STRYKER CORP
Form 10-Q
October 23, 2015

UNITED STATES

	TIES AND EXCHANGE COMMISSION on, D.C. 20549
FORM 10 (Mark one	
For the qu	arterly period ended September 30, 2015
OR	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number: 000-09165 STRYKER CORPORATION

(Exact name of registrant as specified in its charter)

Michigan 38-1239739

(State of incorporation) (I.R.S. Employer Identification No.)

2825 Airview Boulevard, Kalamazoo,
Michigan
(Address of principal executive offices)

49002
(Zip Code)

(269)-385-2600

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES [X] NO []

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES [X]

NO []

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	[X]	Accelerated filer	[]			
Non-accelerated filer	[]	Small reporting company	[]			
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES [] NO [X]						
Number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 375,522,232 shares of Common Stock, \$0.10 par value, as of September 30, 2015.						

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PART I. - FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS.

Stryker Corporation and Subsidiaries

CONSOLIDATED STATEMENTS OF EARNINGS (Unaudited)

	Three Months	3	Nine Months	
	2015	2014	2015	2014
Net sales	\$2,420	\$2,389	\$7,231	\$7,057
Cost of sales	796	829	2,449	2,420
Gross profit	1,624	1,560	4,782	4,637
Research, development and engineering expenses	155	153	461	461
Selling, general and administrative expenses	887	878	2,640	2,607
Recall charges	150	29	316	649
Intangible asset amortization	54	50	152	142
Total operating expenses	1,246	1,110	3,569	3,859
Operating income	378	450	1,213	778
Other income (expense), net	(33	(25)	(90)	(79
Earnings before income taxes	345	425	1,123	699
Income taxes	44	368	206	444
Net earnings	\$301	\$57	\$917	\$255
Net earnings per share of common stock:				
Basic net earnings per share of common stock	\$0.80	\$0.16	\$2.43	\$0.68
Diluted net earnings per share of common stock	\$0.79	\$0.16	\$2.40	\$0.67
Weighted-average shares outstanding - in millions:				
Basic	376.3	378.4	377.4	378.5
Net effect of dilutive employee stock options	4.4	4.1	4.4	4.2
Diluted	380.7	382.5	381.8	382.7
Anti-dilutive shares excluded from the calculation of net effect of dilutive employee stock options	_	_	_	_

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (Unaudited)

	Three Mo	onths	Nine Mo	nths	
	2015	2014	2015	2014	
Net earnings	\$301	\$57	\$917	\$255	
Other comprehensive income (loss), net of tax					
Marketable securities		(3) (3) 4	
Pension plans		5	10	5	
Unrealized gains (losses) on designated hedges	(15) 5	(4) (7)
Financial statement translation	(83) (312) (278) (308)
Total other comprehensive loss, net of tax	(98) (305) (275) (306)
Comprehensive income (loss)	\$203	\$(248) \$642	\$(51)

See accompanying notes to Consolidated Financial Statements.

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Stryker Corporation and Subsidiaries

CONSOLIDATED BALANCE SHEETS

	September 30 2015	December 31 2014
	Unaudited	
ASSETS		
Current assets		
Cash and cash equivalents	\$3,163	\$1,795
Marketable securities	209	3,205
Accounts receivable, less allowance of \$68 (\$59 in 2014)	1,496	1,572
Inventories		
Materials and supplies	296	248
Work in Process	113	88
Finished Goods	1,256	1,252
Total inventories	1,665	1,588
Deferred income taxes	933	989
Prepaid expenses and other current assets	567	524
Total current assets	8,033	9,673
Property, plant and equipment		
Land, buildings and improvements	680	678
Machinery and equipment	1,976	1,919
Total property, plant and equipment	2,656	2,597
Less allowance for depreciation	1,528	1,499
Net property, plant and equipment	1,128	1,098
Other assets		
Goodwill	4,160	4,186
Other intangibles, net	1,861	2,018
Other	735	738
Total assets	\$15,917	\$17,713
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities		
Accounts payable	\$340	\$329
Accrued compensation	532	597
Income taxes	158	333
Dividend payable	130	131
Accrued recall expenses	697	1,593
Accrued expenses and other liabilities	725	754
Current maturities of debt	971	727
Total current liabilities	3,553	4,464
Long-term debt, excluding current maturities	2,511	3,246
Other liabilities	1,369	1,408
Shareholders' equity		
Common stock, \$0.10 par value:	20	20
Authorized: 1 billion shares, outstanding: 376 million shares (378 million in 2014)	38	38
Additional paid-in capital	1,319	1,252
Retained earnings	7,656	7,559
Accumulated other comprehensive income	(529)	(254)

Total shareholders' equity 8,484 8,595
Total liabilities & shareholders' equity \$15,917 \$17,713

See accompanying notes to Consolidated Financial Statements.

Dollar amounts in millions except per share amounts or as otherwise specified

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Stryker Corporation and Subsidiaries

CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY (Unaudited)

	Common Stock	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Loss	e	Total	
Balances at December 31, 2014	\$38	\$1,252	\$7,559	\$(254)	\$8,595	
Net earnings			917			917	
Other comprehensive loss				(275)	(275)
Issuance of 1.6 million shares of common							
stock under stock option and benefit plans,		18				18	
including \$23 excess income tax benefit							
Repurchase and retirement of 4.7 million		(16)	(430)		(446	`
shares of common stock		(10)	(430	,		(110	,
Share-based compensation		65				65	
Cash dividends declared of \$1.035 per			(390)		(390)
share of common stock			(370	,		(3)0	,
Balances at September 30, 2015	\$38	\$1,319	\$7,656	\$(529)	\$8,484	

CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

CONSOLIDATED STATEMENTS OF CASHILLOWS (Chaudica)			
	Nine Mor	nths	
	2015	2014	
Operating activities			
Net earnings	\$917	\$255	
Adjustments to reconcile net earnings to net cash provided by operating activities:			
Depreciation	137	140	
Amortization of intangible assets	152	142	
Share-based compensation	65	58	
Gross recall charges	316	649	
Sale of inventory stepped up to fair value at acquisition	7	24	
Changes in operating assets and liabilities, net of effects of acquisitions:			
Accounts receivable	26	(12)
Inventories	(124) (217)
Accounts payable	15	15	
Accrued expenses and other liabilities	(35) 113	
Recall-related payments	(1,172) (62)
Income taxes	(241) 169	
Other	165	(171)
Net cash provided by operating activities	228	1,103	
Investing activities			
Acquisitions, net of cash acquired	(140) (825)
Purchases of marketable securities	(1,184) (3,635)
Proceeds from sales of marketable securities	4,056	2,842	
Purchases of property, plant and equipment	(191) (172)
Net cash provided by (used in) investing activities	2,541	(1,790)
Financing activities			
Proceeds from borrowings	1,298	2,208	

Payments on borrowings	(1,799) (1,013)
Dividends paid	(391) (346)
Repurchase and retirement of common stock	(446) (100)
Other financing	36	(38)
Net cash (used in) provided by financing activities	(1,302) 711	
Effect of exchange rate changes on cash and cash equivalents	(99) (7)
Change in cash and cash equivalents	1,368	17	
Cash and cash equivalents at beginning of year	1,795	1,339	
Cash and cash equivalents at end of year	\$3,163	\$1,356	

See accompanying notes to Consolidated Financial Statements.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

NOTE 1 - BASIS OF PRESENTATION

General Information

These statements should be read in conjunction with our Annual Report on Form 10-K for 2014. Management believes that the accompanying unaudited Consolidated Financial Statements include all adjustments, including normal recurring items, considered necessary for a fair presentation of the interim periods. However, the results of operations included in such financial statements may not necessarily be indicative of annual results.

To conform with the current year presentation, certain immaterial amounts previously reported as selling, general and administrative

expenses have been reclassified to cost of sales. In addition, certain prior year amounts have been reclassified to conform to the current year presentation of our segment information in Note 10.

New Accounting Pronouncements Not Yet Adopted

In May 2014 the FASB issued ASU 2014-09, Revenue from Contracts with Customers. This guidance outlines a single, comprehensive model for accounting for revenue from contracts with customers. We will adopt the standard on January 1, 2018. We are still evaluating the impact, if any, that the standard will have on our financial statements. In April 2015 the FASB issued ASU 2015-03, Interest - Imputation of Interest: Simplifying the Presentation of Debt Issuance Costs. This update requires an entity to present debt issuance costs related to a recognized debt liability as a direct deduction from the carrying amount of that debt liability consistent with debt discounts and is effective for financial statements issued for fiscal years beginning after December 15, 2015 and interim periods within those fiscal years. We plan to adopt this standard on January 1, 2016 and do not expect it to have a material impact on the Consolidated Financial Statements.

No other new accounting pronouncements issued or effective during the period had, or are expected to have, a material impact on the Consolidated Financial Statements.

NOTE 2 - FAIR VALUE MEASUREMENTS

Financial assets and liabilities carried at fair value are classified and disclosed in one of the following three categories:

- Level 1 Quoted market prices in active markets for identical assets or liabilities.
- Level 2 Observable market-based inputs or unobservable inputs that are corroborated by market data.
- Level 3 Unobservable inputs reflecting our assumptions or external inputs from active markets.

When applying fair value principles in the valuation of assets and liabilities, we are required to maximize the use of quoted market prices and minimize the use of unobservable inputs. We calculate the fair value of our Level 1 and Level 2 instruments based on the exchange traded price of similar or identical instruments, where available, or based on other observable inputs taking into account our credit risk and that of our counterparties. Foreign currency exchange contracts and interest rate hedges are included in Level 2 as we use inputs other than quoted prices that are observable for the asset or liability. The Level 2 derivative instruments are primarily valued using standard calculations and models that use readily observable market data as their basis. Our Level 3 liabilities represent milestone payments for acquisitions and the fair value is calculated based on the net present value of expected cash flows

utilizing a discounted cash flow technique based on externally provided or obtained inputs, including our probability assessments of the occurrence of triggering events, appropriately discounted considering the uncertainties associated with the obligation. There were no significant transfers into or out of any level between December 31, 2014 and September 30, 2015.

We remeasure our assets and liabilities each reporting period and record the changes in fair value from changes in probability of occurrence in selling, general and administrative expense and the changes in time value of money in other income (expense). During the period we evaluated but did not change our unobservable input assumptions and fair value techniques used in measuring the fair value of our financial assets or liabilities from those disclosed in our Annual Report on Form 10-K for 2014.

Our valuation of our assets and liabilities measured at fair value is:

	September	December	
	2015	2014	
Cash and cash equivalents	\$3,163	\$1,795	
Trading marketable securities	77	80	
Level 1 - Assets	\$3,240	\$1,875	
Available-for-sale marketable securities			
Corporate and asset-backed debt securities	68	1,525	
Foreign government debt securities	80	726	
United States agency debt securities	24	382	
United States treasury debt securities	34	474	
Certificates of deposit	5	110	
Other	_	12	
Total available-for-sale marketable securities	211	3,229	
Foreign currency exchange forward contracts	34	32	
Interest rate swap asset	23	10	
Level 2 - Assets	268	3,271	
Total assets measured at fair value	\$3,508	\$5,146	
Deferred compensation arrangements	77	80	
Level 1 - Liabilities	77	80	
Foreign currency exchange forward contracts	13	12	
Interest rate swap liability	8	_	
Level 2 - Liabilities	21	12	
Contingent consideration			
Beginning Balance	48	59	
Additions	9	_	
Losses included in earnings	_	4	
Settlements	(4)(15)
Balance at the end of the period	53	48	
Level 3 - Liabilities	53	48	
Total liabilities measured at fair value	\$151	\$140	
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The cost and estimated fair value of available-for-sale marketable securities at September 30, 2015 by contractual maturity are:

	Cost	Estimated		
		Fair Value		
Due in one year or less	\$90	\$90		
Due after one year through three years	118	118		
Due after three years	3	3		

Less than 1% of our investments in available-for-sale securities had a credit quality rating of less than A2 (Moody's), A (Standard & Poors) and A (Fitch). We do not intend to sell the investments and it is not more likely than not that we will be required to sell the investments before recovery of their amortized cost basis, which may be maturity; accordingly, we do not consider investments with cost in excess of fair value to be other-than-temporarily impaired at September 30, 2015.

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Upon the sale of a security classified as available-for-sale, the security's specific unrealized gain (loss) is reclassified out of accumulated other comprehensive income (AOCI) into earnings based on the specific identification method. In the 2015 nine months we sold a portion of our marketable securities in preparation for recall-related payments and other cash management activity. See Note 5 for more information.

The total of interest and marketable securities income was \$1 and \$10 for the 2015 and 2014 three months, and \$12 and \$21 for the 2015 and 2014 nine months. The amounts are included in other income (expense). Summary of marketable securities:

Summing of manieurous securities.	September	December	
	2015	2014	
Available for Sale Securities:	Amortized Cost		
Corporate and asset-backed debt securities	\$68	\$1,523	
•	80	•	
Foreign government debt securities		725	
United States agency debt securities	24	382	
United States treasury debt securities	34	474	
Certificates of deposit	5	110	
Other		12	
	Gross Unrealize		
Corporate and asset-backed debt securities	\$—	\$3	
Foreign government debt securities	_	2	
	Gross Unrealize	ed Losses	
Corporate and asset-backed debt securities	\$—	\$(1)
Foreign government debt securities		(1)
	Estimated Fair '	Value	
Corporate and asset-backed debt securities	\$68	\$1,525	
Foreign government debt securities	80	726	
United States agency debt securities	24	382	
United States treasury debt securities	34	474	
Certificates of deposit	5	110	
Other	_	12	
Total available-for-sale marketable securities	\$211	\$3,229	
Trading marketable securities	77	80	
Total marketable securities	\$288	\$3,309	
Reported as:	7-00	+ - ,	
Current assets - marketable securities	\$209	\$3,205	
Current assets - prepaid expenses and other	2	24	
Noncurrent assets - other	77	80	
Tioneuront assets - Other	1 1	00	

At September 30, 2015 the fair value and gross unrealized losses of our investments with unrealized losses that are not deemed to be other-than-temporarily impaired, aggregated by investment category and length of time that the individual securities have been in a continuous unrealized loss position, are:

	Number of Investments	Fair Value	Unrealized Losses
Corporate and asset-backed	25	\$21	\$—
Foreign Government	4	10	
United States Agency	1	5	
United States Debt	1		
Certificate of deposit	1	1	
Less than 12 months	32	\$37	\$

Corporate and	26	\$22	\$
asset-backed	20	Ψ22	Ψ
Foreign Government	4	10	_
United States Agency	1	5	—
United States Debt	1		—
Certificate of Deposit	1	1	—
Total	33	\$38	\$ —

NOTE 3 - DERIVATIVE INSTRUMENTS

We use operational and economic hedges as well as foreign currency exchange forward contracts and interest rate derivative instruments to manage the impact of currency exchange on earnings and cash flow.

Foreign Exchange Forward Contract Derivatives

We have not changed our hedging strategies or objectives from those disclosed in our Annual Report on Form 10-K for 2014.

The gross notional, maximum term and gross fair value amounts of foreign exchange forward contract derivatives designated and non-designated as hedging instruments are:

designated and non desig		d Non-Designat			
September 30, 2015					
Gross Notional Amount	\$565	\$ 2,366		\$2,931	
Maximum term in days				546	
Fair Value					
Other Current Assets	\$26	\$ 6		\$32	
Other Noncurrent	2	_		2	
Assets	-			_	
Other Current	(6) (6)	(12)
Liabilities				`	
Other Noncurrent Liabilities	(1) —		(1)
Liaomues	\$21	\$ —		\$21	
December 31, 2014	Ψ21	φ —		Φ21	
Gross Notional Amount	\$357	\$ 2,085		\$2,442	
Maximum term in days	Ψ331	Ψ 2,003		546	
Fair Value					
Other Current Assets	\$18	\$ 12		\$30	
Other Noncurrent	2			2	
Assets	2	_		2	
Other Current		(12)	(12	`
Liabilities	_	(12)	(12	J
	\$20	\$ —		\$20	

The net currency exchange rate gains (losses) for both designated and non-designated derivative instruments and the underlying amounts are:

	Three 1	Months	Nine M	Nine Months			
Recorded In:	2015	2014	2015	2014			
Cost of goods sold	\$7	\$(1) \$12	\$4			
Other income	(5)(2) (16)(11)		
(expense)	(3)(2) (10)(11	,		
Total	\$2	\$(3) \$(4)\$(7)		

Pretax gains on derivatives designated as hedges that are expected to be reclassified from AOCI into earnings within the next twelve months are \$24. This reclassification is primarily due to the sale of inventory that includes previously hedged purchases. There have been no ineffective portions of derivatives that have resulted in gains or losses in any of the periods presented.

Net Investment Hedge

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In September 2015 we designated certain long-term intercompany loans payable and forward exchange contracts as net investment hedges of our investments in certain international subsidiaries that use the Euro as their functional currency. The effective portion of derivatives designated as net investment hedges are recorded at fair value at each balance sheet date and the change in fair value is recorded as a component of AOCI. At September 30, 2015 the total after-tax amount in AOCI was \$8 and the notional value, after tax, of our designated net investment hedges was \$754. For the long-term intercompany loan payable designated as net investment hedges, we used the spot method to measure the ineffectiveness. For the forward exchange contracts designated as net investment hedges, we used the forward method to measure ineffectiveness. Under these methods, for each reporting period, the change in the carrying value of the Euro-denominated amounts due to remeasurement of the effective portion is reported as a component of AOCI and the remaining change in the carrying value

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of the ineffective portion, if any, is recognized in other income (expense), net. We evaluate the effectiveness of our net investment hedges quarterly and did not record any ineffectiveness for the 2015 three months.

Interest Rate Risk on Future Debt Issuance

Forward starting interest rate derivative instruments designated as cash flow hedges are used to manage the exposure to interest rate volatility with regard to future issuance and refinancing of debt. The effective portion of the gains or losses on the forward starting interest rate derivative instruments that are designated and qualify as cash flow hedges is reported as a component of AOCI. Beginning in the period in which the planned debt refinancing occurs and the related derivative instrument is terminated, the effective portion of the gains or losses is then reclassified into interest expense over the term of the related debt.

At September 30, 2015 we had interest rate swaps with notional amounts totaling \$875 designated as forward starting interest rate swaps in anticipation of future debt issuances. The market value of outstanding interest rate swap agreements at September 30, 2015 was \$8, which is recorded in accrued expenses and other liabilities with an offsetting amount recorded in AOCI. During the 2015 three months we terminated a forward starting interest rate swap and recorded \$10 in AOCI related to hedges on future debt issuances. The cash flow effect of this hedge is recorded in cash flow from operations. Upon the probable issuance of the debt, these amounts will be released to interest expense over the term of the debt.

Fair Value Hedges

Interest rate derivative instruments designated as fair value hedges are used to manage the exposure to interest rate movements and to reduce borrowing costs by converting fixed-rate debt into floating-rate debt. Under these agreements we agree to exchange, at specified intervals, the difference between fixed and floating interest amounts calculated by reference to an agreed-upon notional principal amount.

At September 30, 2015 we had interest rate swaps in gross notional amounts of \$500 designated as fair value hedges of underlying fixed rate obligations representing a portion of our \$600 senior unsecured notes due in 2024. There was no hedge ineffectiveness recorded as a result of these fair value hedges.

Certain amounts related to our fair value hedge instruments are:

	September 2015	December 2014	
Gross Notional Amount	\$500	\$500	
Fair Value			
Other Noncurrent	23	10	
Assets	23	10	
Long Term Debt	(23)	(10)
	\$	\$	

We are exposed to credit loss in the event of nonperformance by counterparties on our outstanding derivative instruments but do not anticipate nonperformance by any of our counterparties. Should a counterparty default, our maximum exposure to loss is the asset balance of the instrument.

NOTE 4 - ACQUISITIONS

In January 2015 we completed the acquisition of certain assets of CHG Hospital Beds, Inc. (CHG). CHG designs, manufactures and markets a series of low-height hospital beds and related accessories. This acquisition is recorded within our Medsurg segment. In addition to CHG, certain other acquisitions completed in 2015 are included in the "Other" column.

In 2014 we completed the acquisition of certain assets of Small Bone Innovations, Inc. (SBi) for an aggregate purchase price of approximately \$365, the acquisition of Berchtold Holding, AG (Berchtold) for an aggregate purchase price of approximately \$184 and the acquisition of Patient Safety Technologies, Inc. (PST) for an aggregate purchase price of \$120. The acquired net assets of other business acquisitions completed in 2014 are in the "Other" column in the table below.

The allocation of the purchase prices of each acquisition to the acquired net assets is as follows:

2015 2014

	Other		SBi	Berchtold	PST	Other	
Purchase price paid	\$125		\$365	\$184	\$120	\$216	
Contingent consideration	9		_	_			
Total purchase consideration	\$134		\$365	\$184	\$120	\$216	
Tangible assets:							
Cash	_		_	12	_		
Inventory	9		23	22	7	5	
Other assets	17		6	44	19	25	
Liabilities	(5)	(2) (45)(31) (29)
Intangible assets:							
Customer relationship	10		20	11	33	5	
Trade name	1		_	7			
Developed technology & patents	41		73	32	26	115	
Non-compete agreements	2		1				
IPRD			1			2	
Goodwill	59		243	101	66	93	
	\$134		\$365	\$184	\$120	\$216	
Weighted-average life of intangible assets	10		12	8	14	12	

The measurement periods for SBi, Berchtold, PST and certain other acquisitions in 2014 have been completed. Revisions to the original purchase price allocation were not material. The purchase price allocations for CHG and certain other acquisitions are based upon preliminary valuations, and our estimates and assumptions are subject to change within the measurement period as the valuations are finalized. We are in the process of verifying data and information related to these acquisitions to finalize the recording of identifiable intangible assets, deferred income taxes and goodwill. Goodwill acquired associated with the SBi and CHG acquisitions are deductible for tax purposes. The effects of all the acquisitions described above are included in our Consolidated Financial Statements prospectively from the close of the respective acquisition. Pro forma consolidated results of operations for the three or nine months 2015 and 2014 would not differ significantly as a result of these acquisitions.

The estimated amortization expense for our amortizable intangible assets for the next five years is:

	Remainder of 2015	2016	2017	2018	2019
Amortization expense	\$51	\$172	\$170	\$154	\$138

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We are involved in various ongoing proceedings, legal actions and claims arising in the normal course of business,

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NOTE 5 - CONTINGENCIES AND COMMITMENTS

enhanced damages and remanded the issue of attorney fees to the

including proceedings related to product, labor, intellectual property and other matters that are more fully described below. The outcomes of these matters will generally not be known for prolonged periods of time. In certain of the legal proceedings, the claimants seek damages as well as other compensatory and equitable relief that could result in the payment of significant claims and settlements and/or the imposition of injunctions or other equitable relief. For legal matters for which management has sufficient information to reasonably estimate our future obligations, a liability representing management's best estimate of the probable loss, or the minimum of the range of probable losses when a best estimate within the range is not known, is recorded. The estimates are based on consultation with legal counsel, previous settlement experience and settlement strategies. If actual outcomes are less favorable than those estimated by management, additional expense may be incurred, which could unfavorably affect future operating results. We are currently self-insured for product liability-related claims and expenses. The ultimate cost to us with respect to product liability claims could be materially different than the amount of the current estimates and accruals and could have a material adverse effect on our financial position, results of operations and cash flows. In June 2012 we voluntarily recalled our Rejuvenate and ABG II Modular-Neck hip stems and terminated global distribution of these hip products. Product liability lawsuits relating to this voluntary recall have been filed against us. On November 3, 2014 we announced that we had entered into a settlement agreement to compensate eligible United States patients who had revision surgery to replace their Rejuvenate and/or ABG II Modular-Neck hip stem prior to that date. We continue to offer support for recall-related care and reimburse patients who are not eligible to enroll in the settlement program for testing and treatment services, including any necessary revision surgeries. In addition, some lawsuits will remain and we will continue to defend against them. Based on the information that has been received, the actuarially determined range of probable loss to resolve this matter on a global basis is estimated to be approximately \$2,027 (\$2,206 before \$179 of third-party insurance recoveries) to \$2,554. In the 2015 three months, we recorded additional charges to earnings of \$149, representing the excess of the minimum of the range over the previously recorded reserves. In the 2015 three months we made initial payments totaling \$1,133 to eligible United States patients who had revision surgery to replace their Rejuvenate and/or ABG II Modular-Neck hip stem as part of the settlement agreement. The final outcome of this matter is dependent on many factors that are difficult to predict including the number of enrollees in the settlement program and the total awards to them, the number and costs of patients not eligible for the settlement program who seek testing and treatment services and require revision surgery and the number and actual costs to resolve the remaining lawsuits, Accordingly, the ultimate cost to resolve this entire matter globally may be materially different than the amount of the current estimate and accruals and could have a material adverse effect on our financial position, results of operations and cash flows. In 2010 we filed a lawsuit in federal court against Zimmer Holdings, Inc. (Zimmer), alleging that a Zimmer product infringed three of our patents. In 2013 following a jury trial favorable to us, the trial judge entered a final judgment that, among other things, awarded us damages of \$76 and ordered Zimmer to pay us enhanced damages. Zimmer

trial court. The Federal Circuit denied our petition for a rehearing en banc on the issue of enhanced damages but on October 19, 2015 the United States Supreme Court agreed to hear our appeal on this issue. In May 2015 the trial court entered a stipulated final judgment that, among other things, required Zimmer to pay us the base amount of damages and interest by July 15, 2015, while the issues of enhanced damages and attorney fees continue to be pursued. We concluded that all of the contingencies associated with this payment were resolved when the judgment was entered. Accordingly, we recorded a gain of \$54, net of legal costs, to selling, general and administrative expenses in June 2015. On July 15, 2015 we received the payment from Zimmer.

appealed this ruling. In December 2014 the Federal Circuit affirmed the damages awarded to us, reversed the order for

In April 2011 Hill-Rom Company, Inc. and affiliated entities (Hill-Rom) brought a lawsuit against us alleging infringement under United States patent laws with respect to nine patents related to electrical network communications for hospital beds. On March 31, 2015 the court granted the parties' joint motion to dismiss with prejudice the claims and counterclaims associated with three of these patents. The case has been stayed with respect

to the remaining six patents, which currently are under reexamination by the United States Patent Office. The ultimate resolution of this matter cannot be predicted and it is not possible at this time for us to estimate any probable loss or range of probable losses. However, the ultimate result could have a material adverse effect on our financial position, results of operations and cash flows.

NOTE 6 - DEBT AND CREDIT FACILITIES

During the 2015 nine months, we repaid all \$500 of our senior unsecured notes that were due on January 15, 2015. Our commercial paper program allows us to have a maximum of \$1,250 in commercial paper outstanding, with maturities up to 397 days from the date of issuance. At September 30, 2015 outstanding commercial paper totaled \$200, the weighted-average original maturity of the commercial paper outstanding was approximately 45 days and the weighted average annualized interest rate of short-term debt was approximately 1.2%.

Certain of our credit facilities require us to comply with financial and other covenants. We were in compliance with all covenants at September 30, 2015. We have lines of credit, issued by various financial institutions, available to fund our day-to-day operating needs. At September 30, 2015 we had \$1,250 of borrowing capacity available under all of our existing credit facilities.

At September 30, 2015 the total unamortized debt issuance costs incurred in connection with our outstanding notes were \$18. The fair value of long-term debt (excluding the interest rate hedges) at September 30, 2015 and December 31, 2014 was \$3,284 and \$3,811, respectively, based on the quoted interest rates for similar types and amounts of borrowings.

NOTE 7 - CAPITAL STOCK

In February 2015 we declared a quarterly dividend of \$0.345 per share, payable on April 30, 2015 to shareholders of record at the close of business on March 31, 2015. In April 2015 we declared a quarterly dividend of \$0.345 per share, payable on July 31, 2015 to shareholders of record at the close of business on September 30, 2015. In July 2015 we declared a quarterly dividend of \$0.345 per share, payable on October 30, 2015 to shareholders of record at the close of business on September 30, 2015.

In March 2015 we announced that our Board of Directors had authorized us to purchase up to \$2,000 of our common stock (the 2015 Repurchase Program). In 2012, we announced that our Board of Directors had authorized us to purchase up to \$405 of our common stock (the 2012 Repurchase Program). The manner, timing and amount of purchases is determined by management

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based on an evaluation of market conditions, stock price and other factors and is subject to regulatory considerations. Purchases are to be made from time to time in the open market, in privately negotiated transactions or otherwise. During the 2015 three months we repurchased 1.2 million shares at a cost of \$123 under the 2012 Repurchase Program. At September 30, 2015 the maximum dollar value of shares that may yet be purchased was \$136 under the 2012 Repurchase Program and \$2,000 under the 2015 Repurchase Program.

NOTE 8 - ACCUMULATED OTHER COMPREHENSIVE INCOME

Changes in AOCI for the three months:

	Marketable Securities	Pension Plans	Hedges	Financial States Translation	ment Total	
Beginning	\$ —	\$(126)\$24	\$(329)\$(431)
OCI before reclassification	ns(1)(2)(14)(83)(100)
Tax (benefit) expense on OCI	_		4	_	4	
Reclassifications out of AOCI	1	2	(5)—	(2)
Net current period OCI	_	_	(15)(83) (98)
Ending	\$ —	\$(126)\$9	\$(412)\$(529)
Changes in AOCI for the n	nine months:					
	Marketable Securities	Pension Plans	Hedges	Financial Statem Translation	nent Total	
Beginning	3	(136) 13	(134)(254)
OCI before reclassification	ns 2	8	6	(278)(262)
Tax (benefit) expense on OCI	(1)(2)(2)—	(5)
Reclassifications out of AOCI	(4)4	(8)—	(8)
Net current period OCI	(3)10	(4)(278)(275)
Ending		(126)9	(412) (529)
Reclassifications out of AC	OCI for the three	and nine months:				
		Three Mon		Nine Mont		
		2015	2014	2015	2014	
Marketable Securities						
Other (income) expense		\$1	\$(4) \$(5)\$(7)
Tax expense (benefit)		_	1	1	1	
Net of tax		1	(3) (4)(6)
Pension Plans		_				
Cost of Sales		2		6		,
Tax expense (benefit)		_	_	(2)(1)
Net of tax		2		4	(1)
Hedges Cost of Sales		(7	`	(12) (4	`
		(7 2)—	(12)(4)
Tax expense (benefit) Net of tax			_	4 (8	2	`
Total, net of tax		(5 \$(2) \$ (3) \$(8)(2)\$(9)
Total, liet of tax		$\Phi(\angle$) \$ (3) \$(0	19(2)

NOTE 9 - INCOME TAXES

Our effective tax rates for the 2015 and 2014 three months were 12.8% and 86.6%, respectively, and 18.3% and 63.5% for the 2015 and 2014 nine months, respectively. The establishment of our European regional headquarters and certain discrete tax matters impacted our effective tax rate for the 2014 three and nine months. The operating impact

of our European regional headquarters and

certain discrete tax matters are included in our effective tax rate for the 2015 three and nine months.

NOTE 10 - SEGMENT INFORMATION

Net sales and net earnings by business segment were:

Three Months			Nine Montl	hs	
2015	2014		2015	2014	
\$1,019	\$1,016		\$3,077	\$3,043	
943	936		2,809	2,727	
458	437		1,345	1,287	
\$2,420	\$2,389		\$7,231	\$7,057	
288	247		827	752	
155	158		457	443	
85	100		267	260	
\$528	\$505		\$1,551	\$1,455	
(52)(66)	(193)(197)
(1)(17)	(22) (47)
(38)(34)	(107) (99)
(15)(8)	(58)(37)
(127)(23)	(222) (512)
			46		
6	(300)	(78)(308)
\$301	\$57		\$917	\$255	
	2015 \$1,019 943 458 \$2,420 288 155 85 \$528 (52 (1 (38 (15 (127 —	2015 2014 \$1,019 \$1,016 943 936 458 437 \$2,420 \$2,389 288 247 155 158 85 100 \$528 \$505 (52)(66 (1)(17 (38)(34 (15)(8 (127)(23 — — 6 (300	2015 2014 \$1,019 \$1,016 943 936 458 437 \$2,420 \$2,389 288 247 155 158 85 100 \$528 \$505 (52)(66) (1)(17) (38)(34) (15)(8) (127)(23) 6 (300)	2015 2014 2015 \$1,019 \$1,016 \$3,077 943 936 2,809 458 437 1,345 \$2,420 \$2,389 \$7,231 288 247 827 155 158 457 85 100 267 \$528 \$505 \$1,551 (52)(66) (193 (1)(17) (22 (38)(34) (107 (15)(8) (58 (127)(23) (222 — 46 6 (300) (78	2015 2014 2015 2014 \$1,019 \$1,016 \$3,077 \$3,043 943 936 2,809 2,727 458 437 1,345 1,287 \$2,420 \$2,389 \$7,231 \$7,057 288 247 827 752 155 158 457 443 85 100 267 260 \$528 \$505 \$1,551 \$1,455 (52)(66) (193)(197 (1)(17) (22)(47 (38)(34) (107)(99 (15)(8) (58)(37 (127)(23) (222)(512 — — 46 — 6 (300) (78)(308

Other than assets associated with the acquisitions that are discussed in greater detail in Note 4, there were no significant changes to total assets by segment from information provided in our Annual Report on Form 10-K for 2014.

Dollar amounts in millions except per share amounts or as otherwise specified

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

ABOUT STRYKER

Stryker is one of the world's leading medical technology companies. We offer a diverse array of innovative medical technologies, including reconstructive, medical and surgical, and neurotechnology and spine products, to help people lead more active and more satisfying lives.

We segregate our operations into three reportable business segments: Orthopaedics, MedSurg, and Neurotechnology and Spine. The Orthopaedics segment primarily consists of implants used in hip and knee joint replacements and trauma and extremities surgeries. The MedSurg segment includes surgical equipment and surgical navigation systems (Instruments); endoscopic and communications systems (Endoscopy); patient handling and emergency medical equipment (Medical); and reprocessed and remanufactured medical devices (Sustainability), as well as other medical device products used in a variety of medical specialties. The Neurotechnology and Spine segment includes neurosurgical, neurovascular and spine devices.

In the United States, most of our products are marketed directly to doctors, hospitals and other healthcare facilities. In general, we maintain separate and dedicated sales forces for each of our principal product lines to provide focus and a high level of expertise to each medical specialty served. Internationally, our products are sold in over 100 countries through company-owned sales subsidiaries and branches as well as third-party dealers and distributors. Our business is generally not seasonal in nature; however, the number of reconstructive surgeries is generally lower during the summer months and sales of capital equipment are generally stronger in the fourth quarter.

In January 2015 we completed the acquisition of certain assets of CHG Hospital Beds, Inc. (CHG). CHG designs, manufactures and markets a series of low-height hospital beds and related accessories.

RESULTS OF OPERATIONS	Three N	Months				Nine M	onths			
	2015	% Net Sales	2014	% Net Sales	% Change	2015	% Net Sales	2014	% Net Sales	% Change
Net sales	\$2,420	100.0	%\$2,389	100.0	% 1.3 %	\$7,231	100.0	%\$7,057	100.0	% 2.5 %
Gross profit	1,624	67.1	1,560	65.3	4.1	4,782	66.1	4,637	65.7	3.1
Research, development and engineering expenses	155	6.4	153	6.4	1.3	461	6.4	461	6.5	_
Selling, general and administrative expenses	887	36.7	878	36.8	1.0	2,640	36.5	2,607	36.9	1.3
Recall charges	150	6.2	29	1.2	417.2	316	4.4	649	9.2	(51.3)
Intangible amortization	54	2.2	50	2.1	8.0	152	2.1	142	2.0	7.0
Other income (expense), net	(33)(1.4)	(25)(1.0)	32.0	(90)(1.2)	(79)(1.1)	13.9
Income taxes	44		368		(88.0)	206		444		(53.6)
Net earnings	\$301	12.4	\$57	2.4	428.1	\$917	12.7	\$255	3.6	259.6
Diluted net earnings per share	\$0.79		\$0.16		393.8	\$2.40		\$0.67		258.2
Adjusted diluted net earnings per share	\$1.25		\$1.15		8.7	\$3.56		\$3.29		8.2

For a discussion of non-GAAP financial measures used in this report see "Non-GAAP Financial Measures".

Geographic and segment het sales.	Tillee I	vionuis	% Change		Mille Molitils		% Change	
	2015	2014	Reported	Constant Currency	2015	2014	Reported	Constant Currency

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Geographic sales:												
United States	\$1,756	\$1,628	7.8	%	7.8	%	\$5,145	\$4,740	8.5	%	8.5	%
International	664	761	(12.6)	1.8		2,086	2,317	(10.0))	3.8	
Total net sales	\$2,420	\$2,389	1.3		5.9		\$7,231	\$7,057	2.5		7.0	
Segment sales:												
Orthopaedics	\$1,019	\$1,016	0.3		5.8		\$3,077	\$3,043	1.1		6.5	
MedSurg	943	936	0.6		4.1		2,809	2,727	3.0		6.4	
Neurotechnology and Spine	458	437	5.0		9.9		1,345	1,287	4.5		9.4	
Total net sales	\$2,420	\$2,389	1.3		5.9		\$7,231	\$7,057	2.5		7.0	
9	Dollar amounts in millions except per share amounts or as											
	otherwise specified											

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Supplemental sales growth information: Three Months

Supplemental sales growth information.												
	Three Months							Nine N	Months			
			Percentag	ge Change						Percentage Chan		
					U.S.	International						
	2015	2014	As	Constant	As	As	Constant	2015	2014	As	Consta	
2013	2013		Reported	Currency	Reported	Reported	Currency	2013	2014	Reported	Curren	
Knees	\$332	\$335	(1.1)%	3.5%	5.0%	(14.9)%	0.2%	\$1,023	3\$1,033	(1.0)%	3.4%	
Hips	307	316	(2.9)	3.1	5.7	(14.6)	(0.4)	939	960	(2.2)	3.5	
Trauma and Extremities	318	309	2.9	9.1	15.1	(12.5)	1.5	940	895	5.1	11.6	
Other	62	56	12.6	16.7	20.7	(14.3)	3.3	175	155	13.1	16.8	
ORTHOPAEDICS	\$1,019	9\$1,016	0.3	5.8	9.0	(13.9)	0.5	\$3,077	7\$3,043	1.1	6.5	
Instruments	359	348	2.8	6.6	8.1	(12.8)	2.1	1,059	1,031	2.6	6.5	
Endoscopy	336	345	(2.5)	1.4	3.4	(16.9)	(3.5)	992	993	(0.1)	3.5	
Medical	195	190	2.5	5.7	5.4	(9.4)	6.9	597	548	8.9	11.9	
Sustainability	53	53	(0.4)	(0.3)	(0.4)	(0.3)	19.8	161	155	4.2	4.2	
MEDSURG	\$943	\$936	0.6	4.1	5.3	(14.1)	0.4	\$2,809	9\$2,727	3.0	6.4	
Neurotechnology	275	251	9.8	15.9	15.7	(0.2)	16.3	799	739	8.1	14.0	
Spine	183	186	(1.5)	1.9	6.1	(18.6)	(7.5)	546	548	(0.2)	3.0	
NEUROTECHNOLOGY AND SPINE	\$458	\$437	5.0	9.9	11.4	(7.2)	7.2	\$1,345	5\$1,287	4.5	9.4	