

POOL CORP  
Form 10-Q  
May 02, 2007

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2007

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 0-26640

**POOL CORPORATION**

(Exact name of Registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**36-3943363**

(I.R.S. Employer  
Identification No.)

**109 Northpark Boulevard,  
Covington, Louisiana**

(Address of principal executive offices)

**70433-5001**

(Zip Code)

**985-892-5521**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer" and "large accelerated filer" in Rule 12b-2 of the Exchange Act.

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Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). YES  NO

At April 23, 2007, there were 49,234,336 outstanding shares of the registrant's common stock, \$.001 par value per share.

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**POOL CORPORATION**  
**Form 10-Q**  
**For the Quarter Ended March 31, 2007**

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**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**POOL CORPORATION**  
**Consolidated Statements of Income**  
(Unaudited)  
(In thousands, except per share data)

|  | <b>Three Months Ended</b> |             |
|--|---------------------------|-------------|
|  | <b>March 31,</b>          |             |
|  | <b>2007</b>               | <b>2006</b> |
| Net sales  | <b>\$373,706</b>          | \$348,556   |
| Cost of sales                                    | <b>270,221</b>            | 250,508     |
| Gross profit                                     | <b>103,485</b>            | 98,048      |
| Selling and administrative expenses              | <b>94,853</b>             | 83,026      |
| Operating income                                 | <b>8,632</b>              | 15,022      |
| Interest expense, net                            | <b>4,519</b>              | 2,851       |
| Income before income taxes and equity losses     | <b>4,113</b>              | 12,171      |
| Provision for income taxes                       | <b>1,588</b>              | 4,699       |
| Equity losses in unconsolidated investments, net | <b>(1,171)</b>            | (1,050)     |
| Net income                                       | <b>\$ 1,354</b>           | \$ 6,422    |
| Earnings per share:                              |                           |             |
| Basic  | <b>\$ 0.03</b>            | \$ 0.12     |
| Diluted  | <b>\$ 0.03</b>            | \$ 0.12     |
| Weighted average shares outstanding:             |                           |             |
| Basic  | <b>50,201</b>             | 52,593      |
| Diluted  | <b>52,462</b>             | 55,443      |
| Cash dividends declared per common share         |                           |             |
|  | <b>\$ 0.105</b>           | \$ 0.09     |

*The accompanying Notes are an integral part of the Consolidated Financial Statements*

**POOL CORPORATION**  
**Consolidated Balance Sheets**  
(Unaudited)  
(In thousands, except share data)

|  | <b>March<br/>31,<br/>2007</b> | <b>March<br/>31,<br/>2006</b> | <b>December<br/>31,<br/>2006</b> |
|--|-------------------------------|-------------------------------|----------------------------------|
| <b>Assets</b>  |                               |                               |                                  |
| Current assets:  |                               |                               |                                  |
| Cash and cash equivalents  | \$ 30,555                     | \$ 5,964                      | \$ 16,734                        |
| Receivables, net   | 51,104                        | 42,988                        | 51,116                           |
| Receivables pledged under<br>receivables facility  | 179,930                       | 168,590                       | 103,821                          |
| Product inventories, net   | 413,161                       | 406,310                       | 332,069                          |
| Prepaid expenses and other<br>current assets   | 9,383                         | 5,193                         | 8,005                            |
| Deferred income taxes  | 7,676                         | 3,970                         | 7,676                            |
| <b>Total current assets</b>  | <b>\$ 691,809</b>             | <b>\$ 633,015</b>             | <b>\$ 519,421</b>                |
| Property and equipment, net  | 34,551                        | 27,884                        | 33,633                           |
| Goodwill   | 155,231                       | 142,177                       | 154,244                          |
| Other intangible assets, net   | 17,763                        | 18,955                        | 18,726                           |
| Equity interest investments  | 30,522                        | 28,182                        | 32,509                           |
| Other assets, net  | 17,753                        | 15,413                        | 16,029                           |
| <b>Total assets</b>  | <b>\$ 947,629</b>             | <b>\$ 865,626</b>             | <b>\$ 774,562</b>                |
| <b>Liabilities and stockholders'<br/>equity</b>  |                               |                               |                                  |
| Current liabilities:   |                               |                               |                                  |
| Accounts payable   | 325,448                       | 267,296                       | 177,544                          |
| Accrued and other current<br>liabilities   | 24,515                        | 51,827                        | 35,610                           |
| Short-term financing   | 102,300                       | 80,275                        | 74,286                           |
| Current portion of other<br>long-term liabilities  | 4,350                         | 2,100                         | 4,350                            |
| <b>Total current liabilities</b>   | <b>\$ 456,613</b>             | <b>\$ 401,498</b>             | <b>\$ 291,790</b>                |
| Deferred income taxes  | 13,867                        | 12,786                        | 15,023                           |
| Long-term debt   | 253,222                       | 155,163                       | 188,157                          |
| Other long-term liabilities  | 5,639                         | 2,174                         | 1,908                            |
| <b>Total liabilities</b>   | <b>\$ 729,341</b>             | <b>\$ 571,621</b>             | <b>\$ 496,878</b>                |
| Stockholders' equity:  |                               |                               |                                  |
| Common stock, \$.001 par value;<br>100,000,000<br>shares authorized; 49,328,083,<br>52,880,856 |                               |                               |                                  |

and 50,929,665 shares issued

and

outstanding at March 31, 2007,

March 31, 2006 and

|   |                   |            |            |
|---|-------------------|------------|------------|
| December 31, 2006, respectively                       | <b>49</b>         | 52         | 50         |
| Additional paid-in capital                            | <b>156,364</b>    | 133,860    | 148,821    |
| Retained earnings                                     | <b>57,261</b>     | 157,370    | 129,932    |
| Treasury stock  | <b>(886)</b>      | —          | (7,334)    |
| Accumulated other<br>comprehensive income             | <b>5,500</b>      | 2,723      | 6,215      |
| <b>Total stockholders' equity</b>                     | <b>\$ 218,288</b> | \$ 294,005 | \$ 277,684 |
| <b>Total liabilities and<br/>stockholders' equity</b> | <b>\$ 947,629</b> | \$ 865,626 | \$ 774,562 |

*The accompanying Notes are an integral part of the Consolidated Financial Statements.*

**POOL CORPORATION**  
**Condensed Consolidated Statements of Cash Flows**  
(Unaudited)  
(In thousands)

|   | <b>Three Months Ended</b> |             |
|---|---------------------------|-------------|
|   | <b>March 31,</b>          |             |
|   | <b>2007</b>               | <b>2006</b> |
| <b>Operating activities</b>   |                           |             |
| Net income  | \$ 1,354                  | \$ 6,422    |
| Adjustments to reconcile net income to net cash used in operating activities: |                           |             |
| Depreciation  | 2,184                     | 1,860       |
| Amortization  | 1,220                     | 1,328       |
| Share-based compensation  | 1,543                     | 2,145       |
| Excess tax benefits from share-based compensation                             | (2,834)                   | (8,236)     |
| Equity losses in unconsolidated investments                                   | 1,987                     | 1,725       |
| Other   | (1,920)                   | (1,578)     |
| Changes in operating assets and liabilities, net of effects of acquisitions:  |                           |             |
| Receivables   | (76,398)                  | (69,638)    |
| Product inventories   | (80,453)                  | (76,348)    |
| Accounts payable  | 147,859                   | 93,145      |
| Other current assets and liabilities  | (7,849)                   | (11,484)    |
| Net cash used in operating activities   | (13,307)                  | (60,659)    |
| <b>Investing activities</b>   |                           |             |
| Acquisition of businesses, net of cash acquired                               | (842)                     | (1,446)     |
| Purchase of property and equipment, net of sale proceeds                      | (3,073)                   | (3,408)     |
| Proceeds from sale of investment  | 75                        | —           |
| Net cash used in investing activities   | (3,840)                   | (4,854)     |
| <b>Financing activities</b>   |                           |             |
| Proceeds from revolving line of credit  | 87,716                    | 71,213      |
| Payments on revolving line of credit  | (121,900)                 | (44,400)    |
| Proceeds from asset-backed financing  | 39,779                    | 23,622      |
| Payments on asset-backed financing  | (11,765)                  | (9,004)     |
| Proceeds from long-term debt  | 100,000                   | —           |
| Payments on long-term debt and other long-term liabilities                    | (773)                     | (23)        |
| Payments of capital lease obligations   | (257)                     | (257)       |
| Payments of deferred financing costs  | (377)                     | (18)        |
|   | 2,834                     | 8,236       |

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|   |                  |          |
|---|------------------|----------|
| Excess tax benefits from share-based compensation |                  |          |
| Issuance of common stock under stock option plans | <b>2,921</b>     | 3,709    |
| Payment of cash dividends                         | <b>(5,248)</b>   | (4,750)  |
| Purchase of treasury stock                        | <b>(61,788)</b>  | (4,071)  |
| Net cash provided by financing activities         | <b>31,142</b>    | 44,257   |
| Effect of exchange rate changes on cash           | <b>(174)</b>     | 354      |
| Change in cash and cash equivalents               | <b>13,821</b>    | (20,902) |
| Cash and cash equivalents at beginning of period  | <b>16,734</b>    | 26,866   |
| Cash and cash equivalents at end of period        | <b>\$ 30,555</b> | \$ 5,964 |

*The accompanying Notes are an integral part of the Consolidated Financial Statements*



**POOL CORPORATION**  
**Notes to Consolidated Financial Statements**  
(Unaudited)

**Note 1 - Summary of Significant Accounting Policies**

Pool Corporation (the *Company*, which may be referred to as *POOL*, *we*, *us* or *our*) prepared the unaudited interim consolidated financial statements following accounting principles generally accepted in the United States (GAAP) and the requirements of the Securities and Exchange Commission (SEC) for interim financial reporting. As permitted under those rules, certain footnotes or other financial information required by GAAP for complete financial statements have been condensed or omitted. In management's opinion, the financial statements include all normal and recurring adjustments that are considered necessary for the fair presentation of our financial position and operating results including amounts recorded in the first quarter of 2007 related to the final determination of employee bonuses for the fiscal year ended December 31, 2006 and the elimination of all significant intercompany accounts and transactions among our wholly owned subsidiaries.

A description of our significant accounting policies is included in our 2006 Annual Report on Form 10-K. The Consolidated Financial Statements should be read in conjunction with the consolidated financial statements and accompanying notes in our Annual Report. The results for the three month period ended March 31, 2007 are not necessarily indicative of the results to be expected for the twelve months ending December 31, 2007.

On January 1, 2007, we adopted Financial Accounting Standards Board (FASB) Interpretation 48, *Accounting for Uncertainty in Income Taxes-an interpretation of FASB Statement No. 109* (FIN 48). Please see Note 6 for additional information.

**Note 2 - Earnings Per Share**

We calculate basic earnings per share (EPS) by dividing net income by the weighted average number of common shares outstanding. Diluted EPS includes the dilutive effects of stock and option awards.

The table below presents the reconciliation of basic and diluted weighted average number of shares outstanding and the related EPS calculation (in thousands, except EPS):

|  | <b>Three Months Ended</b> |             |
|--|---------------------------|-------------|
|  | <b>March 31,</b>          |             |
|  | <b>2007</b>               | <b>2006</b> |
| Net income                                     | \$ 1,354                  | \$ 6,422    |
| Weighted average common<br>shares outstanding: |                           |             |
| Basic  | 50,201                    | 52,593      |
| Effect of dilutive<br>securities:              |                           |             |
| Stock options                                  | 2,228                     | 2,818       |
| Restricted stock<br>awards                     | 32                        | 30          |
| Employee stock<br>purchase plan                | 1                         | 2           |
| Diluted  | 52,462                    | 55,443      |

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|                          |         |         |
|--------------------------|---------|---------|
| Basic earnings per share | \$ 0.03 | \$ 0.12 |
|--------------------------|---------|---------|

|                            |         |         |
|----------------------------|---------|---------|
| Diluted earnings per share | \$ 0.03 | \$ 0.12 |
|----------------------------|---------|---------|

The weighted average diluted shares outstanding for the three months ended March 31, 2007 exclude stock options to purchase 586,000 shares. Since these options have exercise prices that are higher than the average market price of our common stock for the quarter, including them in the calculation would have an anti-dilutive effect on earnings per share.

There were no shares excluded from the weighted average diluted shares outstanding for the three months ended March 31, 2006.

**POOL CORPORATION**  
**Notes to Consolidated Financial Statements (Continued)**  
(Unaudited)

**Note 3 - Comprehensive Income**

Comprehensive income includes net income, foreign currency translation adjustments and any unrealized gains or losses on interest rate swaps, net of income taxes on unrealized gains or losses. Comprehensive income was \$0.6 million and \$7.0 million for the three months ended March 31, 2007 and March 31, 2006, respectively.

**Note 4 - Acquisitions**

As discussed in Note 2 of “Notes to Consolidated Financial Statements” included in Item 8 of our 2006 Annual Report on Form 10-K, in August 2006 we acquired Wickham Supply, Inc. and Water Zone, LP (collectively Wickham), a leading regional irrigation products distributor. Wickham operates 14 distribution sales centers with 13 locations throughout Texas and one location in Georgia. We have included the results of operations for Wickham in our Consolidated Financial Statements since the acquisition date.

In February 2007, we acquired Tor-Lyn Limited, a swimming pool supply distributor with one sales center location in Ontario, Canada. We have included the results of operations for Tor-Lyn Limited in our Consolidated Financial Statements since the acquisition date. This acquisition did not have a material impact on our financial position or results of operations.

**Note 5 - Debt**

On February 12, 2007, we issued and sold \$100.0 million aggregate principal amount of Floating Rate Senior Notes (the Notes) in a private placement offering pursuant to a Note Purchase Agreement. The Notes are due February 12, 2012 and will accrue interest on the unpaid principal balance at a floating rate equal to a spread of 0.600% over the three-month LIBOR, as adjusted from time to time. The Notes have scheduled quarterly payments that are due on February 12, May 12, August 12 and November 12 of each year. The Notes are unsecured and are guaranteed by each domestic subsidiary that is or becomes a borrower or guarantor under our unsecured syndicated senior credit facility. We used the net proceeds from the placement to pay down borrowings under our revolving credit facility.

The Notes are subject to redemption at our option, in whole or in part, at 103% of the principal amount on or prior to February 12, 2008 and at 100% of the principal amount thereafter, plus accrued interest to the date of redemption and any LIBOR breakage amount as defined by the Note Purchase Agreement. In the event we have a change of control, the holders of the Notes will have the right to put the Notes back to us at par.

In February 2007, we also entered into an interest rate swap agreement to reduce our exposure to fluctuations in interest rates on the Notes. The swap agreement converts the variable interest rate to a fixed rate of 5.088% on the initial notional amount of \$100.0 million, which will decrease to a notional amount of \$50.0 million in 2010. Any difference paid or received on the interest rate swap will be recognized as an adjustment to interest expense over the life of the swap. We record the changes in the fair value of the swap to accumulated other comprehensive income. We have designated this swap as a cash flow hedge. The swap agreement will terminate on February 12, 2012. Including the 0.600% spread, we expect to pay an effective interest rate on the Notes of approximately 5.688%.

**POOL CORPORATION**  
**Notes to Consolidated Financial Statements (Continued)**  
(Unaudited)

**Note 6 - Income Taxes**

As discussed in Note 1, we adopted FIN 48 on January 1, 2007. As a result of the implementation of FIN 48, we recognized a reduction of approximately \$0.5 million to the January 1, 2007 retained earnings balance. At January 1, 2007, the total amount of gross unrecognized tax benefits was approximately \$3.3 million. This amount includes approximately \$2.2 million of unrecognized tax benefits which would decrease our effective tax rate if recognized at some point in the future.

Effective January 1, 2007, in connection with the adoption of FIN 48, we changed our accounting policy and now recognize accrued interest related to unrecognized tax benefits in interest expense and recognize penalties in selling and administrative expenses. These amounts were previously classified as a component of income tax expense. We had approximately \$0.4 million in accrued interest at January 1, 2007.

At March 31, 2007, our gross unrecognized tax benefits and the amount of unrecognized tax benefits which could impact our effective tax rate were substantially unchanged compared to the balances at January 1, 2007. During the quarter ended March 31, 2007, we recognized approximately \$0.1 million in interest related to unrecognized tax benefits. We had approximately \$0.5 million in accrued interest at March 31, 2007.

We file income tax returns in the U.S. federal jurisdiction and various state and foreign jurisdictions. With few exceptions, we are no longer subject to U.S. federal, state and local or non-U.S. income tax examinations by tax authorities for years before 2003. We anticipate that the accounting under the provisions of FIN 48 may provide for greater volatility in our effective tax rate as items are derecognized or as we record changes in measurement in interim periods.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

You should read the following discussion in conjunction with Management's Discussion and Analysis included in our 2006 Annual Report on Form 10-K.

### **OVERVIEW**

#### **Financial Results**

Net sales grew 7% to \$373.7 million in the first quarter of 2007 compared to \$348.6 million in 2006. Base business sales growth of 4%, which was on top of 15% growth in the first quarter of 2006, contributed \$12.4 million to the increase. The remaining increase is attributable primarily to acquired sales centers, including the Wickham business acquired in August 2006. Our sales were negatively impacted by the unfavorable weather conditions in the first quarter of 2007, particularly given the tough weather comparison due to the unseasonably warm weather in the first quarter of 2006.

Our base business sales growth continues to reflect the growth in the installed base of swimming pools and market share gains through our execution of sales, marketing and service programs that we offer to our customers. This growth was partially offset by a 7% decrease in complementary product sales during the quarter. Our complementary products category faced a tough sales comparison to last year given the 36% growth achieved in the first quarter of 2006. Complementary product sales were also impacted by a decline in pool construction in some markets and commodity price decreases.

Our gross profit as a percentage of net sales (gross margin) decreased 40 basis points to 27.7% in the first quarter of 2007 compared to the same period in 2006. Our first quarter 2007 gross margin is comparatively lower primarily due to the impacts of early buy and early pay inventory purchases in the fourth quarter of 2005, which benefited our first quarter 2006 gross margin.

Operating expenses in the first quarter of 2007 increased 14% compared to 2006. This increase reflects the impact from our investments in 24 new sales centers opened since the beginning of 2006, higher expenses related to the significant number of sales center expansions and relocations we have made in the past 15 months and expenses for other investments including the expansion of our value-added programs.

Our operating income decreased to \$8.6 million in the first quarter of 2007 and our operating margin decreased to 2.3% of sales from 4.3% in 2006. Interest expense increased 59% in the first quarter of 2007 due to higher debt levels for borrowings to fund share repurchases and acquisitions and a higher average effective interest rate compared to the same period in 2006. Net income decreased to \$1.4 million compared to \$6.4 million in the first quarter of 2006 and included \$1.2 million of net equity losses from our investment in Latham Acquisition Corporation (LAC).

#### **Financial Position and Liquidity**

Our accounts receivable balance increased \$19.5 million, or 9%, to \$231.0 million at March 31, 2007, compared to \$211.6 million at March 31, 2006. This increase is consistent with our increase in net sales, particularly in the latter part of the quarter, and also includes approximately \$7.7 million in Wickham receivables. Days sales outstanding (DSO) increased between periods to 35.3 days at March 31, 2007 compared to 34.0 days at March 31, 2006 as a result of the addition of Horizon's and Wickham's receivables, which have slightly longer collection cycles. Excluding Horizon and Wickham, DSO improved to 33.2 days compared to 33.0 days at March 31, 2006.

Our inventory levels increased 2% to \$413.2 million as of March 31, 2007, compared to \$406.3 million at March 31, 2006. This increase reflects our normal build up to seasonal inventory levels, as well as additional

inventories on hand at new sales centers, but is offset by the fact that inventory balances at March 31, 2006 were higher than normal pre-season levels due to our heavy early buy inventory purchases in the fourth quarter of 2005. Our inventory turns, as calculated on a trailing twelve month basis, have slowed to 3.9 times as of March 31, 2007 from 4.0 times as of March 31, 2006.

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Total debt outstanding increased to \$358.5 million at March 31, 2007 compared to \$236.2 million at March 31, 2006. This increase is primarily attributable to the net increase in borrowings that helped fund \$164.7 million in total share repurchases over the past twelve months. We continue to maintain a healthy current ratio of 1.5 as of March 31, 2007, which was down slightly from 1.6 at March 31, 2006.

### **Current Trends**

Current economic trends include a slowdown in the domestic housing market, with a sharp drop in new home construction, home value deflation in some markets and increases in short-term interest rates. Some of the factors that mitigate the impact of these trends on our business include the following:

- the majority of our business is driven by recurring sales related to the ongoing maintenance and repair of existing pools and landscaped areas, with less than 40% of our sales tied to new pool or irrigation construction;
  - we estimate that only 10% to 20% of new pools are constructed along with new home construction; and
- we have a low market share with the largest pool builders who we believe are more heavily tied to new home construction.

We believe these trends, along with a delay in the start of pool construction in northern markets due to unfavorable weather conditions in the first quarter, could result in a 5 to 10% decrease in new pool construction in 2007. A more severe and/or prolonged housing market slowdown may have a more pronounced impact on new pool construction that could negatively impact our projected sales and earnings.

### **Outlook**

In 2007, we expect to realize more sales growth relative to 2006 as the year unfolds based on easier sales comparisons in the second half of the year. Overall, we anticipate mid- to high-single digit sales growth for the full year 2007. We believe that gross margins will improve moderately for the full year 2007 with quarterly gross margins comparatively lower than 2006 in the second quarter and higher in the second half of the year as benefits of our aggressive 2005 early buy and early pay purchases benefited margins in the first half of 2006 and third and fourth quarter 2006 vendor incentive adjustments adversely impacted margins in these quarters.

Consistent with our prior guidance, we project that 2007 earnings per share will be in the range of \$2.00 to \$2.10 per diluted share. This projection represents our long term guidance of 15% organic earnings per share growth plus the accretive benefits of already completed acquisitions and share repurchases. We expect cash flow from operations for the year to be between \$80 and \$90 million.

Our business is subject to significant risks, including weather, competition, general economic conditions and other risks detailed in Part II - Item 1A. "Risk Factors" and our "Cautionary Statement for Purpose of the 'Safe Harbor' Provisions of the Private Securities Litigation Reform Act of 1995".

**RESULTS OF OPERATIONS**

As of March 31, 2007, we conducted operations through 282 sales centers in North America and Europe.

The following table presents information derived from the Consolidated Statements of Income expressed as a percentage of net sales.

|   | <b>Three Months<br/>Ended<br/>March 31,</b> |             |
|---|---|-------------|
|   | <b>2007</b>                                 | <b>2006</b> |
| Net sales                                       | <b>100.0%</b>                               | 100.0%      |
| Cost of sales                                   | <b>72.3</b>                                 | 71.9        |
| Gross profit                                    | <b>27.7</b>                                 | 28.1        |
| Selling and<br>administrative expenses          | <b>25.4</b>                                 | 23.8        |
| Operating income                                | <b>2.3</b>                                  | 4.3         |
| Interest expense                                | <b>1.2</b>                                  | 0.8         |
| Income before income<br>taxes and equity losses | <b>1.1</b>                                  | 3.5         |

For the purposes of the following base business discussion, the consolidated operating results include the operating results from acquisitions in 2007, 2006 and 2005. We accounted for these acquisitions using the purchase method of accounting, and we have included the results of operations in our consolidated results since the respective acquisition dates.

We exclude the following sales centers from base business for 15 months:

- acquired sales centers;
- sales centers divested or consolidated with acquired sales centers; and
- new sales centers opened in new markets.

Additionally, we generally allocate overhead expenses to acquired sales centers on the basis of acquired sales center net sales as a percentage of total net sales.



**Three Months Ended March 31, 2007 Compared to Three Months Ended March 31, 2006**

| (Unaudited)<br>(In thousands)             | Base Business                   |           | Acquired & New<br>Market        |         | Total                           |           |
|---|---------------------------------|-----------|---------------------------------|---------|---------------------------------|-----------|
|   | Three Months Ended<br>March 31, |           | Three Months Ended<br>March 31, |         | Three Months Ended<br>March 31, |           |
|   | 2007                            | 2006      | 2007                            | 2006    | 2007                            | 2006      |
| Net sales                                 | \$360,322                       | \$347,935 | \$13,384                        | \$ 621  | \$373,706                       | \$348,556 |
| Gross profit                              | 99,639                          | 97,982    | 3,846                           | 66      | 103,485                         | 98,048    |
| Gross margin                              | 27.7%                           | 28.2%     | 28.7%                           | 10.6%   | 27.7%                           | 28.1%     |
| Selling and<br>administrative<br>expenses | 91,712                          | 82,626    | 3,141                           | 400     | 94,853                          | 83,026    |
| Expenses as a<br>% of net sales           | 25.5%                           | 23.7%     | 23.5%                           | 64.4%   | 25.4%                           | 23.8%     |
| Operating<br>income (loss)                | 7,927                           | 15,356    | 705                             | (334)   | 8,632                           | 15,022    |
| Operating<br>income (loss)<br>margin      | 2.2%                            | 4.4%      | 5.3%                            | (53.8)% | 2.3%                            | 4.3%      |

For purposes of comparing operating results for the three months ended March 31, 2007 to the three months ended March 31, 2006, 260 sales centers were included in the base business calculations (including 17 of the 24 new sales centers opened since the beginning of 2006) and 22 sales centers were excluded because they were acquired or opened in new markets within the last 15 months. The effect of sales center acquisitions in the table above reflects the operations of the following:

| Acquired                                   | Acquisition<br>Date     | Sales<br>Centers<br>Acquired | Period<br>Excluded       |
|--|-------------------------|------------------------------|--------------------------|
| Wickham Supply, Inc. and<br>Water Zone, LP | A u g u s t<br>2006     | 14                           | January - March<br>2007  |
| Tor-Lyn, Limited                           | F e b r u a r y<br>2007 | 1                            | February - March<br>2007 |

**Net Sales**

| (in millions) | Three Months Ended<br>March 31, |          |            |
|---------------|---------------------------------|----------|------------|
|               | 2007                            | 2006     | Change     |
| Net sales     | \$ 373.7                        | \$ 348.6 | \$ 25.1 7% |

The increase in net sales is a result of 4% base business growth, the Wickham acquisition and sales from new locations that we opened in new markets. Our sales were negatively impacted by unfavorable weather conditions during the quarter, with base business sales essentially flat in January and February compared to the same period in 2006. Our sales increased approximately 10% in March driven by more favorable weather in our markets throughout the sunbelt.

The base business growth in the first quarter of 2007 was primarily due to the following:

- the continued successful execution of our sales, marketing and service programs, resulting in market share gains;
  - a larger installed base of swimming pools resulting in increased sales of non-discretionary products; and
  - price increases, primarily the mid-year 2006 inflationary increases which we passed through the supply chain.

During the quarter, there was a 7% decrease in complementary product sales due to the tough sales comparison to last year, a decline in pool construction in some markets and commodity price decreases.

**Gross Profit**

|               | <b>Three Months Ended</b> |             |               |
|---------------|---------------------------|-------------|---------------|
|               | <b>March 31,</b>          |             |               |
| (in millions) | <b>2007</b>               | <b>2006</b> | <b>Change</b> |
| Gross profit  | \$ 103.5                  | \$ 98.0     | \$ 5.5 6%     |
| Gross margin  | 27.7%                     | 28.1%       |               |

Gross margin decreased 40 basis points between periods, including a 50 basis point decline in base business gross margin. Our first quarter 2007 gross margin is comparatively lower primarily due to the impacts of early buy inventory purchases and discounts for early payments on those purchases in the fourth quarter of 2005, which benefited our first quarter 2006 gross margin. Our gross margin also reflects a lower estimated vendor incentive rate compared to the first quarter of 2006. These decreases were partially offset by gross margin improvements attributable to certain price increases and slightly higher margin contribution from acquired sales centers.

**Operating Expenses**

|   | <b>Three Months Ended</b> |             |               |
|---|---------------------------|-------------|---------------|
|   | <b>March 31,</b>          |             |               |
| (in millions)                                   | <b>2007</b>               | <b>2006</b> | <b>Change</b> |
| Operating expenses                              | \$ 94.9                   | \$ 83.0     | \$ 11.9 14%   |
| Operating expenses as a percentage of net sales | 25.4%                     | 23.8%       |               |

Compared to the first quarter of 2006, operating expenses grew 14% and increased 160 basis points as a percentage of net sales. Base business operating expenses were 11% higher in the first quarter of 2007 compared to the same period in 2006 and increased 170 basis points as a percentage of sales. This increase includes incremental expenses for the 24 new sales centers that we have opened since the beginning of 2006, higher rent expenses related to our expansion or relocation of almost 40 existing sales centers over the past 15 months and additional expenses for our investments in resources related to other growth initiatives. During the quarter, we managed other operating costs at levels consistent with the overall sales growth rate.

**Interest Expense**

Interest expense increased \$1.7 million between periods as average debt outstanding was 40% higher in the first quarter of 2007. The higher debt levels reflect increased borrowings to fund share repurchases and acquisitions. The weighted average effective interest rate also increased to 5.9% in the first quarter of 2007 from 5.3% in the same period in 2006.

**Income Taxes**

The decrease in income taxes is due to the \$8.1 million decrease in income before income taxes and equity losses. Our effective income tax rate was 38.6% for the quarters ended March 31, 2007 and March 31, 2006.

**Net Income and Earnings Per Share**

Net income decreased to \$1.4 million in the first quarter of 2007 from \$6.4 million in the first quarter of 2006. The 2007 amount included \$1.2 million of net equity losses from our investment in LAC, up slightly from \$1.1 million in losses for the same period last year.

Diluted earnings per share decreased to \$0.03 per share in the first quarter of 2007 compared to \$0.12 per share in the first quarter of 2006. The decrease includes the impact of approximately \$0.03 per diluted share related to the incremental operating expenses for our new sales centers and approximately \$0.02 per diluted share related to interest expense on borrowings that funded our significant share repurchase activity. Since we have seasonally lower profits in the first quarter, the reduction in our diluted weighted average share balance due to our share repurchases did not fully offset the earnings per share impact of higher interest expense. We expect that our share repurchases will provide \$0.04 to \$0.05 of accretion for the full year 2007, with a favorable impact in the second and third quarters and a negative earnings per share impact in the seasonally slower fourth quarter.

## Seasonality and Quarterly Fluctuations

Our business is highly seasonal. In general, sales and operating income are highest during the second and third quarters, which represent the peak months of both swimming pool use and installation and landscape installations and maintenance. Sales are substantially lower during the first and fourth quarters when we may incur net losses.

We typically experience a build-up of product inventories and accounts payable during the winter months in anticipation of the peak selling season. Excluding borrowings to finance acquisitions and share repurchases, our peak borrowing usually occurs during the second quarter, primarily because extended payment terms offered by our suppliers typically are payable in April, May and June, while our peak accounts receivable collections typically occur in June, July and August.

The following table presents certain unaudited quarterly data for the first quarter of 2007, the four quarters of 2006 and the second, third and fourth quarters of 2005. We have included income statement and balance sheet data for the most recent eight quarters to allow for a meaningful comparison of the seasonal fluctuations in these amounts. In our opinion, this information reflects all normal and recurring adjustments considered necessary for a fair presentation of this data. Due to the seasonal nature of our industry, the results of any one or more quarters are not necessarily an accurate indication of results for an entire fiscal year or of continuing trends.

| (Unaudited)<br>(in thousands)   | QUARTER       |           |               |           |           |           |                   |           |
|---------------------------------|---------------|-----------|---------------|-----------|-----------|-----------|-------------------|-----------|
|                                 | 2007<br>First | Fourth    | 2006<br>Third | Second    | First     | Fourth    | 2005 (1)<br>Third | Second    |
| <b>Statement of Income Data</b> |               |           |               |           |           |           |                   |           |
| Net sales                       | \$373,706     | \$318,486 | \$537,017     | \$705,703 | \$348,556 | \$299,791 | \$423,729         | \$563,978 |
| Gross profit                    | 103,485       | 82,905    | 149,995       | 209,000   | 98,048    | 83,211    | 114,605           | 162,681   |
| Operating income (loss)         | 8,632         | (4,070)   | 53,092        | 103,338   | 15,022    | 2,288     | 41,431            | 81,389    |
| Net income (loss)               | 1,354         | (5,001)   | 31,493        | 62,110    | 6,422     | (876)     | 26,521            | 50,709    |
| <b>Balance Sheet Data</b>       |               |           |               |           |           |           |                   |           |
| Total receivables, net          | \$231,034     | \$154,937 | \$211,589     | \$295,722 | \$211,578 | \$141,785 | \$152,037         | \$231,736 |
| Product inventories, net        | 413,161       | 332,069   | 283,930       | 367,096   | 406,310   | 330,575   | 197,135           | 247,350   |
| Accounts payable                | 325,448       | 177,544   | 111,349       | 207,727   | 267,296   | 174,170   | 99,920            | 165,872   |
| Total debt                      | 358,522       | 265,443   | 257,974       | 303,000   | 236,188   | 194,757   | 83,170            | 170,191   |

As adjusted to reflect the impact of share-based compensation expense related to the adoption of SFAS 123(R) (1) using the modified retrospective transition method. For additional information, see Note 7 of "Notes to Consolidated Financial Statements" included in Item 8 of our 2006 Annual Report on Form 10-K.

We expect that our quarterly results of operations will continue to fluctuate depending on the timing and amount of revenue contributed by new and acquired sales centers. We attempt to open new sales centers at the end of the fourth quarter or the first quarter of the subsequent year to take advantage of preseason sales programs and the following peak selling season.

Weather is the principal external factor affecting our business. The table below presents some of the possible effects resulting from various weather conditions.

| Weather   | Possible Effects   |
|---|--|
| Hot and dry   | <ul style="list-style-type: none"> <li>Increased purchases of chemicals</li> <li>• and supplies for existing swimming pools</li> <li>Increased purchases of above-ground pools and irrigation</li> <li>• products</li> </ul>                                     |
| Unseasonably cool weather or extraordinary amounts of rain  | <ul style="list-style-type: none"> <li>Fewer pool and landscape</li> <li>• installations</li> <li>• Decreased purchases of chemicals and supplies</li> <li>Decreased purchases of impulse</li> <li>• items such as above-ground pools and accessories</li> </ul> |
| Unseasonably early warming trends in spring/late cooling trends in fall<br>(primarily in the northern half of the US) | <ul style="list-style-type: none"> <li>• A longer pool and landscape season, thus increasing our sales</li> </ul>  |
| Unseasonably late warming trends in spring/early cooling trends in fall<br>(primarily in the northern half of the US) | <ul style="list-style-type: none"> <li>• A shorter pool and landscape season, thus decreasing our sales</li> </ul>   |

In the first quarter of 2007, our sales were negatively impacted by unfavorable weather conditions which included significantly colder temperatures in January and February compared to the same periods in 2006, ice storms in Texas and Oklahoma and several winter storms that impacted the upper Midwest and Northeast in late February and early March. Much warmer temperatures in March helped drive sales growth in our sunbelt markets, although extended winter conditions delayed the start of the pool season in the Northeast compared to 2006.

## LIQUIDITY AND CAPITAL RESOURCES

Liquidity is defined as the ability to generate adequate amounts of cash to meet current cash needs. We assess our liquidity in terms of our ability to generate cash to fund our operating activities, taking into consideration the seasonal nature of our business. Significant factors which could affect our liquidity include the following:

- cash flows generated from operating activities;

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- the adequacy of available bank lines of credit;
  - acquisitions;
- the timing and extent of share repurchases;
  - capital expenditures;
  - dividend payments; and
- the ability to attract long-term capital with satisfactory terms.

Our primary capital needs are seasonal working capital obligations and other general corporate purposes, including acquisitions, share repurchases and dividend payments. Our primary sources of working capital are cash from operations supplemented by bank borrowings, which combined with seller financing have historically been sufficient to support our growth and finance our acquisitions. We prioritize our use of cash based on investing in our business, returning money to our shareholders and maintaining an adequate debt structure. Generally, we prefer to maintain a one to two times EBITDA leverage ratio. Our specific priorities for the use of cash are as follows:

- maintenance and new sales center capital expenditures estimated at 0.5% to 0.75% of net sales;
  - strategic acquisitions executed opportunistically;
- payment of cash dividends as and when declared by the Board of Directors;
  - repurchase of common stock at Board-defined parameters; and
  - repayment of debt.

### Sources and Uses of Cash

The following table summarizes our cash flows (in thousands):

|                      | <b>Three Months Ended</b> |             |
|----------------------|---------------------------|-------------|
|                      | <b>March 31,</b>          |             |
|                      | <b>2007</b>               | <b>2006</b> |
| Operating activities | <b>\$(13,307)</b>         | \$(60,659)  |
| Investing activities | <b>(3,840)</b>            | (4,854)     |
| Financing activities | <b>31,142</b>             | 44,257      |

Cash used in operations decreased \$47.4 million to \$13.3 million in the first three months of 2007 compared to the same period in 2006. The decrease in cash used in operations is primarily due to a difference between periods in the timing of payments related to our year end early buy inventory purchases. We received and paid for a portion of our early buy purchases in the fourth quarter of 2005, but the majority of our early buy purchases in the fourth quarter of 2006 had extended payment terms and are included in accounts payable at March 31, 2007.

During the first quarter of 2007, share repurchases totaled \$61.4 million, or approximately 1.7 million shares of our common stock, at an average share price of \$35.56.

### Future Sources and Uses of Cash

In November 2006, when approximately \$4.1 million of the existing authorized amount remained available for share repurchases, our Board of Directors (our Board) increased the authorization for the repurchase of shares of our common stock in the open market to \$100.0 million. As of April 17, 2007, \$27.5 million of the authorized amount remained available. We intend to continue to repurchase shares on the open market from time to time, depending on market conditions. We may use cash flows from operations to fund these purchases, or we may incur additional debt.

On February 12, 2007, we issued and sold \$100.0 million aggregate principal amount of Floating Rate Senior Notes (the Notes) in a private placement offering pursuant to a Note Purchase Agreement. The Notes are due February 12, 2012 and will accrue interest on the unpaid principal balance at a floating rate equal to a spread of 0.600% over the three-month LIBOR, as adjusted from time to time. The Notes have scheduled quarterly payments that are due on February 12, May 12, August 12 and November 12 of each year.



The Notes are subject to redemption at our option, in whole or in part, at 103% of the principal amount on or prior to February 12, 2008 and at 100% of the principal amount thereafter, plus accrued interest to the date of redemption and any LIBOR breakage amount. In the event we have a change of control, the holders of the Notes will have the right to put the Notes back to us at par.

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Our unsecured syndicated senior credit facility (the Credit Facility), which matures on December 20, 2010, provides for \$220.0 million in borrowing capacity including a \$160.0 million five-year revolving credit facility (the Revolver) and a \$60.0 million term loan (the Term Loan). The Credit Facility includes sublimits for the issuance of swingline loans and standby letters of credit.

At March 31, 2007, there was \$97.0 million outstanding and \$59.6 million available for borrowing under the Revolver. The average effective interest rate on the Revolver was approximately 5.9% for the three months ended March 31, 2007.

At March 31, 2007, there was \$59.3 million outstanding under the Term Loan of which \$3.0 million is classified as current. The average effective interest rate of the Term Loan was approximately 5.5% for the three months ended March 31, 2007.

Our obligations under the Credit Facility are guaranteed by certain of our existing and future domestic subsidiaries. The Credit Facility contains terms and provisions (including representations, covenants and conditions) and events of default customary for transactions of this type. If an event of default occurs and is continuing under the Credit Facility, the lenders may terminate their obligations thereunder and may require us to repay all amounts thereunder. For additional information regarding the Credit Facility, see Note 5 of "Notes to Consolidated Financial Statements," included in our 2006 Annual Report on Form 10-K.

In December 2005, we entered into an interest rate swap agreement to reduce our exposure to fluctuations in interest rates on the Term Loan. The swap agreement converts our variable rate interest on the Term Loan to a fixed rate until its termination on December 31, 2008.

In February 2007, in conjunction with the private placement, we entered into another interest rate swap agreement to reduce our exposure to fluctuations in interest rates on the Notes. The swap agreement converts the variable interest rate to a fixed rate of 5.088% on the initial notional amount of \$100.0 million, which will decrease to a notional amount of \$50.0 million in 2010. This swap agreement will terminate on February 12, 2012. Including the 0.600% spread, we expect to pay an effective interest rate on the Notes of approximately 5.688%.

During the quarter ended March 31, 2007, no gains or losses were recognized on these swaps.

In March 2007, we renewed our accounts receivable securitization facility (the Receivables Facility), which provides a seasonal borrowing capacity of up to \$150.0 million, through March 2008. The Receivables Facility provides for the true sale of certain of our receivables as they are created to a wholly-owned, bankruptcy-remote subsidiary. This subsidiary grants an undivided security interest in the receivables to an unrelated commercial paper conduit. Because of the structure of the bankruptcy-remote subsidiary and our ability to control its activities, we include the transferred receivables and related debt in our Consolidated Balance Sheet. We continue to employ this arrangement because it provides us with a lower cost form of financing. At March 31, 2007, there was \$102.3 million outstanding under the Receivables Facility at an average effective interest rate of 5.9%.

As of March 31, 2007, we were in compliance with all covenants and financial ratio requirements related to our Credit Facility and our Receivables Facility.

We believe we have adequate availability of capital to fund present operations and anticipated growth, including expansion in existing and targeted market areas. We continually evaluate potential acquisitions and hold discussions with acquisition candidates. If suitable acquisition opportunities or working capital needs arise that would require additional financing, we believe that our financial position and earnings history provide a solid base for obtaining additional financing resources at competitive rates and terms. Additionally, we may issue common or preferred stock to raise funds.



## **CRITICAL ACCOUNTING ESTIMATES**

We prepare our consolidated financial statements in accordance with accounting principles generally accepted in the United States (GAAP), which requires management to make estimates and assumptions that affect reported amounts and related disclosures. Management identifies critical accounting estimates as:

- those that require the use of assumptions about matters that are inherently and highly uncertain at the time the estimates are made; and
- those for which changes in the estimate or assumptions, or the use of different estimates and assumptions, could have a material impact on our consolidated results of operations or financial condition.

Management has discussed the development, selection and disclosure of our critical accounting estimates with the Audit Committee of our Board of Directors. For a description of our critical accounting estimates that require us to make the most difficult, subjective or complex judgments, please see our Annual Report on Form 10-K for the year ended December 31, 2006. We have not changed these policies from those previously disclosed.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

#### **Interest Rate Risk**

There have been no material changes from what we reported in our Form 10-K for the year ended December 31, 2006.

#### **Foreign Exchange Risk**

There have been no material changes from what we reported in our Form 10-K for the year ended December 31, 2006.

### **Item 4. Controls and Procedures**

The term “disclosure controls and procedures” is defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934 (the Act). The rules refer to the controls and other procedures designed to ensure that information required to be disclosed in reports that we file or submit under the Act is recorded, processed, summarized and reported within the time periods specified. As of March 31, 2007, management, including the CEO and CFO, performed an evaluation of the effectiveness of our disclosure controls and procedures. Based on that evaluation, management, including the CEO and CFO, concluded that as of March 31, 2007, our disclosure controls and procedures were effective.

We maintain a system of internal control over financial reporting that is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States. Based on the most recent evaluation, we have concluded that no change in our internal control over financial reporting occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1A. Risk Factors

#### Cautionary Statement for Purposes of the "Safe Harbor" Provisions of the Private Securities Litigation Reform Act of 1995

Our disclosure and analysis in this report contains forward-looking information that involves risks and uncertainties. Our forward-looking statements express our current expectations or forecasts of possible future results or events, including projections of future performance, statements of management's plans and objectives, future contracts, and forecasts of trends and other matters. Forward-looking statements speak only as of the date of this filing, and we undertake no obligation to update or revise such statements to reflect new circumstances or unanticipated events as they occur. You can identify these statements by the fact that they do not relate strictly to historic or current facts and often use words such as "anticipate", "estimate", "expect", "believe," "will likely result," "outlook," "project" and other words or expressions of similar meaning. No assurance can be given that the results in any forward-looking statements will be achieved and actual results could be affected by one or more factors, which could cause them to differ materially. For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act.

#### Risk Factors

Certain factors that may affect our business and could cause actual results to differ materially from those expressed in any forward-looking statements include the following:

##### *We are susceptible to adverse weather conditions.*

Weather is the principal external factor affecting our business. For example, unseasonably late warming trends in the spring or early cooling trends in the fall can decrease the length of the pool season. Also, unseasonably cool weather or extraordinary rainfall during the peak season can decrease swimming pool use, installation and maintenance, as well as landscape installations and maintenance. These weather conditions adversely affect sales of our products. For a discussion regarding seasonality and weather, see Part I - Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations - Seasonality and Quarterly Fluctuations."

##### *Our distribution business is highly dependent on our ability to maintain favorable relationships with suppliers.*

As a distribution company, maintaining favorable relationships with our suppliers is critical to the success of our business. We believe that we add considerable value to the swimming pool supply chain and landscape supply chain by purchasing products from a large number of manufacturers and distributing the products to a highly fragmented customer base on conditions that are more favorable than these customers could obtain on their own. We believe that we currently enjoy good relationships with our suppliers, who generally offer us competitive pricing, return policies and promotional allowances. However, our inability to maintain favorable relationships with our suppliers could have an adverse effect on our business.

Our largest suppliers are Pentair Corporation, Hayward Pool Products, Inc. and Waterpik Technologies, Inc., which accounted for approximately 16%, 11% and 6%, respectively, of the costs of products we sold in 2006. A decision by several suppliers, acting in concert, to sell their products directly to retail customers and other end-users of their products, bypassing distribution companies like ours, would have an adverse effect on our business. Additionally, the loss of a single supplier could also adversely affect our business. We dedicate significant resources to promote the benefits and affordability of pool ownership, which we believe greatly benefits our swimming pool customers and suppliers.



***We face intense competition both from within our industry and from other leisure product alternatives.***

We face competition from both inside and outside of our industry. Within our industry, we compete against various regional and local distributors and, to a lesser extent, mass market retailers and large pool or landscape supply retailers. Outside of our industry, we compete with sellers of other leisure product alternatives, such as boats and motor homes, and with other companies who rely on discretionary homeowner expenditures, such as home remodelers. New competitors may emerge as there are low barriers to entry in our industry. Some geographic markets that we serve, particularly our largest, higher density markets in California, Florida, Texas and Arizona, representing approximately 56% of our net sales in 2006, also tend to be more competitive than others.

***More aggressive competition by mass merchants and large pool or landscape supply retailers could adversely affect our sales.***

Mass market retailers today carry a limited range of, and devote a limited amount of shelf space to, merchandise and products targeted to our industry. Historically, mass market retailers have generally expanded by adding new stores and product breadth, but their product offering of pool and landscape related products has remained relatively constant. Should mass market retailers increase their focus on the pool or professional landscape industries, or increase the breadth of their pool and landscape related product offerings, they may become a more significant competitor for direct and end-use customers which could have an adverse impact on our business. We may face additional competitive pressures if large pool or landscape supply retailers look to expand their customer base to compete more directly within the distribution channel.

***The demand for our swimming pool and related outdoor lifestyle products may be adversely affected by unfavorable economic conditions.***

In economic downturns, the demand for swimming pool or leisure related products may decline as discretionary consumer spending, the increase in pool eligible households and swimming pool construction decline. Although maintenance products and repair and replacement equipment that must be purchased by pool owners to maintain existing swimming pools account for more than 60% of our gross profits, the growth of our business depends on the expansion of the installed pool base, which may be viewed by most consumers as a discretionary expenditure that could be adversely affected by economic downturns. In addition, even in generally favorable economic conditions, severe and/or prolonged downturns in the housing market could have a material adverse impact on our financial performance.

***We depend on key personnel.***

We consider our employees to be the foundation for our growth and success. As such, our future success depends in large part on our ability to attract, retain and motivate qualified personnel, including our executive officers and key management personnel. If we are unable to attract and retain key personnel, our operating results could be adversely affected.

Specifically, our future success depends to an extent upon the continued service of Manuel Perez de la Mesa, our Chief Executive Officer. The loss of Mr. Perez de la Mesa in particular could have a material adverse effect on our business. Mr. Perez de la Mesa is not nearing retirement age, and we have no indication that he intends to retire in the near future. We do not currently maintain key man insurance on Mr. Perez de la Mesa.

***We may not be able to sustain our pace of growth.***

We have experienced substantial sales growth in recent years through acquisitions and new sales center openings that have increased our size, scope and geographic distribution. Since 2002, we have opened 39 new sales centers and have completed 12 acquisitions. These acquisitions have added 73 sales centers, net of sales center closings and consolidations, and a centralized shipping location to our distribution networks. While we contemplate continued growth through acquisitions and internal expansion, no assurance can be made as to our ability to:

- penetrate new markets;
- identify appropriate acquisition candidates;
- complete acquisitions on satisfactory terms and successfully integrate acquired businesses;
  - obtain financing;
- generate sufficient cash flows to support expansion plans and general operating activities;
  - maintain favorable supplier arrangements and relationships; and
- identify and divest assets which do not continue to create value consistent with our objectives.

If we do not manage these potential difficulties successfully, our operating results could be adversely affected.

***The growth of our business depends on effective marketing programs.***

The growth of our business depends on the expansion of the installed pool base. Thus, an important part of our strategy is to promote the growth of the pool industry through our extensive advertising and promotional programs that attempt to raise consumer awareness regarding the benefits and affordability of pool ownership, the ease of pool maintenance and the many ways in which a pool may be enjoyed beyond swimming. These programs include media advertising, website development such as [www.swimmingpool.com](http://www.swimmingpool.com)<sup>TM</sup> and public relations campaigns. We believe these programs benefit the entire supply chain from our suppliers to our customers.

We also promote the growth of our customers' businesses through comprehensive support programs that offer promotional tools and marketing support to help generate increased sales for our customers. Our programs include such things as personalized websites, brochures, marketing campaigns and business development training. We also provide certain retail store customers with assistance in site selection, store layout and design and business management system implementation. Our inability to sufficiently develop effective advertising, marketing and promotional programs to succeed in a weakened economic environment and an increasingly competitive marketplace, in which we (and our entire supply chain) also compete with other luxury product alternatives, could have a material adverse effect on our business.

***Our business is highly seasonal.***

In 2006, approximately 65% of our net sales and 93% of our operating income were generated in the second and third quarters of the year, which represent the peak months of swimming pool use, installation, remodeling and repair. Our sales are substantially lower during the first and fourth quarters of the year, when we may incur net losses.

***The nature of our business subjects us to compliance with Environmental, Health, Transportation and Safety Regulations.***

We are subject to regulation under federal, state and local environmental, health, transportation and safety requirements, which govern such things as packaging, labeling, handling, transportation, storage and sale of pool chemicals and landscape chemicals and fertilizers. For example, we sell algacides and pest control products that are regulated as pesticides under the Federal Insecticide, Fungicide and Rodenticide Act and various state pesticide laws. These laws are primarily related to labeling, annual registration and licensing.





Failure to comply with these laws and regulations may result in the assessment of administrative, civil and criminal penalties or the imposition of injunctive relief. Moreover, compliance with such laws and regulations in the future could prove to be costly, and there can be no assurance that we will not incur such costs in material amounts. These laws and regulations have changed substantially and rapidly over the last 20 years, and we anticipate that there will be continuing changes. The clear trend in environmental, health, transportation and safety regulation is to place more restrictions and limitations on activities that impact the environment, such as the use and handling of chemical substances. Increasingly, strict restrictions and limitations have resulted in increased operating costs for us, and it is possible that the costs of compliance with such laws and regulations will continue to increase. We will attempt to anticipate future regulatory requirements that might be imposed and we will plan accordingly to remain in compliance with changing regulations and to minimize the costs of such compliance.

***We store chemicals, fertilizers and other combustible materials that involve fire, safety and casualty risks.***

We store chemicals and fertilizers, including certain combustible, oxidizing compounds, at our sales centers. A fire, explosion or flood affecting one of our facilities could give rise to fire, safety and casualty losses and related liability claims. We maintain what we believe is prudent insurance protection. However, we cannot guarantee that our insurance coverage will be adequate to cover future claims that may arise or that we will be able to maintain adequate insurance in the future at rates we consider reasonable. Successful claims for which we are not fully insured may adversely affect our working capital and profitability. In addition, changes in the insurance industry have generally led to higher insurance costs and decreased availability of coverage.

***We conduct business internationally, which exposes us to additional risks.***

Our international operations expose us to certain additional risks, including:

- difficulty in staffing and managing foreign subsidiary operations;
  - uncertain political and regulatory conditions;
  - foreign currency fluctuations;
  - adverse tax consequences; and
  - dependence on foreign economies.

We source certain products we sell, including our private label products, from Asia and other foreign locations. There is a significant risk that we may not be able to access products in a timely and efficient manner, and we may also be subject to certain trade restrictions that prevent us from obtaining products. Fluctuations in other factors relating to foreign trade, such as tariffs, currency exchange rates, transportation costs and inflation are beyond our control.

***A terrorist attack or the threat of a terrorist attack could have a material adverse effect on our business.***

The terrorist attacks that took place on September 11, 2001, in the U.S. were unprecedented events that have created many economic and political uncertainties, some of which may materially impact our business. Discretionary spending on leisure products such as ours is generally adversely affected during times of economic uncertainty. The potential for future terrorist attacks, the national and international responses to terrorist attacks, and other acts of war or hostility have created many economic and political uncertainties, which could adversely affect our business for the short or long-term in ways that cannot presently be predicted.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The table below summarizes the repurchases of our common stock in the first quarter of 2007:

| <b>Period</b>       | <b>Total number of shares purchased<sup>(1)</sup></b> | <b>Average price paid per share</b> | <b>Total number of shares purchased as part of publicly announced plan<sup>(2)</sup></b> | <b>Maximum approximate dollar value of shares that may yet be purchased under the plan</b> |
|---------------------|---|-------------------------------------|--|--|
| January 1-31, 2007  | 327,156   | \$ 36.39                            | 326,600  | \$ 80,781,873  |
| February 1-28, 2007 | 374,659   | \$ 36.44                            | 364,400  | \$ 67,503,020  |
| March 1-31, 2007    | 1,035,300   | \$ 35.00                            | 1,035,300  | \$ 31,269,639  |
| <b>Total</b>        | <b>1,737,115</b>                                      | <b>\$ 35.57</b>                     | <b>1,726,300</b>   |  |

- (1) These shares include shares of our common stock surrendered to us by employees in order to satisfy tax withholding obligations in connection with certain exercises of employee stock options and/or the exercise price of such options granted under our 1995 and 1998 Stock Option Plans. Shares surrendered totaled 556 shares in January, 10,259 shares in February and zero shares in March.
- (2) In July 2002, our Board authorized \$50.0 million for the repurchase of shares of our common stock in the open market. In August 2004, November 2005 and August 2006, our Board increased the authorization for the repurchase of shares of our common stock in the open market to a total of \$50.0 million from the amounts remaining at each of those dates. In November 2006, when approximately \$4.1 million of the existing authorized amount remained available for share repurchases, our Board increased the authorization for the repurchase of shares of our common stock in the open market to \$100.0 million. As of April 17, 2007, \$27.5 million of the authorized amount remained available.

**Item 6. Exhibits**

Exhibits filed as part of this report are listed in the Index to Exhibits appearing on page 22.

**Items 1, 3, 4 and 5 are not applicable and have been omitted.**

**Signature Page**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on May 2, 2007.

**POOL CORPORATION**

BY: /s/ Mark W. Joslin  
Mark W. Joslin  
Vice President and Chief Financial  
Officer, and duly authorized  
signatory on behalf of the  
Registrant

## Index to Exhibits

| No.         | Description  | Incorporated by Reference       |      |           |            |
|-------------|--|---------------------------------|------|-----------|------------|
|             |  | Filed with<br>this Form<br>10-Q | Form | File No.  | Date Filed |
| 3.1         | Restated Certificate of Incorporation of the Company.  |                                 | 10-Q | 000-26640 | 08/09/2006 |
| 3.2         | Restated Composite Bylaws of the Company.  |                                 | 10-Q | 000-26640 | 08/09/2006 |
| 4.1         | Form of certificate representing shares of common stock of the Company.  |                                 | 8-K  | 000-26640 | 05/19/2006 |
| <u>10.1</u> | Amendment No. 8 to the Receivables Purchase Agreement, dated as of March 29, 2007.   | X                               |      |           |            |
| <u>31.1</u> | Certification by Mark W. Joslin pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                          | X                               |      |           |            |
| <u>31.2</u> | Certification by Manuel J. Perez de la Mesa pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.              | X                               |      |           |            |
| <u>32.1</u> | Certification by Manuel J. Perez de la Mesa and Mark W. Joslin pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. | X                               |      |           |            |