

HUTTIG BUILDING PRODUCTS INC

Form 10-Q

May 08, 2009

Table of Contents

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

Form 10-Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 2009
Commission file number 1-14982**

**HUTTIG BUILDING PRODUCTS, INC.
(Exact name of registrant as specified in its charter)**

**Delaware
(State or other jurisdiction of
incorporation or organization)**

**43-0334550
(I.R.S. Employer
Identification No.)**

**555 Maryville University Drive
Suite 400
St. Louis, Missouri
(Address of principal executive offices)**

**63141
(Zip code)**

**(314) 216-2600
(Registrant's telephone number, including area code)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

The number of shares of Common Stock outstanding on March 31, 2009 was 22,025,134 shares.

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

Consolidated Statements of Operations for the three months ended March 31, 2009 and 2008 (unaudited)

3

Consolidated Balance Sheets as of March 31, 2009 (unaudited), December 31, 2008 and March 31, 2008 (unaudited)

4

Consolidated Statement of Shareholders' Equity for the three months ended March 31, 2009 (unaudited)

6

Consolidated Statements of Cash Flows for the three months ended March 31, 2009 and 2008 (unaudited)

7

Notes to Consolidated Financial Statements (unaudited)

8

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

11

Item 3. Quantitative and Qualitative Disclosures about Market Risk

17

Item 4. Controls and Procedures

17

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

18

Item 6. Exhibits

18

Signatures

19

Exhibit Index

20

EX-31.1

EX-32.1

Table of Contents**PART I. FINANCIAL INFORMATION**

Item 1. Financial Statements Consolidated Statements of Operations for the three months ended March 31, 2009 and 2008 (unaudited)

**CONSOLIDATED STATEMENTS OF OPERATIONS
UNAUDITED**

(In Millions, Except Share and Per Share Data)

	Three Months Ended March 31,	
	2009	2008
Net sales	\$ 100.0	\$ 166.8
Cost of sales	84.2	134.7
Gross margin	15.8	32.1
Operating expenses	29.4	38.4
Goodwill impairment		7.0
Gain on disposal of capital assets	(0.8)	
Operating loss	(12.8)	(13.3)
Interest expense, net	0.4	0.7
Loss from continuing operations before income taxes	(13.2)	(14.0)
Provision (benefit) for income taxes	0.5	(4.2)
Loss from continuing operations	(13.7)	(9.8)
Loss from discontinued operations, net of taxes	(0.6)	
Net loss	\$ (14.3)	\$ (9.8)
Net loss from continuing operations per share basic and diluted	\$ (0.65)	\$ (0.47)
Net loss from discontinued operations per share basic and diluted	(0.03)	
Net loss per share basic and diluted	\$ (0.68)	\$ (0.47)
Basic and diluted shares outstanding	21,104,972	20,760,862

See notes to unaudited consolidated financial statements

Table of Contents

HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In Millions)

	March 31,	December	March 31,
	2009	31,	2008
	(unaudited)	2008	(unaudited)
ASSETS			
CURRENT ASSETS:			
Cash and equivalents	\$ 1.4	\$ 2.8	\$ 2.7
Trade accounts receivable, net	43.1	33.0	69.9
Inventories, net	49.8	59.4	92.1
Other current assets	4.3	5.5	10.3
Total current assets	98.6	100.7	175.0
PROPERTY, PLANT AND EQUIPMENT			
Land	5.6	5.6	5.6
Building and improvements	29.2	29.4	30.3
Machinery and equipment	28.9	29.5	29.9
Gross property, plant and equipment	63.7	64.5	65.8
Less accumulated depreciation	40.4	40.1	39.8
Property, plant and equipment, net	23.3	24.4	26.0
OTHER ASSETS:			
Goodwill, net	9.6	9.6	11.2
Other	3.1	3.3	4.7
Deferred income taxes	8.0	8.0	7.0
Total other assets	20.7	20.9	22.9
TOTAL ASSETS	\$ 142.6	\$ 146.0	\$ 223.9

See notes to unaudited consolidated financial statements

Table of Contents

HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In Millions, Except Share and Per Share Data)

	March 31,	December	March 31,
	2009	31,	2008
	(unaudited)	2008	(unaudited)
LIABILITIES AND SHAREHOLDERS EQUITY			
CURRENT LIABILITIES:			
Current maturities of long-term debt	\$ 0.3	\$ 0.4	\$ 0.7
Trade accounts payable	31.4	23.5	51.4
Deferred income taxes	7.4	6.9	5.6
Accrued compensation	2.6	4.3	4.5
Other accrued liabilities	12.9	14.4	13.1
Total current liabilities	54.6	49.5	75.3
NON-CURRENT LIABILITIES:			
Long-term debt, less current maturities	29.7	23.7	50.0
Other non-current liabilities	2.0	2.5	3.5
Total non-current liabilities	31.7	26.2	53.5
SHAREHOLDERS EQUITY			
Preferred shares; \$.01 par (5,000,000 shares authorized)			
Common shares; \$.01 par (50,000,000 shares authorized: 22,025,134, 21,478,631 and 21,560,176 shares issued at March 31, 2009, December 31, 2008 and March 31, 2008, respectively)	0.2	0.2	0.2
Additional paid-in capital	37.6	37.3	36.5
Retained earnings	18.5	32.8	58.4
Total shareholders equity	56.3	70.3	95.1
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	\$ 142.6	\$ 146.0	\$ 223.9

See notes to unaudited consolidated financial statements

Table of Contents

HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY
UNAUDITED
(In Millions)

	Common Shares Outstanding, at Par Value	Additional Paid-In Capital	Retained Earnings	Total Shareholders Equity
Balance at January 1, 2009	\$ 0.2	\$ 37.3	\$ 32.8	\$ 70.3
Net loss			(14.3)	(14.3)
Comprehensive loss				(14.3)
Stock compensation		0.3		0.3
Balance at March 31, 2009	\$ 0.2	\$ 37.6	\$ 18.5	\$ 56.3

See notes to unaudited consolidated financial statements

6

Table of Contents

HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
UNAUDITED
(In Millions)

	Three Months Ended	
	March 31,	
	2009	2008
Cash Flows From Operating Activities:		
Net loss	\$ (14.3)	\$ (9.8)
Adjustments to reconcile net loss to net cash used in operating activities:		
Net loss from discontinued operations	0.6	
Depreciation and amortization	1.1	1.1
Stock compensation	0.3	0.4
Impairment of long-lived assets	0.2	7.0
Gain on disposal of capital assets	(0.8)	
Other adjustments	0.5	(4.3)
Changes in operating assets and liabilities:		
Trade accounts receivable	(10.1)	(13.8)
Inventories	9.6	(3.4)
Trade accounts payable	7.9	1.3
Other	(3.0)	(2.1)
Total net cash used in operating activities	(8.0)	(23.6)
Cash Flows From Investing Activities:		
Capital expenditures	(0.4)	(0.4)
Proceeds from disposition of capital assets	1.1	0.1
Total cash provided by (used in) investing activities	0.7	(0.3)
Cash Flows From Financing Activities:		
Borrowings and payments of debt, net	5.9	24.1
Exercise of stock options		0.7
Total cash provided by financing activities	5.9	24.8
Net increase (decrease) in cash and equivalents	(1.4)	0.9
Cash and equivalents, beginning of period	2.8	1.8
Cash and equivalents, end of period	\$ 1.4	\$ 2.7
Supplemental Disclosure of Cash Flow Information:		
Interest paid	\$ 0.4	\$ 0.6
Income taxes refunded		(1.0)
Cash received from exercise of stock options		0.4

See notes to unaudited consolidated financial statements

Table of Contents

HUTTIG BUILDING PRODUCTS, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

1. BASIS OF PRESENTATION

The unaudited interim consolidated financial statements of Huttig Building Products, Inc. (the Company or Huttig) were prepared in accordance with U.S. generally accepted accounting principles and reflect all adjustments (including normal recurring accruals) which, in the opinion of management, are considered necessary for the fair presentation of the results for the periods presented. These statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2008.

The consolidated results of operations and resulting cash flows for the interim periods presented are not necessarily indicative of the results that might be expected for the full year. Due to the seasonal nature of Huttig's business, operating profitability is usually lower in the Company's first and fourth quarters than in the second and third quarters.

2. STOCK-BASED EMPLOYEE COMPENSATION

The Company recognized \$0.3 million and \$0.4 million in non-cash stock-based compensation in the three months ended March 31, 2009 and 2008, respectively. During the first three months of 2009, the Company granted an aggregate of 568,500 shares of restricted stock at a combined weighted average fair market value of \$0.32 per share under its 2005 Executive Incentive Compensation Plan. The restricted shares vest in three equal installments on the first, second and third anniversaries of the respective grant dates. The unearned compensation expense is being amortized into expense on a straight-line basis over the requisite service period for the entire award. As of March 31, 2009, the total compensation expense not yet recognized related to all outstanding restricted stock/unit awards and non-vested options was approximately \$1.5 million and less than \$0.1 million, respectively.

3. DEBT

Debt consisted of the following (in millions):

	March 31, 2009	December 31, 2008	March 31, 2008
Revolving credit facility	\$ 29.4	\$ 23.5	\$ 49.4
Other obligations	0.6	0.6	1.3
Total debt	30.0	24.1	50.7
Less current portion	0.3	0.4	0.7
Long-term debt	\$ 29.7	\$ 23.7	\$ 50.0

Credit Agreement The Company has a five-year \$160.0 million asset based senior secured revolving credit facility (credit facility). Borrowing availability under the credit facility is based on eligible accounts receivable, inventory and real estate. The Company added the real estate component to the borrowing base in July 2008. The inclusion of the real estate component initially provided approximately \$25 million of additional borrowing capacity under the credit facility. The real estate component of the borrowing base amortizes monthly over ten years on a straight-line basis. Additionally, the credit facility includes an option to request an increase in the size of the facility by up to an additional \$40.0 million, subject to certain conditions and approvals. The Company must also pay a fee in the range of 0.25% to 0.32% per annum on the average daily-unused amount of the revolving credit commitment. The entire unpaid balance under the credit facility is due and payable on October 20, 2011, the maturity date of the credit facility.

Table of Contents

At March 31, 2009, under the credit facility the Company had revolving credit borrowings of \$29.4 million outstanding at a weighted average interest rate of 2.21%, letters of credit outstanding totaling \$6.0 million, primarily for health and workers compensation insurance, and \$45.4 million of additional borrowing capacity. In addition, the Company had \$0.6 million of other obligations outstanding at March 31, 2009.

The borrowings under the credit facility are collateralized by substantially all of the Company's assets and are subject to certain operating limitations commonly applicable to a loan of this type, which, among other things, place limitations on indebtedness, liens, investments, mergers and acquisitions, dispositions of assets, cash dividends, stock repurchases and transactions with affiliates. The financial covenant in the credit facility is limited to a fixed charge coverage ratio to be tested only when excess borrowing availability, as defined in the credit facility, is less than \$25.0 million, on a pro forma basis prior to consummation of certain significant business transactions outside the ordinary course of business, and prior to increasing the size of the facility.

4. CONTINGENCIES

The Company is involved in a number of legal proceedings incidental to the conduct of its business, relating to such matters as product liability, environmental liability and vehicular accidents. The Company carries insurance policies on insurable risks with coverage and other terms that it believes to be appropriate. The Company generally has self-insured retention limits and has obtained fully insured layers of coverage above such self-insured retention limits. Accruals for self-insurance losses are made based on claims experience. Liabilities for existing and unreported claims are accrued when it is probable that future costs will be incurred and such future costs can be reasonably estimated. The Company is subject to federal, state and local environmental protection laws and regulations. The Company's management believes the Company is in compliance, or is taking action aimed at assuring compliance, with applicable environmental protection laws and regulations. However, there can be no assurance that future environmental liabilities will not have a material adverse effect on the Company's consolidated financial condition or results of operations.

Huttig has been identified as a potentially responsible party in connection with the clean up of contamination at a formerly owned property in Montana that was used for the manufacture of wood windows and at a currently-owned facility in Prineville, Oregon, in connection with the clean up of petroleum hydrocarbons and PCP discovered in soil and groundwater at the facility. As of March 31, 2009, the Company had accrued approximately \$0.9 million for future costs of remediating these sites. However, until a final remedy is selected by the respective state departments of environmental quality, management cannot estimate the top of the range of loss or cost to Huttig of the final remediation order.

In addition, some of the Company's current and former distribution centers are located in areas of current or former industrial activity where environmental contamination may have occurred, and for which the Company, among others, could be held responsible. The Company currently believes that there are no material environmental liabilities at any of its distribution center locations.

The Company accrues expenses for contingencies when it is probable that an asset has been impaired or a liability has been incurred and management can reasonably estimate the expense. Contingencies for which the Company has recorded accruals include environmental, product liability and other legal matters. Based on management's assessment of the most recent information available, management currently does not expect any of these contingencies to have a material adverse effect on the Company's financial position or cash flow. It is possible, however, that future results of operations for any particular quarter or annual period and our financial condition could be materially affected by changes in assumptions or other circumstances related to these matters.

5. BASIC AND DILUTED SHARES

For the three months ended March 31, 2009 and 2008, all outstanding stock options and all non-vested restricted shares/units were anti-dilutive and, therefore, were not included in the computations of diluted income per share amounts. At March 31, 2009, the Company had 442,750 stock options and an aggregate of 976,598 shares of restricted stock and restricted stock units outstanding.

Table of Contents**6. BRANCH CLOSURES AND OTHER SEVERANCE**

In the first quarter of 2009, the Company recorded a \$0.9 million LIFO liquidation adjustment due to branch closures, which was partially offset by a \$0.5 million net write down of inventory at closed branches in Cost of sales, and \$1.1 million of expense, primarily from lease termination and severance costs for closed branches in Operating expenses. In the first three months of 2008, the Company recorded \$0.2 million in net inventory gains in Cost of sales and \$0.5 million of expense in Operating expenses related to branch closures.

At March 31, 2009, the Company had \$1.8 million in accruals related to severance and the remaining building lease rentals for closed branches that will be paid out over the terms of the various leases through 2015.

Branch Closure Reserve and Other Accrued Severance (in millions):

	Inventory	Operating Expenses	Total
Balance December 31, 2008	\$	\$ 0.9	\$ 0.9
Branch closures and other severance	(0.4)	1.1	0.7
Amount paid/utilized	0.4	(0.2)	0.2
Balance March 31, 2009	\$	\$ 1.8	\$ 1.8

7. INCOME TAXES

The Company recognized income tax expense of \$0.5 in the first quarter of 2009. The Company has net deferred tax assets at March 31, 2009 of \$0.6 million. Management believes it is more likely than not that with its available tax planning strategies and after consideration of the valuation allowance, the Company will generate sufficient taxable income to realize the benefits of the net deferred tax assets existing at March 31, 2009. The Company's valuation allowance increased at March 31, 2009 to \$20.1 million from \$14.8 million at December 31, 2008. The increase relates to the additional valuation allowance being placed on net operating loss carry forwards of the Company.

Table of Contents**ITEM 2 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Overview**

Huttig is a distributor of building materials used principally in new residential construction and in home improvement, remodeling and repair work. We distribute our products through 28 distribution centers serving 45 states and sell primarily to building materials dealers, national buying groups, home centers and industrial users, including makers of manufactured homes.

The following table sets forth our sales from continuing operations, by product classification as a percentage of total sales:

	Three Months Ended March	
	2009	31, 2008
Millwork(1)	48%	49%
General Building Products(2)	42%	40%
Wood Products(3)	10%	11%
Total Net Product Sales	100%	100%

(1) Millwork includes exterior and interior doors, pre-hung door units, windows, patio doors, mouldings, frames, stair parts and columns.

(2) General building products include composite decking, connectors, fasteners, housewrap, roofing products, insulation and other miscellaneous building products.

- (3) Wood products include engineered wood products and other wood products, such as lumber and panels.

Industry Conditions

The downturn in the residential construction market is in its third year and it has become one of the most severe housing downturns in U.S. history. Our sales depend heavily on the strength of national and local new residential construction and home improvement and remodeling markets. During the past three years, our results of operations have been adversely affected by the severe downturn in new housing activity in the United States. We expect the severe downturn in new housing activity to continue to adversely affect our operating results throughout 2009. In reaction to the housing downturn, the Company has been restructuring its operations since the second quarter of 2006. From the second quarter of 2006 through the first quarter of 2009, the Company closed, consolidated, or sold 19 distribution centers, including two during the first quarter of 2009. In addition, the Company has reduced its workforce by approximately 1,200 in the same time frame and has approximately 1,000 employees at March 31, 2009. Various factors historically have caused our results of operations to fluctuate from period to period. These factors include levels of construction, home improvement and remodeling activity, weather, prices of commodity wood, steel and petroleum-based products, fuel costs, interest rates, competitive pressures, availability of credit and other local, regional and national economic conditions. Many of these factors are cyclical or seasonal in nature. During the past two years, our results of operations have been adversely affected by the severe downturn in new housing activity in the United States. We anticipate that further fluctuations in operating results from period to period will continue in the future. Our first quarter and fourth quarter are generally adversely affected by winter weather patterns in the Midwest and Northeast, which typically result in seasonal decreases in levels of construction activity in these areas. Because much of our overhead and expenses remain relatively fixed throughout the year, our operating profits tend to be lower during the first and fourth quarters. We believe we have the product offerings, warehouse and support facilities, personnel, systems infrastructure and financial competitive resources necessary for continued business success. Our future revenues, costs and profitability, however, are all likely to be influenced by a number of risks and uncertainties, including those discussed under Cautionary Statement below.

Table of Contents

Critical Accounting Policies

We prepare our consolidated financial statements in accordance with U.S. generally accepted accounting principles, which require management to make estimates and assumptions. Management bases these estimates and assumptions on historical results and known trends as well as management forecasts. Actual results could differ from these estimates and assumptions. See our Annual Report on Form 10-K for the year ended December 31, 2008 in Part II, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations-Critical Accounting Policies.

Results of Operations

Three Months Ended March 31, 2009 Compared to Three Months Ended March 31, 2008

Net sales from continuing operations for the first quarter of 2009 were \$100.0 million, which were \$66.8 million, or approximately 40%, lower than the first quarter of 2008. First quarter 2009 results were impacted by a 50% drop in housing starts to an average annualized rate of approximately 0.5 million, compared to approximately 1.1 million in the first quarter of 2008. We continue to anticipate decreased housing starts for the balance of 2009 versus 2008 based on the current level of housing activity and industry forecasts.

Sales decreased in all product categories. General building products sales decreased 36% to \$42.2 million. Millwork sales decreased 41% to \$48.2 million. Other wood products, mostly commodity products, decreased 47% to \$7.3 million and engineered wood sales were down 55% to \$2.3 million.

Gross margin decreased 51% to \$15.8 million, or 15.8% of sales, as compared to \$32.1 million, or 19.2% of sales, in the prior year period. First quarter 2009 results reflect a \$0.9 million LIFO liquidation adjustment due to branch closures, which was partially offset a \$0.5 million net write down of inventory at closed branches, while the first quarter 2008 results reflect a net gain of inventory at closed branches of \$0.2 million. These items favorably impacted 2009 and 2008 gross margin percentages by approximately 0.4% and 0.1%, respectively. The first quarter 2009 gross margin dollars also decreased due to a lower of cost or market adjustment of \$1.5 million recorded by the Company in the first quarter of 2009 related to a decline in prices for our metal fastener inventory. Excluding 2009 and 2008 charges and the lower of cost or market adjustment, gross margin decreased to 16.9% in 2009 from 19.1% in 2008. The remaining decrease is primarily a result of lower building products margins from sales of metal fastener inventory and lower vendor rebates earned. The 2009 gross margin was also impacted by pricing pressure in the down housing market, which may continue throughout 2009.

Operating expenses decreased 23% to \$29.4 million, or 29.4% of sales, in the 2009 first quarter, compared to \$38.4 million, or 23.0% of sales, in the 2008 first quarter. First quarter 2009 and 2008 results included \$1.1 million and \$0.3 million in charges related to the cost reduction actions, respectively. Excluding these 2009 and 2008 first quarter charges, operating expenses decreased by \$9.8 million primarily due to lower employee headcount and lower infrastructure levels as a result of the prior restructuring actions, partially offset by higher insurance costs.

During the first quarter of 2008, we determined that based on a further decline in actual and forecasted operating results at certain of our reporting units, an interim test for goodwill impairment was necessary for the impacted units. In determining if there was impairment, we first compared the fair value of the reporting unit (calculated by discounting projected cash flows and earnings multiples) to the carrying value. Because the carrying value of certain reporting units exceeded the fair value, we allocated the fair value to the assets and liabilities of the units and determined that the fair value of the implied goodwill was lower than what was recorded. Accordingly, a goodwill impairment charge of \$7.0 million was recorded for these reporting units in the Consolidated Statements of Operations. A prolonged continuation of the current downturn and any future unanticipated downturns in the markets we serve could result in further goodwill impairment charges in future periods.

Net interest expense decreased to \$0.4 million in the 2009 first quarter from \$0.7 million in the prior year first quarter due to lower interest rates and decreased borrowing levels.

We recognized income tax expense of \$0.5 in the first quarter of 2009. We have net deferred tax assets at March 31, 2009 of \$0.6 million. Management believes it is more likely than not that with its available tax planning strategies and after consideration of the valuation allowance, we will generate sufficient taxable income to realize the benefits of the net deferred tax assets existing at March 31, 2009. Our valuation allowance increased at March 31, 2009 to \$20.1 million from \$14.8 million at December 31, 2008. The increase relates to the additional valuation allowance

being placed on net operating loss carry forwards generated in the quarter ended March 31, 2009.

Table of Contents

As a result of the foregoing factors, we incurred an operating loss from continuing operations of \$12.8 million in the 2009 first quarter, as compared to \$13.3 million of operating loss from continuing operations in the 2008 first quarter. Net loss from continuing operations was \$13.7 million, or \$0.65 per diluted share, in the 2009 first quarter, as compared to a net loss from continuing operations of \$9.8 million, or \$0.47 per diluted share, in the 2008 first quarter.

Discontinued Operations

We recorded a \$0.6 million after-tax loss from discontinued operations for a note receivable impairment and environmental and litigation expenses associated with previously reported discontinued operations in the three months ended March 31, 2009, respectively.

Liquidity and Capital Resources

We depend on cash flow from operations and funds available under our revolving credit facility to finance seasonal working capital needs, capital expenditures and any acquisitions that we may undertake. Our working capital requirements are generally greatest in the second and third quarters, which reflect the seasonal nature of our business. The second and third quarters are also typically our strongest operating quarters, largely due to increased construction activities from more favorable weather throughout many of our markets compared to the first and fourth quarters. Absent unusual market conditions, we typically generate cash from working capital reductions in the fourth quarter of the year and build working capital during the first quarter in preparation for our second and third quarters. We also maintain significant inventories to meet rapid delivery requirements of our customers and to enable us to obtain favorable pricing, delivery and service terms with our suppliers. At March 31, 2009, December 31, 2008 and March 31, 2008, inventories constituted approximately 35%, 41% and 41% of our total assets, respectively. We also closely monitor operating expenses and inventory levels during seasonally affected periods and, to the extent possible, manage variable operating costs to minimize seasonal effects on our profitability.

Operations. Cash used in operating activities totaled \$8.0 million for the three months ended March 31, 2009 as compared to cash used in operating activities of \$23.6 million for the first three months of 2008. Accounts receivable increased by \$10.1 million in the first three months of 2009, compared to an increase of \$13.8 million in the first three months of 2008. Days sales outstanding increased to 39.3 days at March 31, 2009, compared to 38.2 days at March 31, 2008, based on annualized sales for the respective immediately preceding quarter. Inventory decreased by \$9.6 million in the 2009 first three months, compared to an increase of \$3.4 million in the 2008 first three months. Annualized inventory turns, calculated as the ratio of annualized cost of goods sold for each three-month period ended March 31 divided by the average of the beginning and ending inventory balances for each such three-month period, were 6.2 turns at March 31, 2009 compared to 6.0 at March 31, 2008. Accounts payable increased by \$7.9 million in the three months ended March 31, 2009 as compared to an increase of \$1.3 million in the three months ended March 31, 2008.

Investing. In the three-month period ended March 31, 2009, net cash provided by investing activities was \$0.7 million, as compared to \$0.3 million of net cash used in investing activities in the three-month period ended March 31, 2008. We expended \$0.4 million in the first three months of 2009 and 2008 primarily to purchase machinery and equipment at multiple branches. In the 2009 first three months, we received proceeds of \$1.1 million and recorded gains on disposal of capital assets of \$0.8 million primarily as a result of our sale of the Greensburg, PA facility, which ceased operations in 2008.

Financing. Cash provided by financing activities for the first three months of 2009 primarily reflects a \$5.9 million increase in net borrowings. Cash provided from financing activities of \$24.8 million for the first three months of 2008 primarily reflects \$24.1 million increase in net borrowings.

Credit Agreement. We have a five-year \$160.0 million asset based senior secured revolving credit facility (credit facility). Borrowing availability under the credit facility is based on eligible accounts receivable, inventory and real estate. We added the real estate component to the borrowing base in July 2008. The inclusion of the real estate component initially provided approximately \$25 million of additional borrowing capacity under the credit facility. The real estate component of the borrowing base amortizes monthly over ten years on a straight-line basis. Additionally, the credit facility includes an option to request an increase in the size of the facility by up to an additional \$40.0 million, subject to certain conditions and approvals. We must also pay a fee in the range of 0.25% to 0.32% per annum on the average daily-unused amount of the

Table of Contents

revolving credit commitment. The entire unpaid balance under the credit facility is due and payable on October 20, 2011, the maturity date of the credit facility.

At March 31, 2009, under the credit facility we had revolving credit borrowings of \$29.4 million outstanding at a weighted average interest rate of 2.21%, letters of credit outstanding totaling \$6.0 million, primarily for health and workers' compensation insurance, and \$45.4 million of additional borrowing capacity. In addition, we had \$0.6 million of other obligations outstanding at March 31, 2009. Given the Company's current LIBOR based borrowing rates, we expect that the weighted average interest rate under the credit facility will increase as the outstanding advances at March 31, 2009 roll-over in the second quarter of 2009.

The borrowings under the credit facility are collateralized by substantially all of our assets and are subject to certain operating limitations commonly applicable to a loan of this type, which, among other things, place limitations on indebtedness, liens, investments, mergers and acquisitions dispositions of assets, cash dividends, stock repurchases and transactions with affiliates. The financial covenant in the credit facility is limited to a fixed charge coverage ratio to be tested only when excess borrowing availability, as defined, is less than \$25.0 million, on a pro forma basis prior to consummation of certain significant business transactions outside the ordinary course of business, and prior to increasing the size of the facility.

We believe that cash generated from our operations and funds available under our credit facility will provide sufficient funds to meet our currently anticipated short-term and long-term liquidity and capital expenditure requirements.

Off-Balance Sheet Arrangements

In addition to funds available from operating cash flows and our credit facility as described above, we use operating leases as a principal off-balance sheet financing technique. Operating leases are employed as an alternative to purchasing certain property, plant and equipment. See our Annual Report on Form 10-K for the year ended December 31, 2008 in Part II, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations-Commitments and Contingencies.

Contingencies

We are involved in a number of legal proceedings incidental to the conduct of our business, relating to such matters as product liability, environmental liability and vehicular accidents. We carry insurance policies on insurable risks with coverage and other terms that we believe to be appropriate. We generally have self-insured retention limits and have obtained fully insured layers of coverage above such self-insured retention limits. Accruals for self-insurance losses are made based on claims experience. Liabilities for existing and unreported claims are accrued when it is probable that future costs will be incurred and such future costs can be reasonably estimated.

We are subject to federal, state and local environmental protection laws and regulations. Our management believes we are in compliance, or are taking action aimed at assuring compliance, with applicable environmental protection laws and regulations. However, there can be no assurance that future environmental liabilities will not have a material adverse effect on our consolidated financial condition or results of operations.

We have been identified as a potentially responsible party in connection with the clean up of contamination at a formerly owned property in Montana that was used for the manufacture of wood windows and at a currently-owned facility in Prineville, Oregon, in connection with the clean up of petroleum hydrocarbons and PCP discovered in soil and groundwater at the facility. As of March 31, 2009, we have accrued approximately \$0.9 million for future costs of remediating these sites. However, until a final remedy is selected by the respective state departments of environmental quality, management cannot estimate the top of the range of loss or cost to us of the final remediation order.

In addition, some of our current and former distribution centers are located in areas of current or former industrial activity where environmental contamination may have occurred, and for which we, among others, could be held responsible. We currently believe that there are no material environmental liabilities at any of our distribution center locations.

We accrue expenses for contingencies when it is probable that an asset has been impaired or a liability has been incurred and management can reasonably estimate the expense. Contingencies for which we have made accruals include environmental, product liability and other legal matters. Based on management's assessment of the most recent information available, management currently does not expect any of these contingencies to have a material adverse effect on our financial position.

Table of Contents

or cash flow. It is possible, however, that future results of operations for any particular quarter or annual period and our financial condition could be materially affected by changes in assumptions or other circumstances related to these matters.

Cautionary Statement

Certain statements in this Quarterly Report on Form 10-Q contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including but not limited to statements regarding:

our expectation that known contingencies, including risks relating to environmental, product liability and other legal matters, will not have a material adverse effect on our financial position or cash flow;

our belief that there are no material environmental liabilities at any of our distribution center locations;

our anticipation of decreased housing starts for the balance of 2009 as compared to 2008;

our belief that the weighted average interest rate under our credit facilities will increase;

our belief that it is more likely than not we will generate sufficient taxable income to realize the benefits of the net deferred tax assets existing at March 31, 2009;

our expectation that the severe downturn in new housing activity will continue to adversely affect our operating results for at least the remainder of 2009;

our belief that cash generated from our operations and funds available under our credit facility will provide sufficient funds to meet our currently anticipated short-term liquidity and capital expenditure requirements;

our belief that we have the product offerings, warehouse and support facilities, personnel, systems infrastructure and financial and competitive resources necessary for continued business success;

our liquidity and exposure to market risk; and

cyclical and seasonal trends.

The words or phrases will likely result, are expected to, will continue, is anticipated, estimate, project or similar expressions identify forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995.

These statements present management's expectations, beliefs, plans and objectives regarding our future business and financial performance. These forward-looking statements are based on current projections, estimates, assumptions and judgments, and involve known and unknown risks and uncertainties. There are a number of factors that could cause our actual results to differ materially from those expressed or implied in the forward-looking statements. These factors include, but are not limited to, the following:

the strength of the national and local new residential construction and home improvement and remodeling markets, which in turn depend on factors such as:

interest rates;

immigration patterns;

job and household formation;

household prices;

tax policy;

regional demographics;

15

Table of Contents

employment levels;

availability of credit;

inventory levels of new and existing homes for sale;

prices of wood and steel-based products;

fuel costs; and

consumer confidence;

the level of competition in our industry;

our relationships with suppliers of the products we distribute;

our ability to comply with availability requirements and the financial covenant under our revolving credit facility;

the financial condition and credit worthiness of our customers;

fluctuation in prices of wood and steel-based products;

cyclical and seasonal trends;

costs of complying with environmental laws and regulations,;

our exposure to product liability claims;

our ability to attract and retain key personnel;

risk of losses associated with accidents;

costs of complying with federal and state transportation regulations, as well as fluctuations in the cost of fuel;

accuracy of our assumptions underlying our projections of future taxable income, including available tax planning strategies.

We disclaim any obligation to publicly update or revise any of these forward-looking statements.

Table of Contents

ITEM 3 QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We have exposure to market risk as it relates to effects of changes in interest rates. We had debt outstanding at March 31, 2009 under our credit facility of \$29.4 million.

All of our debt under our revolving credit facility accrues interest at a floating rate basis. If market interest rates for LIBOR had been different by an average of 1% for the nine months ended March 31, 2009, our interest expense and income before taxes would have changed by \$0.1 million. These amounts are determined by considering the impact of the hypothetical interest rates on our borrowing cost. This analysis does not consider the effects of any change in the overall economic activity that could exist in such an environment. Further, in the event of a change of such magnitude, management may take actions to further mitigate its exposure to the change. However, due to the uncertainty of the specific actions that would be taken and their possible effects, the sensitivity analysis assumes no changes in our financial structure.

We are subject to periodic fluctuations in the price of wood, steel commodities, petrochemical-based products and fuel. Profitability is influenced by these changes as prices change between the time we buy and sell the wood, steel or petrochemical-based products. Profitability also is influenced by changes in prices in fuel. In addition, to the extent changes in interest rates affect the housing and remodeling market, we would be affected by such changes.

ITEM 4 CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures The Company, under the supervision and with the participation of our Disclosure Committee and management, including our Chief Executive Officer and Interim Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities and Exchange Act of 1934). Based upon that evaluation, our Chief Executive Officer and Interim Chief Financial Officer concluded that our disclosure controls and procedures are effective as of March 31, 2009 in all material respects in (a) causing information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934 to be recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and (b) causing such information to be accumulated and communicated to our management, including our Chief Executive Officer and Interim Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control of Financial Reporting There have been no changes in our internal control over financial reporting that occurred during the quarter ended March 31, 2009, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II OTHER INFORMATION

ITEM 1 LEGAL PROCEEDINGS

See Note 4 Contingencies of the Notes to Consolidated Financial Statements (unaudited) in Item 1 for information on legal proceedings in which the Company is involved. See also Part I, Item 3- Legal Proceedings in the Company's Annual Report on

Form 10-K for the year ended December 31, 2008.

ITEM 6 EXHIBITS

Exhibit

Number Description

- | | |
|------|---|
| 3.1 | Restated Certificate of Incorporation of the Company (Incorporated by reference to Exhibit 3.1 to the Form 10 filed with the Securities and Exchange Commission on September 21, 1999.) |
| 3.2 | Amended and Restated Bylaws of the Company (as of September 26, 2007) (Incorporated by reference to Exhibit 3.1 to the Form 8-K filed with the Securities and Exchange Commission on September 28, 2007.) |
| 31.1 | Certification by Chief Executive Officer and Interim Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1 | Certification by Chief Executive Officer and Interim Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002. |

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HUTTIG BUILDING PRODUCTS, INC.

/s/ Jon P. Vrabely

Date: May 8, 2009

Jon P. Vrabely
President, Chief Executive Officer and Interim Chief
Financial Officer
(Principal Executive Officer, Principal Financial and
Accounting Officer)

19

Table of Contents

EXHIBIT INDEX

Exhibit

Number Description

- | | |
|------|---|
| 31.1 | Certification by Chief Executive Officer and Interim Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1 | Certification by Chief Executive Officer and Interim Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002. |