

ULTRALIFE CORP
Form 10-Q
November 01, 2018

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

FORM 10-Q

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934**

For the Quarter Ended September 30, 2018

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934**

For the transition period from to

Commission File Number 0-27460

ULTRALIFE CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

16-1387013

(State or other jurisdiction of incorporation) (I.R.S. Employer Identification No.)

2000 Technology Parkway

14513

Newark, New York

(Zip Code)

(Address of principal executive offices)

Registrant's telephone number, including area code: **(315) 332-7100**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data file required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares outstanding of the registrant's common stock was 15,956,677, net of 4,019,711 treasury shares, as of October 31, 2018.

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ULTRALIFE CORPORATION AND SUBSIDIARIES

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PART I. FINANCIAL INFORMATION**ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS****ULTRALIFE
CORPORATION
AND
SUBSIDIARIES
CONSOLIDATED
BALANCE
SHEETS****(Dollars in
Thousands)****(Unaudited)**

| | September 30, 2018 | December 31, 2017 |
|---|-----------------------------------|----------------------------------|
| ASSETS | | |
| Current assets: | | |
| Cash | \$ 25,013 | \$ 18,241 |
| Restricted Cash | 441 | 89 |
| Trade Accounts Receivable, Net of Allowance for Doubtful Accounts of \$277 and \$292, Respectively | 14,533 | 14,657 |
| Inventories, Net | 23,118 | 26,326 |
| Prepaid Expenses and Other Current Assets | 2,900 | 2,603 |
| Total Current Assets | 66,005 | 61,916 |
| Property, Equipment and Improvements, Net | 8,792 | 7,570 |
| Goodwill | 20,201 | 20,458 |
| Other Intangible Assets, Net | 6,670 | 7,085 |
| Deferred Income Taxes | 32 | 32 |
| Other Non-Current Assets | 96 | 125 |
| Total Assets | \$ 101,796 | \$ 97,186 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current Liabilities: | | |
| Accounts Payable | \$ 7,260 | \$ 8,787 |

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| | | |
|---|------------|-----------|
| Accrued Compensation and Related Benefits | 1,641 | 2,413 |
| Accrued Expenses and Other Current Liabilities | 3,342 | 2,871 |
| Income Taxes Payable | 121 | 168 |
| Total Current Liabilities | 12,364 | 14,239 |
| Deferred Income Taxes | 3,904 | 3,867 |
| Other Non-Current Liabilities | 32 | 31 |
| Total Liabilities | 16,300 | 18,137 |
| Commitments and Contingencies (Note 11) | | |
| Shareholders' Equity: | | |
| Preferred Stock – Par Value \$.10 Per Share; Authorized 1,000,000 Shares; None Issued | - | - |
| Common Stock – Par Value \$.10 Per Share; Authorized 40,000,000 Shares; Issued – 19,976,388 and 19,670,928 Shares, respectively; Outstanding – 15,956,677 and 15,651,217 Shares, respectively | 1,998 | 1,966 |
| Capital in Excess of Par Value | 182,246 | 180,211 |
| Accumulated Deficit | (77,709) | (82,894) |
| Accumulated Other Comprehensive Loss | (2,473) | (1,611) |
| Treasury Stock - At Cost; 4,019,711 Shares | (18,469) | (18,469) |
| Total Ultralife Corporation Equity | 85,593 | 79,203 |
| Non-Controlling Interest | (97) | (154) |
| Total Shareholders' Equity | 85,496 | 79,049 |
| Total Liabilities and Shareholders' Equity | \$ 101,796 | \$ 97,186 |

The accompanying notes are an integral part of these consolidated financial statements.

**ULTRALIFE
CORPORATION
AND
SUBSIDIARIES
CONSOLIDATED
STATEMENTS OF
INCOME AND
COMPREHENSIVE
INCOME
(In Thousands except
per share amounts)**

(Unaudited)

| | Three month periods ended | | Nine month periods ended | |
|---|--------------------------------------|--------------------------------|-------------------------------------|--------------------------------|
| | September 30, 2018 | October 1, 2017 | September 30, 2018 | October 1, 2017 |
| Revenues | \$20,330 | \$21,047 | \$66,263 | \$63,022 |
| Cost of products sold | 14,289 | 14,792 | 46,390 | 43,656 |
| Gross profit | 6,041 | 6,255 | 19,873 | 19,366 |
| Operating expenses: | | | | |
| Research and development | 1,099 | 1,355 | 3,417 | 3,678 |
| Selling, general and administrative | 3,442 | 3,637 | 10,968 | 11,262 |
| Total operating expenses | 4,541 | 4,992 | 14,385 | 14,940 |
| Operating income | 1,500 | 1,263 | 5,488 | 4,426 |
| Other expense (income): | | | | |
| Interest and financing expense | 13 | 38 | 67 | 147 |
| Miscellaneous | (34) | 20 | (40) | 53 |
| Income before income tax provision | 1,521 | 1,205 | 5,461 | 4,226 |
| Income tax provision | 86 | 104 | 219 | 370 |
| Net income | 1,435 | 1,101 | 5,242 | 3,856 |
| Net income attributable to non-controlling interest | 27 | 3 | 57 | 8 |
| Net income attributable to Ultralife Corporation | 1,408 | 1,098 | 5,185 | 3,848 |
| Other comprehensive (loss) income: | | | | |

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| | | | | |
|---|--------|---------|---------|---------|
| Foreign currency translation adjustments | (436) | 440 | (862) | 1,193 |
| Comprehensive (loss) income attributable to Ultralife Corporation | \$972 | \$1,538 | \$4,323 | \$5,041 |
| Net income per share attributable to Ultralife common shareholders – basic | \$.09 | \$.07 | \$.33 | \$.25 |
| Net income per share attributable to Ultralife common shareholders – diluted | \$.09 | \$.07 | \$.32 | \$.24 |
| Weighted average shares outstanding – basic | 15,952 | 15,564 | 15,859 | 15,495 |
| Potential common shares | 571 | 407 | 548 | 323 |
| Weighted average shares outstanding - diluted | 16,523 | 15,971 | 16,407 | 15,818 |

The accompanying notes are an integral part of these consolidated financial statements.

**ULTRALIFE
CORPORATION
AND
SUBSIDIARIES
CONSOLIDATED
STATEMENTS
OF CASH
FLOWS**

(In Thousands)

(Unaudited)

| | Nine Month Periods Ended | |
|---|-------------------------------------|--------------------------------|
| | September 30, 2018 | October 1, 2017 |
| OPERATING ACTIVITIES: | | |
| Net Income | \$5,242 | \$3,856 |
| Adjustments to Reconcile Net Income to Net Cash Provided By Operating Activities: | | |
| Depreciation | 1,476 | 1,507 |
| Amortization of Intangible Assets | 300 | 315 |
| Amortization of Financing Fees | 27 | 42 |
| Stock-Based Compensation | 707 | 529 |
| Deferred Income Taxes | 54 | 117 |
| Changes in Operating Assets and Liabilities: | | |
| Accounts Receivable | (8) | (2,412) |
| Inventories | 2,947 | (1,221) |
| Prepaid Expenses and Other Assets | (338) | (582) |
| Accounts Payable and Other Liabilities | (2,876) | 1,506 |
| Net Cash Provided By Operating Activities | 7,531 | 3,657 |
| INVESTING ACTIVITIES: | | |
| Purchases of Property, Equipment and Improvements | (1,994) | (971) |
| Net Cash Used In Investing Activities | (1,994) | (971) |
| FINANCING ACTIVITIES: | | |
| Proceeds from Stock Option Exercises | 1,357 | 1,120 |
| Proceeds from Government Grant | 397 | - |
| Net Cash Provided By Financing Activities | 1,754 | 1,120 |
| Effect of Exchange Rate Changes on Cash | (167) | 172 |
| INCREASE IN CASH | 7,124 | 3,978 |

| | | |
|---------------------------|-----------------|-----------------|
| Cash, Beginning of Period | <i>18,330</i> | <i>10,629</i> |
| Cash, End of Period | <i>\$25,454</i> | <i>\$14,607</i> |

The accompanying notes are an integral part of these consolidated financial statements.

ULTRALIFE CORPORATION

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Dollar amounts in thousands – except share and per share amounts)

(Unaudited)

1. BASIS OF PRESENTATION

The accompanying unaudited Consolidated Financial Statements of Ultralife Corporation (the “Company”) and its subsidiaries have been prepared in accordance with generally accepted accounting principles in the United States of America (“GAAP”) for interim financial information and with the instructions to Rule 8-03 of Regulation S-X. Accordingly, they do *not* include all of the information and footnotes for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals and adjustments) considered necessary for a fair presentation of the Consolidated Financial Statements have been included. Results for interim periods should *not* be considered indicative of results to be expected for a full year. Reference should be made to the Consolidated Financial Statements and related notes thereto contained in our Form 10-K for the year ended *December 31, 2017*.

The *December 31, 2017* consolidated balance sheet data referenced herein was derived from audited financial statements, but does *not* include all disclosures required by GAAP.

Our monthly closing schedule is a 4/4/5 weekly-based cycle for each fiscal quarter, as opposed to a calendar month-based cycle for each fiscal quarter. While the actual dates for the quarter-ends will change slightly each year, we believe that there are *not* any material differences when making quarterly comparisons.

2. SUBSEQUENT EVENTS

On October 31, 2018, the Company’s Board of Directors approved a share repurchase program (the “Share Repurchase Program”) which became effective on November 1, 2018, under which the Company is authorized to purchase up to 2.5 million shares of its outstanding common stock over a period not to exceed twelve months.

Under the Share Repurchase Program, shares may be purchased in open market transactions, including through block purchases, through privately negotiated transactions, or pursuant to any trading plan that may be adopted in

accordance with Rule 10b5-1 of the Securities Exchange Act of 1934. The timing, manner, price and amount of any repurchase will be determined at the Company's discretion and the Share Repurchase Program may be suspended, terminated or modified by the Company's Board of Directors at any time for any reason and does not obligate the Company to purchase any specific number of shares. Under the Program, all purchases will be made in accordance with Securities Exchange Act Rule 10b-18, which sets certain restrictions on the method, timing, price and volume of open market stock repurchases.

3. REVENUES

Effective *January 1, 2018*, the Company adopted Accounting Standards Update *2014-09 (Topic 606)* "Revenue from Contracts with Customers". Adoption of *Topic 606* did *not* impact the timing of revenue recognition in our Consolidated Financial Statements for the current or prior interim or annual periods. Accordingly, *no* adjustments have been made to opening retained earnings or prior period amounts.

Revenue Recognition

Revenues are generated from the sale of products. Performance obligations are met and revenue is recognized upon transfer of control to the customer, which is generally upon shipment. When contract terms require transfer of control upon delivery at a customer's location, revenue is recognized on the date of delivery. Revenue is measured as the amount of consideration we expect to receive in exchange for shipped product. Sales, value-added and other taxes billed and collected from customers are excluded from revenue. Customers, including distributors, do *not* have a general right of return. For products shipped under vendor managed inventory arrangements, revenue is recognized and billed when the product is consumed by the customer, at which point control has transferred and there are *no* further obligations by the Company.

Revenues recognized from prior period performance obligations for the *three* and *nine* months ended *September 30, 2018* were *not* material.

As of *September 30, 2018*, the Company had *no* unsatisfied performance obligations for contracts with an original expected duration of greater than *one* year. Pursuant to *Topic 606*, we have applied the practical expedient with respect to disclosure of the deferral and future expected timing of revenue recognition for transaction price allocated to remaining performance obligations.

Deferred revenue, unbilled revenue and deferred contract costs recorded on our Consolidated Balance Sheets as of *September 30, 2018* and *December 31, 2017* were *not* material.

Accounts Receivable

We extend credit to our customers in the normal course of business. We perform ongoing credit evaluations and generally do *not* require collateral. Payment terms are generally *30* days. Trade accounts receivable are recorded at their invoiced amounts, net of allowance for doubtful accounts. We evaluate the adequacy of our allowance for doubtful accounts quarterly. Accounts outstanding for longer than contractual payment terms are considered past due and are reviewed for collectability. We maintain reserves for potential credit losses based upon our historical experience and the aging of specific receivables. Receivable balances are written off when collection is deemed unlikely.

Sales Commissions

Sales commissions are expensed as incurred for contracts with an expected duration of *one* year or less. There were *no* sales commissions capitalized as of *September 30, 2018*.

Shipping and Handling Costs

Costs incurred by us related to shipping and handling are included in cost of products sold. Amounts charged to customers pertaining to these costs are reflected as revenue.

Product Warranties

We generally offer warranties against product defects. Costs incurred to service warranty claims are recorded as costs of products sold. We provide for potential warranty costs based on historical experience. Provision for warranty costs is recorded in other current liabilities and other long-term liabilities on our Consolidated Balance Sheets based on the duration of the warranty. The Company does *not* offer separate service-type warranties on its products.

See Note 12 for disaggregated revenue information.

4. CASH

The Company had cash and restricted cash totaling \$25,454 and \$18,330 as of *September 30, 2018* and *December 31, 2017*, respectively.

| | September 30, 2018 | December 31, 2017 |
|-----------------|-----------------------------------|----------------------------------|
| Cash | \$ 25,013 | \$ 18,241 |
| Restricted Cash | 441 | 89 |
| Total | \$ 25,454 | \$ 18,330 |

Restricted cash at *September 30, 2018* consists of a government grant awarded in the People's Republic of China to fund specified technological research and development expenditures. The grant proceeds will be realized to income as a direct offset to expense as the expenditures are incurred. *No* expenditures have been incurred or proceeds realized with respect to the grant as of *September 30, 2018*. Restricted cash also includes deposits withheld by the Dutch tax authorities and *third* party VAT representatives in connection with a previously utilized logistics arrangement in the Netherlands. Restricted cash is included as a component of the cash balance for purposes of the statement of cash flows.

5. INVENTORIES

Inventories are stated at the lower of cost or market, net of obsolescence reserves, with cost determined under the *first-in, first-out* (FIFO) method. The composition of inventories, net was:

| | September 30, 2018 | December 31, 2017 |
|-----------------|-----------------------------------|----------------------------------|
| Raw Materials | \$ 13,448 | \$ 14,606 |
| Work In Process | 1,857 | 2,013 |
| Finished Goods | 7,813 | 9,707 |
| Total | \$ 23,118 | \$ 26,326 |

6. PROPERTY, EQUIPMENT AND IMPROVEMENTS

Major classes of property, equipment and improvements consisted of the following:

| | September 30, 2018 | December 31, 2017 |
|---|-----------------------------------|----------------------------------|
| Land | \$ 123 | \$ 123 |
| Buildings and Leasehold Improvements | 7,924 | 7,858 |
| Machinery and Equipment | 51,054 | 50,852 |
| Furniture and Fixtures | 1,983 | 2,005 |
| Computer Hardware and Software | 5,549 | 5,338 |
| Construction In Process | 2,601 | 535 |
| | 69,234 | 66,711 |
| Less: Accumulated Depreciation | (60,442) | (59,141) |
| Property, Equipment and Improvements, Net | \$ 8,792 | \$ 7,570 |

Depreciation expense for property, equipment and improvements was as follows:

| Three-month periods ended | Nine-month periods ended |
|--------------------------------------|-------------------------------------|
|--------------------------------------|-------------------------------------|

| | September 30, 2018 | October 1, 2017 | September 30, 2018 | October 1, 2017 |
|----------------------|--------------------|-----------------|--------------------|-----------------|
| Depreciation expense | \$ 496 | \$ 497 | \$ 1,476 | \$ 1,507 |

7. GOODWILL, INTANGIBLE ASSETS AND LONG TERM ASSETS

a. Goodwill

The following table summarizes the goodwill activity by segment for the *nine-month* periods ended *September 30, 2018* and *October 1, 2017*:

| | Battery & Energy Products | Communi-cations Systems | Total |
|--|---------------------------|-------------------------|-----------|
| Balance - December 31, 2016 | \$ 8,472 | \$ 11,493 | \$ 19,965 |
| Effect of Foreign Currency Translation | 416 | - | 416 |
| Balance – October 1, 2017 | 8,888 | 11,493 | 20,381 |
| Effect of Foreign Currency Translation | 77 | - | 77 |
| Balance - December 31, 2017 | 8,965 | 11,493 | 20,458 |
| Effect of Foreign Currency Translation | (257) | - | (257) |
| Balance – September 30, 2018 | \$ 8,708 | \$ 11,493 | \$ 20,201 |

b. Other Intangible Assets

The composition of other intangible assets was:

| | at September 30, 2018 | | |
|-------------------------------|------------------------------|-------------------------------------|------------|
| | Cost | Accumulated Amortization | Net |
| Trademarks | \$3,405 | \$ - | \$3,405 |
| Customer Relationships | 6,529 | 4,352 | 2,177 |
| Patents and Technology | 5,509 | 4,696 | 813 |
| Distributor Relationships | 377 | 377 | - |
| Trade Name | 379 | 104 | 275 |
| Total Other Intangible Assets | \$16,199 | \$ 9,529 | \$6,670 |

| | at December 31, 2017 | | |
|-------------------------------|-----------------------------|-------------------------------------|------------|
| | Cost | Accumulated Amortization | Net |
| Trademarks | \$3,411 | \$ - | \$3,411 |
| Customer Relationships | 6,618 | 4,208 | 2,410 |
| Patents and Technology | 5,545 | 4,595 | 950 |
| Distributor Relationships | 377 | 377 | - |
| Trade Name | 393 | 79 | 314 |
| Total Other Intangible Assets | \$16,344 | \$ 9,259 | \$7,085 |

Amortization expense for intangible assets was as follows:

| | Three-month periods ended | | Nine-month periods ended | |
|-------------------------------------|--------------------------------------|--------------------------------|-------------------------------------|--------------------------------|
| | September 30, 2018 | October 1, 2017 | September 30, 2018 | October 1, 2017 |
| Amortization included in: | | | | |
| Research and development | \$ 36 | \$ 42 | \$111 | \$ 123 |
| Selling, general and administrative | 61 | 64 | 189 | 192 |

| | | | | |
|----------------------------|-------|--------|--------|--------|
| Total amortization expense | \$ 97 | \$ 106 | \$ 300 | \$ 315 |
|----------------------------|-------|--------|--------|--------|

The decrease in the cost value of total other intangible assets from *December 31, 2017* to *September 30, 2018* of *\$145* is the result of the effect of foreign currency translations.

8. REVOLVING CREDIT AGREEMENT

Credit Facilities

On *May 31, 2017*, Ultralife Corporation entered into a Credit and Security Agreement (the “Credit Agreement”) and related security agreements with KeyBank National Association (“KeyBank” or the “Bank”) to establish a \$30,000 senior secured, cash flow-based, revolving credit facility that includes a \$1,500 letter of credit subfacility (the “Credit Facility”). The Credit Agreement provides that the Credit Facility *may* be increased with the Bank’s concurrence to \$50,000 prior to the last *six* months of the term and is scheduled to expire on *May 30, 2020*. The Credit Facility replaces the Company’s asset-based revolving credit facility with PNC Bank National Association which expired in accordance with its terms on *May 24, 2017* (the “Prior Credit Agreement”).

The Credit Facility provides the Company with an aggregate of up to \$30,000 of loan and letter of credit availability determined based on a borrowing base formula. The Company *may* use advances under the Credit Facility for general working capital purposes, to reimburse drawings under letters of credit and to fund capital expenditures and acquisitions, all subject to the terms of the Credit Agreement. The Company had *no* amounts drawn under the Prior Credit Agreement at the time of its expiration and has *not* borrowed under the Credit Facility.

Interest will accrue on outstanding indebtedness under the Credit Agreement at the Overnight LIBOR Rate plus the applicable margin, or at the Base Rate plus the applicable margin, as selected by the Company. During the period beginning *May 31, 2017* and ending *April 1, 2018*, the applicable margin for Overnight LIBOR Loans is 185 basis points, the applicable margin for Base Rate Loans is negative 50 basis points and applicable margin for the Unused Fee is 20 basis points. Beginning *April 2, 2018* and thereafter, the applicable margins will be determined based on the chart below.

| | Applicable Basis | Applicable Basis | Applicable Basis |
|--|----------------------|------------------|-------------------|
| Consolidated Senior Leverage Ratio | Points for Overnight | Points for | Points for Unused |
| | LIBOR Loans | Base Rate Loans | Fee |
| Less than 1.50 to 1.00 | 185 | (50) | 20 |
| Greater than or equal to 1.50 to 1.00 but less than 2.50 to 1.00 | 200 | (25) | 15 |
| Greater than or equal to 2.50 to 1.00 | 215 | 0 | 10 |

The Company must pay a fee on its unused availability equal to the applicable margin for the Unused Fee and customary letter of credit fees.

In addition to the affirmative and negative covenants, the Company must maintain a fixed charge coverage ratio of *1.15 to 1.0*, tested each fiscal quarter for the trailing *four* fiscal quarters, and a minimum tangible net worth of *\$40,000*, tested as of the end of each calendar year. The Company was in full compliance with its covenants as of *September 30, 2018*.

Any outstanding borrowings must be repaid upon expiration of the term of the Credit Facility. Payments must be made during the term to the extent outstanding borrowings exceed the maximum amount then permitted to be drawn as borrowings under the Credit Facility and from the proceeds of certain transactions. Upon the occurrence of an event of default, the outstanding obligations of the Company under the Credit Facility *may* be accelerated in addition to the other remedies available to the Bank under the terms of the Credit Agreement. The Credit Facility is secured by substantially all the assets of the Company.

As of *September 30, 2018*, we had *no* outstanding balance under the Credit Facility and *no* outstanding letters of credit related to the Credit Facility.

9. SHAREHOLDERS' EQUITY

We recorded non-cash stock compensation expense in each period as follows:

| | Three-month periods ended | | Nine-month periods ended | |
|-------------------------|----------------------------------|------------------------|---------------------------------|------------------------|
| | September 30, 2018 | October 1, 2017 | September 30, 2018 | October 1, 2017 |
| Stock Options | \$ 344 | \$ 130 | \$ 653 | \$ 518 |
| Restricted Stock Grants | 19 | 3 | 54 | 11 |
| Total | \$ 363 | \$ 133 | \$ 707 | \$ 529 |

We have stock options outstanding from various stock-based employee compensation plans for which we record compensation cost relating to share-based payment transactions in our financial statements. As of *September 30, 2018*, there was \$681 of total unrecognized compensation cost related to outstanding stock options, which is expected to be recognized over a weighted average period of 1.1 years.

The following table summarizes stock option activity for the *nine-month period ended September 30, 2018*:

| | Number of Shares | Weighted Average Exercise Price | Weighted Average Remaining Contractual Term (years) | Aggregate Intrinsic Value |
|---|-------------------------|--|--|----------------------------------|
| Outstanding at January 1, 2018 | 1,860,211 | \$ 6.10 | | |
| Granted | 217,500 | 9.68 | | |
| Exercised | (305,460) | 4.54 | | |
| Forfeited or Expired | (17,499) | 5.61 | | |
| Outstanding at September 30, 2018 | 1,754,752 | \$ 6.68 | 3.50 | \$ 3,986 |
| Vested and Expected to Vest at September 30, 2018 | 1,650,364 | \$ 6.66 | 3.36 | \$ 3,791 |
| Exercisable at September 30, 2018 | 1,174,378 | \$ 5.75 | 2.68 | \$ 3,193 |

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The following assumptions were used to value stock options granted during the *nine* months ended *September 30, 2018*:

| | |
|--|------|
| Risk-Free Interest Rate | 2.6% |
| Volatility Factor | 47 % |
| Weighted Average Expected Life (Years) | 5 |
| Dividends | 0.0% |

The weighted average grant date fair value of options granted during the *nine* months ended *September 30, 2018* was \$4.22.

On July 25, 2018, the Company's Board of Directors, at the recommendation of the Compensation and Management Committee and pursuant to the Company's Amended and Restated 2004 Long-Term Incentive Plan, modified the option previously granted to the Company's President and Chief Executive Officer to purchase an aggregate 200,000 shares of the Company's common stock at \$10.00, such that the option will fully vest immediately upon the Company's common stock *first* reaching a closing price \$10.00 for 15 trading days in a 30 trading-day period. The option as previously granted provided for vesting in annual increments of 50,000 shares on each of the *four* anniversaries of the date the Company's common stock *first* reached a closing price \$10.00 for 15 trading days in a 30 trading-day period. The option became fully vested during the *third* quarter 2018 and expires *December 30, 2020*. The transaction has been accounted for as an equity award modification pursuant to Accounting Standards Codification Topic 718, Compensation – Stock Compensation. The Company has recognized for the *third* quarter 2018 compensation cost of approximately \$182, representing the incremental fair value of the modified award computed as of the modification date as the difference between the fair value of the modified award and the fair value of the original award immediately before it was modified. The incremental fair value was determined using a Monte Carlo simulation option-pricing model consistent with the valuation methodology used to value and recognize the original award.

FASB's guidance for share-based payments requires cash flows from excess tax benefits to be classified as a part of cash flows from financing activities. Excess tax benefits are realized tax benefits from tax deductions for exercised stock options in excess of the deferred tax asset attributable to stock compensation costs for such stock options. We did *not* record any excess tax benefits in the *first nine* months of 2018 or 2017.

Cash received from stock option exercises under our stock-based compensation plans for the *three*-month periods ended *September 30, 2018* and *October 1, 2017* was \$64 and \$131, respectively. Cash received from stock option exercises under our stock-based compensation plans for the *nine*-month periods ended *September 30, 2018* and *October 1, 2017* was \$1,357 and \$1,120, respectively.

In *January 2018*, 17,500 shares of restricted stock were awarded to certain of our employees. These shares vest in equal annual installments over *three* years. The weighted average grant date fair value of these awards was \$7.16 per share. Unrecognized compensation cost related to these restricted shares was \$71 at *September 30, 2018*.

10. INCOME TAXES

On *December 22, 2017*, the U.S. government enacted comprehensive tax legislation commonly referred to as the Tax Cuts and Jobs Act (the "Tax Act"). The Tax Act makes broad and complex changes to the U.S. tax code, including, but *not* limited to, (1) reducing the U.S. federal corporate tax rate from 35 percent to 21 percent; (2) elimination of the corporate alternative minimum tax (AMT) and changing how existing AMT credits can be realized; (3) changing rules related to usage and limitation of net operating loss carryforwards created in tax years beginning after *December 31*,

2017; (4) generally eliminating U.S. federal income taxes on dividends from foreign subsidiaries for tax years beginning after *December 31, 2017*; and (5) implementing a territorial tax system and imposing a transition toll tax on deemed repatriated earnings of foreign subsidiaries.

The Act provided for a *one-time* deemed mandatory repatriation for post-1986 undistributed foreign subsidiary earnings and profits (“E&P”) through the year ended *December 31, 2017*. The Company had a deficit in foreign E&P and is *not* expected to be subject to the deemed mandatory repatriation.

On *December 22, 2017*, the SEC staff issued Staff Accounting Bulletin *No. 118* to address the application of U.S. GAAP in situations when a registrant does *not* have the necessary information available, prepared, or analyzed (including computations) in reasonable detail to complete the accounting for certain income tax effects of the Tax Act. At *September 30, 2018*, the amounts recorded for the Tax Act remain provisional for the transition tax, the remeasurement of deferred taxes, and our reassessment of permanently reinvested earnings, uncertain tax positions and valuation allowances. These estimates *may* be impacted by further analysis and future clarification and guidance regarding available tax accounting methods and elections, earnings and profits computations, state tax conformity to federal tax changes and the impact of the Global Intangible Low-Taxed Income (“GILTI”) provisions. At *September 30, 2018*, we were *not* able to reasonably estimate, and therefore have *not* recorded, deferred taxes for the GILTI provisions. We have *not* yet determined our policy election with respect to whether to record deferred taxes for basis differences expected to reverse as a result of the GILTI provisions in future periods or use the period cost method.

For the *three-month* periods ended *September 30, 2018* and *October 1, 2017*, we recognized \$86 and \$104, respectively, in income tax expense. For the *nine-month* periods ended *September 30, 2018* and *October 1, 2017*, we recognized \$219 and \$370, respectively, in income tax expense. These are detailed as follows:

| | Three-month periods ended | | Nine-month periods ended | |
|-------------------------------|--------------------------------------|--------------------------------|-------------------------------------|--------------------------------|
| | September 30, 2018 | October 1, 2017 | September 30, 2018 | October 1, 2017 |
| Current Income Tax Provision: | | | | |
| Foreign | \$ 64 | \$ 48 | \$ 153 | \$ 199 |
| Federal | - | 14 | - | 42 |
| State | 4 | 4 | 12 | 12 |
| Deferred Income Tax Provision | 18 | 38 | 54 | 117 |
| Total | \$ 86 | \$ 104 | \$ 219 | \$ 370 |

The deferred income tax provision for the *three-month* and *nine-month* periods ended *September 30, 2018* represents the increase in the taxable temporary difference related to goodwill and certain other indefinite-lived intangible assets of the U.S. operations that cannot be predicted to reverse for book purposes during our loss carryforward periods, partially offset by the amortization of certain intangible assets of Accutronics (U.K.). The deferred income tax provision for the *three-month* and *nine-month* periods ended *October 1, 2017* reflects the higher previously-enacted U.S corporate tax rate. The current income tax provisions for 2018 and 2017 are primarily due to the income generated by our foreign operations during the respective periods.

Our effective consolidated tax rates for the *nine-month* periods ended *September 30, 2018* and *October 1, 2017* were:

| | Nine-Month Periods Ended | |
|----------------------------|---------------------------------|----------------------------|
| | September 30, 2018 | October 1, 2017 |
| Income Before Income Taxes | \$5,461 | \$4,226 |
| Income Tax Provision | 219 | 370 |
| Effective Income Tax Rate | 4.0% | 8.8% |

In 2018 and 2017, in the U.S. and for certain past operations in the U.K., we recognize a valuation allowance for our net operating loss carryforwards and other deferred tax assets that cannot be offset by reversing temporary differences. The recognition of the valuation allowance is based on an assessment of all available evidence, both positive and negative, weighted based on objective verifiability. The assessment of the realizability of the U.S. deferred tax assets was based on a number of factors including our history of operating losses, our historical operating volatility, our historical inability to accurately forecast earnings for future periods and the continued uncertainty of the general business climate. The use of our U.K. net operating loss carryforwards *may* be limited due to the change in the past U.K. operation. Based on our assessment of all available evidence and its weighting based on objective verifiability, we concluded that the realizability of these deferred tax assets is *not* more likely than *not* at *September 30, 2018*. In both 2018 and 2017, we have *not* recognized a valuation allowance against our other foreign deferred tax assets as we believe that it is more likely than *not* that they will be realized. We will continue to evaluate the realizability of our deferred tax assets in future periods.

As of *December 31, 2017*, we have domestic and foreign net operating losses (“NOL”) totaling approximately \$69,594 and \$12,760, respectively, and domestic tax credits of approximately \$1,837, available to reduce future taxable income. Included in our NOL carryforwards are foreign loss carryforwards of approximately \$12,760, nearly all of which can be carried forward indefinitely. The domestic NOL carryforward of \$69,594 expires beginning in 2020 through 2034.

As of *September 30, 2018*, the Company maintains its assertion that all foreign earnings will be indefinitely reinvested in those operations.

There were *no* unrecognized tax benefits related to uncertain tax positions at *September 30, 2018* and *December 31, 2017*.

As a result of our operations, we file income tax returns in various jurisdictions including U.S. federal, U.S. state and foreign jurisdictions. We are routinely subject to examination by taxing authorities in these various jurisdictions. Our U.S. tax matters for the years 2002 through 2017 remain subject to examination by the Internal Revenue Service (“IRS”) and various state and local tax jurisdictions due to our NOL carryforwards. Our tax matters for the years 2009 through 2017 remain subject to examination by the respective foreign tax jurisdiction authorities.

11. EARNINGS PER SHARE

Basic earnings per share (“EPS”) is computed by dividing net income attributable to Ultralife Corporation by the weighted-average shares outstanding during the period. Diluted EPS includes the dilutive effect of securities, if any, and is calculated using the treasury stock method. For the *three*-month period ended *September 30, 2018*, 1,252,502 stock options and 17,500 restricted stock awards were included in the calculation of Diluted EPS as such securities are dilutive. Inclusion of these securities resulted in 571,829 additional shares in the calculation of fully diluted earnings per share. For the comparable *three*-month period ended *October 1, 2017*, 1,481,844 stock options and *no* restricted stock awards were included in the calculation of Diluted EPS resulting in 407,668 additional shares in the calculation of fully diluted earnings per share. For the *nine*-month periods ended *September 30, 2018* and *October 1, 2017*, 1,252,502 and 1,066,844 stock options and 17,500 and *zero* restricted stock awards, respectively, were included in the calculation of Diluted EPS as such securities are dilutive. Inclusion of these securities resulted in 548,004 and 323,217 additional shares, respectively, in the calculation of fully diluted earnings per share.

There were 502,250 and 569,000 outstanding stock options for the *three*-month periods ended *September 30, 2018* and *October 1, 2017*, respectively, which were *not* included in EPS as the effect would be anti-dilutive. There were

502,250 and 984,000 outstanding stock options for the *nine*-month periods ended *September 30, 2018* and *October 1, 2017*, respectively, which were *not* included in EPS as the effect would be anti-dilutive.

12. COMMITMENTS AND CONTINGENCIES

a. Purchase Commitments

As of *September 30, 2018*, we have made commitments to purchase approximately \$3,230 of production machinery and equipment.

b. Product Warranties

We estimate future costs associated with expected product failure rates, material usage and service costs in the development of our warranty obligations. Warranty reserves are based on historical experience of warranty claims and generally will be estimated as a percentage of sales over the warranty period. In the event the actual results of these items differ from the estimates, an adjustment to the warranty obligation would be recorded. Changes in our product warranty liability during the *first nine* months of 2018 and 2017 were as follows:

| | Nine-Month Periods Ended | |
|--|-------------------------------------|-----------------------|
| | September 30, | October 1, |
| | 2018 | 2017 |
| Accrued Warranty Obligations – Beginning | \$ 149 | \$ 172 |
| Accruals for Warranties Issued | (9) | 66 |
| Settlements Made | (54) | (58) |
| Accrued Warranty Obligations – Ending | \$ 86 | \$ 180 |

c. Contingencies and Legal Matters

We are subject to legal proceedings and claims that arise from time to time in the normal course of business. We believe that the final disposition of such matters will *not* have a material adverse effect on our financial position, results of operations or cash flows.

Dreamliner Litigation

In *July 2013*, an unoccupied Boeing 787 Dreamliner aircraft operated by Ethiopian Airlines was damaged by fire while parked at London Heathrow Airport. Following an investigation of this incident conducted by U.K. and U.S. regulatory authorities as well as by the manufacturer of the aircraft, a final report was issued by the Air Accidents Investigative Branch – UK Civil Aviation regulatory authority, with findings indicating that the fire was primarily caused by circumstances related to the plane’s emergency locator transmitter (“ELT”) manufactured and installed by another company. A component of the ELT is a battery pack which incorporates Ultralife’s industry-standard lithium

manganese dioxide non-rechargeable D-cell, which Ultralife has produced since 2001, with wide-use in global defense and commercial applications.

On *May 4, 2015*, we were notified of a lawsuit in which we were named, along with other suppliers to the aircraft manufacturer, concerning that *2013* fire, which was filed by Ethiopian Airlines Enterprise in the Commercial Court, Queen's Bench Division of the High Court of Justice, London. We immediately referred this matter to our insurers.

This lawsuit has now been resolved (*February 2018*), the claimant has terminated the action against the Company, and the Court has acknowledged and consented to this termination. The matter was terminated without financial consequences to the Company.

13. BUSINESS SEGMENT INFORMATION

We report our results in *two* operating segments: Battery & Energy Products and Communications Systems. The Battery & Energy Products segment includes: lithium 9-volt, cylindrical and other non-rechargeable batteries, in addition to rechargeable batteries, uninterruptable power supplies, charging systems and accessories. The Communications Systems segment includes: RF amplifiers, power supplies, cable and connector assemblies, amplified speakers, equipment mounts, case equipment, man-portable systems, integrated communication systems for fixed or vehicle applications and communications and electronics systems design. We believe that reporting performance at the gross profit level is the best indicator of segment performance. As such, we report segment performance at the gross profit level and operating expenses as corporate charges.

The components of segment performance were as follows:

Three-Month Period Ended September 30, 2018:

| | Battery & Energy Products | Communi- cations Systems | Corporate | Total |
|---|--|---|------------------|--------------|
| Revenues | \$ 17,289 | \$ 3,041 | \$ - | \$20,330 |
| Segment Contribution | 4,702 | 1,339 | (4,541) | 1,500 |
| Interest, Financing and Miscellaneous Income, Net | | | 21 | 21 |
| Tax Provision | | | (86) | (86) |
| Non-Controlling Interest | | | (27) | (27) |
| Net Income Attributable to Ultralife | | | | \$1,408 |

Three-Month Period Ended October 1, 2017:

| Battery & Energy Products | Communi- cations Systems | Corporate | Total |
|--|---|------------------|--------------|
|--|---|------------------|--------------|

Energy Systems

Products

| | | | | |
|--|-----------|----------|----------|-----------|
| Revenues | \$ 18,616 | \$ 2,431 | \$ - | \$ 21,047 |
| Segment Contribution | 5,186 | 1,069 | (4,992) | 1,263 |
| Interest, Financing and Miscellaneous Expense, Net | | | (58) | (58) |
| Tax Provision | | | (104) | (104) |
| Non-Controlling Interest | | | (3) | (3) |
| Net Income Attributable to Ultralife | | | | \$ 1,098 |

Nine-Month Period Ended *September 30, 2018:*

| | Battery & Energy Products | Communi- cations Systems | Corporate | Total |
|--|--|---|------------------|--------------|
| Revenues | \$ 52,344 | \$ 13,919 | \$ - | \$ 66,263 |
| Segment Contribution | 14,664 | 5,209 | (14,385) | 5,488 |
| Interest, Financing and Miscellaneous Expense, Net | | | (27) | (27) |
| Tax Provision | | | (219) | (219) |
| Non-Controlling Interest | | | (57) | (57) |
| Net Income Attributable to Ultralife | | | | \$ 5,185 |

Nine-Month Period Ended *October 1, 2017:*

| | Battery & Energy Products | Communi- cations Systems | Corporate | Total |
|--|--|---|------------------|--------------|
| Revenues | \$ 52,977 | \$ 10,045 | \$ - | \$ 63,022 |
| Segment Contribution | 14,858 | 4,508 | (14,940) | 4,426 |
| Interest, Financing and Miscellaneous Expense, Net | | | (200) | (200) |
| Tax Provision | | | (370) | (370) |
| Non-Controlling Interest | | | (8) | (8) |
| Net Income Attributable to Ultralife | | | | \$ 3,848 |

The following tables disaggregate our business segment revenues by major source and geography.

Commercial and Government/Defense Revenue Information:

| Three-Month Period Ended September 30, 2018: | Total | Commercial | | Government/ | |
|---|----------------|-------------------|---|--------------------|---|
| | Revenue | | | Defense | |
| Battery & Energy Products | \$ 17,289 | \$ 10,127 | | \$ 7,162 | |
| Communications Systems | 3,041 | - | | 3,041 | |
| Total | \$ 20,330 | \$ 10,127 | | \$ 10,203 | |
| | | 50 | % | 50 | % |

| Three-Month Period Ended October 1, 2017: | Total | Commercial | | Government/ | |
|--|----------------|-------------------|---|--------------------|---|
| | Revenue | | | Defense | |
| Battery & Energy Products | \$ 18,616 | \$ 10,817 | | \$ 7,799 | |
| Communications Systems | 2,431 | - | | 2,431 | |
| Total | \$ 21,047 | \$ 10,817 | | \$ 10,230 | |
| | | 51 | % | 49 | % |

| Nine-Month Period Ended September 30, 2018: | Total | Commercial | | Government/ | |
|--|----------------|-------------------|---|--------------------|---|
| | Revenue | | | Defense | |
| Battery & Energy Products | \$ 52,344 | \$ 30,007 | | \$ 22,337 | |
| Communications Systems | 13,919 | - | | 13,919 | |
| Total | \$ 66,263 | \$ 30,007 | | \$ 36,256 | |
| | | 45 | % | 55 | % |

| Nine-Month Period Ended October 1, 2017: | Total | Commercial | | Government/ | |
|---|----------------|-------------------|---|--------------------|---|
| | Revenue | | | Defense | |
| Battery & Energy Products | \$ 52,977 | \$ 30,988 | | \$ 21,989 | |
| Communications Systems | 10,045 | - | | 10,045 | |
| Total | \$ 63,022 | \$ 30,988 | | \$ 32,034 | |
| | | 49 | % | 51 | % |

U.S. and Non-U.S. Revenue Information¹:

| Three-Month Period Ended September 30, 2018: | Total | United | Non-United | | |
|---|----------------|---------------|-------------------|----|---|
| | Revenue | States | States | | |
| Battery & Energy Products | \$ 17,289 | \$ 9,389 | \$ 7,900 | | |
| Communications Systems | 3,041 | 2,140 | 901 | | |
| Total | \$ 20,330 | \$ 11,529 | \$ 8,801 | | |
| | | 57 | % | 43 | % |

| Three-Month Period Ended October 1, 2017: | Total | United | Non-United | | |
|--|----------------|---------------|-------------------|----|---|
| | Revenue | States | States | | |
| Battery & Energy Products | \$ 18,616 | \$ 9,161 | \$ 9,455 | | |
| Communications Systems | 2,431 | 2,144 | 287 | | |
| Total | \$ 21,047 | \$ 11,305 | \$ 9,742 | | |
| | | 54 | % | 46 | % |

| Nine-Month Period Ended September 30, 2018: | Total | United | Non-United | | |
|--|----------------|---------------|-------------------|----|---|
| | Revenue | States | States | | |
| Battery & Energy Products | \$ 52,344 | \$ 29,451 | \$ 22,893 | | |
| Communications Systems | 13,919 | 12,747 | 1,172 | | |
| Total | \$ 66,263 | \$ 42,198 | \$ 24,065 | | |
| | | 64 | % | 36 | % |

| Nine-Month Period Ended October 1, 2017: | Total | United | Non-United | | |
|---|----------------|---------------|-------------------|----|---|
| | Revenue | States | States | | |
| Battery & Energy Products | \$ 52,977 | \$ 25,832 | \$ 27,145 | | |
| Communications Systems | 10,045 | 9,399 | 646 | | |
| Total | \$ 63,022 | \$ 35,231 | \$ 27,791 | | |
| | | 56 | % | 44 | % |

¹ Sales classified to U.S. include shipments to U.S.-based prime contractors which in some cases *may* serve non-U.S. projects

14. RECENT ACCOUNTING PRONOUNCEMENTS AND DEVELOPMENTS

In *May 2014*, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update *2014-09* (Topic *606*) “Revenue from Contracts with Customers” related to revenue from contracts with customers. Under this standard, revenue is recognized when promised goods or services are transferred to customers in an amount that reflects the consideration that is expected to be received for those goods or services. The updated standard will replace most existing revenue recognition guidance under GAAP and permits the use of either the retrospective or cumulative effect transition method. Topic *606* is effective for annual reporting periods beginning after *December 15, 2017*, including interim periods within that reporting period. The Company has adopted Topic *606* effective *January 1, 2018*. See Note 2 for further discussion.

In *November 2016*, the FASB issued Accounting Standards Update *2016-18*, “Statement of Cash Flows (Topic 230): Restricted Cash”. The standard is effective for fiscal years beginning after *December 31, 2017*, and interim periods within those fiscal years, and should be applied using a retrospective transition method for each period presented. The standard requires that amounts generally described as restricted cash and restricted cash equivalents be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total cash amounts shown on the statements of cash flows. The Company has adopted this standard effective *January 1, 2018*. As a result, restricted cash has been included in the total cash amounts on the Company’s Consolidated Statement of Cash Flows for all periods presented and the required disclosures have been included in the Notes to Consolidated Financial Statements.

In *August 2016*, the FASB issued Accounting Standards Update *2016-15*, “Statement of Cash Flows (Topic 230), Classification of Certain Cash Receipts and Cash Payments”. The standard makes *eight* targeted changes to how cash receipts and cash payments are presented and classified in the statement of cash flows. The standard is effective for fiscal years beginning after *December 15, 2017*, and interim periods within those fiscal years. The standard requires adoption on a retrospective basis unless it is impracticable to apply, in which case the Company would be required to apply the amendments prospectively as of the earliest date practicable. The Company has adopted this standard effective *January 1, 2018*. Adoption of this standard did *not* impact our Consolidated Financial Statements for the current or prior periods presented.

In *May 2017*, the FASB issued Accounting Standards Update *2017-09*, “Compensation – Stock Compensation (Topic 718) – Scope of Modification Accounting”, which provides guidance about which changes to the terms or conditions of a share-based payment award require an entity to apply modification accounting in Topic 718. The standard is effective for fiscal years beginning after *December 15, 2017* and interim periods within those fiscal years. The standard is to be applied on a prospective basis to an award modified on or after the adoption date. The Company has adopted this standard effective *January 1, 2018*. Adoption of this standard did *not* impact our Consolidated Financial Statements.

There have been *no* developments to recently issued accounting standards, including the expected dates of adoption and anticipated effects on the Company’s Consolidated Financial Statements, from those disclosed in the Company’s *2017 Annual Report on Form 10-K*, except for the following:

In *March 2018*, the FASB issued Accounting Standards Update *2018-05*, “Income Taxes (Topic 740): Amendments to SEC Paragraphs Pursuant to SEC Staff Accounting Bulletin *No. 118*”. The standard adds various Securities and Exchange Commission (“SEC”) paragraphs pursuant to the issuance of the *December 2017 SEC Staff Accounting Bulletin No. 118*, “Income Tax Accounting Implications of the Tax Cuts and Jobs Act” (“SAB *118*”), which was effective immediately. The SEC issued SAB *118* to address concerns about reporting entities’ ability to timely comply with the accounting requirements to recognize all of the effects of the Tax Cuts and Jobs Act in the period of enactment. SAB *118* allows disclosure that timely determination of some or all of the income tax effects from the Tax Cuts and Jobs Act are incomplete by the due date of the financial statements and if possible to provide a reasonable estimate. We have accounted for the tax effects of the Tax Cuts and Jobs Act under the guidance of SAB *118*. We have determined reasonable estimates for those effects and have recorded provisional amounts in our Consolidated

Financial Statements as of *September 30, 2018* and *December 31, 2017*.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements. This report contains certain forward-looking statements and information that are based on the beliefs of management as well as assumptions made by and information currently available to management. The statements contained in this report relating to matters that are not historical facts are forward-looking statements that involve risks and uncertainties, including, but not limited to, our reliance on certain key customers; potential costs because of the warranties we supply with our products and services; possible future declines in demand for the products that use our batteries or communications systems; the unique risks associated with our China operations; our efforts to develop new commercial applications for our products; possible breaches in security and other disruptions; reduced U.S. and foreign military spending including the uncertainty associated with government budget approvals; potential disruptions in our supply of raw materials and components; variability in our quarterly and annual results and the price of our common stock; our inability to comply with changes to the regulations for the shipment of our products; safety risks, including the risk of fire; possible impairments of our goodwill and other intangible assets; negative publicity of Lithium-ion batteries; our resources being overwhelmed by our growth prospects; our ability to retain top management and key personnel; our exposure to foreign currency fluctuations; our customers' demand falling short of volume expectations in our supply agreements; the risk that we are unable to protect our proprietary and intellectual property; rules and procedures regarding contracting with the U.S. and foreign governments; exposure to possible violations of the U.S. Foreign Corrupt Practices Act, the U.K. Bribery Act or other anti-corruption laws; our ability to utilize our net operating loss carryforwards; our ability to comply with government regulations regarding the use of "conflict minerals"; possible audits of our contracts by the U.S. and foreign governments and their respective defense agencies; known and unknown environmental matters; technological innovations in the non-rechargeable and rechargeable battery industries; and other risks and uncertainties, certain of which are beyond our control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may differ materially from those forward-looking statements described herein. When used in this report, the words "anticipate", "believe", "estimate" or "expect" or words of similar import are intended to identify forward-looking statements. For further discussion of certain of the matters described above and other risks and uncertainties, see Item 1A, "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2017.

Undue reliance should not be placed on our forward-looking statements. Except as required by law, we disclaim any obligation to update any risk factors or to publicly announce the results of any revisions to any of the forward-looking statements contained in this Quarterly Report on Form 10-Q or our Annual Report on Form 10-K for the year ended December 31, 2017 to reflect new information or risks, future events or other developments.

The following discussion and analysis should be read in conjunction with the accompanying Consolidated Financial Statements and Notes thereto appearing elsewhere in this Form 10-Q and the Risk Factors and our Consolidated Financial Statements and Notes thereto contained in our Annual Report on Form 10-K for the year ended December 31, 2017.

The financial information in this Management's Discussion and Analysis of Financial Condition and Results of Operations is presented in thousands of dollars, except for share and per share amounts.

General

We offer products and services ranging from power solutions to communications and electronics systems to customers across the globe in the government, defense and commercial sectors. With an emphasis on strong engineering and a collaborative approach to problem solving, we design and manufacture power and communications systems including: rechargeable and non-rechargeable batteries, charging systems, communications and electronics systems and accessories, and custom engineered systems. We continually strive to increase the size and profitability of our business through the design, development and sale of new products, expansion of our sales force to penetrate new markets and geographies, as well as seeking opportunities to expand through acquisitions.

We sell our products worldwide through a variety of trade channels, including original equipment manufacturers (“OEMs”), industrial and defense supply distributors, and directly to U.S. and international defense departments and government agencies. We enjoy strong name recognition in our markets under our Ultralife® Batteries, Lithium Power®, McDowell Research®, AMTI™, ABLE™, ACCUTRONICS™, ACCUPRO™, ENTELLION™ brands. We have sales operations and product development facilities in North America, Europe and Asia.

We report our results in two operating segments: Battery & Energy Products and Communications Systems. The Battery & Energy Products segment includes: Lithium 9-volt, cylindrical, thin cell and other non-rechargeable batteries, in addition to rechargeable batteries, uninterruptable power supplies, charging systems and accessories. The Communications Systems segment includes: RF amplifiers, power supplies, cable and connector assemblies, amplified speakers, equipment mounts, case equipment, man-portable systems, integrated communication systems for fixed or vehicle applications and communications and electronics systems design. We believe that reporting performance at the gross profit level is the best indicator of segment performance. As such, we report segment performance at the gross profit level and operating expenses as Corporate charges.

Overview

Consolidated revenues of \$20,330 for the three-month period ended September 30, 2018, decreased by \$717 or 3.4%, from \$21,047 during the three-month period ended October 1, 2017, due to lower non-U.S. government/defense and 9-Volt battery sales.

Gross profit for the three-month period ended September 30, 2018 was \$6,041 or 29.7% of revenues, compared to \$6,255 or 29.7% of revenues, for the same quarter a year ago. The decline in gross profit resulted from lower sales.

Operating expenses decreased to \$4,541 during the three-month period ended September 30, 2018, compared to \$4,992 during the three-month period ended October 1, 2017. The \$451 or 9.0% decrease reflects continued tight control over discretionary spending.

Operating income for the three-month period ended September 30, 2018 was \$1,500 or 7.4% of revenues, compared to \$1,263 or 6.0% for the year-earlier period. The 18.7% increase in operating income resulted from lower operating expenses.

Net income attributable to Ultralife was \$1,408 or \$0.09 per share – basic and diluted, for the three-month period ended September 30, 2018, compared to \$1,098, or \$0.07 per share – basic and diluted, for the three-month period ended October 1, 2017.

Adjusted EBITDA, defined as net income attributable to Ultralife before net interest expense, provision (benefit) for income taxes, depreciation and amortization, and stock-based compensation expense, amounted to \$2,472 in the third quarter of 2018 compared to \$1,985 for the third quarter of 2017. See the section “Adjusted EBITDA” beginning on page 25 for a reconciliation of Adjusted EBITDA to net income attributable to Ultralife.

We are delighted about the two recently announced Communications Systems delivery contracts totaling \$19.2 million to supply our Vehicle Amplifier-Adaptors and Mounted Power Amplifiers for the U.S. Army, as well as the \$9.5 million IDIQ contract to supply our communication kits for an undisclosed branch of the U.S. Department of Defense.

We remain focused on our revenue diversification strategy, pursuing commercial opportunities and government/defense opportunities as U.S. spending continues to recover, and are positioned to deliver another year of profitable growth in 2018.

Results of Operations

Three-Month Periods Ended September 30, 2018 and October 1, 2017

Revenues. Consolidated revenues for the three-month period ended September 30, 2018 amounted to \$20,330, a decrease of \$717, or 3.4%, from the \$21,047 reported for the three-month period ended October 1, 2017.

Battery & Energy Products revenues decreased \$1,327, or 7.1%, from \$18,616 for the three-month period ended October 1, 2017 to \$17,289 for the three-month period ended September 30, 2018, reflecting lower 9-Volt battery sales to our Europe-based customers, timing of orders to non-U.S. government/defense customers and large shipments to an industrial commercial customer in 2017 which did not re-occur in 2018. Our U.S. government/defense sales increased 9.6% for the quarter due primarily to higher sales of our primary 5390 batteries to the U.S. Department of Defense, consistent with the recovery in domestic defense spending.

Communications Systems revenues increased \$610, or 25.1%, from \$2,431 during the three-month period ended October 1, 2017 to \$3,041 for the three-month period ended September 30, 2018. This increase is attributable to higher shipments of core products such as our 20-watt amplifiers, universal vehicle adaptors and other radio accessories.

Cost of Products Sold / Gross Profit. Cost of products sold totaled \$14,289 for the quarter ended September 30, 2018, a decrease of \$503, or 3.4%, from the \$14,792 reported for the same three-month period a year ago. The decrease was primarily due to lower year-over-year sales of our Battery & Energy Products business. Consolidated cost of products sold as a percentage of total revenue remained constant at 70.3% for the 2018 and 2017 three-month periods. Correspondingly, consolidated gross margin was 29.7% for both periods.

For our Battery & Energy Products segment, gross profit for the third quarter of 2018 was \$4,702 or 27.2% of revenues, a decrease of \$484 or 9.3% from gross profit of \$5,186, or 27.9% of revenues, for the third quarter of 2017. Battery & Energy Products' gross margin decreased for the three-month period ended September 30, 2018 by 70 basis

points, reflecting product mix.

For our Communications Systems segment, gross profit for the third quarter of 2018 was \$1,339 or 44.0% of revenues, an increase of \$270 or 25.2%, from gross profit of \$1,069, or 44.0% of revenues, for the third quarter of 2017. Both three-month periods reflect the product mix of our high-value proposition core products such as our 20-watt amplifiers, universal vehicle adaptors and other radio accessories.

Operating Expenses. Total operating expenses for the three-month period ended September 30, 2018 totaled \$4,541, a decrease of \$451 or 9.0% from the \$4,992 reported during the three-month period ended October 1, 2017. The reduction for the 2018 third quarter reflects the continued tight control over discretionary spending.

Overall, operating expenses as a percentage of revenues were 22.3% for the quarter ended September 30, 2018 compared to 23.7% for the quarter ended October 1, 2017. Amortization expense associated with intangible assets related to our acquisitions was \$97 for the third quarter of 2018 (\$61 in selling, general and administrative expenses and \$36 in research and development costs), compared with \$106 for the third quarter of 2017 (\$64 in selling, general, and administrative expenses and \$42 in research and development costs). Research and development costs were \$1,099 for the three-month period ended September 30, 2018, a decrease of \$256 or 18.9%, from \$1,355 for the three-months ended October 1, 2017. The decrease primarily reflects the timing of development and testing costs associated with new products. Selling, general, and administrative expenses decreased \$195 or 5.4%, to \$3,442 for the third quarter of 2018 from \$3,637 for the third quarter of 2017. The decrease is attributable to continued tight control over discretionary administrative spending and lower sales commissions due to lower sales in the third quarter of 2018.

Other Expense (Income). Other income totaled \$21 for the three-month period ended September 30, 2018 compared to other expense of \$58 for the three-month period ended October 1, 2017. Interest and financing expense, net of interest income, decreased \$25 from \$38 for the third quarter of 2017 to \$13 for the comparable period in 2018. The decrease is due to higher interest income resulting from our increased cash balance in 2018 as compared to 2017. Miscellaneous income amounted to \$34 for the third quarter of 2018 compared with miscellaneous expense of \$20 for the third quarter of 2017, primarily due to transactions impacted by foreign currency fluctuations in the U.S. dollar relative to the Pound Sterling, and the strengthening of the U.S dollar to the Pound Sterling from the end of the second quarter to the end of the third quarter in 2018.

Income Taxes. The tax provision for the 2018 third quarter was \$86 compared to \$104 for the third quarter of 2017. See Note 9 in the Notes to Consolidated Financial Statements for additional information regarding our income taxes.

Net Income Attributable to Ultralife. Net income attributable to Ultralife was \$1,408, or \$0.09 per share – basic and diluted, for the three-month period ended September 30, 2018, compared to \$1,098, or \$0.07 per share – basic and diluted, for the three-month period ended October 1, 2017. Average weighted common shares outstanding used to compute diluted earnings per share increased from 15,971,243 in the third quarter of 2017 to 16,523,433 in the third quarter of 2018. The increase in 2018 is attributable to stock option exercises since the third quarter of 2017 and an increase in the weighted average stock price to compute diluted shares from \$6.86 for the third quarter of 2017 to \$9.29 for the third quarter of 2018.

Nine-Month Periods Ended September 30, 2018 and October 1, 2017

Revenues. Consolidated revenues for the nine-month period ended September 30, 2018 amounted to \$66,263, an increase of \$3,241 or 5.1%, from the \$63,022 reported for the nine-month period ended October 1, 2017.

Battery & Energy Products revenues decreased \$633, or 1.2%, from \$52,977 for the nine-month period ended October 1, 2017 to \$52,344 for the nine-month period ended September 30, 2018. Government and defense sales of this segment increased 1.6% from the 2017 nine-month period, reflecting a 21.5% increase in U.S. government and defense sales, and now comprise 42.7% of total segment sales versus 41.5% last year. The increase primarily reflects sales of our primary 5390 batteries to the U.S. Department of Defense. While shipments of batteries and chargers for medical applications increased 6.9%, overall commercial revenues of this segment decreased 3.2% from the 2017 nine-month period and now comprise 57.3% of total segment sales versus 58.5% last year. The year-over-year decrease resulted from lower shipments of 9-Volt batteries and non-recurring industrial commercial product sales in 2017.

Communications Systems revenues increased \$3,874, or 38.6%, from \$10,045 during the nine-month period ended October 1, 2017 to \$13,919 for the nine-month period ended September 30, 2018. This increase is primarily attributable to the fulfillment of a Vehicle Amplifier Adaptors award received in December 2017 from a large global defense prime contractor for the U.S. Army's Security Force Assistance Brigades and shipments of our Vehicle Installed Power Enhanced Rifleman Appliqué ("VIPER").

Cost of Products Sold / Gross Profit. Cost of products sold totaled \$46,390 for the nine-month period ended September 30, 2018, an increase of \$2,734 or 6.3%, from the \$43,656 reported for the same nine-month period a year ago. Consolidated cost of products sold as a percentage of total revenue increased from 69.3% for the nine-month period ended October 1, 2017 to 70.0% for the nine-month period ended September 30, 2018. Correspondingly, consolidated gross margin was 30.0% for the nine-month period ended September 30, 2018, compared with 30.7% for the nine-month period ended October 1, 2017, due to product mix.

For our Battery & Energy Products segment, the cost of products sold decreased \$439 or 1.2%, from \$38,119 during the nine-month period ended October 1, 2017 to \$37,680 during the nine-month period ended September 30, 2018 due to lower sales in the 2018 period. Battery & Energy Products' gross profit for the 2018 nine-month period was \$14,664 or 28.0% of revenues, a decrease of \$194 or 1.3% from gross profit of \$14,858, or 28.0% of revenues, for the 2017 nine-month period.

For our Communications Systems segment, the cost of products sold increased by \$3,173 or 57.3% from \$5,537 during the nine-month period ended October 1, 2017 to \$8,710 during the nine-month period ended September 30, 2018. Communications Systems' gross profit for the first nine months of 2018 was \$5,209 or 37.4% of revenues, an increase of \$701 or 15.6% from gross profit of \$4,508 or 44.9% of revenues, for the third quarter of 2017. The decrease in gross margin during 2018 is due to product mix reflecting the higher sales for competitively bid U.S. Department of Defense contracts in the current nine-month period.

Operating Expenses. Total operating expenses for the nine-month period ended September 30, 2018 totaled \$14,385, a decrease of \$555 or 3.7% from the \$14,940 recorded during the nine-month period ended October 1, 2017. Both periods reflected continued tight control over discretionary spending.

Overall, operating expenses as a percentage of revenues were 21.7% for the nine-month period ended September 30, 2018 compared to 23.7% for the comparable 2017 period. Amortization expense associated with intangible assets related to our acquisitions was \$300 for the first nine months of 2018 (\$189 in selling, general and administrative expenses and \$111 in research and development costs), compared with \$315 for the first nine months of 2017 (\$192 in selling, general, and administrative expenses and \$123 in research and development costs). Research and development costs were \$3,417 for the nine-month period ended September 30, 2018, a decrease of \$261 or 7.1% from the \$3,678 for the nine-months ended October 1, 2017. The decrease primarily reflects the timing of development and testing costs associated with new products. Selling, general, and administrative expenses decreased \$294 or 2.6%, from \$11,262 during the first nine months of 2017 to \$10,968 during the first nine months of 2018 in line with our tight control over discretionary spending.

Other Expense. Other expense totaled \$27 for the nine-month period ended September 30, 2018 compared to \$200 for the nine-month period ended October 1, 2017. Interest and financing expense, net of interest income, decreased \$80 to \$67 for the 2018 period from \$147 for the comparable period in 2017, as a result of the more favorable terms of

our Revolving Credit Agreement which was executed on May 31, 2017, as well as higher interest income due to our increased cash balance. Miscellaneous income amounted to \$40 for the first nine months of 2018 compared with expense of \$53 for the first nine months of 2017, primarily due to fluctuations in the U.S. dollar relative to the Pound Sterling.

Income Taxes. We recognized a tax provision of \$219 for the first three quarters of 2018 compared with a tax provision of \$370 for the first three quarters of 2017. The decrease of \$151 or 40.8% was due to the geographic mix of earnings for the periods and the favorable impact resulting from the lower U.S. Federal tax rates and elimination of the alternative minimum taxes in conjunction with the Tax Cuts & Jobs Act. The effective consolidated tax rates for the nine-month periods ended September 30, 2018 and October 1, 2017 were 4.0% and 8.8%, respectively. See Note 9 in the Notes to Consolidated Financial Statements for additional information regarding our income taxes.

Net Income Attributable to Ultralife. Net income attributable to Ultralife and Net income attributable to Ultralife common shareholders per diluted share was \$5,185 and \$0.32, respectively, for the nine months ended September 30, 2018, compared to \$3,848 and \$0.24, respectively, for the nine months ended October 1, 2017. Average common shares outstanding used to compute diluted earnings per share increased from 15,817,961 in the 2017 period to 16,407,121 in the 2018 period, mainly due to the exercise of stock options under our Long-Term Incentive Plans and the increased stock price.

Adjusted EBITDA

In evaluating our business, we consider and use Adjusted EBITDA, a non-GAAP financial measure, as a supplemental measure of our operating performance. We define Adjusted EBITDA as net income attributable to Ultralife before net interest expense, provision (benefit) for income taxes, depreciation and amortization, and stock-based compensation expense. We also use Adjusted EBITDA as a supplemental measure to review and assess our operating performance and to enhance comparability between periods. We also believe the use of Adjusted EBITDA facilitates investors' understanding of operating performance from period to period by backing out potential differences caused by variations in such items as capital structures (affecting relative interest expense and stock-based compensation expense), the amortization of intangible assets acquired through our business acquisitions (affecting relative amortization expense and provision (benefit) for income taxes), the age and book value of facilities and equipment (affecting relative depreciation expense) and one-time charges/benefits relating to income taxes. We also present Adjusted EBITDA from operations because we believe it is frequently used by securities analysts, investors and other interested parties as a measure of financial performance. We reconcile Adjusted EBITDA to Net income (loss) attributable to Ultralife, the most comparable financial measure under U.S. generally accepted accounting principles ("U.S. GAAP").

We use Adjusted EBITDA in our decision-making processes relating to the operation of our business together with U.S. GAAP financial measures such as operating income. We believe that Adjusted EBITDA permits a comparative assessment of our operating performance, relative to our performance based on our U.S. GAAP results, while isolating the effects of depreciation and amortization, which may vary from period to period without any correlation to underlying operating performance, and of stock-based compensation, which is a non-cash expense that varies widely among companies. We believe that by presenting Adjusted EBITDA, we assist investors in gaining a better understanding of our business on a going forward basis. We provide information relating to our Adjusted EBITDA so that securities analysts, investors and other interested parties have the same data that we employ in assessing our overall operations. We believe that trends in our Adjusted EBITDA are a valuable indicator of our operating performance on a consolidated basis and of our ability to produce operating cash flows to fund working capital needs, to service debt obligations and to fund capital expenditures.

The term Adjusted EBITDA is not defined under U.S. GAAP, and is not a measure of operating income, operating performance or liquidity presented in accordance with U.S. GAAP. Our Adjusted EBITDA has limitations as an analytical tool, and when assessing our operating performance, Adjusted EBITDA should not be considered in isolation or as a substitute for net income (loss) attributable to Ultralife or other consolidated statement of operations data prepared in accordance with U.S. GAAP. Some of these limitations include, but are not limited to, the following:

Adjusted EBITDA does not reflect (1) our cash expenditures or future requirements for capital expenditures or contractual commitments; (2) changes in, or cash requirements for, our working capital needs; (3) the interest expense, or the cash requirements necessary to service interest or principal payments, on our debt; (4) income taxes or the cash requirements for any tax payments; and (5) all of the costs associated with operating our business;

although depreciation and amortization are non-cash charges, the assets being depreciated and amortized often will have to be replaced in the future, and Adjusted EBITDA from continuing operations does not reflect any cash requirements for such replacements;

while stock-based compensation is a component of cost of products sold and operating expenses, the impact on our consolidated financial statements compared to other companies can vary significantly due to such factors as assumed life of the stock-based awards and assumed volatility of our common stock; and

other companies may calculate Adjusted EBITDA differently than we do, limiting its usefulness as a comparative measure.

We compensate for these limitations by relying primarily on our U.S. GAAP results and using Adjusted EBITDA only supplementally. Neither current nor potential investors in our securities should rely on Adjusted EBITDA as a substitute for any GAAP measures and we encourage investors to review the following reconciliation of Adjusted EBITDA to Net income attributable to Ultralife.

| | Three-Month Periods Ended | | Nine-Month Periods Ended | |
|--|--------------------------------------|--------------------------------|-------------------------------------|--------------------------------|
| | September 30, 2018 | October 1, 2017 | September 30, 2018 | October 1, 2017 |
| Net Income Attributable to Ultralife | \$1,408 | \$ 1,098 | \$5,185 | \$ 3,848 |
| Add: | | | | |
| Interest and Financing Expense, Net | 13 | 38 | 67 | 147 |
| Income Tax Provision | 86 | 104 | 219 | 370 |
| Depreciation expense | 496 | 497 | 1,476 | 1,507 |
| Amortization of Intangible Assets and Financing Fees | 106 | 115 | 327 | 357 |
| Stock-Based Compensation Expense | 363 | 133 | 707 | 529 |
| Adjusted EBITDA | \$2,472 | \$ 1,985 | \$7,981 | \$ 6,758 |

Liquidity and Capital Resources

As of September 30, 2018, cash totaled \$25,454, an increase of \$7,124 from the beginning of the year. During the nine-month period ended September 30, 2018, we generated \$7,531 of cash from our operating activities. Cash generated from operations in 2018 consisted of net income of \$5,242, non-cash expenses (depreciation, amortization and stock-based compensation) totaling \$2,510, a decrease of \$2,947 in inventory primarily due to the fulfillment of

orders, partially offset by a net decrease in working capital of \$3,168 primarily due to the timing of inventory procurements and compensation and benefit-related expenditures.

During the nine-month period ended October 1, 2017, cash increased by \$3,978. Cash of \$3,657 generated from operations for the nine-month period ended October 1, 2017 consisted of net income of \$3,856, non-cash expenses (depreciation, amortization and stock-based compensation) totaling \$2,393, and a net increase in accounts payable and other working capital items of \$1,041 largely attributable to the timing of payroll. This was partially offset by an increase in accounts receivable of \$2,412 primarily due to the timing of shipments and an increase in inventory of \$1,221 largely due to service 2017 backlog.

Cash used in investing activities for the nine-month periods ended September 30, 2018 and October 1, 2017 amounted to \$1,994 and \$971, respectively, representing capital expenditures in the respective periods.

Cash provided by financing activities for the nine-month periods ended September 30, 2018 totaled \$1,754, consisting of cash proceeds of \$1,357 from stock option exercises and \$397 for a government grant awarded in the People's Republic of China to fund specified future technological research and development expenditures. Cash provided by financing activities for the nine-month period ended October 1, 2017 consisted of \$1,120 in stock option exercise proceeds.

In July 2017, the Company made a strategic decision to invest up to \$4,300 in our Newark, New York facility to modernize our manufacturing capability for production of premium 3-volt primary batteries for various applications in the rapidly growing, wireless Internet of Things ("IoT") market. This investment, in line with our strategy to diversify revenues outside of the core U.S. government/defense markets and focus on transformational commercial opportunities, will enable us to produce a premium product with performance differentiation and incorporate the manufacturing technology expertise required to deliver a clear competitive advantage in terms of product performance, volume, safety, value proposition and strategic supply chain access to the end market and OEM's. In addition to the IoT market, the product will also expand customer options in the legacy smoke detector market by providing our customers the choice between our industry leading next generation 9-volt battery, or a new premium 3-volt product. Low volume equipment production to support product qualification builds in partnership with customers is expected to start in late 2018 and continue into 2019, with customer-driven, higher volume US production expected to ramp up over the course of 2019.

On October 31, 2018, the Company's Board of Directors approved a share repurchase program (the "Share Repurchase Program") which became effective on November 1, 2018, under which the Company is authorized to purchase up to 2.5 million shares of its outstanding common stock over a period not to exceed twelve months.

Under the Share Repurchase Program, shares may be purchased in open market transactions, including through block purchases, through privately negotiated transactions, or pursuant to any trading plan that may be adopted in accordance with Rule 10b5-1 of the Securities Exchange Act of 1934. The timing, manner, price and amount of any repurchase will be determined at the Company's discretion and the Share Repurchase Program may be suspended, terminated or modified by the Company's Board of Directors at any time for any reason and does not obligate the Company to purchase any specific number of shares. Under the Program, all purchases will be made in accordance with Securities Exchange Act Rule 10b-18, which sets certain restrictions on the method, timing, price and volume of open market stock repurchases.

Debt Commitments

We have financing through our Credit Facility with KeyBank, which provides a \$30,000 secured, cash flow-based, revolving credit facility that includes a \$1,500 letter of credit subfacility. There have been no borrowings under the Credit Facility. See Note 7 in the Notes to the Consolidated Financial Statements for additional information regarding our Credit Facility.

The Company currently believes that the cash flow generated from operations and, when necessary, available borrowing from our Credit Facility, will be sufficient to meet its current and long-term funding requirements for the foreseeable future.

Critical Accounting Policies

Management exercises judgment in making important decisions pertaining to choosing and applying accounting policies and methodologies in many areas. Not only are these decisions necessary to comply with U.S. GAAP, but they also reflect management's view of the most appropriate manner in which to record and report our overall financial performance. All accounting policies are important, and all policies described in Note 1 ("Summary of Operations and Significant Accounting Policies") to our Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2017 should be reviewed for a greater understanding of how our financial performance is recorded and reported.

During the nine months of 2018, there were no significant changes in the manner in which our significant accounting policies were applied or in which related assumptions and estimates were developed. Refer to Note 2 for updated accounting policies to reflect the Company's adoption of Topic 606 "Revenue from Contracts with Customers" as of January 1, 2018.

ITEM 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our President and Chief Executive Officer (Principal Executive Officer) and our Chief Financial Officer and Treasurer (Principal Financial Officer) have evaluated our disclosure controls and procedures (as defined in Securities Exchange Act Rules 13a-15(e)) as of the end of the period covered by this quarterly report. Based on this evaluation, our President and Chief Executive Officer and Chief Financial Officer and Treasurer concluded that our disclosure controls and procedures were effective as of such date.

Changes in Internal Control Over Financial Reporting

There has been no change in our internal control over financial reporting (as defined in Securities Exchange Act Rule 13a-15(f)) that occurred during the fiscal quarter covered by this quarterly report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

Dreamliner Litigation

In July 2013, an unoccupied Boeing 787 Dreamliner aircraft operated by Ethiopian Airlines was damaged by fire while parked at London Heathrow Airport. Following an investigation of this incident conducted by U.K. and U.S. regulatory authorities as well as by the manufacturer of the aircraft, a final report was issued by the Air Accidents Investigative Branch – UK Civil Aviation regulatory authority, with findings indicating that the fire was primarily caused by circumstances related to the plane’s emergency locator transmitter (“ELT”) manufactured and installed by another company. A component of the ELT is a battery pack which incorporates Ultralife’s industry-standard lithium manganese dioxide non-rechargeable D-cell, which Ultralife has produced since 2001, with wide-use in global defense and commercial applications.

On May 4, 2015, we were notified of a lawsuit in which we were named, along with other suppliers to the aircraft manufacturer, concerning that 2013 fire, which was filed by Ethiopian Airlines Enterprise in the Commercial Court, Queen's Bench Division of the High Court of Justice, London. We immediately referred this matter to our insurers.

This lawsuit has now been resolved (February 2018), the claimant has terminated the action against the Company, and the Court has acknowledged and consented to this termination. The matter was terminated without financial consequences to the Company.

ITEM 1A. RISK FACTORS

There have been no material changes to the Company's risk factors from those included in our Annual Report on Form 10-K for the year ended December 31, 2017. We encourage current and potential investors of our securities to review the risk factors as set forth therein.

ITEM 6. EXHIBITS

Exhibit

| Index | Description of Document | Incorporated By Reference from: |
|---------|--|---------------------------------|
| 31.1 | <u>Rule 13a-14(a) / 15d-14(a) CEO Certifications</u> | Filed herewith |
| 31.2 | <u>Rule 13a-14(a) / 15d-14(a) CFO Certifications</u> | Filed herewith |
| 32 | <u>Section 1350 Certifications</u> | Filed herewith |
| 101.INS | XBRL Instance Document | |
| 101.SCH | XBRL Taxonomy Extension Schema Document | |
| 101.CAL | XBRL Taxonomy Calculation Linkbase Document | |
| 101.LAB | XBRL Taxonomy Label Linkbase Document | |
| 101.PRE | XBRL Taxonomy Presentation Linkbase Document | |
| 101.DEF | XBRL Taxonomy Definition Document | |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ULTRALIFE CORPORATION

(Registrant)

Date: November 1, 2018 By: /s/ Michael D. Popielec
Michael D. Popielec
President and Chief Executive Officer
(Principal Executive Officer)

Date: November 1, 2018 By: /s/ Philip A. Fain
Philip A. Fain
Chief Financial Officer and Treasurer
(Principal Financial Officer and
Principal Accounting Officer)

Index to Exhibits

- 31.1 Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 101.INSXBRL Instance Document
- 101.SCHXBRL Taxonomy Extension Schema Document
- 101.CALXBRL Taxonomy Calculation Linkbase Document
- 101.LABXBRL Taxonomy Label Linkbase Document
- 101.PREXBRL Taxonomy Presentation Linkbase Document
- 101.DEF XBRL Taxonomy Definition Document