

JOHNSON & JOHNSON  
Form 8-K  
November 27, 2001

FOR IMMEDIATE RELEASE

Johnson & Johnson Announces Completion of  
Acquisition  
Of Inverness Medical Technology's Diabetes Care Products  
Business  
Diabetes Care Products Business  
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New Brunswick, NJ (November 21, 2001) - Johnson & Johnson (NYSE: JNJ), the world's most comprehensive and broadly based manufacturer of health care products, today announced the completion of its Johnson & Johnson's previously announced acquisition of Inverness Medical Technology, excluding certain businesses. The transaction was completed today after Inverness shareholders voted to approve the merger agreement with Johnson & Johnson at a meeting held at the offices of Goodwin Procter LLP in Boston, Massachusetts on November 20, 2001. Simultaneous with the completion of the acquisition, Inverness completed the split-off of a new publicly-traded company, Inverness Medical Innovations, Inc. (AMEX: IMA), that now holds Inverness' former women's health and other non-diabetes businesses.

A wholly owned Johnson & Johnson subsidiary has been merged with and into Inverness Medical Technology in accord with Delaware law. Inverness will become a wholly owned subsidiary of Johnson & Johnson and work with Johnson & Johnson's LifeScan franchise, a leading maker of blood glucose monitoring systems for home and hospital use.

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The acquisition is a stock-for-stock exchange that is

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tax-free to Inverness shareholders. Holders of Inverness common stock will receive .5935 of a share of Johnson & Johnson common stock plus .2 of a share of Inverness Medical Innovations, Inc. for each share of Inverness common stock. Cash will be provided for fractional shares of Johnson & Johnson and Inverness Medical Innovations, Inc. The Exchange Ratio for determining the amount of Johnson & Johnson common stock received for each share of Inverness common stock was calculated by dividing \$35.00 by \$58.9726, the average of the daily Johnson & Johnson volume weighted average trading prices for each of the 20 consecutive trading days ending with November 16, 2001. Johnson & Johnson intends to purchase the same number of shares of Johnson & Johnson common stock as issued in connection with this acquisition. The Company intends to complete such purchases through open market transactions within 90 days of completion of the acquisition.

Johnson & Johnson, with approximately 100,000 employees, is the world's most comprehensive and broadly based manufacturer of health care products, as well as a provider of related services, for the consumer, pharmaceutical and medical devices and diagnostics markets. Johnson & Johnson has 195 operating companies in 51 countries around the world, selling products in more than 175 countries. For more information on Johnson & Johnson, please visit the company's website at <http://www.jnj.com>.

This press release contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. These statements are based on current expectations, forecasts and assumptions that are subject to risks and uncertainties which could cause actual outcomes and results to differ materially from these statements. Risks and uncertainties include general industry and market conditions; general domestic and international economic conditions, such

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as interest rate and currency exchange rate fluctuations; technological advances and patents attained by competitors; challenges inherent in new product development, including obtaining regulatory approvals; domestic and foreign healthcare reform; trends toward managed care and healthcare cost containment, and governmental laws and regulations affecting domestic and foreign operations. A further list and description of these risks, uncertainties and other factors can be found in Johnson & Johnson's Cautionary Statement filed as an Exhibit to Johnson & Johnson's Annual Report on Form 10-K for the fiscal year ended December 31, 2000 (copies of which are available on request from the Company). The company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.