteristics or circumstances. In view of the Company's operating record, including its role as a national leader in renewable energy generation, and the operational and financial opportunities and challenges faced by the Company, the Board's judgment is that the functioning of the Board is generally best served by maintaining a structure of having one individual serve as both chairman and CEO. The Board believes that having a single person acting in the capacities of chairman and CEO promotes unified leadership and direction for the Board and executive management and allows for a single, clear focus for the chain of command to execute the Company's strategic initiatives and business plans and to address its challenges. However, in certain circumstances, such as the transition from one CEO to another, the Board believes that it may be appropriate for the

roles of the CEO and the chairman to be separated.

The Board has an independent Lead Director selected by and from the independent directors (with strong consideration given to present and past committee chairs). The Lead Director serves a two-year term



**Table of Contents**

commencing on the date of the Company's annual meeting of shareholders. Unless the independent directors determine otherwise due to particular circumstances, no director will serve as the Lead Director for more than one two-year term on a consecutive basis. In 2016, the independent directors selected Sherry S. Barrat to serve as the Lead Director until the 2018 annual meeting of shareholders. At a meeting of the Board held in connection with the 2018 annual meeting of shareholders, the independent directors will choose a Lead Director from among those independent directors elected at the annual meeting, so that at all times an independent Lead Director will be serving on the Board.

The Lead Director has the following duties and authorities:

act, on a non-exclusive basis, as liaison between the independent directors and the chairman;

approve the Board agenda and information sent to the Board;

preside at Board meetings in the absence of the chairman and to chair executive sessions of the non-management directors;

approve meeting schedules to assure that there is sufficient time for discussion of all agenda items;

call executive sessions of the independent directors;

if requested by major shareholders, be available, when appropriate, for consultation and direct communication consistent with the Company's policies regarding communications with shareholders;

communicate Board member feedback to the CEO; and

have such other duties as may from time to time be assigned by the Board.

The Board believes that having an independent Lead Director, regular Board and committee executive sessions, a substantial majority of independent directors and the corporate governance structures and processes described in this proxy statement allow the Board to maintain effective oversight of management.

**Table of Contents**

**Board Role in Risk Oversight**

The Board discharges its risk oversight responsibilities primarily through its committees. The Board exercises its role in risk oversight in a variety of ways, including the following:

<b>Audit Committee</b>	Oversees the integrity of the Company's financial statements, the independent auditor's qualifications and independence, the performance of the Company's internal audit function and the Company's accounting and financial reporting processes
	Oversees compliance with legal and regulatory requirements
	Discusses with management the Company's policies with respect to risk assessment and risk management
	Reviews and discusses the Company's major financial risk exposures and the steps management has taken to monitor and control those exposures
	Ensures that risks identified from time to time as major risks are reviewed by the Board or a Board committee
<b>Finance &amp; Investment Committee</b>	Reviews and monitors the Company's financing plans
	Reviews and makes recommendations regarding the Company's dividend policy
	Reviews risk management activities and exposures related to the Company's energy trading and marketing operations
	Reviews the Company's major insurance lines

Oversees the risks associated with financing strategy, financial policies and the use of financial instruments, including derivatives

**Nuclear Committee**

Reviews the safety, reliability and quality of nuclear operations

Reviews reports issued by external oversight groups

Reviews the Company's long-term strategies and plans related to its nuclear operations

**Compensation Committee**

Oversees compensation-related risks, including annually reviewing management's assessment of risks related to employee compensation programs

Oversees compensation-related risk and the compensation risk mitigation practices and controls which the Company has in place

NextEra Energy's CEO, as the Company's chief risk officer, together with other members of the Company's senior management team, oversees the execution and monitoring of the Company's risk management policies and procedures. NextEra Energy's management maintains a number of risk oversight committees that assess operational and financial risks throughout the Company. NextEra Energy also has a Corporate Risk Management Committee, composed of senior executives, that assesses the Company's strategic risks and the strategies employed to mitigate those risks. The Board committees discussed above meet periodically with the Company's senior management team to review the Company's risk management practices and key findings.

**Board Evaluations**

Each year the Board engages in a self-evaluation process which is conducted by the Governance & Nominating Committee. Members of the Board are surveyed to assess the effectiveness of the Board's membership and oversight processes and to solicit input from members of the Board for improvements to the

**Table of Contents**

Board's functions. With the input of the Governance & Nominating Committee, recommendations from Board members are incorporated into Board processes and Board agenda topics. This annual self-evaluation process ensures that the Board periodically considers improvements to Board processes and procedures.

**Director Meetings and Attendance**

The Board and its committees meet on a regular schedule and also hold special meetings from time to time. Executive sessions of the independent directors are scheduled in the agenda for each regularly-scheduled Board meeting. The Board met six times in 2017. Each director attended at least 75% of the total number of Board meetings and meetings of the committees on which he or she served during 2017. Absent circumstances that cause a director to be unable to attend the Board meeting held in conjunction with the annual shareholders' meeting, Board members are required to attend the annual shareholders' meeting. All 12 of the directors attended the 2017 annual meeting of shareholders.

**Board Committees**

The standing committees of the Board are the Audit Committee, the Compensation Committee, the Governance & Nominating Committee, the Finance & Investment Committee, the Nuclear Committee and the Executive Committee. The committees regularly report their activities and actions to the full Board, generally at the Board meeting next following the committee meeting. Executive sessions are held after each regularly-scheduled committee meeting (other than quarterly earnings review meetings of the Audit Committee) and are chaired by the committee chairs. Each of the committees operates under a charter approved by the Board and each committee (other than the Executive Committee) conducts an annual self-evaluation of its performance. Current copies of the charters of the committees are available on the Company's website at [www.investor.nexteraenergy.com/corporate-governance](http://www.investor.nexteraenergy.com/corporate-governance). The current membership and primary functions of the committees are described below.

***Audit Committee***

<b>Members:</b>	<b>Primary Responsibilities:</b>	<b>Meetings in 2017:</b>
William H. Swanson (Chair)	Appoints the Company's independent registered public accounting firm and approves all permitted services to be performed by the firm	Eight
Sherry S. Barrat		
Naren K. Gursahaney		
Toni Jennings	Reviews the independent registered public accounting firm's qualifications, performance and independence	
John L. Skolds		
<i>All members are independent and financially literate under applicable</i>	Approves the engagement of any other registered public accounting firm engaged for the purpose of preparing or issuing an audit report or performing other audit, review or attest services	

*NYSE and SEC requirements*

Assists the Board in overseeing the integrity of the financial statements and compliance with legal and regulatory requirements

*Mr. Swanson and Mr. Gursahaney are audit committee financial experts under the definition provided by the SEC*

Assists the Board in overseeing the performance of the Company's internal audit function, the accounting and financial reporting processes of the Company and audits of the Company's financial statements

Establishes procedures for the receipt, retention and treatment of complaints and concerns received by the Company regarding accounting, internal accounting controls or auditing matters and the confidential, anonymous submission of concerns regarding questionable accounting or auditing matters

**Table of Contents****Compensation Committee**

<b>Members:</b>	<b>Primary Responsibilities:</b>	<b>Meetings in 2017:</b>
Kirk S. Hachigian (Chair)	Reviews and approves corporate goals and objectives relevant to the compensation of the CEO and the other executive officers	Five
Kenneth B. Dunn		
Amy B. Lane	Evaluates the performance of the CEO in light of those goals and objectives, approves the compensation of the CEO and the other executive officers, approves any compensation-related agreements for the CEO and the other executive officers and makes recommendations to the Board with respect to the non-employee directors compensation	
Rudy E. Schupp		
Hansel E. Tookes, II		
<i>All members meet the NYSE standards for independence</i>	Oversees the preparation of the <i>Compensation Discussion &amp; Analysis</i> section of this proxy statement and approves the Compensation Committee Report	
	Reviews the results of the Company's shareholder advisory vote on the compensation of its NEOs, makes recommendations to the Board with respect to incentive compensation plans and other equity-based plans and administers the Company's annual and long-term incentive plans and non-employee directors stock plan	
	Retains, and assesses the independence of, any outside compensation consultants engaged to assist in the evaluation of compensation	

**Governance & Nominating Committee**

<b>Members:</b>	<b>Primary Responsibilities:</b>	<b>Meetings in 2017:</b>
Sherry S. Barrat (Chair)	Reviews the size and composition of the Board, identifies and evaluates potential nominees for election to the Board and recommends candidates for all directorships to be elected by shareholders or appointed by the Board	Four
James L. Camaren		
Naren K. Gursahaney		
Toni Jennings		

Rudy E. Schupp

Reviews the Governance Guidelines, the Related Person Transactions Policy and the content of the Code of Business Conduct & Ethics and the Senior Code, and recommends any proposed changes to the Board

*All members meet the NYSE standards for independence*

Oversees the evaluation of the Board

Makes recommendations to the Board regarding the business of the annual meeting of shareholders, as well as with respect to shareholder proposals that may be considered at the annual meeting

**Table of Contents****Finance & Investment Committee**

<b>Members:</b>	<b>Primary Responsibilities:</b>	<b>Meetings in 2017:</b>
Hansel E. Tookes, II (Chair)	Reviews and monitors the Company's financing plans	Four
James L. Camaren		
Kenneth B. Dunn	Reviews and makes recommendations to the Board regarding the Company's dividend policy	
Kirk S. Hachigian		
Amy B. Lane		
William H. Swanson	Reviews the Company's risk management activities and exposures related to its energy trading and marketing operations	
<i>All members meet the NYSE standards for independence</i>	Reviews certain proposed capital expenditures	
	Reviews the performance of the Company's pension, nuclear decommissioning and other investment funds	

**Nuclear Committee**

<b>Members:</b>	<b>Primary Responsibilities:</b>	<b>Meetings in 2017:</b>
John L. Skolds (Chair)	Meets with senior members of the Company's nuclear division	Four
<i>Mr. Skolds meets the NYSE standards for independence</i>	Reviews the operation of the Company's nuclear division and makes reports and recommendations to the Board with respect to such matters	
	Reviews, among other matters, the safety, reliability and quality of the Company's nuclear operations and the Company's long-term strategies and plans for its nuclear operations	

**Executive Committee**

<b>Members:</b>	<b>Primary Responsibilities:</b>	<b>Meetings in 2017:</b>
		None



James L. Robo (Chair) Provides an efficient means of considering such matters and taking such actions as may require the attention of the Board or the exercise of the Board's powers or authorities when the Board is not in session

Sherry S. Barrat

Kirk S. Hachigian

William H. Swanson

Hansel E. Tookes, II

**Consideration of Director Nominees**

***Proxy Access Shareholder Nominees***

The Company's recently amended Bylaws permit a shareholder, or a group of up to 20 shareholders, owning continuously for at least three years shares of NextEra Energy representing an aggregate of at least 3% of the Company's outstanding shares to nominate and include in the Company's proxy materials director nominees for up to 20% of the current membership of the Board or two directorships, whichever is greater, provided that the shareholder and nominee satisfy the requirements in the Bylaws. Notice of proxy access director nominees for the 2019 annual meeting of shareholders should be addressed to the Corporate Secretary, NextEra Energy, Inc., P.O. Box 14000, 700 Universe Boulevard, Juno Beach, Florida 33408-0420 and must be received no earlier than November 7, 2018 and no later than the close of business on December 7, 2018. A copy of the Bylaws containing the complete proxy access requirements is available on NextEra Energy's website at [www.investor.nexteraenergy.com/corporate-governance](http://www.investor.nexteraenergy.com/corporate-governance).

## **Table of Contents**

### ***Other Shareholder Nominees***

The policy of the Governance & Nominating Committee is to consider properly submitted shareholder nominations of candidates for membership on the Board. Shareholder nominations are reviewed in the same manner as candidates identified by or recommended to the Governance & Nominating Committee. Any shareholder nominations proposed for consideration by the Governance & Nominating Committee should include the nominee's name and qualifications for Board membership, should include all information that the Company's Bylaws require for director nominations and should be addressed to the Corporate Secretary, NextEra Energy, Inc., P.O. Box 14000, 700 Universe Boulevard, Juno Beach, Florida 33408-0420. A copy of the Bylaws is available on NextEra Energy's website at [www.investor.nexteraenergy.com/corporate-governance](http://www.investor.nexteraenergy.com/corporate-governance). In order for nominations to be timely under the advance notice requirements of the Bylaws for the 2019 annual meeting, they must be received by February 23, 2019.

### **Communications with the Board**

The Board has established procedures by which shareholders and other interested parties may communicate with the Board, any Board committee, the Lead Director and any one or more of the other directors. Such parties may write to one or more of the directors, care of the General Counsel, NextEra Energy, Inc., P.O. Box 14000, 700 Universe Boulevard, Juno Beach, Florida 33408-0420, or send an e-mail to: [boardofdirectors@nexteraenergy.com](mailto:boardofdirectors@nexteraenergy.com). They may also contact any member of the Audit Committee with a concern under the Company's Code of Business Conduct & Ethics by calling 561-694-4644.

The Board has instructed the General Counsel to assist the Board in reviewing all written communications to the Board, any Board committee or any director as follows:

Complaints or similar communications regarding accounting, internal accounting controls or auditing matters will be handled in accordance with the NextEra Energy, Inc. and Subsidiaries Procedures for Receipt, Retention and Treatment of Complaints and Concerns Regarding Accounting, Internal Accounting Controls or Auditing Matters.

All other legitimate communications related to the duties and responsibilities of the Board or any committee will be promptly forwarded by the General Counsel to the applicable directors, including, as appropriate under the circumstances, to the chairman of the board, the Lead Director and/or the appropriate committee chair.

All other shareholder, customer, vendor, employee and other complaints, concerns and communications will be handled by management with Board involvement as advisable with respect to those matters that management reasonably concludes to be significant.

Communications that are of a personal nature or not related to the duties and responsibilities of the Board, are unduly hostile, threatening, illegal or similarly inappropriate or unsuitable, are conclusory or vague in nature, or are surveys, junk mail, resumes, service or product inquiries or complaints, or business solicitations or advertisements, generally will not be forwarded to any director unless the director otherwise requests or the General Counsel determines otherwise.

### **Website Disclosures**

NextEra Energy will disclose the following matters, if such matters should occur, on its website at [www.investor.nexteraenergy.com/corporate-governance](http://www.investor.nexteraenergy.com/corporate-governance).

any contributions by NextEra Energy to tax exempt organizations of which a director of the Company serves as an executive officer exceeding the greater of \$1,000,000 or 2% of the organization's revenues in any single fiscal year during the past three fiscal years; and

any Board determination that service by a member of the Company's Audit Committee on the audit committees of more than three public companies does not impair the ability of that individual to serve effectively on the Company's Audit Committee.

## Table of Contents

### **Transactions with Related Persons**

In 2007, the Board adopted a Related Person Transactions Policy (the Policy ) for the review and approval of Related Person Transactions by the Governance & Nominating Committee. Transactions or a series of transactions exceeding \$120,000 in any fiscal year involving the Company and in which any Related Person has a direct or indirect material interest are governed by the Policy. Related Persons under the Policy are executive officers, directors and nominees for director of NextEra Energy, any beneficial owner of more than 5% of any class of NextEra Energy's voting securities and any immediate family member of any of the foregoing persons.

In considering whether to approve a Related Person Transaction, the Governance & Nominating Committee (or its Chair, to whom authority has been delegated under certain circumstances) considers such factors as it (or the Chair) deems appropriate, which may include: (1) the Related Person's relationship to NextEra Energy and interest in the transaction; (2) the material facts of the proposed Related Person Transaction, including the proposed value of such transaction or, in the case of indebtedness, the principal amount that would be involved; (3) the benefits to NextEra Energy and its shareholders of the Related Person Transaction; and (4) an assessment of whether the Related Person Transaction is on terms that are comparable to the terms that would be available to an unrelated third party.

The Policy provides for standing approval for certain categories of Related Person Transactions without the need for specific approval by the Governance & Nominating Committee. These categories include (1) certain transactions with other companies where the Related Person's only relationship is as an employee (other than an executive officer), partner or principal, if the aggregate amount involved does not exceed the greater of \$1,000,000 or 2% of the other company's gross annual revenues in its most recently-completed fiscal year and (2) charitable contributions, grants or endowments by NextEra Energy to charitable organizations, foundations or universities with which a Related Person's only relationship is as an employee (other than an executive officer) or a trustee, if the aggregate amount involved does not exceed the lesser of \$500,000 or 2% of the charitable organization's total annual receipts in its most recently completed fiscal year.

During 2017, three providers of investment management and administrative services to the Company were also beneficial owners of more than 5% of NextEra Energy's outstanding common stock. The nature and value of services provided by these 5% shareholders and their affiliates are described below:

BlackRock provided investment management services to the NextEra Energy, Inc. Employee Pension Plan and the Employee Retirement Savings Plan, money market fund management services to NextEra Energy subsidiaries and investment services to the decommissioning trust funds for NextEra Energy's Duane Arnold and Point Beach nuclear plants; it received fees of approximately \$876,000 for such services in 2017;

State Street provided investment management and administrative services to the Company's Employee Pension Plan and Employee Retirement Savings Plan and investment services to the decommissioning trust funds for NextEra Energy's Florida Power & Light, Duane Arnold, Point Beach and Seabrook nuclear plants; it received fees of approximately \$1,053,000 for such services in 2017; and

Vanguard provided investment management and administrative services to the Company's Employee Retirement Savings Plan and received fees of approximately \$1,188,000 for such services in 2017.

NextEra Energy believes that the terms of the services described above are comparable to the terms that would be available to an unrelated third party under the same or similar circumstances.

During 2017, the adult son of Mr. Rudy E. Schupp was employed by a subsidiary of NextEra Energy as a Project Manager. His total compensation for 2017 was approximately \$156,000, and he was eligible for company benefits available to all other employees in a similar position. This transaction was reviewed and approved by the Governance & Nominating Committee in accordance with the Policy.

**Table of Contents**

**Audit-Related Matters**

**Audit Committee Report**

The Audit Committee submits the following report for 2017:

In accordance with the written Audit Committee Charter, the Audit Committee assists the Board of Directors ( Board ) in fulfilling its responsibility for oversight of the quality and integrity of the accounting, auditing and financial reporting practices of the Company. During 2017, the Audit Committee met eight times, including four meetings where, among other things, the Audit Committee discussed the interim financial information contained in each quarterly earnings announcement with the chief financial officer, the chief accounting officer and the independent registered public accounting firm prior to public release.

In discharging its oversight responsibility as to the audit process, the Audit Committee has received the written disclosures and the letter from the independent registered public accounting firm required by applicable requirements of the Public Company Accounting Oversight Board ( PCAOB ) regarding the independent registered public accounting firm s communications with the Audit Committee concerning independence and has discussed with the independent registered public accounting firm the firm s independence. The Audit Committee has reviewed any relationships that may affect the objectivity and independence of the independent registered public accounting firm and has satisfied itself as to the firm s independence. The Audit Committee also discussed with management, the internal auditors and the independent registered public accounting firm the quality and adequacy of the Company s internal controls and the internal audit function s organization, responsibilities, resources and staffing. The Audit Committee reviewed with both the independent registered public accounting firm and the internal auditors their audit plans, audit scope and identification of audit risks.

The Audit Committee discussed and reviewed with the independent registered public accounting firm all communications required by generally accepted auditing standards, including those required to be discussed by PCAOB Auditing Standard No. 1301, Communications with Audit Committees, and discussed and reviewed the results of the firm s audit of the financial statements. The Audit Committee also discussed the results of the internal audit examinations.

The Audit Committee reviewed and discussed the audited financial statements of the Company for the year ended December 31, 2017 with management and the independent registered public accounting firm. Management has the responsibility for the preparation of the Company s financial statements and the independent registered public accounting firm has the responsibility for the audit of those statements.

Based on the above-mentioned review and discussions with management and the independent registered public accounting firm, the Audit Committee recommended to the Board that the Company s audited financial statements be included in its Annual Report on Form 10-K for the year ended December 31, 2017, for filing with the Securities and Exchange Commission.

In addition, and in accordance with the Audit Committee Charter, the Audit Committee reviewed and discussed with management and the independent registered public accounting firm management s internal control report, management s assessment of the internal control structure and procedures of the Company for financial reporting and the independent registered public accounting firm s opinion on the effectiveness of the Company s internal control over financial reporting, all as required to be included in the Company s Annual Report on Form 10-K for the year ended December 31, 2017.



**Table of Contents**

As specified in the Audit Committee Charter, it is not the duty of the Audit Committee to plan or conduct audits or to determine that the Company's financial statements are complete and accurate and in accordance with generally accepted accounting principles. These are the responsibilities of the Company's independent registered public accounting firm and management. In discharging its duties, the Audit Committee has relied on (1) management's representations to us that the financial statements prepared by management have been prepared with integrity and objectivity and in conformity with generally accepted accounting principles and (2) the report of the independent registered public accounting firm with respect to such financial statements.

Respectfully submitted,

William H. Swanson, Chair

Sherry S. Barrat

Naren K. Gursahaney

Toni Jennings

John L. Skolds

**Fees Paid to Deloitte & Touche**

The following table presents fees billed for professional services rendered by Deloitte & Touche, the member firms of Deloitte Touche Tohmatsu, and their respective affiliates, for the fiscal years ended December 31, 2017 and 2016.

	<b>2017</b>	<b>2016</b>
Audit Fees(1)	\$ 6,932,000	\$ 6,556,000
Audit-Related Fees(2)(3)	6,743,000	7,715,000
Tax Fees(4)	135,000	206,000(2)
All Other Fees(5)	52,000	31,000
Total Fees(2)	\$ 13,862,000	\$ 14,508,000

(1) Audit Fees consist of fees billed for professional services rendered for the audit of NextEra Energy's and FPL's annual consolidated financial statements for the fiscal year, the reviews of the financial statements included in NextEra Energy's and FPL's Quarterly Reports on Form 10-Q filed during the fiscal year and the audit of the effectiveness of internal control over financial reporting, comfort letters, consents and other services related to SEC matters, services in connection with annual and semi-annual filings of NextEra Energy's financial statements with the Japanese Ministry of Finance and reviews of supplemental schedules.

(2) These fees also include amounts billed for professional services rendered to NEP, the Company's publicly traded subsidiary.

(3)



Audit-Related Fees consist of fees billed for assurance and related services that are reasonably related to the performance of the audit or review of NextEra Energy's and FPL's consolidated financial statements and are not reported under Audit Fees. These fees primarily related to audits of subsidiary financial statements, consultations on transactions, attestation services and examinations related to applications for government grants.

(4) Tax Fees consist of fees billed for professional services rendered for tax compliance and tax advice and planning. In 2017 and 2016, approximately \$12,000 and \$134,000, respectively, were paid related to tax advice and planning services. All other tax fees in 2017 and 2016 related to tax compliance services.

(5) All Other Fees consist of fees for products and services other than the services reported under the other named categories. In 2017 and 2016, these fees related to training.

**Policy on Audit Committee Pre-Approval of Audit and Non-Audit Services of Independent Registered Public Accounting Firm**

In accordance with the requirements of Sarbanes-Oxley, the Audit Committee Charter and the Audit Committee's pre-approval policy for services provided by the independent registered public accounting firm, all services performed by Deloitte & Touche are approved in advance by the Audit Committee. Audit

**Table of Contents**

and audit-related services specifically identified in an appendix to the pre-approval policy for which the fee is expected to be \$250,000 or less are pre-approved by the Audit Committee each year. This pre-approval allows management to obtain the specified audit and audit-related services on an as-needed basis during the year, provided any such services are reviewed with the Audit Committee at its next regularly scheduled meeting. Any audit or audit-related service for which the fee is expected to exceed \$250,000, or that involves a service not listed on the pre-approval list, must be specifically approved by the Audit Committee prior to commencement of such service. In addition, the Audit Committee approves all services other than audit and audit-related services performed by Deloitte & Touche in advance of the commencement of such work. The Audit Committee has delegated to the Chair of the Audit Committee the right to approve audit, audit-related, tax and other services, within certain limitations, between meetings of the Audit Committee, provided any such decision is presented to the Audit Committee at its next regularly scheduled meeting. At each Audit Committee meeting (other than meetings held solely to review earnings materials), the Audit Committee reviews a schedule of services for which Deloitte & Touche has been engaged since the prior Audit Committee meeting under existing pre-approvals and the estimated fees for those services. In 2017 and 2016, no services provided to NextEra Energy or FPL by Deloitte & Touche were approved by the Audit Committee after services were rendered pursuant to Rule 2-01(c)(7)(i)(C) of the SEC's Regulation S-X (which provides a waiver of the otherwise applicable pre-approval requirement under certain conditions).

The Audit Committee has determined that the non-audit services provided by Deloitte & Touche during 2017 and 2016 were compatible with maintaining that firm's independence.

**Table of Contents**

**Executive Compensation**

**Compensation Discussion & Analysis**

This compensation discussion and analysis explains our 2017 executive compensation program for the NEOs. The executive compensation program for the Company's NEOs also generally applies to the Company's other executive officers. Please read this discussion and analysis together with the tables and related narrative about executive compensation which follow.

**Executive Summary**

***2017 Company Performance and CEO Compensation***

NextEra Energy has a strong *pay for performance* philosophy that contributed to very positive 2017 results. NextEra Energy achieved Company-record adjusted earnings\* of \$3.2 billion, adjusted EPS\* of \$6.70 and a 1-year TSR of 34%. NextEra Energy's 2017 TSR outperformed the TSR of the S&P 500 Utilities Index of 12% and the TSR of the S&P 500 Index of 22% for 2017.

These accomplishments came as the Company continued to be a leader among the 10 largest U.S. utilities (based on market capitalization) in substantially all financial metrics. Among these largest 10 U.S. utilities, NextEra Energy ranked #1 for 1-year, 3-year, 5-year, 7-year and 10-year TSR and #1 for 1-year, 3-year, 5-year, 7-year and 10-year adjusted EPS growth. In 2017, NextEra Energy ranked #1 among U.S. and global utility companies, based on market capitalization.\*\*

In 2018, NextEra Energy was named by Fortune Magazine as the World's Most Admired Electric & Gas Utility for the eleventh time in the last twelve years. Also in 2018, NextEra Energy was named by the Ethisphere Institute as one of the World's Most Ethical Companies for the eleventh time in twelve years.

The returns that NextEra Energy generated for its shareholders were attributable to outstanding 2017 performance by the Company's two principal operating businesses, FPL and NextEra Energy Resources. Some of the Company's many operational and financial achievements in 2017 include:

***FPL:***

achieved best-ever performance in minutes of service unavailability per customer and best-ever average number of momentary interruptions per customer;

among the lowest typical residential customer bill in Florida and customer bills that are about 25% below the national average;

delivered best-in-class performance in per-customer operations & maintenance expense and top-decile overall fossil fleet generation availability of 90.9%;

ranked 2<sup>nd</sup> by JD Power for highest residential customer satisfaction among large utilities in the South, and ranked 3<sup>rd</sup> in the nation among large utilities; and

achieved top-decile business customer satisfaction score.

*NextEra Energy Resources:*

originated 3,332 megawatts of renewables, an all-time record for the Company and the industry;

continued market leadership in North American wind generation, with approximately 1,700 megawatts of new wind projects added and 700 megawatts of wind repowering projects added to its backlog;

\* This measure is not a financial measure calculated in accordance with accounting principles generally accepted in the United States of America ( GAAP ). See Appendix A to this proxy statement for a reconciliation of this non-GAAP financial measure to the most directly comparable GAAP financial measure.

\*\*Market capitalization is as of December 31, 2017; rankings are sourced from FactSet Research Systems Inc.

**Table of Contents**

delivered strong performance in solar development, adding 1,163 megawatts of solar development, including the largest combined solar and storage facility in the U.S. announced to date;

continued successful execution of the Company's gas pipeline project construction program; and

achieved top-decile overall equivalent forced outage rate ( EFOR ) of 1.78%.

Ultimately, the Company's financial and operational performance is reflected in the increased value of its common stock. As the following table illustrates, TSR over the three-year period from December 31, 2014 to December 31, 2017 was 60%, meaning that an investment of \$100 in NextEra Energy common stock on December 31, 2014 was worth \$160.30 on December 31, 2017. The CEO's total direct compensation over the same period was well-aligned with TSR.

While our executive compensation program is designed to tie compensation to performance, some performance metrics on which our CEO's compensation is based are intentionally designed to result in value creation over an extended period of time as opposed to on an annual basis. As a result, CEO compensation may not precisely parallel TSR in any given period. CEO compensation may lag corporate performance in certain years and it may outpace corporate performance in other years. Although absolute alignment between pay and performance in each year may not be achieved and, in any event, may not be appropriate, the Compensation Committee believes that, over time, the Company's executive compensation program rewards superior performance, provides a disincentive for performance that falls short of expectations and closely aligns executive compensation with shareholder returns.

**Table of Contents**

**Fundamental Objective of Our Compensation Program**

The fundamental objective of our executive compensation program is to motivate and reward actions that the Compensation Committee believes will increase long-term shareholder value. The program is designed to attract, retain, motivate, reward and develop high-quality, high-performing executive leadership whose talent and expertise should enable the Company to create long-term shareholder value that over time is superior to the shareholder value created by our peers.

The table below highlights the fundamental elements of our executive compensation program that the Compensation Committee believes fulfills the core objective of our compensation program.

**Fundamental Elements of Our Compensation Program**

As discussed in more detail below, NEO direct compensation has three principal elements: base salary, annual incentive awards and equity compensation.

**Base Salary** is a fixed amount of compensation that reflects the responsibilities and day-to-day contributions of NEOs.

**Annual Incentive Awards** are granted for achievement of a detailed set of key financial and operational performance measures, the majority of which are based on industry benchmarks and for which payouts depend on Company performance relative to those benchmarks. The financial measures are the Company's one-year adjusted EPS growth and adjusted return on equity ( ROE ) compared to the ten-year average of the companies in the S&P 500 Utilities Index. The operational measures are focused on operational performance relative to industry performance.

**Equity Compensation** consists of performance share awards, performance-based restricted stock awards and non-qualified stock option awards:

*Performance share awards* are granted for three-year performance periods to drive intermediate results. Payouts of performance share awards are based on three distinct measurements: (1) three-year TSR relative to companies in the S&P 500 Utilities Index; (2) three-year adjusted EPS growth and adjusted ROE relative to the ten-year average of the companies in the S&P 500 Utilities Index; and (3) three-year average performance on core operational performance measures relative to industry peers.

*Performance-based restricted stock awards* vest ratably over three years only if the Company achieves a specified annual adjusted earnings goal each year.

*Non-qualified stock option awards* are granted subject to a three-year ratable vesting period, have a ten-year term and will deliver value to executives only if the Company's stock price at exercise exceeds the stock price on the grant date of the award.

Table of Contents

**Key Practices of Our Compensation Program**

**We set target total direct compensation opportunity and pay mix to support the goals of shareholder value creation and executive retention** Each NEO's 2017 target total direct compensation *opportunity* was set with reference to two groups of benchmarked companies, drawn from energy services and general industry, representing the broad competitive labor market from which we recruit executive talent and with which we must compete for that talent. This target opportunity was then allocated over several forms of compensation, the mix of which was designed to support the goals of shareholder value creation and executive retention.

**We link NEO financial success to shareholder value creation** All NEOs' 2017 compensation included a significant element of equity compensation, supported by robust stock ownership guidelines, performance hurdles, vesting schedules and the potential for clawback.

**We value, and review, performance relative to the performance of our competitors and peers whenever possible, rather than relative to arbitrary goals** Our basic principle underlying the linkage between performance (both financial and operational) and executive compensation is that performance superior to our competition and peers will result in above-target compensation, while performance that is not superior to our competition and peers will result in below-target compensation. Wherever comparable industry information was available, our 2017 financial and operational performance goals were set, and our 2017 performance against those goals was measured, *relative to industry performance*.

**Our principal financial metrics in 2017 were adjusted ROE and adjusted EPS growth** The principal financial metrics on which our 2017 results were benchmarked against industry performance were adjusted ROE and adjusted EPS growth, both measured in comparison to the actual results of the other members of the S&P 500 Utilities Index over the ten-year period from January 1, 2008 through December 31, 2017.\* The Compensation Committee believes that these financial metrics are enduring standards, because they are objective, require the Company to demonstrate superior performance, are aligned with how shareholder value is created and encourage management to include stretch goals as part of the annual budget-setting process. The Compensation Committee believes that a ten-year period is appropriate for comparison due to the historically longer-term economic cycles inherent in the power industry and the sporadic volatility that the power industry experiences from time to time. The Compensation Committee accordingly believes that a ten-year period reduces the likelihood that, in any given year, inappropriate metrics will be established as a result of short-term industry anomalies.

\* Estimated for 2017 using actual results for the first three quarters and analysts' estimates for the fourth quarter.



Table of Contents

**What We Do**

**Tie pay to performance** A substantial majority of NEO pay is not guaranteed; 92% of the CEO's actual direct 2017 compensation was performance-based.

**Use industry benchmarks when setting operational goals and when reviewing actual performance to determine payouts** We generally target top decile or top quartile performance as compared to our industry on operational measures where benchmark data is available. Actual award payouts are driven by performance relative to industry rather than performance against arbitrary goals. Delivered performance superior to our industry will generally result in above-target compensation, while performance that is not superior to our industry will generally result in below-target compensation.

**Mitigate undue risk** We take steps to mitigate undue risks related to compensation, including using a clawback policy, stock ownership and retention requirements and multiple performance metrics. The Compensation Committee believes that none of the Company's compensation programs create risks that are reasonably likely to have a material adverse impact on the Company, which the Committee validates through a comprehensive risk assessment of incentive compensation plans each year.

**Robust stock ownership guidelines** We have robust stock ownership guidelines, which all NEOs exceed.

**Holding period on performance-based restricted stock** We require executive officers to hold performance-based restricted stock for two years after vesting (net of shares withheld for, or used to pay, taxes).

**Minimum full vesting period for stock options and performance-based restricted stock** Stock options and performance-based restricted stock generally are granted with a minimum full vesting period of three years.

**Independent compensation consultant** The Compensation Committee benefits from its use of an independent compensation consultant that provides no other services to the Company.

**Shareholder outreach and assessment for improvement** We engage in shareholder outreach and regularly assess the executive compensation program against shareholder input, emerging trends and other factors.

**NEOs required to enter into Rule 10b5-1 plans with minimum waiting periods to transact trades in company securities** Company practice requires that NEOs must execute all trades pursuant to trading plans under SEC Rule 10b5-1 with specified minimum waiting periods approved by the General Counsel.



**Table of Contents**

**What We Do Not Do**

**No CEO employment agreement**

**No tax gross-ups of NEO perquisites**

**No excise tax gross-up provisions in change in control agreements** Since 2009, new or materially amended change in control agreements have not included excise tax gross-up provisions.

**No repricing of underwater stock options**

**No share recycling under equity compensation plan**

**No hedging of company securities by NEOs or directors permitted under securities trading policy**

**No pledging of company securities** Pledging of NextEra Energy securities as collateral is prohibited.

**No guaranteed annual or multi-year bonuses**

***Compensation Committee Role and Processes; Role of External Consultant***

The Compensation Committee plans its agendas to ensure a thorough and thoughtful decision process. Typically, information regarding strategic decisions with respect to the NEOs is presented at one meeting to the Compensation Committee, which makes its decision at a subsequent meeting. This allows time for follow-up questions from Compensation Committee members in advance of the final decision.

During 2017, the Compensation Committee engaged Frederic W. Cook & Co., Inc. ( FW Cook ), an independent executive compensation consulting firm which performed no other services for NextEra Energy or its affiliates, to provide advice and counsel to the Compensation Committee from time to time. FW Cook is sometimes referred to as the Compensation Consultant.

In 2017, the Compensation Consultant participated in all Compensation Committee meetings. In accordance with its engagement letter, during the 2017 executive compensation cycle, FW Cook provided the Compensation Committee and the Company with analyses and advice on topics such as pay competitiveness and executive compensation program plan design. FW Cook also benchmarked and discussed with the Compensation Committee its recommendation with respect to non-employee director compensation. The Compensation Consultant also monitored current and emerging market trends and reported to the Compensation Committee on such trends and their impact on Company compensation practices. In 2017, the Compensation Committee also assessed the independence of FW Cook in accordance with SEC rules and concluded that the Compensation Consultant's work for the Compensation Committee did not raise any conflicts of interest.

The Compensation Committee had an executive session at the end of each of its 2017 meetings, during which no executive officers were present. During the appropriate executive sessions, the Compensation Committee evaluated the performance of the chairman and CEO, discussed and approved the compensation of the chairman and CEO, met with the Compensation Consultant and discussed and considered such other matters as it deemed appropriate.

### **2017 Say-On-Pay Vote and Shareholder Outreach**

In 2017, we held our seventh annual advisory vote to approve NEO compensation, commonly known as say-on-pay. In 2017, we sought to engage with shareholders who in the aggregate represented a significant percentage of our outstanding shares, and held discussions with those who agreed to our request for engagement. Those shareholders were generally supportive of our executive compensation

## **Table of Contents**

program and of our overall corporate governance practices. Prior to making determinations about 2017 NEO total compensation opportunities, the Compensation Committee reviewed the results of the 2017 say-on-pay vote, noting that 95.9% of those voting had voted FOR the Company's compensation of its NEOs. The Committee considered this vote to be supportive of the Company's executive compensation program.

## **How We Made 2017 Compensation Decisions**

### ***General***

The Compensation Committee used its business judgment to set each NEO's target total direct compensation opportunity for 2017 and each compensation element. The Compensation Committee based its determination on its integrated assessment of a series of factors, including competitive alternatives, individual and team contribution and performance, corporate performance, complexity and importance of role and responsibilities, position tenure, leadership and growth potential and the relationship of the NEO's pay to the pay of NextEra Energy's other executive officers. There are no material differences among NEOs with respect to the application of NextEra Energy's compensation policies or the way in which total compensation opportunity is determined.

### ***Resources***

The Compensation Committee primarily used the following resources to aid in its determination of the 2017 target total direct compensation opportunity for each NEO.

### ***Market Comparisons/Peer Group***

When establishing each NEO's target total direct compensation opportunity for 2017, the Compensation Committee considered the competitive market for comparable executives and compensation opportunities provided by comparable companies. Competition for executive talent primarily affects the aggregate level of the target total direct compensation opportunity available to the NEOs. The Compensation Committee believes that it is critical to the Company's long-term performance to offer its executive officers compensation opportunities broadly commensurate with their competitive alternatives. The Company obtained market comparison information for all NEOs from publicly-available peer group information. The Company's peer group is composed of a set of companies from the energy services industry and a set of companies from general industry. These companies were selected by the Compensation Committee with input from executive officers (including the CEO) and the Compensation Consultant. The Compensation Committee believes that the use of companies both from the energy services industry and from general industry was appropriate because the Company's executive officers come both from within and from outside the Company's industry. NEOs were recruited from within and outside the Company's industry and the Compensation Committee believes that their opportunities for alternative employment are not limited to other energy or utility companies.

For 2017, the Compensation Committee conducted a review of the then-existing 2016 peer group based on the following criteria:

### **Criteria for Energy Services Industry Companies**

publicly-traded companies with a strong United States domestic presence  
classified with a Standard Industrial Classification ( SIC ) code similar to the Company's SIC code

annual revenue greater than \$1 billion  
a potential source of executive talent

included in an executive compensation survey database provided by a third party

**38**

**Table of Contents****Criteria for General Industry Companies**

publicly-traded companies with a strong United States domestic presence  
member of the Fortune 500

considered highly reputable and highly regarded for operational excellence, product/service leadership or customer experience  
sustained revenues between 50% and 200% of the Company's revenues

fewer than 150,000 employees  
heavily industrialized, highly regulated or a producer of consumer staples

operate in industries which may be potential sources of executive talent  
no unusual executive pay arrangements

included in an executive compensation survey database provided by a third party  
contribute to diversity of industry representation in this segment of the peer group

All energy services industry companies included in the Company's 2016 peer group met these criteria and were retained by the Compensation Committee for the 2017 peer group and no additional companies were added to this group. The Compensation Committee determined that three general industry companies, Alcoa, Inc., Murphy Oil Corporation and SunTrust Banks, Inc., were outliers due to business transactions or the size of the companies. The Compensation Committee replaced Alcoa, Inc., Murphy Oil Corporation and SunTrust Banks, Inc. with 3M Company, Honeywell International, Inc. and Marsh & McLennan, which are in industries in which the Company competes for talent and aligned more appropriately with the Company's business in terms of market capitalization and scope. Thus, the executive compensation programs of the following companies were reviewed as market comparators for 2017:

<b>Energy Services Industry</b>	<b>General Industry</b>
American Electric Power Company, Inc.	3M Company
Consolidated Edison, Inc.	Air Products and Chemicals, Inc.
Dominion Resources, Inc.	Anadarko Petroleum Corporation
Duke Energy Corporation	CIGNA Corporation
Edison International	Colgate-Palmolive Company
Entergy Corporation	Devon Energy Corporation
Exelon Corporation	E. I. du Pont de Nemours and Company
FirstEnergy Corp.	Eaton Corporation
PG&E Corporation	Emerson Electric Co.
PPL Corporation	Fluor Corporation
Public Service Enterprise Group Incorporated	General Dynamics Corporation
Sempra Energy	Hess Corporation

The Southern Company  
Xcel Energy Inc.

Honeywell International, Inc.  
Kellogg Company  
Marsh & McLennan  
Principal Financial Group, Inc.  
Schlumberger Limited  
Texas Instruments Incorporated  
Union Pacific Corporation  
Waste Management, Inc.  
Xerox Corporation



**Table of Contents**

Although the Compensation Committee did not target specific total compensation levels relative to industry peers (a so-called percentile approach), it generally reviewed peer company data at the 50<sup>th</sup> percentile for the general industry companies and the 75<sup>th</sup> percentile for the energy services industry companies. The Compensation Committee believes these levels were appropriate because:

the Company's practice is to make a relatively high portion of each NEO's compensation performance-based as compared to its peers;

the Company's operations are more complex, more diverse and of a greater size than those of substantially all of its energy services industry peer companies; and

the Company's 2016 market capitalization and assets were above the 50<sup>th</sup> percentile of its general industry peer companies and above the 75<sup>th</sup> percentile of its energy services industry peer companies.

*Other Resources*

What We Use	How We Use It
Tally sheets and walk-away charts	Provides a check to ensure that the Compensation Committee sees the full value of all elements of the NEOs' annual compensation, both as opportunity and as actually realized, and sees the actual results of its compensation decisions in the various situations under which employment may terminate
Reviews by the CEO	Prior to the beginning of the year, the Compensation Committee solicits performance reviews of the other NEOs and executive officers from the CEO for use as an additional input to the Compensation Committee's determination of target total direct compensation opportunity and, after the end of the year, whether or not to use their discretion to adjust annual incentive compensation amounts determined using the formula discussed below

**2017 NEO Pay***Target Pay Mix*

NextEra Energy has three fundamental elements of total direct compensation: base salary, annual incentive awards and equity compensation. The Compensation Committee believes that a significant portion of each NEO's total direct compensation opportunity should be performance-based, reflecting both upside and downside potential. When determining the proportion of total compensation that each compensation element constituted in 2017, the Compensation Committee reviewed current market practices and industry trends, taking into consideration the Company's preference for emphasizing performance-based compensation and de-emphasizing fixed compensation. In determining performance-based compensation, the Compensation Committee sought to focus the efforts of the NEOs

on a balance of short-term, intermediate-term and long-term goals. In addition, the Compensation Committee considered the NEOs' perception of the relative values of the various elements of compensation and sought input from the CEO and the Compensation Consultant.

**Table of Contents**

As illustrated in the following charts, 90% of the CEO's 2017 target total direct compensation opportunity, and 77% of the other NEOs' 2017 target total direct compensation opportunities, were performance-based and not guaranteed.

***2017 Base Salary***

*CEO:* For 2017, Mr. Robo's base salary was increased by 3.8% to \$1,350,000 primarily reflecting the Company's superior operating results in 2016, the nature and responsibilities of Mr. Robo's position, his expertise and performance, the competitiveness of his current pay in relation to his corresponding peer group and the business judgment of the Compensation Committee.

*Other NEOs:* Mr. Ketchum's base salary in 2017 of \$650,000 represented a 13.1% increase, Mr. Nazar's base salary in 2017 of \$904,800 represented a 3.5% increase, Mr. Pimentel's base salary in 2017 of \$897,000 represented a 7.0% increase and Mr. Silagy's base salary in 2017 of \$860,000 represented a 8.0% increase, all of which were based on the nature and responsibilities of their respective positions, their expertise and performance, the competitiveness of each NEO's current pay in relation to his corresponding peer group and the recommendations of the CEO.

**Table of Contents**

**2017 Annual Performance-Based Incentive Compensation**

***Description of the Annual Incentive Plan for 2017***

Annual Incentive Plan goals are established to incentivize superior performance relative to industry peers and a majority of these goals are based on industry benchmarks. Payouts under the Annual Incentive Plan are generally based on Company performance in the relevant period as compared to the benchmarks.

Prior to the beginning of 2017, the Compensation Committee established financial and operational performance goals under the Annual Incentive Plan in the following categories:

<b>Type of 2017 Performance Goals</b>	<b>How We Established and Used the 2017 Performance Goals</b>
Financial	<p>The financial metrics are based on enduring standards indicative of sustained performance adjusted EPS growth and adjusted ROE as compared to the financial performance over the ten-year period ended on December 31, 2017 of the companies included in the S&amp;P 500 Utilities Index.</p> <p>Higher ratings indicate corporate financial performance superior to industry median and lower ratings indicate corporate financial performance which lags industry median.</p>
Operational	<p>Operational goals and payout scales are established in advance of the year using available industry benchmarks insofar as possible.</p> <p>If an industry benchmark is not available, the applicable goal generally is set at a level representing an improvement or a stretch as compared to prior performance.</p> <p>As a general principle, the Compensation Committee seeks to set operational performance goals at levels that represent excellent performance, superior to the results of typical companies in our industry, and that require significant effort on the part of the executive team to</p>

achieve.

Performance on certain compliance-related goals is scored as either met or not met, while performance against other goals is judged on a sliding scale in comparison to top decile, top quartile, median and sub-median performance as compared to the industry.

*2017 Financial Performance Matrix*

The financial performance matrix approved by the Compensation Committee for 2017, which is illustrated below, compares the Company's 2017 adjusted EPS growth and adjusted ROE to the average of the actual annual EPS growth and ROE of the companies included in the S&P 500 Utilities Index during the

**Table of Contents**

ten-year period from January 1, 2008 to December 31, 2017 (estimated for 2017 using actual results for the first three quarters and analysts' estimates for the fourth quarter).\*

The Compensation Committee believes that these financial metrics are enduring standards because they are objective, require the Company to demonstrate improvement, are aligned with how shareholder value is created and encourage management to include stretch goals as part of the annual budget-setting process. The financial performance matrix is designed to provide relatively greater rewards if the Company outperforms others in its industry on the indexed measures and relatively lower rewards if it does not. The Compensation Committee based the matrix on adjusted earnings because it believes that adjusted earnings provide a more meaningful representation of the Company's fundamental earning power than net income calculated in accordance with GAAP. Therefore, the Committee believes that using adjusted earnings better aligns the NEOs' motivations with the Company's strategy and with shareholders' long-term interests. In addition, the Compensation Committee believes that the use of adjusted earnings for this purpose is consistent with the way in which the Company communicates its earnings to analysts and investors.

The numbers in the following matrix set forth the range of possible ratings for corporate financial performance. A rating of 1 indicates overall corporate financial performance at the industry median, while higher ratings indicate corporate financial performance superior to the industry median, and lower ratings indicate corporate financial performance which lags the industry median.

It is important to recognize that the adjusted ROE and adjusted EPS growth amounts set forth in the illustration below are not generated arbitrarily by the Company, but reflect actual industry performance on these measures for the ten-year period ended December 31, 2017, and that the Company's executive compensation is based, with respect to adjusted ROE and adjusted EPS growth, on the performance delivered by the Company relative to industry performance.

\* Adjusted EPS and adjusted ROE are not financial measurements calculated in accordance with GAAP. Adjusted earnings, as defined by NextEra Energy for purposes of the Annual Incentive Plan, are the Company's consolidated net income, as reported in the audited annual financial statements as determined in accordance with GAAP, excluding the effects of: (1) changes in the mark-to-market value of non-qualifying hedges; (2) other than temporary impairments on investments; (3) extraordinary items; (4) non-recurring charges or gains (e.g., restructuring charges and material litigation losses); (5) discontinued operations; (6) regulatory and/or legislative changes and/or changes in accounting principles; (7) labor union disruptions; and (8) acts of God such as hurricanes, which is used, among other reasons, to provide industry comparability. Adjusted ROE, as defined by NextEra Energy, is equal to the Company's adjusted earnings divided by average common shareholders' equity, adjusted to provide industry comparability, expressed as a percentage. Adjusted EPS, as defined by NextEra Energy, are equal to the Company's adjusted earnings divided by weighted average diluted shares outstanding.

**Table of Contents***2017 Operational Goals*

The Compensation Committee's philosophy with respect to both setting and paying out incentives based on operational goals is that the goals set and the actual award payouts are driven by Company performance relative to industry benchmarks, rather than performance against arbitrary goals. Operational goals and payout scales are established based on industry benchmarks and Company performance when meaningful benchmarks are available. As noted previously, delivered performance superior to our industry will generally result in above-target compensation, while performance that is not superior to our industry will generally result in below-target compensation.

In that context, FPL's typical performance goals are generally equal to or better than the top quartile performers in its industry and NextEra Energy Resources targets earnings growth and profitability goals that are well above utility industry norms (in both cases based on internal reviews of publicly-available information and information provided by consultants and industry associations). The following tables set forth, for 2017, the operational performance goals and the actual performance achieved against those goals.

**Florida Power & Light Company:**

<b>Indicator</b>	<b>Goal</b>	<b>Actual</b>	<b>Weight</b>
Operations & maintenance costs (plan-adjusted)(1)	\$1,300 million(1)	\$1,310 million(1)	<b>40%</b>
Capital expenditures (plan-adjusted)(1)	\$5,250 million(1)	\$5,153 million(1)	
Fossil generation availability(2)	top decile performance	exceeded top decile performance	
Nuclear industry composite performance index(3)	aggressive goal	beat goal	
Service reliability - service unavailability (minutes)	Approaching top decile (59.0 minutes)	best ever (60.0 minutes)	<b>30%</b>
Service reliability - average frequency of customer interruptions	0.79 interruptions per customer per year (average)	0.76 best ever	
Service reliability - average number of momentary interruptions per customer	8.5 momentary interruptions per customer per year	6.5 best-ever performance and exceeded top decile performance	
Employee safety - OSHA recordables(4)/200,000 hours	top decile 0.62	0.59 beat goal and exceeded top decile performance	<b>30%</b>
Significant environmental violations	0	0	
Customer satisfaction - residential value surveys	aggressive goal	beat goal	
Customer satisfaction - business value surveys	aggressive goal	beat goal	
Performance under FERC and NERC reliability standards(5)	no significant violations	no significant violations	

**Table of Contents****NextEra Energy Resources:**

<b>Indicator</b>	<b>Goal</b>	<b>Actual</b>	<b>Weight</b>
Earnings (plan-adjusted)(1)	\$1,243 million(1)	\$1,230 million(1)	
Return on equity	13.1%	13.0%	
Meet budgeted cost goals	\$1,784 million	\$1,762 million	<b>47%</b>
NEP EBITDA	\$925 million	beat goal	
NEP Cash Available for Distribution	\$325 million	achieved goal	
Employee safety OSHA recordables(4)/200,000 hours	0.59	0.39 beat goal and exceeded top decile performance	
Significant environmental violations	0	0	
Nuclear industry composite performance index(3)	aggressive goal	beat goal and exceeded top decile performance	<b>22%</b>
Equivalent forced outage rate(6)	top decile performance	beat goal and exceeded top decile	
Performance under FERC and NERC reliability standards(5)	no significant violations	no significant violations	
Execute on schedule and on budget approved North American wind projects	1,004 MW	beat goal	
Execute on schedule and on budget approved North American solar projects	143 MW	beat goal	
New development or acquisition opportunities in wind, solar, gas infrastructure, or transmission	aggressive goal	beat goal	<b>31%</b>
Maintain construction of Sabal Trail, Mountain Valley Pipeline (MVP) and Florida Southeast Connection (FSEC) on schedule and on budget	on schedule and on budget	goal largely met	
Pre-tax income contribution from all asset optimization, marketing and trading activities, full requirements and retail	aggressive goal	beat goal	

(1) Certain of the financial performance indicators used in the Annual Incentive Plan are calculated in a manner consistent with NextEra Energy's planning and budgeting process and how management reviews its performance relative to that plan, and are not, or do not relate directly to, financial measures calculated in accordance with GAAP. For information about the Company's results of operations for 2017, as presented in accordance with GAAP, investors should review the Company's Annual Report on Form 10-K for the year ended December 31, 2017 and should not rely on any adjusted amounts or non-GAAP financial measures set forth above. The following explains how the plan-adjusted amounts are calculated from NextEra Energy's audited consolidated financial statements: (a) FPL operations & maintenance costs (plan-adjusted) is a measure that includes most but not all operations & maintenance expenses and includes certain expenses not classified as operations & maintenance expenses under GAAP, but reported for state regulatory purposes as operations & maintenance expenses; (b) FPL capital expenditures (plan-adjusted) are presented on an accrual basis, and exclude nuclear fuel payments and certain costs not classified as capital expenditures under GAAP in the consolidated statement of cash flows but reported for state regulatory purposes as capital expenditures; and (c) NextEra Energy Resources' earnings (plan-adjusted) exclude (i) the mark-to-market effect of non-qualifying hedges, (ii) other than temporary



impairments on investments, (iii) extraordinary items, (iv) non-recurring charges or gains (e.g., restructuring charges and material litigation losses), (v) discontinued operations, (vi) regulatory and/or legislative changes and/or changes in accounting principles, (vii) labor union disruptions and (viii) acts of God such as hurricanes.

- (2) Fossil generation availability measures the amount of time during a given period that a power generating unit is available to produce power.
- (3) The nuclear industry composite performance index referenced is the Institute of Nuclear Power Operations, or INPO, index. INPO promotes the highest levels of safety and reliability in the operation of commercial nuclear power plants by establishing performance objectives, criteria and guidelines for the nuclear power industry and conducting regular detailed evaluations of all nuclear power plants in North America. The INPO index is an 18-month rolling average of a nuclear plant's, and a company's nuclear fleet's, performance against operating performance measures.
- (4) OSHA is the United States Occupational Safety and Health Administration. An OSHA recordable injury is an occupational injury or illness that requires medical treatment more than simple first aid and must be reported under OSHA regulations.

**Table of Contents**

(5) FERC is the Federal Energy Regulatory Commission and NERC is the North American Electric Reliability Corporation.

(6) The equivalent forced outage rate is computed as the hours of unit failure (unplanned outage hours and equivalent unplanned de-rated hours) given as a percentage of the total hours of the availability of an electricity generating unit.

After the end of 2017, the Executive Compensation Review Board ( review board ), whose members were Messrs. Ketchum, Pimentel, Robo and Silagy and the most senior human resources officer, assessed: (1) whether the operational performance goals had been achieved, exceeded or missed and, to the extent exceeded or missed, by what margin such goals had been exceeded or missed (as set forth in the tables above); (2) the degree of difficulty of achieving each goal; and (3) the Company's performance with respect to each goal as compared to the pre-established payout scale based on top decile, top quartile, median and sub-median performance on the same measure (industry-based where benchmark data was available), and arrived at an aggregate determination for the Company's 2017 performance as compared to the goals. This assessment determined that the Company had achieved superior performance in 2017. The determination of the review board was then presented to the Compensation Committee, which had ultimate authority to accept or modify all or any part of the determination. For 2017, the Compensation Committee reviewed and discussed the review board's recommendations and the conclusions on which they were based, and determined to accept those recommendations.

***2017 Annual Incentive Awards for the NEOs***

Each NEO's 2017 annual incentive compensation was determined based on a rating ( NextEra Energy performance rating ) derived by combining the Company's financial performance as measured by the financial performance matrix (weighted 50%) and the Company's operational performance as compared to the operational performance goals (weighted 50%). The NextEra Energy performance rating for 2017, determined in this manner, was 1.83.

The NextEra Energy performance rating may be adjusted for each NEO by the Compensation Committee based on individual performance under circumstances in which the Compensation Committee determines that the formulaic calculation of the performance rating without adjustment would otherwise result in the payment of an inappropriate incentive. The Compensation Committee generally uses this aspect of the executive compensation program on a conservative basis, as it believes that the formula for calculating the NextEra Energy performance rating ordinarily should result in appropriate incentive payments. The individual performance adjustment, when used, historically has most often ranged between +/- 10%.

The Compensation Committee determined the individual performance factors in 2017 based on recommendations from the CEO (for all of the NEOs other than himself). For each NEO other than the CEO, the 2017 individual performance factor was based primarily upon the Company's exceptional performance as described in the *Executive Summary*, above, as well as (for each NEO other than the CEO) the NEO's performance relative to a set of objectives agreed upon with the CEO at the beginning of the year. For the CEO, the Compensation Committee determined the individual performance factor. The Compensation Committee determined Mr. Robo's 2017 individual performance factor based on the Compensation Committee's assessment of his performance and the Company's overall 2017 performance as described in the *Executive Summary*.

The following illustrates the determination of the 2017 annual incentive for each NEO:

annual incentive = (NextEra Energy performance rating x individual performance factor) x target annual incentive

**Table of Contents**

In years where the Company's performance is above or substantially above the performance of its peers as evidenced by industry benchmarks, as it was in 2017, the Company expects that annual incentive awards will be paid to the NEOs at a rate exceeding the target rate. For 2017, the NEOs' annual incentive awards were as follows:

Named Executive Officer	2017 Target Annual	2017 Annual Incentive
	Incentive	Award
James L. Robo	\$ 2,160,000	\$ 4,320,000
John W. Ketchum	\$ 455,000	\$ 873,600
Armando Pimentel, Jr.	\$ 627,900	\$ 1,205,600
Manoochehr K. Nazar	\$ 633,360	\$ 1,266,700
Eric E. Silagy	\$ 602,000	\$ 1,204,000

The amounts set forth above for the NEOs' 2017 annual incentive awards are also set forth in the Non-Equity Incentive Plan Compensation column (column (g)) in *Table 1a: 2017 Summary Compensation Table*.

**2017 Long-Term Performance-Based Equity Compensation***Equity Compensation Mix*

What We Granted	Why We Granted It
Performance shares	Directly focus NEOs on the multi-year sustained achievement of challenging TSR, financial and operational goals, because the number of shares ultimately earned depends upon the Company's and the NEO's performance over a three-year performance period
Performance-based restricted stock	Includes a performance goal; affected by all stock price changes, so value to NEOs affected by both increases and decreases in the Company's stock price
Stock options	Reward the NEOs only if the Company's stock price increases and remains above the stock price on the date of grant

In determining the appropriate mix of equity compensation components, the Compensation Committee primarily considers the following factors:

the mix of these components at competitor and peer companies, and emerging market trends;

the retention value of each element and other values important to the Company, including, for example, the tax and accounting consequences of each type of award;

the advice of the Compensation Consultant; and

the perceived value to the NEO of each element.

As shown below, the Compensation Committee continued its practice of granting NEOs equity-based compensation which is composed of a substantially greater percentage of performance share awards, since our shareholders indicated, through shareholder outreach, that they most highly value the longer-term performance features of performance shares. After the Compensation Committee determined the

**Table of Contents**

appropriate mix of equity compensation components, the target award level for each equity-based element was expressed as a percentage of each NEO's target total direct compensation opportunity. The target dollar value for each component was converted to a number of shares of equivalent value (estimated present value for stock options and performance shares).

*2017 Mix of Equity Compensation Awards for the NEOs*

In 2017, the Compensation Committee granted the following mix of equity-based compensation to the NEOs:

Named Executive Officer	Mix of Equity Compensation Awards(1)		
	Performance	Performance-Based Restricted	
	Shares	Options	Stock
James L. Robo	65%	25%	10%
John W. Ketchum	60%	20%	20%
Manoochehr K. Nazar	60%	20%	20%
Armando Pimentel, Jr.	60%	20%	20%
Eric E. Silagy	60%	20%	20%

(1) Calculation of mix percentages based on the grant date present value of each grant as a percentage of each NEO's total equity-based compensation.

*Performance Share Awards Granted in 2017 for the Performance Period Ending December 31, 2019*

For the performance share awards granted in 2017 for the performance period beginning January 1, 2017 and ending December 31, 2019, the Compensation Committee continued to use the performance measures adopted in 2013 to ensure that the link between executive pay and TSR is embedded explicitly in the design of the Company's executive compensation program. Additionally, the Compensation Committee implemented an individual performance factor ranging from +/- 20%, which is applicable only to 65% of the performance share award determined based on financial and operational performance measures, to enable the Compensation Committee to adjust payouts based on their assessment of the NEO's individual performance. The goals used to measure long-term performance for purposes of the NEOs' performance share awards are different both in terms of the objectives and time-frames than the goals used to measure short-term performance under the Company's Annual Incentive Plan. The measures, and their relative weights, are set forth below:

Performance Measure	Weight
3-year TSR relative to the companies in the S&P 500 Utilities Index	35%
3-year adjusted ROE and adjusted EPS growth (determined using a financial matrix similar to the one set forth on page 43)	52%
Operational measures:	3.25% each

3-year average employee safety OSHA recordables/200,000 hours

Nuclear industry composite performance index (combined for FPL and NextEra Energy Resources nuclear facilities)

3-year average equivalent forced outage rate (fossil and renewable generation)

FPL 3-year average service reliability service unavailability (minutes)

During the performance period, performance shares are not issued, the NEO may not sell or transfer the NEO's contingent right to receive performance shares and dividends are not paid.

**Table of Contents***Performance Share Awards for the Performance Period Ended December 31, 2017*

Each NEO was granted a target number of performance shares in 2015 for a three-year performance period beginning January 1, 2015 and ended on December 31, 2017. The Compensation Committee views the payout of this grant after the end of the performance period as part of each NEO's 2015 compensation, while the performance shares granted in 2017 for the performance period ending on December 31, 2019 are considered to be part of each NEO's 2017 compensation, even though the shares will not be issued, if at all, until February 2020.

At the end of the performance period for the performance share awards granted in 2015, each NEO's performance share award payout, other than Mr. Ketchum's payout, was determined in accordance with measures and weights described in the table above under *Performance Share Awards Granted in 2017 for the Performance Period Ending December 31, 2019*.

The 2015 performance share award overall rating, determined in this manner, was 2.00, as shown below.

<b>Performance Measure(1)</b>	<b>Weight</b>	<b>Result</b>	<b>Payout as a % of Target</b>
Adjusted EPS Growth and Adjusted ROE	52%	2.00	200%
Operational Measures	13%	1.97	197%
Relative TSR	35%	2.00	2.00%
<b>Overall Rating</b>		<b>2.00</b>	<b>200%</b>

(1) The individual performance factor ranging from +/- 20% (applicable to 65% of the performance share award determined based on financial and operational performance measures) was not applied to 2015 performance share award ratings for the NEOs, whose performance was determined in accordance with the measures and weights described in the table above.

Applying the overall rating results to the target performance shares resulted in the following performance share award payouts for each of the NEOs:

<b>Named Executive Officer</b>	<b>Target Performance Shares for Performance Period</b>	
	<b>1/1/15-12/31/17</b>	<b>Performance Shares Earned</b>
James L. Robo	52,710	105,420
John W. Ketchum(1)	4,525	8,280
Armando Pimentel, Jr.	9,484	18,968
Manoochehr K. Nazar	10,058	20,116
Eric E. Silagy	5,892	11,784

(1) Mr. Ketchum's 2015 performance share award payout was determined by multiplying his target number of performance shares by his three-year average performance rating determined under the Annual Incentive Plan for each of 2015, 2016 and 2017.



See *Table 2: 2017 Grants of Plan-Based Awards* for information about the performance shares awarded to the NEOs in 2017 and *Table 4: 2017 Option Exercises and Stock Vested* for additional information about the performance shares issued for the three-year performance period which began on January 1, 2015 and ended on December 31, 2017.

## **Table of Contents**

### *Performance-Based Restricted Stock Granted in 2017*

The performance objective for performance-based restricted stock was increased substantially in 2013, from adjusted earnings of \$500 million to adjusted earnings of \$1.2 billion. Therefore, the shares of performance-based restricted stock granted in 2017, which would otherwise vest ratably in 2018, 2019 and 2020, will not vest unless and until the Compensation Committee certifies that NextEra Energy's adjusted earnings for each of 2018, 2019 and 2020, respectively, equal or exceed \$1.2 billion.

Because the Compensation Committee intends for the grant date present value of performance-based restricted stock awards to equal the fair market value of an equivalent number of shares of the Company's common stock absent the performance and vesting conditions, dividends are paid on performance-based restricted stock awards as and when dividends are paid on the common stock. However, any dividends paid on performance-based restricted stock awards that do not vest *must* be repaid within 30 days following forfeiture of the award.

See *Table 2: 2017 Grants of Plan-Based Awards* for information about the performance-based restricted stock awarded to the NEOs in 2017 and the description following that table for information about the material terms and conditions applicable to those performance-based restricted stock awards.

### *Non-Qualified Stock Option Awards in 2017*

The Compensation Committee grants non-qualified stock options, rather than incentive stock options, primarily because the tax treatment of non-qualified stock options is more favorable to the Company than the treatment of incentive stock options. The 2011 LTIP prohibits repricing of awarded options without shareholder approval. See *Table 2: 2017 Grants of Plan-Based Awards* for information about the stock options granted to the NEOs in 2017 and the description following that table for further information about the material terms and conditions applicable to stock options.

### *Equity Grant Practices*

Equity awards are granted by the Compensation Committee to the NEOs each year in mid-February, which is a date that is normally set two years in advance. The Compensation Committee believes that granting equity in this way is appropriate because the Company typically releases year-end earnings in late January, so all relevant information should be available to the market on the grant date. Equity awards may also be made to new executive officers upon hire or promotion, generally coincident with the date of hire or promotion or the Compensation Committee meeting next following the date of hire or promotion. The Compensation Committee does not seek to time equity grants to take advantage of information, either positive or negative, about the Company which has not been publicly disseminated. The exercise price of options granted is equal to the closing market price of NextEra Energy's common stock on the effective date of grant.

### *Additional 2017 Compensation Elements*

#### *Benefits*

NextEra Energy provides its executive officers with a comprehensive benefits program which includes health and welfare, life insurance and other personal benefits. For programs to which employees contribute premiums, executive officers pay the same premiums as other similarly-situated exempt employees. Retirement and other post-employment benefits are discussed under *Post-Employment Compensation*. These benefits are an integral part of the total compensation package for NEOs, and the aggregate value is included in the information reviewed by the

Compensation Committee annually to ensure the reasonableness and appropriateness of total rewards. In addition, NextEra Energy believes that the intrinsic value placed on personal benefits by the NEOs is generally greater than the incremental cost of those benefits to the Company.

## **Table of Contents**

### *Personal Benefits*

NextEra Energy provides its executive officers with personal benefits which, in many cases, improve efficiency by allowing the executive officers to focus on their critical job responsibilities and/or increasing the hours they can devote to work. Some of these benefits also serve to better secure the safety of the executive officers and their families. The Compensation Committee and its Compensation Consultant periodically review the personal benefits offered by the Company to ensure that the program is competitive and producing the desired results. The Compensation Committee believes that the benefits the Company derives from these personal benefits more than offset their incremental cost to the Company.

See footnote 2 to *Table 1b: 2017 Supplemental All Other Compensation* for a description of the personal benefits provided to the NEOs for 2017.

### *Use of Company-Owned Aircraft*

Company aircraft are available to the NEOs, as well as other employees and directors, for business travel, which includes, in the judgment of the Governance & Nominating Committee, travel by NEOs to Company-approved outside board meetings and travel in connection with physical examinations. Among other advantages, business use of the aircraft by executives maximizes time efficiencies, provides a confidential environment for business discussions and enhances security.

NextEra Energy permits limited non-business use of Company aircraft by NEOs when that use does not interfere with the use of Company aircraft for business purposes. Non-business use is generally discouraged, however, and must be approved in advance by the CEO. NEOs must pay the Company for their non-business use based on the rate prescribed by the IRS for valuing non-commercial flights. A NEO traveling on Company aircraft for business purposes may, with the approval of the CEO, be accompanied by the NEO's guests, spouse and/or other family members. In this circumstance, there is essentially no incremental cost to the Company associated with transporting the additional passengers. Unless the travel is important to carrying out the business responsibilities of the NEO, however, the Company generally requires payment by the NEO for these passengers based on the rates described above. All non-business use of Company aircraft is reported to and reviewed by the Governance & Nominating Committee annually. In 2017, the NEOs' use of Company aircraft for non-business purposes represented approximately 120 passenger flight hours and for travel to Company-approved outside board meetings and annual physical examinations represented an additional approximately 42 passenger flight hours. Company aircraft were used for a total of approximately 3,895 passenger flight hours in the aggregate in 2017.

### *Policy on Tax Reimbursements on Executive Perquisites*

In accordance with the NextEra Energy, Inc. Policy on Tax Reimbursements on Executive Perquisites, the Company does not provide tax reimbursements on perquisites to the NEOs. In circumstances where the Compensation Committee deems such an action appropriate, the Company may provide tax reimbursements to executives as part of a plan, policy or arrangement applicable to a broad base of management employees of the Company, such as a relocation or expatriate tax equalization policy.

---

**Table of Contents**

**Other Important Compensation Practices and Policies**

***2018 Compensation Plan Design Changes***

*Performance Share Awards*

Effective beginning in 2018, the Committee implemented changes to the NEOs' performance share awards in order to better align the award design with TSR plan design trends and enable stronger pay for performance alignment. A summary of the changes are as follows:

replace the relative TSR performance measure of 35% with a relative TSR performance modifier of  $\pm 20\%$  to the performance share award payout;

change the TSR peer group to the top 10 power companies by market cap, a subset of the S&P 500 Utilities index;

change the weighting of the financial and operating measures; and

adjust the start and end date measurement periods used to calculate TSR to a 20-trading day trailing average.

*Performance-Based Restricted NEP Common Units*

In February 2018, as part of the Compensation Committee's setting of 2018 long-term performance-based incentive compensation for the NEOs, the Compensation Committee expressed its preference that a portion of the long-term performance-based incentive compensation to be awarded to the NEOs who are also officers of NEP be granted in the form of performance-based restricted common units of NEP (NEP Awards). The Compensation Committee concluded that the proposed NEP Awards would further align the incentive compensation of these NEOs to activities that promote the growth of long-term value for shareholders of NextEra Energy. After considering this and other factors, the Board of Directors of NEP (the NEP Board) in February 2018 approved grants of NEP Awards to those Company NEOs who are also officers of NEP, as well as to other officers and employees of the Company or its affiliates who are responsible for significant NEP activities.

The NEP Awards received by Company NEOs did not increase the NEOs' overall incentive compensation opportunity, but instead replaced on a dollar-for-dollar basis approximately 7% of the aggregate grant date value of the portion of their long-term performance-based awards in 2018 that otherwise would have been issued in the form of performance-based restricted stock of the Company. The performance objective for NEP Awards is adjusted EBITDA of \$400 million. Therefore, the NEP Awards granted in 2018, which would otherwise vest ratably in 2019, 2020 and 2021, will not vest unless and until the NEP Board certifies that NEP's adjusted EBITDA for 2019, 2020 and 2021, respectively, equals or exceeds \$400 million.

The NEP Awards were made pursuant to the NextEra Energy Partners, LP 2014 Long Term Incentive Plan. NEP will be reimbursed by the Company for the grant date fair value of all NEP Awards granted to employees and officers of the Company or its affiliates. The table that follows provides information about the NEP Awards made to the NEOs in 2018:

<b>Named Executive Officer</b>	<b>2018 NEP</b>	<b>2018 NEP</b>
	<b>Performance-Based Restricted Common Units</b>	<b>Performance-Based Restricted Common Unit Grant Value</b>
James L. Robo	18,329	\$ 735,000
John W. Ketchum	3,576	\$ 143,400
Armando Pimentel, Jr.	5,099	\$ 204,500
Manoochehr K. Nazar(1)	0	\$ 0
Eric E. Silagy(1)	0	\$ 0

(1) Messrs. Nazar and Silagy are not officers of NEP and did not receive a grant of NEP performance-based restricted common units in 2018.

**Table of Contents*****Stock Ownership and Retention Policies***

The Company believes it is important for executive officers to accumulate a significant amount of NextEra Energy common stock to align officers' interests with those of the Company's shareholders. NextEra Energy's NEOs (and all other executives) are subject to a stock ownership policy and a stock retention policy. The Company believes these policies strongly reinforce NextEra Energy's executive compensation philosophy and objectives. At the same time, the Company recognizes that the accumulation of a large, undiversified position in NextEra Energy common stock can at some point create undesired incentives, and it permits its officers some degree of diversification once the target level of holdings is reached. Under the stock ownership policy, officers are expected, within three years after appointment to office, to own NextEra Energy common stock with a value equal to a multiple of their base salaries. Shares of NextEra Energy common stock and share units held in NextEra Energy's employee benefit plans and deferred compensation plan are credited toward meeting this requirement. Unvested shares of performance-based restricted stock count, while shares subject to unpaid performance share awards and unexercised options do not count, toward the calculation of required holdings. The current multiples are as follows:

Chief Executive Officer	seven times base salary rate
Senior Executive Officers	three times base salary rate
Other Officers	one times base salary rate

As of December 31, 2017, all NEOs owned common stock in excess of their requirements.

Under the stock retention policy, until such time as the requirements of the stock ownership policy are met, NextEra Energy expects executive officers to retain (and not sell) a number of shares equal to at least two-thirds of shares acquired through equity compensation awards (cumulatively, from the date of appointment as an executive officer). In addition, in accordance with an amendment to the stock retention policy effective in March 2012, all of the NEOs (among other executive officers) must retain *all* shares of performance-based restricted stock which vest after March 16, 2012 for a minimum of 24 months after vesting (net of shares withheld for, or used to pay, taxes).

Officers who fail to comply with the retention policy may not be eligible for future equity-based compensation awards for a two-year period. The CEO may approve the modification or reduction of the minimum retention requirements (other than for himself) to address the special needs of a particular officer, although to date there have been no such modifications or reductions.

***Clawback Provisions***

In 2012, the Board adopted an incentive compensation recoupment, or clawback, policy which provides for recoupment of incentive compensation granted after the date the policy was adopted from current and former executive officers in the event of the occurrence of either of the following triggering events:

- (1) a decision by the Audit Committee that recoupment is appropriate in connection with an accounting restatement of the Company's previously-published financial statements caused by what the Audit Committee deems to be material non-compliance by the Company with any financial reporting requirement under the federal securities laws ( Financial Statement Triggering Event ); or

(2) a decision by the Compensation Committee that one or more performance metrics used for determining previously paid incentive compensation was incorrectly calculated and, if calculated correctly, would have resulted in a lower payment to one or more executive officers ( Performance Triggering Event ).

If a triggering event occurs, the Company will (to the extent permitted by applicable law) recoup from any executive officer any incentive compensation paid or granted during the three-year period preceding the triggering event that was in excess of the amount that would have been paid or granted after giving effect,



## **Table of Contents**

as applicable, to the accounting restatement that resulted from the Financial Statement Triggering Event or to what would have been the correct calculation of the performance metric(s) used in determining that a Performance Triggering Event had occurred. The incentive compensation to be recouped will be in an amount and form determined in the judgment of the Board. In addition, the 2011 LTIP provides that any award granted under the 2011 LTIP will be subject to mandatory repayment by the grantee to the extent that events occur that require such mandatory repayment under (a) any Company clawback or recoupment policy that is adopted to comply with the requirements of any applicable law, rule or regulation, or otherwise (such as the policy described above) or (b) any law, rule or regulation which imposes mandatory recoupment upon the occurrence of such events.

## **Post-Employment Compensation**

### ***General***

NextEra Energy expects continued and consistent high levels of individual performance from all executive officers as a condition of continued employment. The Company has in the past terminated the employment of executive officers who were unable to sustain the expected levels of performance, and it is prepared to do so in the future should that become necessary. All of the NEOs, including the CEO, are employees at will.

Set forth below is a description of the agreements and programs that may provide for compensation should the NEO's employment with the Company terminate under specified circumstances.

### ***Severance Plan***

The NextEra Energy, Inc. Executive Severance Benefit Plan (the *Severance Plan*) provides for the payment of severance benefits to the NEOs and to certain other senior executives if their employment with the Company is involuntarily terminated in specified circumstances. The purpose of the Severance Plan, which was adopted by the Compensation Committee in February 2013, is to retain the covered senior executives and encourage dedication to their duties by ensuring the equitable treatment of those who may experience an involuntary termination, as defined in the Severance Plan. The Severance Plan provides severance benefits following involuntary termination in exchange for entry by the executive into a release of claims against the Company and an agreement to adhere to certain non-competition and related covenants protective of the Company and its affiliates. Following a covered involuntary termination and the execution of the release and other agreement, the executive would receive a cash payment equal to two times the executive's annual base salary plus two times the executive's target annual incentive compensation for the year of termination, payable in two equal annual installments. In addition, the executive's outstanding equity and equity-based awards would vest pro rata, and become payable at the end of any applicable performance periods, subject to the attainment by the Company of the specified performance objectives. The executive also would receive certain ancillary benefits, including outplacement assistance or payment in an amount equal to the value of the outplacement assistance. Amounts payable under the Severance Plan are subject to a cap specified in the Severance Plan.

The Company may amend or terminate the Severance Plan, in full or in part, at any time, but if an amendment or termination would affect the rights of an executive, the executive must agree in writing to the amendment or termination. The Severance Plan does not provide for the payment of severance benefits upon terminations governed by the terms of the Retention Agreements described below.

### ***Change in Control***

Each of the NEOs is a party to an executive retention employment agreement ( Retention Agreement ) with the Company. The Compensation Committee has concluded that the Retention Agreements are desirable in order to align NEO and shareholder interests under some unusual conditions, as well as useful and, in some cases, necessary to attract and retain senior executive talent.

---

**Table of Contents**

In connection with a change in control of the Company, it can be important to secure the dedicated attention of executive officers whose personal positions are at risk and who have other opportunities readily available to them. By establishing compensation and benefits payable under various merger and acquisition scenarios, change in control agreements enable the NEOs to set aside personal financial and career objectives and focus on maximizing shareholder value. These agreements also help the officer to maintain an objective and neutral perspective in analyzing opportunities that may arise. Furthermore, they ensure continuity of the leadership team at a time when business continuity is of paramount concern. Without the Retention Agreements, the Company would have a greater risk of losing key executives in times of uncertainty.

Retention Agreements entered into since 2009 do not include excise tax gross-ups. The material terms of the Retention Agreements are described under *Potential Payments Upon Termination or Change in Control* on page 70.

***Retirement Programs******Employee Pension Plan and 401(k) Plan***

NextEra Energy maintains two retirement plans which qualify for favorable tax treatment under the Internal Revenue Code ( Code ): a non-contributory defined benefit pension plan and a defined contribution 401(k) plan. These plans are available to substantially all NextEra Energy employees. Each of the NEOs participates in both plans. The pension plan is more fully described following *Table 5: Pension Benefits*.

***Supplemental Executive Retirement Plan ( SERP )***

Current tax laws place various limits on the benefits payable under tax-qualified retirement plans, such as NextEra Energy s defined benefit pension plan and 401(k) plan, including a limit on the amount of annual compensation that can be taken into account when applying the plans benefit formulas. Therefore, the retirement incomes provided to the NEOs by the qualified plans generally constitute a smaller percentage of final pay than is typically the case for other Company employees. In order to make up for this and maintain the market-competitiveness of NextEra Energy s executive retirement benefits, NextEra Energy maintains an unfunded, non-qualified SERP for its executive officers, including the NEOs. For the NEOs, compensation included under the SERP is annual base salary plus the actual annual cash incentive award, as opposed to the compensation included under the qualified plans, which is annual base salary only. NextEra Energy believes it is appropriate to include annual cash incentive awards for purposes of determining retirement plan benefits (both defined benefit pension and 401(k)) for the NEOs in order to ensure that the NEOs can replace in retirement a proportion of total compensation similar to that replaced by other employees participating in the Company s defined benefit pension and 401(k) plans, bearing in mind that base salary alone constitutes a relatively smaller percentage of a NEO s total compensation.

For additional information about the defined benefit plan benefit formulas under the SERP, see *Table 5: Pension Benefits* and accompanying descriptions.

***Deferred Compensation Plan***

NextEra Energy sponsors a non-qualified, unfunded Deferred Compensation Plan, which allows eligible highly compensated employees, including the NEOs, voluntarily and at their own risk to elect to defer certain forms of compensation prior to the compensation being earned and vested. NextEra Energy makes this opportunity available to its highly compensated employees as a financial planning tool and an additional method to save for retirement. Deferrals by executive officers generally result in the Company deferring its obligation to make cash payments or issue shares of its common stock to those executive officers.

The Compensation Committee does not view the Deferred Compensation Plan as providing executives with additional compensation. Participants in the Deferred Compensation Plan are general creditors of the Company and the deferral of the payment obligation provides a financial advantage to the Company. Mr. Nazar elected to defer 50% of his base salary in 2017.

## **Table of Contents**

### **Tax Considerations**

The Compensation Committee carefully considers the tax impact of the Company's compensation programs on NextEra Energy as well as on the NEOs. However, the Compensation Committee believes that decisions regarding executive compensation should be primarily based on whether they result in positive long-term value for the Company's shareholders and other important stakeholders. For example, the Compensation Committee has considered the impact of tax provisions such as section 162(m) of the Code in structuring NextEra Energy's executive compensation program and, to the extent reasonably possible in light of its compensation goals and objectives, the compensation paid to the NEOs has been structured with the expectation that it will qualify as qualified performance-based compensation deductible by the Company for federal income tax purposes under section 162(m) of the Code to the extent such section is applicable. Under the Tax Cuts and Jobs Act of 2017, effective for the Company's taxable year beginning January 1, 2018, the exception for performance-based compensation will no longer be available, subject to transition relief for certain grandfathered arrangements in effect as of November 2, 2017. However, in light of the competitive nature of the market for executive talent, the Compensation Committee believes that it is more important to ensure that the NEOs remain focused on building shareholder value than to use a particular compensation practice or structure solely to ensure tax deductibility. Therefore, in some cases the compensation paid to NEOs is nondeductible, including in 2017, for example, a portion of Mr. Robo's base salary, the value of certain of Mr. Robo's personal benefits and the dividends accruing on his unvested performance-based restricted stock, which the Compensation Committee believes is appropriate, immaterial to the Company as a financial matter and consistent with the Company's overall executive compensation design and philosophy.

### **Compensation Committee Report**

The Compensation Committee has reviewed and discussed with management the Compensation Discussion & Analysis required by applicable SEC rules which precedes this Report and, based on its review and that discussion, the Compensation Committee recommended to the Board that the Compensation Discussion & Analysis set forth above be included in the Company's proxy statement for the 2018 annual meeting of shareholders.

Respectfully submitted,

Kirk S. Hachigian, Chair

Kenneth B. Dunn

Amy B. Lane

Rudy E. Schupp

Hansel E. Tookes, II

**Table of Contents**

**Compensation Tables**

When reviewing the narrative, tables and footnotes which follow, note that, in order to meet the goals and objectives of NextEra Energy’s executive compensation program as described in *Compensation Discussion & Analysis*, the Compensation Committee primarily focuses on, and values, each NEO’s total compensation opportunity at the beginning of the relevant performance periods. Since many elements of total compensation are variable, based on performance and are not paid to the NEO for one, two or three years (and in some instances longer) after the compensation opportunity is first determined, the amounts reported in some of the tables in this proxy statement may reflect compensation decisions made prior to 2017 and in some cases reflect amounts different from the amounts that may ultimately be paid.

**Table 1a: 2017 Summary Compensation Table**

The following table provides certain information about the compensation paid to, or accrued on behalf of, the NEOs in 2017. It is important to keep in mind the following when reviewing the table:

The amounts shown in the *Stock Awards* and the *Option Awards* columns are based on the aggregate grant date fair value of awards computed under applicable accounting rules for all equity compensation awards.

The *Change in Pension Value and Nonqualified Deferred Compensation Earnings* column reflects the actuarially-determined change in the present value of the pension benefit payable to each NEO in the applicable year. These changes in present value are not related to any compensation decision on the part of the Compensation Committee.

**Table 1a: 2017 Summary Compensation Table**

<b>Name and Principal Position(a)</b>	<b>Year (b)</b>	<b>Salary (\$)(c)</b>	<b>Bonus (\$)(d)</b>	<b>Stock Awards(3)(4)(5) (\$)(e)</b>	<b>Option Awards(3) (\$)(f)</b>	<b>Non-Equity Incentive Plan Compensation(6) (\$)(g)</b>	<b>Change in Pension Value and Nonqualified Deferred Compensation Earnings(7)(8)</b>	<b>All Other Compensation(7)(9) (\$)(i)</b>	<b>Total (\$)(j)</b>
---------------------------------------	-----------------	-----------------------	----------------------	--------------------------------------	---------------------------------	--	--	---	----------------------

		(\$)(h)							
James L. Robo	2017	\$ 1,350,000	\$ 0	\$ 9,607,113	\$ 2,437,497	\$ 4,320,000	\$ 754,433	\$ 342,650	\$ 18,811,693
Chairman, President	2016	1,300,000	0	9,629,404	1,156,993	3,732,300	672,321	267,753	16,758,771
and CEO	2015	1,250,000	0	8,822,818	1,072,493	3,275,000	588,331	263,297	15,271,939
of NextEra Energy									
and									
Chairman of FPL(1)									
John W. Ketchum	2017	650,000	0	1,653,209	325,089	873,600	185,793	107,847	3,795,538
Executive Vice	2016	575,000	0	1,107,531	213,193	752,700	153,193	94,812	2,896,429
President,									
Finance and CFO of									
NextEra									
Energy and FPL(2)									
Armando									
Pimentel, Jr.	2017	897,000	0	2,652,861	521,600	1,205,600	320,145	143,860	5,741,066
President and CEO	2016	838,100	0	2,140,778	412,198	1,120,500	294,735	127,667	4,933,978
of NextEra Energy									
Resources	2015	790,700	0	1,738,904	338,498	1,046,100	279,245	130,371	4,323,818
Manoochehr K.									
Nazar	2017	904,800	0	2,122,451	417,296	1,266,700	330,084	146,425	5,187,756
President, Nuclear	2016	874,200	0	1,938,471	373,290	1,168,800	303,519	142,154	4,800,434
	2015	840,600	0	1,844,175	358,887	1,059,200	297,961	137,279	4,538,102
Division and Chief									
Nuclear									
Officer of NextEra									
Energy and FPL									
Eric E. Silagy	2017	860,000	0	2,264,864	445,293	1,204,000	273,590	173,490	5,221,237
President and CEO	2016	796,100	0	1,575,382	303,289	1,114,500	234,353	122,547	4,146,171
of FPL	2015	723,700	0	1,103,342	210,293	911,900	203,585	128,547	3,281,367

(1) In August 2015, pursuant to the Dodd-Frank Wall Street Reform and Consumer Protection Act (the Dodd-Frank Act), the SEC adopted a rule requiring annual disclosure of the ratio of the median employee's annual total compensation to the total annual compensation of the principal executive officer (PEO). The rule went into effect January 1, 2018. In accordance with the rule, for 2017, NextEra Energy's last completed fiscal year, the ratio of the total compensation of Mr. Robo, the PEO, to NextEra Energy's median employee's annual compensation was 155 to 1. The median employee's annual total compensation was \$121,355. The total annual compensation of the PEO for purposes of calculating the pay ratio was \$18,811,693. NextEra Energy had 13,850 U.S.-based active employees as of December 31, 2017, which was also the date for determining the median employee. NextEra Energy has 100 employees in Canada and 65 employees in Spain (total of 165 employees) that are excluded in accordance with SEC rules from the median employee determination as they represent less than 5% of the Company's workforce. The

**Table of Contents**

compensation measure used to identify the median employee is total cash compensation, and no employee's compensation was annualized. Total cash compensation is the predominant form of employee remuneration. After the median employee was identified, all of the elements of the employee's 2017 compensation was combined in accordance with the applicable SEC rules.

- (2) Mr. Ketchum became a NEO in 2016. Therefore, in accordance with SEC rules, only 2017 and 2016 compensation is presented.
- (3) The amounts shown represent the aggregate grant date fair value of equity-based compensation awards granted during the relevant year, valued in accordance with applicable accounting rules, without reduction for estimated forfeitures. See Note 11 Common Shareholders' Equity *Stock-Based Compensation* to the consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2015, and Note 10 Common Shareholders' Equity *Stock-Based Compensation* to the consolidated financial statements in the Company's Annual Report on Form 10-K for the years ended December 31, 2017 and December 31, 2016, for the assumptions used in this valuation.
- (4) Includes performance-based restricted stock and performance share awards valued based on the probable outcome of the performance conditions as of the grant date. With respect to 65% of the target number of performance shares granted in 2017, 2016 and 2015 to all NEOs, a performance rating assumption of 1.40 (i.e. target shares multiplied by 1.40) was used (in accordance with applicable accounting guidance) to value such performance share awards. With respect to 35% of the target number of performance shares granted in 2017, 2016 and 2015 (payout of which is based on a comparison of the Company's 3-year TSR with the 3-year TSRs of the other companies in the S&P 500 Utilities Index), grant date value for all NEOs was determined on the grant date using the Monte-Carlo simulation process with the following variables:

Description	Market	Volatility	Yield	Interest Rate	Expected Life	Fair Value
For the 2/17/2017 grant:	\$ 126.86	17.64%	3.16%	1.44%	2.87 yr.	\$ 147.07
For the 2/12/2016 grant:	\$ 111.67	17.15%	3.16%	0.87%	2.88 yr.	\$ 126.65
For the 2/13/2015 grant:	\$ 103.62	14.81%	3.11%	0.99%	2.88 yr.	\$ 113.34

- (5) The maximum payout of performance shares granted in 2017 is 2.00 times target. Therefore, the maximum aggregate grant date fair value of the awards granted in 2017 is: for Mr. Robo, 111,320 shares, or \$11,103,753; for Mr. Ketchum, 17,128 shares, or \$1,708,486; for Mr. Pimentel, 27,486 shares, or \$2,741,629; for Mr. Nazar, 21,990 shares, or \$2,193,440; and for Mr. Silagy, 23,466 shares, or \$2,340,609.
- (6) Includes the amount earned by each NEO, as applicable, with respect to 2017, 2016 and 2015 under the Annual Incentive Plan.
- (7) NextEra Energy maintains both defined benefit and defined contribution retirement plans (as described in *Compensation Discussion & Analysis Post-Employment Compensation Retirement Programs*). Company contributions to defined benefit and defined contribution retirement plans (both qualified and nonqualified) are



allocated between columns (h) and (i), respectively.

(8) All amounts in this column reflect the one-year change in the actuarial present value of each NEO's accumulated benefit under the tax-qualified defined benefit employee pension plan and the SERP. The Deferred Compensation Plan does not permit above-market interest to be credited and, therefore, no above-market interest was credited in 2017, 2016 and 2015.

(9) Additional information about the amounts for 2017 set forth in the All Other Compensation column may be found in *Table 1b: 2017 Supplemental All Other Compensation*, which immediately follows.

The following table (Table 1b) provides additional information for 2017 regarding column (i) of *Table 1a: 2017 Summary Compensation Table*.

**Table 1b: 2017 Supplemental All Other Compensation**

<b>Name</b>	<b>Total From Summary Compensation Table (\$)</b>	<b>Contributions to Defined Contribution Plans(1) (\$)</b>	<b>Perquisites and Other Personal Benefits(2) (\$)</b>
James L. Robo	\$ 342,650	\$ 241,364	\$ 101,286
John W. Ketchum	107,847	66,456	41,391
Armando Pimentel, Jr.	143,860	95,777	48,083
Manoochehr K. Nazar	146,425	98,468	47,957
Eric E. Silagy	173,490	93,730	79,760

**Table of Contents**

- (1) NextEra Energy maintains both defined benefit and defined contribution retirement plans. Amounts attributable to the defined benefit plans are reported in *Table 1a: 2017 Summary Compensation Table* under column (h), Change in Pension Value and Nonqualified Deferred Compensation Earnings. Amounts attributable to the defined contribution plans are reported under column (i), All Other Compensation, and are further described below under *Additional Disclosure Related to Pension Benefits Table*. This column includes employer matching contributions to the Company's qualified 401(k) plan of \$12,825 for each NEO, except for Mr. Ketchum, for whom employer matching contributions of \$12,721 were made, plus the Company's contributions to the nonqualified defined contribution portion of the SERP.
- (2) This column includes the aggregate incremental cost to NextEra Energy of providing personal benefits to the NEOs. For each NEO, the personal benefits reported for 2017 in this column include: annual premiums for \$5 million in umbrella coverage under a group personal excess liability insurance policy; reimbursement for professional financial planning and legal services; for all NEOs other than Mr. Robo, the cost of the officer's participation in an executive vehicle program, which includes use of a Company-leased passenger vehicle, fuel and other ancillary costs (the incremental cost incurred for which was \$26,641 for Mr. Ketchum, \$28,406 for Mr. Pimentel, \$31,260 for Mr. Nazar and \$30,097 for Mr. Silagy); for Mr. Robo, a vehicle allowance; for all NEOs, fees paid for travel programs such as airline memberships and hospitality room memberships; for Mr. Robo, costs for maintenance of a residential home security system and central station monitoring; and, for Mr. Silagy, costs for a club membership used primarily for business but also available for personal and family use. For Messrs. Ketchum, Pimentel, Nazar and Silagy, the personal benefits reported in this column also include the costs of participation in a voluntary annual executive physical examination, including lodging costs and related expenses except for Mr. Nazar. For all NEOs, the personal benefits reported in this column also include premiums for a life insurance benefit in an amount equal to 2.5 times salary. For Messrs. Robo, Ketchum, Pimentel and Silagy, the personal benefits reported in this column also include the incremental cost to the Company for personal use of Company-owned aircraft, which is the variable operating costs of such use, net of payments to the Company by or on behalf of the NEOs, as is generally required by Company policy for such personal use. Variable operating costs include fuel, trip-related maintenance, crew travel expenses, on-board catering, landing fees, trip-related hangar/parking costs, excise taxes and other miscellaneous variable costs. The total annual variable costs are divided by the annual number of statute miles the Company aircraft flew to derive an average variable cost per mile. The incremental cost incurred was \$50,851 for Mr. Robo and \$30,989 for Mr. Silagy.

**Table 2: 2017 Grants of Plan-Based Awards**

The following table provides information about the cash and equity incentive compensation awarded to the NEOs in 2017. It is important to keep in mind the following when reviewing the table:

Columns (c), (d) and (e) below set forth the range of possible payouts established under the Annual Incentive Plan for 2017 and are not amounts actually paid to the NEOs. The actual amounts paid with respect to 2017 under the Annual Incentive Plan, which is a Non-Equity Incentive Plan, as that term is used in the heading for columns (c), (d) and (e) of this table, are set forth in *Table 1a: 2017 Summary Compensation Table* in column (g), entitled Non-Equity Incentive Plan Compensation.

The number of shares listed under Estimated Future Payouts Under Equity Incentive Plan Awards (columns (g) and (h)) represent 2017 grants of performance shares and performance-based restricted stock, the material terms of which are described below this table.

The number of shares listed under All Other Option Awards: Number of Securities Underlying Options (column (j)) and the exercise price set forth under Exercise or Base Price of Option Awards (column (k)) represent the number and exercise price of 2017 grants of non-qualified stock options, the material terms of which are described below this table.

In the column headed Grant Date Fair Value of Stock and Option Awards (column (l)), the top number is the grant date fair value of the performance share award, the next number is the grant date fair value of the performance-based restricted stock award and the third number is the grant date fair value of the stock options granted.

Table of Contents**Table 2: 2017 Grants of Plan-Based Awards**

Name(a)	Grant Date (b)	Estimated Future Payouts Under Non-Equity Incentive Plan Awards(1)			Threshhold (#) (f)	Estimated Future Payouts Under Equity Incentive Plan Awards(2)		All Other Stock Awards(3) (#) (i)	Exercise or Base Price of Option (\$/Sh) (k)	Grant Date Fair Value of Stock and Option Awards(\$)(4) (l)
		Threshhold (\$) (c)	Target (\$) (d)	Maximum (\$) (e)		Threshhold (#) (g)	Maximum (#) (h)			
James L. Robo		\$ 0	\$ 2,160,000	\$ 4,320,000						
	2/17/2017				0	55,660	111,320			\$ 8,632,194(5)
	2/17/2017				0	7,685	7,685			\$ 974,919
	2/17/2017							183,962	\$ 126.86	\$ 2,437,497
John W. Ketchum		0	455,000	910,000						
	2/17/2017				0	8,564	17,128			1,328,194(5)
	2/17/2017				0	2,562	2,562			325,015
	2/17/2017							24,535	126.86	325,089
Armando Pimentel, Jr.		0	627,900	1,255,800						
	2/17/2017				0	13,743	27,486			2,131,340(5)
	2/17/2017				0	4,111	4,111			521,521
	2/17/2017							39,366	126.86	521,600
Manoochehr K. Nazar		0	633,360	1,266,720						
	2/17/2017				0	10,995	21,990			1,705,209(5)
	2/17/2017				0	3,289	3,289			417,242
	2/17/2017							31,494	126.86	417,296
Eric E. Silagy		0	602,000	1,204,000						
	2/17/2017				0	11,733	23,466			1,819,586(5)
	2/17/2017				0	3,510	3,510			445,278
	2/17/2017							33,607	126.86	445,293

(1) Non-Equity Incentive Plan awards are paid under the Annual Incentive Plan, the material terms of which are described in *Compensation Discussion & Analysis*. For 2017, amounts payable were paid in cash in February 2018. See column (g) of *Table 1a: 2017 Summary Compensation Table* for actual amounts paid with respect to 2017 under the Annual Incentive Plan.

(2) Each NEO was granted awards of performance shares and performance-based restricted stock under the 2011 LTIP in 2017. Performance shares were granted in 2017 for a three-year performance period ending December 31, 2019. The number of shares which will ultimately be paid to each NEO at the end of the performance period will

be determined by multiplying the NEO's target number of performance shares by a percentage determined by the Compensation Committee based on the Company's performance over the three-year performance period (as more fully described in *Compensation Discussion & Analysis*), which may not exceed 200% of the target award. See footnotes (5) through (9) to *Table 3: 2017 Outstanding Equity Awards at Fiscal Year End* for further information about the vesting of performance-based restricted stock.

- (3) Non-qualified stock options were granted under the 2011 LTIP in 2017. The stock options generally vest and become exercisable at the rate of one-third per year beginning approximately one year from date of grant and are fully exercisable after three years. See footnote (1) to *Table 3: 2017 Outstanding Equity Awards at Fiscal Year End* for further information about the vesting of stock options. All stock options were granted at an exercise price of 100% of the closing price of NextEra Energy common stock on the date of grant.
- (4) The amounts shown are the value of the equity-based compensation grants as of the 2017 grant date under applicable accounting rules.
- (5) This valuation reflects a discount of \$13.00 per share for the 2017 grants because dividends are not paid on performance shares during the three-year performance period.

**Table of Contents**

***Additional Disclosure Related to 2017 Summary Compensation Table and 2017 Grants of Plan-Based Awards Table***

***Material Terms of Performance Shares Granted to NEOs in 2017***

three year performance period;

paid in shares of NextEra Energy common stock, based primarily on Company performance for the three-year performance period as compared to specified financial and operational objectives and TSR relative to companies in the S&P 500 Utilities Index, capped at 200% of target;

dividends are not paid or accrued during the performance period;

may vest in full or in part upon the occurrence of certain events, such as a change in control, death, disability or some retirements;

forfeited if employment terminates prior to the end of the performance period in all other instances (subject to the terms of Retention Agreements and the Severance Plan); and

award agreement includes non-solicitation and non-competition provisions.

***Material Terms of Performance-Based Restricted Stock Granted to NEOs in 2017***

if corporate performance objective of adjusted earnings of \$1.2 billion is met as of the end of the preceding year, performance-based restricted stock vests one-third per year for three years for each year the corporate performance objective is met, beginning approximately one year from date of grant;

if corporate performance objective of adjusted earnings of \$1.2 billion is not met in any year, performance-based restricted stock scheduled to vest in that year is forfeited;

dividends are paid on performance-based restricted stock as and when declared by the Company, but are subject to repayment by NEO if awards are forfeited prior to vesting;

NEOs have the right to vote their shares of performance-based restricted stock;

may vest in full or in part prior to or on normal vesting date and, in some circumstances, without regard to satisfaction of performance objective, upon the occurrence of certain events, such as a change in control, death, disability or some retirements;

forfeited if employment terminates prior to vesting in all other instances (subject to terms of Retention Agreements and the Severance Plan); and

award agreement includes non-solicitation and non-competition provisions.

***Material Terms of Stock Options Granted to NEOs in 2017***

vest and become exercisable one-third per year for three years, beginning approximately one year from date of grant;

exercise price equal to closing price of NextEra Energy common stock on date of grant (February 17, 2017);

generally expire ten years from date of grant;

may vest in full or in part prior to normal vesting date upon the occurrence of some events, such as a change in control, death, disability or some retirements;

forfeited if employment terminated prior to vesting in all other instances (subject to terms of Retention Agreements and the Severance Plan); and

award agreement includes non-solicitation and non-competition provisions.

**Table of Contents*****Determination of Amount Payable Under Annual Incentive Plan to NEOs***

See *Compensation Discussion & Analysis* for a description of the criteria used to determine the amount payable to each NEO under the Annual Incentive Plan (Non-Equity Incentive Plan Compensation).

***Salary and Bonus as a Proportion of 2017 Total Compensation***

No discretionary bonuses were paid to NEOs in 2017. The salaries, as set forth in column (c) of *Table 1a: 2017 Summary Compensation Table*, of each of the NEOs as a proportion of 2017 total compensation were as follows:

Mr. Robo 8%

Mr. Ketchum 19%

Mr. Pimentel 17%

Mr. Nazar 19%

Mr. Silagy 18%

These proportions are consistent with the Company's philosophy of paying NEOs a higher percentage of performance-based compensation and a lower percentage of fixed compensation.

**Table 3: 2017 Outstanding Equity Awards at Fiscal Year End**

The following table provides information about equity incentive awards granted to the NEOs in 2017 and in prior years. It is important to keep in mind the following when reviewing the table:

The number of shares listed in column (i), *Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested*, includes both performance shares, at maximum payout level (in accordance with applicable SEC rules), prior to the expiration of the performance period, and performance-based restricted stock prior to the satisfaction of the performance and time criteria required for vesting. The number of shares listed in column (g), *Number of Shares or Units of Stock That Have Not Vested*, includes a deferred retirement award issued to Mr. Robo in 2012 in connection with his initial appointment as CEO.

As required by SEC rules, the amounts listed in column (j), *Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested*, represent the value of performance-based restricted stock and performance share awards at maximum payout levels. These amounts were not realized by the NEOs during 2017, and the value of awards which vest at a later date is likely to be different from the amount listed, based on, among other factors, the performance of the Company and the price of the Company's common stock.



Table of Contents**Table 3: 2017 Outstanding Equity Awards at Fiscal Year End**

Name	Option Awards					Stock Awards			Equity Incentive
	Number of Securities Underlying Unexercisable Options (#)	Number of Securities Underlying Exercisable Options (#)	Number of Securities Underlying Unexercised Options (#)	Exercise Price (\$)	Option Expiration Date	Number of Shares or Units of Stock That Have Not Vested (2)	Market Value of Units of Stock That Have Not Vested (\$)(3)	Number of Unearned Shares, Units or Rights That Have Not Vested (#)(4)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Rights That Have Not Vested (\$)(3)
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)
James L. Robo	81,489	0	0	50.91	2/13/2019				
	111,864	0	0	45.57	2/12/2020				
	89,074	0	0	54.59	2/18/2021				
	101,937	0	0	60.22	2/17/2022				
	82,931	0	0	72.50	2/15/2023				
	58,922	0	0	93.27	2/14/2024				
	52,496	26,248	0	103.62	2/13/2025				
	33,950	67,898	0	111.67	2/12/2026				
	0	183,962	0	126.86	2/17/2027				
						22,800	\$ 3,561,132	247,316(5)	\$ 38,628,286(5)
John W. Ketchum	6,255	12,512	0	111.67	2/12/2026				
	0	24,535		126.86	2/17/2027				
								34,361(6)	\$ 5,366,844(6)
Armando Pimentel, Jr.	35,347	0	0	54.59	2/18/2021				
	42,008	0	0	60.22	2/17/2022				
	34,620	0	0	72.50	2/15/2023				
	22,790	0	0	93.27	2/14/2024				
	16,569	8,284	0	103.62	2/13/2025				
	12,095	24,190	0	111.67	2/12/2026				
	0	39,366	0	126.86	2/17/2027				
								59,087(7)	\$ 9,228,799(7)
Manoochehr K. Nazar	13,890	0	0	50.91	2/13/2019				
	19,925	0	0	45.57	2/12/2020				
	15,790	0	0	54.59	2/18/2021				
	18,076	0	0	60.22	2/17/2022				
	38,149	0	0	72.50	2/15/2023				

	24,632	0	0	93.27	2/14/2024		
	17,567	8,783	0	103.62	2/13/2025		
	10,954	21,906	0	111.67	2/12/2026		
	0	31,494	0	126.86	2/17/2027		
						50,447(8)	\$ 7,879,317(8)
Eric E. Silagy	21,216	0	0	60.22	2/17/2022		
	15,620	0	0	72.50	2/15/2023		
	11,634	0	0	93.27	2/14/2024		
	10,293	5,147	0	103.62	2/13/2025		
	8,900	17,798	0	111.67	2/12/2026		
	0	33,607	0	126.86	2/17/2027		
						47,076(9)	\$ 7,352,800(9)

**Table of Contents**

- (1) All stock options are non-qualified. All options listed as exercisable at December 31, 2017 were fully vested at that date. Options listed as unexercisable at December 31, 2017 vest as follows:

<b>Name</b>	<b>Grant Date</b>	<b>Vest Date</b>	<b>No. Options</b>
James L. Robo	2/17/2017	2/15/2018	61,320
		2/15/2019	61,321
		2/15/2020	61,321
	2/12/2016	2/15/2018	33,949
		2/15/2019	33,949
	2/13/2015	2/15/2018	26,248
John W. Ketchum	2/17/2017	2/15/2018	8,179
		2/15/2019	8,178
		2/15/2020	8,178
	2/12/2016	2/15/2018	6,256
		2/15/2019	6,256
Armando Pimentel, Jr.	2/17/2017	2/15/2018	13,122
		2/15/2019	13,122
		2/15/2020	13,122
	2/12/2016	2/15/2018	12,095
		2/15/2019	12,095
	2/13/2015	2/15/2018	8,284
Manoochehr K. Nazar	2/17/2017	2/15/2018	10,498
		2/15/2019	10,498
		2/15/2020	10,498
	2/12/2016	2/15/2018	10,953
		2/15/2019	10,953
	2/13/2015	2/15/2018	8,783
Eric E. Silagy	2/17/2017	2/15/2018	11,203
		2/15/2019	11,202
		2/15/2020	11,202
	2/12/2016	2/15/2018	8,899
		2/15/2019	8,899
	2/13/2015	2/15/2018	5,147

- (2) Mr. Robo was granted 47,893 shares in 2006 as a deferred retirement award. Of such grants, 50% of Mr. Robo's shares (28,181 shares, including reinvested dividends) vested on 3/15/2011, and the remainder vested on 3/15/2016. Mr. Robo was also granted 38,231 shares in 2012 as a deferred retirement award. Of those shares, 50% (22,510 shares, including reinvested dividends) vested on 7/1/2017 and the remainder will vest on 7/1/2022. Receipt of the shares will continue to be deferred following vesting in most circumstances. Shares representing the Company's obligation to Mr. Robo related to the award granted in 2006 are held in a grantor (rabbi) trust. Dividends are reinvested. In 2017, the trustee of the grantor trust acquired 1,886 shares (100% of which are vested) in respect of Mr. Robo's 2006 award. In addition, in 2017, 1,217 deferred shares were added with respect to Mr. Robo's 2012 award upon the reinvestment of dividend equivalents.

- (3)

Market value of the unvested deferred retirement awards, performance shares and performance-based restricted stock is based on the closing price of NextEra Energy common stock on December 29, 2017 (the last business day of 2017) of \$156.19.

- (4) Performance shares generally vest on the last day of the applicable performance period, with payouts determined by the Compensation Committee at its first regular meeting after the end of the year. Because the end of the performance period for the performance shares granted to each of the NEOs in 2015 was December 31, 2017, these performance shares are not included in *Table 3: 2017 Outstanding Equity Awards at Fiscal Year End* and are included in *Table 4: 2017 Option Exercises and Stock Vested* under columns (d) and (e), *Stock Awards Number of Shares Acquired on Vesting* and *Stock Awards Value Realized on Vesting*, and discussed in footnote (2) to that table.

**Table of Contents**

- (5) Mr. Robo's outstanding performance shares at maximum payout level totaled 218,120 shares with a market value on December 31, 2017 of \$34,068,163. Of such shares, 53,400 performance shares at target were granted on February 12, 2016 (performance period beginning 1/1/2016 and ending 12/31/2018) and 55,660 performance shares at target were granted on February 17, 2017 (performance period beginning 1/1/2017 and ending 12/31/2019). The amount shown also includes 29,196 shares of performance-based restricted stock with a market value of \$4,560,123 which vest, subject to the satisfaction of applicable performance criteria, as follows:

Award Type	Grant Date	Vest Date	No. Shares
performance-based restricted stock	2/17/2017	2/15/2018	2,561
		2/15/2019	2,562
		2/15/2020	2,562
performance-based restricted stock	2/12/2016	2/15/2018	7,173
		2/15/2019	7,173
performance-based restricted stock	2/13/2015	2/15/2018	7,165

- (6) Mr. Ketchum's outstanding performance shares at maximum payout level totaled 28,354 shares with a market value on December 31, 2017 of \$4,428,611. Of such shares, 5,613 performance shares at target were granted on February 12, 2016 (performance period beginning 1/1/2016 and ending 12/31/2018) and 8,564 performance shares at target were granted on February 17, 2017 (performance period beginning 1/1/2017 and ending 12/31/2019). The amount shown also includes 6,007 shares of performance-based restricted stock with a market value of \$938,233 which vest, subject to the satisfaction of applicable performance criteria, as follows:

Award Type	Grant Date	Vest Date	No. Shares
performance-based restricted stock	2/17/2017	2/15/2018	854
		2/15/2019	854
		2/15/2020	854
performance-based restricted stock	2/12/2016	2/15/2018	1,039
		2/15/2019	1,039
performance-based restricted stock	2/13/2015	2/15/2018	1,367

- (7) Mr. Pimentel's outstanding performance shares at maximum payout level totaled 49,184 shares with a market value on December 31, 2017 of \$7,682,049. Of such shares, 10,849 performance shares at target were granted on February 12, 2016 (performance period beginning 1/1/2016 and ending 12/31/2018) and 13,743 performance shares at target were granted on February 17, 2017 (performance period beginning 1/1/2017 and ending 12/31/2019). The amount shown also includes 9,903 shares of performance-based restricted stock with a market value of \$1,546,750 which vest, subject to the satisfaction of applicable performance criteria, as follows:

Award Type	Grant Date	Vest Date	No. Shares
performance-based restricted stock	2/17/2017	2/15/2018	1,371
		2/15/2019	1,370
		2/15/2020	1,370
performance-based restricted stock	2/12/2016	2/15/2018	2,008
		2/15/2019	2,008

performance-based restricted stock	2/13/2015	2/15/2018	1,776
------------------------------------	-----------	-----------	-------

- (8) Mr. Nazar's outstanding performance shares at maximum payout level totaled 41,638 shares with a market value on December 31, 2017 of \$6,503,439. Of such shares, 9,824 performance shares at target were granted on February 12, 2016 (performance period beginning 1/1/2016 and ending 12/31/2018) and 10,995 performance shares at target were granted on February 17, 2017 (performance period beginning 1/1/2017 and ending 12/31/2019). The amount shown also includes 8,809 shares of performance-based restricted stock with a market value of \$1,375,878 which vest, subject to the satisfaction of applicable performance criteria, as follows:

<b>Award Type</b>	<b>Grant Date</b>	<b>Vest Date</b>	<b>No. Shares</b>
performance-based restricted stock	2/17/2017	2/15/2018	1,097
		2/15/2019	1,096
		2/15/2020	1,096
performance-based restricted stock	2/12/2016	2/15/2018	1,818
		2/15/2019	1,818
performance-based restricted stock	2/13/2015	2/15/2018	1,884

**Table of Contents**

(9) Mr. Silagy's outstanding performance shares at maximum payout level totaled 39,434 shares with a market value on December 31, 2017 of \$6,159,196. Of such shares, 7,984 performance shares at target were granted on February 12, 2016 (performance period beginning 1/1/2016 and ending 12/31/2018) and 11,733 performance shares at target were granted on February 17, 2017 (performance period beginning 1/1/2017 and ending 12/31/2019). The amount shown also includes 7,642 shares of performance-based restricted stock with a market value of \$1,193,604 which vest, subject to the satisfaction of applicable performance criteria, as follows:

Award Type	Grant Date	Vest Date	No. Shares
performance-based restricted stock	2/17/2017	2/15/2018	1,170
		2/15/2019	1,170
		2/15/2020	1,170
performance-based restricted stock	2/12/2016	2/15/2018	1,477
		2/15/2019	1,477
performance-based restricted stock	2/13/2015	2/15/2018	1,178

**Table 4: 2017 Option Exercises and Stock Vested**

The following table provides information about the NEOs' stock awards which vested in 2017. It is important to keep in mind the following when reviewing the table:

The Number of Shares Acquired on Vesting (column (d)) represents performance shares granted in 2015 for the performance period which ended in 2017, as well as performance-based restricted stock vesting in 2017 from grants made in prior years. For Mr. Robo, these shares also represent the vesting of 50% of a deferred retirement award granted in 2012. The Compensation Committee looks at the value of these grants as of the date of grant, rather than as of the date of vesting, when making compensation determinations.

The Value Realized on Vesting (column (e)) represents the aggregate payout value of the vested performance shares and vested performance-based restricted stock and, for Mr. Robo, vested shares underlying the deferred retirement award described above.

Name(a)	Option Awards		Stock Awards	
	Number of Shares Acquired on Exercise (#)	Value Realized on Exercise (\$)	Number of Shares Acquired on Vesting(2)(#)	Value Realized on Vesting(2)(\$)
	(b)	(c)	(d)	(e)
James L. Robo	52,320	\$ 3,755,859(1)	148,394	\$ 22,030,400
John W. Ketchum	0	0	11,237	1,653,805
Armando Pimentel, Jr.	42,372	4,740,745(1)	24,613	3,645,353
Manoochehr K. Nazar	0	0	25,830	3,831,392
Eric E. Silagy	0	0	15,390	2,277,260

- (1) The aggregate dollar amount realized upon the exercise of stock options is calculated based on the difference between the market price of the Company's common stock upon exercise and the exercise price of the stock options.
- (2) Includes: for Mr. Robo, 20,464 shares of performance-based restricted stock (\$2,596,063) and 105,420 performance shares (\$16,280,011); for Mr. Ketchum, 2,957 shares of performance-based restricted stock (\$375,125) and 8,280 performance shares (\$1,278,680); for Mr. Pimentel, 5,645 shares of performance-based restricted stock (\$716,125) and 18,968 performance shares (\$2,929,228); for Mr. Nazar, 5,714 shares of performance-based restricted stock (\$724,878) and 20,116 performance shares (\$3,106,514); for Mr. Silagy, 3,606 shares of performance-based restricted stock (\$457,457) and 11,784 performance shares (\$1,819,803). Also includes: for Mr. Robo, 22,510 shares of a deferred retirement award (\$3,154,326); the receipt of such shares continues to be deferred until January 1<sup>st</sup> of the calendar year following the calendar year in which the NEO experiences a termination of service or, if later, six months after a termination of service.



**Table of Contents****Table 5: Pension Benefits**

The table and description below provide information about the NEOs' pension benefits. It is important to keep in mind that the Present Value of Accumulated Benefit (column (d)) listed for the SERP includes the present value of such benefits in the defined benefit portion of the SERP only, and that disclosure of information related to the defined contribution portion of the SERP can be found in the next table, *Table 6: Nonqualified Deferred Compensation*.

Name	Plan Name	Number of Years Credited of Service (#)	Present Value of Accumulated Benefit (\$)	Payments During Last Fiscal Year (\$)
(a)	(b)	(c)	(d)	(e)
James L. Robo(2)	NextEra Energy, Inc. Employee Pension Plan	16	\$ 277,384	\$ 0
	SERP(1)	16	4,355,606	0
John W. Ketchum (2)	NextEra Energy, Inc. Employee Pension Plan	15	246,918	0
	SERP(1)	15	428,382	0
Armando Pimentel, Jr.(2)	NextEra Energy, Inc. Employee Pension Plan	10	155,961	0
	SERP(1)	10	2,231,740	0
Manoochehr K. Nazar(2)	NextEra Energy, Inc. Employee Pension Plan	10	162,353	0
	SERP(1)	10	2,319,559	0
Eric E. Silagy(2)	NextEra Energy, Inc. Employee Pension Plan	15	252,494	0
	SERP(1)	15	1,038,705	0

(1) NextEra Energy's nonqualified SERP provides both defined benefit and defined contribution benefits. See *Additional Disclosure Related to Pension Benefits Table*, below. The defined benefit portion of the SERP is shown in this table, while amounts attributable to the defined contribution portion of the SERP are included in *Table 1a: 2017 Summary Compensation Table* under column (i), *All Other Compensation* (amounts for which are detailed in *Table 1b: 2017 Supplemental All Other Compensation*), and are also reported in *Table 6: Nonqualified Deferred Compensation* under columns (c), (d) and (f).

(2) For Messrs. Robo, Ketchum, Pimentel, Nazar and Silagy, the amounts shown are their respective accrued pension benefits as of December 31, 2017, which are equal to their respective cash balance account values in the tax qualified employee pension plan and in the SERP at December 31, 2017. Messrs. Robo, Ketchum, Pimentel, Nazar and Silagy are fully vested in both plans. Each NEO is entitled to his fully vested accrued account balances upon termination of employment.

***Additional Disclosure Related to Pension Benefits Table***

NextEra Energy maintains two non-contributory defined benefit retirement plans: a tax-qualified employee pension plan and a non-qualified SERP.

***Employee Pension Plan***

NextEra Energy's tax-qualified employee pension plan is a cash balance plan in which credits to each active, full-time employee's account are determined as a percentage of his or her monthly covered earnings, with basic crediting of 4.5% until the fifth anniversary of employment and 6% thereafter. Covered earnings for each NEO are limited to base salary and do not include annual incentive compensation, long-term incentive compensation or any other compensation included in *Table 1a: 2017 Summary Compensation Table*. Each employee's cash balance account is also credited quarterly with interest at an annual rate that is equal to the average rates paid for the month of August of the preceding calendar year.\* The interest crediting rate is subject to a 3% minimum for account balances earned after 2014 and a 4% minimum for account balances earned prior to 2015 and to a 14% maximum. For 2017, the interest crediting rate was 4% for account balances earned prior to 2015 and 3% for account balances earned after 2014. Benefits under the cash balance formula are not reduced for employer contributions to Social Security or other offset amounts.

\* Prior to Jan. 1, 2017, the Plan used the average rates paid on the one-year Treasury Constant Maturities for the 12-month period ending Sept. 30 of the preceding calendar year.

**Table of Contents**

Under the qualified employee pension plan, benefits are cliff-vested after three full years of service and employees may become fully vested if they are participants in the qualified plan at a time when the Company decides to transfer a portion of pension plan assets to fund retiree medical benefits. All NEOs are fully vested. All vested participants are eligible for lump sum payment of benefits following termination of employment, and certain annuity forms of payment are also available to all employees, including the NEOs.

**SERP**

For the reasons described in *Compensation Discussion & Analysis*, NextEra Energy maintains an unfunded SERP for its executive officers, including the NEOs. The SERP's defined benefit formula for NEOs provides two times the normal cash balance crediting rate of the qualified employee pension plan (double basic credits). The normal cash balance crediting rate is 4.5% of base salary prior to five years of service and 6% of base salary thereafter. Double the basic crediting rate is therefore 9% and 12% of base salary, respectively. Benefits for all NEOs are calculated in this manner. In order to offset the benefits that Mr. Nazar forfeited from his prior employer in order to accept the Company's offer of employment, Mr. Nazar received an opening SERP cash balance account balance of \$300,000. Similarly, in order to offset the significant benefits that Mr. Pimentel forfeited from his prior employer in order to accept the Company's offer of employment, Mr. Pimentel received an opening SERP cash balance account balance of \$150,000, and an additional \$150,000 on each of his first and second anniversaries with the Company.

SERP benefits are cliff-vested after five full years of service and all NEOs were fully vested as of December 31, 2017. All vested participants are eligible for lump sum payment of benefits following termination of employment (subject to timing restrictions imposed by section 409A of the Code), or may elect certain annuity forms of payment.

**Table 6: Nonqualified Deferred Compensation**

The table and description below provide information about the NEOs' nonqualified deferred compensation. It is important to keep in mind the following when reviewing the table:

The amounts shown under the heading *Aggregate Earnings in Last FY* (column (d)) represent earnings in the Deferred Compensation Plan, in the defined contribution portion of the SERP and, for Mr. Robo, on the vested portion of deferred retirement awards under the LTIP.

The amounts shown under the heading *Aggregate Balance at Last FYE* (column (f)) represent balances in the Deferred Compensation Plan and in the defined contribution portion of the SERP and, for Mr. Robo, the vested balance of deferred retirement awards.

<b>Name(a)</b>	<b>Executive Contributions in Last FY(1)(\$)</b> <b>(b)</b>	<b>Registrant Contributions in Last FY(2)(\$)</b> <b>(c)</b>	<b>Aggregate Earnings in Last FY(3)(\$)</b> <b>(d)</b>	<b>Aggregate Withdrawals/ Distributions(\$)</b> <b>(e)</b>	<b>Aggregate Balance at Last FYE(4)(\$)</b> <b>(f)</b>
James L. Robo	\$ 3,154,326	\$ 228,539	\$ 4,259,949	\$ 0	\$ 18,781,161
John W. Ketchum	0	53,735	83,880	0	357,613
Armando Pimentel, Jr.	0	82,952	312,678	0	1,273,950

Edgar Filing: NEXTERA ENERGY INC - Form DEF 14A

Manoochehr K. Nazar	1,504,320	85,643	900,963	0	6,942,424
Eric E. Silagy	0	80,905	189,720	0	788,321

(1) The Deferred Compensation Plan permits deferral of salary (up to 100%), annual incentive (up to 100%) and performance shares (up to 100%). Mr. Nazar elected to defer 50% of his base salary and 90% of his annual incentive paid in 2017. For Mr. Robo, the

**Table of Contents**

amount is the value of the portion of the deferred retirement award that vested in 2017, the receipt of such shares continues to be deferred until January 1<sup>st</sup> of the calendar year following the calendar year in which the NEO experiences a termination of service or, if later, six months after a termination of service.

- (2) The SERP includes a defined contribution component which provides a match on NEOs' base and annual incentive earnings above the IRS limit, which was \$270,000 for 2017. The 4.75% match is the same as the match opportunity provided to participants in the Company's 401(k) plan. As with the 401(k) plan, crediting of matching contributions under the defined contribution component of the SERP is in the form of phantom NextEra Energy common stock. All amounts shown in this column are also included in *Table 1a: 2017 Summary Compensation Table* in column (i), *All Other Compensation* (amounts for which are detailed in *Table 1b: 2017 Supplemental All Other Compensation*).
- (3) Earnings include the sum of each participant's annual earnings (which includes, among other things, stock price appreciation on stock-based deferred compensation) in the Deferred Compensation Plan and in the defined contribution portion of the SERP and, for Mr. Robo, on deferred retirement awards. For Mr. Nazar, earnings include Deferred Compensation Plan earnings of \$517,913. Messrs. Robo, Ketchum, Pimentel and Silagy have not deferred any compensation under this plan. Earnings for the defined contribution component of the SERP were as follows: Mr. Robo \$1,035,099, Mr. Ketchum \$83,880, Mr. Pimentel \$312,678, Mr. Nazar \$383,050 and Mr. Silagy \$189,720. Earnings for the deferred retirement awards for Mr. Robo were \$3,224,850, comprised of reinvested dividends and the increase in value of the underlying stock. None of these amounts are included in *Table 1a: 2017 Summary Compensation Table* since no above-market interest was credited in 2017.
- (4) Deferred Compensation Plan accounts include fully vested and earned compensation plus earnings. The Company views deferred compensation as a vehicle for retirement planning rather than as a means of providing additional compensation. As of December 31, 2017, Mr. Nazar had a Deferred Compensation Plan balance of \$5,390,249. Messrs. Robo, Ketchum, Pimentel and Silagy have not deferred any cash compensation or performance shares and therefore have no balances in the Deferred Compensation Plan. Balances for the defined contribution component of the SERP were as follows: Mr. Robo \$4,193,171 (of which \$1,350,448 was previously reported as compensation in prior Summary Compensation Tables for years prior to 2017), Mr. Ketchum \$357,613 (of which \$42,933 was previously reported as compensation in prior Summary Compensation Tables for years prior to 2017), Mr. Pimentel \$1,273,950 (of which \$476,220 was previously reported as compensation in prior Summary Compensation Tables for years prior to 2017), Mr. Nazar \$1,552,175 (of which \$420,025 was previously reported as compensation in prior Summary Compensation Tables for years prior to 2017) and Mr. Silagy \$788,321 (of which \$127,311 was previously reported as compensation in prior Summary Compensation Tables for years prior to 2017). The balances of the vested portion of the deferred retirement awards for Mr. Robo were \$8,208,813.

***Additional Disclosure Related to Nonqualified Deferred Compensation Table***

Cash deferral elections under the Deferred Compensation Plan must be made prior to the period in which the cash is earned and can range, in whole percentages, from 1% to 100% of a participant's base salary and/or annual incentive award. Equity deferral elections must be made by December 31 of the year preceding the beginning of the applicable performance period, and participants electing to defer performance shares may defer all or a portion of the payout amount. Deferred Compensation Plan earnings are not guaranteed by the Company.

The Company's contributions to the SERP for each NEO are also considered deferred compensation. The contributions and earnings in *Table 6: Nonqualified Deferred Compensation* include those from the nonqualified defined

contribution portion of the SERP. Distributions are in the form of lump sum payments, which may be subject to a six-month delay following termination of employment in compliance with Code section 409A.

Earnings in 2017 from previous deferrals of cash compensation came from phantom investments in the investment vehicles, which mirror the funds available to participants in the Company's 401(k) plan and include mutual funds, index funds and similar investment alternatives offered to participants under the Company's 401(k) plan. The Company does not provide a guaranteed rate of return on these funds.

---

**Table of Contents****Potential Payments Upon Termination or Change in Control**

For the reasons discussed in *Compensation Discussion & Analysis*, NextEra Energy has entered into the Retention Agreements, which commit the Company to make payments to NEOs under special circumstances. Generally, these are changes in corporate control of the Company and termination of the NEO's employment.

In accordance with SEC instructions, these quantitative disclosures assume that a change in control took place on December 31, 2017. In fact, no change in control of the Company occurred on that date and no NEO's employment terminated on that date. If such an event were to occur in the future, actual payments would likely be different from those presented here based on various factors, including the NextEra Energy common stock price at such time.

Consistent with SEC instructions, the amounts shown in the tables that follow exclude obligations due from the Company to the NEO following a triggering event for: (1) any earned but unpaid base salary, annual incentive compensation and long-term incentive compensation through the date of termination; (2) vested benefits under the Company's employee pension and 401(k) plans and all other benefit plans in accordance with their terms and conditions; (3) accrued vacation pay; (4) reimbursement of reasonable business expenses incurred prior to the date of termination; and (5) any other compensation or benefits to which the NEO may be entitled under and in accordance with the Company's generally applicable non-discriminatory plans or employee benefit programs, including the retiree medical plan. Furthermore, all payments shown in the tables exclude the obligations of the Company to the NEO for vested benefits under the SERP, the Deferred Compensation Plan and the vested portions of Mr. Robo's deferred retirement awards. See *Table 5: Pension Benefits* and *Table 6: Nonqualified Deferred Compensation* for the values of accumulated SERP and Deferred Compensation Plan benefits, and Mr. Robo's vested deferred retirement awards, at December 31, 2017.

**Potential Payments Under Retention Agreements**

Each NEO is a party to a Retention Agreement with the Company. These agreements are all substantially equivalent and generally provide for certain protections and benefits to the NEO in the event of a change in control of the Company in exchange for the NEO's continued full-time commitment to the interests of the Company during a transition period of three years following a change in control (two years in the case of Mr. Nazar). The NEOs also undertake confidentiality commitments requiring them to hold in a fiduciary capacity all secret or confidential information relating to the Company and, under most circumstances, not to divulge any such information either during or after the period of employment.

Each Retention Agreement provides for a mutual commitment to the NEO's continued employment for a period of three years (two years in the case of Mr. Nazar) following a change in control of the Company. If a change in control occurs, the NEO generally will receive an accelerated payout or vesting of previously granted equity-based awards that the NEO would otherwise have received in the normal course of business had the change in control not occurred and had the NEO's employment continued over the remaining vesting periods. This immediate payment of equity awards is not limited to the NEOs, but generally will also occur for all officers and employees who hold such equity awards.

*Tables 7a* and *7b* and the accompanying discussion of the Retention Agreements set forth the details of the estimated payments that would have been made to the NEOs (on December 31, 2017 and December 31, 2018, respectively) had a change in control actually occurred at the close of business on December 31, 2017, assuming each of the NEOs continued in employment throughout 2018.





**Table of Contents****Table 7a: Potential Compensation to Named Executives Upon Change in Control**

	<b>James L. Robo</b>	<b>John W. Ketchum</b>	<b>Armando Pimentel, Jr.</b>	<b>Manoochehr K. Nazar</b>	<b>Eric E. Silagy</b>
Long-Term Incentive Awards: 1st 50% of Performance Share Awards(1)	\$ 16,012,040	\$ 1,926,580	\$ 3,591,650	\$ 3,024,240	\$ 2,910,370
Restricted Stock Awards(2)	4,560,120	938,230	1,546,750	1,375,880	1,193,600
Stock Option Awards(3)	9,798,280	1,276,650	2,667,030	2,360,700	2,048,640
Total:	\$ 30,370,440	\$ 4,141,460	\$ 7,805,430	\$ 6,760,820	\$ 6,152,610

(1) Upon a change in control, 50% of all outstanding performance share awards vest and are payable at the greater of target or the average of the actual performance factors used to determine payout of performance share awards which vested over the three years prior to the year in which the change in control occurred. Amounts shown are based on a closing NextEra Energy common stock price on December 29, 2017 of \$156.19 and performance factors are calculated based on actual performance for the three completed three-year performance periods preceding the year in which the change in control is assumed to have occurred. Amounts shown include the value of the acceleration of 50% of the performance shares awarded for the three-year performance periods ending December 31, 2018 and December 31, 2019. At the assumed change in control date, no performance shares had been awarded for the performance period ending December 31, 2020.

(2) Upon a change in control, all outstanding performance-based restricted stock awards vest. Amounts shown are based on a closing NextEra Energy common stock price on December 29, 2017 of \$156.19. The award agreement pursuant to which Mr. Robo was awarded a deferred retirement award contains change in control provisions which supersede the provisions of the Retention Agreement for that award only. Upon a change in control, absent termination of employment, the deferred retirement award does not vest.

(3) Upon a change in control, all outstanding stock option awards vest. Amounts shown reflect the in-the-money values of accelerated stock options based on the difference between the option exercise price and the closing NextEra Energy common stock price on December 29, 2017 of \$156.19.

**Table 7b: Potential Compensation to Named Executives at One-Year Anniversary of Change in Control(1)**

	<b>James L. Robo</b>	<b>John W. Ketchum</b>	<b>Armando Pimentel, Jr.</b>	<b>Manoochehr K. Nazar</b>	<b>Eric E. Silagy</b>
2nd 50% of Performance Share Awards(2)	\$ 16,012,040	\$ 1,926,310	\$ 3,591,070	\$ 3,023,950	\$ 2,910,070

(1)

All amounts in the table assume the same \$156.19 stock price on the one-year anniversary of the assumed change in control.

(2) Each NEO is entitled to receive the remaining 50% of his outstanding performance share awards on the first anniversary of the change in control if he has remained employed by the Company or an affiliate through such date, or upon an earlier termination of employment by the Company (except for death, disability or cause (which generally means repeated willful violations of the NEO's duties under his Retention Agreement or a felony conviction involving an act at the Company's expense)) or by the NEO for good reason (which generally includes the assignment of duties and responsibilities that are materially inconsistent with those in effect during the 90-day period immediately preceding the change in control, material decreases in compensation or benefits after the change in control, or change in job location of more than 20 miles). Amounts shown are based on performance factors calculated based on actual performance for the three completed three-year performance periods preceding the year in which the change in control occurred. Amounts shown include the value of the acceleration of 50% of the performance shares awarded for the three-year performance periods ending December 31, 2018 and December 31, 2019. At the assumed change in control date, no performance shares had been awarded for the performance period ending December 31, 2020. Amounts shown in the table are due to the NEO under such circumstances in addition to the amounts shown in *Table 7a: Potential Compensation to Named Executives Upon Change in Control*.

The amounts shown in *Tables 7a* and *7b* represent the accelerated payment of compensation that the NEOs would otherwise have received over time absent a change in control, assuming continued employment. The employment protection amounts represent additional payments and are intended both to compensate the NEO for the lost opportunity of continued employment and to encourage the new leadership of the post-change-in-control entity to evaluate carefully the desirability of terminating the NEO's employment as opposed to seeking an appropriate role for the NEO in the new entity.

The Retention Agreements are designed to provide the NEOs with economic value in the event of termination equivalent to three years (two years in the case of Mr. Nazar) worth of foregone base salary,

**Table of Contents**

annual incentive compensation and incremental retirement contributions. In addition, if termination by the Company for reasons other than death, disability or cause, or by the NEO for good reason, were to occur prior to the first anniversary of the change in control, the acceleration of the then-outstanding performance shares, as shown in *Table 7b*, would also occur. Because of this intent, the Retention Agreements in effect as of December 31, 2017 for Messrs. Robo and Pimentel provide for the additional payment by the Company of any excise tax imposed by section 4999 of the Code. However, if the total value of all payments due (calculated as required under section 280G of the Code) does not exceed 110% of the safe harbor amount under section 280G, or 2.99 times the NEO's five-year average W-2 earnings, then no gross-up payment will be made to the NEO and the amounts payable under the Retention Agreement will be reduced to the safe harbor amount. In accordance with the Company's Excise Tax Gross-Up Policy, which generally precludes the inclusion of excise tax gross-up provisions in Retention Agreements entered into, or materially modified, after December 2009, Messrs. Ketchum's, Nazar's and Silagy's Retention Agreements do not include excise tax gross-up provisions. The NEO remains responsible for normal federal, state and local tax liability on the underlying economic value transferred.

If a change in control had occurred on December 31, 2017 and if any or all of Messrs. Robo's, Ketchum's, Pimentel's, Nazar's or Silagy's employment had been terminated on that date, the Company estimates that the amounts shown in *Table 8* would have become payable, in addition to the payments set forth above in *Table 7a: Potential Compensation to Named Executives Upon Change in Control* and in *Table 7b: Potential Compensation to Named Executives at One-Year Anniversary of Change in Control*.

**Table 8: Potential Post-Employment Compensation to Named Executives Upon Termination Without Cause or for Good Reason Following Change in Control(1)**

	<b>James L. Robo</b>	<b>John W. Ketchum</b>	<b>Armando Pimentel, Jr.</b>	<b>Manoochehr K. Nazar</b>	<b>Eric E. Silagy</b>
Cash Severance(2)	\$ 14,539,500	\$ 4,153,500	\$ 6,323,850	\$ 4,216,370	\$ 6,063,000
Deferred Retirement Awards(3)	2,848,910	0	0	0	0
Incremental Increase in Nonqualified SERP(4)	3,423,160	919,400	1,585,980	1,007,890	1,425,400
Continued Participation in Active Employee Welfare Benefits(5)	246,740	88,330	146,390	91,700	126,220
Continued Participation in Certain Perquisites Programs(6)	163,680	158,970	164,700	118,970	166,570
Certain Limited Outplacement and Relocation Allowances(7)	53,500	53,500	53,500	53,500	53,500
Code Section 280G Gross-up(8)	20,548,750	0	5,983,110	0	0
<b>Total:</b>	<b>\$ 41,824,240</b>	<b>\$ 5,373,700</b>	<b>\$ 14,257,530</b>	<b>\$ 5,488,430</b>	<b>\$ 7,834,690</b>

(1) Amounts shown in the table are due to the NEO under such circumstances in addition to the amounts shown in *Table 7a: Potential Compensation to Named Executives Upon Change in Control* and *Table 7b: Potential Compensation to Named Executives at One-Year Anniversary of Change in Control*. Cause and good reason are defined in footnote 2 to *Table 7b*.

- (2) The amount shown represents the value of a cash lump sum payment due within 45 days of termination (subject to the requirements of section 409A of the Code) equal to three times (two in the case of Mr. Nazar) the sum of the NEO's annual base salary plus his annual incentive. The annual incentive is equal to the higher of target annual incentive in the year of termination or the average percentage of the NEO's annual incentive divided by his base salary for each of the three years prior to the year in which the change in control occurred. Since all annual incentive compensation for 2017 was earned on December 31, 2017, no prorated amounts of 2017 annual incentive compensation are included.
- (3) Under Mr. Robo's deferred retirement award, if Mr. Robo was discharged without cause or resigned for good reason upon or after a change in control, then a portion of his outstanding unvested deferred retirement award (including reinvested dividends) would vest according to schedule contained in the award agreement. If such termination had occurred on December 31, 2017 under these circumstances, the vesting percentage would have been 80% for the deferred retirement award granted to Mr. Robo in 2012. Amounts shown are based on the closing NextEra Energy common stock price on December 29, 2017 of \$156.19.
- (4) The amount shown represents the value of a cash lump sum payment due within 45 days of termination (subject to the requirements of Code section 409A) equal to the incremental increase in value of the NEO's nonqualified SERP benefits under

**Table of Contents**

the defined benefit and defined contribution formulas if the NEO had continued employment for three years (or, for Mr. Nazar, two years) from the date of termination, and assuming the NEO received the annual compensation increases required under the Retention Agreement for the three-year or two-year employment period.

- (5) The Retention Agreements provide for continued coverage under all employee benefit plans for three years (two in the case of Mr. Nazar). Welfare plans include the broad-based employee medical plan, the broad-based employee dental plan, short-term and long-term disability insurance, and the broad-based employee life insurance plan. Amounts shown represent three-year employer costs (two-year employer costs in the case of Mr. Nazar) based on December 31, 2017 rates (plus, for employee medical and dental coverage, projected annual cost increases of 2% and 0.5%, respectively). For long-term disability, the estimated total actuarial liability is equal to the approximate cost of insuring the liability for the severance period. These amounts assume no offsets for benefits provided by a subsequent employer. The amount set forth on this line is also payable to the NEO or his beneficiaries if the NEO dies or becomes disabled during the employment period following a change in control.
- (6) The Retention Agreements provide for continued participation in certain other benefits and perquisites for three years (two in the case of Mr. Nazar). Amounts shown include: social club memberships; participation in the executive vehicle program; personal financial planning, accounting and legal services; personal communication and computer equipment; home security, including monitoring and maintenance; and personal excess liability insurance. The Retention Agreements do not provide for use of Company-owned aircraft. The amount shown for each NEO represents the Company's approximate three-year costs (two-year costs in the case of Mr. Nazar) for providing such perquisites to the NEO, based on 2017 and prior years' actual costs.
- (7) Includes an aggregate cost per NEO of \$28,500 for outplacement services, fees for legal or accounting advice related to tax treatment of certain payments under the Retention Agreements, and reimbursement for miscellaneous relocation expenses incurred by the NEO in pursuing other business opportunities which are not reimbursed by another employer. Such reimbursements are required under the Retention Agreements.
- (8) The amount shown for Messrs. Robo and Pimentel is the aggregate estimated gross-up payment due under their Retention Agreements for the excise tax imposed on amounts shown in *Table 7a: Potential Compensation to Named Executives Upon Change in Control* and in *Table 7b: Potential Compensation to Named Executives at One-Year Anniversary of Change in Control*, as well as for the excise taxes imposed on amounts shown in this table in the rows above. Messrs. Ketchum's, Nazar's and Silagy's Retention Agreements do not provide for excise tax gross-ups. With the exception of a portion of accelerated stock option awards, the aggregate change in control-related compensation and benefit amount in excess of the NEO's base amount is considered an excess parachute payment and is subject to an excise tax under section 4999 of the Code. In circumstances where the NEO is entitled to receive from the Company a lump sum cash gross-up payment, the payment would be in an amount such that the net gross-up payment (after federal, state, and local income and excise taxes, and any penalties and interest are paid) is equal to the Code section 4999 excise tax. The 2017 annual incentive award and the performance share award for the performance period ended December 31, 2017 (payout values for which are included in *Table 1a: 2017 Summary Compensation Table* and in *Table 4: 2017 Option Exercises and Stock Vested*, respectively) were fully earned as of the assumed change in control date and are therefore not part of the excess parachute payment amount or the estimated gross-up amount.

Each Retention Agreement provides that a change in control occurs upon any of the following events:

- (1) the acquisition by any individual, entity or group of 20% or more of either NextEra Energy's common stock or the combined voting power of NextEra Energy, other than directly from NextEra Energy or pursuant to a merger or other business combination which does not itself constitute a change in control;
  - (2) the incumbent directors of NextEra Energy ceasing, for any reason, to constitute a majority of the Board, unless each director who was not an incumbent director was elected, or nominated for election, by a majority of the incumbent directors and directors subsequently so elected or appointed (excluding those elected as a result of an actual or threatened election contest or other solicitation of proxies);
  - (3) there is consummated a merger, sale of assets, reorganization or other business combination of NextEra Energy or any subsidiary with respect to which (a) the voting securities of NextEra Energy outstanding immediately prior to the transaction do not, immediately following the transaction, represent more than 55% (60% for Mr. Robo) of the common stock and the voting power of all voting securities of the resulting ultimate parent entity or (b) members of the Board constitute less than a majority of the members of the board of directors of the resulting ultimate parent entity; or
  - (4) the shareholders approve the liquidation or dissolution of NextEra Energy.
- In addition, the Retention Agreements extend the NEOs' protection to certain potential change in control situations, which are:

- (1) the announcement of an intention to take or consider taking actions which, if consummated or approved by shareholders, would constitute a change in control; or

---

**Table of Contents**

- (2) the acquisition by any individual, entity or group of 15% or more of either NextEra Energy's common stock or the combined voting power of NextEra Energy, other than directly from NextEra Energy or pursuant to a merger or other business combination which does not itself constitute a change in control.

No accelerated or incremental payments are triggered by a potential change in control, but the NEO is protected for a three-year (two-year in the case of Mr. Nazar) employment period. In addition, if an agreement is entered into providing for the merger, sale of assets, reorganization or other business combination of NextEra Energy as set forth above, and such merger, sale of assets, reorganization or other business combination is approved by the shareholders of NextEra Energy but thereafter does not become effective, Mr. Robo will be entitled to a cash retention payment in an amount equal to one-half of the sum of his then-current annual base salary plus his annual incentive compensation under the Annual Incentive Plan, payable within 30 days after termination of the transaction.

**Potential Payments Under the Severance Plan**

The Severance Plan provides for the payment of severance benefits to the NEOs and to certain other senior executives if their employment is involuntarily terminated other than for Cause, defined below (and other than in a termination governed by the terms of the Retention Agreements). See *Compensation Discussion & Analysis* for a discussion of the purpose of the Severance Plan.

The Severance Plan provides severance benefits following involuntary termination other than for Cause in exchange for entry into a release of claims against the Company and an agreement (the Non-Competition Agreement) to adhere to certain non-competition and related covenants protective of the Company. Following a covered involuntary termination and the execution of the release and the Non-Competition Agreement, the NEO would receive a cash payment equal to two times his annual base salary plus two times his target annual incentive compensation for the year of termination, payable in two equal annual installments. In addition, the NEO's outstanding equity and equity-based awards would vest pro rata, and become payable at the end of any applicable performance periods, subject to the attainment by the Company of the specified performance objectives. The NEO also would receive certain ancillary benefits, including outplacement assistance or payment in an amount equal to the value of the outplacement assistance. Amounts payable under the Severance Plan are subject to a cap equal to six times the average of the NEO's last three years' base salary plus annual incentive.

If the employment of Messrs. Robo, Ketchum, Pimentel, Nazar or Silagy, or any of them, had been involuntarily terminated on December 31, 2017 in circumstances triggering the Company's obligations under the Severance Plan, the Company estimates that the amounts shown in *Table 9* below would have become payable.

**Table of Contents****Table 9: Potential Post-Employment Compensation Upon Termination Qualifying for Payments Under the Severance Plan**

	<b>James L. Robo</b>	<b>John W. Ketchum</b>	<b>Armando Pimentel, Jr.</b>	<b>Manoochehr K. Nazar</b>	<b>Eric E. Silagy</b>
Cash Severance(1)	\$ 7,020,000	\$ 2,210,000	\$ 3,049,800	\$ 3,076,320	\$ 2,924,000
Long-Term Incentive Awards:					
Performance Share Awards(2)	8,452,850	1,029,450	1,843,670	1,594,230	1,440,850
Restricted Stock Awards(3)	3,462,890	670,840	1,098,020	999,300	828,590
Stock Option Awards(4)	6,560,180	818,820	1,930,200	1,696,860	1,403,780
Deferred Retirement Awards(5)	2,004,540	0	0	0	0
Certain Limited Outplacement and Other Perquisites(6)	35,000	35,000	35,000	35,000	35,000
Cutback Under Plan Benefit Cap(7)	(429,800)	0	0	0	0
<b>Total:</b>	<b>\$ 27,105,660</b>	<b>\$ 4,764,110</b>	<b>\$ 7,956,690</b>	<b>\$ 7,401,710</b>	<b>\$ 6,632,220</b>

- (1) The amount shown represents the value of a cash lump sum payment equal to two times the sum of the NEO's annual base salary plus his target annual incentive in effect on December 31, 2017.
- (2) Upon a qualifying involuntary termination, a pro rata portion of outstanding performance share awards would continue to vest and would be paid based on the Company's actual level of achievement of the performance objectives at the conclusion of the performance period. Amounts shown include the value of the performance shares awarded for the three-year performance periods ending December 31, 2018 and December 31, 2019, respectively, based on the closing NextEra Energy common stock price on December 29, 2017 of \$156.19. As the actual level of achievement of the performance objectives at the conclusion of the performance periods ending December 31, 2018 and December 31, 2019, respectively, would not have been known upon a hypothetical qualifying involuntary termination on December 31, 2017, amounts shown assume target, or 100%, performance. Actual payouts would be between 0% and 200% of target.
- (3) Upon a qualifying involuntary termination, a pro rata portion of outstanding performance-based restricted stock awards would continue to vest, subject to the attainment of the applicable performance objective. Amounts shown assume the attainment of the performance objective and are based on the closing NextEra Energy common stock price on December 29, 2017 of \$156.19.
- (4) Upon a qualifying involuntary termination, outstanding stock option awards would vest on a pro rata basis. Amounts shown reflect the in-the-money values of the stock options that would vest based on the difference between the option exercise price and the closing NextEra Energy common stock price on December 29, 2017 of \$156.19.
- (5)



Upon a qualifying involuntary termination, the outstanding unvested deferred retirement award granted to Mr. Robo would vest on a pro rata basis. Amounts shown are based on the closing NextEra Energy common stock price on December 29, 2017 of \$156.19.

- (6) Includes a maximum cost per NEO of \$25,000 for providing outplacement services, plus the cost of financial planning, legal or accounting services.
- (7) The total value of severance paid to each NEO is subject to a cap equal to six times the average of such NEO's last three years' base salary plus annual incentive. Based on a qualifying involuntary termination on December 31, 2017, the estimated total severance that would have been payable to Mr. Robo would be reduced to the amount indicated, which is the maximum capped amount.

Under the Severance Plan, an involuntary termination is defined as any of the following:

- (1) the participant's termination by the Company or an affiliate without Cause (as described further below) and other than as a result of death or disability; or
- (2) the participant's resignation after the occurrence of one or more of the following without the participant's consent:
  - (i) the Company's material breach of a material provision of the Severance Plan or the Company's or an affiliate's material breach of a material provision of any other agreement between the participant and the Company or such affiliate;
  - (ii) a relocation of participant's principal place of employment by more than 90 miles; or

**Table of Contents**

- (iii) a material, adverse change in the participant's title, authority, duties or responsibilities with the Company or an affiliate, or any reduction in the participant's annual base salary or annual target cash incentive opportunity.

Cause is generally defined under the Severance Plan as any of the following:

- (1) repeated violations by the participant of the participant's obligations to the Company or an affiliate that are willful and deliberate, which are committed in bad faith or without reasonable belief that the violations are in the Company's or an affiliate's best interests and that are not remedied within a reasonable period of time after the participant's receipt of written notice; or

- (2) the participant's conviction of a felony.

The NEOs are required to comply with certain protective covenants, including two-year non-compete and non-solicitation provisions, in order to receive payments under the Severance Plan. Any severance payments would be subject to repayment and/or forfeiture if any of the protective covenants are violated.

**Other Potential Post-Employment Payments to NEOs*****Potential Payments Under Equity Award Agreements***

The award agreements for each long term equity incentive award (except Mr. Robo's deferred retirement award, the terms of which are described below) outstanding during 2017 contain provisions which govern treatment of the award in the event of the NEO's termination of employment due to death, disability, retirement at or after age 65 (normal retirement), or retirement after age 50 meeting terms and conditions set by, and acceptable to, the Compensation Committee (an approved early retirement). Under the terms of the equity award agreements (other than the deferred retirement awards), each outstanding unvested equity award vests on a pro rata basis for service through the date of death or disability or normal retirement (for performance share, stock option and performance-based restricted stock awards based on days of service completed during the vesting period). The pro rata portion of each stock option and performance-based restricted stock award is vested upon death or disability. In the case of normal retirement, stock option awards vest upon retirement and performance-based restricted stock generally vests upon its normal vesting date following satisfaction of applicable performance criteria. The pro rata portion of each performance share award is paid after the end of the performance period, subject to satisfaction of applicable performance criteria. See *Table 3: 2017 Outstanding Equity Awards at Fiscal Year End* for information for each NEO as of December 31, 2017 about outstanding unvested equity awards which would vest as determined in the manner set forth above upon death, disability or normal retirement.

If a NEO was eligible for, and retired in accordance with, an approved early retirement, all outstanding and unvested equity awards (except the deferred retirement awards, as described below) would vest in full, and would be paid out either on the vesting schedule set forth in each award agreement or upon retirement, generally subject to satisfaction of applicable performance criteria.

The value of the prorated outstanding long-term incentive awards at December 31, 2017 for each of the NEOs would have been approximately: Mr. Robo, \$22,631,110; Mr. Ketchum, \$3,009,340; Mr. Pimentel, \$5,730,410; Mr. Nazar, \$5,137,950; and Mr. Silagy, \$4,434,090. As of December 31, 2017, each of Messrs. Robo, Pimentel, Nazar and Silagy were of an age which would have made them eligible for consideration by the Compensation Committee for an approved early retirement. If the Compensation Committee had approved an early retirement for any of Messrs. Robo,

Pimentel, Nazar or Silagy on that date (which the Compensation Committee did not do), the value on December 31, 2017 of the outstanding long-term incentive awards that would have continued to vest on their original terms (performance shares and performance-based restricted stock) or vested (options) would have been approximately: Mr. Robo, \$31,392,490; Mr. Pimentel, \$8,054,810; Mr. Nazar, \$6,988,290; and Mr. Silagy, \$6,321,840.

The award agreement governing Mr. Robo's deferred retirement award provides for partial accelerated vesting of the stock and accrued dividends upon death or disability, according to a schedule contained in

**Table of Contents**

the award agreement, but the award agreement does not provide for accelerated vesting upon retirement. If Mr. Robo had terminated employment on December 31, 2017 due to death or disability, 60% of his deferred retirement award granted in 2012 would have vested. The value of the shares vesting solely due to death or disability would have been approximately \$712,380. This amount is based on the closing price of the Company's common stock on December 29, 2017 of \$156.19. All equity award agreements (including the agreements governing deferred retirement awards) include non-solicitation and non-competition provisions (effective during employment and for a two-year period after termination), as well as non-disparagement provisions. The terms of these protective covenants survive the termination of the award agreement and termination of employment.

Table of Contents**Director Compensation****2017 Compensation of Non-Employee Directors**

Name	Fees Earned or Paid in Cash(1)	Stock Awards(2)	Option Award(3)	Change in Pension Value and Non-Equity Nonqualified Incentive Deferred Compensation		All Other Compensation(4)	Total
				Compensation Earnings(5)	(6)		
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Sherry S. Barrat	\$ 149,000	\$ 145,889	\$ 0	\$ 0	\$ 0	\$ 0	\$ 294,889
James L. Camaren	118,000	145,889	0	0	0	0	263,889
Kenneth B. Dunn	120,000	145,889	0	0	0	0	265,889
Naren K. Gursahaney	126,000	145,889	0	0	0	0	271,889
Kirk S. Hachigian	131,000	145,889	0	0	0	0	276,889
Toni Jennings	126,000	145,889	0	0	0	0	271,889
Amy B. Lane	120,000	145,889	0	0	0	0	265,889
Rudy E. Schupp	120,000	145,889	0	0	0	0	265,889
John L. Skolds	141,000	145,889	0	0	0	10,000	296,889
William H. Swanson	146,000	145,889	0	0	0	10,000	301,889
Hansel E. Tookes, II	135,000	145,889	0	0	0	0	280,889

(1) In 2017, Ms. Jennings elected to defer \$10,000 each quarter of her annual retainer.

(2) Non-employee directors of NextEra Energy received shares of NextEra Energy common stock in an amount determined by dividing \$145,000 by the closing price of the common stock on the date of grant, rounded up to the nearest ten shares. On February 17, 2017, each non-employee director then in office received a grant of 1,150 shares of stock valued at \$126.86 per share, which Mr. Tookes elected to defer. Dividends are paid on the shares in cash. Dividends on deferred shares are credited to the participant's account under the Deferred Compensation Plan. The amounts in this column represent the aggregate grant date fair value of equity-based compensation awards granted during 2017 to each non-employee director valued in accordance with applicable SEC and accounting rules. For the February 2017 equity compensation award, the grant date fair value was \$145,889 per director.

As of December 31, 2017, the following directors had unvested restricted stock awards outstanding awarded in connection with their initial election to the Board: Mr. Gursahaney, 590; Mr. Hachigian, 400; and Ms. Lane, 1,310. (See *Common Stock Ownership of Certain Beneficial Owners and Management* for complete March 26, 2018 balances.)

(3) In accordance with applicable SEC rules, perquisites and personal benefits with an aggregate value of less than \$10,000 are omitted.

(4) Includes matching contributions to educational institutions on behalf of each of Messrs. Skolds and Swanson made under the NextEra Energy Foundation's matching gift program, which is available to all employees and directors.

**Additional Information About Director Compensation**

NextEra Energy directors who are salaried employees of NextEra Energy or any of its subsidiaries do not receive any additional compensation for serving as a director or committee member. Mr. Robo is the only such director currently serving on the Board. Effective January 1, 2018, non-employee directors of NextEra Energy received an annual cash retainer of \$90,000 plus a number of shares of NextEra Energy common stock determined by dividing \$160,000 by the closing price of NextEra Energy common stock on the grant date, rounded up to the nearest ten shares. The grant date for the annual retainers paid for 2018 was February 15, 2018, at which time the non-employee directors of NextEra Energy were each granted 1,040 shares of NextEra Energy common stock. These shares are generally not transferable until the director meets the Company's stock ownership guidelines. When joining the Board, newly-elected non-employee

## **Table of Contents**

directors are awarded a grant of NextEra Energy common stock that is approximately equal to the annual common stock retainer awarded to existing non-employee directors, prorated based on the new Director's date of election to the Board. These shares are not transferable until the director meets the Company's stock ownership guidelines.

Non-employee Board committee chairpersons receive an additional annual retainer of \$20,000 for chairing the Audit Committee and \$15,000 for chairing the other committees. The Lead Director receives an annual retainer of \$30,000, except that a Lead Director who also serves as a Chair of any Board committee is only entitled to receive a single annual retainer in an amount equal to the Lead Director annual retainer. A fee of \$2,000 is paid to non-employee directors for each Board and committee meeting attended, whether in person or by telephone. Directors may defer all or a portion of their cash compensation and all or a portion of their equity compensation in the Deferred Compensation Plan and may participate in the Company's matching gift program, which matches gifts to educational institutions up to a maximum of \$10,000 per donor per year. Board members may travel on Company aircraft while on Company business and in limited circumstances for non-business reasons if the Company would incur little, if any, incremental cost, space is available and the aircraft is in use for another authorized purpose. Board members may be accompanied by their immediate family members if space is available. Travel expenses to attend Board or committee meetings or while on Board business are reimbursed.

## **Director Stock Ownership Policy**

Pursuant to the Governance Guidelines, to more closely align the interests of directors and shareholders, directors are required to own NextEra Energy common stock in an amount equal to seven times the annual cash retainer within five years after their initial election to the Board. All directors currently meet this stock ownership guideline. See *Common Stock Ownership of Certain Beneficial Owners and Management* for information about director ownership of NextEra Energy common stock as of March 26, 2018.

**Table of Contents**

**Questions and Answers About the Annual Meeting**

**Why did I only receive a Notice of Internet Availability of Proxy Materials directing me to the Internet instead of the proxy statement and annual report?**

Under SEC rules, NextEra Energy is furnishing proxy materials to many of its shareholders on the Internet, rather than mailing paper copies of the materials to each shareholder.

On or about April 6, 2018, NextEra Energy mailed to many of its shareholders of record a Notice containing instructions on how to access and review the proxy materials, including the proxy statement and annual report to shareholders, on the Internet. The Notice also instructs shareholders on how to access their proxy card to be able to submit their proxies on the Internet. Brokerage firms and other nominees who hold NextEra Energy shares on behalf of beneficial owners will be sending their own similar Notice. Other shareholders, in accordance with their prior requests, have received an e-mail notification of how to access the proxy materials and submit their proxies on the Internet. On or about April 6, 2018, NextEra Energy also began mailing a full set of proxy materials to certain shareholders, including shareholders who have previously requested a paper copy of the proxy materials.

Internet distribution of the proxy materials is designed to expedite receipt by shareholders, lower the cost of the annual meeting and conserve natural resources. However, if you would prefer to receive printed proxy materials, please follow the instructions included in the Notice. If you have previously elected to receive NextEra Energy's proxy materials electronically, you will continue to receive the materials via e-mail unless you elect otherwise.

**How do I access the proxy materials if I received a Notice of Internet Availability of Proxy Materials?**

The Notice provides instructions regarding how to view NextEra Energy's proxy materials for the 2018 annual meeting on the Internet. As explained in greater detail in the Notice, to view the proxy materials and submit your proxy, you will need to follow the instructions in your Notice and have available your 16-digit Control number(s) contained in your Notice.

**How do I request paper copies of the proxy materials?**

Whether you hold NextEra Energy shares through a brokerage firm, bank or other nominee (in street name), or hold NextEra Energy shares directly in your name through NextEra Energy's transfer agent, Computershare Trust Company, N.A. (Computershare), as a shareholder of record, you may request paper copies of the 2018 annual meeting proxy materials by following the instructions listed at [www.proxyvote.com](http://www.proxyvote.com), by telephoning 800-579-1639 or by sending an e-mail to [sendmaterial@proxyvote.com](mailto:sendmaterial@proxyvote.com).



**What is the purpose of the annual meeting?**

At the annual meeting, shareholders will act upon the matters identified in the accompanying notice of annual meeting of shareholders. These matters include the election as directors of the nominees specified in this proxy statement, ratification of appointment of Deloitte & Touche LLP as NextEra Energy's independent registered public accounting firm for 2018, approval, by non-binding advisory vote, of NextEra Energy's compensation of its NEOs as disclosed in this proxy statement and, if properly presented at the meeting, consideration of two shareholder proposals.

**Who may attend the annual meeting?**

Subject to space availability, all shareholders as of the record date, or their duly appointed proxies, may attend the annual meeting. Since seating is limited, admission to the meeting will be on a first-come, first-

## **Table of Contents**

served basis. Registration and seating will begin at 7:30 a.m., Mountain time. If you plan to attend, please note that you will be asked to present valid picture identification, such as a driver's license or passport. Invited representatives of the media and financial community may also attend the annual meeting.

You will need proof of ownership of NextEra Energy common stock on the record date to attend the annual meeting:

If you hold shares directly in your name as a shareholder of record or if you are a participant in NextEra Energy's Employee Retirement Savings Plan:

If you received the Notice and you plan to attend the annual meeting, you may request an admission ticket by calling NextEra Energy Shareholder Services at 800-222-4511.

If you received the proxy materials by mail, an admission ticket is attached to your proxy/confidential voting instruction card. If you plan to attend the annual meeting, please submit your proxy but keep the admission ticket and bring it with you to the annual meeting.

If your shares are held in street name, you will need to bring proof that you were the beneficial owner of those street name shares of NextEra Energy common stock as of the record date, such as a legal proxy or a copy of a bank or brokerage statement, and check in at the registration desk at the annual meeting.

For the safety of attendees, all boxes, handbags and briefcases are subject to inspection. Cameras (including cell phones with photographic capabilities), recording devices and other electronic devices are not permitted at the annual meeting.

## **Will the annual meeting be webcast?**

The annual meeting will be webcast (audio, listen only) on May 24, 2018. If you do not attend the annual meeting, you are invited to visit [www.nexteraenergy.com](http://www.nexteraenergy.com) at 8:00 a.m., Mountain time, on Thursday, May 24, 2018 to access the webcast of the annual meeting. You will not be able to vote your shares via the webcast. A replay of the webcast also will be available on NextEra Energy's website for 90 days after the annual meeting.

## **Who is entitled to vote at the annual meeting?**

Only NextEra Energy shareholders at the close of business on March 26, 2018, the record date for the annual meeting, are entitled to receive notice of, and to vote at, the annual meeting. If you were a shareholder on that date, you will be entitled to vote all of the NextEra Energy shares that you held on that date at the annual meeting or any adjournment

or postponement of the annual meeting.

**What are the voting rights of the holders of the Company's common stock?**

Each outstanding share of NextEra Energy common stock, par value \$.01 per share ( common stock ), will be entitled to one vote on each matter properly brought before the annual meeting.

**What constitutes a quorum?**

The presence at the annual meeting, in person or by proxy, of the holders of a majority of the shares outstanding as of the record date will constitute a quorum, permitting the business of the meeting to be conducted.

In determining the presence of a quorum at the annual meeting, abstentions in person, proxies received but marked as abstentions as to any or all matters to be voted on that permit abstentions and proxies received with broker non-votes on some but not all matters to be voted on will be counted as present.

## **Table of Contents**

### **What is a broker non-vote ?**

A broker non-vote occurs when a broker, bank or other holder of record that holds shares for a beneficial owner ( broker ) does not vote on a particular proposal because the broker has not received voting instructions from the beneficial owner and does not have discretionary voting power for that particular proposal. Brokers may vote on ratification of the appointment of NextEra Energy's independent registered public accounting firm even if they have not received voting instructions from the beneficial owners whose shares they hold. However, brokers may not vote on any of the other matters submitted to shareholders at the 2018 annual meeting, including the election of directors, advisory vote on approval of executive compensation or on any of the shareholder proposals, unless they have received voting instructions from the beneficial owner.

### **What is the difference between holding shares as a shareholder of record and as a beneficial owner?**

If your shares are registered directly in your name with NextEra Energy's transfer agent, Computershare, you are considered, with respect to those shares, the shareholder of record. The Notice or, for some shareholders of record, a full set of the proxy materials has been sent directly to you by or on behalf of NextEra Energy.

If your shares are held in street name, you are considered the beneficial owner of the shares. The Notice or, for some beneficial owners, a full set of the proxy materials has been forwarded to you by or on behalf of your broker, who is considered, with respect to those shares, the shareholder of record.

### **How do I submit my proxy or voting instructions?**

*On the Internet or by telephone or, if you received the proxy materials by mail, also by mail*

On the Internet You may submit your proxy or voting instructions on the Internet 24 hours a day and up until 11:59 p.m., Eastern time, on Wednesday, May 23, 2018 by going to [www.proxyvote.com](http://www.proxyvote.com) and following the instructions on your screen. Please have your Notice or proxy/confidential voting instruction card available when you access the web page. If you hold your shares in street name, your broker, bank, trustee or other nominee may provide additional instructions to you regarding how to submit your proxy or voting instructions on the Internet.

By Telephone You may submit your proxy or voting instructions by telephone by calling the toll-free telephone number (800-690-6903) found on your proxy/confidential voting instruction card or in your Internet instructions, 24 hours a day and up until 11:59 p.m., Eastern time, on Wednesday, May 23, 2018, and following the prerecorded instructions. Please have your proxy/confidential voting instruction card or Notice and instructions

provided on the Internet available when you call. If you hold your shares in street name, your broker, bank, trustee or other nominee may provide additional instructions to you regarding how to submit your proxy or voting instructions by telephone.

**By Mail** If you received the proxy materials by mail, you may submit your proxy by mail by marking the enclosed proxy/confidential voting instruction card, dating and signing it, and returning it in the postage-paid envelope provided to NextEra Energy, Inc. Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717. Your proxy/confidential voting instruction card must be received no later than Wednesday, May 23, 2018. If you hold your shares in street name, your broker, bank, trustee or other nominee may provide additional instructions to you regarding voting your shares by mail.

Please see the Notice, your proxy/confidential voting instruction card or the information your broker provided to you for more information on your options. NextEra Energy's proxy tabulator, Broadridge Investor Communications Solutions, Inc. (Broadridge), must receive any proxy/confidential voting instruction card that will not be delivered in person at the annual meeting, or any vote on the Internet or by telephone, no later than 11:59 p.m., Eastern time, on Wednesday, May 23, 2018.

## **Table of Contents**

If you are a shareholder of record and you return your signed proxy/confidential voting instruction card or submit your proxy on the Internet or by telephone, but do not indicate your voting preferences, the persons named as proxies in the proxy/confidential voting instruction card will vote the shares represented by that proxy as recommended by the Board on all proposals.

### ***In person at the annual meeting***

All shareholders may vote in person at the annual meeting. However, if you are a beneficial owner of shares, you must obtain a legal proxy from your broker and present it to the inspector of election with your ballot to be able to vote in person at the annual meeting. See the response to *Who may attend the annual meeting?* for additional information on how to attend the annual meeting.

Your vote is important. You can save us the expense of a second mailing and further solicitation of proxies by submitting your proxy or voting instructions promptly.

### **May I change my vote after I submit my proxy or voting instructions on the Internet or by telephone or after I return my proxy/confidential voting instruction card or voting instructions?**

Yes. If you are a shareholder of record, you may revoke your proxy before it is exercised by:

providing written notice of the revocation to the Corporate Secretary of the Company at the Company's offices at P.O. Box 14000, 700 Universe Blvd., Juno Beach, Florida 33408-0420;

making timely delivery of later-dated voting instructions on the Internet or by telephone or, if you received the proxy materials by mail, also by making timely delivery of a valid, later-dated proxy/confidential voting instruction card; or

voting by ballot at the annual meeting, although please note that attendance at the meeting will not by itself revoke a previously granted proxy.

You may change your proxy by using any one of these methods regardless of the method you previously used to submit your proxy. If you are a beneficial owner of shares, you may submit new voting instructions by contacting your broker. You may also vote in person at the annual meeting if you obtain a legal proxy as described in the answer to the previous question. All shares for which proxies have been properly submitted and not revoked will be voted at the annual meeting.

### **How do I vote my Employee Retirement Savings Plan (401(k)) shares?**

If you participate in the NextEra Energy, Inc. Employee Retirement Savings Plan (the plan ), you may give voting instructions to Fidelity Management Trust Company, as trustee of the plan ( Trustee ). If you are a non-bargaining NextEra Energy employee, or a bargaining unit employee outside the state of Florida, you may give your voting instructions to the Trustee by following the instructions you received in an e-mail from NEXTERA ENERGY, INC. [*id@ProxyVote.com*] sent to your work e-mail address (unless you opted to receive a paper copy of the proxy materials). If you are a FPL bargaining unit employee in Florida, or a participant in the plan who is not a current employee of NextEra Energy or its subsidiaries, or if you opted out of e-mail delivery, you may give your voting instructions to the Trustee on the Internet or by telephone by following the instructions on your proxy/confidential voting instruction card, or you may give your voting instructions to the Trustee by mail by completing and returning the proxy/confidential voting instruction card accompanying this proxy statement.

Your instructions will tell the Trustee how to vote the number of shares of NextEra Energy common stock in the plan reflecting your proportionate interest in the NextEra Energy Stock Fund and the NextEra Energy Leveraged ESOP Fund. You have this right because the plan deems you to be a named fiduciary of the shares of common stock allocated to your account for voting purposes. Your instructions will also determine the vote of a proportionate number of shares of common stock in the NextEra Energy Leveraged

## **Table of Contents**

ESOP Fund which are not yet allocated to participants. If you do not give the Trustee voting instructions, the number of shares reflecting your proportionate interest in the NextEra Energy Stock Fund and the NextEra Energy Leveraged ESOP Fund will be voted by the Trustee in the same manner as it votes proportionate interests for which it receives voting instructions and your proportionate share of the unallocated NextEra Energy Leveraged ESOP Fund shares will be voted by the Trustee in the same manner as it votes unallocated shares for which instructions are received. The Trustee will vote your shares in accordance with your duly executed instructions received by 1:00 a.m., Eastern time, on Tuesday, May 22, 2018.

You may also revoke previously given voting instructions by 1:00 a.m., Eastern time, on Tuesday, May 22, 2018, by filing written notice of revocation with the Trustee or by giving new voting instructions in any of the ways described above. The Trustee will follow the last timely voting instructions which it receives from you. Your voting instructions will be kept confidential by the Trustee.

## **What is householding and how does it affect me?**

NextEra Energy has adopted a procedure approved by the SEC called householding. Under this procedure, shareholders of record who have the same address and last name and do not participate in electronic delivery of proxy materials will receive only one package containing individual copies of the Notice or proxy materials in paper form for each shareholder of record at the address. This procedure will reduce the volume of duplicate materials shareholders receive, conserve natural resources and reduce NextEra Energy's postage costs. Shareholders who participate in householding and to whom a full set of proxy materials has been mailed will continue to receive separate proxy cards.

If you are a shareholder of record and are eligible for householding, but you and other shareholders of record with whom you share an address currently receive multiple packages containing copies of the Notice or proxy materials in paper form, or if you hold shares in more than one account, and in either case you wish to receive only a single package for your household in the future, please contact Computershare in writing at Computershare Trust Company, N.A., P.O. Box 43078, Providence, RI 02940-3078 or by calling 888-218-4392. You may contact Computershare at the same mailing address or telephone number if you wish to revoke your consent to future householding mailings.

If your household receives only a single package containing a copy of the Notice or the proxy materials, and you wish to receive a separate copy for each shareholder of record, please contact Broadridge toll-free at 800-542-1061, or write to Broadridge, Household Department, 51 Mercedes Way, Edgewood, NY 11717, and separate copies will be provided promptly.

Beneficial owners may request information about householding from their banks, brokers or other holders of record.

## **What vote is required to approve the matters proposed?**



A nominee for director will be elected to the Board if the votes cast for such nominee's election by shareholders present in person or represented by proxy at the meeting and entitled to vote on the matter exceed the votes cast by such shareholders against such nominee's election. See *Director Resignation Policy* in *Proposal 1* for information about NextEra Energy's policy if a nominee for director fails to receive the required vote. All other voting items will be approved if the votes cast favoring the action exceed the votes cast opposing the action. Discretionary voting by brokers is only permitted for the ratification of the appointment of Deloitte and Touche LLP as NextEra Energy's independent registered public accounting firm for 2018. Broker non-votes or abstentions will not affect the outcome or be counted as a vote cast in favor or against any of the other voting items presented.

Unless you give other instructions, the persons named as proxies will vote in accordance with the recommendations of the Board. The Board's recommendations are set forth together with the description of each proposal in this proxy statement.

**Table of Contents**

**Who pays for the solicitation of proxies?**

NextEra Energy is soliciting proxies, and it will bear the expense of solicitation. Proxies will be solicited principally by mail and by electronic media, although directors, officers and employees of NextEra Energy or its subsidiaries may solicit proxies personally, by telephone or by electronic means, but without compensation other than their regular compensation. NextEra Energy has retained D.F. King & Co., Inc. to assist it in the solicitation of proxies, for which D.F. King & Co., Inc. will be paid a fee of \$12,500 plus reimbursement of out-of-pocket expenses. NextEra Energy will reimburse custodians, nominees and other persons for their out-of-pocket expenses in sending the Notice and/or proxy materials to beneficial owners.

**Could other matters be decided at the annual meeting?**

At the date of printing of this proxy statement, the Board did not know of any matters to be submitted for action at the annual meeting other than those referred to in this proxy statement and does not intend to bring before the meeting any matter other than the proposals described in this proxy statement. If, however, other matters are properly brought before the annual meeting, or any adjourned or postponed meeting, your proxies include discretionary authority on the part of the individuals appointed to vote your shares or act on those matters according to their discretion, including voting to adjourn or postpone the annual meeting one or more times to solicit additional proxies with respect to any proposal or for any other reason.

**How can I submit a shareholder proposal for the 2019 annual meeting of shareholders?**

Proposals on matters appropriate for shareholder consideration consistent with Rule 14a-8 under the Exchange Act submitted by shareholders for inclusion in the proxy statement and form of proxy for the 2019 annual meeting of shareholders must be received by the Corporate Secretary at the Company's principal executive offices not later than December 7, 2019. The submission of such proposals by shareholders is subject to regulation by the SEC pursuant to Rule 14a-8.

Under the Bylaws, a shareholder proposal submitted for consideration at the 2019 annual meeting of shareholders, but *not* for inclusion in NextEra Energy's proxy statement and form of proxy, must be received by the Corporate Secretary no earlier than January 24, 2019 and no later than February 23, 2019. Proposals received before January 24, 2019 or after February 23, 2019 will be considered untimely and not properly presented. Notice of such proposals must contain the information specified in the Bylaws, available at [www.investor.nexteraenergy.com/corporate-governance](http://www.investor.nexteraenergy.com/corporate-governance). These advance notice, informational and other provisions are in addition to, and separate from, the requirements that a shareholder must meet in order to have a proposal included in NextEra Energy's proxy statement and form of proxy under SEC regulations.

Shareholder proposals should be sent to the attention of the Corporate Secretary by mail (U.S. certified mail in the case of proposals required to comply with the advance notice provisions of the Bylaws), by personal delivery to NextEra Energy, Inc., P.O. Box 14000, 700 Universe Boulevard, Juno Beach, Florida 33408-0420 or by facsimile to 561-691-7702.

**Table of Contents**

**No Incorporation by Reference**

In the Company's filings with the SEC, information is sometimes incorporated by reference. This means that the Company is referring you to information that has previously been filed with the SEC and the information should be considered as part of the particular filing. As provided under SEC rules, the Audit Committee Report and the Compensation Committee Report contained in this proxy statement will not be deemed to be soliciting material or filed with the SEC, except to the extent that the Company specifically requests that the information be treated as soliciting material or the Company specifically incorporates such information by reference into a document filed with the SEC. In addition, this proxy statement includes several website addresses. These website addresses are intended to provide inactive, textual references only. The information on, or accessible through, these websites is not part of this proxy statement.

**Shareholder Account Maintenance**

NextEra Energy's transfer agent is Computershare. All communications concerning accounts of NextEra Energy shareholders of record, including address changes, name changes, inquiries as to requirements to transfer shares of common stock and similar issues, can be handled by calling Computershare at 888-218-4392 or by calling NextEra Energy Shareholder Services at 800-222-4511. For other information about NextEra Energy, shareholders can visit NextEra Energy's website at [www.nexteraenergy.com](http://www.nexteraenergy.com).

**Regardless of the number of shares you own, it is important that your shares be represented at the annual meeting. Accordingly, the Company requests that you review the proxy materials and submit your proxy or voting instructions on the Internet or by telephone at your earliest convenience by following the instructions on your Notice of Internet Availability of Proxy Materials. Alternatively, if you received your annual meeting proxy materials by mail, you may submit your proxy or voting instructions on the Internet or by telephone, or you may mark, date, sign and return the accompanying proxy/confidential voting instruction card.**

By order of the Board of Directors.

**W. Scott Seeley**

Vice President, Compliance & Corporate Secretary

April 6, 2018

**Table of Contents****Appendix A****Reconciliations of Non-GAAP to GAAP Financial Measures**

The tables below present reconciliations of each non-GAAP financial measure to the most comparable GAAP financial measure for the years ended December 31, 2017 and December 31, 2016. See page 34 of the Company's Annual Report on Form 10-K for the year ended December 31, 2017 for the reasons the Company uses adjusted earnings.

**Reconciliation of Adjusted Earnings to Net Income Attributable to NextEra Energy, Inc.**

	2017	2016
	(millions)	
<b>Net Income Attributable to NextEra Energy, Inc.</b>	\$ 5,378	\$ 2,912
Adjustments pretax:		
Net losses associated with non-qualifying hedges	216	108
Other than temporary impairment losses (income) net	(25)	5
Tax reform-related <sup>(1)</sup>	(1,877)	
Duane Arnold impairment charge	420	
Resolution of contingencies related to a previous asset sale		(9)
Gains on disposal of a business/assets	(1,096)	(445)
Operating loss (income) of Spain solar projects	(4)	12
Merger-related expenses	93	135
Less related income tax expense	60	166
<b>Adjusted Earnings</b>	<b>\$ 3,165</b>	<b>\$ 2,884</b>

<sup>(1)</sup> Net of approximately \$40 million of income tax benefit at FPL.

**Reconciliation of Adjusted Earnings Per Share to Earnings Per Share Attributable to NextEra Energy, Inc. (assuming dilution)**

	2017	2016
<b>Earnings Per Share Attributable to NextEra Energy, Inc. (assuming dilution)</b>	<b>\$ 11.38</b>	<b>\$ 6.25</b>
Adjustments pretax:		
Net losses associated with non-qualifying hedges	0.46	0.23
Other than temporary impairment losses (income) net	(0.05)	
Tax reform-related <sup>(1)</sup>	(3.96)	
Duane Arnold impairment charge	0.89	
Resolution of contingencies related to a previous asset sale		(0.02)
Gains on disposal of a business/assets	(2.32)	(0.95)
Operating loss (income) of Spain solar projects	(0.01)	0.03
Merger-related expenses	0.20	0.29
Less related income tax expense	0.11	0.36
<b>Adjusted Earnings Per Share (assuming dilution)</b>	<b>\$ 6.70</b>	<b>\$ 6.19</b>

<sup>(1)</sup> Net of approximately \$0.08 of income tax benefit at FPL.



**Table of Contents**

NextEra Energy 2018 Annual Meeting

**Westin La Paloma**

**3800 E Sunrise Drive**

**Tucson, AZ 85718**

**From North:**

Start out going south on I-10 E. Take Exit 250 toward Orange Grove Rd. Merge onto N Casa Grande Hwy. Turn left onto W Orange Grove Rd and travel approximately 6 miles. Turn right onto E Skyline Drive. Stay straight to onto E Sunrise Drive. Turn right onto E Via Palomita. The main entrance to The Westin La Paloma will be on the right.

**From South:**

Start out going north on I-19 N. I-19N becomes I-10 W. Take Exit 255 and turn right onto W Miracle Mile/AZ-77. Turn left onto N Oracle Rd/AZ-77 and travel approximately 4 miles. Turn right onto Skyline Drive. Stay straight onto E Sunrise Drive. Turn right onto E Via Palomita. The main entrance to The Westin La Paloma will be on the right.

**From East:**

Start out going southwest on I-10 W. Take Exit 265 and merge onto S Alvernon Way. Turn slight left onto E Golf Links Rd. Turn left onto S Swan Rd and travel approximately 7 miles. Turn left onto E Sunrise Drive. Turn left onto E Via Palomita. The main entrance to The Westin La Paloma will be on the right.

**From West:**

Start out going east on I-8 E. Merge onto I-10 E via exit 178A. Take Exit 250 toward Orange Grove Rd. Merge onto N Casa Grande Hwy. Turn left onto W Orange Grove Rd and travel approximately 6 miles. Turn right onto E Skyline Drive. Stay straight to onto E Sunrise Drive. Turn right onto E Via Palomita. The main entrance to The Westin La Paloma will be on the right.

**Table of Contents**

**700 UNIVERSE BOULEVARD**

**JUNO BEACH, FL 33408**

**VOTE BY INTERNET - [www.proxyvote.com/NEE](http://www.proxyvote.com/NEE)  
or scan the QR Barcode above**

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 p.m. Eastern time the day before the cut-off date or meeting date. Follow the instructions to obtain your records and to create an electronic voting instruction form.

**ELECTRONIC DELIVERY OF FUTURE PROXY MATERIALS**

If you would like to reduce the costs incurred by our company in mailing proxy materials, you can consent to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access proxy materials electronically in future years.

**VOTE BY PHONE - 800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 p.m. Eastern time the day before the cut-off date or meeting date. Have your proxy/confidential voting instruction card in hand when you call and then follow the instructions.

**VOTE BY MAIL**

Mark, sign and date your proxy/confidential voting instruction card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

E40549-P05371-Z72014

KEEP THIS PORTION FOR YOUR RECORDS  
DETACH AND RETURN THIS PORTION ONLY

**THIS PROXY/CONFIDENTIAL VOTING INSTRUCTION CARD IS VALID ONLY WHEN SIGNED AND DATED.**



**NEXTERA  
ENERGY, INC.**

**THE BOARD OF DIRECTORS  
RECOMMENDS A VOTE FOR ALL  
THE NOMINEES LISTED:**

1. Election as directors of the nominees  
specified in the proxy statement

**Nominees: For Against Abstain**

1a. Sherry  
S. Barrat

**THE BOARD OF DIRECTORS  
UNANIMOUSLY RECOMMENDS A  
VOTE FOR PROPOSALS 2 AND 3:**

**For Against Abstain**

1b. James  
L. Camaren

2. Ratification of appointment of Deloitte  
& Touche LLP as NextEra Energy's  
independent registered public  
accounting firm for 2018

1c. Kenneth  
B. Dunn

3. Approval, by non-binding advisory  
vote, of NextEra Energy's  
compensation of its named executive  
officers as disclosed in the proxy  
statement

1d. Naren  
K.  
Gursahaney

**THE BOARD OF DIRECTORS  
UNANIMOUSLY RECOMMENDS A  
VOTE AGAINST PROPOSALS 4  
AND 5:**

**For Against Abstain**

1e. Kirk  
S.  
Hachigian

4. A proposal by Myra Young entitled  
Right to Act by Written Consent to  
request the NextEra Energy Board of  
Directors to permit shareholder action  
by written consent

1f. Toni  
Jennings

5. A proposal by the Comptroller of the  
State of New York, Thomas P.  
DiNapoli, entitled Political  
Contributions Disclosure to request  
semiannual reports disclosing political  
contribution policies and expenditures

1g. Amy  
B. Lane

1h. James  
L. Robo

1i. Rudy  
E. Schupp

1j. John  
L. Skolds

1k. William  
H. Swanson

1l. Hansel  
E. Tookes,  
II

The proxies are also authorized to vote in their discretion upon such other business as may properly be brought before the meeting or any adjournment(s) or postponement(s) thereof.

The shares represented by this proxy/confidential voting instruction card when properly executed will be voted in the manner directed herein by the undersigned. **If no direction is made, this proxy/confidential voting instruction will be voted FOR all nominees listed in proposal 1, FOR proposals 2 and 3 and AGAINST proposals 4 and 5.** If any other matters properly come before the meeting or any adjournment(s) or postponement(s) thereof, the persons named in this proxy/the trustee will vote in their/its discretion.

Please sign your name exactly as it appears hereon. When signing as attorney, executor, administrator, trustee or guardian, please add your title as such. When signing as joint tenants, all parties in the joint tenancy must sign. If a signer is a corporation, please sign in full corporate name by duly authorized officer.

Signature [PLEASE SIGN WITHIN BOX] Signature (Joint Owners) Date

**Table of Contents**

**Annual Meeting Admission Ticket**

**Admission: This ticket, along with a form of picture identification, admits the named shareholder(s).**

Security: For the safety of attendees, all boxes, handbags and briefcases are subject to inspection.

NextEra Energy, Inc.'s 2018 Annual Meeting of Shareholders will be held at 8:00 a.m. Mountain time on May 24, 2018, at The Westin La Paloma at 3800 East Sunrise Drive, Tucson, Arizona.

If you plan to attend the Annual Meeting of Shareholders, please bring this Admission Ticket. If you require special assistance, call

NextEra Energy Shareholder Services at 800-222-4511.

**IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE SHAREHOLDER MEETING TO BE HELD ON MAY 24, 2018:**

The proxy statement and annual report to security holders are available at [www.proxyvote.com/NEE](http://www.proxyvote.com/NEE)

E40550-P05371-Z72014

**NEXTERA ENERGY, INC.**

**PROXY AND CONFIDENTIAL VOTING INSTRUCTION**

**Annual Meeting of Shareholders-May 24, 2018**

**This proxy is solicited on behalf of the Board of Directors.** The shareholder(s) signing on the reverse side hereby appoint(s) W. Scott Seeley and Charles E. Sieving, and each of them, proxies, with full power of substitution, and hereby authorize(s) them to represent and to vote all shares of Common Stock, par value \$.01 per share, of NextEra Energy, Inc. ( Common Stock ) that such shareholder(s) would be entitled to vote at the Annual Meeting of Shareholders of NextEra Energy, Inc. to be held May 24, 2018, and any adjournment(s) or postponement(s) thereof, upon the matters referred to on this proxy and, in their discretion, upon any other business that may properly be brought before the meeting or any adjournment(s) or postponement(s) thereof.

**This confidential voting instruction is solicited on behalf of the Trustee (as hereinafter defined) of the Plan (as hereinafter defined).** The participant or beneficiary in the NextEra Energy, Inc. Employee Retirement Savings Plan ( Plan ) signing on the reverse side, acting as a named fiduciary, hereby provides the voting instructions specified to the trustee of the Plan (the Trustee ), which instructions shall be kept confidential and shall be taken into account by the Trustee in voting, in person, by limited or general power of attorney, or by proxy, the shares and fractional shares of Common Stock that are held by the Trustee, in its capacity as Trustee of the Plan, as of March 26, 2018, at the Annual Meeting of Shareholders of NextEra Energy, Inc. to be held on May 24, 2018, and at any adjournment(s) or postponement(s) thereof. As a named fiduciary, the participant has the right to direct the Trustee how to vote the shares allocated to the participant in the NextEra Energy Stock Fund and NextEra Energy Leveraged ESOP Fund. The Trustee must follow the participant's directions, except in limited circumstances. As a named fiduciary, the participant, and not the Trustee, will be responsible for the consequences of the voting directions given. As to the proposals listed on the reverse side, which are more particularly described in the Proxy Statement, the voting instructions on this Confidential Voting Instruction Card will instruct the Trustee how to vote the number of shares of Common Stock reflecting the participant's proportionate interest in the NextEra Energy Stock Fund and the NextEra Energy Leveraged ESOP Fund. The instructions will also determine the vote on a proportionate number of shares of Common Stock in the NextEra Energy Leveraged ESOP Fund which are not yet allocated to participants. If the participant does not give the Trustee voting instructions, the number of shares reflecting the participant's proportionate interest in the NextEra Energy Stock Fund and NextEra Energy Leveraged ESOP Fund will be voted by the Trustee in the same manner as it votes proportionate interests for which it receives voting instructions and a proportionate share of the unallocated NextEra Energy Leveraged ESOP Fund shares will be voted by the Trustee in the same manner as it votes unallocated shares for which instructions are received.