GENERAC HOLDINGS INC.
Form 10-Q
November 12, 2010

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 10-Q

(Mark One)

R QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2010

OR

£ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 001-34627

GENERAC HOLDINGS INC.
(Exact name of registrant as specified in its charter)

Delaware	20-5654756
(State or other jurisdiction of incorporation or organization)	(IRS Employer Identification No.)
S45 W29290 Hwy. 59, Waukesha, WI	53189
(Address of principal executive offices)	(Zip Code)

(262) 544-4811
(Registrant's telephone number, including area code)
Not Applicable
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes R No £

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during

the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes £ No £

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer
£ Accelerated filer £ Non-accelerated filer R Smaller reporting company £
(Do not check if a smaller reporting company)

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes £ No R

As of November 8, 2010, there were 67,522,096 shares of the Registrant's common stock outstanding.

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

Generac Holdings Inc.
Condensed Consolidated Balance Sheets
(Dollars in Thousands, Except Share and Per Share Data)

	September 30, 2010 (Unaudited)	December 31, 2009
Assets		
Current assets:		
Cash and cash equivalents	$ 128,334	$ 161,307
Accounts and notes receivable, less allowance for doubtful accounts	73,787	54,130
Inventories	127,358	123,700
Prepaid expenses and other assets	3,526	5,880
Total current assets	333,005	345,017
Property and equipment, net	71,852	73,374
Customer lists, net	106,047	134,674
Patents, net	86,904	92,753
Other intangible assets, net	6,781	7,791
Deferred financing costs, net	7,020	13,070
Trade names	141,148	144,407
Goodwill	525,875	525,875
Other assets	527	282
Total assets	$ 1,279,159	$ 1,337,243
Liabilities and stockholders' equity		
Current liabilities:		
Accounts payable	$ 61,487	$ 33,639
Accrued wages and employee benefits	6,390	6,930
Other accrued liabilities	36,006	52,326
Current portion of long-term debt	–	39,076
Total current liabilities	103,883	131,971
Long-term debt	731,422	1,052,463
Other long-term liabilities	22,987	17,418
Total liabilities	858,292	1,201,852
Class B convertible voting common stock, par value $0.01, 110,000 shares authorized, 0 and 24,018 shares issued at September 30, 2010 and December 31, 2009, respectively	–	765,096
	–	113,109

Series A convertible non-voting preferred stock, par value $0.01, 30,000 shares authorized, 0 and 11,311 shares issued at September 30, 2010 and December 31, 2009, respectively				
Stockholders' equity (deficit):				
Common stock (formerly Class A common stock), par value $0.01, 500,000,000 shares authorized, 67,522,096 and 1,617 shares issued at September 30, 2010 and December 31, 2009, respectively		675		–
Additional paid-in capital		1,132,189		2,394
Excess purchase price over predecessor basis		(202,116)		(202,116)
Accumulated deficit		(500,271)		(538,571)
Accumulated other comprehensive loss		(9,610)		(4,492)
Stockholder notes receivable		–		(29)
Total stockholders' equity (deficit)		420,867		(742,814)
Total liabilities and stockholders' equity	$	1,279,159	$	1,337,243

See notes to condensed consolidated financial statements.

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Generac Holdings Inc.
Condensed Consolidated Statements of Operations
(Dollars in Thousands, Except Share and Per Share Data)
(Unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2010	2009	2010	2009
Net sales	$ 160,666	$ 144,261	$ 431,839	$ 434,284
Costs of goods sold	93,304	79,770	258,314	262,078
Gross profit	67,362	64,491	173,525	172,206
Operating expenses:				
Selling and service	15,295	14,620	43,416	44,863
Research and development	3,580	2,515	10,784	7,752
General and administrative	5,654	3,671	16,492	11,538
Amortization of intangibles	13,063	13,097	38,745	38,863
Total operating expenses	37,592	33,903	109,437	103,016
Income from operations	29,770	30,588	64,088	69,190
Other (expense) income:				
Interest expense	(6,540)	(17,204)	(20,752)	(53,652)
Investment income	62	129	172	2,089
Gain on extinguishment of debt	–	1,235	–	14,745
Write-off of deferred financing costs related to debt extinguishment	–	–	(4,180)	–
Other, net	(216)	(320)	(791)	(941)
Total other expense, net	(6,694)	(16,160)	(25,551)	(37,759)
Income before provision for income taxes	23,076	14,428	38,537	31,431
Provision for income taxes	78	112	237	324
Net income	22,998	14,316	38,300	31,107
Preferential distribution to:				
Series A preferred stockholders	–	(3,709)	(2,042)	(9,821)
Class B common stockholders	–	(25,349)	(12,133)	(74,208)
Beneficial conversion	–	–	(140,690)	–
Net income (loss) attributable to common stockholders (formerly Class A common stockholders)	$ 22,998	$ (14,742)	$ (116,565)	$ (52,922)

Net income (loss) per common share - basic:								
Common stock (formerly Class A common stock)	$	0.34	$	(8,492)	$	(2.05)	$	(30,485)
Class B common stock		n/a	$	1,055	$	3,364	$	3,090
Net income (loss) per common share - diluted:								
Common stock (formerly Class A common stock)	$	0.34	$	(8,492)	$	(2.05)	$	(30,485)
Class B common stock		n/a	$	1,055	$	3,364	$	3,090
Weighted average common shares outstanding - basic:								
Common stock (formerly Class A common stock)		67,094,447		1,736		56,760,150		1,736
Class B common stock		n/a		24,018		3,607		24,018
Weighted average common shares outstanding - diluted:								
Common stock (formerly Class A common stock)		67,231,403		1,736		56,760,150		1,736
Class B common stock		n/a		24,018		3,607		24,018

See notes to condensed consolidated financial statements.

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Generac Holdings Inc.
Condensed Consolidated Statements of Redeemable Stock and Stockholders' Equity (Defici
(Dollars in Thousands, Except Share Data)

	Redeemable Series A Preferred Stock		Class B Common Stock		Common Stock (formerly Class A Common Stock)					Acc Oth Co (Lo
	Shares	Amount	Shares	Amount	Shares	Amount	Additional Paid-In Capital	Excess Purchase Price Over Predecessor Basis	Retained Earnings (Accu Deficit)	Inc
Balance at December 31, 2008	7,835	$78,355	24,018	$765,096	1,736	$–	$2,356	$(202,116)	$(581,626)	$(
Amortization of unrealized loss on interest rate swaps	–	–	–	–	–	–	–	–	–	24
Repayment of stockholder notes receivable	–	–	–	–	–	–	–	–	–	–
Cancellation of stock	–	–	–	–	(119)	–	–	–	–	–
Contribution of capital related to debt extinguishment	1,476	14,754	–	–	–	–	–	–	–	–
Proceeds from shares issued to management and directors	50	497	–	–	–	–	–	–	–	–
Proceeds from shares issued to stockholders	1,950	19,503				–	–	–	–	–
Net income	–	–	–	–	–	–	–	–	43,055	–
Share based compensation	–	–	–	–	–	–	38	–	–	–
Pension liability adjustment	–	–	–	–	–	–	–	–	–	(6
Balance at December 31, 2009	11,311	$113,109	24,018	$765,096	1,617	$–	$2,394	$(202,116)	$(538,571)	$(4
Unrealized loss on interest rate swaps	–	–	–	–	–	–	–	–	–	(5

Repayment of stockholder notes receivable	–	–	–	–	–	–	–	–	–	–
Corporate reorganization	(11,311)	(113,109)	(24,018)	(765,096)	28,368,581	284	877,921	–	–	–
Beneficial conversion related to Class B Common and Series A Preferred stockholders	–	–	–	–	–	–	(140,690)	–	–	–
Accumulated accretion related to Class B Common and Series A Preferred stockholders	–	–	–	–	–	–	(303,305)	–	–	–
Issuance of Common stock (formerly Class A Commonstock) resulting from the beneficial conversion and accumulated accretion	–	–	–	–	18,002,337	180	443,815	–	–	–
Proceeds from public stock offering	–	–	–	–	20,700,500	207	247,424	–	–	–
Share based compensation	–	–	–	–	449,061	4	4,630	–	–	–
Net income	–	–	–	–	–	–	–	–	38,300	–
Balance at September 30, 2010 (unaudited)	–	$–	–	$–	67,522,096	$675	$1,132,189	$(202,116)	$(500,271)	$(9

See notes to condensed consolidated financial statements.

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Generac Holdings Inc.
Condensed Consolidated Statements of Cash Flows
(Dollars in Thousands)
(Unaudited)

	Nine Months Ended September 30,	
	2010	2009
Operating activities		
Net income	$ 38,300	$ 31,107
Adjustment to reconcile net income to net cash provided by operating activities:		
Depreciation	5,777	5,818
Amortization	38,745	38,863
Gain on extinguishment of debt	–	(14,745)
Write-off of deferred financing costs related to debt extinguishment	4,180	–
Amortization of deferred finance costs	1,870	2,562
Amortization of unrealized loss on interest rate swaps	–	18,167
Provision for losses on accounts receivable	1	89
Loss on disposal of property and equipment	31	36
Share-based compensation expense	4,634	28
Net changes in operating assets and liabilities:		
Accounts receivable	(19,658)	6,094
Inventories	(3,658)	(19,711)
Other assets	1,431	1,369
Accounts payable	27,848	9,421
Accrued wages and employee benefits	(511)	(14)
Other accrued liabilities	(15,869)	(33,953)
Net cash provided by operating activities	83,121	45,131
Investing activities		
Proceeds from sale of property and equipment	38	56
Expenditures for property and equipment	(4,324)	(2,902)
Collections on receivable notes	–	105
Net cash used in investing activities	(4,286)	(2,741)
Financing activities		
Stockholders' contributions of capital – Series A preferred stock	–	20,000
Proceeds from issuance of common stock	248,309	–
Payment of short-term and long-term debt	(360,117)	(9,500)
Net cash (used in) provided by financing activities	(111,808)	10,500

Net (decrease) increase in cash and cash equivalents		(32,973)		52,890
Cash and cash equivalents at beginning of period		161,307		81,229
Cash and cash equivalents at end of period	$	128,334	$	134,119
Supplemental disclosure of noncash financing and investing activities				
Contributions of capital related to debt extinguishment	$	–	$	14,754

See notes to condensed consolidated financial statements

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Generac Holdings Inc.

Notes to Condensed Consolidated Financial Statements

(Unaudited)

1. Basis of Presentation

Description of Business

Generac Holdings Inc. (the Company) owns all of the common stock of Generac Acquisition Corp., which in turn, owns all of the common stock of Generac Power Systems, Inc. (the Subsidiary). The Company designs, manufactures, and markets a complete line of backup power generation products for residential, light-commercial, and industrial markets.

The consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All intercompany amounts and transactions have been eliminated in consolidation.

The condensed consolidated balance sheet as of September 30, 2010, the condensed consolidated statement of redeemable stock and stockholders' equity (deficit) and condensed consolidated statements of cash flows for the nine months ended September 30, 2010 and 2009, and the condensed consolidated statements of operations for the three and nine months ended September 30, 2010 and 2009 have been prepared by the Company and have not been audited. In the opinion of management, all adjustments, consisting of only normal recurring adjustments necessary for the fair presentation of the financial position, results of operation and cash flows, have been made. The results of operations for any interim period are not necessarily indicative of the results to be expected for the full year.

Expenses are charged to operations in the year incurred. However, for interim reporting purposes certain expenses are charged to operations based on a proportionate share of annual amounts rather than as they are actually incurred.

The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Certain information and footnote disclosure normally included in consolidated financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted. These consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2009.

Initial Public Offering and Conversion of Class B Common Stock and Series A preferred Stock

On February 17, 2010, the Company completed its initial public offering (IPO) of 18,750,000 shares of its common stock at a price of $13.00 per share. In addition, the underwriters exercised their over-allotment option outlined in the underwriters agreement, and purchased an additional 1,950,500 shares of the Company's common stock on March 18, 2010. The Company received approximately $269,100,000 in gross proceeds from the IPO and over-allotment exercise, or approximately $247,631,000 in net proceeds after deducting the underwriting discount and total expenses related to the offering.

The Company's capitalization prior to the initial public offering consisted of Series A Preferred Stock, Class B Common Stock and Class A Common Stock. The Series A Preferred stock and Class B Common stock were redeemable in a deemed liquidation in the event of a change of control. The redemption features were considered to be outside the control of the Company and therefore, all shares of Series A Preferred stock and Class B Common stock were recorded outside of permanent equity in accordance with guidance originally issued under EITF Topic D-98, Classification and Measurement of Redeemable Securities (codified under Accounting Standards Codification 480, Distinguishing Liabilities from Equity). Upon closing of the IPO, all shares of convertible Class B Common stock and Series A Preferred stock were automatically converted into 88,476,530 and 19,511,018 Class A Common shares, respectively. The 88,476,530 shares of Class A Common stock were subject to a 3.294 for 1 reverse stock split, resulting in 26,859,906 Class A Common shares related to the Class B Common stock conversion, and the Class A Common stock was re-designated as "Common Stock". Subsequent to the IPO, the Company has one class of common stock. The share and per share data used in basic and diluted earnings per share has been retrospectively restated to reflect only the 3.294 for 1 reverse stock split immediately prior to the IPO.

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Capitalization summary upon closing of initial public offering and underwriters option exercise:

Class A Common stock issued and outstanding immediately prior to the IPO after the 3.294 for 1 reverse stock split	1,617
Conversion and 3.294 for 1 reverse stock split of Class B Common stock into Common stock upon closing of IPO	26,859,906
Conversion of Series A Preferred stock into Common stock upon closing of IPO	19,511,018
Sales of Common stock through IPO	18,750,000
Issuance of vested and non-vested Common stock upon closing of IPO	456,249
Common stock issued and outstanding after IPO	65,578,790
Issuance of Common stock to underwriters due to exercise of over-allotment	1,950,500
Total Common stock issued and outstanding as of March 18, 2010 - Completion of IPO	67,529,290

The Company determined that the conversion features in the Class B Common stock and Series A Preferred stock were in-the-money at the date of issuance and therefore represented a beneficial conversion feature. Since the Class B Common stock and Series A Preferred stock were convertible upon an initial public offering, conversion was contingent upon a future event and therefore the beneficial conversion feature had not been recorded in the consolidated financial statements as of December 31, 2009. The beneficial conversion feature at the IPO date was $140,690,000 and was recorded at the IPO date as a return to Class B Common and Series A Preferred stockholders analogous to a dividend, which was satisfied through the issuance of Class A Common stock. The beneficial conversion was recorded within additional paid-in-capital, as no retained earnings were available.

The Company used $221,622,000 of proceeds from the initial closing of the IPO to pay down its second lien credit facility in full and to repay a portion of its first lien credit facility. Additionally, in March 2010, the Company used $138,495,000 million of cash and cash equivalents on hand to further pay down its first lien term loan principal. Repayments of the first and second lien credit facilities during the nine months ended September 30, 2010 totaled $360,117,000.

The Company adopted an equity incentive plan on February 10, 2010 in connection with the IPO. At the time of the IPO, 4,341,504 stock options and 456,249 shares of restricted stock and other stock awards were granted to employees and Board members of the Company pursuant to the equity incentive plan. The stock options have an exercise price equal to the IPO price and vest in equal installments over five years, subject to the grantee's continued employment or service. The restricted stock awards will vest in full on the third anniversary of the date of grant, subject to the grantee's continued employment. See further discussion in note 11 – Share Plans.

Accumulated Other Comprehensive Income (Loss)

Accumulated other comprehensive income (loss) (OCI) includes unrealized losses on certain cash flow hedges and the pension liability. The components of OCI at September 30, 2010 and December 31, 2009 were (dollars in thousands):

	September 30, 2010	December 31, 2009
Pension liability	$ (4,492)	$ (4,492)
Unrealized losses on cash flow hedges	(5,118)	-
Accumulated other comprehensive loss	$ (9,610)	$ (4,492)

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2. Derivative Instruments and Hedging Activities

The Company records all derivatives in accordance with ASC 815, Derivatives and Hedging, which requires all derivative instruments be reported on the consolidated balance sheets at fair value and establishes criteria for designation and effectiveness of hedging relationships. The Company is exposed to market risk such as changes in commodity prices, foreign currencies, and interest rates. The Company does not hold or issue derivative financial instruments for trading purposes.

Commodities

The primary objectives of the commodity risk management activities are to understand and mitigate the impact of potential price fluctuations on the Company's financial results and its economic well-being. While the Company's risk management objectives and strategies will be driven from an economic perspective, the Company attempts, where possible and practical, to ensure that the hedging strategies it engages in can be treated as "hedges" from an accounting perspective or otherwise result in accounting treatment where the earnings effect of the hedging instrument provides substantial offset (in the same period) to the earnings effect of the hedged item. Generally, these risk management transactions will involve the use of commodity derivatives to protect against exposure resulting from significant price fluctuations.

The Company primarily utilizes commodity contracts with maturities of less than 12 months. These are intended to offset the effect of price fluctuations on actual inventory purchases. There were two outstanding commodity contracts in place to hedge the Company's projected commodity purchases at September 30, 2010. There was one outstanding commodity contract in place to hedge the Company's projected commodity purchases at December 31, 2009. In October 2009, the Company entered into a commodity forward contract to purchase a notional amount of $1,432,000 of copper. The contract was effective from October 5, 2009, and terminated on March 31, 2010. In May 2010, the Company entered into commodity forward contracts to purchase a notional amount of $5,082,000 of copper. The contracts were effective from May 1, 2010 and June 1, 2010, and terminate on December 31, 2010. Total gain recognized in the consolidated statements of operations on commodity contracts was a gain of $0 and $137,000 for the three and nine months ended September 30, 2009, respectively. Total gains recognized in the consolidated statements of operations on commodity contracts were a gain of $667,000 and $471,000 for the three and nine months ended September 30, 2010, respectively.

Foreign Currencies

The Company is exposed to foreign currency exchange risk as a result of transactions in other currencies. The Company periodically utilizes foreign currency forward purchase and sales contracts to manage the volatility associated with foreign currency purchases in the normal course of business. Contracts typically have maturities of one year or less.

On February 18, 2010, the Company entered into a ten-month foreign currency average rate option transaction for Euros with a total notional amount of $2,500,000. The primary objective of this transaction is to mitigate the impact of potential currency fluctuations of the Euro on our financial results. The impact on operations for the three and nine months ended September 30, 2010 was a gain of $113,000 and loss of $97,000, respectively. There were no foreign currency hedge contracts outstanding during the three and nine month periods ending September 30, 2009.

Interest Rates

In 2006, the Company entered into various interest rate swap agreements. The Company formally documented all relationships between interest rate hedging instruments and hedged items, as well as its' risk-management objectives

and strategies for undertaking various hedge transactions. From inception through December 31, 2008, the Company's interest rate swap agreements qualified as cash flow hedges. For derivatives that are designated and qualify as a cash flow hedge, the effective portion of the gain or loss on the derivative is reported as a component of accumulated other comprehensive income (loss) and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. The ineffective portion of the derivatives' change in fair value, if any, is immediately recognized in earnings. The Company assesses on an ongoing basis whether derivatives used in hedging transactions are highly effective in offsetting changes in cash flows of hedged items.

Effective January 3, 2009, the Company, within the terms of the Credit Agreements (see note 7), changed the interest rate election from three-month LIBOR to one-month LIBOR. Because of this change, the Company concluded that as of January 3, 2009, the Swaps no longer met hedge effectiveness tests and were therefore, no longer highly effective as a hedge against the impact on interest payments of changes in the LIBOR interest rate. In 2009, the effective portion of the swaps prior to the change was amortized as interest expense over the period of the originally designated hedged transactions. During 2009, changes in the fair value of the swaps were immediately recognized in the consolidated statements of operations as interest expense.

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The Company's interest rate swap agreements outstanding as of December 31, 2009, totaling $675,000,000 notional amount of debt, terminated on January 4, 2010. Subsequently, the Company entered into two new interest rate swap agreements during the first nine months of 2010. The first was entered into on January 21, 2010. The effective date of this swap is July 1, 2010 with a notional amount of $200,000,000, a fixed LIBOR rate of 1.73% and an expiration date of July 1, 2012. The second was entered into on June 29, 2010. The effective date of that swap is October 1, 2010 with a notional amount of $100,000,000, a fixed LIBOR rate of 1.025% and an expiration date of October 1, 2012. We expect to maintain the swaps as highly effective in accordance with ASC 815 (formerly SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities) and, therefore, any changes in the fair value of the swap would be recorded in accumulated other comprehensive income (loss).

The following table presents, in thousands, the fair value of the Company's derivatives:

	September 30, 2010	December 31, 2009
Derivatives designated as hedging instruments:		
Interest rate swaps	$(5,118)	$ —
	(5,118)	—
Derivatives not designated as hedging instruments:		
Commodity and foreign currency contracts	458	208
Total derivatives (liability) asset	$(4,660)	$ 208

As of September 30, 2010 and December 31, 2009, all derivatives that are not designated as hedging instruments are included in other assets in the consolidated balance sheet. All derivatives designated as hedging instruments are included in other long-term liabilities in the consolidated balance sheet at September 30, 2010. There were no derivatives that were designated as hedging instruments at December 31, 2009.

The fair value of the derivative contracts of a $4,660,000 net liability and a $208,000 asset takes into account the Company's credit risk as of September 30, 2010 and December 31, 2009, respectively. Excluding the impact of credit risk, the fair value of the derivatives at September 30, 2010 was a $4,832,000 net liability, and represents the amount the Company would need to pay to exit the agreements on that date. The impact of credit risk on the fair value of derivative contracts at December 31, 2009 was not material.

The following presents the impact of interest rate swaps, commodity contracts and foreign currency contracts on the consolidated statement of operations for the nine months ended September 30, 2010 and 2009 (dollars in thousands):

Amount of loss recognized in AOCI for the nine months ended September 30,		Location of gain (loss) reclassified from AOCI into net income	Amount of loss reclassified from AOCI into net income (loss) for the nine months ended September 30,		Amount of gain (loss) recognized in net income (loss) on hedges (ineffective portion) for the nine months ended September 30,	
2010	2009	(loss)	2010	2009	2010	2009

Derivatives designated as hedging instruments								
Interest rate swaps	$ (5,118)	$ —	Interest expense	$ —	$ (18,167)	$ —	$ —	
Derivatives not designated as hedging instruments								
Commodity and foreign currency contracts	—	—	Cost of goods sold	—	—	374	137	
Interest rate swaps	—	—	Interest expense	—	—	—	16,928	

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3. Fair Value Measurements

ASC 820-10 Fair Value Measurements and Disclosures (formerly SFAS No. 157, Fair Value Measurements) among other things, defines fair value, establishes a consistent framework for measuring fair value, and expands disclosure for each major asset and liability category measured at fair value on either a recurring basis or nonrecurring basis. ASC 820-10 clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, the pronouncement establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows: (Level 1) observable inputs such as quoted prices in active markets; (Level 2) inputs, other than the quoted prices in active markets, that are observable either directly or indirectly; and (Level 3) unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

Assets and liabilities measured at fair value are based on the market approach, which uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

The Company believes the carrying amount of its financial instruments (cash and cash equivalents, accounts receivable, notes receivable, accounts payable, and accrued liabilities), excluding long-term debt, approximates the fair value of these instruments based upon their short-term nature. The fair value of long-term debt was approximately $702,165,000 at September 30, 2010, as calculated based on current quotations.

Assets and (liabilities) measured at fair value on a recurring basis are as follows (dollars in thousands):

	Total September 30, 2010	Fair Value Measurement Using Quoted Prices in Active Markets for Identical Contracts (Level 1)	Significant Other Observable Inputs (Level 2)
Net derivative contracts	$ (4,660)	$ –	$ (4,660)

The fair value of derivative contracts above takes into account the Company’s credit risk in accordance with ASC 820-10. Excluding the impact of credit risk, the fair value of derivatives at September 30, 2010 was a $4,832,000 net liability, and this represents the amount the Company would need to pay to exit the agreements on this date.

4. Segment Reporting

The Company operates in and reports as a single operating segment, which is the manufacture and sale of power products. Net sales are generated through the sale of generators and service parts to distributors and retailers. The Company manages and evaluates its operations as one segment primarily due to similarities in the nature of the products, production processes and methods of distribution. All of the Company’s identifiable assets are located in the United States. The Company’s sales outside North America represent approximately 2% of net sales.

The Company's product offerings consist primarily of power products with a range of power output. Residential products and industrial/commercial products are each a similar class of products based on similar power output and

customer usage. The breakout of net sales between residential, industrial/commercial, and other products is as follows (dollars in thousands):

	Three Months Ended September 30,		Nine months Ended September 30,	
	2010	2009	2010	2009
Residential products	$ 100,973	$ 89,687	$ 272,838	$ 269,037
Industrial/Commercial products	49,554	46,033	131,180	142,506
Other	10,139	8,541	27,821	22,741
Total	$ 160,666	$ 144,261	$ 431,839	$ 434,284

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5. Balance Sheet Details

Inventories consist of the following (dollars in thousands):

	September 30, 2010	December 31, 2009
Raw material	$ 73,899	$ 74,136
Work-in-process	354	775
Finished goods	57,129	52,726
Reserves for excess and obsolescence	(4,024)	(3,937)
	$ 127,358	$ 123,700

Property and equipment consists of the following (dollars in thousands):

	September 30, 2010	December 31, 2009
Land and improvements	$ 3,934	$ 3,913
Buildings and improvements	48,630	48,521
Machinery and equipment	28,631	26,500
Dies and tools	10,839	9,631
Vehicles	830	857
Office equipment	6,397	5,712
Gross property and equipment	99,261	95,134
Less accumulated depreciation	(27,409)	(21,760)
Property and equipment, net	$ 71,852	$ 73,374

Other accrued liabilities consist of the following (dollars in thousands):

	September 30, 2010	December 31, 2009
Accrued commissions	$ 4,627	$ 4,211
Accrued interest	3,538	17,062
Accrued warranties – short term	18,063	17,029
Other accrued liabilities	9,778	14,024
	$ 36,006	$ 52,326

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6. Product Warranty Obligations

The Company records a liability for product warranty obligations at the time of sale to a customer based upon historical warranty experience. The Company also records a liability for specific warranty matters when they become known and are reasonably estimable. The Company's product warranty obligations are included in other accrued liabilities and other long-term liabilities in the balance sheets.

Changes in product warranty obligations are as follows (dollars in thousands):

	For the three months ended September 30,		For the nine months ended September 30,	
	2010	2009	2010	2009
Balance at beginning of period	$ 21,178	$ 18,764	$ 20,729	$ 17,539
Payments	(3,867)	(3,847)	(10,200)	(10,701)
Charged to operations	4,452	4,652	11,234	12,731
Balance at end of period	$ 21,763	$ 19,569	$ 21,763	$ 19,569

The product warranty obligations are included in the balance sheets as follows (dollars in thousands):

	September 30, 2010	December 31, 2009
Other accrued liabilities	$ 18,063	$ 17,029
Other long-term liabilities	3,700	3,700
Balance at end of period	$ 21,763	$ 20,729

7. Credit Agreements

Long-term debt consists of the following (dollars in thousands):

	September 30, 2010	December 31, 2009
First lien term loan	$ 739,371	$ 920,604
Second lien term loan	-	430,000
	739,371	1,350,604
Less treasury debt – first lien	7,949	9,898
Less treasury debt – second lien	-	249,167
Less current portion	-	39,076
	$ 731,422	$ 1,052,463

On February 17, 2010, the Company completed its initial public offering. $221,622,000 of proceeds from the initial closing were used to pay down the second lien credit facility in full and to repay a portion of the first lien credit facility. Additionally, in March 2010, the Company used $138,495,000 of cash and cash equivalents on hand to further pay down the first lien term loan principal. Repayments of the first and second lien credit facilities during the three and nine months ended September 30, 2010 totaled $0 and $360,117,000, respectively.

At September 30, 2010, the Company had a credit agreement which provided for borrowings under a revolving credit facility (the Revolving Credit Facility) and a first lien term loan (collectively, the Credit Agreement). The Credit Agreement requires the Company, among other things, to meet certain financial and nonfinancial covenants and maintain financial ratios in such amounts and for such periods as set forth therein. The Company is required to maintain a leverage ratio (net debt divided by EBITDA, as defined in the Credit Agreement) of 6.25 as of September 30, 2010. The leverage ratio decreases quarterly, and for 2010, the Company has been or will be required to maintain a leverage ratio of 6.75, 6.50, 6.25, and 5.75 for the first, second, third, and fourth quarters, respectively. The Company was in compliance with all requirements as of September 30, 2010 and December 31, 2009.

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The Credit Agreement restricts the circumstances in which distributions and dividends can be paid by its Subsidiary. Payments can be made to the Company for certain expenses, and dividends can be used to repurchase equity interests, subject to an annual limitation. Additionally, the Credit Agreement restricts the aggregate amount of dividends and distributions that can be paid.

During the three and nine months ended September 30, 2009, affiliates of CCMP Capital Advisors, LLC (CCMP), majority shareholder of the Company, acquired $2,000,000 and $29,898,000 par value of first and second lien term loans for approximately $765,000 and $14,754,000, respectively. CCMP exchanged this debt for additional shares of Series A Preferred stock issued by the Company. The Company subsequently contributed this debt to its Subsidiary. The fair value of the shares exchanged was $765,000 and $14,754,000 for the three and nine months ending September 30, 2009, respectively. These shares had beneficial conversion features which were contingent upon a future event (see note 1). The Company recorded this transaction as Series A Preferred stock of $765,000 and $14,754,000 for the three and nine months ended September 30, 2009, respectively, based on the fair value of the debt contributed by CCMP which approximated the fair value of shares exchanged. The debt was held in treasury at face value. Consequently, the Company recorded a gain on extinguishment of debt of $1,235,000 and $14,745,000, which includes the write-off of deferred financing fees and other closing costs, in the consolidated statement of operations for the three and nine months ended September 30, 2009, respectively.

In previous periods, the Company entered into various interest rate swap agreements (the Swaps) with certain banks. The Swaps, which were effective January 2, 2007, October 3, 2007, and January 3, 2008, had notional amounts totaling $825,000,000, $100,000,000, and $275,000,000, respectively. The total notional amount of $1,200,000,000 declined to $1,100,000,000 at October 3, 2008, further declined to $675,000,000 at January 3, 2009, and terminated January 4, 2010. The Company swapped floating three-month LIBOR interest rates for fixed rates with an aggregate weighted-average interest rate of 5.041% as of December 31, 2009.

The Company entered into two new interest rate swap agreements during the nine month period ending September 30, 2010. The first was entered into on January 21, 2010. The effective date of the swap was July 1, 2010 and it has a notional amount of $200,000,000, a fixed LIBOR rate of 1.73% and an expiration date of July 1, 2012. The second was entered into on June 29, 2010. The effective date of the swap is October 1, 2010 and it has a notional amount of $100,000,000, a fixed LIBOR rate of 1.025% and an expiration date of October 1, 2012. We expect to maintain the swaps as highly effective in accordance with ASC 815 (formerly SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities) and, therefore, any changes in the fair value of the swap would be recorded in accumulated other comprehensive income (loss).

The fair value of the interest rate swap agreements, including the impact of credit risk, was a liability of $5,118,000 and $0 at September 30, 2010 and December 31, 2009, respectively.

8. Earnings Per Share

The Company's capitalization prior to the initial public offering consisted of Series A Preferred Stock, Class B Common Stock and Class A Common Stock. The Series A Preferred stock and Class B Common stock were redeemable in a deemed liquidation in the event of a change of control. The redemption features were considered to be outside the control of the Company and therefore, all shares of Series A Preferred stock and Class B Common stock were recorded outside of permanent equity in accordance with guidance originally issued under EITF Topic D-98, Classification and Measurement of Redeemable Securities (codified under Accounting Standards Codification 480, Distinguishing Liabilities from Equity). Upon closing of the IPO, all shares of convertible Class B Common stock and Series A preferred stock were automatically converted into 88,476,530 and 19,511,018 Class A Common shares, respectively. The 88,476,530 shares of Class A Common stock were subject to a 3.294 for 1 reverse stock split, resulting in 26,859,906 Class A Common shares relative to the Class B Common stock conversion, and the Class A

Common stock was re-designated as “Common Stock”. Subsequent to the IPO, the Company has one class of common stock. The share and per share data used in basic and diluted earnings per share has been retrospectively restated to reflect only the 3.294 for 1 reverse stock split immediately prior to the IPO.

The Class B Common stock was considered a participating stock security requiring use of the “two-class” method for the computation of basic net income (loss) per share in accordance with provision of ASC 260-10 Earnings per share. Losses were not allocated to the Class B Common stock in the computation of basic earnings per share as the Class B Common stock was not obligated to share in losses.

Basic earnings per share excludes the effect of common stock equivalents and is computed using the “two-class” computation method, which subtracts earnings attributable to the Class B preference from total earnings. In addition, earnings attributable to the Series A Preferred preference and the Class B and Series A Preferred beneficial conversion are subtracted from total earnings. Any remaining loss is attributed to the Class A Common shares.

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For the nine month period ended September 30, 2010, diluted earnings per share are identical to basic earnings per share because the impact of common stock equivalents on earnings per share is anti-dilutive. Had the impact not been anti-dilutive, the effect of stock compensation awards on weighted average diluted shares outstanding would have been 230,439.

	Three months ended September 30,		Nine months ended September 30,	
	2010	2009	2010	2009
Net income	$ 22,998	$ 14,316	$ 38,300	$ 31,107
Less: accretion of Series A Preferred stock	-	(3,709)	(2,042)	(9,821)
Less: accretion of Class B Common stock	-	(25,349)	(12,133)	(74,208)
Less: beneficial conversion	-	-	(140,690)	-
Net income (loss) attributable to Common stock (formerly Class A Common stock)	22,998	(14,742)	(116,565)	(52,922)
Income attributable to Class B Common stock	-	25,349	12,133	74,208
Net income (loss) per common share - basic:				
Common stock (formerly Class A Common stock)	$ 0.34	$ (8,492)	$ (2.05)	$ (30,485)
Class B Common stock	n/a	$ 1,055	$ 3,364	$ 3,090
Net income (loss) per common share - diluted:				
Common stock (formerly Class A Common stock)	$ 0.34	$ (8,492)	$ (2.05)	$ (30,485)
Class B Common stock	n/a	$ 1,055	$ 3,364	$ 3,090
Weighted average number of shares outstanding – Common Stock (formerly Class A Common stock):				
Basic	67,094,447	1,736	56,760,150	1,736
Dilutive effect of stock compensation awards	136,956	-	-	-
Diluted	67,231,403	1,736	56,760,150	1,736
Weighted average number of shares outstanding – Class B Common stock – basic and diluted:	n/a	24,018	3,607	24,018

The Series A Preferred and Class B Common stock were only convertible to Class A Common stock immediately prior to an initial public offering. The impact of the conversion of Series A Preferred and Class B Common stock are excluded from the diluted earnings per share calculation for the three and nine month periods ended September 30,

2009, as this contingent event had not yet occurred as of September 30, 2009. The number of shares of Class A Common stock that were issued upon conversion of the Series A Preferred and Class B Common stock was dependent upon the initial public offering price of the Class A Common stock on the date of conversion of February 10, 2010 as well as the unpaid priority return as of that date.

9. Income Taxes

The Company is the taxpaying entity and files a consolidated federal income tax return. Currently, the Company is not under examination by any major taxing jurisdiction to which the Company is subject. The statute of limitation for tax years 2009, 2008, 2007 and 2006 is open for federal and state income taxes. Additionally, tax year 2005 remains open for examination by certain state taxing authorities.

At December 31, 2009, the Company had federal net operating loss carry forwards of approximately $161,200,000, which expire between 2026 and 2029, and various state net operating loss carry forwards, which expire between 2016 and 2029.

As a result of ownership changes, Section 382 of the Internal Revenue Code of 1986, as amended, and similar state provisions can limit the annual deductions of net operating loss and tax credit carry forwards. Such annual limitations could result in the expiration of net operating loss and tax credit carry forwards before utilization. The Company had no such limitation as of September 30, 2010, and no limitation was triggered by our initial public offering which was completed on February 17, 2010, or the underwriters exercise of their over-allotment option on March 18, 2010. Future ownership changes may result in such a limitation.

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10. Benefit Plans

Additional information related to the Pension Plans is as follows (dollars in thousands):

	Three months ended September 30,		Nine months ended September 30,	
	2010	2009	2010	2009
Components of net periodic pension expense:				
Service cost	$ –	$ –	$ –	$ –
Interest cost	590	584	1,770	1,754
Expected return on plan assets	(501)	(451)	(1,503)	(1,353)
Amortization of net loss	62	60	183	180
Net periodic pension expense	$ 151	$ 193	$ 450	$ 581

11. Share Plans

On November 10, 2006, the Company adopted the 2006 Management Equity Incentive Plan (2006 Equity Incentive Plan). The 2006 Equity Incentive Plan provided for awards with respect to a maximum of 9,350.0098 shares of Common stock (formerly Class A Common stock) and 5,000 Class B Common shares, subject to certain adjustments. On November 10, 2006, and from time to time thereafter, certain members of management purchased restricted shares of Class A Common stock under the 2006 Equity Incentive Plan for $341 per share and pursuant to restricted stock agreements. One half of the restricted shares vest over time (Time Vesting Shares), with 25% vesting on November 10, 2007 and on the next three anniversaries thereafter, so long as the participant was still employed by the Company or one of its subsidiaries on the applicable vesting date. Upon the occurrence of a change of control of the Company, any unvested Time Vesting Shares immediately vested in full, so long as the participant was still employed by the Company or one of its subsidiaries. The remaining restricted shares immediately vested (performance-based vesting) in full, provided the participant was still then employed by the Company or one of its subsidiaries, upon the occurrence of either: (i) a change of control of the Company that provides CCMP with a certain rate of return with respect to net proceeds received by CCMP from their investment in the Company; or (ii) from and after the date of an IPO, the achievement with respect to shares of the Common stock (formerly Class A Common stock) of an average closing trading price exceeding, in any 60 consecutive trading day period starting prior to the later of (a) the fifth year anniversary of the date of grant of the restricted shares, and (b) one year after the IPO, a certain threshold with respect to net proceeds received by CCMP from their investment in the Company. As a condition to the purchase of restricted shares, members of management executed confidentiality, non-competition and intellectual property agreements.

The fair value of the Class A common stock on the date of issuance was estimated to be $390 per share. As a result of the IPO, the remaining unvested performance-based Restricted Shares became fully vested. As a result, the Company has recorded $0 and $159,000 of stock-based compensation expense related to the accelerated vesting during the three and nine months ended September 30, 2010. The stock-based compensation expense related to the time-based vesting prior to the IPO was $0 and $6,000 for the three and nine months ended September 30, 2010.

The Company adopted an equity incentive plan on February 10, 2010 in connection with the IPO. At the time of the IPO, 4,341,504 stock options and 456,249 shares of restricted stock and other stock awards were granted to employees and Board members of the Company pursuant to the equity incentive plan. Total share-based compensation cost related to the equity incentive plan recognized in the consolidated statement of operations for the three and nine months ended September 30, 2010 was $1,675,000 and $4,469,000, respectively, which is recorded in operating expenses in the condensed consolidated statement of operations.

Stock Options - The stock options have an exercise price equal to the IPO price of $13.00 per share, and vest in equal installments over five years, subject to the grantee’s continued employment or service. The options expire 10 years after the date of grant.

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The grant-date fair value of each option grant is estimated using the Black-Scholes-Merton option pricing model. The fair value is then amortized on a straight-line basis over the requisite service period of the awards, which is generally the vesting period. Use of a valuation model requires management to make certain assumptions with respect to selected model inputs. Since there was no history for the Company's stock, expected volatility was calculated based on an analysis of historic and implied volatility measures for a set of peer companies. The average expected life was based on the contractual term of the option using the simplified method. The risk-free interest rate was based on U.S. Treasury zero-coupon issues with a remaining term equal to the expected life assumed at the date of grant. The compensation expense recognized is net of estimated forfeitures. Forfeitures are estimated based on voluntary termination behavior, as there is not sufficient history of actual share option forfeitures at this time. The weighted-average assumptions used in the Black-Scholes-Merton option pricing model for 2010 are as follows:

	2010
Expected stock price volatility	50%
Risk free interest rate	2.94%
Expected annual dividend per share	$ -
Expected life of options (years)	6.5

The weighted-average grant-date fair value of options granted during 2010 was $6.84 per option. There have been no options exercised during 2010.

A summary of option activity as of September 30, 2010 and changes during the nine months then ended is presented below:

	Shares	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Term (in years)	Aggregate Intrinsic Value ($ in thousands)
Outstanding as of December 31, 2009	–-	$ -		
Granted	4,341,504	13.00		
Exercised	-	-		
Expired	-	-		
Forfeited	(130,245)	(13.00)		
Outstanding as of September 30, 2010	4,211,259	13.00	9.4	$ 2,695
Exercisable as of September 30, 2010	-	-	-	-

As of September 30, 2010, there was $22,337,000 of total unrecognized compensation cost, net of expected forfeitures, related to unvested options. The cost is expected to be recognized over the remaining service period, having a weighted-average period of 4.4 years. Total share-based compensation cost related to the stock options for the three and nine month periods ended September 30, 2010 was $1,276,000 and $3,191,000, respectively, which is recorded in operating expenses in the condensed consolidated statement of operations.

Restricted Stock - The restricted stock awards will vest in full on the third anniversary of the date of grant, subject to the grantee's continued employment. The fair market value of the award at the time of the grant is amortized to expense over the period of vesting. The fair value of restricted share awards is determined based on the market value

of the Company's shares on the grant date. The compensation expense recognized for restricted share awards is net of estimated forfeitures.

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A summary of the status of the Company's restricted share awards as of September 30, 2010 and changes during the nine months then ended is presented in the table below:

Restricted Stock Awards	Shares	Weighted-Average Grant-Date Fair Value
Non-vested as of December 31, 2009	-	$ -
Granted	437,499	13.00
Vested	-	-
Forfeited	(9,844)	(13.00)
Non-vested as of September 30, 2010	427,655	13.00

As of September 30, 2010, there was $3,786,000 of total unrecognized compensation cost, net of expected forfeitures, related to non-vested restricted share awards. That cost is expected to be recognized over the remaining service period, having a weighted-average period of 2.4 years. Total share-based compensation cost related to the restricted stock for the three and nine month periods ended September 30, 2010 was $399,000 and $997,000, which is recorded in operating expenses in the condensed consolidated statement of operations.

During the three and nine months ended September 30, 2010, 0 and 21,406 shares of fully vested stock were granted to certain members of the Company’s board of directors as a component of their compensation for their service on the board. Total compensation cost for these share grants was $0 and $281,000 for the three and nine months ended September 30, 2010, respectively, which is recorded in operating expenses in the condensed consolidated statement of operations.

12. Commitments and Contingencies

The Company had a previous arrangement with a finance company to provide floor plan financing for selected dealers. The Company received payment from the finance company within a few days of shipment of product to the dealer. The Company participated in the cost of dealer financing up to certain limits. The Company has agreed to repurchase products repossessed by the finance company. The Company’s financial exposure when repurchasing product is limited to the difference between the outstanding balance due and the amount received on the resale of the repossessed product. Under the previous arrangement, in the event of default, the Company is liable for up to 50% of the financed balance. Effective February 27, 2009, the previous arrangement between the Company and the finance company was terminated. The amount financed by dealers which remained outstanding under this previous arrangement at September 30, 2010 and December 31, 2009 was approximately $126,000 and $427,000, respectively. Minimal losses have been incurred under this agreement, and a minimal reserve for future losses has been recorded.

Effective May 29, 2009, the Company entered into a new floor plan financing arrangement with a different finance company. This arrangement is similar to the previous arrangement, however, the Company does not indemnify the finance company for any credit losses it incurs. The amount financed by dealers which remained outstanding under this new arrangement at September 30, 2010 and December 31, 2009 was approximately $9,354,000 and $6,966,000, respectively.

In the normal course of business, the Company is named as a defendant in various lawsuits in which claims are asserted against the Company. In the opinion of management, the liabilities, if any, which may result from such lawsuits are not expected to have a material adverse effect on the financial position, results of operations, or cash flows of the Company.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operation

This report contains forward-looking statements that are subject to risks and uncertainties. Forward-looking statements give our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "may," "should," "can have," "likely," "future" and other words and ter meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

The forward-looking statements contained in this report are based on assumptions that we have made in light of our industry experience and on our perceptions of historical trends, current conditions, expected future developments and other factors we believe are appropriate under the circumstances. As you read and consider this report, you should understand that these statements are not guarantees of performance or results. They involve risks, uncertainties (some of which are beyond our control) and assumptions. Although we believe that these forward-looking statements are based on reasonable assumptions, you should be aware that many factors could affect our actual financial results and cause them to differ materially from those anticipated in the forward-looking statements. The forward-looking statements contained in this report include estimates regarding:

- our business, financial and operating results and future economic performance;
- proposed new product and service offerings; and
- management's goals, expectations and objectives and other similar expressions concerning matters that are not historical facts.

Factors that could affect our actual financial results and cause them to differ materially from those anticipated in the forward-looking statements include:

- demand for our products;
- frequency of major power outages;
- availability of raw materials and key components used producing our products;
- competitive factors in the industry in which we operate;
- our dependence on our distribution network;
- our ability to invest in, develop or adapt to changing technologies and manufacturing techniques;
- our ability to adjust to operating as a public company;
- loss of our key management and employees;
- increase in liability claims; and
- changes in environmental, health and safety laws and regulations.

Should one or more of these risks or uncertainties materialize, or should any of these assumptions prove incorrect, our actual results may vary in material respects from those projected in these forward-looking statements. A detailed discussion of these and other factors that may affect future results is contained in Generac's filings with the Securities and Exchange Commission, including in Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

Any forward-looking statement made by us in this report speaks only as of the date on which we make it. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We undertake no obligation to update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

Overview

We are a leading designer and manufacturer of a wide range of backup power generation products for the residential, industrial and light-commercial markets. As the only significant market participant focused exclusively on these products, we have one of the leading market positions in the standby generator market in the United States and Canada. We design, engineer and manufacture generators with an output of between 800W and 9mW of power. We design, manufacture, source and modify engines, alternators, automatic transfer switches and other components necessary for our products. Our generators are fueled by natural gas, liquid propane, gasoline, diesel and Bi-Fuel™. Our products are available through a broad network of independent dealers, retailers and wholesalers.

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Business drivers and measures

In operating our business and monitoring its performance, we pay attention to a number of industry trends, performance measures and operational factors. The statements in this section are based on our current expectations.

Industry trends

Our performance is affected by the demand for reliable back-up power solutions by our customer base. This demand is influenced by several important trends affecting our industry, including the following:

Increasing penetration opportunity. Although there have been recent increases in costs of installed standby generators in the residential and light-commercial markets (driven in the last two years by raw material costs), these costs have declined overall over the last decade, and many potential customers are not aware of the costs and benefits of backup power solutions. We estimate that penetration rates for installed standby residential products are approximately 2% of U.S. single-family detached, owner-occupied households with a home value of over $100,000, as defined by the U.S. Census Bureau's 2007 American Housing Survey for the United States, and penetration rates of many light-commercial outlets such as restaurants, drug stores, and gas stations are significantly lower than penetration of hospitals and industrial locations. We believe that by expanding our distribution network, continuing to develop our product line, and targeting our marketing efforts, we can continue to build awareness and increase penetration for our standby generators.

Effect of large scale power disruptions. Power disruptions are an important driver of consumer awareness and have historically influenced demand for generators. Disruptions in the aging U.S. power grid and tropical and winter storm activity increase product awareness and may drive consumers to accelerate their purchase of a standby or portable generator during the immediate and subsequent periods following a power disruption, which we believe may last for six to twelve months for standby generators. While there are power outages every year across all regions of the country, major outage activity is unpredictable by nature and, as a result, our sales levels and profitability may fluctuate from period to period.

Impact of business capital investment cycle. The market for commercial and industrial generators is affected by the capital investment cycle and overall durable goods spending, as businesses either add new locations or make investments to upgrade existing locations. These trends can have a material impact on demand for industrial and commercial generators. However the capital investment cycle may differ for the various industrial and commercial end markets (including industrial, telecommunications, distribution, retail health care facilities and municipal infrastructure, among others). The market for generators is also affected by general economic conditions, credit availability and trends in durable goods spending by consumers and businesses.

Operational factors

We are subject to various factors that can affect our results of operations, which we attempt to mitigate through factors we can control, including continued product development, expanded distribution, pricing and cost control. The operational factors that affect our business include the following:

New product start-up costs. When we launch new products, we generally experience an increase in start-up costs, including engineering expenses, air freight expenses, testing expenses and marketing expenses, resulting in lower gross margins during the initial launch of a new product. Margins on new product introductions generally increase over the life of the product as these start-up costs decline and we focus our engineering efforts on product cost reduction.

Effect of commodity and component price fluctuations. Industry-wide price fluctuations of key commodities, such as steel, copper and aluminum and other components we use in our products, can have a material impact on our results of operations. We have historically attempted to mitigate the impact of commodity and component prices through improved product design, price increases and select hedging transactions. Our results are also influenced by changes in fuel prices in the form of freight rates, which in some cases are borne by our customers and in other cases are paid by us.

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Other factors

Other factors that affect our results of operations include the following:

Factors influencing interest expense. We anticipate that interest expense will decrease in 2010 versus 2009 because, during the nine months ended September 30, 2010, we used the net proceeds from our initial public offering and available cash on hand, to repay a substantial portion of outstanding indebtedness. The expiration of certain interest rate swap agreements in January 2010, together with reduced Libor rates versus 2009, will also decrease interest expense in 2010. In addition, new interest rate swaps entered into in January and June 2010, which are described further under the Liquidity and Financial Condition section, will mitigate the risk of interest rate volatility on a portion of our debt.

Factors influencing provision for income taxes. Because we made a Section 338(h)(10) election in connection with the 2006 CCMP transactions described below, we have $1.4 billion of tax-deductible goodwill and intangible asset amortization remaining as of December 31, 2009 that we expect to generate cash tax savings of $557 million through 2021, assuming continued profitability and a 38.5% tax rate. The amortization of these assets for tax purposes is expected to be $122 million annually through 2020 and $102 million in 2021, which generates annual cash tax savings of $47 million through 2020 and $39 million in 2021, assuming profitability and a 38.5% tax rate. Additionally, we have federal net operating loss, or NOL, carry forwards of $161.2 million as of December 31, 2009, which we expect to generate an additional $56 million of federal cash tax savings at a 35% rate when and if utilized. Based on current business plans, we believe that our cash tax obligations through 2021 will be significantly reduced by these tax attributes. However, any subsequent accumulations of common stock ownership leading to a change of control under Section 382 of the U.S. Internal Revenue Code of 1986, including through sales of stock by large stockholders, all of which are outside of our control, could limit and/or defer our ability to utilize our net operating loss carry forwards to offset future federal income tax liabilities.

Seasonality. Although there is demand for our products throughout the year, in each of the past three years approximately 20% to 25% of our net sales occurred in the first quarter, 22% to 25% in the second quarter, 25% to 29% in the third quarter and 25% to 30% in the fourth quarter, with different seasonality depending on the timing of major outage activity and distribution stocking patterns in each year. We maintain a flexible production schedule in order to respond to outage-driven peak demand, but typically increase production levels in the second and third quarters of each year.

Transactions with CCMP

In November 2006, affiliates of CCMP Capital Advisors, LLC, or CCMP, together with affiliates of Unitas Capital Ltd., (Unitas), and members of our management, purchased an aggregate of $689 million of our equity capital. In addition, on November 10, 2006, Generac Power Systems borrowed an aggregate of $1,380 million, consisting of an initial drawdown of $950 million under a $1.1 billion first lien secured credit facility and $430 million under a $430 million second lien secured credit facility. With the proceeds from these equity and debt financings, together with cash on hand at Generac Power Systems, we (1) acquired all of the capital stock of Generac Power Systems and repaid certain pre-transaction indebtedness of Generac Power Systems for $2.0 billion, (2) paid $66 million in transaction costs related to the transaction and (3) retained $3 million for general corporate purposes. For additional information concerning these and other historical transactions with CCMP, see “Item 1—Business—History—CCMP transactions” in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

During the three and nine months ended September 30, 2009, affiliates of CCMP Capital Advisors, LLC (CCMP), majority shareholder of the Company, acquired $2,000,000 and $29,898,000 par value of first and second lien term loans for approximately $765,000 and $14,754,000, respectively. CCMP exchanged this debt for additional shares of

Series A Preferred stock issued by the Company. The Company subsequently contributed this debt to its Subsidiary. The fair value of the shares exchanged was $765,000 and $14,754,000, respectively, for the three and nine months ending September 30, 2009. These shares had beneficial conversion features which were contingent upon a future event (see note 1). The Company recorded this transaction as Series A Preferred stock of $765,000 and $14,754,000, respectively, for the three and nine months ended September 30, 2009, based on the fair value of the debt contributed by CCMP which approximated the fair value of shares exchanged. The debt was held in treasury at face value. Consequently, the Company recorded a gain on extinguishment of debt of $1,235,000 and $14,745,000 respectively, which includes the write-off of deferred financing fees and other closing costs, in the consolidated statement of operations for the three and nine months ended September 30, 2009, respectively.

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Corporate reorganization

Our capitalization prior to the initial public offering consisted of Series A Preferred Stock, Class B Common Stock and Class A Common Stock. Our Series A Preferred Stock was entitled to a priority return preference equal to a 14% annual return on the amount originally paid for such shares and equity participation equal to 24.3% of the remaining equity value of the Company. Our Class B Common Stock was entitled to a priority return preference equal to a 10% annual return on the amount originally paid for such shares. In connection with the initial public offering, we undertook a corporate reorganization which gave effect to the conversion of our Series A Preferred Stock and Class B Common Stock into the same class of our common stock that was sold in our initial public offering while taking into account the rights and preference of those shares, including the priority returns of our Series A Preferred Stock and our Class B Common Stock and the equity participation rights of the Series A Preferred Stock. A reverse stock split was needed to reduce the number of shares to be issued to holders of our Class A and Class B Common Stock to the number that correctly reflected the proportionate interest of such stockholders in the Company, taking into account the number of shares of common stock to be issued upon the conversion of our Series A Preferred Stock and the number and value of shares of common stock to be issued and sold to new investors in the initial public offering. We refer to these transactions as the “Corporate Reorganization.” For additional information about the Corporate Reorganization, see “Item 7—Managements’s Discussion and Analysis of Financial Condition and Results of Operations” in our Annual Report on Form 10-K filed for the fiscal year ended December 31, 2009.

Initial public offering

On February 17, 2010, we completed our initial public offering of 18,750,000 shares of our common stock at a price of $13.00 per share. In addition, the underwriters exercised their option and purchased an additional 1,950,500 shares of our common stock from us on March 18, 2010. We received a total of approximately $247.6 million in net proceeds from the initial public offering and underwriters' option exercise, after deducting the underwriting discounts and expenses.

The Company adopted an equity incentive plan on February 10, 2010 in connection with the IPO. A registration statement on Form S-8 was filed registering the 6,637,835 shares of common stock issuable under the equity incentive plan. At the time of the IPO, 4,341,504 stock options and 456,249 shares of restricted stock and other stock awards were granted to employees and Board members of the Company pursuant to the equity incentive plan. The stock options have an exercise price equal to the IPO price and vest in equal installments over five years, subject to the grantee’s continued employment or service. The restricted stock awards will vest in full on the third anniversary of the date of grant, subject to the grantee’s continued employment.

Immediately following the Corporate Reorganization, the IPO and underwriters' option exercise, we had 67,529,290 shares of common stock outstanding.

Subsequent repayment of debt

In February 2010, we used $221.6 million in net proceeds from the initial closing of the IPO to pay down our second lien term loan in full and to pay down a portion of our first lien term loan. In addition, in March 2010, we used $138.5 million of cash and cash equivalents on hand to further pay down our first lien term loan. As a result of these pay downs, at March 19, 2010, the outstanding balance on the first lien credit facility had been reduced to $731.4 million, and our second lien credit facility had been repaid in full and terminated. This reduction in debt will have a significant impact on cash flows as a result of lower debt service costs in future periods, based on current LIBOR rates. There were no further pay downs on our first lien credit facility during the three months ended September 30, 2010.

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Results of operations

Quarter and nine months ended September 30, 2010 compared to quarter and nine months ended September 30, 2009

The following table sets forth our consolidated statement of operations data for the periods indicated:

(dollars in thousands)	Three Months Ended September 30, 2010	2009	Nine months Ended September 30, 2010	2009
Net Sales	$ 160,666	$ 144,261	$ 431,839	$ 434,284
Cost of Goods Sold	93,304	79,770	258,314	262,078
Gross profit	67,362	64,491	173,525	172,206
Operating Expenses:				
Selling and service	15,295	14,620	43,416	44,863
Research and development	3,580	2,515	10,784	7,752
General and administrative	5,654	3,671	16,492	11,538
Amortization of intangibles	13,063	13,097	38,745	38,863
Total operating expenses	37,592	33,903	109,437	103,016
Income from operations	29,770	30,588	64,088	69,190
Total other expense, net	(6,694)	(16,160)	(25,551)	(37,759)
Income before provision for income taxes	23,076	14,428	38,537	31,431
Provision for income taxes	78	112	237	324
Net income	$ 22,998	$ 14,316	$ 38,300	$ 31,107
Residential products	$ 100,973	$ 89,687	$ 272,838	$ 269,037
Industrial & Commercial products	49,554	46,033	131,180	142,506
Other	10,139	8,541	27,821	22,741
Net sales	$ 160,666	$ 144,261	$ 431,839	$ 434,284

Net sales. Net sales increased $16.4 million, or 11.4%, to $160.7 million for the three months ended September 30, 2010 from $144.3 million for the three months ended September 30, 2009. This increase was driven by an $11.3 million, or 12.6%, increase in sales of residential products due to our initiatives to increase distribution and awareness for our residential products, coupled with a shift in buying patterns by our distribution partners towards more in-season buying versus pre-season buying. In addition, industrial and commercial product sales increased $3.5 million, or 7.6%, mainly due to improvements in our focused end markets and expansion of our distribution for these products.

Net sales decreased $2.4 million, or 0.6%, to $431.8 million for the nine months ended September 30, 2010 from $434.3 million for the nine months ended September 30, 2009. This decrease was driven by an $11.3 million, or 7.9%, decrease in sales of industrial and commercial products due to overall weakness in U.S. non-residential construction activity during 2010 together with year-to-date declines in sales to national account customers. The decrease was offset by a $3.8 million, or 1.4%, increase in residential product sales for the same reasons described with respect to the third quarter in the paragraph above. Year-to-date residential product sales growth has been tempered by a challenging residential investment environment coupled with a reduced benefit from major power outages.

Costs of goods sold. Costs of goods sold increased $13.5 million, or 17.0%, to $93.3 million for the three months ended September 30, 2010 from $79.8 million for the three months ended September 30, 2009. Raw material costs

increased $11.5 million year-over-year due to an increase in sales volume, as well as by higher commodity costs, primarily steel, copper and aluminum, as we saw a continued increase in commodity costs during the three months ended September 30, 2010 versus the prior year quarter. Direct labor, overhead, and inbound freight costs also increased $2.0 million, year over year, resulting from the increase in sales.

Costs of goods sold decreased $3.8 million, or 1.4%, to $258.3 million for the nine months ended September 30, 2010 from $262.1 million for the nine months ended September 30, 2009. Raw material costs decreased $3.3 million year-over-year due to a decrease in sales volume, lower year-over-year commodity costs in the first quarter of 2010, as well as engineering and sourcing cost reductions implemented during 2009. Inbound freight costs, direct labor and variable overhead costs also decreased $0.5 million year over year on lower sales.

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Gross profit. Gross profit increased $2.9 million, or 4.5%, to $67.4 million for the three months ended September 30, 2010 from $64.5 million for the three months ended September 30, 2009, primarily due to an increase in sales volume which included a residential sales mix change to lower kilowatt products. In addition, we saw a continued increase in commodity costs during the three months ended September 30, 2010 versus the prior year quarter. During the third quarter 2009, pricing for our key commodities were at recessionary low points. Since then, pricing for copper, steel and aluminum has increased substantially. As a percentage of net sales, gross profit decreased to 41.9% for the three months ended September 30, 2010 from 44.7% for the three months ended September 30, 2009.

Gross profit increased $1.3 million, or 0.8%, to $173.5 million for the nine months ended September 30, 2010 from $172.2 million for the nine months ended September 30, 2009, primarily due to the factors affecting cost of goods sold described above. As a percentage of net sales, gross profit increased to 40.2% for the nine months ended September 30, 2010 from 39.7% for the nine months ended September 30, 2009.

Operating expenses. Operating expenses increased $3.7 million, or 10.9%, to $37.6 million for the three months ended September 30, 2010 from $33.9 million for the three months ended September 30, 2009. Selling and service expenses increased $0.7 million due to higher variable selling expenses related to our increase in net sales. Research and development expenses increased year over year by $1.1 million from increased product development and engineering resource investment. General and administrative expenses increased $2.0 million mainly due to $1.7 million of share based compensation expense recorded during the three months ended September 30, 2010 for the time vesting of stock option, restricted stock and other stock awards issued in connection with our IPO. General and administrative expenses also include additional administrative costs incurred as a result of becoming a public company in the first quarter of 2010.

Operating expenses increased $6.4 million, or 6.2%, to $109.4 million for the nine months ended September 30, 2010 from $103.0 million for the nine months ended September 30, 2009. Selling and service expenses decreased $1.4 million due to lower variable expenses related to our decrease in net sales. Research and development expenses increased year-over-year $3.0 million from increased product development and engineering resource investment. General and administrative expenses increased $5.0 million mainly due to $4.6 million of share based compensation expense recorded during the nine months ended September 30, 2010 for the time vesting of stock option, restricted stock and other stock awards issued in connection with our IPO. General and administrative expenses also increased year-to-date due to additional costs incurred as a public company.

Other expense. Other expense decreased $9.5 million, or 58.6%, to $6.7 million for the three months ended September 30, 2010 from $16.2 million for the three months ended September 30, 2009. As a result of the previously discussed CCMP debt buy-back transactions during the three months ended September 30, 2009, we recognized a $1.2 million gain on the extinguishment of debt during the third quarter of 2009, which did not recur in 2010. In addition, a year-over-year reduction in interest expense of $10.7 million was the result of (i) debt buy-backs in 2009, (ii) the subsequent repayment of debt post IPO in 2010, (iii) lower LIBOR rates versus prior year, and (iv) the expiration of interest rate swap contracts in January 2010.

Other expense decreased $12.2 million, or 32.3%, to $25.6 million for the nine months ended September 30, 2010 from $37.8 million for the nine months ended September 30, 2009. This net decrease was caused by a number of factors. As a result of the previously discussed CCMP debt buy-back transactions during the nine months ended September 30, 2009, we recognized a $14.7 million gain on the extinguishment of debt, which did not recur in 2010. In addition, the subsequent repayment of debt following our IPO in the first quarter of 2010 resulted in an acceleration of deferred financing cost amortization of $4.2 million that did not occur in 2009. Lastly, a reduction in interest expense of $32.9 million was the result of (i) debt buy-backs in 2009, (ii) the subsequent repayment of debt post IPO in 2010, (iii) lower LIBOR rates versus prior year, and (iv) the expiration of interest rate swap contracts in January 2010.

Provision for income taxes. Income tax expense was $0.1 million for both the three months ended September 30, 2010 and 2009. Income tax expense primarily relates to certain state income taxes based on profitability measures other than net income. See “Factors influencing provision for income taxes” for further discussion of our favorable tax attributes.

Income tax expense was $0.2 million and $0.3 million for the nine months ended September 30, 2010 and 2009, respectively. Year-to-date income tax expense primarily relates to certain state income taxes based on profitability measures other than net income.

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Net income. As a result of the factors identified above, we generated net income of $23.0 million for the three months ended September 30, 2010 compared to $14.3 million for the three months ended September 30, 2009.

As a result of the factors identified above, we generated net income of $38.3 million for the nine months ended September 30, 2010 compared to $31.1 million for the nine months ended September 30, 2009.

Adjusted EBITDA. Adjusted EBITDA was relatively flat on a year-over-year basis, decreasing less than one percent to $45.7 million for the three months ended September 30, 2010 from $46.1 million for the three months ended September 30, 2009. Year-over-year sales growth was offset by increases in cost of goods sold and operating expenses.

Adjusted EBITDA decreased to $113.5 million for the nine months ended September 30, 2010 from $115.0 million for the nine months ended September 30, 2009. A nominal sales decline together with increases in operating expenses led to this Adjusted EBITDA decline.

Adjusted Net income. Adjusted net income of $36.7 million for the three months ended September 30, 2010 increased 35.3% from $27.1 million for the three months ended September 30, 2009. Adjusted net income of $82.9 million for the nine months ended September 30, 2010 increased 43.7% from $57.7 million for the nine months ended September 30, 2009. Lower interest expense contributed to this increase in adjusted net income.

See “Non-GAAP measures” for a discussion of how we calculate these non-GAAP measures and limitations on their usefulness.

Liquidity and financial condition

Our primary cash requirements include the payment of our raw material and components suppliers, salaries and benefits, operating expenses, interest and principal payments on our debt, and capital expenditures. We finance our operations primarily through cash flow from operations and borrowings under our revolving credit facility, if any.

In November 2006, Generac Power Systems entered into a seven-year $950.0 million first lien term loan (bearing interest at LIBOR + 2.5%), a seven-and-a-half year $430.0 million second lien term loan (bearing interest at LIBOR + 6%), and a six-year $150.0 million revolving credit facility (bearing interest at LIBOR + 2.5%). On February 17, 2010, we used approximately $221.6 million of the net proceeds of our initial public offering to pay down our second lien term loan in full and to repay a portion of our first lien term loan. In March 2010, we used a substantial portion of our cash and cash equivalents on hand to repay an additional $138.5 million of our first lien term loan. As a result of these pay downs, previous payments of principal and prior repurchases of debt by our affiliates, at September 30, 2010, the outstanding balance on the first lien credit facility had been reduced to $731.4 million, and our second lien credit facility had been repaid in full and terminated. All future scheduled principal amortization payments on the first lien term loan were paid in conjunction with the IPO debt pay down. As a result, there were no short-term borrowings outstanding as of and during the three months ended September 30, 2010.

The Company entered into two new interest rate swap agreements during the nine month period ending September 30, 2010. The first was entered into on January 21, 2010. The effective date of the swap is July 1, 2010 with a notional amount of $200,000,000, a fixed LIBOR rate of 1.73% and an expiration date of July 1, 2012. The second was entered into on June 29, 2010. The effective date of the swap is October 1, 2010 with a notional amount of $100,000,000, a fixed LIBOR rate of 1.025% and an expiration date of October 1, 2012. We expect to maintain the swaps as highly effective in accordance with ASC 815 (formerly SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities) and, therefore, any changes in the fair value of the swap would be recorded in accumulated other comprehensive income (loss). These two swap agreements are the only interest rate swap agreements outstanding as

of September 30, 2010.

At September 30, 2010, we had cash and cash equivalents of $128.3 million and $145 million of availability under our revolving credit facility, net of outstanding letters of credit.

Long-term liquidity

We believe that our cash flows from operations and our availability under our revolving credit facility, combined with our low capital expenditure requirements, our favorable tax attributes, and reduced debt service costs, will provide us with sufficient capital to continue to grow our business in the next twelve months and beyond. However, even with our reduced leverage, we will continue to use a significant portion of our cash flow to pay interest on our outstanding debt, limiting the amount available for working capital, capital expenditures and other general corporate purposes. As we continue to expand our business, we may in the future require additional capital to fund working capital, capital expenditures, or acquisitions.

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Cash flow

Nine months ended September 30, 2010 compared to nine months ended September 30, 2009

The following table summarizes our cash flows by category for the periods presented:

(Dollars in thousands)	Nine months ended September 30, 2010	2009	$ Change	% Change
Net cash provided by operating activities	$ 83,121	$ 45,131	$ 37,990	84 %
Net cash used in investing activities	(4,286)	(2,741)	(1,545)	56 %
Net cash (used in) provided by financing activities	(111,808)	10,500	(122,308)	(1165)%

Net cash provided by operating activities was $83.1 million for the nine months ended September 30, 2010 compared to $45.1 million for the nine months ended September 30, 2009. Reductions in interest paid and reductions in net working capital levels contributed to this increase in cash flows from operating activities.

Net cash used in investing activities for the nine months ended September 30, 2010 was $4.3 million, all related to the purchase of property and equipment. Net cash used in investing activities for the nine months ended September 30, 2009 was $2.7 million and included $2.9 million used for the purchase of property and equipment. Capital expenditures related to certain product development and cost reduction initiatives, coupled with timing of capital expenditure spending during the year contributed to this increase versus the prior year comparable period.

Net cash used in financing activities was $111.8 million for the nine months ended September 30, 2010, representing the net impact of net proceeds received as a result of our IPO and subsequent repayment of debt. During the nine months ended September 30, 2010, we received approximately $248.3 million of net proceeds from our IPO, which was offset by a $360.1 million subsequent repayment of our term loans. Net cash provided by financing activities was $10.5 million for the nine months ended September 30, 2009, representing a $20.0 million stockholders' contribution of capital offset by $9.5 million of principal payments on our credit facilities.

Contractual Obligations

There have been no material changes to our contractual obligations, in the three month period ended September 30, 2010.

Off-balance sheet arrangements

There have been no material changes since the March 30, 2010 filing of our Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

Critical accounting policies

There have been no material changes in our critical accounting policies since the March 30, 2010 filing of our Annual Report on Form 10-K, except for the adoption of share based compensation accounting in accordance with Accounting Standards Codification (ASC) section 718. Under the fair value recognition provisions of ASC 718, share

based compensation cost is measured at the grant date based on the fair value of the award and is recognized as expense over the requisite service period. Determining the fair value of share based awards at the grant date requires judgment, including estimating expected dividends and market volatility of our stock. In addition, judgment is also required in estimating the amount of share based awards that are expected to be forfeited. If actual results differ significantly from these estimates, share based compensation expense and our results of operations could be impacted.

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As discussed in our Annual Report on Form 10-K, in preparing the financial statements in accordance with accounting principles generally accepted in the U.S., we are required to make estimates and assumptions that have an impact on the asset, liability, revenue and expense amounts reported. These estimates can also affect our supplemental information disclosures, including information about contingencies, risk and financial condition. We believe, given current facts and circumstances, that our estimates and assumptions are reasonable, adhere to accounting principles generally accepted in the U.S., and are consistently applied. Inherent in the nature of an estimate or assumption is the fact that actual results may differ from estimates and estimates may vary as new facts and circumstances arise. We make routine estimates and judgments in determining net realizable value of accounts receivable, inventories, property, plant and equipment, and prepaid expenses. We believe that our most critical accounting estimates and assumptions are in the following areas: goodwill and other indefinite-lived intangible asset impairment assessment, defined benefit pension obligations, estimates of allowance for doubtful accounts, excess and obsolete inventory reserves, product warranty, other contingencies, derivative accounting, income taxes, and share based compensation.

Non-GAAP measures

Adjusted EBITDA
Adjusted EBITDA represents net income before interest expense, taxes, depreciation and amortization, as further adjusted for the other items reflected in the reconciliation table set forth below. This presentation is substantially consistent with the presentation used in our senior secured credit facilities (Covenant EBITDA), except that we do not give effect to certain additional adjustments that are permitted under those facilities which, if included, would increase the amount reflected in this table.

We view Adjusted EBITDA as a key measure of our performance. We present Adjusted EBITDA not only due to its importance for purposes of our senior secured credit facilities but also because it assists us in comparing our performance across reporting periods on a consistent basis because it excludes items that we do not believe are indicative of our core operating performance. Our management uses Adjusted EBITDA:

- for planning purposes, including the preparation of our annual operating budget and developing and refining our internal projections for future periods;
- to allocate resources to enhance the financial performance of our business;
- as a benchmark for the determination of the bonus component of compensation for our senior executives under our management incentive plan, as described further in our 2010 Proxy Statement;
- to evaluate the effectiveness of our business strategies and as a supplemental tool in evaluating our performance against our budget for each period; and
- in communications with our board of directors and investors concerning our financial performance.

We believe Adjusted EBITDA is used by securities analysts, investors and other interested parties in the evaluation of our company. Management believes that the disclosure of Adjusted EBITDA offers an additional financial metric that, when coupled with U.S. GAAP results and the reconciliation to U.S. GAAP results, provides a more complete understanding of our results of operations and the factors and trends affecting our business. We believe Adjusted EBITDA is useful to investors for the following reasons:

- Adjusted EBITDA and similar non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon

financing and accounting methods, book values of assets, tax jurisdictions, capital structures and the methods by which assets were acquired;

- Investors can use Adjusted EBITDA as a supplemental measure to evaluate the overall operating performance of our company, including our ability to service our debt and other cash needs; and

- by comparing our Adjusted EBITDA in different historical periods, our investors can evaluate our operating performance excluding the impact of items described below.

The adjustments included in the reconciliation table listed below are provided for under our senior secured credit facilities (except where noted in footnote (j) below) and also are presented to illustrate the operating performance of our business in a manner consistent with the presentation used by our management and board of directors. These adjustments eliminate the impact of a number of items that:

- we do not consider indicative of our ongoing operating performance, such as non-cash impairment and other charges, transaction costs relating to the CCMP Transactions and to repurchases of our debt by affiliates of CCMP, non-cash gains and write-offs relating to the retirement of debt, severance costs and other restructuring-related business optimization expenses;

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- we believe to be akin to, or associated with, interest expense, such as administrative agent fees, revolving credit facility commitment fees and letter of credit fees;

- are non-cash in nature, such as share-based compensation; or

- were eliminated following the consummation of our initial public offering, such as sponsor fees.

We explain in more detail in footnotes (a) through (j) below why we believe these adjustments are useful in calculating Adjusted EBITDA as a measure of our operating performance.

Adjusted EBITDA does not represent, and should not be a substitute for, net income or cash flows from operations as determined in accordance with U.S. GAAP. Adjusted EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under U.S. GAAP. Some of the limitations are:

- Adjusted EBITDA does not reflect our cash expenditures, or future requirements for capital expenditures or contractual commitments;

- Adjusted EBITDA does not reflect changes in, or cash requirements for, our working capital needs;

- Adjusted EBITDA does not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments, on our debt;

- although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and Adjusted EBITDA does not reflect any cash requirements for such replacements;

- several of the adjustments that we use in calculating Adjusted EBITDA, such as non-cash impairment charges, while not involving cash expense, do have a negative impact on the value of our assets as reflected in our consolidated balance sheet prepared in accordance with U.S. GAAP;

- the adjustments for business optimization expenses, which we believe are appropriate for the reasons set out in note (f) below, represent costs associated with severance and other items which are reflected in operating expenses and income (loss) from continuing operations in our condensed consolidated statements of operations prepared in accordance with U.S. GAAP; and

- other companies may calculate Adjusted EBITDA differently than we do, limiting its usefulness as a comparative measure.

Furthermore, as noted above, one of our uses of Adjusted EBITDA is as a benchmark for determining elements of compensation for our senior executives. At the same time, some or all of these senior executives have responsibility for monitoring our financial results generally, including the items that are included as adjustments in calculating Adjusted EBITDA (subject ultimately to review by our board of directors in the context of the board's review of our quarterly financial statements). While many of the adjustments (for example, transaction costs and credit facility fees and sponsor fees), involve mathematical application of items reflected in our financial statements, others (such as business optimization adjustments) involve a degree of judgment and discretion. While we believe that all of these adjustments are appropriate, and while the quarterly calculations are subject to review by our board of directors in the context of the board's review of our quarterly financial statements and certification by our chief financial officer in a compliance certificate provided to the lenders under our senior secured credit facilities, this discretion may be viewed

as an additional limitation on the use of Adjusted EBITDA as an analytical tool.

Because of these limitations, Adjusted EBITDA should not be considered as a measure of discretionary cash available to us to invest in the growth of our business. We compensate for these limitations by relying primarily on our U.S. GAAP results and using Adjusted EBITDA only supplementally.

Our senior secured credit facility requires Generac Power Systems, Inc. to maintain a leverage ratio of consolidated total debt, net of unrestricted cash and marketable securities, to Covenant EBITDA at a level that varies over time. As of September 30, 2010, Generac Power Systems, Inc.'s ratio was 4.13 to 1.00, which was below the covenant requirement of 6.25 to 1.00. Generac Holdings Inc. net debt to adjusted EBITDA ratio as of September 30, 2010 was 3.83x. Our credit agreement does not permit us to net cash and cash equivalents held by the Generac Holdings Inc. entity against our debt balance for covenant purposes. Failure to comply with this covenant would result in an event of default under our senior secured credit facility unless waived by our lenders. An event of default under our senior secured credit facility could result in the acceleration of our indebtedness under the facility, and we may be unable to repay the amounts due.

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The following table presents a reconciliation of net income to Adjusted EBITDA:

(Dollars in thousands)	Three months ended September 30, 2010	Three months ended September 30, 2009	Nine months ended September 30, 2010	Nine months ended September 30, 2009
Net income	$ 22,998	$ 14,316	$ 38,300	$ 31,107
Interest Expense	6,540	17,204	20,752	53,652
Depreciation and amortization	15,011	15,060	44,522	44,681
Income taxes provision	78	112	237	324
Non-cash impairment and other charges (a)	(781)	(23)	(217)	(1,389)
Non-cash share based compensation expense (b)	1,675	-	4,634	-
Write-off of deferred financing costs related to debt extinguishment (c)	-	-	4,180	-
Transaction costs and credit facility fees (d)	183	458	850	1,168
Non-cash gains (e)	-	(1,235)	-	(14,745)
Business optimization expenses (f)	-	-	108	-
Sponsor fees (g)	-	125	56	375
Letter of credit fees (h)	3	86	24	109
Other state franchise taxes (i)	30	24	126	78
Holding company interest income (j)	(24)	(37)	(69)	(354)
Adjusted EBITDA	$ 45,713	$ 46,090	$ 113,503	$ 115,006

(a) Represents the following non-cash charges:

• for the three and nine months ended September 30, 2010, unrealized mark-to-market adjustments on copper and Euro forward contracts;

• for the three and nine months ended September 30, 2009, unrealized mark-to-market adjustments on copper forward contracts and a loss on disposal of assets;

We believe that adjusting net income for these non-cash charges is useful for the following reasons:

• The gain (loss) on disposals of assets described above result from the sale of assets that are no longer useful in our business and therefore represent losses that are not from our core operations;

• The adjustments for unrealized mark-to-market gains and losses on copper forward and Euro contracts represent non-cash items to reflect changes in the fair value of forward contracts that have not been settled or terminated. We believe that it is useful to adjust net income for these items because the charges do not represent a cash outlay in the period in which the charge is incurred, although Adjusted EBITDA must always be used together with our U.S. GAAP statements of operations and cash flows to capture the full effect of these contracts on our operating performance;

(b) Represents share-based compensation expense to account for stock options, restricted stock and other stock awards over their vesting period, issued in connection our initial public offering;

(c) Represents the write-off of a portion of deferred financing costs related to the repayment of debt after our initial public offering;

(d) Represents the following transaction costs and fees relating to our senior secured credit facilities:

• administrative agent fees and revolving credit facility commitment fees under our senior secured credit facilities, which we believe to be akin to, or associated with, interest expense and whose inclusion in Adjusted EBITDA is therefore similar to the inclusion of interest expense in that calculation;

• transaction costs relating to repurchases of debt under our first and second lien credit facilities by affiliates of CCMP, which CCMP's affiliates contributed to our company in exchange for the issuances of securities, which repurchases we do not expect to recur;

(e) represents non-cash gains on the extinguishment of debt repurchased by affiliates of CCMP, as described in note (d) above, which we do not expect to recur.

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(f) represents severance costs incurred from restructuring-related activities. We do not believe the charges for restructuring-related activities in the nine months ended September 30, 2010 reflect our ongoing operations. Although we have incurred severance costs in the past, it is difficult to predict the amounts of similar costs in the future, and we believe that adjusting for these costs aids in measuring the performance of our ongoing operations. We believe that these costs will tend to be immaterial to our results of operations in future periods.

(g) Represents management, consulting, monitoring, transaction and advisory fees and related expenses paid or accrued to affiliates of CCMP and affiliates of Unitas (related parties) under an advisory services and monitoring agreement. This agreement automatically terminated upon consummation of our initial public offering, and, accordingly, we believe that these expenses do not reflect the expenses of our ongoing operations.

(h) Represents fees on letters of credit outstanding under our senior secured credit facilities, which we believe to be akin to, or associated with, interest expense and whose inclusion in Adjusted EBITDA is therefore similar to the inclusion of interest expense.

(i) Represents franchise and business activity taxes paid at the state level. We believe that the inclusion of these taxes in calculating Adjusted EBITDA is similar to the inclusion of income taxes, as set forth in the table above.

(j) Represents interest earned on cash held at Generac Holdings Inc. We exclude these amounts because we do not include them in the calculation of "Covenant EBITDA" under and as defined in our senior secured credit facilities.

Adjusted Net Income (Loss)

Adjusted net income (loss) is defined as net income (loss) before provision (benefit) for income taxes adjusted for the following items: cash income tax expense (benefit), amortization of intangible assets, amortization of deferred loan costs related to the Company’s debt, intangible asset impairment charges, and non-cash gains reflected in the reconciliation table set forth below.

We believe Adjusted net income (loss) is used by securities analysts, investors and other interested parties in the evaluation of our company operations. Management believes the disclosure of adjusted net income (loss) offers an additional financial metric that, when used in conjunction with U.S. GAAP results and the reconciliation to U.S. GAAP results, provides a more complete understanding of our results of operations and the factors and trends affecting our business.

The adjustments included in the reconciliation table listed below are presented to illustrate the operating performance of our business in a manner consistent with the presentation used by investors and securities analysts. Similar to the Adjusted EBITDA reconciliation, these adjustments eliminate the impact of a number of items that we do not consider indicative of our ongoing operating performance, such as amortization costs, and non-cash gains and write-offs relating to the retirement of debt. We also make adjustments to present cash taxes paid.

Similar to Adjusted EBITDA, Adjusted Net Income does not represent, and should not be a substitute for, net income or cash flows from operations as determined in accordance with U.S. GAAP. Adjusted Net Income has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under U.S. GAAP. Some of the limitations are:

- Adjusted Net Income does not reflect changes in, or cash requirements for, our working capital needs;
- although amortization is a non-cash charge, the assets being amortized may have to be replaced in the future, and Adjusted Net Income does not reflect any cash requirements for such replacements;

- Other companies may calculate Adjusted Net Income differently than we do, limiting its usefulness as a comparative measure.

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(Dollars in thousands)	Three months ended September 30, 2010	2009	Nine months ended September 30, 2010	2009
Net income	$ 22,998	$ 14,316	$ 38,300	$ 31,107
Provision for income taxes	78	112	237	324
Income before provision for income taxes	23,076	14,428	38,537	31,431
Amortization of intangible assets	13,063	13,097	38,745	38,863
Amortization of deferred loan costs	569	852	1,870	2,562
Write-off of deferred financing costs related to debt extinguishment	-	-	4,180	-
Non-cash gains	-	(1,235)	-	(14,745)
Adjusted net income before provision for income taxes	36,708	27,142	83,332	58,111
Cash income tax expense	(22)	(26)	(395)	(389)
Adjusted net income	$ 36,686	$ 27,116	$ 82,937	$ 57,722
Adjusted net income per common share - diluted:	0.55	n/m	n/m	n/m
Weighted average common shares outstanding - diluted:	67,231,403	n/m	n/m	n/m

New Accounting Standards

There have been no material changes since the March 30, 2010 filing of our 2009 Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

For a discussion of changes in commodity and interest rate-related risks, see Note 2 – Derivative Instruments and Hedging Activities – to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Quarterly Report on Form 10-Q. In other respects, there has been no material change in market risk from the information provided in Item 7A. (Quantitative and Qualitative Disclosures About Market Risk) of our 2009 Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

Item 4. Controls and Procedures

Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) or 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended, or the Exchange Act. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

Changes in Internal Control Over Financial Reporting

There have been no changes during the three months ended September 30, 2010 in our internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we are involved in legal proceedings primarily involving product liability and employment matters and general commercial disputes arising in the ordinary course of our business. As of September 30, 2010, we believe that there is no litigation pending that would have a material effect on our results of operations or financial condition.

Item 1A. Risk Factors

There have been no material changes since the March 30, 2010 filing of our 2009 Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

Item 6. Exhibits

Exhibits Number	Description
31.1*	Certification of Chief Executive Officer pursuant to Rule 13a-14 Securities Exchange Act Rules 13a-14(a) and 15d-14(a), pursuant to section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Chief Financial Officer pursuant to Rule 13a-14 Securities Exchange Act Rules 13a-14(a) and 15d-14(a), pursuant to section 302 of the Sarbanes-Oxley Act of 2002.
32.1**	Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002.

* Filed herewith.

** Furnished herewith.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Generac Holdings Inc.

By: /s/ York A. Ragen

York A. Ragen
Chief Financial Officer
(Duly Authorized Officer and Principal Financial and Accounting Officer)

Dated: November 12, 2010