

YUM BRANDS INC  
Form 8-K  
March 26, 2004

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

**Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported)**  
**March 25, 2004**

**Commission file number 1-13163**

**YUM! BRANDS, INC.**  
(Exact name of registrant as specified in its charter)

North Carolina

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(State or other jurisdiction  
of incorporation or organization)

13-3951308

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(IRS Employer  
Identification No.)

1441 Gardiner Lane, Louisville, Kentucky 40213  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (502) 874-8300

Former name or former address, if changed since last report: N/A

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Item 5. OTHER EVENTS

On March 25, 2004, YUM! Brands, Inc. reported Period 3 and First-Quarter Sales for its International and U.S. Businesses. The Company also announced that it continues to believe the most likely effect of the avian-flu situation in Asia will be short-term in nature which has been reflected in 2004 EPS guidance previously provided.

Item 7. FINANCIAL STATEMENTS AND EXHIBITS

(c) Exhibits

99 Press release dated March 25, 2004 from YUM! Brands, Inc.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

YUM! BRANDS, INC.

(Registrant)

Date: March 25, 2004

/s/ Gregory N. Moore

Senior Vice President and Controller  
(Principal Accounting Officer)

**Louisville, Ky. - March 25, 2004** - Yum! Brands Inc. (NYSE: YUM) today reported estimated International system sales increased 13% prior to foreign currency conversion or 23% after conversion to U.S. dollars. Estimated U.S. blended same-store sales at company restaurants increased 4% during the four-week period ended March 20, 2004 (Period 3).

**International System-Sales Growth (Estimated)**

|                            | <u>Reported (U.S. \$)</u> | <u>Local Currency</u> |
|----------------------------|---------------------------|-----------------------|
| <b>Period 3</b>            | +23%                      | +13%                  |
| <b>First-Quarter Total</b> | +18%                      | +8%                   |

For the first quarter, estimated international system-sales growth, in local currency terms, for two key markets was +40% in China and +10% in the U.K.

As communicated previously by the company, sales in Asian markets had been impacted by the avian-flu situation. Sales are no longer being impacted in China, the company's largest Asian market. Sales in other smaller Asian markets have stabilized and are recovering.

It is important to note, the short-term adverse impact of the avian-flu situation in Asia will be reflected in second-quarter results, primarily in Period 4 (estimated negative impact of approximately 4 to 5 percentage points). As previously stated, the international business period close is one period prior to the company's period-end date to facilitate worldwide consolidated reporting.

The company continues to believe that the most likely effect of the avian-flu situation in Asia will be short term in nature, which is reflected in the full-year 2004 guidance previously provided: EPS of at least \$2.27 prior to special items.

Timing of the Chinese New Year benefited International system-sales results in Period 3, 2004, by approximately 1 percentage point versus 2003. Conversely, this will negatively affect second-quarter International system sales, specifically impacting Period 4 results by a similar amount.

**U.S. Company Same-Store Sales Growth (Estimated)**

|                     | <u>Period 3</u>     |                   | <u>First-Quarter Total</u> |                   |
|---------------------|---------------------|-------------------|----------------------------|-------------------|
|                     | <u>Current Year</u> | <u>Prior Year</u> | <u>Current Year</u>        | <u>Prior Year</u> |
| <b>U.S. BLENDED</b> | +4%                 | (1)%              | +4%                        | (3)%              |
| Taco Bell           | +9%                 | Even              | +6%                        | (1)%              |
| Pizza Hut           | +6%                 | (2)%              | +6%                        | (4)%              |
| KFC                 | (5)%                | (2)%              | (2)%                       | (5)%              |

Sales results for Period 4 (the four-week period ending April 17, 2004, for the U.S. businesses) will be released with the company's first-quarter earnings Wednesday, April 21, 2004, after the market's close.

**U.S. same-store sales** include only company restaurants that have been open one year or more. U.S. blended same-store sales include KFC, Pizza Hut, and Taco Bell company-owned restaurants only. U.S. same-store sales for Long John Silver's and A&W Restaurants are not included. U.S. franchise and systemwide same-store-sales results are reported quarterly within the company's earnings release and include only KFC, Pizza Hut and Taco Bell Restaurants.

**International system-sales growth** includes total sales from all international restaurants regardless of ownership, including company-owned, franchise, license, and joint-venture restaurants. Currently there are more than 12,000 international system restaurants in over 100 countries and territories outside the United States. Sales of international franchise, joint-venture and license restaurants generate franchise and license fees for the company (typically at a rate of 4% to 6% of sales). Franchise, joint-venture and license restaurant sales are not included in the company sales we present on our Consolidated Statements of Income in accordance with U.S. GAAP; however, the fees are included in the company's revenues. We believe international system-sales growth is useful to investors as a significant indicator of our company's market share relative to competitors and the overall strength of our brands in the market place. The international business period close is one period prior to the company's period-end date to facilitate consolidated reporting. Please refer to the reporting calendar posted on Yum! Brands' Web site at the following URL: [http://investors.yum.com/ireye/ir\\_site.zhtml?ticker=YUM&script=1000](http://investors.yum.com/ireye/ir_site.zhtml?ticker=YUM&script=1000).

This announcement contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include those identified by such words as *may*, *will*, *expect*, *project*, *anticipate*, *believe*, *plan* and other similar terminology. These forward-looking statements reflect management's current expectations regarding future events and operating and financial performance and are based on currently available data. However, actual results are subject to future events and uncertainties, which could cause actual results to differ from those projected in this announcement. Factors that can cause actual results to differ materially include changes in global and local business, economic and political conditions in the countries and territories where Yum! Brands operates, including the effects of war and terrorist activities; changes in currency exchange and interest rates; changes in commodity, labor and other operating costs; changes in competition in the food industry, consumer preferences, spending patterns and demographic trends; the impact that any widespread illness or general health concern may have on our business and the economy of the countries in which we operate; the effectiveness of our operating initiatives and advertising and promotional efforts; new-product and concept development by Yum! Brands and other food-industry competitors; the success of our refranchising strategy; the ongoing business viability of our franchise and license operators; our ability to secure alternative distribution to our restaurants at competitive rates and to ensure adequate supplies of restaurant products and equipment in our stores; publicity that may impact our business and/or industry; severe weather conditions; effects and outcomes of legal claims involving the company; changes in effective tax rates; our actuarially determined casualty loss estimates; changes in legislation and governmental regulations; and changes in accounting policies and practices. Further information about factors that could affect Yum! Brands' financial and other results are included in the company's Forms 10-Q and 10-K, filed with the Securities and Exchange Commission.

Yum! Brands Inc., based in Louisville, Kentucky, is the world's largest restaurant company in terms of system restaurants with more than 33,000 restaurants in more than 100 countries and territories. Four of the company's restaurant brands - KFC, Pizza Hut, Taco Bell and Long John Silver's - are the global leaders of the chicken, pizza, Mexican-style food and quick-service seafood categories respectively. Yum! Brands is the worldwide leader in

multibranding, which offers consumers more choice and convenience at one restaurant location from a combination of KFC, Taco Bell, Pizza Hut, A&W or Long John Silver's brands. The company and its franchisees today operate over 2,000 multibrand restaurants. Outside the United States in 2003, the Yum! Brands system opened about three new restaurants each day of the year, making it one of the fastest growing retailers in the world. In 2002, the company changed its name to Yum! Brands Inc. from Tricon Global Restaurants Inc. to reflect its expanding portfolio of brands and its ticker symbol on the New York Stock Exchange. In 2003 the company was recognized in *Fortune Magazine's* top 50 Best Companies for Minorities, claiming the number-one spot for managerial diversity.