WELLS FARGO & CO/MN Form 10-Q May 05, 2005

### **Table of Contents**

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-Q**

b QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended March 31, 2005

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 001-2979

### WELLS FARGO & COMPANY

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization) 41-0449260 (I.R.S. Employer Identification No.)

420 Montgomery Street, San Francisco, California 94104 (Address of principal executive offices) (Zip Code)

Registrant s telephone number, including area code: 1-800-292-9932

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes b No o

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes b No o

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Shares Outstanding <u>April 29, 2005</u> 1,687,336,900

Common stock, \$1-2/3 par value

# FORM 10-Q CROSS-REFERENCE INDEX

PART I	Financial Information	
Item 1.	Financial Statements	Page
	Consolidated Statement of Income	29
	Consolidated Balance Sheet	30
	Consolidated Statement of Changes in Stockholders Equity	
	and Comprehensive Income	31
	Consolidated Statement of Cash Flows	32
	Notes to Financial Statements	33
Item 2.	Management s Discussion and Analysis of Financial Condition and	
	Results of Operations (Financial Review)	
	Summary Financial Data	2
	<u>Overview</u>	3
	Critical Accounting Policies	6
	Earnings Performance	6
	Net Interest Income	6
	Noninterest Income	8
	Noninterest Expense	10
	Operating Segment Results	11
	Balance Sheet Analysis	12
	Securities Available for Sale (table on page 35)	12
	Loan Portfolio (table on page 36)	12
	<u>Deposits</u>	13
	Off-Balance Sheet Arrangements and Aggregate Contractual Obligations	13
	Risk Management	13
	Credit Risk Management Process	13
	Nonaccrual Loans and Other Assets	13
	Loans 90 Days or More Past Due and Still Accruing	14
	Allowance for Credit Losses (table on page 37)	15
	Asset/Liability and Market Risk Management	16
	Interest Rate Risk	16
	Mortgage Banking Interest Rate Risk	17
	Market Risk Trading Activities	18
	Market Risk Equity Markets	18
	Liquidity and Funding	19
	Capital Management	20
	Factors that May Affect Future Results	21
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	16
Item 4.	Controls and Procedures	28
PART II	Other Information	
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	58
Table of 0	Contents	(

3

Item 6.	<u>Exhibits</u>		58
<u>Signature</u>			60
EXHIBIT 10 EXHIBIT 10 EXHIBIT 3 EXHIBIT 3 EXHIBIT 32 EXHIBIT 99	0.(b) 1.(a) 1.(b) 2.(a) 2.(b)		
		1	

## **Table of Contents**

## PART I FINANCIAL INFORMATION

## **FINANCIAL REVIEW**

## **SUMMARY FINANCIAL DATA**

(in millions, except per share amounts)	Mar. 31, 2005	Dec. 31, 2004	Quai	rter ended Mar. 31, 2004		% Change 2005 from Mar. 31, 2004
For the Quarter Net income Diluted earnings per common share	\$ 1,856 1.08	\$ 1,785 1.04	\$	5 1,767 1.03	4% 4	5% 5
Profitability ratios (annualized) Net income to average total assets (ROA) Net income applicable to common stock to average common stockholders equity (ROE)	1.75% 19.60	1.67% 19.07	)	1.84%	5 3	(5) (3)
Efficiency ratio (1)	58.0	60.9		56.4	(5)	3
Total revenue	\$ 8,089	\$ 8,168	\$	5 7,147	(1)	13
Dividends declared per common share	.48	.48		.45		7
Average common shares outstanding Diluted average common shares outstanding	1,695.4 1,715.7	1,692.7 1,715.0		1,699.3 1,721.2		
Average loans Average assets Average core deposits (2) Average retail core deposits (3)	287,282 430,990 231,847 192,621	\$ 281,167 425,259 230,249 189,788	\$	3256,448 386,614 213,146 176,194	2 1 1 1	12 11 9 9
Net interest margin	4.87%	4.88%	)	4.94%		(1)
At Quarter End Securities available for sale Loans Allowance for loan losses Goodwill	\$ 31,685 290,588 3,783 10,645	\$ 33,717 287,586 3,762 10,681	\$	32,857 264,216 3,891 10,403	(6) 1 1	(4) 10 (3) 2

Edgar Filing: WELLS FARGO & CO/MN - Form 10-Q

Assets	435,643	427,849	3	397,354	2	10
Core deposits (2)	234,984	229,703		220,105	2	7
Stockholders equity	38,477	37,866		35,442	2	9
Tier 1 capital (4)	29,830	29,060		26,570	3	12
Total capital (4)	43,963	41,706		38,170	5	15
Capital ratios						
Stockholders equity to assets	8.83%	8.85%		8.92%		(1)
Risk-based capital (4)						
Tier 1 capital	8.40	8.41		8.48		(1)
Total capital	12.37	12.07		12.18	2	2
Tier 1 leverage (4)	7.17	7.08		7.13	1	1
Book value per common share	\$ 22.76	\$ 22.36	\$	20.90	2	9
Team members (active, full-time						
equivalent)	147,000	145,500	-	139,900	1	5
Common Stock Price						
High	\$ 62.75	\$ 64.04	\$	58.98	(2)	6
Low	58.15	57.55		55.97	1	4
Period end	59.80	62.15		56.67	(4)	6

2

<sup>(1)</sup> The efficiency ratio is defined as noninterest expense divided by total revenue (net interest income and noninterest income).

<sup>(2)</sup> Core deposits consist of noninterest-bearing deposits, interest-bearing checking, savings certificates, and market rate and other savings.

<sup>(3)</sup> Retail core deposits consist of total core deposits excluding Wholesale Banking core deposits and mortgage escrow deposits.

<sup>(4)</sup> See Note 17 (Regulatory and Agency Capital Requirements) to Financial Statements for additional information.

#### **Table of Contents**

This Report on Form 10-Q for the quarter ended March 31, 2005, including the Financial Review and the Financial Statements and related Notes, has forward-looking statements, which include forecasts of our financial results and condition, expectations for our operations and business, and our assumptions for those forecasts and expectations. Do not unduly rely on forward-looking statements. Actual results might differ significantly from our forecasts and expectations. Please refer to Factors that May Affect Future Results in this Report for a discussion of some factors that may cause results to differ.

#### **OVERVIEW**

Wells Fargo & Company is a \$436 billion diversified financial services company providing banking, insurance, investments, mortgage banking and consumer finance through banking stores, the internet and other distribution channels to consumers, businesses and institutions in all 50 states of the U.S. and in other countries. We ranked fifth in assets and fourth in market value of our common stock among U.S. bank holding companies at March 31, 2005. When we refer to the Company, we, our and us in this report, we mean Wells Fargo & Company and Subsidiaries (consolidated). When we refer to the Parent, we mean Wells Fargo & Company.

In first quarter 2005, we achieved record diluted earnings per share of \$1.08, up 5% from a year ago, and record net income of \$1.86 billion, up 5% from a year ago. First quarter 2005 results included pre-tax charges or losses of \$410 million for several actions designed to further strengthen our balance sheet. First, in a step toward bringing our mortgage, home equity and consumer finance businesses onto common systems and conforming credit charge-off practices with the more stringent standards of the Federal Financial Institutions Examination Council (FFIEC), Wells Fargo Financial recognized \$163 million in credit losses in its portfolios. Second, we incurred \$117 million in expenses upon adjusting the estimated lives of certain depreciable assets. Finally, we realized \$130 million of losses related to the sale of \$18 billion of our lowest-yielding adjustable rate mortgages (ARMs) and auto loans. During the past 12 months, there have been market opportunities to improve asset yields and margins by selling our lowest-yielding loans. The note rates at which we are now beginning to replace these ARMs through new originations are 80-90 basis points higher than the note rates on the ARMs sold during the past 12 months. The yield on the first mortgage portfolio was 6.0%, compared with 5.3% a year ago and 5.7% in fourth quarter 2004.

Our corporate vision is to satisfy all the financial needs of our customers, help them succeed financially, be recognized as the premier financial services company in our markets and be one of America's great companies. Our primary strategy to achieve this vision is to increase the number of products we provide to our customers and to focus on providing each customer with all of the financial products that fulfill their needs. Our cross-sell strategy and diversified business model facilitates growth in strong and weak economic cycles, as we can grow by expanding the number of products our current customers have with us. We estimate that our average banking household now has 4.6 products with us, which we believe is among the highest, if not the highest, in our industry. Our goal is eight products per customer, which is currently half of our estimate of potential demand. Our core products grew this quarter compared with a year ago, with average loans up 12% and average core deposits up 9%.

We believe it is important to maintain a well-controlled environment as we continue to grow our businesses. We manage our credit risk by maintaining prudent credit policies for underwriting

3

#### **Table of Contents**

and effective procedures for monitoring and review. We manage the interest rate and market risks inherent in our asset and liability balances within prudent ranges, while ensuring adequate liquidity and funding. Our stockholder value has increased over time due to customer satisfaction, strong financial results, investment in our businesses and the prudent way we attempt to manage our business risks.

Our financial results included the following:

Net income for first quarter 2005 was \$1.86 billion, up 5%, compared with \$1.77 billion for first quarter 2004. Diluted earnings per share for first quarter 2005 were \$1.08, up 5%, compared with \$1.03 for first quarter 2004. Return on average assets (ROA) was 1.75% and return on average common equity (ROE) was 19.60% for first quarter 2005.

Net interest income on a taxable-equivalent basis increased 10% to \$4.48 billion for first quarter 2005 on 12% earning asset growth, compared with \$4.07 billion for first quarter 2004. The net interest margin was 4.87% for first quarter 2005, compared with 4.94% for first quarter 2004.

Noninterest income increased 17% to \$3.64 billion for first quarter 2005, compared with \$3.10 billion for first quarter 2004. The increase was driven by growth across our businesses, with particular strength in trust and investment fees, credit and debit card fees, consumer loan fees and mortgage banking. Substantially all of the increase in trust and investment fees was due to the acquisition of assets under management from Strong Financial Corporation (Strong Financial), which closed December 31, 2004. Mortgage banking noninterest income reflected the benefit of a larger servicing portfolio, which resulted in higher servicing fees compared with first quarter 2004, and higher interest rates, which resulted in a mortgage servicing rights (MSRs) impairment recovery.

Revenue, the sum of net interest income and noninterest income, grew \$942 million, or 13%, to \$8.09 billion in first quarter 2005 from \$7.15 billion in first quarter 2004. Revenue growth was broad based, with particularly strong double-digit growth in regional banking, institutional investments, debit cards, small business lending, corporate trust, consumer credit, consumer finance, home mortgage and corporate banking.

Noninterest expense was \$4.69 billion for first quarter 2005, up \$663 million, or 16%, from first quarter 2004. The increase was primarily due to a \$332 million increase in salary and benefit expense from additional employees and higher occupancy and equipment costs, which included a \$117 million expense taken during first quarter 2005 to adjust the estimated lives for certain depreciable assets, primarily building improvements.

Total first quarter net charge-offs were \$585 million (.83% of average loans outstanding, annualized), including \$163 million (.23%) related to the timing of credit loss recognition at Wells Fargo Financial upon adoption of FFIEC guidelines, compared with \$465 million (.66%) in fourth quarter 2004 and \$404 million (.63%) in first quarter 2004. Unlike our banks, Wells Fargo Financial is not subject to the FFIEC guidelines, but we believe these are sound business practices that will also provide consistent loss recognition across all Wells Fargo business units. The FFIEC s Uniform Retail Credit Classification and Account Management Policy includes requirements for the classification and treatment of retail credit in financial institutions, such as the timeframes when delinquent retail loans and lines of credit should be written off.

4

#### **Table of Contents**

The allowance for credit losses, which consists of the allowance for loan losses and the reserve for unfunded credit commitments, was \$3.95 billion, or 1.36% of total loans, at March 31, 2005, \$3.95 billion, or 1.37%, at December 31, 2004, and \$3.89 billion, or 1.47%, at March 31, 2004.

At March 31, 2005, total nonaccrual loans were \$1.20 billion, or .41% of total loans, compared with \$1.36 billion, or .47%, at December 31, 2004, and \$1.39 billion, or .52%, at March 31, 2004. Total nonperforming assets (NPAs) were \$1.41 billion, or .48% of total loans, at March 31, 2005, compared with \$1.57 billion, or .55%, at December 31, 2004, and \$1.61 billion, or .61%, at March 31, 2004. The \$167 million decline in NPAs from December 31, 2004, primarily reflected lower consumer NPAs due to the impact of the higher charge-offs at Wells Fargo Financial to conform its credit write-off practices with FFIEC standards and the continued decline in commercial NPAs due to overall economic improvements. Foreclosed assets were \$207 million at March 31, 2005, compared with \$212 million at December 31, 2004, and \$222 million at March 31, 2004.

The ratio of stockholders equity to total assets was 8.83% at March 31, 2005, 8.85% at December 31, 2004, and 8.92% at March 31, 2004. Our total risk-based capital (RBC) ratio at March 31, 2005, was 12.37% and our Tier 1 RBC ratio was 8.40%, exceeding the minimum regulatory guidelines of 8% and 4%, respectively, for bank holding companies. Our RBC ratios at March 31, 2004, were 12.18% and 8.48%, respectively. Our Tier 1 leverage ratios were 7.17% and 7.13% at March 31, 2005 and 2004, respectively, exceeding the minimum regulatory guideline of 3% for bank holding companies.

## **Recent Accounting Standards**

On December 16, 2004, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 123 (revised 2004), Share-Based Payment (FAS 123R), which replaces FAS 123, Accounting for Stock-Based Compensation, and supercedes Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees. Securities and Exchange Commission (SEC) registrants originally would have been required to adopt FAS 123R s provisions at the beginning of their first interim period after June 15, 2005. On April 14, 2005, the SEC announced that registrants could delay adoption of FAS 123R s provisions until the beginning of their next fiscal year. We currently expect to adopt FAS 123R on January 1, 2006, as required, using the modified prospective transition method. The scope of FAS 123R includes a wide range of stock-based compensation arrangements including stock options, restricted stock plans, performance-based awards, stock appreciation rights, and employee stock purchase plans. FAS 123R will require us to measure the cost of employee services received in exchange for an award of equity instruments based on the fair value of the award on the grant date. That cost must be recognized in the income statement over the vesting period of the award. Under the modified prospective transition method, awards that are granted, modified or settled beginning at the date of adoption will be measured and accounted for in accordance with FAS 123R. In addition, expense must be recognized in the statement of income for unvested awards that were granted prior to the date of adoption. The expense will be based on the fair value determined at the grant date. We currently estimate that the adoption of FAS 123R will reduce earnings by approximately \$.06 per share in 2006 and we will continue to evaluate the impact of adoption on our financial statements.

5

#### **Table of Contents**

### CRITICAL ACCOUNTING POLICIES

Our significant accounting policies are fundamental to understanding our results of operations and financial condition, because some accounting policies require that we use estimates and assumptions that may affect the value of our assets or liabilities and financial results. Three of these policies are critical because they require management to make difficult, subjective and complex judgments about matters that are inherently uncertain and because it is likely that materially different amounts would be reported under different conditions or using different assumptions. These policies govern the allowance for credit losses, the valuation of mortgage servicing rights and pension accounting. Management has reviewed and approved these critical accounting policies and has discussed these policies with the Audit and Examination Committee. These policies are described in Financial Review Critical Accounting Policies and Note 1 (Summary of Significant Accounting Policies) to Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2004 (2004 Form 10-K).

### **EARNINGS PERFORMANCE**

#### NET INTEREST INCOME

Net interest income is the interest earned on debt securities, loans (including yield-related loan fees) and other interest-earning assets minus the interest paid for deposits and long-term and short-term debt. The net interest margin is the average yield on earning assets minus the average interest rate paid for deposits and our other sources of funding. Net interest income and the net interest margin are presented in the following table on a taxable-equivalent basis to consistently reflect income from taxable and tax-exempt loans and securities based on a 35% marginal tax rate.

Net interest income on a taxable-equivalent basis increased 10% to \$4.48 billion in first quarter 2005 from \$4.07 billion in first quarter 2004, primarily driven by a 12% increase in earning assets. These results include the impact from balance sheet repositioning actions over the past twelve months in which we sold lower-yielding assets to further strengthen our balance sheet and better position the Company for rising interest rates.

The net interest margin decreased to 4.87% in first quarter 2005 from 4.94% in first quarter 2004. The decrease was primarily due to higher market funding costs following Federal Reserve actions to raise interest rates. This impact was moderated by the benefits of the balance sheet repositioning actions referenced above, improved loan yields and strong core deposit growth.

Individual components of net interest income and the net interest margin are presented in the following table.

Average earning assets increased \$40.5 billion to \$372.5 billion in first quarter 2005 from \$332.0 billion in first quarter 2004 due to an increase in average loans and mortgages held for sale. Loans averaged \$287.3 billion in first quarter 2005, compared with \$256.4 billion in first quarter 2004. The increase was largely due to growth in home equity and commercial products.

6

**Table of Contents** 

# AVERAGE BALANCES, YIELDS AND RATES PAID (TAXABLE-EQUIVALENT BASIS) (1) (2)

(in millions)  EARNING ASSETS	Average balance	Yields/ rates	2005 Interest income/ expense	Average balance	Quarter ended Yields/ rates	March 31, 2004 Interest income/ expense
Federal funds sold, securities purchased under resale agreements and other short-term investments Trading assets Debt securities available for sale (3): Securities of U.S. Treasury and	\$ 5,334 5,525	2.40% 3.22	\$ 32 44	\$ 3,509 5,946	1.15% 2.29	\$ 10 34
federal agencies	930	3.93	9	1,224	4.16	12
Securities of U.S. states and political subdivisions Mortgage-backed securities:	3,572	8.41	71	3,338	7.92	62
Federal agencies Private collateralized mortgage	20,079	6.01	291	20,635	6.01	298
obligations	3,993	5.44	53	2,713	5.29	35
Total mortgage-backed						
securities	24,072	5.91	344	23,348	5.93	333
Other debt securities (4)	3,388	7.20	57	3,543	7.60	60
Total debt securities available						
for sale (4)	31,962	6.26	481	31,453	6.24	467
Mortgages held for sale (3)	31,636	5.44	430	25,023	5.34	334
Loans held for sale (3) Loans:	9,062	5.02	112	7,911	3.19	63
Commercial and commercial real estate:						
Commercial	55,178	6.20	844	47,305	5.87	690
Other real estate mortgage	29,869	5.88	433	27,801	5.19	359
Real estate construction	9,178	6.08	138	8,264	4.94	101
Lease financing	5,126	6.14	79	5,053	6.51	82
Total commercial and commercial real estate Consumer: Real estate 1-4 family first	99,351	6.09	1,494	88,423	5.60	1,232
mortgage	84,589	6.00	1,261	86,375	5.34	1,151

Real estate 1-4 family junior						
lien mortgage	53,059	6.01	787	38,328	5.10	486
Credit card	10,157	11.92	303	8,338	11.92	249
Other revolving credit and						
installment	35,887	8.95	793	32,477	9.03	730
Total	192 (02	<i>C</i> 01	2 1 4 4	165 510	6.24	2.616
Total consumer Foreign	183,692 4,239	6.91 13.82	3,144 146	165,518 2,507	6.34 17.71	2,616 111
Poleign	4,239	13.02	140	2,307	17.71	111
Total loans (5)	287,282	6.73	4,784	256,448	6.20	3,959
Other	1,726	4.32	19	1,754	3.55	15
Total earning assets	\$ 372,527	6.42	5,902	\$ 332,044	5.92	4,882
FUNDING SOURCES						
Deposits:						
Interest-bearing checking	\$ 3,365	1.05	9	\$ 2,962	.32	2
Market rate and other savings	127,346	1.04	325	117,373	.61	179
Savings certificates	19,487	2.48	119	19,495	2.25	109
Other time deposits	28,814	2.53	180	22,719	1.08	61
Deposits in foreign offices	10,095	2.38	59	7,171	1.04	19
Total interest-bearing deposits	189,107	1.48	692	169,720	.88	370
Short-term borrowings	25,434	2.38	149	25,630	.99	63
Long-term debt	75,680	3.08	579	64,416	2.33	375
Doing term deat	72,000	2.00		01,110	2.33	373
Total interest-bearing liabilities	290,221	1.98	1,420	259,766	1.25	808
Portion of noninterest-bearing						
funding sources	82,306			72,278		
Total funding sources	\$ 372,527	1.55	1,420	\$ 332,044	.98	808
	1 - )-		, -	, , -		
Net interest margin and net						
interest income on a		4.05.0	Φ 4 400		4.046	ф. 4.0 <b>7.</b> 4
taxable-equivalent basis (6)		4.87%	\$ 4,482		4.94%	\$ 4,074
NONINTEREST-EARNING						
ASSETS						
Cash and due from banks	\$ 13,090			\$ 13,152		
Goodwill	10,657			10,394		
Other	34,716			31,024		
Total noninterest-earning						
assets	\$ 58,463			\$ 54,570		
	¥ 20,100			Ψ 21,270		
NONINTEREST-BEARING						
FUNDING SOURCES	<b>6 01 740</b>			e 72.216		
Deposits	\$ 81,649			\$ 73,316		

Other liabilities Stockholders equity Noninterest-bearing funding	20,739 38,381	18,572 34,960
sources used to fund earning assets	(82,306)	(72,278)
Net noninterest-bearing funding sources	\$ 58,463	\$ 54,570
TOTAL ASSETS	\$ 430,990	\$ 386,614

- (1) Our average prime rate was 5.44% and 4.00% for the quarters ended March 31, 2005 and 2004, respectively. The average three-month London Interbank Offered Rate (LIBOR) was 2.84% and 1.12% for the same quarters, respectively.
- (2) Interest rates and amounts include the effects of hedge and risk management activities associated with the respective asset and liability categories.
- (3) Yields are based on amortized cost balances computed on a settlement date basis.
- (4) Includes certain preferred securities.
- (5) Nonaccrual loans and related income are included in their respective loan categories.
- (6) Includes taxable-equivalent adjustments primarily related to tax-exempt income on certain loans and securities. The federal statutory tax rate was 35% for the periods presented.

7

#### **Table of Contents**

Average mortgages held for sale increased to \$31.6 billion from \$25.0 billion in first quarter 2004 due to a redesignation of our lowest-yielding mortgages from the held for investment portfolio. Debt securities available for sale averaged \$32.0 billion during first quarter 2005 and \$31.5 billion in first quarter 2004.

Average core deposits are an important contributor to growth in net interest income and the net interest margin. This low-cost source of funding rose 9% from a year ago. Average core deposits were \$231.8 billion and \$213.1 billion in first quarter 2005 and 2004, respectively. Total average retail core deposits, which exclude Wholesale Banking core deposits and mortgage escrow deposits, for first quarter 2005, grew \$16.4 billion, or 9%, from a year ago. Average mortgage escrow deposits were \$13.6 billion for first quarter 2005, up \$1.4 billion from a year ago. While savings certificates of deposits remained flat at \$19.5 billion in first quarter 2005 from first quarter 2004, noninterest-bearing checking accounts and other core deposit categories increased on average from \$193.6 billion in first quarter 2004 to \$212.3 billion in first quarter 2005, reflecting growth in both commercial and consumer accounts. Total average interest-bearing deposits increased to \$189.1 billion in first quarter 2005 from \$169.7 billion in first quarter 2004.

## NONINTEREST INCOME

(in millions)	eno <b>2005</b>	Quarter arch 31, 2004	% Change
Service charges on deposit accounts Trust and investment fees:	\$ 578	\$ 594	(3)%
Trust, investment and IRA fees	445	375	19
Commissions and all other fees	157	160	(2)
Total trust and investment fees	602	535	13
Card fees	326	282	16
Other fees:			
Cash network fees	43	43	
Charges and fees on loans	245	211	16
All other	165	157	5
Total other fees	453	411	10
Mortgage banking: Servicing fees, net of amortization and provision for			
impairment	456	166	175
Net gains on mortgage loan origination/sales activities	293	98	199
All other	65	51	27
Total mortgage banking	814	315	158
Operating leases	208	209	
Insurance	337	317	6

Edgar Filing: WELLS FARGO & CO/MN - Form 10-Q

Trading assets	143	143	
Net gains (losses) on debt securities available for sale	<b>(4)</b>	33	
Net gains from equity investments	<b>71</b>	95	(25)
Net gains (losses) on sales of loans	(39)	4	
Net gains on dispositions of operations	1	1	
All other	146	158	(8)
Total	\$ 3,636	\$ 3,097	17

We earn trust, investment and IRA fees from managing and administering assets, which include mutual funds, corporate trust, personal trust, employee benefit trust and agency assets. At March 31, 2005, these assets totaled \$698 billion, up 15% from \$608 billion at March 31, 2004. This increase included \$24 billion in mutual fund assets and \$5 billion in institutional investment

8

#### **Table of Contents**

accounts acquired from Strong Financial at December 31, 2004. Upon the merger of the *Wells Fargo Funds*® and certain Strong Financial funds in April 2005, we renamed our mutual fund family the *Wells Fargo Advantage Funds*<sup>SM</sup>. Generally, trust and investment fees are based on the market value of the assets that are managed, administered, or both. Substantially all of the increase from 2004 was due to the acquisition of assets from the Strong Financial transaction.

Additionally, we receive commissions and other fees for providing services to retail and discount brokerage customers. At March 31, 2005 and 2004, brokerage balances were \$85 billion and \$77 billion, respectively. Generally, these fees are based on the number of transactions executed at the customer s direction.

Card fees increased 16% from first quarter 2004 predominantly due to increases in credit card accounts and credit and debit card transaction volume.

Mortgage banking noninterest income was \$814 million in first quarter 2005, compared with \$315 million in the same period of 2004. The increase reflected the impact on net servicing fees of a larger servicing portfolio and an increase in the value of MSRs due to a decrease in prepayments as a result of the increase in market rates.

Net servicing fees were \$456 million in first quarter 2005, compared with \$166 million in first quarter 2004. Servicing fees are presented net of amortization and impairment of MSRs, and gains and losses from hedge ineffectiveness, which are all influenced by both the level and direction of mortgage interest rates. The increase in net servicing fees reflected higher gross servicing fees resulting from growth in the servicing portfolio and a reduction of \$41 million in MSRs amortization due to an increase in average market interest rates. In addition, to reflect the higher value of our MSRs resulting from an increase in market interest rates, we reversed \$271 million of the valuation allowance in first quarter 2005, compared with an impairment provision of \$400 million in first quarter 2004. Net derivative gains were \$85 million and \$538 million in first quarter 2005 and 2004, respectively.

Net gains on mortgage loan origination/sales activities were \$293 million in first quarter 2005, compared with \$98 million in first quarter 2004.

Net losses on debt securities were \$4 million in first quarter 2005, compared with net gains of \$33 million in first quarter 2004. Net gains from equity investments were \$71 million in first quarter 2005 and \$95 million in first quarter 2004.

We routinely review our investment portfolios and recognize impairment write-downs based primarily on issuer-specific factors and results, and our intent to hold such securities. We also consider general economic and market conditions, including industries in which venture capital investments are made, and adverse changes affecting the availability of venture capital. We determine impairment based on all of the information available at the time of the assessment, but new information or economic developments in the future could result in recognition of additional impairment.

9

### **Table of Contents**

#### NONINTEREST EXPENSE

		%		
(in millions)		2005	2004	Change
Salaries	\$	1,480	\$ 1,277	16%
Incentive compensation		465	391	19
Employee benefits		547	492	11
Equipment		370	301	23
Net occupancy		404	294	37
Operating leases		158	155	2
Outside professional services		163	119	37
Contract services		139	143	(3)
Advertising and promotion		89	84	6
Travel and entertainment		110	97	13
Outside data processing		106	99	7
Telecommunications		72	81	(11)
Postage		72	75	(4)
Charitable donations		22	7	214
Insurance		<b>79</b>	71	11
Stationery and supplies		45	60	(25)
Operating losses		<b>78</b>	17	359
Net gains from debt extinguishment		(1)		
Security		41	40	3
Core deposit intangibles		32	34	(6)
All other		221	192	15
Total	\$	4,692	\$ 4,029	16

The 16% increase in noninterest expense was due primarily to a \$332 million increase in salary and benefit expense from an additional 7,100 full-time equivalent (FTE) employees, largely sales people, across our businesses. Higher occupancy and equipment costs reflected a \$117 million expense incurred during first quarter 2005 to adjust the estimated lives for certain depreciable assets, primarily building improvements.

The Strong Financial transaction added about \$74 million of noninterest expense for first quarter 2005, including \$8 million of integration costs. We expect to incur additional integration costs in 2005 related to the April 2005 merger of *Wells Fargo Funds* and certain Strong Financial funds.

See Recent Accounting Standards for information with respect to the accounting for share-based awards, such as stock option grants and the required date of adoption. Upon adoption, we will be required to include the cost of such grants in our statement of income over the vesting period of the award.

#### **Table of Contents**

#### **OPERATING SEGMENT RESULTS**

Our lines of business for management reporting consist of Community Banking, Wholesale Banking and Wells Fargo Financial.

Community Banking s net income increased 19% to \$1.40 billion in first quarter 2005 from \$1.18 billion in first quarter 2004. Net interest income increased 10% to \$3.12 billion in first quarter 2005 from \$2.84 billion in first quarter 2004, primarily due to growth in consumer loans and deposits, and mortgages held for sale. Average loans were \$192.6 billion in first quarter 2005, up 7% from \$180.3 billion in first quarter 2004. Retail core deposits, which exclude Wholesale Banking core deposits and mortgage escrow deposits, averaged \$206.2 billion in first quarter 2005, up 10% over the prior year. Noninterest income in first quarter 2005 increased \$532 million, or 25%, compared with first quarter 2004, predominantly due to increased mortgage banking revenue and higher card fees, loan fees and other income. Noninterest expense was \$3.51 billion in first quarter 2005, up \$513 million from first quarter 2004, due to an increase in the number of team members and a \$117 million expense incurred in first quarter 2005 to adjust the estimated lives of certain depreciable assets.

**Wholesale Banking** s net income decreased 5% to \$425 million in first quarter 2005 from \$448 million in first quarter 2004. Revenue was \$1,410 million, up 1% from \$1,390 million in first quarter 2004. First quarter 2004 included strong revenue in both asset-based lending and capital markets-related businesses. Average loans increased 18% and average core deposits grew 4% from first quarter 2004. The provision for credit losses decreased to \$4 million in first quarter 2005 from \$23 million in first quarter 2004, due to lower net charge-offs. Noninterest income increased \$17 million to \$845 million in first quarter 2005, compared with first quarter 2004. Noninterest expense increased to \$745 million in first quarter 2005 from \$669 million in first quarter 2004, primarily due to the first full quarter with Strong Financial and related integration expenses.

Wells Fargo Financial s net income decreased 80% to \$27 million in first quarter 2005 from \$136 million in first quarter 2004. The first quarter 2005 results reflected \$163 million in credit losses being recognized to conform Wells Fargo Financial s charge-off timing estimates with FFIEC guidelines. Total revenue rose 15% in first quarter 2005, reaching \$861 million, compared with \$746 million in first quarter 2004. Net interest income increased \$125 million, or 19%, to \$769 million in first quarter 2005 from \$644 million in first quarter 2004, due to growth in average loans. Average real estate secured receivables increased 57% to \$14.6 billion and average auto finance receivables rose 42% to \$10.4 billion. The provision for credit losses increased by \$211 million from first quarter 2004 to first quarter 2005. Noninterest expense increased \$74 million, or 20%, in first quarter 2005 from first quarter 2004, reflecting business expansion and additional team members.

For a more complete description of our operating segments, including additional financial information and the underlying management accounting process, see Note 12 (Operating Segments) to Financial Statements.

11

#### **Table of Contents**

### **BALANCE SHEET ANALYSIS**

A comparison between March 31, 2005, December 31, 2004, and March 31, 2004, balance sheets is presented below.

#### SECURITIES AVAILABLE FOR SALE

Our securities available for sale portfolio includes both debt and marketable equity securities. We hold debt securities available for sale primarily for liquidity, interest rate risk management and yield enhancement purposes. Accordingly, this portfolio primarily includes very liquid, high-quality federal agency debt securities. At March 31, 2005, we held \$30.9 billion of debt securities available for sale, compared with \$33.0 billion at December 31, 2004, with a net unrealized gain of \$768 million and \$1.2 billion for the same periods. In addition, we held \$835 million of marketable equity securities available for sale at March 31, 2005, and \$696 million at December 31, 2004, with a net unrealized gain of \$162 million and \$189 million for the same periods.

The weighted-average expected maturity of debt securities available for sale was 5.3 years at March 31, 2005. Since 75% of this portfolio was mortgage-backed securities, the expected remaining maturity may differ from contractual maturity because borrowers may have the right to prepay obligations before the underlying mortgages mature.

The estimated effect of a 200 basis point increase or decrease in interest rates on the fair value and the expected remaining maturity of the mortgage-backed securities available for sale portfolio is shown below.

#### MORTGAGE-BACKED SECURITIES

(in billions)	Fair value	 inrealized gain (loss)	Remaining maturity
At March 31, 2005	\$ 23.3	\$ .5	4.9 yrs
At March 31, 2005, assuming a 200 basis point: Increase in interest rates Decrease in interest rates	21.6 24.1	(1.2) 1.3	6.3 yrs 1.7 yrs

See Note 4 (Securities Available for Sale) to Financial Statements for securities available for sale by security type.

### LOAN PORTFOLIO

A comparative schedule of average loan balances is included in the table on page 7; quarter-end balances are in Note 5 (Loans and Allowance for Credit Losses) to Financial Statements.

Loans averaged \$287.3 billion in first quarter 2005, compared with \$256.4 billion in first quarter 2004, an increase of 12%. Total loans at March 31, 2005, were \$290.6 billion, compared with \$264.2 billion at March 31, 2004, an increase of 10%. Average commercial and commercial real estate loans increased \$10.9 billion, or 12%, from first

quarter 2004. Total commercial loan growth accelerated to 15% (annualized), up \$3.7 billion to \$99.4 billion, on a linked-quarter basis. Mortgages held for sale increased to \$38.7 billion from \$26.4 billion, due to a

12

#### **Table of Contents**

redesignation of mortgages from the held for investment portfolio in first quarter 2005. Loans held for sale decreased to \$1.8 billion at March 31, 2005, from \$8.7 billion at year-end 2004, due to a redesignation of student loans held for sale to the held for investment portfolio. Our decision to hold these loans for investment was based on present yields and our intent and ability to hold this portfolio for the foreseeable future.

#### **DEPOSITS**

(in millions)	2005	March 31, 2004	% Change
Noninterest-bearing	\$ 82,872	\$ 78,253	6%
Interest-bearing checking	3,010	2,725	10
Market rate and other savings	129,039	120,008	8
Savings certificates	20,063	19,119	5
Core deposits	234,984	220,105	7
Other time deposits	28,145	20,467	38
Deposits in foreign offices	10,034	7,797	29
Total deposits	\$ 273,163	\$ 248,369	10

Average deposits increased \$27.7 billion to \$270.8 billion in first quarter 2005 from first quarter 2004, primarily due to growth in market rate and other time deposits.

### OFF-BALANCE SHEET ARRANGEMENTS AND AGGREGATE CONTRACTUAL OBLIGATIONS

In the ordinary course of business, we engage in financial transactions that are not recorded on the balance sheet, or may be recorded on the balance sheet in amounts that are different than the full contract or notional amount of the transaction. We also enter into certain contractual obligations. For additional information on off-balance sheet arrangements and other contractual obligations see Financial Review Off-Balance Sheet Arrangements and Aggregate Contractual Obligations in our 2004 Form 10-K and Note 16 (Guarantees) to Financial Statements in this Report.

### RISK MANAGEMENT

#### CREDIT RISK MANAGEMENT PROCESS

Our credit risk management process provides for decentralized management and accountability by our lines of business. Our overall credit process includes comprehensive credit policies, frequent and detailed risk measurement and modeling, extensive credit training programs and a continual loan audit review process. In addition, regulatory examiners review and perform detailed tests of our credit underwriting, loan administration and allowance processes.

## **Nonaccrual Loans and Other Assets**

The table on the following page shows the comparative data for nonaccrual loans and other assets. We generally place loans on nonaccrual status (1) when the full and timely collection of interest or principal becomes uncertain, (2) when they are 90 days (120 days with respect to real estate 1-4 family first and junior lien mortgages) past due for interest or principal (unless both

13

### **Table of Contents**

well-secured and in the process of collection) or (3) when part of the principal balance has been charged off. Note 1 (Summary of Significant Accounting Policies) to Financial Statements in our 2004 Form 10-K describes our accounting policy for nonaccrual loans.

## NONACCRUAL LOANS AND OTHER ASSETS

(in millions)	Mar. 31, 2005		Dec. 31, 2004		Mar. 31, 2004	
Nonaccrual loans:						
Commercial and commercial real estate:						
Commercial	\$	357	\$	345	\$	514
Other real estate mortgage		191		229		263
Real estate construction		51		57		71
Lease financing		59		68		74
Total commercial and commercial real estate Consumer:		658		699		922
Real estate 1-4 family first mortgage		327		386		281
Real estate 1-4 family junior lien mortgage		101		92		96
Other revolving credit and installment		87		160		85
Total consumer		515		638		462
Foreign		23		21		3
Total nonaccrual loans (1)		1,196		1,358		1,387
As a percentage of total loans		.41%		.47%		.52%
Foreclosed assets		207		212		222
Real estate investments (2)		2		2		2
Total nonaccrual loans and other assets	\$	1,405	\$	1,572	\$	1,611
As a percentage of total loans		.48%		.55%	.61%	

<sup>(1)</sup> Includes impaired loans of \$297 million, \$309 million and \$521 million at March 31, 2005, December 31, 2004, and March 31, 2004, respectively. (See Note 5 in this report and Note 6 (Loans and Allowance for Credit Losses) to Financial Statements in our 2004 Form 10-K for further information on impaired loans.)

<sup>(2)</sup> Real estate investments (contingent interest loans accounted for as investments) that would be classified as nonaccrual if these assets were recorded as loans. Real estate investments totaled \$12 million at March 31, 2005, and \$4 million at both December 31 and March 31, 2004.

We expect that the amount of nonaccrual loans will change due to portfolio growth, portfolio seasoning, routine problem loan recognition and resolution through collections, sales or charge-offs. The performance of any loan can be affected by external factors, such as economic conditions, or factors particular to a borrower, such as actions of a borrower s management.

The decrease in total nonaccrual loans and other assets from December 31, 2004, reflected a lower level of consumer nonperforming loans due to the impact of higher charge-offs at Wells Fargo Financial to conform its credit charge-off practices with FFIEC standards and the continued decline in commercial nonperforming loans due to overall economic improvements.

## Loans 90 Days or More Past Due and Still Accruing

Loans included in this category are 90 days or more past due as to interest or principal and still accruing, because they are (1) well-secured and in the process of collection or (2) real estate 1-4 family first mortgage loans or consumer loans exempt under regulatory rules from being classified as nonaccrual.

The total of loans 90 days past due and still accruing was \$2,581 million, \$2,578 million and \$2,293 million at March 31, 2005, December 31, 2004, and March 31, 2004, respectively. At March 31, 2005, December 31, 2004, and March 31, 2004, the total included \$1,946 million, \$1,820 million and \$1,631 million, respectively, in advances pursuant to our servicing

14

### **Table of Contents**

agreements to Government National Mortgage Association (GNMA) mortgage pools whose repayments are insured by the Federal Housing Administration or guaranteed by the Department of Veterans Affairs.

# LOANS 90 DAYS OR MORE PAST DUE AND STILL ACCRUING (EXCLUDING INSURED/GUARANTEED GNMA ADVANCES)

(in millions)	Mar. 31, 2005		Dec. 31, 2004		Mar. 31, 2004	
Commercial and commercial real estate:	ф	24	ф	26	Φ.	4.5
Commercial	\$	24	\$	26	\$	45
Other real estate mortgage		26		6		3
Real estate construction		14		6		9
Total commercial and commercial real estate		64		38		57
Consumer:						
Real estate 1-4 family first mortgage		108		148		112
Real estate 1-4 family junior lien mortgage		32		40		25
Credit card		146		150		147
Other revolving credit and installment		247		306		278
Total consumer		533		644		562
Foreign		38		76		43
Total	\$	635	\$	758	\$	662

## **Allowance for Credit Losses**

The allowance for credit losses, which consists of the allowance for loan losses and the reserve for unfunded credit commitments, is management s estimate of credit losses inherent in the loan portfolio at the balance sheet date. We assume that our allowance for credit losses as a percentage of charge-offs and nonperforming loans will change at different points in time based on credit performance, loan mix and collateral values. The analysis of the changes in the allowance for credit losses, including charge-offs and recoveries by loan category, is presented in Note 5 (Loans and Allowance for Credit Losses) to Financial Statements.

We consider the allowance for credit losses of \$3.95 billion adequate to cover credit losses inherent in the loan portfolio, including unfunded credit commitments, at March 31, 2005. The process for determining the adequacy of the allowance for credit losses is critical to our financial results. It requires difficult, subjective and complex judgments, as a result of the need to make estimates about the effect of matters that are uncertain. (See Financial Review Critical Accounting Policies Allowance for Credit Losses in our 2004 Form 10-K.) Therefore, we cannot provide assurance that, in any particular period, we will not have sizeable credit losses in relation to the amount

reserved. We may need to significantly adjust the allowance for credit losses, considering current factors at the time, including economic conditions and ongoing internal and external examination processes. Our process for determining the adequacy of the allowance for credit losses is discussed in Note 6 (Loans and Allowance for Credit Losses) to Financial Statements in our 2004 Form 10-K.

15

### **Table of Contents**

### ASSET/LIABILITY AND MARKET RISK MANAGEMENT

Asset/liability management involves the evaluation, monitoring and management of interest rate risk, market risk, liquidity and funding. The Corporate Asset/Liability Management Committee (Corporate ALCO) which oversees these risks and reports periodically to the Finance Committee of the Board of Directors consists of senior financial and business executives. Each of our principal business groups Community Banking (including Mortgage Banking), Wholesale Banking and Wells Fargo Financial have individual asset/liability management committees and processes linked to the Corporate ALCO process.

### INTEREST RATE RISK

Interest rate risk, which potentially can have a significant earnings impact, is an integral part of being a financial intermediary. We are subject to interest rate risk because:

assets and liabilities may mature or reprice at different times (for example, if assets reprice faster than liabilities and interest rates are generally falling, earnings will initially decline);

assets and liabilities may reprice at the same time but by different amounts (for example, when the general level of interest rates is falling, we may reduce rates paid on checking and savings deposit accounts by an amount that is less than the general decline in market interest rates);

short-term and long-term market interest rates may change by different amounts (i.e., the shape of the yield curve may affect new loan yields and funding costs differently); or

the remaining maturity of various assets or liabilities may shorten or lengthen as interest rates change (for example, if long-term mortgage interest rates decline sharply, mortgage-backed securities held in the securities available for sale portfolio may prepay significantly earlier than anticipated which could reduce portfolio income). In addition, interest rates may have an indirect impact on loan demand, credit losses, mortgage origination volume, the value of mortgage servicing rights, the value of the pension liability and other sources of earnings.

We assess interest rate risk by comparing our most likely earnings plan with various earnings models using many interest rate scenarios that differ in the direction of interest rate changes, the degree of change over time, the speed of change and the projected shape of the yield curve. Currently, our main risk is to substantially lower interest rates. For example, as of March 31, 2005, our simulation indicated estimated earnings at risk of about 5% of our most likely earnings plan to a scenario in which the federal funds rate dropped 150 basis points over the next twelve months from 2.50% to 1.00% and the 10 year Constant Maturity Treasury Bond yield dropped 100 basis points from 4.25% to 3.25% over the same period. Simulation estimates depend on, and will change with, the size and mix of our actual and projected balance sheet at the time of each simulation.

We use exchange-traded and over-the-counter interest rate derivatives to hedge our interest rate exposures. The credit risk amount and estimated net fair values of these derivatives as of March 31, 2005, and December 31, 2004, are presented in Note 18 (Derivatives) to Financial Statements. We use derivatives for asset/liability management in three ways:

to convert most of the long-term fixed-rate debt to floating-rate payments by entering into receive-fixed swaps at issuance;

16

#### **Table of Contents**

to convert the cash flows from selected asset and/or liability instruments/portfolios from fixed to floating payments or vice versa; and

to hedge the mortgage origination pipeline, funded mortgage loans and mortgage servicing rights using swaptions, futures, forwards and options.

## MORTGAGE BANKING INTEREST RATE RISK

We originate, fund and service mortgage loans, which subjects us to a number of risks, including credit, liquidity and interest rate risks. We manage credit and liquidity risk by selling or securitizing most of the mortgage loans we originate. Changes in interest rates, however, may have a significant effect on mortgage banking income in any quarter and over time. Interest rates impact both the value of the mortgage servicing rights (MSRs), which is adjusted to the lower of cost or fair value, and the future earnings of the mortgage business, which are driven by origination volume and the duration of our servicing. We manage both risks by hedging the impact of interest rates on the value of the MSRs using derivatives, combined with the natural hedge provided by the origination and servicing components of the mortgage business; however, we do not hedge 100% of these two risks.

We hedge a significant portion of the value of our MSRs against a change in interest rates with derivatives. The principal source of risk in this hedging process is the risk that changes in the value of the hedging contracts may not match changes in the value of the hedged portion of our MSRs for any given change in long-term interest rates.

The value of our MSRs is influenced primarily by prepayment speed assumptions affecting the duration of the mortgage loans to which our MSRs relate. Changes in long-term interest rates affect these prepayment speed assumptions. For example, a decrease in long-term rates would accelerate prepayment speed assumptions as borrowers refinance their existing mortgage loans and decrease the value of the MSRs. In contrast, prepayment speed assumptions would tend to slow in a rising interest rate environment and increase the value of the MSRs.

For a given decline in interest rates, a portion of the potential reduction in the value of our MSRs is offset by estimated increases in origination and servicing fees over time from new mortgage activity or refinancing associated with that decline in interest rates. With much lower long-term interest rates, the decline in the value of our MSRs and the effect on net income would be immediate whereas the additional origination and servicing fee income accrues over time. Under generally accepted accounting principles (GAAP), impairment of our MSRs, due to a decrease in long-term rates or other reasons, is charged immediately to earnings through an increase to the valuation allowance.

In scenarios of sustained increases in long-term interest rates, origination fees may decline as refinancing activity slows. In such higher interest rate scenarios, the duration of the servicing portfolio may lengthen. In such circumstances, we may reduce periodic amortization of MSRs, and may recover some or all of the previously established valuation allowance.

Our MSRs totaled \$9.0 billion, net of a valuation allowance of \$1.3 billion, at March 31, 2005, and \$7.9 billion, net of a valuation allowance of \$1.6 billion, at December 31, 2004. The weighted-average note rate on the owned servicing portfolio was 5.75% at both March 31, 2005,

17

## **Table of Contents**

and December 31, 2004. Our MSRs were 1.24% of mortgage loans serviced for others at March 31, 2005, compared with 1.15% at December 31, 2004.

### MARKET RISK TRADING ACTIVITIES

From a market risk perspective, our net income is exposed to changes in interest rates, credit spreads, foreign exchange rates, equity and commodity prices and their implied volatilities. The primary purpose of our trading businesses is to accommodate customers in the management of their market price risks. Also, we take positions based on market expectations or to benefit from price differences between financial instruments and markets, subject to risk limits established and monitored by Corporate ALCO. All securities, loans, foreign exchange transactions, commodity transactions and derivatives—transacted with customers or used to hedge capital market transactions with customers are carried at fair value. The Institutional Risk Committee establishes and monitors counterparty risk limits. The notional or contractual amount, credit risk amount and estimated net fair value of all customer accommodation derivatives at March 31, 2005, and December 31, 2004, are included in Note 18 (Derivatives) to Financial Statements. Open, at risk—positions for all trading business are monitored by Corporate ALCO.

The standardized approach for monitoring and reporting market risk for the trading activities is the value-at-risk (VAR) metrics complemented with factor analysis and stress testing. Value-at-risk measures the worst expected loss over a given time interval and within a given confidence interval. We measure and report daily VAR at 99% confidence interval based on actual changes in rates and prices over the past 250 days. The analysis captures all financial instruments that are considered trading positions. The average one-day VAR throughout first quarter 2005 was \$20 million, with a lower bound of \$16 million and an upper bound of \$24 million.

## MARKET RISK EQUITY MARKETS

We are directly and indirectly affected by changes in the equity markets. We make and manage direct equity investments in start-up businesses, emerging growth companies, management buy-outs, acquisitions and corporate recapitalizations. We also invest in non-affiliated funds that make similar private equity investments. These private equity investments are made within capital allocations approved by management and the Board of Directors. The Board reviews business developments, key risks and historical returns for the private equity investments at least annually. Management reviews these investments at least quarterly and assesses them for possible other-than-temporary impairment. For nonmarketable investments, the analysis is based on facts and circumstances of each individual investment and the expectations for that investment s cash flows and capital needs, the viability of its business model and our exit strategy. At March 31, 2005, private equity investments totaled \$1,458 million, compared with \$1,449 million at December 31, 2004.

We also have marketable equity securities in the available for sale investment portfolio, including securities distributed from our venture capital activities. We manage these investments within capital risk limits approved by management and the Board and monitored by Corporate ALCO. Gains and losses on these securities are recognized in net income when realized and, in addition, other-than-temporary impairment may be periodically recorded. The initial indicator of impairment for marketable equity securities is a sustained decline in market price below the amount recorded for that investment. We consider a variety of factors, such as the length of time

18

#### **Table of Contents**

and the extent to which the market value has been less than cost; the issuer s financial condition, capital strength, and near-term prospects; any recent events specific to that issuer and economic conditions of its industry; and, to a lesser degree, our investment horizon in relationship to an anticipated near-term recovery in the stock price, if any. At March 31, 2005, the fair value of marketable equity securities was \$835 million and cost was \$673 million, compared with \$696 million and \$507 million, respectively, at December 31, 2004.

Changes in equity market prices may also indirectly affect our net income (1) by affecting the value of third party assets under management and, hence, fee income, (2) by affecting particular borrowers, whose ability to repay principal and/or interest may be affected by the stock market, or (3) by affecting brokerage activity, related commission income and other business activities. Each business line monitors and manages these indirect risks.

## LIQUIDITY AND FUNDING

The objective of effective liquidity management is to ensure that we can meet customer loan requests, customer deposit maturities/withdrawals and other cash commitments efficiently under both normal operating conditions and under unpredictable circumstances of industry or market stress. To achieve this objective, Corporate ALCO establishes and monitors liquidity guidelines that require sufficient asset-based liquidity to cover potential funding requirements and to avoid over-dependence on volatile, less reliable funding markets. We set liquidity management guidelines for both the consolidated balance sheet as well as for the Parent specifically to ensure that the Parent is a source of strength for its regulated, deposit-taking banking subsidiaries. Debt securities in the securities available for sale portfolio provide asset liquidity, in addition to the immediately liquid resources of cash and due from banks and federal funds sold and securities purchased under resale agreements. Asset liquidity is further enhanced by our ability to sell or securitize loans in secondary markets through whole-loan sales and securitizations.

Core customer deposits have historically provided a sizeable source of relatively stable and low-cost funds. The remaining assets were funded by long-term debt, deposits in foreign offices, short-term borrowings (federal funds purchased, securities sold under repurchase agreements, commercial paper and other short-term borrowings) and trust preferred securities.

Liquidity is also available through our ability to raise funds in a variety of domestic and international money and capital markets. We access capital markets for long-term funding by issuing registered debt, private placements and asset-based secured funding. In September 2003, Moody s Investors Service raised Wells Fargo Bank, N.A. s rating to Aaa, its highest investment grade, from Aa1 and raised the Company s senior debt rating to Aa1 from Aa2. In October 2003, Standard & Poor s Ratings Service raised the counterparty ratings on the Company to AA-minus/A-1-plus from A-plus/A-1 and the revised outlook for the Company to stable from positive. Rating agencies base their ratings on many quantitative and qualitative factors, including capital adequacy, liquidity, asset quality, business mix, and level and quality of earnings.

**Parent**. In April 2004, the Parent filed a registration statement with the Securities and Exchange Commission (SEC) for issuance of \$20 billion in senior and subordinated notes, preferred stock and other securities. During first quarter 2005, the Parent issued a total of \$5.8 billion of senior notes. At March 31, 2005, the Parent s remaining issuance capacity under its effective

19

#### **Table of Contents**

registration statement was \$6.1 billion. We used the proceeds from securities issued in first quarter 2005 for general corporate purposes and expect that the proceeds in the future will also be used for general corporate purposes. In April 2005, the Parent issued \$1 billion in senior notes. The Parent also issues commercial paper and has a \$1 billion back-up credit facility.

Wells Fargo Bank, N.A. In March 2003, Wells Fargo Bank, N.A. established a \$50 billion bank note program under which it may issue up to \$20 billion in short-term senior notes outstanding at any time and up to a total of \$30 billion in long-term senior and subordinated notes. Securities are issued under this program as private placements in accordance with Office of the Comptroller of the Currency (OCC) regulations. During first quarter 2005, Wells Fargo Bank, N.A. issued \$1.6 billion in senior long-term notes. At March 31, 2005, the remaining issuance authority under the long-term portion was \$7.4 billion. In addition, outside of the bank note program, Wells Fargo Bank, N.A. issued \$1.5 billion in subordinated debt during first quarter 2005.

Wells Fargo Financial. In November 2003, Wells Fargo Financial Canada Corporation (WFFCC), a wholly owned Canadian subsidiary of Wells Fargo Financial, Inc. (WFFI), qualified for distribution with the provincial securities exchanges in Canada \$1.5 billion (Canadian) of issuance authority. In December 2004, WFFCC amended its existing shelf registration by adding \$2.5 billion (Canadian) of issuance authority. During first quarter 2005, WFFCC issued \$300 million (Canadian) in senior notes. At March 31, 2005, the remaining issuance capacity for WFFCC was \$2.6 billion (Canadian).

### **CAPITAL MANAGEMENT**

We have an active program for managing stockholder capital. We use capital to fund organic growth, acquire banks and other financial services companies, pay dividends and repurchase our shares. Our objective is to produce above market long-term returns by opportunistically using capital when returns are perceived to be high and issuing/accumulating capital when such costs are perceived to be low. Growth in average earning assets from first quarter 2004 was 12% and ROE was 19.60% for first quarter 2005 and 20.31% for first quarter 2004.

From time to time our Board of Directors authorizes the Company to repurchase shares of its common stock. Although we announce when our Board authorizes share repurchases, we typically do not give any public notice before we repurchase our shares. Various factors determine the amount and timing of our share repurchases, including our capital requirements, the number of shares we expect to issue for acquisitions and employee benefit plans, market conditions (including the trading price of our stock), and legal considerations. These factors can change at any time, and there can be no assurance as to the number of shares we will repurchase or when we will repurchase them.

Historically, our policy has been to repurchase shares under the safe harbor conditions of Rule 10b-18 of the Exchange Act including a limitation on the daily volume of repurchases. In November 2003, the SEC amended Rule 10b-18 to impose an additional daily volume limitation on share repurchases during a pending merger or acquisition in which shares of our stock will constitute some or all of the consideration. Our management may determine that during a pending stock merger or acquisition when the safe harbor would otherwise be available, it is in the Company s best interest to repurchase shares in excess of this additional daily volume limitation. In such cases, we intend to repurchase shares in compliance with the other conditions

20

#### **Table of Contents**

of the safe harbor, including the standing daily volume limitation that applies whether or not there is a pending stock merger or acquisition.

In April 2004, the Board of Directors authorized the repurchase of up to 25 million shares of our outstanding common stock. In January 2005, the Board authorized the repurchase of up to 25 million additional shares of common stock. During first quarter 2005, we repurchased approximately 10 million shares of our common stock. At March 31, 2005, the total remaining common stock repurchase authority under the 2004 and 2005 authorizations was approximately 28 million shares. (For additional information regarding share repurchases and repurchase authorizations, see Part II Item 2 on page 58.)

Our potential sources of capital include retained earnings, and issuances of common and preferred stock and subordinated debt. In first quarter 2005, retained earnings increased \$1.0 billion, predominantly as a result of net income of \$1.86 billion less dividends of \$815 million. For first quarter 2005, stock repurchases represented 34% of net income and the combination of stock repurchases and dividends represented 77% of net income. In first quarter 2005, we issued \$450 million of common stock under various employee benefit and director plans and under our dividend reinvestment program.

### FACTORS THAT MAY AFFECT FUTURE RESULTS

We make forward-looking statements in this report and in other reports and proxy statements we file with the SEC. In addition, our senior management might make forward-looking statements orally to analysts, investors, the media and others.

Forward-looking statements include:

projections of our revenues, income, earnings per share, capital expenditures, dividends, capital structure or other financial items;

descriptions of plans or objectives of our management for future operations, products or services, including pending acquisitions;

forecasts of our future economic performance; and

descriptions of assumptions underlying or relating to any of the foregoing.

In this report, for example, we make forward-looking statements discussing our expectations about:

future credit losses and nonperforming assets, including the future amount of nonaccrual loans; the impact of new accounting standards, including the impact on our earnings per share of the adoption of FAS 123R:

the amount and timing of future contributions to the Cash Balance Plan;

future integration expenses relating to the Strong Financial transaction;

the timing of the closing of pending business combination transactions;

future reclassification to earnings of deferred net gains on derivatives; and

future short-term and long-term interest rate levels and their impact on our net interest margin, net income, liquidity and capital.

21

#### **Table of Contents**

Forward-looking statements discuss matters that are not historical facts. Because they discuss future events or conditions, forward-looking statements often include words such as anticipate, believe, estimate, expect, intend, project, target, can, could, may, should, will, would or similar expressions. Do not unduly rely on forw statements. They give our expectations about the future and are not guarantees. Forward-looking statements speak only as of the date they are made, and we might not update them to reflect changes that occur after the date they are made.

There are a number of factors many beyond our control that could cause results to differ significantly from our expectations. Some of these factors are described below. Other factors, such as credit, market, operational, liquidity, interest rate and other risks, are described elsewhere in this report (see, for example, Balance Sheet Analysis). Factors relating to the regulation and supervision are described in our 2004 Form 10-K. Any factor described in this report or in our 2004 Form 10-K could by itself, or together with one or more other factors, adversely affect our business, results of operations or financial condition. There are also other factors that we have not described in this report or in our 2004 Form 10-K that could cause results to differ from our expectations.

## **Industry Factors**

# As a financial services company, our earnings are significantly affected by general business and economic conditions.

Our business and earnings are affected by general business and economic conditions in the United States and abroad. These conditions include short-term and long-term interest rates, inflation, monetary supply, fluctuations in both debt and equity capital markets, and the strength of the U.S. economy and the local economies in which we operate. For example, an economic downturn, an increase in unemployment, or other events that affect household and/or corporate incomes could decrease the demand for loan and non-loan products and services and increase the number of customers who fail to pay interest or principal on their loans.

Geopolitical conditions can also affect our earnings. Acts or threats of terrorism, actions taken by the U.S. or other governments in response to acts or threats of terrorism and/or military conflicts, could affect business and economic conditions in the U.S. and abroad. The terrorist attacks in 2001, for example, caused an immediate decrease in air travel, which affected the airline industry, lodging, gaming and tourism.

We discuss other business and economic conditions in more detail elsewhere in this report.

## The fiscal and monetary policies of the federal government and its agencies significantly affect our earnings.

The Board of Governors of the Federal Reserve System regulates the supply of money and credit in the United States. Its policies determine in large part our cost of funds for lending and investing and the return we earn on those loans and investments, both of which affect our net interest margin. They also can materially affect the value of financial instruments we hold, such as debt securities and mortgage servicing rights. Its policies also can affect our borrowers, potentially increasing the risk that they may fail to repay their loans. Changes in Federal Reserve Board policies are beyond our control and hard to predict.

22

#### **Table of Contents**

## The financial services industry is highly competitive.

We operate in a highly competitive industry that could become even more competitive as a result of legislative, regulatory and technological changes, and continued consolidation. Banks, securities firms and insurance companies now can merge by creating a financial holding company, which can offer virtually any type of financial service, including banking, securities underwriting, insurance (both agency and underwriting) and merchant banking. Recently, a number of foreign banks have acquired financial services companies in the United States, further increasing competition in the U.S. market. Also, technology has lowered barriers to entry and made it possible for nonbanks to offer products and services traditionally provided by banks, such as automatic transfer and automatic payment systems. Many of our competitors have fewer regulatory constraints and some have lower cost structures.

## We are heavily regulated by federal and state agencies.

The Parent, our subsidiary banks and many of our nonbank subsidiaries are heavily regulated at the federal and state levels. This regulation is to protect depositors, federal deposit insurance funds and the banking system as a whole, not security holders. Congress and state legislatures and federal and state regulatory agencies continually review banking laws, regulations and policies for possible changes. Changes to statutes, regulations or regulatory policies, including interpretation or implementation of statutes, regulations or policies, could affect us in substantial and unpredictable ways including limiting the types of financial services and products we may offer and/or increasing the ability of nonbanks to offer competing financial services and products. Also, if we do not comply with laws, regulations or policies, we could receive regulatory sanctions and damage to our reputation. For more information, refer to the Regulation and Supervision section and to Notes 3 (Cash, Loan and Dividend Restrictions) and 26 (Regulatory and Agency Capital Requirements) to Financial Statements in our 2004 Form 10-K.

## Future legislation could change our competitive position.

Legislation is from time to time introduced in the Congress, including proposals to substantially change the financial institution regulatory system and to expand or contract the powers of banking institutions and bank holding companies. This legislation may change banking statutes and our operating environment in substantial and unpredictable ways. If enacted, such legislation could increase or decrease the cost of doing business, limit or expand permissible activities or affect the competitive balance among banks, savings associations, credit unions and other financial institutions. We cannot predict whether any of this potential legislation will be enacted and, if enacted, the effect that it, or any regulations, would have on our financial condition or results of operations.

## We depend on the accuracy and completeness of information about customers and counterparties.

In deciding whether to extend credit or enter into other transactions with customers and counterparties, we may rely on information furnished to us by or on behalf of customers and counterparties, including financial statements and other financial information. We also may rely on representations of customers and counterparties as to the accuracy and completeness of that information and, with respect to financial statements, on reports of independent auditors. For example, in deciding whether to extend credit, we may assume that a customer—s audited

23

#### **Table of Contents**

financial statements conform with GAAP and present fairly, in all material respects, the financial condition, results of operations and cash flows of the customer. We also may rely on the audit report covering those financial statements. Our financial condition and results of operations could be negatively affected by relying on financial statements that do not comply with GAAP or that are materially misleading.

## Consumers may decide not to use banks to complete their financial transactions.

Technology and other changes now allow parties to complete financial transactions without banks. For example, consumers can pay bills and transfer funds directly without banks. The process of eliminating banks as intermediaries, known as disintermediation, could result in the loss of fee income, as well as the loss of customer deposits and income generated from those deposits.

## **Company Factors**

# Maintaining or increasing our market share depends on market acceptance and regulatory approval of new products and services.

Our success depends, in part, on our ability to adapt our products and services to evolving industry standards. There is increasing pressure to provide products and services at lower prices. This can reduce our net interest margin and revenues from our fee-based products and services. In addition, the widespread adoption of new technologies, including internet services, could require us to make substantial expenditures to modify or adapt our existing products and services. We might not be successful in introducing new products and services, achieving market acceptance of our products and services, or developing and maintaining loyal customers.

## Negative public opinion could damage our reputation and adversely impact our earnings.

Reputation risk, or the risk to our earnings and capital from negative public opinion, is inherent in our business. Negative public opinion can result from our actual or alleged conduct in any number of activities, including lending practices, corporate governance and acquisitions, and from actions taken by government regulators and community organizations in response to those activities. Negative public opinion can adversely affect our ability to keep and attract customers and can expose us to litigation and regulatory action. Because virtually all our businesses operate under the Wells Fargo brand, actual or alleged conduct by one business can result in negative public opinion about other Wells Fargo businesses. Although we take steps to minimize reputation risk in dealing with our customers and communities, as a large diversified financial services company with a relatively high industry profile, the risk will always be present in our organization.

#### The Parent relies on dividends from its subsidiaries for most of its revenue.

The Parent is a separate and distinct legal entity from its subsidiaries. It receives substantially all of its revenue from dividends from its subsidiaries. These dividends are the principal source of funds to pay dividends on the Parent s common and preferred stock and interest and principal on its debt. Various federal and/or state laws and regulations limit the amount of dividends that our bank and certain of our nonbank subsidiaries may pay to the Parent. Also, the Parent s right to participate in a distribution of assets upon a subsidiary s liquidation or reorganization is subject to the prior claims of the subsidiary s creditors. For more information, refer to Regulation and

24

#### **Table of Contents**

Supervision Dividend Restrictions and Holding Company Structure in our 2004 Form 10-K.

Our accounting policies and methods are key to how we report our financial condition and results of operations. They may require management to make estimates about matters that are uncertain.

Our accounting policies and methods are fundamental to how we record and report our financial condition and results of operations. Our management must exercise judgment in selecting and applying many of these accounting policies and methods so they comply with GAAP and reflect management s judgment of the most appropriate manner to report our financial condition and results. In some cases, management must select the accounting policy or method to apply from two or more alternatives, any of which might be reasonable under the circumstances yet might result in our reporting materially different amounts than would have been reported under a different alternative. Note 1 (Summary of Significant Accounting Policies) to Financial Statements in our 2004 Form 10-K describes our significant accounting policies.

Three accounting policies are critical to presenting our financial condition and results. They require management to make difficult, subjective or complex judgments about matters that are uncertain. Materially different amounts could be reported under different conditions or using different assumptions. These critical accounting policies relate to:
(1) the allowance for credit losses, (2) the valuation of mortgage servicing rights, and (3) pension accounting. Because of the uncertainty of estimates about these matters, we cannot provide any assurance that we will not:

significantly increase our allowance for credit losses and/or sustain credit losses that are significantly higher than the reserve provided;

recognize significant provision for impairment of our mortgage servicing rights; or significantly increase our pension liability.

For more information, see Critical Accounting Policies in our 2004 Form 10-K and refer in this report to Balance Sheet Analysis and Asset/Liability and Market Risk Management.

#### Changes in accounting standards could materially impact our financial statements.

From time to time the Financial Accounting Standards Board (FASB) and SEC may change the financial accounting and reporting standards that govern the preparation of our financial statements. These changes can be hard to predict and can materially impact how we record and report our financial condition and results of operations. In some cases, we could be required to apply a new or revised standard retroactively, resulting in our restating prior period financial statements.

#### We have businesses other than banking.

We are a diversified financial services company. In addition to banking, we provide insurance, investments, mortgages and consumer finance. Although we believe our diversity helps lessen the effect when downturns affect any one segment of our industry, it also means our earnings could be subject to different risks and uncertainties. We discuss some examples below.

25

#### **Table of Contents**

Merchant Banking. Our merchant banking business, which includes venture capital investments, has a much greater risk of capital losses than our traditional banking business. Also, it is difficult to predict the timing of any gains from this business. Realization of gains from our venture capital investments depends on a number of factors many beyond our control including general economic conditions, the prospects of the companies in which we invest, when these companies go public, the size of our position relative to the public float, and whether we are subject to any resale restrictions. Factors, such as a slowdown in consumer demand or a decline in capital spending, could result in declines in the values of our publicly-traded and private equity securities. If we determine that the declines are other than temporary, additional impairment charges would be recognized. Also, we will realize losses to the extent we sell securities at less than book value. For more information, see in this report Balance Sheet Analysis Securities Available for Sale.

Mortgage Banking. The effect of interest rates on our mortgage business can be large and complex. Changes in interest rates can affect loan origination fees and loan servicing fees, which account for a significant portion of mortgage-related revenues. A decline in mortgage rates generally increases the demand for mortgage loans as borrowers refinance, but also generally leads to accelerated payoffs in our mortgage servicing portfolio. Conversely, in a constant or increasing rate environment, we would expect fewer loans to be refinanced and a decline in payoffs in our servicing portfolio. We use dynamic, sophisticated models to assess the effect of interest rates on mortgage fees, amortization of mortgage servicing rights, and the value of mortgage servicing rights. The estimates of net income and fair value produced by these models, however, depend on assumptions of future loan demand, prepayment speeds and other factors that may overstate or understate actual experience. We use derivatives to hedge the value of our servicing portfolio but they do not cover the full value of the portfolio. We cannot assure that the hedges will offset significant decreases in the value of the portfolio. For more information, see Critical Accounting Policies Valuation of Mortgage Servicing Rights in our 2004 Form 10-K and Asset /Liability and Market Risk Management in this report.

#### We rely on other companies to provide key components of our business infrastructure.

Third parties provide key components of our business infrastructure such as internet connections and network access. Any disruption in internet, network access or other voice or data communication services provided by these third parties or any failure of these third parties to handle current or higher volumes of use could adversely affect our ability to deliver products and services to our customers and otherwise to conduct our business. Technological or financial difficulties of a third party service provider could adversely affect our business to the extent those difficulties result in the interruption or discontinuation of services provided by that party.

#### We have an active acquisition program.

We regularly explore opportunities to acquire financial institutions and other financial services providers. We cannot predict the number, size or timing of acquisitions. We typically do not comment publicly on a possible acquisition or business combination until we have signed a definitive agreement.

We must generally receive federal regulatory approval before we can acquire a bank or bank holding company. In determining whether to approve a proposed bank acquisition, federal bank regulators will consider, among other factors, the effect of the acquisition on competition,

26

#### **Table of Contents**

financial condition, and future prospects including current and projected capital ratios and levels, the competence, experience, and integrity of management and record of compliance with laws and regulations, the convenience and needs of the communities to be served, including the acquiring institution is record of compliance under the Community Reinvestment Act, and the effectiveness of the acquiring institution in combating money laundering activities. In addition, we cannot be certain when or if, or on what terms and conditions, any required regulatory approvals will be granted. We might be required to sell banks or branches as a condition to receiving regulatory approval.

Difficulty in integrating an acquired company may cause us not to realize expected revenue increases, cost savings, increases in geographic or product presence, and/or other projected benefits from the acquisition. The integration could result in higher than expected deposit attrition (run-off), loss of key employees, disruption of our business or the business of the acquired company, or otherwise adversely affect our ability to maintain relationships with customers and employees or achieve the anticipated benefits of the acquisition. Also, the negative effect of any divestitures required by regulatory authorities in acquisitions or business combinations may be greater than expected.

#### Legislative Risk

Our business model depends on sharing information among the family of companies owned by Wells Fargo to better satisfy our customers needs. Laws that restrict the ability of our companies to share information about customers could negatively affect our revenue and profit.

#### Our business could suffer if we fail to attract and retain skilled people.

Our success depends, in large part, on our ability to attract and retain key people. Competition for the best people in most activities we engage in can be intense. We may not be able to hire the best people or to keep them.

#### Our stock price can be volatile.

Our stock price can fluctuate widely in response to a variety of factors including:

actual or anticipated variations in our quarterly operating results;

recommendations by securities analysts;

new technology used, or services offered, by our competitors;

significant acquisitions or business combinations, strategic partnerships, joint ventures or capital commitments by or involving us or our competitors;

failure to integrate our acquisitions or realize anticipated benefits from our acquisitions;

operating and stock price performance of other companies that investors deem comparable to us;

news reports relating to trends, concerns and other issues in the financial services industry;

changes in government regulations; and

geopolitical conditions such as acts or threats of terrorism or military conflicts.

General market fluctuations, industry factors and general economic and political conditions and events, such as terrorist attacks, economic slowdowns or recessions, interest rate changes, credit loss trends or currency fluctuations, also could cause our stock price to decrease regardless of our operating results.

27

#### **Table of Contents**

#### CONTROLS AND PROCEDURES

#### **Disclosure Controls and Procedures**

As required by SEC rules, the Company s management evaluated the effectiveness, as of March 31, 2005, of the Company s disclosure controls and procedures. The Company s chief executive officer and chief financial officer participated in the evaluation. Based on this evaluation, the Company s chief executive officer and the chief financial officer concluded that the Company s disclosure controls and procedures were effective as of March 31, 2005.

#### **Internal Control Over Financial Reporting**

Internal control over financial reporting is defined in Rule 13a-15(f) promulgated under the Securities Exchange Act of 1934 as a process designed by, or under the supervision of, the company s principal executive and principal financial officers and effected by the company s board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that:

Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of assets of the company;

Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and

Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. No change occurred during first quarter 2005 that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

28

# WELLS FARGO & COMPANY AND SUBSIDIARIES CONSOLIDATED STATEMENT OF INCOME

	Quarter end			ded March 31,		
(in millions, except per share amounts)		2005		2004		
INTEREST INCOME						
Trading assets	\$	44	\$	34		
Securities available for sale		456		445		
Mortgages held for sale		430		334		
Loans held for sale		112		63		
Loans		4,780		3,957		
Other interest income		51		25		
Total interest income		5,873		4,858		
INTEREST EXPENSE						
Deposits		692		370		
Short-term borrowings		149		63		
Long-term debt		579		375		
Total interest expense		1,420		808		
NET INTEREST INCOME		4,453		4,050		
Provision for credit losses		585		404		
Net interest income after provision for credit losses		3,868		3,646		
NONINTEREST INCOME						
Service charges on deposit accounts		578		594		
Trust and investment fees		602		535		
Card fees		326		282		
Other fees		453		411		
Mortgage banking		814		315		
Operating leases		208		209		
Insurance		337		317		
Net gains (losses) on debt securities available for sale		<b>(4)</b>		33		
Net gains from equity investments		71		95		
Other		251		306		
Total noninterest income		3,636		3,097		
NONINTEREST EXPENSE						
Salaries		1,480		1,277		
Incentive compensation		465		391		
Employee benefits		547		492		

Edgar Filing: WELLS FARGO & CO/MN - Form 10-Q

Equipment Net occupancy Operating leases Other  Total noninterest expense  INCOME BEFORE INCOME TAX EXPENSE Income tax expense	370 404 158 1,268 4,692 2,812 956	301 294 155 1,119 4,029 2,714 947
NET INCOME	\$ 1,856	\$ 1,767
EARNINGS PER COMMON SHARE	\$ 1.09	\$ 1.04
DILUTED EARNINGS PER COMMON SHARE	\$ 1.08	\$ 1.03
DIVIDENDS DECLARED PER COMMON SHARE	\$ .48	\$ .45
Average common shares outstanding Diluted average common shares outstanding	1,695.4 1,715.7	1,699.3 1,721.2

The accompanying notes are an integral part of these statements.

29

# WELLS FARGO & COMPANY AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

(in millions, except shares)	March 31, 2005	December 31 2004	
ASSETS Cash and due from banks Federal funds sold, securities purchased under resale agreements and other short-term investments Trading assets Securities available for sale Mortgages held for sale Loans held for sale	\$ 13,467 4,784 8,487 31,685 38,724 1,769	\$ 12,903 5,020 9,000 33,717 29,723 8,739	3,206 10,538 32,857 26,361
Loans Allowance for loan losses Net loans	290,588 (3,783) 286,805	287,586 (3,762 283,824	(3,891)
Mortgage servicing rights, net Premises and equipment, net Goodwill Other assets	8,972 3,898 10,645 26,407	7,901 3,850 10,681 22,491	3,545 10,403
Total assets	\$ 435,643	\$ 427,849	\$ 397,354
LIABILITIES Noninterest-bearing deposits Interest-bearing deposits  Total deposits Short-term borrowings Accrued expenses and other liabilities Long term debt	\$ 82,872 190,291 273,163 24,451 22,649	\$ 81,082 193,776 274,858 21,962 19,583	170,116 248,369 20,397 19,756
Long-term debt  Total liabilities	76,903 397,166	73,580 389,983	
STOCKHOLDERS EQUITY Preferred stock	535	270	452

Edgar Filing: WELLS FARGO & CO/MN - Form 10-Q

Common stock \$1-2/3 par value, authorized			
6,000,000,000 shares; issued 1,736,381,025 shares	2,894	2,894	2,894
Additional paid-in capital	9,843	9,806	9,711
Retained earnings	27,512	26,482	23,796
Cumulative other comprehensive income	693	950	1,057
Treasury stock 44,059,109 shares, 41,789,388 shares and			
39,199,710 shares	(2,428)	(2,247)	(1,984)
Unearned ESOP shares	(572)	(289)	(484)
Total stockholders equity	38,477	37,866	35,442
Total liabilities and stockholders equity	\$ 435,643	\$ 427,849	\$ 397,354

The accompanying notes are an integral part of these statements.

30

**Table of Contents** 

# WELLS FARGO & COMPANY AND SUBSIDIARIES CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS EQUITY AND COMPREHENSIVE INCOME

(in millions, except shares)	Number <b>Of</b> common shares		Common	_			Treasury	earned ESOPoo shares	Total ekholders equity
BALANCE DECEMBER 31, 2003	1,698,109,374	\$214	\$ 2,894	\$ 9,643	\$ 22,842	\$ 938	\$ (1,833)	\$ (229)	\$ 34,469
Comprehensive income Net income Other comprehensive income,					1,767				1,767
net of tax: Translation adjustments Net unrealized gains on securities available for sale and other retained interests, net of						(2)			(2)
reclassification of \$58 million of net gains included in net income Net unrealized gains on derivatives and hedging activities, net of reclassification of \$314 million of net losses on						106			106
cash flow hedges included in net income						15			15
Total comprehensive income Common stock issued Common stock repurchased Preferred stock (321,000) issued	8,682,149 (11,077,068)			42	(47)		409 (633)		1,886 404 (633)
to ESOP Preferred stock released to		321		23				(344)	
ESOP Preferred stock (83,127)				(6)	)			89	83
converted to common shares Common stock dividends Change in Rabbi trust assets and similar arrangements (classified	1,466,860	(83)		9	(765)		74		(765)
as treasury stock) Other, net					(1)		(1)		(1) (1)
Net change	(928,059)	238		68	954	119	(151)	(255)	973

45

BALANCE MARCH 31, 2004	1,697,181,315	\$ 452	\$ 2,894	\$ 9,711	\$ 23,796	\$ 1,057	\$ (1,984)	\$ (484)	\$ 35,442
BALANCE DECEMBER 31, 2004	1,694,591,637	\$ 270	\$ 2,894	\$ 9,806	\$ 26,482	\$ 950	\$ (2,247)	\$ (289)	\$ 37,866
Comprehensive income Net income Other comprehensive income,					1,856				1,856
net of tax: Translation adjustments Net unrealized losses on securities available for sale and other retained interests, net of reclassification of \$9 million of net gains						(1)			(1)
included in net income Net unrealized gains on derivatives and hedging activities, net of reclassification of \$20 million of net gains on cash flow						(292)			(292)
hedges included in net income						36			36
Total comprehensive income Common stock issued Common stock repurchased Preferred stock (363,000)	6,505,126 (10,400,245)			12	(11)		352 (623)		1,599 353 (623)
issued to ESOP		363		24				(387)	
Preferred stock released to ESOP				(7)				104	97
Preferred stock (97,203) converted to common shares	1,625,398	(97)		7			90		
Common stock dividends Other, net		(1)		1	(815)				(815)
Net change	(2,269,721)	265		37	1,030	(257)	(181)	(283)	611

The accompanying notes are an integral part of these statements.

31

BALANCE MARCH 31, 2005 1,692,321,916 \$535 \$2,894 \$9,843 \$27,512 \$ 693 \$(2,428) \$(572) \$38,477

# WELLS FARGO & COMPANY AND SUBSIDIARIES CONSOLIDATED STATEMENT OF CASH FLOWS

(in millions)	•	Quarter end 2005	ded N	1 March 31, 2004	
Cash flows from operating activities:	ф	1.057	ф	1.767	
Net income	\$	1,856	\$	1,767	
Adjustments to reconcile net income to net cash provided by operating					
activities: Provision for credit losses		585		404	
Provision (reversal of provision) for mortgage servicing rights in		303		404	
excess of fair value		(271)		400	
Depreciation and amortization		1,053		866	
Net gains on securities available for sale		(7)		(85)	
Net gains on mortgage loan origination/sales activities		(293)		(98)	
Net losses (gains) on sales of loans		39		(4)	
Net losses (gains) on dispositions of premises and equipment		(6)		9	
Net gains on dispositions of operations		(1)		(1)	
Release of preferred shares to ESOP		97		83	
Net decrease (increase) in trading assets		513		(1,619)	
Net increase in deferred income taxes		461		87	
Net decrease (increase) in accrued interest receivable		(82)		1	
Net increase in accrued interest payable		130		38	
Originations of mortgages held for sale		(44,189)		(47,228)	
Proceeds from sales of mortgages held for sale		48,123		50,439	
Principal collected on mortgages held for sale		518		294	
Net increase in loans held for sale		(471)		(540)	
Other assets, net		(1,339)		(1,757)	
Other accrued expenses and liabilities, net		2,702		2,319	
Net cash provided by operating activities		9,418		5,375	
Cash flows from investing activities:					
Securities available for sale:					
Proceeds from sales		1,966		1,064	
Proceeds from prepayments and maturities		1,699		2,132	
Purchases		(2,183)		(2,657)	
Net cash acquired from (paid for) acquisitions		5		(32)	
Increase in banking subsidiaries loan originations, net of collections Proceeds from sales (including participations) of loans by banking		(4,900)		(8,428)	
subsidiaries		496		400	
Purchases (including participations) of loans by banking subsidiaries		(3,136)		(1,116)	
(		(-)/		( ,)	

Edgar Filing: WELLS FARGO & CO/MN - Form 10-Q

Principal collected on nonbank entities loans Loans originated by nonbank entities Proceeds from dispositions of operations Proceeds from sales of foreclosed assets Net decrease in federal funds sold, securities purchased under resale agreements and other short-term investments Net decrease (increase) in mortgage servicing rights Other, net		5,489 (7,731) 22 117 236 (1,021) (2,937)	4,023 (6,677) 1 53 527 71 (1,219)
Net cash used by investing activities		(11,878)	(11,858)
Cash flows from financing activities:  Net increase (decrease) in deposits  Net increase (decrease) in short-term borrowings  Proceeds from issuance of long-term debt  Repayment of long-term debt  Proceeds from issuance of common stock  Repurchase of common stock  Payment of cash dividends on common stock  Other, net		(1,695) 2,489 9,015 (5,680) 329 (623) (815) 4	842 (4,262) 12,336 (2,947) 349 (633) (765) (12)
Net cash provided by financing activities		3,024	4,908
Net change in cash and due from banks		564	(1,575)
Cash and due from banks at beginning of quarter		12,903	15,547
Cash and due from banks at end of quarter	\$	13,467	\$ 13,972
Supplemental disclosures of cash flow information: Cash paid during the quarter for: Interest Income taxes Noncash investing and financing activities: Net transfers from loans to mortgages held for sale	<b>\$</b>	1,550 461 13,448	\$ 846 677 112
Net transfers from loans held for sale to loans Transfers from loans to foreclosed assets		7,444 149	121

The accompanying notes are an integral part of these statements.

#### **Table of Contents**

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Wells Fargo & Company is a diversified financial services company. We provide banking, insurance, investments, mortgage banking and consumer finance through banking stores, the internet and other distribution channels to consumers, businesses and institutions in all 50 states of the U.S. and in other countries. When we refer to the Company, we, our and us in this Form 10-Q, we mean Wells Fargo & Company and Subsidiaries (consolidated). Wells Fargo & Company (the Parent) is a financial holding company and a bank holding company.

Our accounting and reporting policies conform with generally accepted accounting principles (GAAP) and practices in the financial services industry. To prepare the financial statements in conformity with GAAP, management must make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and income and expenses during the reporting period.

The information furnished in these unaudited interim statements reflects all adjustments that are, in the opinion of management, necessary for a fair statement of the results for the periods presented. These adjustments are of a normal recurring nature, unless otherwise disclosed in this Form 10-Q. The results of operations in the interim statements do not necessarily indicate the results that may be expected for the full year. The interim financial information should be read in conjunction with the Company s Annual Report on Form 10-K for the year ended December 31, 2004 (2004 Form 10-K).

Descriptions of our significant accounting policies are included in Note 1 (Summary of Significant Accounting Policies) to Financial Statements in our 2004 Form 10-K. There have been no significant changes to these policies.

#### STOCK-BASED COMPENSATION

We have several stock-based employee compensation plans, which are described more fully in Note 15 (Common Stock and Stock Plans) to Financial Statements in our 2004 Form 10-K. As permitted by Statement of Financial Accounting Standards No. 123 (FAS 123), *Accounting for Stock-Based Compensation*, we have elected to continue applying the intrinsic value method of Accounting Principles Board Opinion 25, *Accounting for Stock Issued to Employees* (APB 25), in accounting for stock-based employee compensation plans. Pro forma net income and earnings per common share information is provided in the table on the following page, as if we accounted for employee stock option plans under the fair value method of FAS 123.

On December 16, 2004, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 123 (revised 2004), *Shared-Based Payment* (FAS 123R), which replaces FAS 123 and supercedes APB 25. Securities and Exchange Commission (SEC) registrants were originally required to adopt FAS 123R s provisions at the beginning of their first interim period after June 15, 2005. On April 14, 2005, the SEC announced that registrants could delay adoption of FAS 123R s provisions until the beginning of their next fiscal year. We currently expect to adopt FAS 123R on January 1, 2006, as required, which will require us to measure the cost of employee services received in exchange for an award of equity instruments, such as stock options or restricted stock, based on the fair value of the award on the grant date. That cost must be recognized in the statement of income over the vesting period of the award.

33

#### **Table of Contents**

(in millions, except per share amounts)	(	Quarter end 2005	ded M	farch 31, 2004
Net income, as reported Add: Stock-based employee compensation expense included in reported net income, net of tax	\$	1,856	\$	1,767
Less: Total stock-based employee compensation expense under the fair value method for all awards, net of tax		(125)		(163)
Net income, pro forma	\$	1,731	\$	1,605
Earnings per common share As reported Pro forma Diluted earnings per common share	\$	1.09 1.02	\$	1.04 .94
As reported Pro forma	\$	1.08 1.01	\$	1.03 .93

Stock options granted in each of our February 2005 and February 2004 grants, under our Long-Term Incentive Plan, fully vested upon grant, resulting in full recognition of stock-based compensation expense for both grants under the fair value method in the table above.

#### 2. BUSINESS COMBINATIONS

We regularly explore opportunities to acquire financial services companies and businesses. Generally, we do not make a public announcement about an acquisition opportunity until a definitive agreement has been signed.

At March 31, 2005, we had two pending business combinations with total assets of approximately \$720 million. We expect to complete these transactions in 2005.

# 3. FEDERAL FUNDS SOLD, SECURITIES PURCHASED UNDER RESALE AGREEMENTS AND OTHER SHORT-TERM INVESTMENTS

The following table provides the detail of federal funds sold, securities purchased under resale agreements and other short-term investments.

(in millions)	I	Mar. 31, 2005	Dec. 31, 2004	Mar. 31, 2004
Federal funds sold and securities purchased under resale				
agreements	\$	2,763	\$ 3,009	\$ 1,885
Interest-earning deposits		1,376	1,397	767

Other short-term investments 645 614 554

Total \$ 4,784 \$ 5,020 \$ 3,206

34

#### 4. SECURITIES AVAILABLE FOR SALE

The following table provides the cost and fair value for the major categories of securities available for sale carried at fair value. There were no securities classified as held to maturity as of the periods presented.

(in millions)	Cost	Es	31, 2005 timated fair value	Cost	Dec. 31, 2004 Estimated fair value	Cost	Mar. 31, 2004 Estimated fair value
Securities of U.S. Treasury and federal agencies Securities of U.S. states and	\$ 935	\$	939	\$ 1,128	\$ 1,140	\$ 1,193	\$ 1,235
political subdivisions	3,343		3,492	3,429	3,621	3,138	3,320
Mortgage-backed securities: Federal agencies Private collateralized	17,937		18,412	20,198	20,944	19,682	20,532
mortgage obligations (1)	4,784		4,849	4,082	4,199	3,733	3,922
Total mortgage-backed							
securities	22,721		23,261	24,280	25,143	23,415	24,454
Other	3,083		3,158	2,974	3,117	3,074	3,271
Total debt securities	30,082		30,850	31,811	33,021	30,820	32,280
Marketable equity securities	673		835	507	696	414	577
Total	\$ 30,755	\$	31,685	\$ 32,318	\$ 33,717	\$ 31,234	\$ 32,857

The following table provides the components of the estimated unrealized net gains on securities available for sale. The estimated unrealized net gains and losses on securities available for sale are reported on an after-tax basis as a component of cumulative other comprehensive income.

(in millions)	ľ	Mar. 31, 2005	Dec. 31, 2004	Mar. 31, 2004
Estimated unrealized gross gains Estimated unrealized gross losses	\$	1,043 (113)	\$ 1,438 (39)	\$ 1,661 (38)
Estimated unrealized net gains	\$	930	\$ 1,399	\$ 1,623

<sup>(1)</sup> A majority of all private collateralized mortgage obligations are AAA-rated bonds collateralized by 1-4 family residential first mortgages.

The following table shows the realized net gains on the sales of securities from the securities available for sale portfolio, including marketable equity securities.

(in millions)  Realized gross gains Realized gross losses (1)	Q	Quarter ended March 31, 2005 2004							
	\$	113 (106)	\$	96 (11)					
Realized net gains	\$	7	\$	85					

<sup>(1)</sup> Includes other-than-temporary impairment of \$10 million for first quarter 2005 and none for first quarter 2004.

#### 5. LOANS AND ALLOWANCE FOR CREDIT LOSSES

A summary of the major categories of loans outstanding is shown in the following table. Outstanding loan balances reflect unearned income, net deferred loan fees, and unamortized discount and premium totaling \$3,793 million, \$3,766 million and \$3,681 million, at March 31, 2005, December 31, 2004, and March 31, 2004, respectively.

(in millions)	Mar. 31, 2005	Dec. 31, 2004	Mar. 31, 2004
Commercial and commercial real estate:			
Commercial	\$ 56,245	\$ 54,517	\$ 48,034
Other real estate mortgage	29,941	29,804	28,323
Real estate construction	9,392	9,025	8,259
Lease financing	5,121	5,169	5,018
Total commercial and commercial real estate Consumer:	100,699	98,515	89,634
Real estate 1-4 family first mortgage	77,281	87,686	90,563
Real estate 1-4 family junior lien mortgage	53,867	52,190	40,281
Credit card	10,128	10,260	8,357
Other revolving credit and installment	44,250	34,725	32,755
Total consumer	185,526	184,861	171,956
Foreign	4,363	4,210	2,626
Total loans	\$ 290,588	\$ 287,586	\$ 264,216

The recorded investment in impaired loans and the methodology used to measure impairment was:

(in millions)	I	I	Dec. 31, 2004	Mar. 31, 2004		
Impairment measurement based on: Collateral value method Discounted cash flow method	\$	198 99	\$	183 126	\$	324 197
Total (1)	\$	297	\$	309	\$	521

(1) Includes \$89 million, \$107 million and \$40 million of impaired loans with a related allowance of \$17 million, \$17 million and \$6 million at March 31, 2005, December 31, 2004 and March 31, 2004, respectively.
The average recorded investment in impaired loans during first quarter 2005 and 2004 was \$302 million and \$568 million, respectively.

36

#### **Table of Contents**

The allowance for credit losses consists of the allowance for loan losses and the reserve for unfunded credit commitments. Changes in the allowance for credit losses were:

(in millions)	Quarter ended March 31 <b>2005</b> 2004					
Balance, beginning of period	\$	3,950	\$	3,891		
Provision for credit losses		585		404		
Loan charge-offs: Commercial and commercial real estate:						
Commercial		(84)		(111)		
Other real estate mortgage		(3)		(7)		
Real estate construction		(5)		(3)		
Lease financing		(10)		(12)		
Total commercial and commercial real estate Consumer:		(102)		(133)		
Real estate 1-4 family first mortgage		(36)		(13)		
Real estate 1-4 family junior lien mortgage		(33)		(29)		
Credit card		(127)		(109)		
Other revolving credit and installment		(350)		(224)		
Total consumer		(546)		(375)		
Foreign		(81)		(28)		
Total loan charge-offs		(729)		(536)		
Loan recoveries:						
Commercial and commercial real estate:		20		10		
Commercial Other well extens records		30		42		
Other real estate mortgage Real estate construction		8		2 1		
Lease financing		5		6		
Total commercial and commercial real estate		43		51		
Consumer:  Real actate 1.4 family first mortgage		2		1		
Real estate 1-4 family first mortgage Real estate 1-4 family junior lien mortgage		3 6		1 4		
Credit card		21		15		
Other revolving credit and installment		63		56		
Total consumer		93		76		
Foreign		8		5		
<del>-</del>						

Edgar Filing: WELLS FARGO & CO/MN - Form 10-Q

Total loan recoveries	144	132
Net loan charge-offs	(585)	(404)
Balance, end of period	\$ 3,950	\$ 3,891
Components: Allowance for loan losses Reserve for unfunded credit commitments (1)	\$ 3,783 167	\$ 3,891
Allowance for credit losses	\$ 3,950	\$ 3,891
Net loan charge-offs (annualized) as a percentage of average total loans	.83%	.63%
Allowance for loan losses as a percentage of total loans Allowance for credit losses as a percentage of total loans	1.30% 1.36	1.47% 1.47

37

<sup>(1)</sup> Effective September 30, 2004, we transferred the portion of the allowance for loan losses related to commercial lending commitments and letters of credit to other liabilities.

#### 6. OTHER ASSETS

The components of other assets were:

(in millions)		Mar. 31, 2005			Mar. 31, 2004
Nonmarketable equity investments:					
Private equity investments	\$	1,458	\$	1,449	\$ 1,693
Federal bank stock		1,697		1,713	1,732
All other		2,025		2,067	1,633
Total nonmarketable equity investments (1)		5,180		5,229	5,058
Operating lease assets		3,530		3,642	3,397
Accounts receivable		4,050		2,682	2,348
Interest receivable		1,565		1,483	1,286
Core deposit intangibles		572		603	703
Foreclosed assets		207		212	222
Due from customers on acceptances		141		170	130
Other		11,162		8,470	8,869
Total other assets	\$	26,407	\$	22,491	\$ 22,013

(1) At March 31, 2005, December 31, 2004, and March 31, 2004, \$3.3 billion, \$3.3 billion and \$3.0 billion, respectively, of nonmarketable equity investments, including all federal bank stock, were accounted for at cost. Income related to nonmarketable equity investments was:

	enc	Quarter arch 31,
(in millions)	2005	2004
Nonmarketable equity investments: Net gains from private equity investments	\$ 60	\$ 43
Net gains (losses) from all other nonmarketable equity investments	(4)	14
Net gains from nonmarketable equity investments	\$ 56	\$ 57

38

#### **Table of Contents**

#### 7. INTANGIBLE ASSETS

The gross carrying amount of intangible assets and accumulated amortization at March 31, 2005 and 2004 was:

(in millions)		Gross carrying amount	2005 Accumulated amortization		Gross carrying amount		March 31, 2004 Accumulated amortization	
Amortized intangible assets: Mortgage servicing rights, before valuation allowance (1) Core deposit intangibles Other	\$	20,173 2,423 568	\$	9,907 1,851 309	\$	16,392 2,426 394	\$	8,122 1,723 279
Total amortized intangible assets	\$	23,164	\$	12,067	\$	19,212	\$	10,124
Unamortized intangible asset (trademark)	\$	14			\$	14		

(1) See Note 14 for additional information on mortgage servicing rights and the related valuation allowance. As of March 31, 2005, the current year and estimated future amortization expense for amortized intangible assets was:

(in millions)	Mortgage servicing rights	int	Core deposit angibles	Other	Total
Three months ended March 31, 2005 (actual)	\$ 470	\$	32	\$ 13	\$ 515
Estimate for year ended December 31, 2005 2006 2007	\$ 1,807 1,511 1,216	\$	123 110 100	\$ 51 46 43	\$ 1,981 1,667 1,359
2008 2009 2010	996 837 702		92 85 76	26 23 22	1,114 945 800

We based the projections of amortization expense for mortgage servicing rights shown above on existing asset balances and the existing interest rate environment as of March 31, 2005. Future amortization expense may be significantly different depending upon changes in the mortgage servicing portfolio, mortgage interest rates and market conditions. We based the projections of amortization expense for core deposit intangibles shown above on existing asset balances at March 31, 2005. Future amortization expense may vary based on additional core deposit intangibles acquired through business combinations.

39

#### **Table of Contents**

#### 8. GOODWILL

The changes in the carrying amount of goodwill as allocated to our operating segments for goodwill impairment analysis were:

(in millions)	mmunity Banking	V	Wholesale Banking	ells Fargo Financial	nsolidated Company
Balance December 31, 2003 Goodwill from business combinations	\$ 7,286	\$	2,735 32	\$ 350	\$ 10,371 32
Balance March 31, 2004	\$ 7,286	\$	2,767	\$ 350	\$ 10,403
Balance December 31, 2004	\$ 7,291	\$	3,037	\$ 353	\$ 10,681
Reduction in goodwill related to divested business Revision in goodwill related to business combinations	(31)		(5)		(31)
Balance March 31, 2005	\$ 7,260	\$	3,032	\$ 353	\$ 10,645

For our goodwill impairment analysis, we allocate all of the goodwill to the individual operating segments. For management reporting we do not allocate all of the goodwill to the individual operating segments: some is allocated at the enterprise level. See Note 12 for further information on management reporting. The balances of goodwill for management reporting were:

(in millions)	munity Banking	Wholesale Banking		ls Fargo inancial	Enterprise		solidated Company
March 31, 2004	\$ 3,439	\$ 817	\$	350	\$	5,797	\$ 10,403
March 31, 2005	\$ 3,413	\$ 1,082	\$	353	\$	5,797	\$ 10,645

40

#### 9. PREFERRED STOCK

We are authorized to issue 20 million shares of preferred stock and 4 million shares of preference stock, both without par value. Preferred shares outstanding rank senior to common shares both as to dividends and liquidation preference but have no general voting rights. We have not issued any preference shares under this authorization.

	Shares iss Mar. 31, 2005	Dec. 31, 2004	Mar. 31, 2004	N	Carryin <b>1ar. 31</b> , <b>2005</b>	g amount ( Dec. 31, 2004	Ma	ar. 31,	Adjustable dividends rate nimumMaximum		
ESOP Preferred Stock (1):											
2005	270,737			\$	271	\$	\$		9.75%	10.75%	
2004	84,480	89,420	237,903		84	90		238	8.50	9.50	
2003	60,513	60,513	68,208		61	61		68	8.50	9.50	
2002	46,694	46,694	53,641		47	47		54	10.50	11.50	
2001	34,279	34,279	40,206		34	34		40	10.50	11.50	
2000	24,362	24,362	29,492		24	24		30	11.50	12.50	
1999	8,722	8,722	11,032		9	9		11	10.30	11.30	
1998	2,985	2,985	4,075		3	3		4	10.75	11.75	
1997	2,206	2,206	4,081		2	2		4	9.50	10.50	
1996	382	382	2,927					3	8.50	9.50	
1995			408						10.00	10.00	
Total ESOP Preferred Stock	535,360	269,563	451,973	\$	535	\$ 270	\$	452			
Unearned ESOP shares (2)				\$	(572)	\$ (289)	\$	(484)			

<sup>(1)</sup> Liquidation preference \$1,000.

<sup>(2)</sup> In accordance with the American Institute of Certified Public Accountants (AICPA) Statement of Position 93-6, *Employers Accounting for Employee Stock Ownership Plans*, we recorded a corresponding charge to unearned ESOP shares in connection with the issuance of the ESOP Preferred Stock. The unearned ESOP shares are

reduced as shares of the ESOP Preferred Stock are committed to be released.

41

#### 10. EMPLOYEE BENEFITS

We sponsor noncontributory qualified defined benefit retirement plans including the Cash Balance Plan. The Cash Balance Plan is an active plan, which covers eligible employees (except employees of certain subsidiaries).

We expect that we will not be required to make a minimum contribution in 2005 for the Cash Balance Plan. The maximum contribution amount in 2005 for the Cash Balance Plan depends on several factors, including the finalization of participant data. Our decision on how much to contribute, if any, depends on other factors, including the actual investment performance of plan assets. Given these uncertainties, we cannot at this time reliably estimate the maximum deductible contribution or the amount that we will contribute in 2005 to the Cash Balance Plan.

The net periodic benefit cost for first quarter 2005 and 2004 was:

									er ende	ed March 31,		
						2005						2004
	Pension benefits						Pension benefits					
				Non-	(	<b>Other</b>			]	Non-	(	Other
(in millions)	Qua	lified	qua	lified	bei	nefits	Qua	lified	qual	lified	ber	nefits
<b>S</b>	ф	50	ф	-	ф	-	¢.	40	ф	_	ф	2
Service cost	\$	52	\$	5	\$	5	\$	40	\$	5	\$	3
Interest cost		55		3		11		51		3		10
Expected return on plan												
assets		<b>(98)</b>				<b>(6)</b>		(78)				(5)
Recognized net actuarial loss												
(1)		17		1		2		11				1
Amortization of prior service				-		_						
•		(1)		(1)								(1)
cost		(1)		(1)								(1)
Net periodic benefit cost	\$	25	\$	8	\$	12	\$	24	\$	8	\$	8

(1) Net actuarial loss is generally amortized over five years.

42

#### 11. EARNINGS PER COMMON SHARE

The table below shows earnings per common share and diluted earnings per common share and reconciles the numerator and denominator of both earnings per common share calculations.

(in millions, except per share amounts)	Quarter en 2005	ided N	March 31, 2004
Net income (numerator)	\$ 1,856	\$	1,767
EARNINGS PER COMMON SHARE Average common shares outstanding (denominator)	1,695.4		1,699.3
Per share	\$ 1.09	\$	1.04
DILUTED EARNINGS PER COMMON SHARE Average common shares outstanding Add: Stock options Restricted share rights  Diluted average common shares outstanding (denominator)	1,695.4 20.0 .3 1,715.7		1,699.3 21.5 .4 1,721.2
Per share	\$ 1.08	\$	1.03

In first quarter 2005 and 2004, options to purchase 2.6 million and 2.2 million shares, respectively, were outstanding but not included in the calculation of earnings per share because the exercise price was higher than the market price, and therefore they were antidilutive.

#### 12. OPERATING SEGMENTS

We have three lines of business for management reporting: Community Banking, Wholesale Banking and Wells Fargo Financial. The results for these lines of business are based on our management accounting process, which assigns balance sheet and income statement items to each responsible operating segment. This process is dynamic and, unlike financial accounting, there is no comprehensive, authoritative guidance for management accounting equivalent to generally accepted accounting principles. The management accounting process measures the performance of the operating segments based on our management structure and is not necessarily comparable with similar information for other financial services companies. We define our operating segments by product type and customer segments. If the management structure and/or the allocation process changes, allocations, transfers and assignments may change. In first quarter 2005, results for prior periods have been restated for comparability due to such a change.

The Community Banking Group offers a complete line of diversified financial products and services to consumers and small businesses with annual sales generally up to \$10 million in which the owner generally is the financial decision maker. Community Banking also offers investment management and other services to retail customers and high net worth individuals, insurance, securities brokerage through affiliates and venture capital financing. These products and services include *Wells Fargo Advantage Funds*<sup>SM</sup>, a family of mutual funds, as well as personal trust, employee benefit trust and agency assets. Loan products include lines of credit, equity lines and loans, equipment and transportation (auto, recreational vehicle and marine) loans, education loans, origination and purchase of residential mortgage loans and servicing of mortgage loans and credit cards. Other credit products and financial services available to small businesses and their owners include receivables and inventory financing, equipment leases, real estate financing, Small Business Administration financing, venture capital financing, cash management, payroll services, retirement plans, medical savings accounts and credit and debit card processing. Consumer and business deposit products include checking accounts, savings deposits, market rate accounts, Individual Retirement Accounts (IRAs), time deposits and debit cards.

Community Banking serves customers through a wide range of channels, which include traditional banking stores, in-store banking centers, business centers and ATMs. Also, *Phone Bank*<sup>SM</sup> centers and the National Business Banking Center provide 24-hour telephone service. Online banking services include single sign-on to online banking, bill pay and brokerage, as well as online banking for small business.

The Wholesale Banking Group serves businesses across the United States with annual sales generally in excess of \$10 million. Wholesale Banking provides a complete line of commercial, corporate and real estate banking products and services. These include traditional commercial loans and lines of credit, letters of credit, asset-based lending, equipment leasing, mezzanine financing, high-yield debt, international trade facilities, foreign exchange services, treasury management, investment management, institutional fixed income and equity sales, online/electronic products such as the CEO® (Commercial Electronic Office®) portal, insurance brokerage services and investment banking services. Wholesale Banking manages and administers institutional investments and mutual funds, including the Wells Fargo Advantage Funds. Upon the April 2005 merger of the Wells Fargo Funds® and certain funds acquired in the Strong Financial transaction, we renamed our mutual fund family the Wells Fargo Advantage

44

#### **Table of Contents**

Funds. Wholesale Banking includes the majority ownership interest in the Wells Fargo HSBC Trade Bank, which provides trade financing, letters of credit and collection services and is sometimes supported by the Export-Import Bank of the United States (a public agency of the United States offering export finance support for American-made products). Wholesale Banking also supports the commercial real estate market with products and services such as construction loans for commercial and residential development, land acquisition and development loans, secured and unsecured lines of credit, interim financing arrangements for completed structures, rehabilitation loans, affordable housing loans and letters of credit, permanent loans for securitization, commercial real estate loan servicing and real estate and mortgage brokerage services.

Wells Fargo Financial includes consumer finance and auto finance operations. Consumer finance operations make direct consumer and real estate loans to individuals and purchase sales finance contracts from retail merchants from offices throughout the United States and in Canada, Latin America, the Caribbean, Guam and Saipan. Automobile finance operations specialize in purchasing sales finance contracts directly from automobile dealers and making loans secured by automobiles in the United States, Canada and Puerto Rico. Wells Fargo Financial also provides credit cards and lease and other commercial financing.

**The Other Column** consists of unallocated goodwill balances held at the enterprise level. This column also may include separately identified transactions recorded at the enterprise level for management reporting.

(income/expense in millions, average balances in billions)	Community Banking		E	nolesale Banking	Fi	s Fargo nancial		Other		solidated Company
Quarter ended March 31,	2005	2004	2005	2004	2005	2004	2005	2004	2005	2004
Net interest income (1)	\$ 3,119	\$ 2,844	\$ 565	\$ 562	<b>\$ 769</b>	\$ 644	\$	\$	\$ 4,453	\$ 4,050
Provision for credit losses	203	214	4	23	378	167			585	404
Noninterest income	2,699	2,167	845	828	92	102			3,636	3,097
Noninterest expense	3,507	2,994	745	669	440	366			4,692	4,029
Income before income tax										
expense	2,108	1,803	661	698	43	213			2,812	2,714
Income tax expense	704	620	236	250	16	77			956	947
Net income	\$ 1,404	\$ 1,183	\$ 425	\$ 448	\$ 27	\$ 136	\$	\$	\$ 1,856	\$ 1,767
Average loans Average assets	\$ 192.6 302.9	\$ 180.3 277.7	\$ 59.5 85.1	\$ 50.3 75.7	\$35.2 37.2	\$ 25.8 27.4	\$ 5.8	\$ 5.8	\$ 287.3 431.0	\$ 256.4 386.6
Average core deposits	206.2	188.3	25.6	24.7		.1			231.8	213.1

(1) Net interest income is the difference between interest earned on assets and the cost of liabilities to fund those assets. Interest earned includes actual interest earned on segment assets and, if the segment has excess liabilities, interest credits for providing funding to other segments. The cost of liabilities includes interest expense on segment liabilities and, if the segment does not have enough liabilities to fund its assets, a funding charge based on the cost of excess liabilities from another segment. In general, Community Banking has excess liabilities and receives interest credits for the funding it provides to other segments.

#### 13. VARIABLE INTEREST ENTITIES

We are a variable interest holder in certain special-purpose entities that are consolidated because we will absorb a majority of each entity s expected losses, receive a majority of each entity s expected returns or both. We do not hold a majority voting interest in these entities. Substantially all of these entities were formed to invest in securities and to securitize real estate investment trust securities and had approximately \$6 billion in total assets at both March 31, 2005, and December 31, 2004. The primary activities of these entities consist of acquiring and disposing of, and investing and reinvesting in securities, and issuing beneficial interests secured by those securities to investors. The creditors of substantially all of these consolidated entities have no recourse against our general credit.

We hold variable interests greater than 20% but less than 50% in certain special-purpose entities formed to provide affordable housing and to securitize high-yield corporate debt that had approximately \$3 billion in total assets at both March 31, 2005, and December 31, 2004. We are not required to consolidate these entities. Our maximum exposure to loss related to these unconsolidated entities was approximately \$900 million at March 31, 2005, and \$950 million at December 31, 2004.

#### 14. MORTGAGE BANKING ACTIVITIES

Mortgage banking activities, included in the Community Banking and Wholesale Banking operating segments, consist of residential and commercial mortgage originations and servicing.

The components of mortgage banking noninterest income were:

(in millions)	Quarter ended March 3 2005 200				
Servicing fees, net of amortization and provision for impairment Net gains on mortgage loan origination/sales activities All other	\$	456 293 65	\$	166 98 51	
Total mortgage banking noninterest income	\$	814	\$	315	

Each quarter, we evaluate mortgage servicing rights (MSRs) for possible impairment based on the difference between the carrying amount and current fair value of the MSRs. If a temporary impairment exists, we establish a valuation allowance for any excess of amortized cost, as adjusted for hedge accounting, over the current fair value through a charge to income. We have a policy of reviewing MSRs for other-than-temporary impairment each quarter and recognize a direct write-down when the recoverability of a recorded valuation allowance is determined to be remote. Unlike a valuation allowance, a direct write-down permanently reduces the carrying value of the MSRs and the valuation allowance, precluding subsequent reversals. (See Note 1 Transfers and Servicing of Financial Assets to Financial Statements in our 2004 Form 10-K for additional discussion of our policy for valuation of MSRs.)

46

#### **Table of Contents**

The changes in mortgage servicing rights were:

		arch 31,		
(in millions)		2005		2004
Mortgage servicing rights:				
Balance, beginning of quarter	\$	9,466	\$	8,848
Originations (1)		385		338
Purchases (1)		535		268
Amortization		<b>(470)</b>		(511)
Write-down		250		(169)
Other (includes changes in mortgage servicing rights due to hedging)		350		(504)
Balance, end of quarter	\$	10,266	\$	8,270
Valuation allowance:	Φ	1.565	Φ	1.042
Balance, beginning of quarter	\$	1,565	\$	1,942
Provision (reversal of provision) for mortgage servicing rights in excess of fair value		(271)		400
Write-down of mortgage servicing rights		(2/1)		(169)
write-down of mortgage servicing rights				(109)
Balance, end of quarter	\$	1,294	\$	2,173
Management in a sink and	ø	0.073	Ф	( 007
Mortgage servicing rights, net	\$	8,972	\$	6,097
Ratio of mortgage servicing rights to related loans serviced for others		1.24%		1.00%

<sup>(1)</sup> Based on March 31, 2005, assumptions, the weighted-average amortization period for mortgage servicing rights added during the quarter was approximately 5.0 years.

The components of the managed servicing portfolio were:

(in billions)	2005	Ma	arch 31, 2004
Loans serviced for others Owned loans serviced (portfolio and held for sale)	\$ 724 116	\$	609 116
Total owned servicing Sub-servicing	840 33		725 28

Total managed servicing portfolio

\$

873

753

\$

47

**Table of Contents** 

### 15. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS

Following are the condensed consolidating financial statements of the Parent and Wells Fargo Financial Inc. and its wholly-owned subsidiaries (WFFI). The Wells Fargo Financial business segment for management reporting (see Note 12) consists of WFFI and other affiliated consumer finance entities managed by WFFI that are included within other consolidating subsidiaries in the following tables.

# **Condensed Consolidating Statement of Income**

			Od	Qua	arter ended I	Marc	farch 31, 2005	
(in millions)	Parent	WFFI	Other consolidating subsidiaries	Elir	minations	Co	onsolidated Company	
Dividends from subsidiaries: Bank Nonbank	\$ 2,750 105	\$	\$	\$	(2,750) (105)	\$		
Interest income from loans Interest income from subsidiaries	434	1,001	3,779		(434)		4,780	
Other interest income	28	34	1,031				1,093	
Total interest income	3,317	1,035	4,810		(3,289)		5,873	
Deposits Short-term borrowings Long-term debt	50 369	33 308	692 180 132		(114) (230)		692 149 579	
Total interest expense	419	341	1,004		(344)		1,420	
<b>NET INTEREST INCOME</b> Provision for credit losses	2,898	694 350	3,806 235		(2,945)		4,453 585	
Net interest income after provision for credit losses	2,898	344	3,571		(2,945)		3,868	
NONINTEREST INCOME Fee income nonaffiliates		54	1 005				1,959	
Other	24	47	1,905 1,638		(32)		1,677	
Total noninterest income	24	101	3,543		(32)		3,636	
NONINTEREST EXPENSE Salaries and benefits	30	241	2,221				2,492	

73

Other	37			181	2,104	2,200	
Total noninterest expense		67		422	4,325	(122)	4,692
INCOME BEFORE INCOME TAX EXPENSE (BENEFIT) AND EQUITY IN UNDISTRIBUTED INCOME OF SUBSIDIARIES Income tax expense (benefit) Equity in undistributed income of subsidiaries		2,855 (17) (1,016)		23 8	2,789 965	(2,855) 1,016	2,812 956
NET INCOME	\$	1,856	\$	15	\$ 1,824	\$ (1,839)	\$ 1,856

48

**Table of Contents** 

# **Condensed Consolidating Statement of Income**

			0.1	Quarter ended	March 31, 2004		
	_		Other consolidating		Consolidated		
(in millions)	Parent	WFFI	subsidiaries	Eliminations	Company		
Dividends from subsidiaries:							
Bank	\$ 500	\$	\$	\$ (500)	\$		
Nonbank Interest income from loans	139	807	3,150	(139)	3,957		
Interest income from subsidiaries	200	007	3,130	(200)	3,731		
Other interest income	23	19	859	` ,	901		
Total interest income	862	826	4,009	(839)	4,858		
Deposits			370		370		
Short-term borrowings	21	8	83	(49)	63		
Long-term debt	163	241	98	(127)	375		
Total interest expense	184	249	551	(176)	808		
NET INTERPOT INCOME	<b>65</b> 0	500	2.450	(662)	4.050		
NET INTEREST INCOME Provision for credit losses	678	577 161	3,458 243	(663)	4,050 404		
1 Tovision for credit losses		101	243		404		
Net interest income after provision							
for credit losses	678	416	3,215	(663)	3,646		
NONINTEREST INCOME							
Fee income nonaffiliates		56	1,766		1,822		
Other	42	48	1,200	(15)	1,275		
Total noninterest income	42	104	2,966	(15)	3,097		
NONINTEREST EXPENSE							
Salaries and benefits	25	221	1,914		2,160		
Other	13	121	1,777	(42)	1,869		
Total noninterest expense	38	342	3,691	(42)	4,029		
	682	178	2,490	(636)	2,714		

INCOME BEFORE INCOME TAX EXPENSE (BENEFIT) AND EQUITY IN UNDISTRIBUTED INCOME OF SUBSIDIARIES					
Income tax expense (benefit)	(8)	63	892		947
Equity in undistributed income of					
subsidiaries	1,077			(1,077)	
NET INCOME	\$ 1,767	\$ 115	\$ 1,598	\$ (1,713)	\$ 1,767
		49			

**Table of Contents** 

# **Condensed Consolidating Balance Sheet**

(in millions)		Parent		WFFI		Other asolidating absidiaries	Eli	Eliminations		h 31, 2005 ensolidated Company
ASSETS										
Cash and cash equivalents due										
from: Subsidiary banks	\$	11,014	\$	170	\$		\$	(11,184)	\$	
Nonaffiliates	Ф	220	Ф	487	Ф	17,544	φ	(11,104)	Ф	18,251
Securities available for sale		1,403		1,827		28,460		(5)		31,685
Mortgages and loans held for sale		1,.00		149		40,344		(0)		40,493
Loans		1		35,449		255,138				290,588
Loans to subsidiaries:				,		,				•
Bank		1,700						(1,700)		
Nonbank		39,377		872				(40,249)		
Allowance for loan losses				(949)		(2,834)				(3,783)
Net loans		41,078		35,372		252,304		(41,949)		286,805
Investments in subsidiaries:										
Bank		34,033						(34,033)		
Nonbank		4,304						(4,304)		
Other assets		6,265		846		52,767		(1,469)		58,409
Total assets	\$	98,317	\$	38,851	\$	391,419	\$	(92,944)	\$	435,643
LIABILITIES AND										
STOCKHOLDERS EQUITY										
Deposits	\$		\$		\$	284,347	\$	(11,184)	\$	273,163
Short-term borrowings		57		6,343		31,075		(13,024)		24,451
Accrued expenses and other										
liabilities		2,984		1,317		20,631		(2,283)		22,649
Long-term debt		54,087		28,785		19,580		(25,549)		76,903
Indebtedness to subsidiaries		2,712				(14)		(2,698)		
Total liabilities		59,840		36,445		355,619		(54,738)		397,166
Stockholders equity		38,477		2,406		35,800		(38,206)		38,477
	\$	98,317	\$	38,851	\$	391,419	\$	(92,944)	\$	435,643

Total liabilities and stockholders equity

50

**Table of Contents** 

# **Condensed Consolidating Balance Sheet**

(in millions)	Parent	WFFI	Other consolidating subsidiaries Elimination			March 31, 2004  Consolidated Company		
ASSETS Cash and cash equivalents due from:								
Subsidiary banks Nonaffiliates Securities available for sale Mortgages and loans held for sale	\$ 8,823 216 1,426	\$ 18 111 1,792 27	\$ 16,851 29,644 34,371	\$	(8,841)	\$	17,178 32,857 34,398	
Loans Loans to nonbank subsidiaries Allowance for loan losses	1 28,209	26,460 826 (824)	237,755 (3,067)		(29,035)		264,216 (3,891)	
Net loans	28,210	26,462	234,688		(29,035)		260,325	
Investments in subsidiaries: Bank Nonbank Other assets	33,623 4,062 5,720	723	47,103		(33,623) (4,062) (950)		52,596	
Total assets	\$ 82,080	\$ 29,133	\$ 362,657	\$	(76,516)	\$	397,354	
LIABILITIES AND STOCKHOLDERS EQUITY								
Deposits Short-term borrowings Accrued expenses and other	\$ 698	\$ 101 3,580	\$ 257,110 26,809	\$	(8,842) (10,690)	\$	248,369 20,397	
liabilities Long-term debt Indebtedness to subsidiaries	2,000 41,526 2,414	1,094 22,119	17,606 25,855		(944) (16,110) (2,414)		19,756 73,390	
Total liabilities Stockholders equity	46,638 35,442	26,894 2,239	327,380 35,277		(39,000) (37,516)		361,912 35,442	
Total liabilities and stockholders equity	\$ 82,080	\$ 29,133	\$ 362,657	\$	(76,516)	\$	397,354	

**Table of Contents** 

# **Condensed Consolidating Statement of Cash Flows**

						arter ended I Other solidating	d March 31, 2005		
(in millions)		Parent		WFFI	sub	sidiaries/ ninations		nsolidated Company	
Cash flows from operating activities: Net cash provided by operating activities	\$	1,913	\$	561	\$	6,944	\$	9,418	
rect cash provided by operating activities	Ψ	1,515	Ψ	201	Ψ	0,511	Ψ	5,110	
Cash flows from investing activities: Securities available for sale:									
Proceeds from sales		47		24		1,895		1,966	
Proceeds from prepayments and maturities		25		46		1,628		1,699	
Purchases		(76)		(83)		(2,024)		(2,183)	
Net cash acquired from acquisitions						5		5	
Increase in banking subsidiaries loan originations, net of collections						(4,900)		(4,900)	
Proceeds from sales (including participations)						(4,500)		(4,900)	
of loans by banking subsidiaries						496		496	
Purchases (including participations) of loans									
by banking subsidiaries						(3,136)		(3,136)	
Principal collected on nonbank entities loans				5,403		86		5,489	
Loans originated by nonbank entities  Net advances to nonbank entities		(1,905)		(7,719)		(12)		(7,731)	
Capital notes and term loans made to		(1,903)				1,905			
subsidiaries		(2,505)				2,505			
Principal collected on notes/loans made to		( ) ,				,			
subsidiaries		401				(401)			
Net decrease (increase) in investment in		4.40				(4.40)			
subsidiaries Other not		148		(25)		(148) (3,558)		(3,583)	
Other, net				(25)		(3,336)		(3,363)	
Net cash used by investing activities		(3,865)		(2,354)		(5,659)		(11,878)	
Cash flows from financing activities:									
Net decrease in deposits		640		604		(1,695)		(1,695)	
Net increase in short-term borrowings		619 5.771		681		1,189		2,489	
Proceeds from issuance of long-term debt Repayment of long-term debt		5,771 (1,814)		1,743 (456)		1,501 (3,410)		9,015 (5,680)	
Proceeds from issuance of common stock		329		(450)		(3,710)		329	
Repurchase of common stock		(623)						(623)	
Payment of cash dividends on common stock		(815)						(815)	

Other, net			4	4
Net cash provided (used) by financing activities	3,467	1,968	(2,411)	3,024
Net change in cash and due from banks	1,515	175	(1,126)	564
Cash and due from banks at beginning of quarter	9,719	482	2,702	12,903
Cash and due from banks at end of quarter	\$ 11,234	\$ 657	\$ 1,576	\$ 13,467
	52			

**Table of Contents** 

# **Condensed Consolidating Statement of Cash Flows**

				orter ended l Other olidating	March	arch 31, 2004	
(in millions)	Parent	WFFI	sub	sidiaries/ ninations		nsolidated Company	
Cash flows from operating activities: Net cash provided (used) by operating							
activities	\$ (1,371)	\$ 456	\$	6,290	\$	5,375	
Cash flows from investing activities: Securities available for sale:							
Proceeds from sales	23	41		1,000		1,064	
Proceeds from prepayments and maturities	41	29		2,062		2,132	
Purchases	(65)	(143)		(2,449)		(2,657)	
Net cash paid for acquisitions Increase in banking subsidiaries loan				(32)		(32)	
originations, net of collections				(8,428)		(8,428)	
Proceeds from sales (including participations) of loans by banking subsidiaries				400		400	
Purchases (including participations) of loans				(1.116)		(1.116)	
by banking subsidiaries		2.075		(1,116)		(1,116)	
Principal collected on nonbank entities loans		3,875		148		4,023	
Loans originated by nonbank entities  Net advances to nonbank entities	979	(6,494)		(183)		(6,677)	
Capital notes and term loans made to	919			(979)			
subsidiaries	(3,474)			3,474			
Principal collected on notes/loans made to	$(3, \pm 7 \pm)$			3,474			
subsidiaries	482			(482)			
Net decrease (increase) in investment in	102			(102)			
subsidiaries	24			(24)			
Other, net		(9)		(558)		(567)	
Net cash used by investing activities	(1,990)	(2,701)		(7,167)		(11,858)	
Cash flows from financing activities							
Cash flows from financing activities: Net increase (decrease) in deposits		(9)		851		842	
Net increase (decrease) in short-term		(7)		0.51		072	
borrowings	112	(1,399)		(2,975)		(4,262)	
Proceeds from issuance of long-term debt	6,546	4,075		1,715		12,336	
Repayment of long-term debt	(14)	(454)		(2,479)		(2,947)	
Proceeds from issuance of common stock	349	` /		. , ,		349	

Edgar Filing: WELLS FARGO & CO/MN - Form 10-Q

Repurchase of common stock Payment of cash dividends on common stock Other, net	(633) (765)		(12)	(633) (765) (12)
Net cash provided (used) by financing activities	5,595	2,213	(2,900)	4,908
Net change in cash and due from banks	2,234	(32)	(3,777)	(1,575)
Cash and due from banks at beginning of quarter	6,805	161	8,581	15,547
Cash and due from banks at end of quarter	\$ 9,039	\$ 129	\$ 4,804	\$ 13,972
	53			

#### **Table of Contents**

#### 16. GUARANTEES

We provide guarantees to third parties including standby letters of credit, various indemnification agreements, guarantees accounted for as derivatives, contingent consideration related to business combinations and contingent performance guarantees.

We issue standby letters of credit, which include performance and financial guarantees, for customers in connection with contracts between the customers and third parties. Standby letters of credit assure that the third parties will receive specified funds if customers fail to meet their contractual obligations. We are obligated to make payment if a customer defaults. Standby letters of credit were \$9.8 billion and \$9.4 billion at March 31, 2005, and December 31, 2004, respectively, including financial guarantees of \$5.5 billion and \$5.3 billion, respectively, that we had issued or purchased participations in. Standby letters of credit are net of participations sold to other institutions of \$1.8 billion and \$1.7 billion at March 31, 2005, and December 31, 2004, respectively. We consider the credit risk in standby letters of credit in determining the allowance for credit losses. Deferred fees for these standby letters of credit were not significant to our financial statements. We also had commitments for commercial and similar letters of credit of \$689 million and \$731 million at March 31, 2005, and December 31, 2004, respectively. We have also provided a back-up liquidity facility to a commercial paper conduit that we consider to be a financial guarantee, which would have required us to advance, under certain conditions, up to \$860 million at both March 31, 2005, and December 31, 2004. This back-up liquidity facility has been included within our commercial loan commitments and was substantially collateralized in the event it was drawn upon.

We enter into indemnification agreements in the ordinary course of business under which we agree to indemnify third parties against any damages, losses and expenses incurred in connection with legal and other proceedings arising from relationships or transactions with us. These relationships or transactions include those arising from service as a director or officer of the Company, underwriting agreements relating to our securities, securities lending, acquisition agreements, and various other business transactions or arrangements. Because the extent of our obligations under these agreements depends entirely upon the occurrence of future events, our potential future liability under these agreements is not determinable.

We write options, floors and caps. Options are exercisable based on favorable market conditions. Periodic settlements occur on floors and caps based on market conditions. At March 31, 2005, and December 31, 2004, the fair value of the written options liability in our balance sheet was \$703 million and \$374 million, respectively, and the aggregate written floors and caps liability was \$70 million and \$227 million, respectively. Our ultimate obligation under written options, floors and caps is based on future market conditions and is only quantifiable at settlement. At March 31, 2005, and December 31, 2004, the notional value related to written options was \$64.4 billion and \$29.7 billion, respectively, and the aggregate notional value related to written floors and caps was \$9.7 billion and \$34.7 billion, respectively. We offset substantially all options written to customers with purchased options.

We also enter into credit default swaps under which we buy loss protection from or sell loss protection to a counterparty in the event of default of a reference obligation. The carrying amount of the contracts sold was a \$7 million liability at March 31, 2005, and a \$2 million liability at December 31, 2004. The maximum amount we would be required to pay under the swaps in which we sold protection, assuming all reference obligations default at a total loss,

54

#### **Table of Contents**

without recoveries, was \$2.7 billion and \$2.6 billion based on notional value at March 31, 2005, and December 31, 2004, respectively. We purchased \$2.8 billion notional of credit default swaps to mitigate the exposure of the written credit default swaps at March 31, 2005, and December 31, 2004. Almost all of these purchased credit default swaps had terms (i.e., use the same reference obligation and maturity) that would offset our exposure from the written default swap contracts in which we are providing protection to a counterparty.

In connection with certain brokerage, asset management and insurance agency acquisitions we have made, the terms of the acquisition agreements provide for deferred payments or additional consideration based on certain performance targets. At March 31, 2005, the amount of contingent consideration we expected to pay was not significant to our financial statements.

We have entered into various contingent performance guarantees through credit risk participation arrangements with terms ranging from 1 to 30 years. We will be required to make payments under these guarantees if a customer defaults on its obligation to perform under certain credit agreements with third parties. Because the extent of our obligations under these guarantees depends entirely on future events, our potential future liability under these agreements is not fully determinable. However our exposure under most of the agreements can be quantified and for those agreements our exposure was contractually limited to an aggregate liability of approximately \$250 million at March 31, 2005, and \$370 million at December 31, 2004.

# 17. REGULATORY AND AGENCY CAPITAL REQUIREMENTS

The Company and each of its subsidiary banks are subject to various regulatory capital adequacy requirements administered by the Federal Reserve Board and the Office of the Comptroller of the Currency, respectively.

We do not consolidate our wholly-owned trusts (the Trusts) formed solely to issue trust preferred securities. The amount of trust preferred securities issued by the Trusts that was includable in Tier 1 capital in accordance with Federal Reserve Board risk-based capital guidelines was \$4.1 billion at March 31, 2005. The junior subordinated debentures held by the Trusts were included in the Company s long-term debt.

			Actual		adequac		capital rposes	То	talized DICIA rective visions		
(in billions)	A	mount	Ratio	A	mount		Ratio	A	mount		Ratio
As of March 31, 2005: Total capital (to risk-weighted assets) Wells Fargo & Company Wells Fargo Bank, N.A.	\$	44.0 32.6	12.37% 11.23	3 \$ 3	28.4 23.2	3	8.00% 8.00	3 \$	29.1	3	10.00%
Tier 1 capital (to risk-weighted assets) Wells Fargo & Company Wells Fargo Bank, N.A.	\$	29.8 22.9	8.40% 7.87	<sup>3</sup> \$ <sup>3</sup>	14.2 11.6	3	4.00% 4.00	3 \$	17.4	3	6.00%

Tier 1 capital (to average assets)

(Leverage ratio)

Wells Fargo & Company \$ 29.8 7.17% 3 \$ 16.6 3 4.00%(1)
Wells Fargo Bank, N.A. 22.9 6.45 3 14.2 3 4.00 (1) 3 \$ 17.7 3 5.00%

(1) The leverage ratio consists of Tier 1 capital divided by quarterly average total assets, excluding goodwill and certain other items. The minimum leverage ratio guideline is 3% for banking organizations that do not anticipate significant growth and that have well-diversified risk, excellent asset quality, high liquidity, good earnings, effective management and monitoring of market risk and, in general, are considered top-rated, strong banking organizations.

55

# **Table of Contents**

As an approved seller/servicer, Wells Fargo Bank, N.A., through its mortgage banking division, is required to maintain minimum levels of shareholders—equity, as specified by various agencies, including the United States Department of Housing and Urban Development, Government National Mortgage Association, Federal Home Loan Mortgage Corporation and Federal National Mortgage Association. At March 31, 2005, Wells Fargo Bank, N.A. met these requirements.

#### 18. DERIVATIVES

#### **Fair Value Hedges**

We use derivatives to manage the risk of changes in the fair value of mortgage servicing rights and other retained interests. Derivative gains or losses caused by market conditions (volatility) and the spread between spot and forward rates priced into the derivative contracts (the passage of time) are excluded from the evaluation of hedge effectiveness, but are reflected in earnings. The change in value of derivatives excluded from the assessment of hedge effectiveness was a net gain of \$228 million and \$345 million in first quarter 2005 and 2004, respectively. The ineffective portion of the change in value of these derivatives was a net loss of \$143 million and a net gain of \$193 million in first quarter 2005 and 2004, respectively. The net derivative gain was \$85 million and \$538 million in first quarter 2005 and 2004, respectively. Net derivative gains and losses related to our mortgage servicing activities are included in Servicing fees, net of amortization and provision for impairment in Note 14.

We use derivatives to hedge changes in fair value of our commercial real estate mortgages and franchise loans due to changes in LIBOR interest rates. We originate a portion of these loans with the intent to sell them. The ineffective portion of these fair value hedges was a net loss of \$5 million in both first quarter 2005 and 2004, recorded as part of mortgage banking noninterest income in the statement of income. For the commercial real estate hedges, all parts of each derivative s gain or loss are included in the assessment of hedge effectiveness.

We also enter into interest rate swaps, designated as fair value hedges, to convert certain of our fixed-rate long-term debt to floating-rate debt. The ineffective part of these fair value hedges was not significant in first quarter 2005 or 2004. For long-term debt, all parts of each derivative s gain or loss are included in the assessment of hedge effectiveness.

At March 31, 2005, all designated fair value hedges continued to qualify as fair value hedges.

#### Cash Flow Hedges

We use derivatives to convert floating-rate loans to fixed rates and to hedge forecasted sales of mortgage loans. We also hedge floating-rate senior debt against future interest rate increases by using interest rate swaps to convert floating-rate senior debt to fixed rates and by using interest rate caps and floors to limit variability of rates. We recognized a net gain of \$12 million in first quarter 2005 and a net loss of \$14 million in first quarter 2004, which represents the total ineffectiveness of cash flow hedges. Gains and losses on derivatives that are reclassified from cumulative other comprehensive income to current period earnings are included in the line item in which the hedged item s effect in earnings is recorded. All parts of gain or loss on these derivatives are included in the assessment of hedge effectiveness. As of March 31, 2005, all designated cash flow hedges continued to qualify as cash flow hedges.

Table of Contents 88

56

#### **Table of Contents**

At March 31, 2005, we expected that \$28 million of deferred net gains on derivatives in other comprehensive income will be reclassified as earnings during the next twelve months, compared with \$3 million of deferred net gains at March 31, 2004. We are hedging our exposure to the variability of future cash flows for all forecasted transactions for a maximum of one year for hedges converting floating-rate loans to fixed, ten years for hedges of floating-rate senior debt and one year for hedges of forecasted sales of mortgage loans.

#### **Free-Standing Derivatives**

Interest rate lock commitments for residential mortgage loans that we intend to resell are considered free-standing derivatives. Our interest rate exposure on these derivative loan commitments is economically hedged with options, futures and forwards. The aggregate fair value of derivative loan commitments on the consolidated balance sheet at March 31, 2005, and December 31, 2004, was a net liability of \$213 million and \$38 million, respectively; and is included in the caption Interest rate contracts under Customer Accommodations and Trading in the following table.

# **Derivative Financial Instruments** Summary Information

The total credit risk amount and estimated net fair value for derivatives at March 31, 2005, and December 31, 2004, were:

(in millions)	am	Credit risk nount (1)	h 31, 2005 Estimated net fair value	Dece Credit risk amount (1)	embe	Estimated net fair value
ASSET/LIABILITY MANAGEMENT HEDGES Interest rate contracts	\$	813	\$ 196	\$ 839	\$	694
CUSTOMER ACCOMMODATIONS AND TRADING						
Interest rate contracts		1,598	(105)	1,864		(51)
Commodity contracts		488	19	197		(14)
Equity contracts		197	(8)	189		8
Foreign exchange contracts		382	85	621		71
Credit contracts		31	(27)	36		(22)

Credit risk amounts reflect the replacement cost for those contracts in a gain position in the event of nonperformance by all counterparties.

#### PART II OTHER INFORMATION

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table shows Company repurchases of its common stock for each calendar month in the quarter ended March 31, 2005.

Calendar month	Total number of shares repurchased (1)	Weighted- average price paid per share	Total number of shares repurchased as part of publicly announced authorizations (1)	Maximum number of shares that may yet be repurchased under the authorizations
January	807,048	\$ 60.86	807,048	37,178,205
February	2,549,382	60.43	2,549,382	34,628,823
March	7,043,815	59.57	7,043,815	27,585,008
Total	10,400,245		10,400,245	

(1) All shares were repurchased under two authorizations each covering up to 25 million shares of common stock approved by the Board of Directors and publicly announced by the Company on April 27, 2004, and January 25, 2005, respectively. Unless modified or revoked by the Board, these authorizations do not expire.

## Item 6. Exhibits

The Company s SEC file number is 001-2979. On and before November 2, 1998, the Company filed documents with the SEC under the name Norwest Corporation. The former Wells Fargo & Company filed documents under SEC file number 001-6214.

- 3(a) Restated Certificate of Incorporation, incorporated by reference to Exhibit 3(b) to the Company s Current Report on Form 8-K dated June 28, 1993. Certificates of Amendment of Certificate of Incorporation, incorporated by reference to Exhibit 3 to the Company s Current Report on Form 8-K dated July 3, 1995 (authorizing preference stock), Exhibits 3(b) and 3(c) to the Company s Quarterly Report on Form 10-Q for the quarter ended September 30, 1998 (changing the Company s name and increasing authorized common and preferred stock, respectively) and Exhibit 3(b) to the Company s Quarterly Report on Form 10-Q for the quarter ended March 31, 2001 (increasing authorized common stock)
- (b) Certificate of Change of Location of Registered Office and Change of Registered Agent, incorporated by reference to Exhibit 3(b) to the Company s Quarterly Report on Form 10-Q for the quarter ended June 30, 1999

(c)

Certificate Eliminating the Certificate of Designations for the Company s Cumulative Convertible Preferred Stock, Series B, incorporated by reference to Exhibit 3(a) to the Company s Current Report on Form 8-K dated November 1, 1995

(d) Certificate Eliminating the Certificate of Designations for the Company s 10.24% Cumulative Preferred Stock, incorporated by reference to Exhibit 3 to the Company s Current Report on Form 8-K dated February 20, 1996

58

#### **Table of Contents**

- 3(e) Certificate of Designations for the Company s 1996 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3 to the Company s Current Report on Form 8-K dated February 26, 1996
  - (f) Certificate of Designations for the Company s 1997 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3 to the Company s Current Report on Form 8-K dated April 14, 1997
- (g) Certificate of Designations for the Company s 1998 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3 to the Company s Current Report on Form 8-K dated April 20, 1998
- (h) Certificate Eliminating the Certificate of Designations for the Company s Series A Junior Participating Preferred Stock, incorporated by reference to Exhibit 3(a) to the Company s Current Report on Form 8-K dated April 21, 1999
- (i) Certificate of Designations for the Company s 1999 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3(b) to the Company s Current Report on Form 8-K dated April 21, 1999
- (j) Certificate of Designations for the Company s 2000 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3(o) to the Company s Quarterly Report on Form 10-Q for the quarter ended March 31, 2000
- (k) Certificate of Designations for the Company s 2001 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3 to the Company s Current Report on Form 8-K dated April 17, 2001
- (1) Certificate of Designations for the Company s 2002 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3 to the Company s Current Report on Form 8-K dated April 16, 2002
- (m) Certificate of Designations for the Company s 2003 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3.1 to the Company s Current Report on Form 8-K dated April 15, 2003
- (n) Certificate of Designations for the Company s 2004 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3(o) to the Company s Quarterly Report on Form 10-Q for the quarter ended March 31, 2004
- (o) Certificate of Designations for the Company s 2005 ESOP Cumulative Convertible Preferred Stock, incorporated by reference to Exhibit 3(a) to the Company s Current Report on Form 8-K dated March 15, 2005
- (p) By-Laws, incorporated by reference to Exhibit 3(m) to the Company s Annual Report on Form 10-K for the year ended December 31, 1998
- 4(a) See Exhibits 3(a) through 3(p)

#### **Table of Contents**

- 4(b) The Company agrees to furnish upon request to the Commission a copy of each instrument defining the rights of holders of senior and subordinated debt of the Company
- 10(a) Supplemental 401(k) Plan, as amended through January 1, 2005, filed herewith
  - (b) Supplemental Cash Balance Plan, as amended through January 1, 2005, filed herewith
  - (c) Form of Non-Qualified Stock Option Agreement for February 22, 2005 grants to executive officers, incorporated by reference to Exhibit 10 to the Company s Current Report on Form 8-K filed February 28, 2005
  - (d) Resolutions of Board of Directors increasing fees payable to non-employee directors and resolutions of Governance and Nominating Committee increasing formula stock awards payable to non-employee directors under the Directors Stock Compensation and Deferral Plan, incorporated by reference to Exhibit 10(a) to the Company s Current Report on Form 8-K filed January 31, 2005
- 31(a) Certification of principal executive officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, filed herewith
  - (b) Certification of principal financial officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, filed herewith
- 32(a) Certification of Periodic Financial Report by Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and 18 U.S.C. § 1350, furnished herewith
  - (b) Certification of Periodic Financial Report by Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and 18 U.S.C. § 1350, furnished herewith
  - 99 Computation of Ratios of Earnings to Fixed Charges, filed herewith. The ratios of earnings to fixed charges, including interest on deposits, were 2.91 and 4.16 for the quarters ended March 31, 2005 and 2004, respectively. The ratios of earnings to fixed charges, excluding interest on deposits, were 4.61 and 6.56 for the quarters ended March 31, 2005 and 2004, respectively.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Dated: May 5, 2005 WELLS FARGO & COMPANY

By: /s/ RICHARD D. LEVY
Richard D. Levy
Senior Vice President and Controller
(Principal Accounting Officer)

60