EXPRESS, INC.
Form 10-Q
December 05, 2013
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 10-Q
x
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended November 2, 2013
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
FOR THE TRANSITION PERIOD FROM $\qquad$ TO $\qquad$
Commission File Number 001-34742

EXPRESS, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

## 1 Express Drive

Columbus, Ohio
(Address of principal executive offices)
Telephone: (614) 474-4001
(Registrant's telephone number, including area code)

26-2828128
(I.R.S. Employer

Identification No.)

43230
(Zip Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes x No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).
Yes x No o
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Non-accelerated filer o (Do not check if a smaller reporting company) Smaller reporting company o Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x
The number of outstanding shares of the registrant's common stock was $83,948,853$ as of November 30, 2013.
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## FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q ("Quarterly Report") contains forward-looking statements that are subject to risks and uncertainties. All statements other than statements of historical fact included in this Quarterly Report are forward-looking statements. Forward-looking statements give our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance, and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as "anticipate," "estimate," "expect," "project," "plan," "intend," "believe," "may," "will," "should," "likely," and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events. For example, all statements we make relating to our estimated and projected costs, expenditures, cash flows, and financial results, our plans and objectives for future operations, growth or initiatives, strategies, or the expected outcome or impact of pending or threatened litigation are forward-looking statements. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those that we expected, including:
ehanges in consumer spending and general economic conditions;
our ability to identify and respond to new and changing fashion trends, customer preferences, and other related factors;
fluctuations in our sales and results of operations on a seasonal basis and due to a variety of other
factors;
increased competition from other retailers;
the success of the malls and shopping centers in which our stores are located;
our dependence upon independent third parties to manufacture all of our merchandise;
the availability constraints and price volatility of raw materials and labor used to manufacture our products;
interruptions of the flow of merchandise from international manufacturers causing disruptions in our supply chain; shortages of inventory, delayed shipments to our online customers, and harm to our reputation due to distribution difficulties or shut-down of distribution facilities;
our reliance upon independent third-party transportation providers for substantially all of our product shipments; our dependence upon key executive management;
our growth strategy, including our international expansion plans;
our dependence on a strong brand image;
our leasing substantial amounts of space;
our reliance on third parties to provide us with certain key services for our business;
our reliance on information systems and any failure, inadequacy, interruption or security failure of those systems; claims made against us resulting in litigation;
changes in laws and regulations applicable to our business;
our inability to protect our trademarks or other intellectual property rights;
our substantial indebtedness and lease obligations;
restrictions imposed by our indebtedness on our current and future operations and our ability to pay dividends;
fluctuations in energy costs;
ehanges in taxation requirements or the results of tax audits; and
impairment charges on long-lived assets.
We derive many of our forward-looking statements from our operating budgets and forecasts, which are based upon many detailed assumptions. While we believe that our assumptions are reasonable, we caution that it is very difficult to predict the impact of known factors, and it is impossible for us to anticipate all factors that could affect our actual results. For the discussion of these risks and other risks and uncertainties that could cause actual results to differ materially from those contained in our forward-looking statements, please refer to "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended February 2, 2013 ("Annual Report"), filed with the Securities and Exchange Commission ("SEC") on April 2, 2013. The forward-looking statements included in this Quarterly Report are made only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking
statement as a result of new information, future events, or otherwise, except as otherwise required by law.

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PART I - FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS.

EXPRESS, INC.
CONSOLIDATED BALANCE SHEETS
(Amounts in Thousands, Except Per Share Amounts)
(Unaudited)
November 2, 2013 February 2, 2013

| ASSETS |  |  |
| :--- | :--- | :--- |
| CURRENT ASSETS: |  |  |
| Cash and cash equivalents | $\$ 181,553$ | $\$ 256,297$ |
| Receivables, net | 17,433 | 11,024 |
| Inventories | 343,020 | 215,082 |
| Prepaid minimum rent | 26,125 | 25,166 |
| Other | 24,807 | 8,293 |
| Total current assets | 592,938 | 515,862 |
|  |  |  |
| PROPERTY AND EQUIPMENT | 730,157 | 625,344 |
| Less: accumulated depreciation | $(374,869$ | $(346,975$ |
| Property and equipment, net | 355,288 | 278,369 |
| TRADENAME/DOMAIN NAME | 197,812 | 197,719 |
| DEFERRED TAX ASSETS | 14,275 | 16,808 |
| OTHER ASSETS | 8,413 | 10,441 |
| Total assets | $\$ 1,168,726$ | $\$ 1,019,199$ |
|  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| CURRENT LIABILITIES: | $\$ 244,906$ | $\$ 176,125$ |
| Accounts payable | 19,725 | 27,851 |
| Deferred revenue | 1,742 | 336 |
| Accrued bonus | 84,745 | 108,464 |
| Accrued expenses | 351,118 | 312,776 |
| Total current liabilities |  |  |
|  | 199,086 | 198,843 |
| LONG-TERM DEBT | 196,339 | 136,418 |
| OTHER LONG-TERM LIABILITIES | 746,543 | 648,037 |
| Total liabilities |  |  |

COMMITMENTS AND CONTINGENCIES (Note 12)
STOCKHOLDERS' EQUITY:
Preferred stock - \$0.01 par value; 10,000 shares authorized; no shares issued or outstanding
Common stock - \$0.01 par value; 500,000 shares authorized; 89,838 shares and 89,322 shares issued at November 2, 2013 and February 2, 2013, respectively, and 83,946 shares and 85,224 shares outstanding at November 898 893

2, 2013 and February 2, 2013, respectively

| Additional paid-in capital | 125,077 | 105,012 |
| :--- | :--- | :--- |
| Accumulated other comprehensive income (loss) | 222 | $(20$ |
| Retained earnings | 400,534 | 331,921 |
| Treasury stock - at average cost; 5,892 shares and 4,098 shares at November $_{(104,548}$ | ) |  |
| 2, 2013 and February 2, 2013, respectively | $(66,644$ |  |
| Total stockholders' equity | 422,183 | 371,162 |
| Total liabilities and stockholders' equity | $\$ 1,168,726$ | $\$ 1,019,199$ |
| See notes to unaudited consolidated financial statements. |  |  |

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EXPRESS, INC.
CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (Amounts in Thousands, Except Per Share Amounts) (Unaudited)

## NET SALES

COST OF GOODS SOLD, BUYING AND OCCUPANCY COSTS
Gross profit
OPERATING EXPENSES:
Selling, general, and administrative expenses
Other operating expense (income), net
Total operating expenses
OPERATING INCOME
INTEREST EXPENSE, NET
OTHER EXPENSE (INCOME), NET
INCOME BEFORE INCOME TAXES
INCOME TAX EXPENSE
NET INCOME

| Thirteen Weeks Ended | Thirty-Nine Weeks Ended |  |  |
| :--- | :--- | :--- | :--- |
| November 2, | October 27, | November 2, October 27, |  |
| 2013 | 2012 | 2013 | 2012 |
| $\$ 502,992$ | $\$ 468,527$ | $\$ 1,497,674$ | $\$ 1,419,358$ |
| 337,727 | 316,989 | $1,009,085$ | 932,532 |
| 165,265 | 151,538 | 488,589 | 486,826 |
|  |  |  |  |
| 128,366 | 117,722 | 360,165 | 347,224 |
| 169 | $(586$ | $)$ | $(415$ |$)(553,1)$

OTHER COMPREHENSIVE INCOME:
Foreign currency translation gain (loss) $26 \quad(49) \quad 242 \quad$ (46 )
COMPREHENSIVE INCOME
\$19,293
\$17,373 \$68,855
\$75,278

EARNINGS PER SHARE:

| Basic | $\$ 0.23$ | $\$ 0.20$ | $\$ 0.81$ | $\$ 0.86$ |
| :--- | :--- | :--- | :--- | :--- |
| Diluted | $\$ 0.23$ | $\$ 0.20$ | $\$ 0.81$ | $\$ 0.86$ |

WEIGHTED AVERAGE SHARES OUTSTANDING:

## Basic

| 83,929 | 85,980 | 84,675 | 87,489 |
| :--- | :--- | :--- | :--- |
| 84,603 | 86,216 | 85,221 | 87,835 |

Diluted
See notes to unaudited consolidated financial statements.

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EXPRESS, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in Thousands)
(Unaudited)

## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income
Thirty-Nine Weeks Ended November 2, October 27, 20132012

Adjustments to reconcile net income to net cash provided by operating activities:

Depreciation and amortization
Loss on disposal of property and equipment
Excess tax benefit from share-based compensation
Share-based compensation
Deferred taxes
Changes in operating assets and liabilities:
Receivables, net
Inventories
Accounts payable, deferred revenue, and accrued expenses
Other assets and liabilities
Net cash provided by operating activities
CASH FLOWS FROM INVESTING ACTIVITIES:
Capital expenditures
Purchase of intangible assets
Net cash used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES:
Payments on capital lease obligation $\quad$ (45 ) (41 )
Excess tax benefit from share-based compensation
Proceeds from share-based compensation
201
4,426 623
Repurchase of common stock
Net cash used in financing activities
EFFECT OF EXCHANGE RATE ON CASH

NET DECREASE IN CASH AND CASH EQUIVALENTS
(74,744 ) (49,924 )
CASH AND CASH EQUIVALENTS, Beginning of period
CASH AND CASH EQUIVALENTS, End of period
See notes to unaudited consolidated financial statements.

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Notes to Unaudited Consolidated Financial Statements (unaudited)

1. Description of Business and Basis of Presentation

Business Description
Express, Inc., together with its subsidiaries ("Express" or the "Company"), is a specialty apparel and accessories retailer of women's and men's merchandise, targeting the 20 to 30 year old customer. Express merchandise is sold through retail stores and the Company's website, www.express.com. As of November 2, 2013, Express operated 628 primarily mall-based stores in the United States, Canada, and Puerto Rico. Additionally, the Company earned revenue from 23 franchise stores in the Middle East and Latin America. These franchise stores are operated by franchisees pursuant to franchise agreements. Under the franchise agreements, the franchisees operate stores that sell Express-branded apparel and accessories purchased directly from the Company.

Fiscal Year
The Company's fiscal year ends on the Saturday closest to January 31. Fiscal years are referred to by the calendar year in which the fiscal year commences. References herein to "2013" and "2012" represent the 52-week period ended February 1, 2014 and the 53-week period ended February 2, 2013, respectively. All references herein to "the third quarter of 2013" and "the third quarter of 2012" represent the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively.

## Basis of Presentation

The accompanying unaudited Consolidated Financial Statements have been prepared in accordance with generally accepted accounting principles in the United States of America ("GAAP") for interim financial information. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, the accompanying unaudited Consolidated Financial Statements reflect all adjustments (which are of a normal recurring nature) necessary to state fairly the financial position, results of operations, and cash flows for the interim periods, but are not necessarily indicative of the results of operations to be anticipated for 2013. Therefore, these statements should be read in conjunction with the Consolidated Financial Statements and Notes thereto for the year ended February 2, 2013, included in the Company's Annual Report on Form 10-K, filed with the SEC on April 2, 2013.

## Principles of Consolidation

The unaudited Consolidated Financial Statements include the accounts of Express, Inc. and its wholly-owned subsidiaries. All intercompany transactions and balances have been eliminated in consolidation.

Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the Consolidated Financial Statements and the reported amounts of revenues and expenses during the reporting period, as well as the related disclosure of contingent assets and liabilities as of the date of the Consolidated Financial Statements. Actual results may differ from those estimates. The Company revises its estimates and assumptions as new information becomes available.

## Reclassifications

Certain prior period amounts have been reclassified or adjusted to conform to the current period presentation.
2. Segment Reporting

The Company defines an operating segment on the same basis that it uses to evaluate performance internally. The Company has determined that, together, its Chief Executive Officer and its Chief Operating Officer are the Chief Operating Decision Maker and that there is one operating segment. Therefore, the Company reports results as a single segment, which includes the operation of its Express brick-and-mortar retail stores, e-commerce operations, and franchise operations.

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The following is information regarding the Company's sales channels:

Thirteen Weeks Ended
November 2, 2013 October 27, 2012

| (in thousands) |  |
| :--- | :--- |
| $\$ 423,720$ | $\$ 408,043$ |
| 71,075 | 55,062 |
| 8,097 | 5,422 |
| $\$ 502,992$ | $\$ 468,527$ |

Thirty-Nine Weeks Ended
November 2, October 27, 2012
2013
(in thousands)
\$1,273,452 \$1,254,668
201,782 150,130
22,440 14,560
\$ 1,497,674 \$1,419,358

Other revenue consists primarily of shipping and handling revenue related to e-commerce activity, revenue from franchise agreements, and gift card breakage.
Revenues and long-lived assets relating to the Company's international operations were not material for any period presented and are, therefore, not reported separately from domestic revenues or long-lived assets.

## 3. Earnings Per Share

The following table provides a reconciliation between basic and diluted weighted-average shares used to calculate basic and diluted earnings per share:

|  | Thirteen Weeks Ended |  | Thirty-Nine Weeks Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | November 2, 2013 (in thousands) | October 27, 2012 | November 2, 2013 | October 27, 2012 |
| Weighted-average shares - basic | 83,929 | 85,980 | 84,675 | 87,489 |
| Dilutive effect of stock options, restricted stock units, and restricted stock | 674 | 236 | 546 | 346 |
| Weighted-average shares - diluted | 84,603 | 86,216 | 85,221 | 87,835 |

Equity awards representing 2.0 million shares of common stock were excluded from the computation of diluted earnings per share for the thirteen and thirty-nine weeks ended November 2, 2013, as the effects of the awards would have been anti-dilutive. Equity awards representing 3.8 million and 2.4 million shares of common stock were excluded from the computation of diluted earnings per share for the thirteen and thirty-nine weeks ended October 27, 2012, respectively, as the effects of the awards would have been anti-dilutive.

Additionally, for the thirteen and thirty-nine weeks ended November 2, 2013, there were 0.5 million shares excluded from the computation of diluted weighted average shares because the number of shares that will ultimately be issued is contingent on the Company's performance compared to pre-established annual performance goals.

## 4. Share Repurchase Program

On May 24, 2012, the Company's Board of Directors (the "Board") authorized the Company to repurchase up to $\$ 100.0$ million of the Company's common stock (the "Repurchase Program") from time to time in open market or privately negotiated transactions. The Repurchase Program was completed during the thirteen weeks ended November 2, 2013 following the repurchase of 5.6 million shares of the Company's common stock for approximately $\$ 100.0$ million since May 24, 2012. During the thirteen weeks ended November 2, 2013, the Company repurchased 1.0 million shares of its common stock for a total of $\$ 21.2$ million, including commissions. In the thirty-nine weeks ended November 2, 2013, the Company repurchased 1.6 million shares of its common stock for a total of $\$ 35.1$ million, including commissions. During the thirteen weeks ended October 27, 2012, the Company repurchased 1.3 million
shares of its common stock for a total of $\$ 15.0$ million, including commissions. For the thirty-nine weeks ended October 27, 2012, the Company repurchased 4.0 million shares of its common stock for a total of $\$ 65.1$ million, including commissions.
5. Fair Value of Financial Assets

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Assets and liabilities measured at fair value are classified using the following hierarchy, which is based upon the transparency of inputs to the valuation as of the measurement date.

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Level 1-Valuation is based upon quoted prices (unadjusted) for identical assets or liabilities in active markets.
Level 2-Valuation is based upon quoted prices for similar assets and liabilities in active markets or other inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3-Valuation is based upon other unobservable inputs that are significant to the fair value measurement. The following table presents the Company's assets measured at fair value on a recurring basis as of November 2, 2013 and February 2, 2013, aggregated by the level in the fair value hierarchy within which those measurements fall.
U.S. treasury securities money market funds
U.S. treasury securities money market funds

November 2, 2013
Level 1 Level 2 Level 3 (in thousands)
\$155,497 \$- \$-
February 2, 2013
Level 1 Level 2 Level 3 (in thousands)
\$236,086 \$- \$-

The carrying amounts reflected on the unaudited Consolidated Balance Sheets for cash, cash equivalents, receivables, prepaid expenses, and payables as of November 2, 2013 and February 2, 2013 approximated their fair values.
6. Intangible Assets

The following table provides the significant components of intangible assets:

|  | November 2, 2013 |  |
| :--- | :--- | :--- | :--- |
| Accumulated |  |  | | Ending Net |
| :--- |
| Balance |

February 2, 2013

| Cost | Accumulated <br> Amortization | Ending Net <br> Balance |
| :--- | :--- | :--- |
| (in thousands) |  |  |
| $\$ 196,144$ | $\$-$ | $\$ 196,144$ |
| 1,575 | - | 1,575 |
| 19,750 | 17,811 | 1,939 |
| $\$ 217,469$ | $\$ 17,811$ | $\$ 199,658$ |

The Company's tradename, internet domain name and trademark have indefinite lives. Net favorable lease obligations and other intangibles are amortized over a period between 5 and 9 years and are included in other assets on the unaudited Consolidated Balance Sheets. Amortization expense totaled $\$ 0.3$ million and $\$ 1.0$ million during the thirteen and thirty-nine weeks ended November 2, 2013, respectively, and $\$ 0.4$ million and $\$ 1.2$ million during the thirteen and thirty-nine weeks ended October 27, 2012, respectively.

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## 7. Related Party Transactions

The transactions described in this note are transactions between the Company and entities affiliated with Golden Gate Private Equity, Inc. ("Golden Gate"). Prior to July 2007, the Company operated as a division of L Brands, Inc. ("L Brands"). In July 2007, a Golden Gate affiliate acquired approximately $75 \%$ of the outstanding equity interests in the Company from L Brands, and the Company began its transition to a stand-alone company. In May 2010, the Company completed an initial public offering ("IPO") whereby Golden Gate and L Brands sold a portion of their shares. Following the IPO, both Golden Gate and L Brands gradually reduced their ownership interest in the Company. On July 29, 2011, L Brands disposed of its remaining ownership interest in the Company and, as a result of this disposition, ceased to be a related party as of the end of the second quarter of 2011. On March 19, 2012, Golden Gate sold its remaining ownership interest in the Company and, as of May 31, 2012, Golden Gate no longer had representation on the Board. As a result, Golden Gate ceased to be a related party as of June 1, 2012. The related party activity with Golden Gate affiliates described in this note includes only expenses incurred and income earned through the date which Golden Gate ceased to be a related party.

## Transactions with Other Golden Gate Affiliates

The Company transacts with Golden Gate affiliates for e-commerce warehouse and fulfillment services, software license purchases, and consulting and software maintenance services.
The Company incurred the following charges from Golden Gate affiliates for various services, which are included primarily in cost of goods sold, buying and occupancy costs in the unaudited Consolidated Statements of Income and Comprehensive Income:

Thirty-Nine Weeks Ended<br>October 27, 2012

## E-commerce warehouse and fulfillment

Software licenses and consulting and software maintenance services
\$8,755
\$91

The Company provided real estate services to certain Golden Gate affiliates. Income recognized during the thirty-nine weeks ended October 27, 2012 was $\$ 0.2$ million.

Interest expense incurred on the $83 / 4 \%$ Senior Notes attributable to the $\$ 40.0$ million of Senior Notes previously owned by a Golden Gate affiliate was $\$ 0.3$ million during the thirty-nine weeks ended October 27, 2012.

## 8. Income Taxes

The provision for income taxes is based on a current estimate of the annual effective tax rate adjusted to reflect the impact of discrete items. The Company's quarterly effective tax rate does not reflect a benefit associated with losses related to certain foreign subsidiaries and foreign tax credit carryovers. The Company's effective tax rate was $39.2 \%$ and $41.4 \%$ for the thirteen weeks ended November 2, 2013 and October 27, 2012, respectively. The effective rate was lower than the comparable prior year period primarily due to a discrete tax charge incurred related to the rate applied to deferred tax balance sheet accounts during the thirteen weeks ended October 27, 2012.
The Company's effective tax rate was $39.5 \%$ and $40.2 \%$ for the thirty-nine weeks ended November 2, 2013 and October 27, 2012, respectively. The effective rate was lower than the comparable prior year period primarily due to a discrete tax charge incurred related to the rate applied to deferred tax balance sheet accounts during the third quarter of 2012.
9. Lease Financing Obligations

In certain lease arrangements, the Company is involved in the construction of the building. To the extent the Company is involved in the construction of structural improvements or takes construction risk prior to commencement of a lease, it is deemed the owner of the project for accounting purposes. Therefore, the Company records an asset in property and equipment on the unaudited Consolidated Balance Sheets, including any capitalized interest costs, and
related liabilities in accrued interest and lease financing obligations in other long-term liabilities on the unaudited Consolidated Balance Sheets, for the replacement cost of the Company's portion of the pre-existing building plus the amount of construction-in-progress incurred by the landlord as of the balance sheet date. Once construction is complete, the Company considers the requirements for sale-leaseback treatment, including the transfer of all risks of ownership back to the landlord, and whether the Company has any continuing

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involvement in the leased property. If the arrangement does not qualify for sale-leaseback treatment, the building assets subject to these obligations remain on the Company's unaudited Consolidated Balance Sheets at their historical cost, and such assets are depreciated over their remaining useful lives. The replacement cost of the pre-existing building, as well as the costs of construction paid by the landlord, are recorded as lease financing obligations, and a portion of the lease payments are applied as payments of principal and interest. The interest rate selected for lease financing obligations is evaluated at lease inception based on the Company's incremental borrowing rate. At the end of the initial lease term, should the Company decide not to renew the lease, the Company would reverse equal amounts of the net book value of the assets and the corresponding lease financing obligations. The initial lease terms related to these lease arrangements are expected to expire in 2023 and 2029. As of November 2, 2013 and February 2, 2013, the Company has recorded $\$ 52.9$ million and $\$ 16.2$ million, respectively, of landlord funded construction, the replacement cost of pre-existing property, and capitalized interest, with a corresponding amount to lease financing obligations, each of which is reflected in the unaudited Consolidated Balance Sheets. These assets and liabilities are classified as non-cash items for purposes of the unaudited Consolidated Statements of Cash Flow.

Rent expense relating to the land is recognized on a straight-line basis once construction begins. Once the store opens, the Company will not report rent expense for the portion of the rent payment determined to be related to the lease obligations which are owned for accounting purposes. Rather, this portion of rent payment under the lease will be recognized as a reduction of the lease financing obligations and as interest expense.
10. Debt

Borrowings outstanding consisted of the following:

$83 / 4 \%$ Senior Notes<br>Debt discount on Senior Notes<br>Total long-term debt

November 2, 2013
February 2, 2013 (in thousands)
\$200,850
\$200,850
(1,764
) $(2,007$
\$198,843

## Revolving Credit Facility

On July 29, 2011, Express Holding, LLC, a wholly-owned subsidiary ("Express Holding"), and its subsidiaries entered into an Amended and Restated $\$ 200.0$ million secured Asset-Based Credit Facility ("Revolving Credit Facility"). As of November 2, 2013, there were no borrowings outstanding and approximately $\$ 197.4$ million available under the the Revolving Credit Facility.

The Revolving Credit Facility requires Express Holding and its subsidiaries to maintain a fixed charge coverage ratio of at least 1.0:1.0 if excess availability plus eligible cash collateral is less than $10 \%$ of the borrowing base for 15 consecutive days. In addition, the Revolving Credit Facility contains customary covenants and restrictions on Express Holding and its subsidiaries' activities, including, but not limited to, limitations on the incurrence of additional indebtedness; liens, negative pledges, guarantees, investments, loans, asset sales, mergers, acquisitions, and prepayment of other debt; distributions, dividends, and the repurchase of capital stock; transactions with affiliates; and the ability to change the nature of its business or its fiscal year. All obligations under the Revolving Credit Facility are guaranteed by Express Holding and its domestic subsidiaries (that are not borrowers) and secured by a lien on substantially all of the assets of Express Holding and its domestic subsidiaries.
Senior Notes
On March 5, 2010, Express, LLC and Express Finance Corp. ("Express Finance"), wholly-owned subsidiaries of the Company, co-issued, in a private placement, $\$ 250.0$ million of $83 / 4 \%$ Senior Notes due in 2018 (the "Senior Notes") at an offering price of $98.6 \%$ of the face value.

Prior to March 1, 2014, the Senior Notes may be redeemed in part or in full at a redemption price equal to the principal amount plus a make-whole premium, calculated in accordance with the indenture governing the Senior Notes, and accrued and unpaid interest. On or after March 1, 2014, the Senior Notes may be redeemed in part or in full at the following percentages of the outstanding principal amount prepaid: $104.38 \%$ prior to March 1, 2015; 102.19\% on or after March 1, 2015, but prior to March 1, 2016; and at the principal amount on or after March 1, 2016.

The indenture governing the Senior Notes contains customary covenants and restrictions on the activities of Express, LLC, Express Finance, and Express, LLC's restricted subsidiaries, including, but not limited to, the incurrence of additional indebtedness; payment of dividends or distributions in respect of capital stock or certain other restricted payments or

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investments; entering into agreements that restrict distributions from restricted subsidiaries; the sale or disposal of assets, including capital stock of restricted subsidiaries; transactions with affiliates; the incurrence of liens; and mergers, consolidations or the sale of substantially all of Express, LLC's assets. Certain of these covenants will be suspended if the Senior Notes are assigned an investment grade rating by both Standard \& Poor's and Moody's Investors Service and no default has occurred or is continuing. If either rating on the Senior Notes should subsequently decline to below investment grade, the suspended covenants will be reinstated.
Fair Value of Debt
The fair value of the Senior Notes was estimated using a number of factors, such as recent trade activity, size, timing, and yields of comparable bonds and is, therefore, within Level 2 of the fair value hierarchy. As of November 2, 2013, the estimated fair value of the Senior Notes was $\$ 213.2$ million.
Letters of Credit
The Company may enter into various trade letters of credit ("trade LCs") in favor of certain vendors to secure merchandise. These trade LCs are issued for a defined period of time, for specific shipments, and generally expire 3 weeks after the merchandise shipment date. As of November 2, 2013 and February 2, 2013, there were no outstanding trade LCs. Additionally, the Company enters into stand-by letters of credit ("stand-by LCs") on an as-needed basis to secure merchandise and fund other general and administrative costs. As of November 2, 2013 and February 2, 2013, outstanding stand-by LCs totaled $\$ 2.6$ million and $\$ 2.1$ million, respectively.

## 11. Share-Based Compensation

The Company records the fair value of share-based payments to employees in the unaudited Consolidated Statements of Income and Comprehensive Income as compensation expense, net of forfeitures, over the requisite service period.

Share-Based Compensation Plans
The following summarizes our share-based compensation expense:

|  | Thirteen Weeks Ended |  | Thirty-Nine Weeks Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | November 2, 2013 <br> (in thousands) | October 27, 2012 | $\begin{aligned} & \text { November 2, } \\ & 2013 \end{aligned}$ | October 27, 2012 |
| Restricted stock units and restricted stock | \$3,044 | \$1,318 | \$9,353 | \$6,104 |
| Stock options | 2,135 | 2,032 | 6,662 | 6,089 |
| Restricted shares (equity issued pre-IPO) | - | 1 | 1 | 14 |
| Total share-based compensation | \$5,179 | \$3,351 | \$16,016 | \$12,207 |

The stock compensation related income tax benefit recognized by the Company during the thirteen and thirty-nine weeks ended November 2, 2013 was $\$ 1.2$ million and $\$ 3.4$ million, respectively. The stock compensation related income tax benefit recognized by the Company during the thirteen and thirty-nine weeks ended October 27, 2012 was $\$ 0.2$ million and $\$ 1.7$ million, respectively.

## Stock Options

During the thirty-nine weeks ended November 2, 2013, the Company granted stock options under the Amended and Restated Express, Inc. 2010 Incentive Compensation Plan (the "2010 Plan"). The fair value of the stock options is determined using the Black-Scholes-Merton option-pricing model as described later in this note. The majority of stock options granted under the 2010 Plan vest $25 \%$ per year over four years and have a 10 year contractual life; however, those granted to the Chief Executive Officer vest ratably over three years. The expense for stock options is recognized using the straight-line attribution method.

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The Company's activity with respect to stock options during the thirty-nine weeks ended November 2, 2013 was as follows:

|  | Number of <br> Shares | Grant Date <br> Weighted Average <br> Exercise Price Per <br> Share | Weighted-Average <br> Remaining Contractual <br> Life (in years) | Aggregate <br> Intrinsic <br> Value |
| :--- | :--- | :--- | :--- | :--- |
|  | (in thousands, |  |  |  |
| except per share amounts and years) |  |  |  |  |
| Outstanding, February 2, 2013 | 3,092 | $\$ 18.99$ |  |  |
| Granted | 670 | $\$ 17.89$ |  |  |
| Exercised | $(253$ | ) $\$ 17.35$ |  |  |
| Forfeited or expired | $(198$ | ) $\$ 19.35$ |  |  |
| Outstanding, November 2, 2013 | 3,311 | $\$ 18.87$ | 7.7 | $\$ 7,649$ |
| Expected to vest at November 2, 2013 | 1,757 | $\$ 19.23$ | 8.2 | $\$ 7,437$ |

The following provides additional information regarding the Company's stock options:
Thirty-Nine Weeks Ended
November 2, 2013 October 27, 2012
$\begin{array}{lll}\text { Weighted average grant date fair value of options granted (per share) } & \$ 9.49 & \$ 12.79\end{array}$
Total intrinsic value of options exercised
\$904
\$267
As of November 2, 2013, there was approximately $\$ 12.2$ million of total unrecognized compensation expense related to stock options, which is expected to be recognized over a weighted average period of approximately 1.5 years.
The Company uses the Black-Scholes-Merton option-pricing model to value stock options granted to employees and directors. The Company's determination of the fair value of stock options is affected by the Company's stock price as well as a number of subjective and complex assumptions. These assumptions include the risk-free interest rate, the Company's expected stock price volatility over the term of the award, expected term of the award, and dividend yield. The following assumptions were used in estimating the fair value of the stock options on the date of the grant:

Risk-free interest rate ${ }^{(1)}$
Price Volatility (2)
Thirty-Nine Weeks Ended
November 2, 2013 October 27, 2012

Expected term (years) ${ }^{(3)}$
Dividend yield ${ }^{(4)}$
(1) Represents the yield on U.S. Treasury securities with a term consistent with the expected term of the stock options. For the first two years following the Company's IPO, this was based on the historical volatility of selected comparable companies over a period consistent with the expected term of the stock options because the Company
(2)had a limited history of being publicly traded. Comparable companies were selected primarily based on industry, stage of life cycle, and size. Beginning with the second anniversary of the IPO in May 2012, the Company began using its own volatility as an additional input in the determination of expected volatility.
(3) Calculated utilizing the "simplified" methodology prescribed by Staff Accounting Bulletin No. 107 due to the lack of
${ }^{(3)}$ historical exercise data necessary to provide a reasonable basis upon which to estimate the term.
(4) The Company does not currently plan on paying regular dividends.

Restricted Stock Units and Restricted Stock
During the thirty-nine weeks ended November 2, 2013, the Company granted restricted stock units ("RSUs") under the 2010 Plan, including 0.5 million RSUs with performance conditions. The fair value of RSUs is determined based on the Company's stock price on the grant date. The expense for RSUs without performance conditions is recognized
using the straight-line attribution method. The expense for RSUs with performance conditions is recognized using the graded vesting method based on the expected achievement of the performance conditions. The RSUs with performance conditions are also subject to time-

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based vesting with requisite service periods of 2 years for the Chief Executive Officer and 3 years for other employees. RSUs without performance conditions vest ratably over 4 years.

The Company's activity with respect to RSUs and restricted stock for the thirty-nine weeks ended November 2, 2013 was as follows:

|  | Number of | Grant Date <br> Weighted Average |
| :--- | :--- | :--- |
| Shares | Fair Value Per Share |  |

The total fair value/intrinsic value of RSUs and restricted stock that vested was $\$ 8.4$ million during the thirty-nine weeks ended November 2, 2013. As of November 2, 2013, there was approximately $\$ 18.8$ million of total unrecognized compensation expense related to unvested RSUs and restricted stock which is expected to be recognized over a weighted-average period of approximately 1.7 years.

## 12. Commitments and Contingencies

From time to time the Company is subject to various claims and contingencies arising out of the normal course of business. Management believes that the ultimate liability arising from such claims and contingencies, if any, is not likely to have a material adverse effect on the Company's results of operations, financial condition, or cash flows.

## 13. Guarantor Subsidiaries

On March 5, 2010, Express, LLC and Express Finance (the "Subsidiary Issuers"), both wholly-owned indirect subsidiaries of Express, Inc., issued the Senior Notes. Express, Inc. ("Guarantor") and certain of its indirect 100\% owned subsidiaries ("Guarantor Subsidiaries") have guaranteed, on a joint and several basis, the obligations under the Senior Notes. The guarantees are not full and unconditional because Guarantor Subsidiaries can be released and relieved of their obligations under certain customary circumstances contained in the indenture governing the Senior Notes. These circumstances include the following, so long as other applicable provisions of the indenture are adhered to: any sale or other disposition of all or substantially all of the assets of any Guarantor Subsidiary, any sale or other disposition of capital stock of any Guarantor Subsidiary, or designation of any restricted subsidiary that is a Guarantor Subsidiary as an unrestricted subsidiary. On August 26, 2012, Express, LLC contributed certain assets and liabilities to a newly created Guarantor Subsidiary. As a result, prior period condensed consolidating financial information has been revised to retroactively give effect to the new structure in place as of August 26, 2012.

In the Condensed Consolidating Statements of Income and Comprehensive Income for the thirteen weeks ended April 28, 2012, as presented in the Company's Quarterly Report on Form 10-Q for the quarterly period ended May 4, 2013, and for the fifty-three weeks ended February 2, 2013, as presented in the Company's Annual Report on Form 10-K for the year ended February 2, 2013, income tax expense (benefit) was improperly presented for the Subsidiary Issuers and the Guarantor Subsidiaries by $\$ 38.9$ million and $\$ 18.0$ million, respectively. There was no impact on the Consolidated Balance Sheets, Statements of Income and Comprehensive Income, or Statements of Cash Flows. The corrected amounts are presented in the following tables:

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|  | Subsidiary Issuers |  |
| :---: | :---: | :---: |
|  | Thirteen weeks ended April 28, 2012 (in thousands) | Fifty-three weeks ended February 2, 2013 |
| (Income) loss in subsidiary | \$ 12,131 ) | \$(52,195) |
| Income (loss) before income taxes | \$61,873 | \$197,019 |
| Income tax expense (benefit) | \$19,530 | \$57,284 |
|  | Guarantor Subsidiaries <br> Thirteen weeks ended April 28, 2012 (in thousands) | Fifty-three weeks ended February 2, 2013 |
| Income tax expense (benefit) | \$8,380 | \$35,649 |
| Net income (loss) | \$12,368 | \$53,741 |

In addition, the Condensed Consolidating Balance Sheet as of February 2, 2013, presented herein, has been revised to reflect the impact of the changes previously discussed. The corrections made are as follows:

February 2, 2013
Subsidiary Issuers Guarantor Subsidiaries Consolidating Adjustments
(in thousands)

| Change to Investment in | $\$(17,987)$ | $\$-$ | $\$ 17,987$ |
| :--- | :--- | :--- | :--- |
| subsidiary | $\$(17,987)$ | $\$-$ | $\$ 17,987$ |
| Change to Total assets | $\$ 17,987$ | $\$-$ |  |
| Change to Accrued expenses $\$(17,987)$ | $\$-$ |  |  |
| Change to Total liabilities $\$(17,987)$ | $\$(17,987$ | $\$ 17,987)$ |  |
| Change to Total stockholders'  <br> equity $\$-$ |  |  |  |

In accordance with accounting guidance found in ASC 250-10, the Company assessed the materiality of the errors and concluded they were not material to the Company's previously issued financial statements. As a result, the Company will revise the Condensed Consolidating Statement of Income for the fifty-three week period ended February 2, 2013 in the Annual Report on Form 10-K for the year ended February 1, 2014.
The following consolidating schedules present the condensed financial information on a combined basis.
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EXPRESS, INC.

## CONDENSED CONSOLIDATING BALANCE SHEET

(Amounts in thousands)
(Unaudited)

Assets
Current assets

| Cash and cash equivalents | $\$ 1,698$ | $\$ 152,792$ | $\$ 23,513$ | $\$ 3,550$ | $\$-$ | $\$ 181,553$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Receivables, net | - | 9,844 | 6,398 | 1,191 | - | 17,433 |
| Inventories | - | 20,806 | 316,158 | 6,056 | - | 343,020 |
| Prepaid minimum rent | - | 571 | 24,395 | 1,159 | - | 26,125 |
| Intercompany receivable | - | 32,614 | - | 5,784 | $(38,398$ | $)$ |
| Intercompany loan receivable | - | 7,669 | - | - | $(7,669$ | $)$ |
| Other | 164 | 43,189 | 4,321 | 72 | $(22,939$ | 24,807 |
| Total current assets | 1,862 | 267,485 | 374,785 | 17,812 | $(69,006$ | $) 592,938$ |
| Property and equipment, net | - | 45,363 | 291,452 | 18,473 | - | 355,288 |
| Tradename/domain name | - | 197,812 | - | - | - | 197,812 |
| Investment in subsidiary | 419,584 | 387,531 | - | 413,800 | $(1,220,915$ | - |
| Deferred tax assets | 737 | 8,763 | 4,775 | - | - | 14,275 |
| Intercompany loan receivable | - | 18,738 | - | - | $(18,738$ | $)$ |
| Other assets | - | 6,675 | 1,732 | 6 | - | 8,413 |
| Total assets | $\$ 422,183$ | $\$ 932,367$ | $\$ 672,744$ | $\$ 450,091$ | $\$(1,308,659) \$ 1,168,726$ |  |

Liabilities and stockholders'
equity
Current liabilities

| Accounts payable \$- | \$241,171 | \$2,744 | \$991 | \$- | \$244,906 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Deferred revenue | 1,059 | 18,566 | 100 | - | 19,725 |
| Accrued bonus | 1,163 | 539 | 40 | - | 1,742 |
| Accrued expenses | 39,704 | 66,813 | 1,167 | (22,939 ) | 84,745 |
| Intercompany payable | 5,784 | 32,614 | - | (38,398 ) | - |
| Intercompany loan payable | - | - | 26,407 | (26,407 ) | - |
| Total current liabilities | 288,881 | 121,276 | 28,705 | (87,744 ) | 351,118 |
| Long-term debt | 199,086 | - | - | - | 199,086 |
| Other long-term liabilities | 30,600 | 158,913 | 6,826 | - | 196,339 |
| Total liabilities | 518,567 | 280,189 | 35,531 | (87,744 ) | 746,543 |
| Commitments and Contingencies (Note 12) |  |  |  |  |  |
| Total stockholders' equity 422,183 | 413,800 | 392,555 | 414,560 | (1,220,915 ) | 422,183 |
| Total liabilities and stockholders' equity | \$932,367 | \$672,744 | \$450,091 | \$ $(1,308,659)$ | \$1,168,726 |

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EXPRESS, INC.
CONDENSED CONSOLIDATING BALANCE SHEET
(Amounts in thousands)
(Unaudited)
February 2, 2013
Express, Inc. $\begin{array}{llll}\text { Subsidiary } & \text { Guarantor } & \text { Other } & \text { Consolidating Consolidated } \\ \text { Issuers } & \text { Subsidiaries } & \text { Subsidiaries } & \text { Adjustments }\end{array}$
Assets
Current assets

| Cash and cash equivalents | $\$ 938$ | $\$ 230,174$ | $\$ 22,924$ | $\$ 2,261$ | $\$-$ | $\$ 256,297$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Receivables, net | - | 5,612 | 3,147 | 2,265 | - | 11,024 |
| Inventories | - | 13,597 | 198,094 | 3,391 | - | 215,082 |
| Prepaid minimum rent | - | 451 | 23,697 | 1,018 | - | 25,166 |
| Intercompany receivable | - | - | 98,304 | 5,783 | $(104,087$ | - |
| Intercompany loan receivable | - | 20,754 | - | - | $(20,754$ | - |
| Other | - | 5,085 | 3,162 | 46 | - | 8,293 |
| Total current assets | 938 | 275,673 | 349,328 | 14,764 | $(124,841$ | $) 515,862$ |
| Property and equipment, net | - | 46,913 | 215,829 | 15,627 | - | 278,369 |
| Tradename/domain name | - | 197,719 | - | - | - | 197,719 |
| Investment in subsidiary | 369,140 | 353,097 | - | 363,356 | $(1,085,593)$ | - |
| Deferred tax assets | 738 | 10,369 | 5,701 | - | - | 16,808 |
| Other assets | - | 7,710 | 2,727 | 4 | - | 10,441 |
| Total assets | $\$ 370,816$ | $\$ 891,481$ | $\$ 573,585$ | $\$ 393,751$ | $\$(1,210,434)$ | $\$ 1,019,199$ |

Liabilities and stockholders'
equity
Current liabilities

| Accounts payable | \$- | \$ 173,395 | \$1,132 | \$1,598 | \$- | \$176,125 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deferred revenue | - | 1,223 | 26,507 | 121 | - | 27,851 |
| Accrued bonus | - | - | 334 | 2 | - | 336 |
| Accrued expenses | (346 | ) 16,503 | 90,950 | 1,357 | - | 108,464 |
| Intercompany payable | - | 104,087 | - | - | (104,087 | - |
| Intercompany loan payable | - | - | - | 20,754 | (20,754 | - |
| Total current liabilities | (346 | ) 295,208 | 118,923 | 23,832 | (124,841 | 312,776 |
| Long-term debt | - | 198,843 | - | - | - | 198,843 |
| Other long-term liabilities | - | 34,074 | 96,706 | 5,638 | - | 136,418 |
| Total liabilities | (346 | ) 528,125 | 215,629 | 29,470 | (124,841 | 648,037 |
| Commitments and Contingencies (Note 12) |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Total stockholders' equity | 371,162 | 363,356 | 357,956 | 364,281 | (1,085,593 | 371,162 |
| Total liabilities and stockholders equity | \$370,816 | \$891,481 | \$573,585 | \$393,751 | \$ (1,210,434 | \$1,019,199 |

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EXPRESS, INC.
CONDENSED CONSOLIDATING STATEMENT OF INCOME AND COMPREHENSIVE INCOME
(Amounts in thousands)
(Unaudited)

|  | Thirteen Weeks Ended November 2, 2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Express, Inc. | Subsidiary <br> Issuers | Guarantor Subsidiaries | Other Subsidiaries | Consolidat Adjustmen |  | Consolidated <br> Total |
| Net sales | \$- | \$319,989 | \$486,881 | \$8,902 | \$ (312,780 | ) | \$502,992 |
| Cost of goods sold, buying and occupancy costs | - | 246,069 | 398,516 | 5,895 | (312,753 | ) | 337,727 |
| Gross profit | - | 73,920 | 88,365 | 3,007 | (27 | ) | 165,265 |
| Selling, general, and administrative expenses | 55 | 50,064 | 75,233 | 3,015 | (1 | ) | 128,366 |
| Other operating (income) expense, net | - | (180 | 374 | 1 | (26 | ) | 169 |
| Operating (loss) income | (55 | 24,036 | 12,758 | (9 | ) - |  | 36,730 |
| Interest expense (income), net | - | 5,065 | (208 | ) 19 | - |  | 4,876 |
| (Income) loss in subsidiary | (19,301 | (7,775 | ) - | (19,301 | 46,377 |  | - |
| Other expense, net | - | - | - | 153 | - |  | 153 |
| Income (loss) before income taxes | 19,246 | 26,746 | 12,966 | 19,120 | (46,377 | ) | 31,701 |
| Income tax (benefit) expense | (21 | 7,445 | 5,010 | - | - |  | 12,434 |
| Net income (loss) | \$19,267 | \$19,301 | \$7,956 | \$19,120 | \$ (46,377 | ) | \$ 19,267 |
| Foreign currency translation | 26 | 26 | - | 54 | (80 | ) | 26 |
| Comprehensive income (loss) | \$19,293 | \$ 19,327 | \$7,956 | \$19,174 | \$ (46,457 | ) | \$ 19,293 |

Thirteen Weeks Ended October 27, 2012

|  | Express, Inc |  | Subsidiary Issuers | Guarantor Subsidiaries | Other <br> Subsidiaries | Consolidatin <br> Adjustment |  | Consolidated <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$- |  | \$263,985 | \$462,960 | \$4,157 | \$ 262,575 |  | \$468,527 |
| Cost of goods sold, buying and occupancy costs | - |  | 202,519 | 374,101 | 2,602 | (262,233 |  | 316,989 |
| Gross profit | - |  | 61,466 | 88,859 | 1,555 | (342 |  | 151,538 |
| Selling, general, and administrative expenses | 114 |  | 45,761 | 69,940 | 2,249 | (342 |  | 117,722 |
| Other operating income, net | - |  | - | (586 | ) - | - |  | (586 |
| Operating (loss) income | (114 | ) | 15,705 | 19,505 | (694 | ) - |  | 34,402 |
| Interest expense, net | - |  | 4,771 | - | 11 | - |  | 4,782 |
| (Income) loss in subsidiary | (17,292 | ) | (11,038 | ) | (17,292 | ) 45,622 |  | - |
| Other expense, net | - |  | - | - | (116 | ) - |  | (116 |
| Income (loss) before income taxes | 17,178 |  | 21,972 | 19,505 | 16,703 | (45,622 | ) | 29,736 |
| Income tax (benefit) expense | (244 | ) | 4,680 | 7,878 | - | - |  | 12,314 |
| Net income (loss) | \$17,422 |  | \$17,292 | \$11,627 | \$16,703 | \$(45,622 | ) | \$17,422 |
| Foreign currency translation | (49 |  |  | ) - | (98 ) | ) 147 |  | (49 |
| Comprehensive income (loss) | \$17,373 |  | \$17,243 | \$11,627 | \$16,605 | \$(45,475 | ) | \$17,373 |

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EXPRESS, INC.

## CONDENSED CONSOLIDATING STATEMENT OF INCOME AND COMPREHENSIVE INCOME

(Amounts in thousands)
(Unaudited)


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EXPRESS, INC.

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

(Amounts in thousands)
(Unaudited)
Thirty-Nine Weeks Ended November 2, 2013
Express, Inc. Subsidiary Guarantor Other Consolidating Consolidated Issuers Subsidiaries Subsidiaries Adjustments Total
Operating Activities

| Net cash provided by (used <br> in) operating activities | $\$(86$ | $)$ | $\$(15,994$ | $)$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Investing Activities |  |  |  |  |

Financing Activities

| Payments on capital lease obligation | - | (45 | - | - |  | - | (45 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Excess tax benefit from share-based compensation | - | 201 | - | - |  | - | 201 |
| Proceeds from share-based compensation | 4,426 | - | - | - |  | - | 4,426 |
| Repurchase of common stock | (37,905 | - | - | - |  | - | (37,905 |
| Repayment of intercompany loan | - | 5,806 | - | (5,806 | ) | - | - |
| Borrowings under intercompany loan | - | (11,459 | ) - | 11,459 |  | - | - |
| Distributions paid | - | (34,325 | ) - | (34,325 |  | 68,650 | - |
| Net cash (used in) provided by financing activities | (33,479 | ) $(39,822$ | ) - | (28,672 |  | 68,650 | (33,323 |

$\left.\begin{array}{lllllll}\begin{array}{llll}\text { Effect of exchange rate on } \\ \text { cash }\end{array} & - & - & - & (220 & ) & (220\end{array}\right)$

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EXPRESS, INC.
CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS
(Amounts in thousands)
(Unaudited)
Thirty-Nine Weeks Ended October 27, 2012
Express, Inc. Subsidiary Guarantor Other Consolidating Consolidated Issuers Subsidiaries Subsidiaries Adjustments Total
Operating Activities Net cash (used in) provided by operating activities \$38,875 \$49,727 \$466 \$\$89,142 Investing Activities
$\left.\begin{array}{lllllllll}\text { Capital expenditures } & - & (16,065 & )(53,348 & )(3,941 & ) & (130,400 & ) & - \\ \begin{array}{l}\text { Distributions received } \\ \text { Purchase of intangible }\end{array} & 65,200 & - & - & 65,200 & (130,454 & (210\end{array}\right)$

Financing Activities
Payments on capital lease $\qquad$ obligation

-     -         - 

Excess tax benefit from
share-based compensation
Proceeds from share-based
compensation
Repurchase of common

| Repurchase of common stock | (66,534 | - | - | - |  | - | (66,534 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Borrowings under intercompany loan | - | (4,912 | ) - | 4,912 |  | - | - |
| Distributions paid | - | (65,200 | ) - | (65,200 | ) | 130,400 | - |
| Net cash (used in) provided by financing activities | (65,911 | (69,744 | ) - | (60,288 | ) | 130,400 | (65,543 |
| Effect of exchange rate on cash | - | - | - | 41 |  | - | 41 |
| Net (decrease) increase in cash and cash equivalents | (637 | (47,144 | ) $(3,621$ | ) 1,478 |  | - | (49,924 |
| Cash and cash equivalents, beginning of period | 1,575 | 121,273 | 27,964 | 1,550 |  | - | 152,362 |
| Cash and cash equivalents, end of period | \$938 | \$74,129 | \$24,343 | \$3,028 |  | \$- | \$ 102,438 |

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following discussion summarizes the significant factors affecting the consolidated operating results, financial condition, liquidity, and cash flows of the Company as of the dates and for the periods presented below. The following discussion and analysis should be read in conjunction with our Annual Report on Form 10-K for the year ended February 2, 2013 and our unaudited consolidated financial statements and the related notes included in Item 1 of this Quarterly Report. This discussion contains forward-looking statements that are based on the beliefs of our management, as well as assumptions made by, and information currently available to, our management. Actual results could differ materially from those discussed in or implied by forward-looking statements as a result of various factors. See "Forward-Looking Statements."

## Overview

Express is a specialty apparel and accessories retailer offering both women's and men's merchandise. We have over 30 years of experience offering a distinct combination of style and quality at an attractive value, targeting women and men between 20 and 30 years old. We offer our customers an assortment of fashionable apparel and accessories to address fashion needs across multiple wearing occasions, including work, casual, jeanswear, and going-out occasions.

For the third quarter of 2013, in-spite of the challenging retail environment which included decreased traffic and heightened promotional activity, comparable sales increased $5 \%$, net income increased $11 \%$, and earnings per share increased $15 \%$ over the third quarter of 2012 . We believe that these increases are largely attributable to improved product offerings, more appealing visual presentation, and the improved execution of our go-to-market testing strategy which in turn increased conversion. Our positive results were negatively impacted by an increase in promotional activity in the second half of the quarter in order to remain competitive in the malls. As we look forward to the balance of the holiday season, we believe our inventory is well balanced and reflects the current trends. Our outlook, however, is tempered by sales during Thanksgiving week, which exceeded last year but did not meet our expectations and our belief that the promotional environment will make things increasingly competitive. Going forward we will continue to focus on making progress against our growth pillars. Our results with respect to our growth pillars in the third quarter of 2013 and plans for the near future are as follows.

## Improve Productivity of Our Retail Stores

For the third quarter of 2013, comparable sales (excluding e-commerce sales) were up $2 \%$ over the third quarter of 2012. Net sales per average gross square foot decreased slightly from $\$ 348$ for the twelve months ended October 27, 2012 to $\$ 346$ for the twelve months ended November 2, 2013. Net sales per average gross square foot is determined by dividing net sales (excluding e-commerce sales, shipping and handling revenue related to e-commerce, gift card breakage, and franchise revenue) for the period by average gross square feet during the period.

## Expand Our Store Base

In the third quarter of 2013, we opened seven new Company-operated stores, including one flagship store in San Francisco, which we believe will serve as a gateway to our brand for international customers. As of November 2, 2013, we operated 628 locations. For the remainder of 2013 , we expect to open approximately 4 additional stores, including one in Canada. A second flagship location is planned to open in New York City during Spring 2014. The two flagships resulted in approximately $\$ 9.0$ million in incremental pre-opening rent expense for the thirty-nine weeks ended November 2, 2013. No additional incremental rent expense for these locations is expected in the fourth quarter of 2013 .

## Expand Our e-Commerce Platform

In the third quarter of 2013, our e-commerce sales increased $29 \%$ over the third quarter of 2012 . The growth in e-commerce sales in the third quarter of 2013 occurred in both men's and women's merchandise and benefited from
the company-wide improvements in product assortment. In addition, we believe the other significant drivers of our continued e-commerce growth were as follows: improving the look and feel and overall functionality of our website; offering a larger product assortment, with certain sizes, colors, and styles available exclusively online; and implementing free shipping everyday with a minimum purchase of $\$ 125$. We will continue to look for ways to improve the e-commerce experience and generate additional e-commerce sales. E-commerce sales represented $14 \%$ of our total net sales in the third quarter of 2013. We continue to expect this channel to grow to at least $15 \%$ of net sales.

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Expand Internationally
In the third quarter of 2013, we continued our international expansion by opening three additional franchise stores in Latin America. At quarter end, we were earning revenue from 23 franchise locations, a net increase of 12 stores from the third quarter of 2012. During the balance of 2013, we plan to enter into one new franchise agreement and expect three additional franchise store locations to open.
How We Assess the Performance of Our Business
In assessing the performance of our business, we consider a variety of performance and financial measures. These key measures include net sales, comparable sales and other individual store performance factors, gross profit, and selling, general, and administrative expenses.
Net Sales. Net sales reflects revenues from the sale of our merchandise, less returns and discounts, as well as shipping and handling revenue related to e-commerce, gift card breakage, and revenue earned from our franchise agreements. Comparable Sales and Other Individual Store Performance Factors. Comparable sales are calculated based upon stores that were open at least thirteen full months as of the end of the reporting period. In the fourth quarter of 2010, we began including e-commerce sales in our comparable sales results and adjusted comparable sales figures retroactively back to the second quarter of 2009. A store is not considered a part of the comparable sales base if the square footage of the store changed by more than $20 \%$ due to remodel or relocation activities, or if we execute a phased remodel whereby a portion of the store is under construction and, therefore, that portion of the store is not productive selling space. Under the latter scenario, the store is excluded from comparable sales during the construction period only, and is then considered a comparable store when construction is complete. As we continue to increase our store count, we expect that non-comparable sales will begin to contribute more to our total net sales than they currently contribute. We also review sales per gross square foot, average unit retail price, units per transaction, average dollar sales per transaction, traffic, and conversion, among other things, to evaluate the performance of individual stores and on a company-wide basis.
Gross Profit. Gross profit is equal to net sales minus cost of goods sold, buying and occupancy costs. Gross margin measures gross profit as a percentage of net sales. Cost of goods sold, buying and occupancy costs includes the direct cost of purchased merchandise, inventory shrinkage, inventory adjustments, inbound freight to our distribution center and outbound freight to our stores. It also includes merchandising, design, planning and allocation, manufacturing/production costs, occupancy costs related to store operations (such as rent, real estate taxes, landlord charges, common area maintenance, utilities, and depreciation on assets), and all logistics costs associated with our e-commerce business.
Our cost of goods sold, buying and occupancy costs increase in higher volume quarters because the direct cost of purchased merchandise is tied to sales. Buying and occupancy costs are largely fixed and do not necessarily increase as volume increases. Changes in the mix of our products, such as changes in the proportion of accessories, which are higher margin, may impact our overall cost of goods sold, buying and occupancy costs. We review our inventory levels on an on-going basis in order to identify slow-moving merchandise and generally use markdowns to clear such merchandise. The timing and level of markdowns are driven primarily by seasonality and customer acceptance of our merchandise. We use third-party vendors and company-owned outlet stores to dispose of mark-out-of-stock merchandise. The primary drivers of the costs of the merchandise costs are raw materials, labor in the countries where our merchandise is sourced, and logistics costs associated with transporting our merchandise.
Selling, General, and Administrative Expenses. Selling, general, and administrative expenses include all operating costs not included in cost of goods sold, buying and occupancy costs, with the exception of costs such as proceeds received from insurance claims and gain/loss on disposal of assets, which are included in other operating (income) expense, net. These costs include payroll and other expenses related to operations at our corporate home office, store expenses other than occupancy, and marketing expenses, which primarily include production, direct mail programs, media/print advertising costs, digital video marketing, and e-commerce expenses. With the exception of store payroll, certain marketing expenses, and incentive compensation, these expenses generally are fixed and do not vary proportionally with net sales. As a result, selling, general, and administrative expenses as a percentage of net sales is typically higher in lower volume quarters and lower in higher volume quarters.

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Results of Operations
The Third Quarter of 2013 Compared to the Third Quarter of 2012
The table below sets forth the various line items in the unaudited Consolidated Statements of Income and Comprehensive Income as a percentage of net sales for the third quarter of 2013 and the third quarter of 2012.

## Thirteen Weeks Ended

| Net sales | 100 | \% 100 | \% |
| :---: | :---: | :---: | :---: |
| Cost of goods sold, buying and occupancy costs | 67 | \% 68 | \% |
| Gross profit | 33 | \% 32 | \% |
| Selling, general, and administrative expenses | 26 | \% 25 | \% |
| Other operating (income) expense, net | - \% | \% | \% |
| Operating income | 7 \% | \% 7 | \% |
| Interest expense, net | 1 \% | \% | \% |
| Other expense, net | - | \% | \% |
| Income before income taxes | 6 \% | \% 6 | \% |
| Income tax expense | 2 | \% 3 | \% |
| Net income | 4 | \% 4 | \% |
| Net Sales |  |  |  |
|  | Thirteen Weeks Ended |  |  |
|  | November 2, 2013 | October 27, 2012 |  |
| Net sales (in thousands) | \$502,992 | \$468,527 |  |
| Comparable sales percentage change | \% | \% (5 | )\% |
| Comparable sales percentage change (excluding e-commerce sales) | 2 \% | \% (8 | )\% |
| Gross square footage at end of period (in thousands) | 5,494 | 5,351 |  |
| Number of: |  |  |  |
| Stores open at beginning of period | 621 | 611 |  |
| New stores | 7 | 8 |  |
| Closed stores | - | (1 | ) |
| Stores open at end of period | 628 | 618 |  |

Net sales increased approximately $\$ 34.5$ million, or 7\%. Comparable sales increased 5\% in the third quarter of 2013 compared to the third quarter of 2012. The increased comparable sales resulted from continued growth in e-commerce and an increase in store transactions partially offset by a decrease in store average dollar sales per transaction. We attribute the improved store performance primarily to improved conversion rates. The decrease in average dollar sales is primarily due to the heavily promotional retail environment we are currently operating in. Non-comparable sales increased $\$ 9.0$ million, driven by new store openings and remodels.

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## Gross Profit

The following table shows cost of goods sold, buying and occupancy costs and gross profit in dollars for the stated periods:

Cost of goods sold, buying and occupancy costs Gross profit

## Thirteen Weeks Ended

November 2, 2013 October 27, 2012
(in thousands)
\$337,727 \$316,989
\$ 165,265
\$ 151,538
The 60 basis point increase in gross margin, or gross profit as a percentage of net sales, in the third quarter of 2013 compared to the third quarter of 2012 was comprised of a 40 basis point improvement in merchandise margin and a 20 basis point decrease in buying and occupancy costs as a percentage of net sales. The increase in merchandise margin was primarily driven by a decrease in average unit cost. The decrease in buying and occupancy costs as a percentage of sales was primarily the result of the leveraging effect of the positive comparable store sales partially offset by increases in buying and occupancy costs driven by increased rent, including the incremental impact of approximately $\$ 1.1$ million of pre-opening rent expense associated with the construction of two flagship stores, as well as increased e-commerce fulfillment costs resulting from additional e-commerce sales.
Selling, General, and Administrative Expenses
The following table shows selling, general, and administrative expenses in dollars for the stated periods:
Thirteen Weeks Ended
November 2, 2013 October 27, 2012
(in thousands)
Selling, general, and administrative expenses
\$128,366 \$117,722
The $\$ 10.6$ million increase in selling, general, and administrative expenses in the third quarter of 2013 compared to the third quarter of 2012 was driven by a $\$ 6.9$ million increase in payroll, which was primarily related to stock compensation expense, incentive compensation expense, additional headcount at our home office to support our growth pillars, and merit increases. In addition, marketing expense increased $\$ 2.0$ million, which was primarily related to a shift in the timing of expenses, marketing expenditures associated with our preparations to open the Times Square location, and incremental spending to support increased sales.
Income Tax Expense
The following table shows income tax expense in dollars for the stated periods:
Thirteen Weeks Ended
November 2, 2013 October 27, 2012
(in thousands)
Income tax expense
\$12,434 \$ 12,314
The effective tax rate was $39.2 \%$ for the third quarter of 2013 compared to $41.4 \%$ for third quarter of 2012 . The effective rate was lower than the comparable prior year period primarily due to a discrete tax charge incurred related to the rate applied to deferred tax balance sheet accounts during the third quarter of 2012. We anticipate our effective tax rate will be between $39.3 \%$ and $39.8 \%$ in 2013.
Results of Operations
The Thirty-Nine Weeks Ended November 2, 2013 Compared to the Thirty-Nine Weeks Ended October 27, 2012 The table below sets forth the various line items in the unaudited Consolidated Statements of Income and Comprehensive Income as a percentage of net sales for the thirty-nine weeks ended November 2, 2013 and the thirty-nine weeks ended October 27, 2012.

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|  | November 2, 201 |  | October 27, 201 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 100 |  | 100 | \% |
| Cost of goods sold, buying and occupancy costs | 67 |  | 66 | \% |
| Gross profit | 33 |  | 34 | \% |
| Selling, general, and administrative expenses | 24 | \% | 24 | \% |
| Other operating (income) expense, net | - | \% | - | \% |
| Operating income | 9 | \% | 10 | \% |
| Interest expense, net | 1 | \% | 1 | \% |
| Other expense, net | - | \% | - | \% |
| Income before income taxes | 8 | \% | 9 | \% |
| Income tax expense | 3 | \% | 4 | \% |
| Net income | 5 | \% | 5 | \% |
| Net Sales |  |  |  |  |
|  | Thirty-Nine Weeks Ended |  |  |  |
|  | November 2, 2013 |  | October 27, 2012 |  |
| Net sales (in thousands) | \$ 1,497,674 |  | \$1,419,358 |  |
| Comparable sales percentage change | 3 | \% | - | \% |
| Comparable sales percentage change (excluding e-commerce sales) | - \% | \% | (3 | )\% |
| Gross square footage at end of period (in thousands) | 5,494 |  | 5,351 |  |
| Number of: |  |  |  |  |
| Stores open at beginning of period | 625 |  | 609 |  |
| New stores | 12 |  | 20 |  |
| Closed stores | (9 |  | (11 | ) |
| Stores open at end of period | 628 |  | 618 |  |

Net sales increased approximately $\$ 78.3$ million, or $6 \%$. Comparable sales increased $3 \%$ for the thirty-nine weeks ended November 2, 2013 compared to the thirty-nine weeks ended October 27, 2012. The increased comparable sales resulted from continued growth in e-commerce and an increase in store transactions partially offset by a decrease in store average dollar sales per transaction. The decrease in store average dollar sales was driven by additional promotional activity throughout the first quarter and in the latter part of the second and third quarters.
Non-comparable sales increased $\$ 24.8$ million, driven by new store openings and remodels. Gross Profit
The following table shows cost of goods sold, buying and occupancy costs and gross profit in dollars for the stated periods:

Cost of goods sold, buying and occupancy costs
Gross profit

| Thirty-Nine Weeks Ended |  |
| :--- | :--- |
| November 2, 2013 <br> (in thousands) | October 27, 2012 |
| $\$ 1,009,085$ | $\$ 932,532$ |
| $\$ 488,589$ | $\$ 486,826$ |

The 170 basis point decrease in gross margin, or gross profit as a percentage of net sales, in the thirty-nine weeks ended November 2, 2013 compared to the thirty-nine weeks ended October 27, 2012 was comprised of a 90 basis point deterioration in merchandise margin and an 80 basis point increase in buying and occupancy costs as a percentage of sales. The decrease in merchandise margin was primarily driven by increased promotional activity in the first and second quarters of 2013, as noted previously, which was partially offset by merchandise margin gains in the third quarter. The increase in buying and occupancy costs as a percentage of sales was primarily driven by rent, including the incremental impact of approximately $\$ 9.0$ million of

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pre-opening rent expense associated with the construction of two flagship stores, as well as increased e-commerce fulfillment costs resulting from additional e-commerce sales.
Selling, General, and Administrative Expenses
The following table shows selling, general, and administrative expenses in dollars for the stated periods:
Thirty-Nine Weeks Ended
November 2, 2013 October 27, 2012
(in thousands)
Selling, general, and administrative expenses
\$360,165 \$347,224
The $\$ 12.9$ million increase in selling, general, and administrative expenses in the thirty-nine weeks ended November 2, 2013 compared to the thirty-nine weeks ended October 27, 2012 was driven by a $\$ 13.4$ million increase in payroll, which was primarily related to stock compensation expense, additional headcount at our home office to support our growth pillars, and merit-based pay increases, and a $\$ 1.4$ million increase in information technology expenses primarily in support of our growth pillars. These increases were partially offset by a $\$ 1.4$ million decrease in marketing expense, including direct mail and point-of-sale visual marketing, and a $\$ 1.4$ million decrease in incentive compensation.
Income Tax Expense
The following table shows income tax expense in dollars for the stated periods:

|  | Thirty-Nine Weeks Ended |  |
| :--- | :--- | :--- |
| November 2, 2013 |  |  | | October 27, 2012 |
| :--- |
| (in thousands) |

The effective tax rate was $39.5 \%$ for the thirty-nine weeks ended November 2, 2013 compared to $40.2 \%$ for the thirty-nine weeks ended October 27, 2012. The effective rate was lower than the comparable prior year period primarily due to a discrete tax charge incurred related to the rate applied to deferred tax balance sheet accounts during the third quarter of 2012 . We anticipate our effective tax rate will be between $39.3 \%$ and $39.8 \%$ in 2013.

## Liquidity and Capital Resources

General
Our business relies on cash flows from operations as our primary source of liquidity. We do, however, have access to additional liquidity, if needed, through borrowings under our Revolving Credit Facility. Our primary cash needs are for merchandise inventories, payroll, store rent, capital expenditures, and marketing. The most significant components of our working capital are merchandise inventories, accounts payable, and other accrued expenses. Our liquidity position benefits from the fact that we generally collect cash from sales to customers the same day or, in the case of credit or debit card transactions, within 3 to 5 days of the related sale, and have up to 75 days to pay certain merchandise vendors and 45 days to pay the majority of our non-merchandise vendors.

We believe that cash generated from operations and the availability of borrowings under our Revolving Credit Facility will be sufficient to meet working capital requirements, anticipated capital expenditures, and scheduled interest payments for at least the next 12 months.

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Cash Flow Analysis
A summary of cash provided by or used in operating, investing, and financing activities are shown in the following table:

Provided by operating activities
Used in investing activities
Used in financing activities
Decrease in cash and cash equivalents
Cash and cash equivalents at end of period

Thirty-Nine Weeks Ended
November 2, 2013 October 27, 2012
(in thousands)
\$37,640 \$89,142
(78,841 ) (73,564
(33,323 ) (65,543 )
(74,744 ) (49,924 )
\$181,553 \$102,438

## Net Cash Provided by Operating Activities

The majority of our operating cash inflows are derived from sales. Our operating cash outflows generally consist of payments to vendors for merchandise, employees for wages, salaries, and other employee benefits, and landlords for rent. Operating cash outflows also include payments for income taxes and interest on long-term debt.

Net cash provided by operating activities was $\$ 37.6$ million for the thirty-nine weeks ended November 2, 2013 compared to $\$ 89.1$ million for the thirty-nine weeks ended October 27, 2012, a decrease of $\$ 51.5$ million. The decrease in cash provided by operations primarily related to the following:

Items included in net income provided $\$ 137.3$ million of cash for the thirty-nine weeks ended November 2, 2013 compared to $\$ 141.6$ million for the thirty-nine weeks ended October 27, 2012. The decrease in the current year was primarily driven by the decreased performance of the business primarily in the first quarter, which was partially offset by improved results in the second and third quarters.

In addition to the decrease in cash provided by items included in net income discussed above, there was $\$ 99.7$ million of cash used due to working capital changes during the thirty-nine weeks ended November 2, 2013 compared to $\$ 52.5$ million of cash used in the thirty-nine weeks ended October 27, 2012. Working capital is subject to cyclical operating needs, the timing of receivable collections and payable and expense payments, and seasonal fluctuations in our operations. The $\$ 47.2$ million change primarily relates to the timing of merchandise and real estate payments during the first three quarters of 2013 as compared to the same period in 2012 and increased cash outflows for purchases of inventory. The primary reasons for the increase in inventory are to support our sales plan for the remainder of the year and to invest in certain key categories that are expected to generate significant volume, including denim and woven tops. In addition, we received earlier delivery of certain items for the holiday season compared to the prior year to assist with a more efficient flow of inventory through our distribution center.
Net Cash Used in Investing Activities
Investing activities consist primarily of capital expenditures for new and remodeled store construction and fixtures, information technology, and home office and design studio renovations.

Net cash used in investing activities totaled $\$ 78.8$ million for the thirty-nine weeks ended November 2, 2013 compared to $\$ 73.6$ million for the thirty-nine weeks ended October 27, 2012, a $\$ 5.2$ million increase from the prior year. The increase primarily relates to investments made in information technology projects to further support our growth pillars.

We expect capital expenditures for the remainder of 2013 to be approximately $\$ 29.0$ million to $\$ 34.0$ million, primarily driven by new store construction, including one flagship location which requires additional expenditures over that of a typical new store opening. These capital expenditures do not include the impact of landlord allowances,
which are expected to be approximately $\$ 5.0$ to $\$ 7.0$ million for the remainder of 2013.
Net Cash Used in Financing Activities
Net cash used in financing activities totaled $\$ 33.3$ million for the thirty-nine weeks ended November 2, 2013 as compared to $\$ 65.5$ million for the thirty-nine weeks ended October 27, 2012, a decrease of approximately $\$ 32.2$ million. The decrease is due to the Company repurchasing fewer shares of common stock under the Repurchase Program during the thirty-nine weeks ended November 2, 2013 than in the thirty-nine weeks ended October 27, 2012.

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## Credit Facilities

The following provides an overview of the current status of our long term debt arrangements. Refer to Note 10 of our unaudited Consolidated Financial Statements for additional information related to our long-term debt arrangements.

## Revolving Credit Facility

On July 29, 2011, Express Holding and its domestic subsidiaries entered into an amended and restated $\$ 200.0$ million secured asset-based loan credit agreement. The amended Revolving Credit Facility is scheduled to expire on July 29, 2016 and allows for up to $\$ 30.0$ million of swing line advances and up to $\$ 45.0$ million to be available in the form of letters of credit.
As of November 2, 2013, there were no borrowings outstanding under the Revolving Credit Facility, and we had $\$ 197.4$ million of availability. We were not subject to the fixed charge coverage ratio covenant in the Revolving Credit Facility at November 2, 2013 because excess availability plus eligible cash collateral exceeded $10 \%$ of the borrowing base.
Senior Notes
On March 5, 2010, Express, LLC and Express Finance, as co-issuers, issued $\$ 250.0$ million of $83 / 4 \%$ Senior Notes due 2018 at an offering price of $98.6 \%$ of the face value. Interest on the Senior Notes is payable on March 1 and September 1 of each year. Unamortized debt issuance costs outstanding related to the Senior Notes as of November 2, 2013 were $\$ 5.4$ million.

## Contractual Obligations

Our Company's contractual obligations and other commercial commitments did not change materially between February 2, 2013 and November 2, 2013. For additional information regarding our contractual obligations as of February 2, 2013, see "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the fiscal year ended February 2, 2013.
Seasonality
Our business is seasonal and, historically, we have realized a higher portion of our net sales and net income in the third and fourth quarters due primarily to early Fall selling patterns as well as the impact of the holiday season. Generally, the annual sales split is approximately $45 \%$ for the Spring season (first and second quarters) and $55 \%$ for the Fall season (third and fourth quarters). Normal cash requirements are typically higher in the first and third quarters due to inventory-related working capital requirements for early Fall and holiday selling periods. Our business is also subject, at certain times, to calendar shifts, which may occur during key selling periods close to holidays such as Easter, Thanksgiving, and Christmas, and regional fluctuations for events such as sales tax holidays. Critical Accounting Policies
Management has determined that our most critical accounting policies are those related to revenue recognition, merchandise inventory valuation, long-lived assets valuation, claims and contingencies, income taxes, and share-based payments. We continue to monitor our accounting policies to ensure proper application of current rules and regulations. There have been no significant changes to the policies discussed in our Annual Report on Form 10-K for the year ended February 2, 2013.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.
Quantitative and Qualitative Disclosures About Market Risk

## Interest Rate Risk

Our Revolving Credit Facility bears interest at variable rates; however, we did not borrow any amounts under the Revolving Credit Facility during the thirty-nine weeks ended November 2, 2013. Borrowings under our Senior Notes bear interest at a fixed rate. For fixed rate debt, interest rate changes affect the fair value of such debt, but do not
impact earnings or cash flow. Changes in interest rates are not expected to have a material impact on our future earnings or cash flows given our limited exposure to such changes.

Foreign Currency Exchange Risk
All of our purchases are denominated in United States dollars and, therefore we are not exposed to foreign currency exchange risk on these purchases. However, we currently operate 14 stores in Canada, with the functional currency of our Canadian

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operations being the Canadian dollar. Our Canadian subsidiaries have intercompany accounts with our United States subsidiaries that eliminate upon consolidation, but the transactions involving such accounts do expose us to foreign currency exchange risk. We do not currently utilize hedging instruments to mitigate foreign currency exchange risks. As of November 2, 2013, a hypothetical $10 \%$ change in the Canadian foreign exchange rate would have impacted our results of operations by approximately $\$ 2.0$ million.

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## ITEM 4. CONTROLS AND PROCEDURES.

## Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures (as defined in Rule 13a-15(e) or Rule 15d-15(e) promulgated under the Securities Exchange Act of 1934) that are designed to provide reasonable assurance that information required to be disclosed in our Securities Exchange Act of 1934 reports is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable, and not absolute, assurance of achieving the desired control objectives. In reaching a reasonable level of assurance, management necessarily was required to apply its judgment in evaluating the cost benefit relationship of possible controls and procedures.

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation prior to filing this report of our disclosure controls and procedures. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective at the reasonable assurance level as of November 2, 2013.

Changes in Internal Control Over Financial Reporting
There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934) that occurred during the third quarter of 2013 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS.

Information relating to legal proceedings is set forth in Note 12 to our unaudited Consolidated Financial Statements included in Part I of this Quarterly Report and is incorporated herein by reference.

## ITEM 1A. RISK FACTORS.

Our risk factors as of November 2, 2013 have not changed materially from those disclosed in our Annual Report on Form 10-K filed with the SEC on April 2, 2013. The risk factors disclosed in our Annual Report on Form 10-K, in addition to the other information set forth in this Quarterly Report, could materially affect our business, financial condition or results.

## ITEM 2.UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.

The following table provides information regarding the purchase of shares of our common stock made by or on behalf of the Company or any "affiliated purchaser" as defined in Rule 10b-18(a)(3) under the Securities Exchange Act of 1934, during each month of the quarterly period ended November 2, 2013:

|  |  |  |
| :--- | :--- | :--- |
| Month | Total Number of <br> Shares Purchased <br> (1) | Approximate <br> Average Price <br> Paid per Share | | Total Number ofDollar Value <br> Shares Purchased <br> of Shares that <br> as Part of Publicly May Yet be <br> Announced Plans |
| :--- |
| Purchased |

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August 4, 2013 - August 31, 2013
September 1, 2013 - October 5, 2013
October 6, 2013 - November 2, 2013
Total
1,057
${ }^{(1)}$ Includes shares of restricted stock purchased in connection with employee tax withholding obligations under the 2010 Plan, which are not purchases made under the Company's publicly announced program.

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${ }^{(2)}$ On May 24, 2012, the Board authorized the Company to repurchase up to $\$ 100.0$ million of the Company's common stock. The Repurchase Program was completed in the third quarter of 2013 following aggregate repurchases of approximately $\$ 100.0$ million of the Company's common stock since May 24, 2012. No new repurchase plan has been authorized as of the end of the third quarter.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES.
Not applicable.

ITEM 4. MINE SAFETY DISCLOSURES.
Not applicable.
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ITEM 5. OTHER INFORMATION.
None.

## ITEM 6. EXHIBITS.

Exhibits. The following exhibits are filed or furnished with this Quarterly Report:
Exhibit
Number Exhibit Description
31.1 Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification of Principal Financial Officer and Principal Executive Officer pursuant to 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS XBRL Instance Document.
101.SCH XBRL Taxonomy Extension Schema Document.
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document.
101.LAB XBRL Taxonomy Extension Label Linkbase Document.
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document.
101.DEF XBRL Taxonomy Extension Definition Linkbase Document.

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## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: December 5, 2013
EXPRESS, INC.
By: /s/ D. Paul Dascoli
D. Paul Dascoli

Senior Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer)

