

HEWLETT PACKARD CO  
Form 10-Q  
September 09, 2010

[QuickLinks](#) -- Click here to rapidly navigate through this document

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

---

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended: July 31, 2010

Or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-4423

**HEWLETT-PACKARD COMPANY**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**94-1081436**  
(I.R.S. employer  
identification no.)

**3000 Hanover Street, Palo Alto, California**  
(Address of principal executive offices)

**94304**  
(Zip code)

**(650) 857-1501**  
(Registrant's telephone number, including area code)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act") during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of HP common stock outstanding as of August 31, 2010 was 2,267,742,673 shares.

---

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**  
**INDEX**

|          |  | <b>Page<br/>No.</b> |
|----------|--|---------------------|
| Part I.  | Financial Information  |                     |
|          | Item 1. Financial Statements   | 3                   |
|          | Consolidated Condensed Statements of Earnings for the three and nine months ended July 31, 2010 and 2009 (Unaudited) | 3                   |
|          | Consolidated Condensed Balance Sheets as of July 31, 2010 (Unaudited) and as of October 31, 2009 (Audited)           | 4                   |
|          | Consolidated Condensed Statements of Cash Flows for the nine months ended July 31, 2010 and 2009 (Unaudited)         | 5                   |
|          | Notes to Consolidated Condensed Financial Statements (Unaudited)   | 6                   |
|          | Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations                        | 57                  |
|          | Item 3. Quantitative and Qualitative Disclosures About Market Risk   | 91                  |
|          | Item 4. Controls and Procedures  | 91                  |
| Part II. | Other Information  |                     |
|          | Item 1. Legal Proceedings  | 92                  |
|          | Item 1A. Risk Factors  | 92                  |
|          | Item 2. Unregistered Sales of Equity Securities and Use of Proceeds  | 92                  |
|          | Item 6. Exhibits   | 92                  |
|          | Signature  | 93                  |
|          | Exhibit Index  | 94                  |
|          | <b>Forward-Looking Statements</b>  |                     |

*This Quarterly Report on Form 10-Q, including "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Item 2 of Part I of this report, contains forward-looking statements that involve risks, uncertainties and assumptions. If the risks or uncertainties ever materialize or the assumptions prove incorrect, the results of Hewlett-Packard Company and its consolidated subsidiaries ("HP") may differ materially from those expressed or implied by such forward-looking statements and assumptions. All statements other than statements of historical fact are statements that could be deemed forward-looking statements, including but not limited to any projections of revenue, margins, expenses, tax provisions, earnings, cash flows, benefit obligations, share repurchases, currency exchange rates, the impact of acquisitions or other financial items; any statements of the plans, strategies and objectives of management for future operations, including the execution of cost reduction programs and restructuring plans; any statements concerning expected development, performance or market share relating to products or services; any statements regarding future economic conditions or performance; any statements regarding pending investigations, claims or disputes; any statements of expectation or belief; and any statements of assumptions underlying any of the foregoing. Risks, uncertainties and assumptions include macroeconomic and geopolitical trends and events; the execution and performance of contracts by HP and its customers, suppliers and partners; the challenge of managing asset levels, including inventory; the difficulty of aligning expense levels with revenue changes; assumptions related to pension and other post-retirement costs; expectations and assumptions relating to the execution and timing of cost reduction programs and restructuring plans; the resolution of pending investigations, claims and disputes; and other risks that are described herein, including but not limited to the items discussed in "Factors that Could Affect Future Results" set forth in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Item 2 of Part I of this report, and that are otherwise described from time to time in HP's Securities and Exchange Commission reports, including HP's Annual Report on Form 10-K for the fiscal year ended October 31, 2009. HP assumes no obligation and does not intend to update these forward-looking statements.*

## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Consolidated Condensed Statements of Earnings

(Unaudited)

Three months ended  
July 31

Nine months ended  
July 31

2010 2009 2010 2009

In millions, except per share amounts

|   |                 |                 |                 |                 |
|---|-----------------|-----------------|-----------------|-----------------|
| Net revenue:  |                 |                 |                 |                 |
| Products  | \$ 20,547       | \$ 17,693       | \$ 62,120       | \$ 53,740       |
| Services  | 10,078          | 9,796           | 30,317          | 29,760          |
| Financing income  | 104             | 96              | 318             | 275             |
| <b>Total net revenue</b>  | <b>30,729</b>   | <b>27,585</b>   | <b>92,755</b>   | <b>83,775</b>   |
| Costs and expenses:   |                 |                 |                 |                 |
| Cost of products  | 15,730          | 13,598          | 47,936          | 41,127          |
| Cost of services  | 7,597           | 7,352           | 22,902          | 22,671          |
| Financing interest  | 75              | 81              | 227             | 251             |
| Research and development  | 742             | 667             | 2,145           | 2,115           |
| Selling, general and administrative                             | 3,154           | 2,874           | 9,150           | 8,647           |
| Amortization of purchased intangible assets                     | 383             | 379             | 1,060           | 1,171           |
| In-process research and development charges                     |                 |                 |                 | 6               |
| Restructuring charges   | 598             | 362             | 909             | 602             |
| Acquisition-related charges                                     | 127             | 59              | 242             | 182             |
| <b>Total operating expenses</b>                                 | <b>28,406</b>   | <b>25,372</b>   | <b>84,571</b>   | <b>76,772</b>   |
| <b>Earnings from operations</b>                                 | <b>2,323</b>    | <b>2,213</b>    | <b>8,184</b>    | <b>7,003</b>    |
| Interest and other, net   | (134)           | (177)           | (424)           | (589)           |
| <b>Earnings before taxes</b>                                    | <b>2,189</b>    | <b>2,036</b>    | <b>7,760</b>    | <b>6,414</b>    |
| Provision for taxes   | 416             | 365             | 1,537           | 1,166           |
| <b>Net earnings</b>   | <b>\$ 1,773</b> | <b>\$ 1,671</b> | <b>\$ 6,223</b> | <b>\$ 5,248</b> |
| Net earnings per share:   |                 |                 |                 |                 |
| Basic   | \$ 0.76         | \$ 0.70         | \$ 2.66         | \$ 2.19         |
| Diluted   | \$ 0.75         | \$ 0.69         | \$ 2.60         | \$ 2.15         |
| <b>Cash dividends declared per share</b>                        | <b>\$ 0.16</b>  | <b>\$ 0.16</b>  | <b>\$ 0.32</b>  | <b>\$ 0.32</b>  |
| Weighted-average shares used to compute net earnings per share: |                 |                 |                 |                 |
| Basic   | 2,322           | 2,382           | 2,342           | 2,395           |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|         |       |       |       |       |
|---------|-------|-------|-------|-------|
| Diluted | 2,376 | 2,436 | 2,398 | 2,442 |
|---------|-------|-------|-------|-------|

The accompanying notes are an integral part of these Consolidated Condensed Financial Statements.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Consolidated Condensed Balance Sheets

|   | July 31,<br>2010                             | October 31,<br>2009   |
|---|--|-----------------------|
|   | In millions, except par value<br>(Unaudited) |                       |
| <b>ASSETS</b>   |  |                       |
| Current assets:   |  |                       |
| Cash and cash equivalents   | \$ 14,718                                    | \$ 13,279             |
| Short-term investments  | 5  | 55                    |
| Accounts receivable   | 15,621                                       | 16,537                |
| Financing receivables   | 2,799  | 2,675                 |
| Inventory   | 7,206  | 6,128                 |
| Other current assets  | 14,016                                       | 13,865                |
| <b>Total current assets</b>   | <b>54,365</b>                                | <b>52,539</b>         |
| Property, plant and equipment   | 11,477                                       | 11,262                |
| Long-term financing receivables and other assets  | 11,681                                       | 11,289                |
| Goodwill  | 35,409                                       | 33,109                |
| Purchased intangible assets   | 7,085  | 6,600                 |
| <b>Total assets</b>   | <b>\$ 120,017</b>                            | <b>\$ 114,799</b>     |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |  |                       |
| Current liabilities:  |  |                       |
| Notes payable and short-term borrowings   | \$ 7,842                                     | \$ 1,850              |
| Accounts payable  | 14,885                                       | 14,809                |
| Employee compensation and benefits  | 3,703  | 4,071                 |
| Taxes on earnings   | 947  | 910                   |
| Deferred revenue  | 6,583  | 6,182                 |
| Accrued restructuring   | 985  | 1,109                 |
| Other accrued liabilities   | 14,343                                       | 14,072                |
| <b>Total current liabilities</b>  | <b>49,288</b>                                | <b>43,003</b>         |
| Long-term debt  | 12,204                                       | 13,980                |
| Other liabilities   | 15,690                                       | 17,052 <sup>(1)</sup> |
| Commitments and contingencies   |  |                       |
| Stockholders' equity:   |  |                       |
| HP stockholders' equity   |  |                       |
| Preferred stock, \$0.01 par value (300 shares authorized; none issued)  |  |                       |
| Common stock, \$0.01 par value (9,600 shares authorized; 2,296 and 2,365 shares issued and outstanding, respectively) | 23   | 24                    |
| Additional paid-in capital  | 13,668                                       | 13,804                |
| Retained earnings   | 31,784                                       | 29,936                |
| Accumulated other comprehensive loss  | (2,940)                                      | (3,247)               |
| <b>Total HP stockholders' equity</b>  | <b>42,535</b>                                | <b>40,517</b>         |
| Noncontrolling interests  | 300  | 247 <sup>(1)</sup>    |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|  |            |            |
|--|------------|------------|
| Total stockholders' equity                 | 42,835     | 40,764     |
| Total liabilities and stockholders' equity | \$ 120,017 | \$ 114,799 |

---

(1) Reflects the adoption of the accounting standard related to the presentation of noncontrolling interests in consolidated financial statements.

The accompanying notes are an integral part of these Consolidated Condensed Financial Statements.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Consolidated Condensed Statements of Cash Flows

(Unaudited)

Nine months ended  
July 31

2010 2009

In millions

|   |          |          |
|---|----------|----------|
| Cash flows from operating activities:   |          |          |
| Net earnings  | \$ 6,223 | \$ 5,248 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |          |          |
| Depreciation and amortization   | 3,556    | 3,546    |
| Stock-based compensation expense  | 547      | 501      |
| Provision for doubtful accounts, accounts and financing receivables                 | 122      | 273      |
| Provision for inventory   | 127      | 189      |
| In-process research and development charges   |          | 6        |
| Restructuring charges   | 909      | 602      |
| Deferred taxes on earnings  | (191)    | 272      |
| Excess tax benefit from stock-based compensation                                    | (283)    | (67)     |
| Other, net  | 193      | 47       |
| Changes in operating assets and liabilities:  |          |          |
| Accounts and financing receivables  | 845      | 1,635    |
| Inventory   | (981)    | 1,843    |
| Accounts payable  | (128)    | (2,228)  |
| Taxes on earnings   | 641      | 826      |
| Restructuring   | (1,053)  | (844)    |
| Other assets and liabilities  | (1,756)  | (1,903)  |
| Net cash provided by operating activities   | 8,771    | 9,946    |
| Cash flows from investing activities:   |          |          |
| Investment in property, plant and equipment   | (2,901)  | (2,749)  |
| Proceeds from sale of property, plant and equipment                                 | 353      | 401      |
| Purchases of available-for-sale securities and other investments                    | (50)     | (105)    |
| Maturities and sales of available-for-sale securities and other investments         | 197      | 103      |
| Payments made in connection with business acquisitions, net                         | (4,017)  | (348)    |
| Proceeds from business divestiture, net   | 125      |          |
| Net cash used in investing activities   | (6,293)  | (2,698)  |
| Cash flows from financing activities:   |          |          |
| Issuance (payments) of commercial paper and notes payable, net                      | 4,993    | (6,866)  |
| Issuance of debt  | 121      | 6,778    |
| Payment of debt   | (1,274)  | (1,181)  |
| Issuance of common stock under employee stock plans                                 | 2,507    | 936      |
| Repurchase of common stock  | (7,079)  | (3,038)  |
| Excess tax benefit from stock-based compensation                                    | 283      | 67       |
| Dividends   | (590)    | (576)    |
| Net cash used in financing activities   | (1,039)  | (3,880)  |



Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|  |           |           |
|--|-----------|-----------|
| Increase in cash and cash equivalents            | 1,439     | 3,368     |
| Cash and cash equivalents at beginning of period | 13,279    | 10,153    |
| Cash and cash equivalents at end of period       | \$ 14,718 | \$ 13,521 |

Supplemental schedule of non-cash investing and financing activities:

|  |        |        |
|--|--------|--------|
| Issuance of common stock and stock awards assumed in business acquisitions | \$ 62  | \$ (3) |
| Purchase of assets under financing arrangement                             | \$ 283 |        |
| Purchase of assets under capital lease                                     | \$ 105 | \$ 74  |

The accompanying notes are an integral part of these Consolidated Condensed Financial Statements.

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements**

**(Unaudited)**

**Note 1: Basis of Presentation and Changes in Significant Accounting Policies**

In the opinion of management, the accompanying Consolidated Condensed Financial Statements of Hewlett-Packard Company and its consolidated subsidiaries ("HP") contain all adjustments, including normal recurring adjustments, necessary to present fairly HP's financial position as of July 31, 2010, its results of operations for the three and nine months ended July 31, 2010 and 2009 and its cash flows for the nine months ended July 31, 2010 and 2009. The Consolidated Condensed Balance Sheet as of October 31, 2009 is derived from the October 31, 2009 audited consolidated financial statements. Certain reclassifications have been made to prior-period amounts in order to conform to the current period presentation.

The results of operations for the three and nine months ended July 31, 2010 are not necessarily indicative of the results to be expected for the full year. The information included in this Quarterly Report on Form 10-Q should be read in conjunction with "Risk Factors," "Legal Proceedings," "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Quantitative and Qualitative Disclosures About Market Risk" and the Consolidated Financial Statements and notes thereto included in Items 1A, 3, 7, 7A and 8, respectively, of the Hewlett-Packard Company Annual Report on Form 10-K for the fiscal year ended October 31, 2009.

The preparation of financial statements in accordance with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the amounts reported in HP's Consolidated Condensed Financial Statements and accompanying notes. Actual results could differ materially from those estimates.

*Accounting Pronouncements*

The following disclosure on accounting pronouncements includes those that may apply to the historical financial statements.

In December 2007, the Financial Accounting Standards Board ("FASB") issued a new accounting standard related to business combinations that expands the definition of a "business" and a "business combination"; requires recognition of assets acquired, liabilities assumed, and contingent consideration at their fair value on the acquisition date and through the defined measurement period with subsequent changes recognized in earnings; requires acquisition-related expenses and restructuring costs to be recognized separately from the business combination and expensed as incurred; requires in-process research and development ("IPR&D") to be capitalized initially at fair value as an indefinite-lived intangible asset; and requires that changes in accounting for deferred tax asset valuation allowances and acquired income tax uncertainties after the measurement period be recognized as a component of provision for taxes. The standard also establishes disclosure requirements to enable the evaluation of the nature and financial effects of the business combination. In November 2008, the FASB issued a new accounting standard related to defensive intangible assets. Defensive intangible assets are acquired intangible assets that the acquirer does not intend to actively use but intends to hold to prevent its competitors from obtaining access to them. Under this standard, defensive intangible assets must be initially recognized at fair value and amortized over the benefit period. In April 2009, the FASB issued an accounting standard which clarified the accounting for pre-acquisition contingencies. HP adopted all of these standards in the first quarter of fiscal 2010. The impact of these standards depends on the size and nature of the business combinations completed after the effective date.

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 1: Basis of Presentation and Changes in Significant Accounting Policies (Continued)**

In December 2007, the FASB issued a new accounting standard related to noncontrolling interests. The standard establishes accounting and reporting standards for ownership interests in subsidiaries held by parties other than the parent, the amount of consolidated net income attributable to the parent and to the noncontrolling interests, changes in a parent's ownership interest, and the valuation of retained noncontrolling equity investments when a subsidiary is deconsolidated. The standard also establishes disclosure requirements that clearly identify and distinguish between the interests of the parent and the interests of the noncontrolling owners. In January 2010, the FASB issued Accounting Standards Update No. 2010-02, "Consolidation: Accounting and Reporting for Decreases in Ownership of a Subsidiary a Scope Clarification." This update clarifies the scope of the decrease in ownership provisions and also requires expanded disclosures. HP adopted these standards in the first quarter of fiscal 2010 with retrospective application of the presentation and disclosure requirements. Noncontrolling interests of \$247 million at October 31, 2009 were reclassified from Other liabilities to Stockholders' equity in the Consolidated Condensed Balance Sheet as of October 31, 2009. Income attributable to noncontrolling interests was immaterial for the three and nine months ended July 31, 2010 and July 31, 2009.

In June 2008, the FASB issued a new accounting standard that clarifies when instruments granted in share-based payment transactions should be included in computing earnings per share ("EPS"). Under the new standard, companies are required to include unvested share-based payment awards that contain non-forfeitable rights to receive dividends in their calculation of EPS and are required to calculate EPS using the "two-class method." The two-class method of computing EPS is an earnings allocation formula that determines EPS for each class of common stock and participating securities according to dividends declared (or accumulated) and participation rights in undistributed earnings. HP adopted this new accounting standard on a retrospective basis in the first quarter of fiscal 2010. The adoption did not have a material impact on EPS for the three and nine months ended July 31, 2010 and July 31, 2009.

**Note 2: Stock-Based Compensation**

HP's stock-based compensation plans include incentive compensation plans and an employee stock purchase plan. Incentive compensation plans include principal equity plans as well as various equity plans assumed through acquisitions. Principal equity plans include performance-based restricted units ("PRU"), stock options and restricted stock awards.

Total stock-based compensation expense before income taxes for the three and nine months ended July 31, 2010 was \$166 million and \$547 million, respectively. The resulting income tax benefit for the three and nine months ended July 31, 2010 was \$54 million and \$176 million, respectively. Total stock-based compensation expense before income taxes for the three and nine months ended July 31, 2009 was \$150 million and \$501 million, respectively. The resulting income tax benefit for the three and nine months ended July 31, 2009 was \$51 million and \$158 million, respectively.

*Performance-based Restricted Units*

In fiscal 2008, HP implemented a program that provides for the issuance of PRUs representing hypothetical shares of HP common stock. Under the PRU program, HP annually awards a target number of units at the beginning of each three-year performance period. The number of shares released at the end of the performance period will range from zero to two times the target number

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 2: Stock-Based Compensation (Continued)**

depending on performance during the period. The performance goals are based on HP's annual cash flow from operations as a percentage of revenue and total shareholder return ("TSR") relative to the S&P 500 over the three-year performance period.

Recipients of PRU awards generally must remain employed by HP on a continuous basis through the end of the applicable three-year performance period in order to receive any portion of the shares subject to that award. The expense for these awards, net of estimated forfeitures, is recorded over the requisite service period based on the number of target shares that are expected to be earned and the achievement of the cash flow goals during the performance period.

HP estimates the fair value of a target PRU share using the Monte Carlo simulation model, as the TSR modifier contains a market condition. The following weighted-average assumptions were used to determine the weighted-average fair values of the PRU awards:

|   | Nine months ended<br>July 31 |                         |
|---|------------------------------|-------------------------|
|   | 2010                         | 2009                    |
| Weighted-average fair value of grants per share | \$ 57.13 <sup>(1)</sup>      | \$ 40.56 <sup>(2)</sup> |
| Expected volatility <sup>(3)</sup>              | 38%                          | 35%                     |
| Risk-free interest rate                         | 0.73%                        | 1.34%                   |
| Dividend yield                                  | 0.64%                        | 0.88%                   |
| Expected life in months                         | 22                           | 30                      |

(1) Reflects the weighted-average fair value for the third year of the three-year performance period applicable to PRUs granted in fiscal 2008, for the second year of the three-year performance period applicable to PRUs granted in fiscal 2009 and for the first year of the three-year performance period applicable to PRUs granted in fiscal 2010. The estimated fair value of a target share for the third year for PRUs granted in fiscal 2009 and for the second and third years for PRUs granted in fiscal 2010 will be determined on the measurement date applicable to those PRUs, which will be the date that the annual cash flow goals are approved for those PRUs, and the expense will be amortized over the remainder of the applicable three-year performance period.

(2) Reflects the weighted-average fair value for the second year of the three-year performance period applicable to PRUs granted in fiscal 2008 and for the first year of the three-year performance period applicable to PRUs granted in fiscal 2009.

(3) HP uses historic volatility for PRU awards as implied volatility cannot be used when simulating multivariate prices for companies in the S&P 500.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 2: Stock-Based Compensation (Continued)**

Non-vested PRUs as of July 31, 2010 and changes during the nine months ended July 31, 2010 were as follows:

|  | Shares<br>(in thousands) |
|--|--------------------------|
| Outstanding at October 31, 2009                          | 24,723                   |
| Granted  | 7,388                    |
| Vested   |                          |
| Change in units due to performance and market conditions | (4,409)                  |
| Forfeited  | (1,541)                  |
| Outstanding at July 31, 2010                             | 26,161                   |
| Outstanding PRUs assigned a fair value at July 31, 2010  | 17,382 <sup>(1)</sup>    |

<sup>(1)</sup> Excludes target shares for the third year for PRUs granted in fiscal 2009 and for the second and third years for PRUs granted in fiscal 2010 as the measurement date has not yet been established. The measurement date and related fair value for the excluded PRUs will be established when the annual cash flow goals are approved.

At July 31, 2010, there was \$362 million of unrecognized pre-tax stock-based compensation expense related to PRUs with an assigned fair value, which HP expects to recognize over the remaining weighted-average vesting period of 1.3 years.

*Stock Options*

HP estimated the weighted-average fair value of stock options using the Black-Scholes option pricing model with the following weighted-average assumptions:

|  | Three months ended<br>July 31 |          | Nine months ended<br>July 31 |          |
|--|-------------------------------|----------|------------------------------|----------|
|  | 2010                          | 2009     | 2010                         | 2009     |
| Weighted-average fair value of grants per share <sup>(1)</sup> | \$ 13.66                      | \$ 11.57 | \$ 14.04                     | \$ 12.89 |
| Implied volatility   | 32%                           | 36%      | 29%                          | 45%      |
| Risk-free interest rate  | 1.96%                         | 2.43%    | 2.29%                        | 2.01%    |
| Dividend yield   | 0.69%                         | 0.91%    | 0.64%                        | 0.95%    |
| Expected life in months  | 60                            | 61       | 61                           | 61       |

<sup>(1)</sup> The fair value calculation was based on stock options granted during the period.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 2: Stock-Based Compensation (Continued)**

Option activity as of July 31, 2010 and changes during the nine months ended July 31, 2010 were as follows:

|  | Shares<br>(in thousands) | Weighted-<br>Average<br>Exercise<br>Price<br>Per Share | Weighted-<br>Average<br>Remaining<br>Contractual<br>Term<br>(in years) | Aggregate<br>Intrinsic<br>Value<br>(in millions) |
|--|--------------------------|--|--|--|
| Outstanding at October 31, 2009              | 233,214                  | \$ 33  |  |  |
| Granted and assumed through acquisitions     | 3,068                    | \$ 43  |  |  |
| Exercised                                    | (70,693)                 | \$ 34  |  |  |
| Forfeited/cancelled/expired                  | (23,234)                 | \$ 55  |  |  |
| <b>Outstanding at July 31, 2010</b>          | <b>142,355</b>           | <b>\$ 29</b>   | <b>2.5</b>   | <b>\$ 2,498</b>                                  |
| Vested and expected to vest at July 31, 2010 | 141,313                  | \$ 29  | 2.5  | \$ 2,493   |
| <b>Exercisable at July 31, 2010</b>          | <b>132,312</b>           | <b>\$ 28</b>   | <b>2.3</b>   | <b>\$ 2,452</b>                                  |

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value that option holders would have received had all option holders exercised their options on July 31, 2010. The aggregate intrinsic value is the difference between HP's closing stock price on the last trading day of the third quarter of fiscal 2010 and the exercise price, multiplied by the number of in-the-money options. Total intrinsic value of options exercised for the three months and nine months ended July 31, 2010 was \$0.1 billion and \$1.2 billion, respectively.

At July 31, 2010, there was \$95 million of unrecognized pre-tax stock-based compensation expense related to stock options, which HP expects to recognize over the remaining weighted-average vesting period of 1.4 years.

*Restricted Stock Awards*

Restricted stock awards are non-vested stock awards that include grants of restricted stock and grants of restricted stock units.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 2: Stock-Based Compensation (Continued)**

Non-vested restricted stock awards as of July 31, 2010 and changes during the nine months ended July 31, 2010 were as follows:

|  | Shares<br>(in thousands) | Weighted-<br>Average<br>Grant<br>Date Fair<br>Value<br>Per Share |
|--|--------------------------|--|
| Outstanding at October 31, 2009          | 6,864                    | \$ 44  |
| Granted and assumed through acquisitions | 3,293                    | \$ 51  |
| Vested                                   | (4,699)                  | \$ 45  |
| Forfeited                                | (482)                    | \$ 46  |
| <b>Outstanding at July 31, 2010</b>      | <b>4,976</b>             | <b>\$ 47</b>   |

At July 31, 2010, there was \$133 million of unrecognized pre-tax stock-based compensation expense related to non-vested restricted stock awards, which HP expects to recognize over the remaining weighted-average vesting period of 1.4 years.

**Note 3: Net Earnings Per Share**

HP calculates basic earnings per share using net earnings and the weighted-average number of shares outstanding during the reporting period. Diluted EPS includes any dilutive effect of outstanding stock options, PRUs, restricted stock units, and restricted stock.

The reconciliation of the numerators and denominators of the basic and diluted EPS calculations was as follows:

|   | Three months ended<br>July 31         |          | Nine months ended<br>July 31 |          |
|---|---------------------------------------|----------|------------------------------|----------|
|   | 2010                                  | 2009     | 2010                         | 2009     |
|   | In millions, except per share amounts |          |                              |          |
| <b>Numerator:</b>                                   |                                       |          |                              |          |
| Net earnings <sup>(1)</sup>                         | \$ 1,773                              | \$ 1,671 | \$ 6,223                     | \$ 5,248 |
| <b>Denominator:</b>                                 |                                       |          |                              |          |
| Weighted-average shares used to compute basic EPS   | 2,322                                 | 2,382    | 2,342                        | 2,395    |
| Dilutive effect of employee stock plans             | 54                                    | 54       | 56                           | 47       |
| Weighted-average shares used to compute diluted EPS | 2,376                                 | 2,436    | 2,398                        | 2,442    |
| <b>Net earnings per share:</b>                      |                                       |          |                              |          |
| Basic   | \$ 0.76                               | \$ 0.70  | \$ 2.66                      | \$ 2.19  |
| Diluted   | \$ 0.75                               | \$ 0.69  | \$ 2.60                      | \$ 2.15  |

<sup>(1)</sup> Net earnings available to participating securities were not significant for the three and nine months ended July 31, 2010 and 2009. HP considers restricted stock that provides the holder with a non-forfeitable right to receive dividends to be a participating security.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 3: Net Earnings Per Share (Continued)**

HP excludes options with exercise prices that are greater than the average market price from the calculation of diluted EPS because their effect would be anti-dilutive. For the three and nine months ended July 31, 2010, HP excluded from the calculation of diluted EPS options to purchase 8 million shares and 5 million shares, respectively, compared to 96 million shares and 100 million shares, respectively, in the prior-year comparable periods. HP also excluded from the calculation of diluted EPS options to purchase an additional 2 million shares and 3 million shares in the third quarter and the first nine months of fiscal 2010, respectively, compared to an additional 2 million shares in the prior-year comparable periods, whose combined exercise price, unamortized fair value and excess tax benefits were greater in each of those periods than the average market price for HP's common stock because their effect would be anti-dilutive.

As discussed in Note 2, HP implemented the PRU program in fiscal 2008. Accordingly, for the three and nine months ended July 31, 2010, HP has included 9 million shares and 8 million shares, respectively, underlying the PRU awards granted in fiscal 2009 and 2008 when calculating diluted EPS as those shares became contingently issuable upon the satisfaction of the cash flow from operations condition with respect to the first year of the three-year performance period applicable to the fiscal 2009 awards and the first and second years of the three-year performance period applicable to the fiscal 2008 awards. HP has excluded all other shares underlying the fiscal 2010, 2009 and 2008 PRU awards when calculating diluted EPS as those shares are not contingently issuable. For the three and nine months ended July 31, 2009, HP has included 4 million shares and 3 million shares, respectively, underlying the PRU awards granted in fiscal 2008 when calculating diluted EPS as those shares became contingently issuable upon the satisfaction of the cash flow from operations condition with respect to the first year of the three-year performance period applicable to the fiscal 2008 awards. HP has excluded all other shares underlying the fiscal 2009 and 2008 PRU awards when calculating diluted EPS as those shares were not contingently issuable.

**Note 4: Balance Sheet Details**

Balance sheet details were as follows:

*Accounts and Financing Receivables*

|                                 | July 31,<br>2010 | October 31,<br>2009 |
|---------------------------------|------------------|---------------------|
|                                 | In millions      |                     |
| Accounts receivable             | \$ 16,157        | \$ 17,166           |
| Allowance for doubtful accounts | (536)            | (629)               |
|                                 | \$ 15,621        | \$ 16,537           |
| Financing receivables           | \$ 2,855         | \$ 2,723            |
| Allowance for doubtful accounts | (56)             | (48)                |
|                                 | \$ 2,799         | \$ 2,675            |

HP has revolving trade receivables-based facilities permitting it to sell certain trade receivables to third parties on a non-recourse basis. The aggregate maximum capacity under these programs was



## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 4: Balance Sheet Details (Continued)

\$493 million as of July 31, 2010. HP sold \$1.3 billion of trade receivables during the first nine months of fiscal 2010. As of July 31, 2010, HP had \$209 million available under these programs.

*Inventory*

|   | July 31,<br>2010 | October 31,<br>2009 |
|---|------------------|---------------------|
| In millions                               |                  |                     |
| Finished goods                            | \$ 4,887         | \$ 4,092            |
| Purchased parts and fabricated assemblies | 2,319            | 2,036               |
|   | \$ 7,206         | \$ 6,128            |

*Property, Plant and Equipment*

|                                      | July 31,<br>2010 | October 31,<br>2009 |
|--------------------------------------|------------------|---------------------|
| In millions                          |                  |                     |
| Land                                 | \$ 529           | \$ 513              |
| Buildings and leasehold improvements | 8,252            | 7,472               |
| Machinery and equipment              | 13,652           | 12,959              |
|                                      | 22,433           | 20,944              |
| Accumulated depreciation             | (10,956)         | (9,682)             |
|                                      | \$ 11,477        | \$ 11,262           |

## Note 5: Acquisitions

In fiscal 2010, HP adopted a new accounting standard related to business combinations. HP has included the results of operations of the businesses that it acquired in fiscal 2010 in HP's consolidated results as of the respective dates of acquisitions. HP allocates the purchase price of its acquisitions to the tangible assets, liabilities and intangible assets acquired, including IPR&D, based on their estimated fair values. The excess of the purchase price over those fair values is recorded as goodwill. IPR&D is initially capitalized at fair value as an intangible asset with an indefinite life and assessed for impairment thereafter. When the IPR&D project is complete, it is reclassified as an amortizable purchased intangible asset and is amortized over its estimated useful life. If an IPR&D project is abandoned, HP will record a charge for the value of the related intangible asset to HP's Consolidated Statement of Earnings in the period it is abandoned. Acquisition-related expenses and restructuring costs are recognized separately from the business combination and are expensed as incurred.

In the first nine months of fiscal 2010, HP completed seven acquisitions. The purchase price allocation for these acquisitions as set forth in the table below reflects various preliminary fair value estimates and analyses, including preliminary work performed by third-party valuation specialists, which are subject to change within the measurement period as valuations are finalized. The primary areas of the preliminary purchase price allocations that are not yet finalized relate to the fair values of certain tangible assets and liabilities acquired, the valuation of intangible assets acquired, certain legal matters, income and non-income based taxes and residual goodwill. We expect to continue to obtain information



## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 5: Acquisitions (Continued)**

to assist us in determining the fair value of the net assets acquired at the acquisition date during the measurement period. Measurement period adjustments that HP determines to be material will be applied retrospectively to the period of acquisition in HP's consolidated financial statements and, depending on the nature of the adjustments, other periods subsequent to the period of acquisition could also be affected.

Pro forma results of operations for these acquisitions have not been presented because they are not material to HP's consolidated results of operations, either individually or in the aggregate. Goodwill, which represents the excess of the purchase price over the net tangible and intangible assets acquired, is not deductible for tax purposes.

|                                     | In millions     |
|-------------------------------------|-----------------|
| Net assets                          | \$ 1,380        |
| Amortizable intangible assets       | 1,377           |
| In-process research and development | 186             |
| Goodwill                            | 2,217           |
| <b>Total purchase price</b>         | <b>\$ 5,160</b> |

*Acquisition of 3Com Corporation ("3Com")*

On April 12, 2010, HP completed its acquisition of 3Com, a global enterprise provider of networking switching, routing and security solutions, at a price of \$7.90 per share in cash. HP reports the financial results of the 3Com business in the Corporate Investments segment. The aggregate purchase price of \$3.3 billion consisted of cash paid for outstanding common stock, vested in-the-money stock awards and the estimated fair value of earned unvested stock awards assumed by HP. In connection with this acquisition, HP recorded approximately \$1.3 billion of goodwill, amortizable purchased intangible assets of \$987 million and IPR&D assets of \$106 million. HP is amortizing the purchased intangible assets on a straight-line basis over an estimated weighted-average life of 5.1 years.

*Acquisition of Palm, Inc. ("Palm")*

On July 1, 2010, HP completed the acquisition of Palm, a provider of smartphones powered by the Palm webOS mobile operating systems. HP reports the financial results of the Palm business in the Corporate Investments segment. The aggregate purchase price was \$1.8 billion, which included cash paid for common stock, vested-in-the-money stock awards, the estimated fair value of earned unvested stock awards assumed as well as certain debt that was repaid at the acquisition date. In connection with this acquisition, HP recorded approximately \$917 million of goodwill, amortizable purchased intangible assets of \$344 million and IPR&D assets of \$80 million. HP is amortizing the purchased intangible assets on a straight-line basis over an estimated weighted-average life of 6.2 years.

*Pending Acquisition*

On September 2, 2010, HP entered into a definitive agreement to acquire 3PAR Inc., a provider of utility storage, through a cash tender offer of \$33.00 per share or an enterprise value of approximately

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 5: Acquisitions (Continued)**

\$2.3 billion. The transaction is subject to customary closing conditions and is expected to be completed by the end of the calendar year.

**Note 6: Goodwill and Purchased Intangible Assets***Goodwill*

Goodwill allocated to HP's business segments as of July 31, 2010 and changes in the carrying amount of goodwill for the nine months ended July 31, 2010 are as follows:

|  | Enterprise<br>Storage<br>and<br>Services | Enterprise<br>Storage<br>and<br>Servers | HP<br>Software | Personal<br>Systems<br>Group | Imaging<br>and<br>Printing<br>Group | HP<br>Financial<br>Services | Corporate<br>Investments | Total     |
|--|--|---|----------------|------------------------------|-------------------------------------|-----------------------------|--------------------------|-----------|
|  | In millions                              |   |                |                              |                                     |                             |                          |           |
| Balance at October 31,<br>2009         | \$ 16,829                                | \$ 5,005                                | \$ 6,140       | \$ 2,487                     | \$ 2,460                            | \$ 144                      | \$ 44                    | \$ 33,109 |
| Goodwill acquired during<br>the period |  |   |                | 18                           |                                     |                             | 2,199                    | 2,217     |
| Goodwill adjustments                   | 124                                      | (30)                                    | (2)            | (5)                          | (4)                                 |                             |                          | 83        |
| Balance at July 31, 2010               | \$ 16,953                                | \$ 4,975                                | \$ 6,138       | \$ 2,500                     | \$ 2,456                            | \$ 144                      | \$ 2,243                 | \$ 35,409 |

During the first nine months of fiscal 2010, HP recorded approximately \$2.2 billion of goodwill related to acquisitions based on its preliminary purchase price allocations. HP recorded goodwill adjustments primarily related to an increase to the deferred tax liability on outside basis differences of Electronic Data Systems Corporation ("EDS") foreign subsidiaries at acquisition. The increase to goodwill was partially offset by adjustments to goodwill primarily for tax adjustments related to tax deductible stock-based awards for certain acquisitions for which the acquisition date preceded the effective date of the new accounting standard for business combinations.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 6: Goodwill and Purchased Intangible Assets (Continued)

*Purchased Intangible Assets*

HP's purchased intangible assets associated with completed acquisitions are composed of:

|  | July 31, 2010    |                             |                 | October 31, 2009 |                             |                 |
|--|------------------|-----------------------------|-----------------|------------------|-----------------------------|-----------------|
|  | Gross            | Accumulated<br>Amortization | Net             | Gross            | Accumulated<br>Amortization | Net             |
|  | In millions      |                             |                 |                  |                             |                 |
| Customer contracts, customer lists and distribution agreements | \$ 7,191         | \$ (3,643)                  | \$ 3,548        | \$ 6,763         | \$ (3,034)                  | \$ 3,729        |
| Developed and core technology and patents                      | 5,040            | (3,187)                     | 1,853           | 4,171            | (2,747)                     | 1,424           |
| Product trademarks   | 310              | (233)                       | 77              | 247              | (222)                       | 25              |
| <b>Total amortizable purchased intangible assets</b>           | <b>12,541</b>    | <b>(7,063)</b>              | <b>5,478</b>    | <b>11,181</b>    | <b>(6,003)</b>              | <b>5,178</b>    |
| IPR&D  | 185              |                             | 185             |                  |                             |                 |
| Compaq trade name  | 1,422            |                             | 1,422           | 1,422            |                             | 1,422           |
| <b>Total purchased intangible assets</b>                       | <b>\$ 14,148</b> | <b>\$ (7,063)</b>           | <b>\$ 7,085</b> | <b>\$ 12,603</b> | <b>\$ (6,003)</b>           | <b>\$ 6,600</b> |

During the first nine months of fiscal 2010, HP recorded approximately \$1.6 billion of purchased intangible assets related to acquisitions based on its preliminary purchase price allocations.

Under the revised accounting standard adopted in the first quarter of fiscal 2010, IPR&D is initially capitalized at fair value as an intangible asset with an indefinite life and assessed for impairment thereafter. When the IPR&D project is complete, it is reclassified as an amortizable purchased intangible asset and is amortized over its estimated useful life. If an IPR&D project is abandoned, HP will record a charge for the value of the related intangible asset to HP's Consolidated Statement of Earnings in the period it is abandoned.

Estimated future amortization expense related to finite-lived purchased intangible assets at July 31, 2010 is as follows:

| Fiscal year:              | In millions     |
|---------------------------|-----------------|
| 2010 (remaining 3 months) | \$ 395          |
| 2011                      | 1,326           |
| 2012                      | 1,121           |
| 2013                      | 984             |
| 2014                      | 647             |
| 2015                      | 530             |
| Thereafter                | 475             |
| <b>Total</b>              | <b>\$ 5,478</b> |

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 7: Restructuring Charges**

*Fiscal 2010 Acquisitions*

On July 1, 2010, HP completed the acquisition of Palm. In connection with the acquisition, HP's management approved and initiated a \$40 million plan to restructure the operations of Palm, including severance for Palm employees, contract cancellation costs and other items. HP recorded restructuring charges of approximately \$40 million for the three months ended July 31, 2010. No further restructuring charges are anticipated, subject to changes in the Palm integration plan. HP expects the majority of these costs to be paid out by the fourth quarter of fiscal 2010.

On April 12, 2010, HP completed the acquisition of 3Com. In connection with the acquisition, HP's management approved and initiated a \$39 million plan to restructure the operation of 3Com, including severance costs and costs to vacate duplicative facilities. HP expects to record the majority of the cost of this restructuring plan by the second quarter of fiscal 2011 based upon the timing of planned terminations and facility closure dates. These costs are expected to be paid out through fiscal 2016.

*Fiscal 2010 ES Restructuring Plan*

On June 1, 2010, HP's management announced a plan to restructure its enterprise services business, which includes its infrastructure technology outsourcing, business process outsourcing and application services business units. The multi-year restructuring program includes plans to consolidate commercial data centers, tools and applications. The total expected cost of the plan is approximately \$1 billion, including severance costs to eliminate approximately 9,000 positions and infrastructure charges. For the three and nine months ended July 31, 2010, a restructuring charge of \$520 million was recorded primarily related to severance costs. HP expects to record the majority of the remaining severance costs by the second quarter of fiscal 2011, and the main infrastructure charges through fiscal 2012. The timing of the charges is based upon planned termination dates and site closure and consolidation plans. The majority of the associated cash payments are expected to be paid out through the fourth quarter of fiscal 2012. As of July 31, 2010, approximately 900 positions have been eliminated.

*Fiscal 2009 Restructuring Plan*

In May 2009, HP's management approved and initiated a restructuring plan to structurally change and improve the effectiveness of the Imaging and Printing Group ("IPG"), the Personal Systems Group ("PSG"), and Enterprise Storage and Servers ("ESS") businesses. The total expected cost of the plan is \$303 million in severance-related costs associated with the planned elimination of approximately 5,000 positions. As of July 31, 2010, approximately 3,900 positions have been eliminated. HP expects a majority of the remaining positions to be eliminated and a majority of the restructuring costs to be paid out through the fourth quarter of fiscal 2010.

*Fiscal 2008 HP/EDS Restructuring Plan*

In connection with the acquisition of EDS on August 26, 2008, HP's management approved and initiated a restructuring plan to streamline the combined company's services business and to better align the structure and efficiency of that business with HP's operating model. The restructuring plan is

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 7: Restructuring Charges (Continued)**

expected to be implemented over four years from the acquisition date and includes changes to the combined company's workforce as well as changes to corporate overhead functions such as real estate and information technology ("IT").

The total expected cost of this restructuring plan is \$3.1 billion, consisting mainly of severance costs to eliminate approximately 25,000 positions, costs to vacate duplicative facilities and costs associated with early termination of certain contractual obligations. As of July 31, 2010, the vast majority of the positions had been eliminated. In future quarters, as part of this action, HP expects to record charges of approximately \$333 million related to the cost to vacate duplicative facilities.

Approximately \$1.5 billion of the expected costs were associated with pre-acquisition EDS and were reflected in the purchase price of EDS. These costs are subject to change based on the actual costs incurred. The remaining costs are primarily associated with HP and will be recorded as a restructuring charge.

*Summary of Restructuring Plans*

The adjustments to the accrued restructuring expenses related to all of HP's restructuring plans described above for the nine months ended July 31, 2010 were as follows:

|                                      | Balance,<br>October 31,<br>2009 | Three<br>months<br>ended<br>July 31,<br>2010<br>charges | Nine<br>months<br>ended<br>July 31,<br>2010<br>charges | Cash<br>payments | Non-cash<br>settlements<br>and other<br>adjustments | Balance,<br>July 31,<br>2010 | As of July 31, 2010<br>Total costs<br>and<br>adjustments<br>to date | Total<br>expected<br>costs and<br>adjustments |
|--------------------------------------|---------------------------------|---|--|------------------|---|------------------------------|---|---|
| In millions                          |                                 |   |  |                  |   |                              |   |   |
| <i>Fiscal 2010<br/>acquisitions</i>  | \$                              | \$ 42   | \$ 57  | \$ (3)           | \$  | \$ 54                        | \$ 57   | \$ 79   |
| <i>Fiscal 2010 ES<br/>Plan:</i>      |                                 |   |  |                  |   |                              |   |   |
| Severance                            | \$                              | \$ 509  | \$ 509   | \$ (5)           | \$ 22   | \$ 526                       | \$ 509  | \$ 761  |
| Infrastructure                       |                                 | 11  | 11   |                  | (11)  |                              | 11  | 231   |
| <b>Total ES Plan</b>                 | <b>\$</b>                       | <b>\$ 520</b>   | <b>\$ 520</b>  | <b>\$ (5)</b>    | <b>\$ 11</b>  | <b>\$ 526</b>                | <b>\$ 520</b>   | <b>\$ 992</b>                                 |
| <i>Fiscal 2009 Plan</i>              | \$                              | 248   | \$ 4   | \$ (150)         | \$ (12)   | \$ 90                        | \$ 303  | \$ 303  |
| <i>Fiscal 2008<br/>HP/EDS Plan:</i>  |                                 |   |  |                  |   |                              |   |   |
| Severance                            | \$                              | 747   | \$ 226   | \$ (789)         | \$ (43)   | \$ 141                       | \$ 2,136  | \$ 2,136                                      |
| Infrastructure                       |                                 | 419   | 36   | 102              | (89)  | (20)                         | 412   | 602   |
| <b>Total HP/EDS<br/>Plan</b>         | <b>\$</b>                       | <b>1,166</b>  | <b>\$ 36</b>   | <b>\$ 328</b>    | <b>\$ (878)</b>                                     | <b>\$ (63)</b>               | <b>\$ 553</b>   | <b>\$ 2,738</b>                               |
| <b>Total restructuring<br/>plans</b> | <b>\$</b>                       | <b>1,414</b>  | <b>\$ 598</b>  | <b>\$ 909</b>    | <b>\$ (1,036)</b>                                   | <b>\$ (64)</b>               | <b>\$ 1,223</b>   | <b>\$ 3,618</b>                               |

At July 31, 2010 and October 31, 2009, HP had \$30 million and \$51 million, respectively, of restructuring liabilities associated with previous restructuring actions that are complete but have cash payouts anticipated to occur through 2012. For the nine months ended July 31, 2010, cash payouts of \$17 million and other adjustments of \$4 million were recorded against these liabilities.

At July 31, 2010 and October 31, 2009, HP included the long-term portion of the restructuring liability of \$268 million and \$356 million, respectively, in Other liabilities, and the short-term portion in Accrued restructuring in the accompanying Consolidated Condensed Balance

Sheets.



**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 8: Fair Value**

HP adopted the provisions related to the fair value of nonfinancial assets and nonfinancial liabilities in the first quarter of fiscal 2010 for the following major categories of nonfinancial items from the Consolidated Condensed Balance Sheet: Property, plant and equipment; Goodwill; Purchased intangible assets; Accrued restructuring; and the asset retirement obligations within Other accrued liabilities and Other liabilities. The provisions of the accounting standard related to measuring fair value and related disclosures are applied to nonfinancial assets and nonfinancial liabilities whenever they are required to be measured at fair value, such as when accounting for a business combination, when evaluating and/or determining impairment, or in accordance with certain other accounting pronouncements. Except for assets and liabilities acquired in business combinations as discussed in Note 5, HP did not measure any material nonfinancial assets and nonfinancial liabilities at fair value on a non-recurring basis for the three and nine months ended July 31, 2010.

Except for the provisions noted above, the accounting standard relating to fair value measurements and disclosures became effective for HP since the beginning of fiscal 2009. This standard establishes a new framework for measuring fair value and expands related disclosures. The framework requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants.

Valuation techniques used by HP are based upon observable and unobservable inputs. Observable or market inputs reflect market data obtained from independent sources, while unobservable inputs reflect HP's assumptions about market participant assumptions based on best information available. Observable inputs are the preferred source of values. These two types of inputs create the following fair value hierarchy:

Level 1 Quoted prices (unadjusted) for identical instruments in active markets.

Level 2 Quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Prices or valuations that require management inputs that are both significant to the fair value measurement and unobservable.

The following section describes the valuation methodologies HP uses to measure its financial assets and liabilities at fair value.

Cash Equivalents and Investments: HP holds time deposits, money market funds, commercial paper, other debt securities primarily consisting of corporate and foreign government notes and bonds, and common stock and equivalents. Where applicable, HP uses quoted prices in active markets for identical assets to determine fair value. If quoted prices in active markets for identical assets are not available to determine fair value, HP uses quoted prices for similar assets and liabilities or inputs that are observable either directly or indirectly. If quoted prices for identical or similar assets are not available, HP uses internally developed valuation models, whose inputs include bid prices, and third-party valuations utilizing underlying assets assumptions.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 8: Fair Value (Continued)

Derivative Instruments: As discussed in Note 9, HP mainly holds non-speculative forwards, swaps and options to hedge certain foreign currency and interest rate exposures. When active market quotes are not available, HP uses industry standard valuation models. Where applicable, these models project future cash flows and discount the future amounts to a present value using market-based observable inputs including interest rate curves, credit risk, foreign exchange rates, and forward and spot prices for currencies. In certain cases, market-based observable inputs are not available and, in those cases, HP uses management judgment to develop assumptions which are used to determine fair value.

The following table presents HP's assets and liabilities that are measured at fair value on a recurring basis:

|   | As of July 31, 2010       |                  |               |                  | As of October 31, 2009    |                  |              |                  |
|---|---------------------------|------------------|---------------|------------------|---------------------------|------------------|--------------|------------------|
|   | Fair Value Measured Using |                  |               | Total Balance    | Fair Value Measured Using |                  |              | Total Balance    |
|   | Level 1                   | Level 2          | Level 3       |                  | Level 1                   | Level 2          | Level 3      |                  |
| In millions                               |                           |                  |               |                  |                           |                  |              |                  |
| <b>Assets</b>                             |                           |                  |               |                  |                           |                  |              |                  |
| Time deposits                             | \$                        | \$ 9,363         | \$            | \$ 9,363         | \$                        | \$ 8,925         | \$           | \$ 8,925         |
| Commercial paper                          |                           | 1,774            |               | 1,774            |                           | 1,388            |              | 1,388            |
| Money market funds                        | 763                       |                  |               | 763              | 262                       |                  |              | 262              |
| U.S. Treasury securities                  | 3                         |                  |               | 3                | 5                         |                  |              | 5                |
| Marketable equity securities              | 9                         | 3                |               | 12               | 7                         | 3                |              | 10               |
| Foreign bonds                             | 7                         | 342              |               | 349              | 10                        | 367              |              | 377              |
| Corporate bonds and other debt securities |                           | 7                | 48            | 55               |                           | 5                | 36           | 41               |
| <b>Derivatives:</b>                       |                           |                  |               |                  |                           |                  |              |                  |
| Interest rate contracts                   |                           | 652              |               | 652              |                           | 375              |              | 375              |
| Foreign exchange contracts                |                           | 416              | 61            | 477              |                           | 379              | 1            | 380              |
| Other derivatives                         |                           | 17               | 4             | 21               |                           | 1                |              | 1                |
| <b>Total Assets</b>                       | <b>\$ 782</b>             | <b>\$ 12,574</b> | <b>\$ 113</b> | <b>\$ 13,469</b> | <b>\$ 284</b>             | <b>\$ 11,443</b> | <b>\$ 37</b> | <b>\$ 11,764</b> |
| <b>Liabilities</b>                        |                           |                  |               |                  |                           |                  |              |                  |
| <b>Derivatives:</b>                       |                           |                  |               |                  |                           |                  |              |                  |
| Interest rate contracts                   | \$                        | \$ 81            | \$            | \$ 81            | \$                        | \$ 51            | \$           | \$ 51            |
| Foreign exchange contracts                |                           | 531              | 17            | 548              |                           | 720              | 1            | 721              |
| Other derivatives                         |                           |                  |               |                  |                           | 2                |              | 2                |
|   | <b>\$</b>                 | <b>\$ 612</b>    | <b>\$ 17</b>  | <b>\$ 629</b>    | <b>\$</b>                 | <b>\$ 773</b>    | <b>\$ 1</b>  | <b>\$ 774</b>    |

Total  
Liabilities

The following table presents the changes in Level 3 instruments for the nine months ended July 31, 2010 that are measured at fair value on a recurring basis. The majority of the Level 3 balances

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 8: Fair Value (Continued)

consist of investment securities classified as available-for-sale with changes in fair value recorded in other comprehensive income ("OCI").

| Nine months ended July 31, 2010  | Fair Value Measured Using<br>Significant Unobservable Inputs<br>(Level 3) |                           |  | Total  |
|--|---|---------------------------|--|--------|
|  | Other Debt<br>Securities  | Derivative<br>Instruments |  |        |
|  | In millions   |                           |  |        |
| Beginning balance at November 1, 2009  | \$ 36   | \$                        |  | \$ 36  |
| Total (losses) gains<br>(realized/unrealized):   |   |                           |  |        |
| Included in earnings <sup>(1)</sup>  | (8)   |                           |  | (8)    |
| Included in OCI  | 12  | 62                        |  | 74     |
| Purchases, issuances, and<br>settlements   | 8   | (14)                      |  | (6)    |
| Ending balance at July 31, 2010  | \$ 48   | \$ 48                     |  | \$ 96  |
| The amount of total losses for the<br>period included in earnings<br>attributable to the change in<br>unrealized losses relating to assets<br>still held as of July 31, 2010 | \$ (8)  | \$                        |  | \$ (8) |

(1) Included in Interest and other, net in the accompanying Consolidated Condensed Statements of Earnings.

The changes in Level 3 instruments for the three months ended July 31, 2010 that were measured at fair value on a recurring basis resulted in a total loss of \$5 million. The loss for the period was included in earnings attributable to the changes in unrealized losses relating to assets still held as of July 31, 2010.

The changes in Level 3 instruments for the three months ended July 31, 2009 that were measured at fair value on a recurring basis did not result in any gain or loss. The changes in Level 3 instruments for the nine months ended July 31, 2009 that were measured at fair value on a recurring basis resulted in a total loss of \$3 million. The losses for the periods were included in earnings attributable to the changes in unrealized losses relating to assets still held as of July 31, 2009.

HP measures certain assets including cost and equity method investments at fair value on a non-recurring basis. These assets are recognized at fair value when they are deemed to be other-than-temporarily impaired. In both the three and nine months ended July 31, 2010, HP recorded an impairment charge of \$1 million. In the three and nine months ended July 31, 2009, HP recorded an impairment charge of \$3 million and \$4 million, respectively.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 9: Financial Instruments

*Cash Equivalents and Available-for-Sale Investments*

Cash equivalents and available-for-sale investments at fair value as of July 31, 2010 and October 31, 2009 were as follows:

|  | July 31, 2010    |                             |                             | October 31, 2009        |                  |                             |                             |                         |
|--|------------------|-----------------------------|-----------------------------|-------------------------|------------------|-----------------------------|-----------------------------|-------------------------|
|  | Cost             | Gross<br>Unrealized<br>Gain | Gross<br>Unrealized<br>Loss | Estimated<br>Fair Value | Cost             | Gross<br>Unrealized<br>Gain | Gross<br>Unrealized<br>Loss | Estimated<br>Fair Value |
| <b>In millions</b>   |                  |                             |                             |                         |                  |                             |                             |                         |
| <b>Cash Equivalents</b>  |                  |                             |                             |                         |                  |                             |                             |                         |
| Time deposits  | \$ 9,356         | \$                          | \$                          | \$ 9,356                | \$ 8,870         | \$                          | \$                          | \$ 8,870                |
| Commercial paper   | 1,774            |                             |                             | 1,774                   | 1,388            |                             |                             | 1,388                   |
| Money market funds   | 763              |                             |                             | 763                     | 262              |                             |                             | 262                     |
| <b>Total cash equivalents</b>                                    | <b>11,893</b>    |                             |                             | <b>11,893</b>           | <b>10,520</b>    |                             |                             | <b>10,520</b>           |
| <b>Available-for-Sale Investments</b>                            |                  |                             |                             |                         |                  |                             |                             |                         |
| <b>Debt securities:</b>  |                  |                             |                             |                         |                  |                             |                             |                         |
| Time deposits  | 7                |                             |                             | 7                       | 55               |                             |                             | 55                      |
| U.S. Treasury securities   | 3                |                             |                             | 3                       | 5                |                             |                             | 5                       |
| Foreign bonds  | 295              | 54                          |                             | 349                     | 329              | 49                          |                             | 378                     |
| Corporate bonds and other debt securities                        | 87               |                             | (32)                        | 55                      | 85               |                             | (45)                        | 40                      |
| <b>Total debt securities</b>                                     | <b>392</b>       | <b>54</b>                   | <b>(32)</b>                 | <b>414</b>              | <b>474</b>       | <b>49</b>                   | <b>(45)</b>                 | <b>478</b>              |
| <b>Equity securities in public companies</b>                     | <b>5</b>         | <b>2</b>                    |                             | <b>7</b>                | <b>3</b>         | <b>2</b>                    |                             | <b>5</b>                |
| <b>Total cash equivalents and available-for-sale investments</b> | <b>\$ 12,290</b> | <b>\$ 56</b>                | <b>\$ (32)</b>              | <b>\$ 12,314</b>        | <b>\$ 10,997</b> | <b>\$ 51</b>                | <b>\$ (45)</b>              | <b>\$ 11,003</b>        |

Cash equivalents consist of investments with original maturities of ninety days or less. Available-for-sale securities consist of short-term investments which mature within twelve months or less and long-term investments with maturities longer than twelve months. Investments include primarily time deposits, fixed-interest securities, and institutional bonds. HP estimates the fair values of its investments based on quoted market prices or pricing models using current market rates. These estimated fair values may not be representative of actual values that will be realized in the future.

The gross unrealized loss as of July 31, 2010 was due primarily to declines in the fair value of certain debt securities and included \$30 million that has been in a continuous loss position for more than twelve months. The gross unrealized loss as of October 31, 2009 was due primarily to declines in the fair value of certain debt securities and included \$20 million that had been in a continuous loss position for more than twelve months. HP does not intend to sell these debt securities, and it is not likely that HP will be required to sell these debt securities prior to the recovery of the amortized cost. In the three and nine months ended July 31, 2010, HP recognized an impairment charge of \$6 million and \$8 million, respectively, on total investments. In the three and nine months ended July 31, 2009, HP recognized an impairment charge of \$4 million and \$6 million, respectively, on total investments.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 9: Financial Instruments (Continued)

Contractual maturities of short-term and long-term investments in available-for-sale debt securities at July 31, 2010 were as follows:

|                             | July 31, 2010 |                      |
|-----------------------------|---------------|----------------------|
|                             | Cost          | Estimated Fair Value |
| In millions                 |               |                      |
| Due in less than one year   | \$ 5          | \$ 5                 |
| Due in 1-5 years            | 21            | 21                   |
| Due in more than five years | 366           | 388                  |
|                             | \$ 392        | \$ 414               |

Proceeds from sales and maturities of available-for-sale and other securities were \$94 million and \$197 million in the three and nine months ended July 31, 2010, respectively. There were \$1 million and \$8 million of gross realized gains on total investments in the three and nine months ended July 31, 2010, respectively. There were no sales or maturities of available-for-sale and other securities for the three months ended July 31, 2009. Proceeds from sales or maturities of available-for-sale and other securities were \$103 million for the nine months ended July 31, 2009. There were no realized gains or losses on available-for-sale and other securities for the three and nine months ended July 31, 2009. The specific identification method is used to account for gains and losses on available-for-sale securities.

A summary of the carrying values and balance sheet classification of all short-term and long-term investments in debt and equity securities as of July 31, 2010 and October 31, 2009 was as follows:

|  | July 31, | October 31, |
|--|----------|-------------|
|  | 2010     | 2009        |
| In millions  |          |             |
| Time deposits  | \$ 5     | \$ 55       |
| Available-for-sale debt securities                           | 5        |             |
| Short-term investments                                       | 5        | 55          |
| Time deposits  | 7        |             |
| Available-for-sale debt securities                           | 402      | 423         |
| Available-for-sale equity securities                         | 7        | 5           |
| Equity securities in privately-held companies                | 164      | 129         |
| Other investments  | 9        | 13          |
| Included in long-term financing receivables and other assets | 589      | 570         |
| Total investments  | \$ 594   | \$ 625      |

Equity securities in privately held companies include cost basis and equity method investments. Other investments include marketable trading securities held to generate returns that HP expects to offset changes in certain liabilities related to deferred compensation arrangements. HP includes gains or losses from changes in fair value of these securities, offset by losses or gains on the related liabilities, in Interest and other, net, in HP's Consolidated Condensed Statements of Earnings. There were no net losses or gains associated with these securities for the three months ended July 31, 2010. The net losses associated with these securities were \$5 million for the nine months ended July 31, 2010.

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 9: Financial Instruments (Continued)**

The net losses associated with these securities were \$4 million and \$11 million for the three and nine months ended July 31, 2009, respectively.

*Derivative Financial Instruments*

HP is a global company that is exposed to foreign currency exchange rate fluctuations and interest rate changes in the normal course of its business. As part of its risk management strategy, HP uses derivative instruments, primarily forward contracts, option contracts, interest rate swaps, and total return swaps, to hedge certain foreign currency, interest rate and, to a lesser extent, equity exposures. HP's objective is to offset gains and losses resulting from these exposures with losses and gains on the derivative contracts used to hedge them, thereby reducing volatility of earnings or protecting fair values of assets and liabilities. HP does not have any leveraged derivatives. HP does not use derivative contracts for speculative purposes. HP designates its derivatives as fair value hedges, cash flow hedges or hedges of the foreign currency exposure of a net investment in a foreign operation ("net investment hedges"). Additionally, for derivatives not designated as hedging instruments, HP categorizes those economic hedges as other derivatives. HP recognizes all derivatives in the Consolidated Condensed Balance Sheets at fair value and reports them in Other current assets, Long-term financing receivables and other assets, Other accrued liabilities, or Other liabilities. HP classifies cash flows from the derivative programs as operating activities in the Consolidated Condensed Statements of Cash Flows.

As a result of the use of derivative instruments, HP is exposed to the risk that counterparties to derivative contracts will fail to meet their contractual obligations. To mitigate the counterparty credit risk, HP has a policy of only entering into contracts with carefully selected major financial institutions based upon their credit ratings and other factors, and HP maintains dollar and term limits that correspond to each institution's credit rating. HP's established policies and procedures for mitigating credit risk on principal transactions and short-term cash include reviewing and establishing limits for credit exposure and continually assessing the creditworthiness of counterparties. Master agreements with counterparties include master netting arrangements as further mitigation of credit exposure to counterparties. These arrangements permit HP to net amounts due from HP to a counterparty with amounts due to HP from a counterparty, which reduces the maximum loss from credit risk in the event of counterparty default.

Certain of HP's derivative instruments contain credit-risk-related contingent features, such as a provision whereby HP and the counterparties to the derivative instruments could request collateralization on derivative instruments in net liability positions if HP's or the counterparties' credit rating falls below certain thresholds. As of July 31, 2010, HP was not required to post any collateral, and HP did not have any derivative instruments with credit-risk-related contingent features that were in a significant net liability position.

*Fair Value Hedges*

HP enters into fair value hedges to reduce the exposure of its debt portfolio to interest rate risk. HP issues long-term debt in U.S. dollars based on market conditions at the time of financing. HP uses interest rate swaps to mitigate the market risk exposures in connection with the debt to achieve primarily U.S. dollar LIBOR-based floating interest expense. The swap transactions generally involve principal and interest obligations for U.S. dollar-denominated amounts. Alternatively, HP may choose

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 9: Financial Instruments (Continued)**

not to swap fixed for floating interest payments or may terminate a previously executed swap if it believes a larger proportion of fixed-rate debt would be beneficial. When investing in fixed-rate instruments, HP may enter into interest rate swaps that convert the fixed interest returns into variable interest returns and would classify these swaps as fair value hedges. For derivative instruments that are designated and qualify as fair value hedges, HP recognizes the gain or loss on the derivative instrument, as well as the offsetting loss or gain on the hedged item, in Interest and other, net in the Consolidated Condensed Statements of Earnings in the current period.

*Cash Flow Hedges*

HP uses a combination of forward contracts and options designated as cash flow hedges to protect against the foreign currency exchange rate risks inherent in its forecasted net revenue and, to a lesser extent, cost of sales, operating expense, and intercompany lease loan denominated in currencies other than the U.S. dollar. HP's foreign currency cash flow hedges mature generally within six to twelve months. However, certain leasing revenue-related forward contracts and intercompany lease loan forward contracts extend for the duration of the lease term, which can be up to five years. For derivative instruments that are designated and qualify as cash flow hedges, HP initially records the effective portion of the gain or loss on the derivative instrument in accumulated other comprehensive income or loss as a separate component of stockholders' equity and subsequently reclassifies these amounts into earnings in the period during which the hedged transaction is recognized in earnings. HP reports the effective portion of cash flow hedges in the same financial statement line item as the changes in value of the hedged item. During the nine months ended July 31, 2010, HP did not discontinue any cash flow hedge for which it was probable that a forecasted transaction would not occur.

*Net Investment Hedges*

HP uses forward contracts designated as net investment hedges to hedge net investments in certain foreign subsidiaries whose functional currency is the local currency. These derivative instruments are designated as net investment hedges and, as such, HP records the effective portion of the gain or loss on the derivative instrument together with changes in the hedged items in cumulative translation adjustment as a separate component of stockholders' equity.

*Other Derivatives*

Other derivatives not designated as hedging instruments consist primarily of forward contracts HP uses to hedge foreign currency balance sheet exposures. HP also uses total return swaps and, to a lesser extent, interest rate swaps, based on the equity and fixed income indices, to hedge its executive deferred compensation plan liability. For derivative instruments not designated as hedging instruments, HP recognizes changes in the fair values in earnings in the period of change. HP recognizes the gain or loss on foreign currency forward contracts used to hedge balance sheet exposures in Interest and other, net in the same period as the remeasurement gain and loss of the related foreign currency denominated assets and liabilities. HP recognizes the gain or loss on the total return swaps and interest rate swaps in Interest and other, net in the same period as the gain or loss from the change in market value of the executive deferred compensation plan liability.



## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 9: Financial Instruments (Continued)

*Hedge Effectiveness*

For interest rate swaps designated as fair value hedges, HP measures effectiveness by offsetting the change in fair value of the hedged debt with the change in fair value of the derivative. For foreign currency options and forward contracts designated as cash flow or net investment hedges, HP measures effectiveness by comparing the cumulative change in the hedge contract with the cumulative change in the hedged item, both of which are based on forward rates. HP recognizes any ineffective portion of the hedge, as well as amounts not included in the assessment of effectiveness, in the Consolidated Condensed Statements of Earnings. As of July 31, 2010, the portion of hedging instruments' gain or loss excluded from the assessment of effectiveness was not material for fair value, cash flow or net investment hedges. Hedge ineffectiveness for fair value, cash flow and net investment hedges was not material in the three and nine months ended July 31, 2010.

*Fair Value of Derivative Instruments in the Consolidated Condensed Balance Sheets*

As discussed in Note 8, HP estimates the fair values of derivatives primarily based on pricing models using current market rates and records all derivatives on the balance sheet at fair value. The gross notional and fair value of derivative financial instruments in the Consolidated Condensed Balance Sheets were recorded as follows:

|   | As of July 31, 2010           |                      |  |                           |                   | As of October 31, 2009        |                      |  |                           |                   |
|---|-------------------------------|----------------------|--|---------------------------|-------------------|-------------------------------|----------------------|--|---------------------------|-------------------|
|   | Gross Notional <sup>(1)</sup> | Other Current Assets | Long-term Financing Receivables and Other Assets | Other Accrued Liabilities | Other Liabilities | Gross Notional <sup>(1)</sup> | Other Current Assets | Long-term Financing Receivables and Other Assets | Other Accrued Liabilities | Other Liabilities |
| In millions   |                               |                      |  |                           |                   |                               |                      |  |                           |                   |
| Derivatives designated as hedging instruments           |                               |                      |  |                           |                   |                               |                      |  |                           |                   |
| Fair value hedges:                                      |                               |                      |  |                           |                   |                               |                      |  |                           |                   |
| Interest rate contracts                                 | \$ 8,575                      | \$                   | \$ 583   | \$                        | \$                | \$ 7,575                      | \$                   | \$ 346   | \$                        | \$ 5              |
| Cash flow hedges:                                       |                               |                      |  |                           |                   |                               |                      |  |                           |                   |
| Foreign exchange contracts                              | 15,148                        | 313                  | 53   | 235                       | 34                | 15,056                        | 116                  | 12   | 389                       | 33                |
| Net investment hedges:                                  |                               |                      |  |                           |                   |                               |                      |  |                           |                   |
| Foreign exchange contracts                              | 1,454                         | 17                   | 7  | 40                        | 34                | 1,350                         | 13                   | 12   | 47                        | 39                |
| Total derivatives designated as hedging instruments     | 25,177                        | 330                  | 643  | 275                       | 68                | 23,981                        | 129                  | 370  | 436                       | 77                |
| Derivatives not designated as hedging instruments       |                               |                      |  |                           |                   |                               |                      |  |                           |                   |
| Foreign exchange contracts                              | 10,725                        | 70                   | 17   | 170                       | 35                | 16,104                        | 206                  | 20   | 163                       | 51                |
| Interest rate contracts <sup>(2)</sup>                  | 2,200                         |                      | 69   |                           | 81                | 2,211                         |                      | 29   |                           | 45                |
| Other derivatives                                       | 362                           | 17                   | 4  |                           |                   | 268                           | 2                    |  | 2                         |                   |
| Total derivatives not designated as hedging instruments | 13,287                        | 87                   | 90   | 170                       | 116               | 18,583                        | 208                  | 49   | 165                       | 96                |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

Total derivatives      \$ 38,464   \$ 417   \$     733   \$ 445   \$ 184   \$ 42,564   \$ 337   \$     419   \$ 601   \$ 173

---

(1) Represents the face amounts of contracts that were outstanding as of July 31, 2010 and October 31, 2009, respectively.

(2) Represents offsetting swaps acquired through previous business combination that were not designated as hedging instruments.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 9: Financial Instruments (Continued)

*Effect of Derivative Instruments on the Consolidated Condensed Statements of Earnings*

The before-tax effect of a derivative instrument and related hedged item in a fair value hedging relationship for the three and nine months ended July 31, 2010 and July 31, 2009 was as follows:

| Derivative Instrument   | Location                | Gain (Loss) Recognized in Income on Derivative and Related Hedged Item |                                 |                                  |                                 | Hedged Item | Location | Gain (Loss) Recognized in Income on Derivative and Related Hedged Item |  |
|-------------------------|-------------------------|--|---------------------------------|----------------------------------|---------------------------------|-------------|----------|--|--|
|                         |                         | Three months ended July 31, 2010                                       | Nine months ended July 31, 2010 | Three months ended July 31, 2010 | Nine months ended July 31, 2010 |             |          |  |  |
|                         |                         | In millions  |                                 | In millions                      |                                 |             |          |  |  |
| Interest rate contracts | Interest and other, net | \$ 215   | \$ 242                          | Fixed-rate debt                  | Interest and other, net         | \$ (206)    | \$ (230) |  |  |

| Derivative Instrument   | Location                | Gain (Loss) Recognized in Income on Derivative and Related Hedged Item |                                 |                                  |                                 | Hedged Item | Location | Gain (Loss) Recognized in Income on Derivative and Related Hedged Item |  |
|-------------------------|-------------------------|--|---------------------------------|----------------------------------|---------------------------------|-------------|----------|--|--|
|                         |                         | Three months ended July 31, 2009                                       | Nine months ended July 31, 2009 | Three months ended July 31, 2009 | Nine months ended July 31, 2009 |             |          |  |  |
|                         |                         | In millions  |                                 | In millions                      |                                 |             |          |  |  |
| Interest rate contracts | Interest and other, net | \$ (94)  | \$ 155                          | Fixed-rate debt                  | Interest and other, net         | \$ 91       | \$ (161) |  |  |

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 9: Financial Instruments (Continued)

The before-tax effect of derivative instruments in cash flow and net investment hedging relationships for the three and nine months ended July 31, 2010 and July 31, 2009 was as follows:

|                            | Gain (Loss)<br>Recognized in<br>OCI on Derivative<br>(Effective Portion) |   | Location                 | Gain (Loss) Reclassified from<br>Accumulated OCI Into Income<br>(Effective Portion) |   | Location                 | Gain Recognized in<br>Income on Derivative <sup>(1)</sup><br>(Ineffective Portion<br>and Amount Excluded<br>from Effectiveness Testing) |   |
|----------------------------|--|---|--------------------------|---|---|--------------------------|---|---|
|                            | Three<br>months<br>ended<br>July 31,<br>2010                             | Nine<br>months<br>ended<br>July 31,<br>2010 |                          | Three<br>months<br>ended<br>July 31,<br>2010  | Nine<br>months<br>ended<br>July 31,<br>2010 |                          | Three<br>months<br>ended<br>July 31,<br>2010  | Nine<br>months<br>ended<br>July 31,<br>2010 |
|                            | In millions  |   |                          | In millions   |   |                          | In millions   |   |
| Cash flow hedges:          |  |   |                          |   |   |                          |   |   |
| Foreign exchange contracts | \$ 114   | \$ 769                                      | Net revenue              | \$ 375  | \$ 433                                      | Net revenue              | \$  | \$  |
| Foreign exchange contracts | 45   | 38  | Cost of products         | 17  | 44  | Cost of products         |   |   |
| Foreign exchange contracts | (1)  | (1)   | Other operating expenses | (1)   |   | Other operating expenses |   |   |
| Foreign exchange contracts | 11   | 12  | Interest and other, net  |   |   | Interest and other, net  |   |   |
| Foreign exchange contracts | (26)   | 10  | Net revenue              | 5   | 20  | Interest and other, net  | 1   | 7   |
| Total cash flow hedges     | \$ 143   | \$ 828                                      |                          | \$ 396  | \$ 497                                      |                          | \$ 1  | \$ 7  |
| Net investment hedges:     |  |   |                          |   |   |                          |   |   |
| Foreign exchange contracts | \$ 25  | \$ (19)                                     | Interest and other, net  | \$  | \$  | Interest and other, net  | \$  | \$  |

(1) Amount of gain recognized in income on derivative represents a \$1 million gain and \$7 million gain related to the amount excluded from the assessment of hedge effectiveness in the three and nine months ended July 31, 2010, respectively.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 9: Financial Instruments (Continued)

|                            | Gain (Loss)<br>Recognized in<br>OCI on Derivative<br>(Effective Portion) |   | Location                 | Gain (Loss) Reclassified from<br>Accumulated OCI Into Income<br>(Effective Portion) |   | Location                 | Gain Recognized in<br>Income on Derivative <sup>(1)</sup><br>(Ineffective Portion<br>and Amount Excluded<br>from Effectiveness Testing) |   |
|----------------------------|--|---|--------------------------|---|---|--------------------------|---|---|
|                            | Three<br>months<br>ended<br>July 31,<br>2009                             | Nine<br>months<br>ended<br>July 31,<br>2009 |                          | Three<br>months<br>ended<br>July 31,<br>2009  | Nine<br>months<br>ended<br>July 31,<br>2009 |                          | Three<br>months<br>ended<br>July 31,<br>2009  | Nine<br>months<br>ended<br>July 31,<br>2009 |
|                            | In millions  |   |                          | In millions   |   |                          | In millions   |   |
| Cash flow hedges:          |  |   |                          |   |   |                          |   |   |
| Foreign exchange contracts | \$ (612)   | \$ (743)                                    | Net revenue              | \$ (162)  | \$ 713                                      | Net revenue              | \$  | \$  |
| Foreign exchange contracts | 38   | 72  | Cost of products         | 43  | 124   | Cost of products         |   |   |
| Foreign exchange contracts | 5  | (4)   | Other operating expenses | (1)   | (5)   | Other operating expenses |   |   |
| Foreign exchange contracts | (5)  | (6)   | Interest and other, net  | (2)   | (4)   | Interest and other, net  |   |   |
| Foreign exchange contracts | 14   | 19  | Net revenue              | 2   | 7   | Interest and other, net  | 2   | 4   |
| Total cash flow hedges     | \$ (560)   | \$ (662)                                    |                          | \$ (120)  | \$ 835                                      |                          | \$ 2  | \$ 4  |
| Net investment hedges:     |  |   |                          |   |   |                          |   |   |
| Foreign exchange contracts | \$ (96)  | \$ (127)                                    | Interest and other, net  | \$  | \$  | Interest and other, net  | \$  | \$  |

(1) Amount of gain recognized in income on derivative represents a \$2 million gain and a \$4 million gain related to the amount excluded from the assessment of hedge effectiveness in the three and nine months ended July 31, 2009, respectively.

HP expects to reclassify an estimated net accumulated other comprehensive gain of \$42 million, net of taxes, to earnings in the next twelve months along with the earnings effects of the related forecasted transactions in association with cash flow hedges.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 9: Financial Instruments (Continued)

The before-tax effect of derivative instruments not designated as hedging instruments on the Consolidated Condensed Statements of Earnings for the three and nine months ended July 31, 2010 and July 31, 2009 was as follows:

|                            |                         | Gain (Loss) Recognized in Income on Derivative |                                 |
|----------------------------|-------------------------|--|---------------------------------|
|                            |                         | Three months ended July 31, 2010               | Nine months ended July 31, 2010 |
| Location                   |                         | In millions                                    |                                 |
| Foreign exchange contracts | Interest and other, net | \$ (142)                                       | \$ (205)                        |
| Other derivatives          | Interest and other, net | 15   | 17                              |
| Interest rate contracts    | Interest and other, net |  | 5                               |
| <b>Total</b>               |                         | \$ (127)                                       | \$ (183)                        |

|                            |                         | Gain (Loss) Recognized in Income on Derivative |                                 |
|----------------------------|-------------------------|--|---------------------------------|
|                            |                         | Three months ended July 31, 2009               | Nine months ended July 31, 2009 |
| Location                   |                         | In millions                                    |                                 |
| Foreign exchange contracts | Interest and other, net | \$ (452)                                       | \$ (663)                        |
| Other derivatives          | Interest and other, net | 11   | 20                              |
| Interest rate contracts    | Interest and other, net | 8  | 16                              |
| <b>Total</b>               |                         | \$ (433)                                       | \$ (627)                        |

*Other Financial Instruments*

For the balance of HP's financial instruments, accounts receivable, financing receivables, notes payable and short-term borrowings, accounts payable and other accrued liabilities, the carrying amounts approximate fair value due to their short maturities. The estimated fair value of HP's short- and long-term debt was approximately \$20.2 billion at July 31, 2010, compared to a carrying value of \$20.0 billion at that date. The estimated fair value of HP's short- and long-term debt was approximately \$16.0 billion at October 31, 2009, compared to a carrying value of \$15.8 billion at that date. The estimated fair value of the debt is based primarily on quoted market prices, as well as borrowing rates currently available to HP for bank loans with similar terms and maturities.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 10: Financing Receivables and Operating Leases**

Financing receivables represent sales-type and direct-financing leases resulting from the placement of HP and third-party products. These receivables typically have terms from two to five years and are usually collateralized by a security interest in the underlying assets. Financing receivables also include billed receivables from operating leases. The components of net financing receivables, which are included in financing receivables and long-term financing receivables and other assets, were as follows:

|                                   | July 31,<br>2010 | October 31,<br>2009 |
|-----------------------------------|------------------|---------------------|
| In millions                       |                  |                     |
| Minimum lease payments receivable | \$ 6,602         | \$ 6,413            |
| Allowance for doubtful accounts   | (122)            | (108)               |
| Unguaranteed residual value       | 228              | 244                 |
| Unearned income                   | (571)            | (571)               |
| Financing receivables, net        | 6,137            | 5,978               |
| Less current portion              | (2,799)          | (2,675)             |
| Amounts due after one year, net   | \$ 3,338         | \$ 3,303            |

Equipment leased to customers under operating leases was \$3.4 billion at July 31, 2010 and \$3.0 billion at October 31, 2009 and is included in machinery and equipment. Accumulated depreciation on equipment under lease was \$1.0 billion at July 31, 2010 and \$0.9 billion at October 31, 2009.

**Note 11: Guarantees***Guarantees and Indemnifications*

In the ordinary course of business, HP may provide certain clients with subsidiary performance guarantees and/or financial performance guarantees, which may be backed by standby letters of credit or surety bonds. In general, HP would be liable for the amounts of these guarantees in the event that the nonperformance of HP or HP's subsidiaries permits termination of the related contract by the client, the likelihood of which HP believes is remote. HP believes that the company is in compliance with the performance obligations under all material service contracts for which there is a performance guarantee.

HP has certain service contracts supported by client financing or securitization arrangements. Under specific circumstances involving nonperformance resulting in service contract termination or failure to comply with terms under the financing arrangement, HP would be required to acquire certain assets. HP considers the possibility of its failure to comply to be remote and the asset amounts involved to be immaterial.

In the ordinary course of business, HP enters into contractual arrangements under which HP may agree to indemnify the third party to such arrangement from any losses incurred relating to the services they perform on behalf of HP or for losses arising from certain events as defined within the particular contract, which may include, for example, litigation or claims relating to past performance. Such indemnification obligations may not be subject to maximum loss clauses. Historically, payments made related to these indemnifications have been immaterial.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 11: Guarantees (Continued)***Warranty*

HP provides for the estimated cost of product warranties at the time it recognizes revenue. HP engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of its component suppliers; however, product warranty terms offered to customers, ongoing product failure rates, material usage and service delivery costs incurred in correcting a product failure, as well as specific product class failures outside of HP's baseline experience, affect the estimated warranty obligation. If actual product failure rates, repair rates or any other post sales support costs differ from these estimates, revisions to the estimated warranty liability would be required.

The changes in HP's aggregate product warranty liabilities for the nine months ended July 31, 2010 were as follows:

|   | <b>In millions</b> |
|---|--------------------|
| Product warranty liability at October 31, 2009                                  | \$ 2,409           |
| Accruals for warranties issued  | 2,043              |
| Adjustments related to pre-existing warranties (including changes in estimates) | (48)               |
| Settlements made (in cash or in kind)   | (1,928)            |
| Product warranty liability at July 31, 2010                                     | \$ 2,476           |

**Note 12: Borrowings***Notes Payable and Short-Term Borrowings*

Notes payable and short-term borrowings, including the current portion of long-term debt, were as follows:

|   | <b>July 31, 2010</b> |  | <b>October 31, 2009</b> |  |
|---|----------------------|--|-------------------------|--|
|   | <b>Amount</b>        | <b>Weighted-<br/>Average<br/>Interest<br/>Rate</b> | <b>Amount</b>           | <b>Weighted-<br/>Average<br/>Interest<br/>Rate</b> |
|   | <b>Outstanding</b>   |  | <b>Outstanding</b>      |  |
|   | <b>In millions</b>   |  |                         |  |
| Commercial paper                                  | \$ 5,173             | 0.3%   | \$ 294                  | 1.2%   |
| Current portion of long-term debt                 | 2,204                | 2.3%   | 1,143                   | 1.0%   |
| Notes payable to banks, lines of credit and other | 465                  | 2.8%   | 413                     | 2.0%   |
|   | \$ 7,842             |  | \$ 1,850                |  |

Notes payable to banks, lines of credit and other includes deposits associated with HP's banking-related activities of approximately \$348 million and \$326 million at July 31, 2010 and October 31, 2009, respectively.



## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 12: Borrowings (Continued)

## Long-Term Debt

Long-term debt was as follows:

|  | July 31,<br>2010 | October 31,<br>2009 |
|--|------------------|---------------------|
|  | In millions      |                     |
| U.S. Dollar Global Notes   |                  |                     |
| 2002 Shelf Registration Statement:   |                  |                     |
| \$500 issued at discount to par at a price of 99.505% in June 2002 at 6.5%, due July 2012            | \$ 499           | \$ 499              |
| 2006 Shelf Registration Statement:   |                  |                     |
| \$600 issued at par in February 2007 at three-month USD LIBOR plus 0.11%, due March 2012             | 600              | 600                 |
| \$900 issued at discount to par at a price of 99.938% in February 2007 at 5.25%, due March 2012      | 900              | 900                 |
| \$500 issued at discount to par at a price of 99.694% in February 2007 at 5.4%, due March 2017       | 499              | 499                 |
| \$1,000 issued at par in June 2007 at three-month USD LIBOR plus 0.06%, paid June 2010               |                  | 1,000               |
| \$1,500 issued at discount to par at a price of 99.921% in March 2008 at 4.5%, due March 2013        | 1,499            | 1,499               |
| \$750 issued at discount to par at a price of 99.932% in March 2008 at 5.5%, due March 2018          | 750              | 750                 |
| \$2,000 issued at discount to par at a price of 99.561% in December 2008 at 6.125%, due March 2014   | 1,994            | 1,992               |
| \$275 issued at par in February 2009 at three-month USD LIBOR plus 1.75%, due February 2011          | 275              | 275                 |
| \$1,000 issued at discount to par at a price of 99.956% in February 2009 at 4.25%, due February 2012 | 1,000            | 1,000               |
| \$1,500 issued at discount to par at a price of 99.993% in February 2009 at 4.75%, due June 2014     | 1,500            | 1,500               |
| 2009 Shelf Registration Statement:   |                  |                     |
| \$750 issued at par in May 2009 at three-month USD LIBOR plus 1.05%, due May 2011                    | 750              | 750                 |
| \$1,000 issued at discount to par at a price of 99.967% in May 2009 at 2.25%, due May 2011           | 1,000            | 1,000               |
| \$250 issued at discount to par at a price of 99.984% in May 2009 at 2.95%, due August 2012          | 250              | 250                 |
|  | 11,516           | 12,514              |
| EDS Senior Notes   |                  |                     |
| \$1,100 issued June 2003 at 6.0%, due August 2013  | 1,133            | 1,140               |
| \$300 issued October 1999 at 7.45%, due October 2029   | 315              | 315                 |
|  | 1,448            | 1,455               |
| Other, including capital lease obligations, at 0.59%-8.63%, due in calendar year 2010-2024           | 844              | 785                 |
| Fair value adjustment related to hedged debt   | 600              | 369                 |
| Less: current portion  | (2,204)          | (1,143)             |
| Total long-term debt   | \$ 12,204        | \$ 13,980           |

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 12: Borrowings (Continued)**

As disclosed in Note 9 to the Consolidated Condensed Financial Statements in Item 1, HP uses interest rate swaps to mitigate the market risk exposures in connection with certain fixed interest global notes to achieve primarily U.S. dollar LIBOR-based floating interest expense. The table above does not reflect the interest rate swap impact on the interest rate.

HP may redeem some or all of the Global Notes set forth in the above table at any time at the redemption prices described in the prospectus supplements relating thereto. The Global Notes are senior unsecured debt.

In May 2009, HP filed a shelf registration statement (the "2009 Shelf Registration Statement") with the SEC to enable the company to offer for sale, from time to time, in one or more offerings, an unspecified amount of debt securities, common stock, preferred stock, depositary shares and warrants. The 2009 Shelf Registration Statement replaced other registration statements filed in March 2002 and May 2006.

In May 2008, HP's Board of Directors approved an increase in the capacity of HP's U.S. commercial paper program by \$10.0 billion to \$16.0 billion. HP's subsidiaries are authorized to issue up to an additional \$1.0 billion of commercial paper, of which \$500 million of capacity is currently available to be used by Hewlett-Packard International Bank PLC, a wholly-owned subsidiary of HP, for its Euro Commercial Paper/Certificate of Deposit Programme.

In October 2008, HP registered for the Commercial Paper Funding Facility ("CPFF") provided by the Federal Reserve Bank of New York. The CPFF program expired on February 1, 2010. HP did not issue any commercial paper under the CPFF program.

HP has a \$3.0 billion five-year credit facility expiring in May 2012. In February 2009, HP entered into a \$3.5 billion 364-day credit facility. The February credit facility expired in February 2010, at which time HP entered into a new \$3.5 billion 364-day credit facility maintaining the total amount available under its credit facilities at \$6.5 billion. Commitment fees, interest rates and other terms of borrowing under the credit facilities vary based on HP's external credit ratings. The credit facilities are senior unsecured committed borrowing arrangements primarily to support the issuance of U.S. commercial paper. HP's ability to have a U.S. commercial paper outstanding balance that exceeds the \$6.5 billion supported these credit facilities is subject to a number of factors, including liquidity conditions and business performance.

HP also maintains uncommitted lines of credit from a number of financial institutions that are available through various foreign subsidiaries. The amount available for use as of July 31, 2010 was approximately \$1.5 billion.

Included in Other, including capital lease obligations, are borrowings that are collateralized by certain financing receivable assets. As of July 31, 2010, the carrying value of the assets approximated the carrying value of the borrowings of \$106 million.

As of July 31, 2010, HP had the capacity to issue an unspecified amount of additional debt securities, common stock, preferred stock, depositary shares and warrants under the 2009 Shelf Registration Statement. As of that date, HP also had up to approximately \$12.8 billion of available borrowing resources, including \$11.3 billion under its commercial paper programs, and approximately \$1.5 billion under other programs.

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 12: Borrowings (Continued)**

*Subsequent Event*

On September 8, 2010, HP commenced an offering of \$3 billion of U.S. Dollar Global Notes under the 2009 Shelf Registration Statement. The Global Notes included floating rate and fixed rate notes at market rates with maturities ranging from two to five years from the date of issuance. The offering is expected to be completed on September 13, 2010.

**Note 13: Income Taxes**

*Provision for Taxes*

HP's effective tax rate was 19.0% and 17.8% for the three months ended July 31, 2010 and July 31, 2009, respectively, and 19.8% and 18.1% for the nine months ended July 31, 2010 and July 31, 2009, respectively. HP's effective tax rate increased due to a decline in the percentage of total earnings earned in lower-tax jurisdictions and a decline in its discrete tax benefits relative to consolidated pretax earnings. HP's effective tax rate generally differs from the U.S. federal statutory rate of 35% due to favorable tax rates associated with certain earnings from HP's operations in lower-tax jurisdictions throughout the world. HP has not provided U.S. taxes for all of such earnings because HP plans to reinvest some of those earnings indefinitely outside the United States.

In the three and nine months ended July 31, 2010, HP recorded discrete items with a net tax benefit of \$236 million and \$375 million, respectively, decreasing the effective tax rate. These amounts included net tax benefits of \$206 million and \$340 million, respectively, from restructuring and acquisition charges; and net tax benefits of \$30 million and \$35 million, respectively, associated with adjustments to prior year foreign income tax accruals and credits, settlement of tax audit matters, valuation allowance releases, and other miscellaneous discrete items.

In the three and nine months ended July 31, 2009, HP recorded discrete items with a net tax benefit of \$273 million and \$411 million respectively, decreasing the effective tax rate. These amounts included net tax benefits of \$128 million and \$248 million, respectively, from restructuring and acquisition charges; and net tax benefits of \$145 million and \$163 million, respectively, associated with a net tax benefit of \$141 million for the adjustment to estimated fiscal 2008 tax accruals upon filing the 2008 U.S. federal income tax return, and other miscellaneous discrete items that resulted in a net tax benefit of \$4 million and \$22 million for the three and nine months ended July 31, 2009, respectively.

As of July 31, 2010, the amount of gross unrecognized tax benefits was \$2.0 billion, of which up to \$980 million would affect HP's effective tax rate if realized. HP recognizes interest expense and penalties on unrecognized tax benefits within income tax expense. As of July 31, 2010 HP had accrued a net \$170 million income tax payable for interest and penalties. In the three and nine months ended July 31, 2010, HP recognized net interest expense on tax deficiencies and overpayments, net of tax, of \$40 million and \$50 million, respectively.

HP engages in continuous discussions and negotiations with tax authorities regarding tax matters in the various jurisdictions. HP does not expect complete resolution of any Internal Revenue Service ("IRS") audit cycle within the next 12 months. However, it is reasonably possible that certain federal, foreign and state tax issues may be concluded in the next 12 months, including issues involving transfer

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 13: Income Taxes (Continued)**

pricing and other matters. Accordingly, HP believes it is reasonably possible that its existing unrecognized tax benefits may be reduced by an amount up to \$290 million within the next 12 months.

HP is subject to income tax in the United States and approximately 80 foreign countries and is subject to routine corporate income tax audits in many of these jurisdictions. In addition, HP is subject to numerous ongoing audits by state and foreign tax authorities. HP has received from the IRS Notices of Deficiency for its fiscal 1999, 2000, 2003, 2004 and 2005 tax years, and Revenue Agent's Reports ("RAR") for its fiscal 2001, 2002 and 2006 tax years. The IRS began an audit of HP's 2007 income tax returns in 2009, and began its audit of 2008 during 2010. With respect to major foreign and state tax jurisdictions, HP is no longer subject to tax authority examinations for years prior to 1999. HP believes that adequate accruals have been provided for all open tax years.

The breakdown between current and long-term deferred tax assets and deferred tax liabilities was as follows:

|  | July 31,<br>2010 | October 31,<br>2009 |
|--|------------------|---------------------|
|  | In millions      |                     |
| Current deferred tax assets                                      | \$ 4,399         | \$ 4,979            |
| Current deferred tax liabilities                                 | (1)              | (83)                |
| Long-term deferred tax assets                                    | 1,862            | 1,751               |
| Long-term deferred tax liabilities                               | (3,443)          | (4,230)             |
| <b>Total deferred tax assets net of deferred tax liabilities</b> | <b>\$ 2,817</b>  | <b>\$ 2,417</b>     |

**Note 14: Stockholders' Equity***Share Repurchase Program*

HP's share repurchase program authorizes both open market and private repurchase transactions. In the three and nine months ended July 31, 2010, HP executed share repurchases of 56 million shares and 144 million shares, respectively. For the three months ended July 31, 2010, repurchases of 55 million shares were settled for \$2.6 billion. For the nine months ended July 31, 2010, repurchases of 144 million shares were settled for \$7.1 billion, which included 3 million shares repurchased in transactions that were executed in fiscal 2009 but settled in the first quarter of fiscal 2010. HP had approximately 3 million shares repurchased in the third quarter of fiscal 2010 that will be settled in the fourth quarter of fiscal 2010. HP paid approximately \$1.0 billion in connection with repurchases of approximately 28 million shares during the three months ended July 31, 2009 and paid approximately \$3.0 billion in connection with repurchases of approximately 85 million shares in the first nine months of fiscal 2009.

As of July 31, 2010, HP had remaining authorization of \$4.9 billion for future share repurchases under the \$8.0 billion repurchase authorization approved by HP's Board of Directors on November 19, 2009. On August 29, 2010, HP's Board of Directors authorized an additional \$10.0 billion for future share repurchases.

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 14: Stockholders' Equity (Continued)

*Comprehensive Income*

The changes in the components of OCI, net of taxes, were as follows:

|  | Three months ended<br>July 31 |          |
|--|-------------------------------|----------|
|  | 2010                          | 2009     |
|  | In millions                   |          |
| Net earnings   | \$ 1,773                      | \$ 1,671 |
| Net change in unrealized gains on available-for-sale securities:   |                               |          |
| Change in net unrealized gains, net of tax of \$1 million in 2010 and in 2009  | 2                             | 2        |
|  | 2                             | 2        |
| Net change in unrealized gains (losses) on cash flow hedges:   |                               |          |
| Unrealized gains (losses) recognized in OCI, net of tax of \$58 million in 2010 and net of tax benefit of \$209 million in 2009                | 85                            | (351)    |
| (Gains) losses reclassified into income, net of tax of \$145 million in 2010 and net of tax benefit of \$44 million in 2009                    | (251)                         | 76       |
|  | (166)                         | (275)    |
| Net change in cumulative translation adjustment, net of tax of \$18 million in 2010 and \$189 million in 2009                                  | (53)                          | 423      |
| Net change in unrealized components of defined benefit plans, net of tax of \$5 million in 2010 and net of tax benefit of \$30 million in 2009 | 32                            | (20)     |
| Comprehensive income   | \$ 1,588                      | \$ 1,801 |

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 14: Stockholders' Equity (Continued)

|  | Nine months ended<br>July 31 |          |
|--|------------------------------|----------|
|  | 2010                         | 2009     |
|  | In millions                  |          |
| Net earnings   | \$ 6,223                     | \$ 5,248 |
| Net change in unrealized gains (losses) on available-for-sale securities:  |                              |          |
| Change in net unrealized gains, net of tax of \$6 million in 2010 and \$1 million in 2009  | 11                           | 6        |
| Net unrealized gains reclassified into income with no tax effect in 2009   |                              | (1)      |
|  | 11                           | 5        |
| Net change in unrealized gains (losses) on cash flow hedges:   |                              |          |
| Unrealized gains (losses) recognized in OCI, net of tax of \$296 million in 2010 and net of tax benefit of \$242 million in 2009 | 532                          | (420)    |
| (Gains) reclassified into income, net of tax of \$176 million in 2010 and \$296 million in 2009                                  | (321)                        | (539)    |
|  | 211                          | (959)    |
| Net change in cumulative translation adjustment, net of tax of \$16 million in 2010 and \$180 million in 2009                    | (42)                         | 178      |
| Net change in unrealized components of defined benefit plans, net of tax of \$73 million in 2010 and \$24 million in 2009        | 127                          | 45       |
| Comprehensive income   | \$ 6,530                     | \$ 4,517 |

The components of accumulated other comprehensive loss, net of taxes, were as follows:

|  | July 31,<br>2010 | October 31,<br>2009 |
|--|------------------|---------------------|
|  | In millions      |                     |
| Net unrealized gain on available-for-sale securities | \$ 15            | \$ 4                |
| Net unrealized gain (loss) on cash flow hedges       | 42               | (169)               |
| Cumulative translation adjustment                    | (501)            | (459)               |
| Unrealized components of defined benefit plans       | (2,496)          | (2,623)             |
| Accumulated other comprehensive loss                 | \$ (2,940)       | \$ (3,247)          |

## Note 15: Retirement and Post-Retirement Benefit Plans

*Modifications to Defined Contribution Plans*

HP offers various defined contribution plans for U.S. and non-U.S. employees. As disclosed in our Consolidated Financial Statements for the fiscal year ended October 31, 2009, prior to April 1, 2009, HP matched employee contributions to the U.S. HP 401(k) Plan with cash contributions up to a maximum of 6% of eligible compensation for U.S. employees hired prior to August 1, 2008 and up to a maximum of 4% of eligible compensation for U.S. employees hired on or after August 1, 2008. Further, effective from January 1, 2009 through March 31, 2009, U.S. employees participating in the EDS 401(k) Plan were eligible for a 4% HP matching contribution on eligible compensation.



## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 15: Retirement and Post-Retirement Benefit Plans (Continued)**

Effective April 1, 2009, HP matching contributions under both the U.S. HP 401(k) Plan and the EDS 401(k) Plan were changed to a quarterly, discretionary, performance-based match of up to a maximum of 4% of eligible compensation for all U.S. employees, which is determined each fiscal quarter based on business results. HP matching contributions vary from 0% to 100% of the maximum 4% match, based on such factors as quarterly earnings, market share growth, and performance relative to market and economic conditions. HP's matching contributions for each of the three quarters in the nine months ended July 31, 2010 were 100% of the maximum 4% match.

HP's net pension and post-retirement benefit costs were as follows:

|                                  | Three months ended July 31       |       |                                      |       |                                      |        |
|----------------------------------|----------------------------------|-------|--------------------------------------|-------|--------------------------------------|--------|
|                                  | U.S.<br>Defined<br>Benefit Plans |       | Non-U.S.<br>Defined<br>Benefit Plans |       | Post-<br>Retirement<br>Benefit Plans |        |
|                                  | 2010                             | 2009  | 2010                                 | 2009  | 2010                                 | 2009   |
|                                  | In millions                      |       |                                      |       |                                      |        |
| Service cost                     | \$ 1                             | \$ 7  | \$ 80                                | \$ 79 | \$ 3                                 | \$ 3   |
| Interest cost                    | 144                              | 148   | 157                                  | 159   | 11                                   | 18     |
| Expected return on plan assets   | (166)                            | (133) | (181)                                | (170) | (9)                                  | (8)    |
| Amortization and deferrals:      |                                  |       |                                      |       |                                      |        |
| Actuarial loss (gain)            | 7                                | (19)  | 51                                   | 18    | 2                                    | 2      |
| Prior service benefit            |                                  |       | (3)                                  | (2)   | (21)                                 | (20)   |
| Net periodic benefit (gain) cost | (14)                             | 3     | 104                                  | 84    | (14)                                 | (5)    |
| Settlement loss (gain)           | 4                                |       | (2)                                  |       |                                      |        |
| Special termination benefits     |                                  |       | 7                                    | 1     |                                      |        |
| Net benefit (gain) cost          | \$ (10)                          | \$ 3  | \$ 109                               | \$ 85 | \$ (14)                              | \$ (5) |

|                                  | Nine months ended July 31        |       |                                      |        |                                      |       |
|----------------------------------|----------------------------------|-------|--------------------------------------|--------|--------------------------------------|-------|
|                                  | U.S.<br>Defined<br>Benefit Plans |       | Non-U.S.<br>Defined<br>Benefit Plans |        | Post-<br>Retirement<br>Benefit Plans |       |
|                                  | 2010                             | 2009  | 2010                                 | 2009   | 2010                                 | 2009  |
|                                  | In millions                      |       |                                      |        |                                      |       |
| Service cost                     | \$ 1                             | \$ 20 | \$ 248                               | \$ 231 | \$ 9                                 | \$ 10 |
| Interest cost                    | 433                              | 444   | 494                                  | 458    | 35                                   | 53    |
| Expected return on plan assets   | (497)                            | (399) | (567)                                | (493)  | (24)                                 | (24)  |
| Amortization and deferrals:      |                                  |       |                                      |        |                                      |       |
| Actuarial loss (gain)            | 21                               | (53)  | 160                                  | 52     | 12                                   | 5     |
| Prior service benefit            |                                  |       | (7)                                  | (6)    | (64)                                 | (59)  |
| Net periodic benefit (gain) cost | (42)                             | 12    | 328                                  | 242    | (32)                                 | (15)  |



Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|                              |         |       |        |        |         |         |  |
|------------------------------|---------|-------|--------|--------|---------|---------|--|
| Settlement loss (gain)       | 4       | (1)   | (2)    |        |         |         |  |
| Curtailment gain             |         |       |        | (13)   | (2)     |         |  |
| Special termination benefits |         |       | 18     | 4      |         |         |  |
| Net benefit (gain) cost      | \$ (38) | \$ 11 | \$ 344 | \$ 246 | \$ (45) | \$ (17) |  |

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 15: Retirement and Post-Retirement Benefit Plans (Continued)**

*Employer Contributions and Funding Policy*

HP previously disclosed in its Consolidated Financial Statements for the fiscal year ended October 31, 2009 that it expected to contribute approximately \$745 million to its pension plans and approximately \$30 million to cover benefit payments to U.S. non-qualified plan participants during 2010. In addition, HP expected to pay approximately \$45 million to cover benefit claims for HP's post-retirement benefit plans. HP's funding policy is to contribute cash to its pension plans so that it meets at least the minimum contribution requirements, as established by local government, funding and taxing authorities.

As of July 31, 2010, HP has made \$653 million of contributions to its pension plans, paid \$15 million to cover benefit payments to U.S. non-qualified plan participants, and paid \$21 million to cover benefit claims under post-retirement benefit plans. HP presently anticipates making additional contributions of approximately \$92 million to its pension plans and approximately \$15 million to its U.S. non-qualified plan participants and expects to pay up to \$24 million to cover benefit claims under post-retirement benefit plans during the remainder of fiscal 2010. HP's pension and other post-retirement benefit costs and obligations are dependent on various assumptions. Differences between expected and actual returns on investments will be reflected as unrecognized gains or losses, and such gains or losses will be amortized and recorded in future periods. Poor financial performance of asset markets in any year could lead to increased contributions in certain countries and increased future pension plan expense. Asset gains or losses are determined at the measurement date and amortized over the remaining service life or life expectancy of plan participants. HP's next expected measurement date is October 31, 2010.

**Note 16: Litigation and Contingencies**

HP is involved in lawsuits, claims, investigations and proceedings, including those identified below, consisting of intellectual property, commercial, securities, employment, employee benefits and environmental matters that arise in the ordinary course of business. HP records a provision for a liability when management believes that it is both probable that a liability has been incurred and the amount of the loss can be reasonably estimated. HP believes it has adequate provisions for any such matters. HP reviews these provisions at least quarterly and adjusts these provisions to reflect the impact of negotiations, settlements, rulings, advice of legal counsel, and other information and events pertaining to a particular case. Based on its experience, HP believes that any damage amounts claimed in the specific matters discussed below are not a meaningful indicator of HP's potential liability. Litigation is inherently unpredictable. However, HP believes that it has valid defenses with respect to legal matters pending against it. Nevertheless, it is possible that cash flows or results of operations could be materially affected in any particular period by the unfavorable resolution of one or more of these contingencies or because of the diversion of management's attention and the creation of significant expenses.

*Litigation, Proceedings and Investigations*

Copyright levies. As described below, proceedings are ongoing or have been concluded involving HP in certain European Union ("EU") member countries, including litigation in Germany and Belgium, seeking to impose or modify levies upon equipment (such as multifunction devices ("MFDs")), personal

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 16: Litigation and Contingencies (Continued)**

computers ("PCs") and printers) and alleging that these devices enable producing private copies of copyrighted materials. The levies are generally based upon the number of products sold and the per-product amounts of the levies, which vary. Some EU member countries that do not yet have levies on digital devices are expected to implement similar legislation to enable them to extend existing levy schemes, while some other EU member countries are expected to limit the scope of levy schemes and applicability in the digital hardware environment. HP, other companies and various industry associations have opposed the extension of levies to the digital environment and have advocated alternative models of compensation to rights holders.

VerwertungsGesellschaft Wort ("VG Wort"), a collection agency representing certain copyright holders, instituted legal proceedings against HP in June 2001 in Germany relating to whether and to what extent German copyright levies for photocopiers should be imposed on MFDs. On July 6, 2005, the Court of Appeals in Stuttgart Germany ordered HP to pay VG Wort levies based on the published tariffs for photocopiers in Germany (which range from €38.35 to €613.56 per unit), plus interest, on MFDs sold in Germany up to December 2001, and the German Federal Supreme Court later affirmed that ruling on appeal. HP subsequently appealed the decision by filing a claim with the German Federal Constitutional Court, which declined to hear HP's appeal, thus concluding these proceedings. HP has made the payments required under the court ruling.

On September 26, 2005, VG Wort filed an additional lawsuit against HP in the Stuttgart Civil Court in Stuttgart, Germany seeking assurance of full payment of levies on MFD units sold in Germany between 1997 and 2001, as well as for MFDs sold from 2002 onwards. On March 25, 2009, the German Association for Information Technology, Telecommunications and New Media e.V. entered into a settlement agreement with VG Wort and Verwertungsgesellschaft Bild-Kunst, another collection agency representing copyright holders ("VG Bild-Kunst"), that provides for the payment of levies on MFDs sold from 2002 through 2007. The levies vary from approximately €13 to €307 per unit depending on the type of device, the date sold and the copy speed and are subject to reduction if VG Wort or VG Bild-Kunst grants more favorable rates in the future to parties within Germany that are not covered by the settlement. HP has acceded to the settlement and paid all amounts due thereunder.

In July 2004, VG Wort filed a separate lawsuit against HP in the Stuttgart Civil Court seeking levies on printers. On December 22, 2004, the court held that HP is liable for payments regarding all printers using ASCII code sold in Germany but did not determine the amount payable per unit. HP appealed this decision in January 2005 to the Stuttgart Court of Appeals. On May 11, 2005, the Stuttgart Court of Appeals issued a decision confirming that levies are due. On June 6, 2005, HP filed an appeal to the German Federal Supreme Court in Karlsruhe. On December 6, 2007, the German Federal Supreme Court issued a judgment that printers are not subject to levies under the existing law. The court issued a written decision on January 25, 2008, and VG Wort subsequently filed an application with the German Federal Supreme Court under Section 321a of the German Code of Civil Procedure contending that the court did not consider their arguments. On May 9, 2008, the German Federal Supreme Court denied VG Wort's application. In addition, VG Wort has appealed the decision by filing a claim with the German Federal Constitutional Court challenging the ruling that printers are not subject to levies. HP and the German Association for Information Technology, Telecommunications and New Media e.V. ("BITKOM") have responded to VG Wort's claim, and the parties are awaiting a decision by the court as to whether it will accept the claim for judicial review.

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 16: Litigation and Contingencies (Continued)**

In September 2003, VG Wort filed a lawsuit against Fujitsu Siemens Computer GmbH ("FSC") in the Munich Civil Court in Munich, Germany seeking levies on PCs. This is an industry test case in Germany, and HP has agreed not to object to the delay if VG Wort sues HP for such levies on PCs following a final decision against FSC. On December 23, 2004, the Munich Civil Court held that PCs are subject to a levy and that FSC must pay €12 plus compound interest for each PC sold in Germany since March 2001. FSC appealed this decision in January 2005 to the Munich Court of Appeals. On December 15, 2005, the Munich Court of Appeals affirmed the Munich Civil Court decision. FSC filed an appeal with the German Federal Supreme Court in February 2006. On October 2, 2008, the German Federal Supreme Court issued a judgment that PCs were not photocopiers within the meaning of the German copyright law that was in effect until December 31, 2007 and, therefore, not subject to the levies on photocopiers established by that law. VG Wort has filed a claim with the German Federal Constitutional Court challenging that ruling. FSC and BITKOM have responded to VG Wort's claim, and the parties are awaiting a decision by the court as to whether it will accept the claim for judicial review.

ZPU, a joint association of various German collection societies, instituted legal proceedings against HP in 2005 demanding reporting of every PC sold by HP in Germany from January 2002 through December 2005 and seeking a levy of €18.42 plus tax for each PC sold during that period. On December 23, 2009, the German industry association Bundesverband Computerhersteller ("BCH") entered into a settlement agreement with ZPU that provides for the payment of €3.15 per unit for PCs sold in Germany between 2002 and 2003 and €6.30 per unit for PCs sold in Germany between 2005 and 2007. The settlement is only valid for those companies who are members of BCH and accede to the settlement and who also agree to pay a levy of €12.15 per unit for PCs without a built-in CD-R or DVD-R and €13.65 per unit for PCs with a built-in CD-R or DVD-R sold in Germany between 2008 and 2010. HP is a member of BCH and has acceded to the settlement and paid all amounts due thereunder.

Reprobel, a cooperative society with the authority to collect and distribute the remuneration for reprography to Belgian copyright holders, requested HP by extra-judicial means to amend certain copyright levy declarations submitted for inkjet MFDs sold in Belgium from January 2005 to December 2009 to enable it to collect copyright levies calculated based on the generally higher copying speed when the MFDs are operated in draft print mode rather than when operated in normal print mode. In March 2010, HP filed a lawsuit against Reprobel in the French-speaking chambers of the Court of First Instance of Brussels seeking a declaratory judgment that no copyright levies are payable on sales of MFDs in Belgium or, alternatively, that copyright levies payable on such MFDs must be assessed based on the copying speed when operated in the normal print mode set by default in the device. The schedule for the court proceedings has not yet been determined, and no decision from the court is expected before 2011.

Based on industry opposition to the extension of levies to digital products, HP's assessments of the merits of various proceedings and HP's estimates of the units impacted and levies, HP has accrued amounts that it believes are adequate to address the matters described above. However, the ultimate resolution of these matters and the associated financial impact on HP, including the number of units impacted, the amount of levies imposed and the ability of HP to recover such amounts through increased prices, remains uncertain.

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 16: Litigation and Contingencies (Continued)**

Skold, et al. v. Intel Corporation and Hewlett-Packard Company is a lawsuit in which HP was joined on June 14, 2004 that is pending in state court in Santa Clara County, California. The lawsuit alleges that HP (along with Intel) misled the public by suppressing and concealing the alleged material fact that systems that use the Intel Pentium 4 processor are less powerful and slower than systems using the Intel Pentium III processor and processors made by a competitor of Intel. The plaintiffs seek unspecified damages, restitution, attorneys' fees and costs, and certification of a nationwide class. On February 27, 2009, the court denied with prejudice plaintiffs' motion for nationwide class certification for a third time. The plaintiffs have appealed the court's decision.

Inkjet Printer Litigation. As described below, HP is involved in several lawsuits claiming breach of express and implied warranty, unjust enrichment, deceptive advertising and unfair business practices where the plaintiffs have alleged, among other things, that HP employed a "smart chip" in certain inkjet printing products in order to register ink depletion prematurely and to render the cartridge unusable through a built-in expiration date that is hidden, not documented in marketing materials to consumers, or both. The plaintiffs have also contended that consumers received false ink depletion warnings and that the smart chip limits the ability of consumers to use the cartridge to its full capacity or to choose competitive products.

A consolidated lawsuit captioned In re HP Inkjet Printer Litigation is pending in the United States District Court for the Northern District of California where the plaintiffs are seeking class certification, restitution, damages (including enhanced damages), injunctive relief, interest, costs, and attorneys' fees. On January 4, 2008, the court heard plaintiffs' motions for class certification and to add a class representative and HP's motion for summary judgment. On July 25, 2008, the court denied all three motions. On March 30, 2009, the plaintiffs filed a renewed motion for class certification. A hearing on the plaintiffs' motion for class certification scheduled for April 9, 2010 was postponed.

A lawsuit captioned Blennis v. HP was filed on January 17, 2007 in the United States District Court for the Northern District of California where the plaintiffs are seeking class certification, restitution, damages (including enhanced damages), injunctive relief, interest, costs, and attorneys' fees. A class certification hearing was scheduled for May 21, 2010 but was taken off of the calendar.

A lawsuit captioned Rich v. HP was filed against HP on May 22, 2006 in the United States District Court for the Northern District of California. The suit alleges that HP designed its color inkjet printers to unnecessarily use color ink in addition to black ink when printing black and white images and text. The plaintiffs are seeking to certify a nationwide injunctive class and a California-only damages class. A class certification hearing was scheduled for May 7, 2010 but was taken off of the calendar.

Four class actions against HP and its subsidiary, Hewlett-Packard (Canada) Co., are pending in Canada, one commenced in British Columbia in February 2006, two commenced in Quebec in April 2006 and May 2006, respectively, and one commenced in Ontario in June 2006, where the plaintiffs are seeking class certification, restitution, declaratory relief, injunctive relief and unspecified statutory, compensatory and punitive damages. In March 2010, one of the Quebec cases was voluntarily dismissed by the plaintiff.

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 16: Litigation and Contingencies (Continued)**

On August 25, 2010, HP and the plaintiffs in *In re HP Inkjet Printer Litigation*, *Blennis v. HP* and *Rich v. HP* entered into an agreement to settle those lawsuits on behalf of the proposed classes, which agreement is subject to approval of the court before it becomes final. Under the terms of the proposed settlement, the lawsuits will be consolidated, and eligible class members will each have the right to obtain e-credits not to exceed \$5 million in the aggregate for use in purchasing printers or printer supplies through HP's website. As part of the proposed settlement, HP also agreed to provide class members with additional information regarding HP inkjet printer functionality and to change the content of certain software and user guide messaging provided to users regarding the life of inkjet printer cartridges. In addition, class counsel and the class representatives will be paid attorneys' fees and expenses and stipends in an amount that is yet to be approved by the court.

*Baggett v. HP* is a consumer class action filed against HP on June 6, 2007 in the United States District Court for the Central District of California alleging that HP employs a technology in its LaserJet color printers whereby the printing process shuts down prematurely, thus preventing customers from using the toner that is allegedly left in the cartridge. The plaintiffs also allege that HP fails to disclose to consumers that they will be unable to utilize the toner remaining in the cartridge after the printer shuts down. The complaint seeks certification of a nationwide class of purchasers of all HP LaserJet color printers and seeks unspecified damages, restitution, disgorgement, injunctive relief, attorneys' fees and costs. On September 29, 2009, the court granted HP's motion for summary judgment against the named plaintiff and denied plaintiff's motion for class certification as moot. On November 3, 2009, the court entered judgment against the named plaintiff. On November 17, 2009, plaintiff filed an appeal of the court's summary judgment ruling with the United States Court of Appeals for the Ninth Circuit. On August 25, 2010, HP and the plaintiff entered into an agreement to settle the lawsuit on behalf of the proposed class, which agreement is subject to approval of the court before it becomes final. Under the terms of the proposed settlement, eligible class members will each have the right to obtain e-credits not to exceed \$5 million in the aggregate for use in purchasing printers or printer supplies through HP's website. In addition, class counsel and the class representative will be paid attorneys' fees and expenses and stipends in an amount that is yet to be approved by the court.

*Fair Labor Standards Act Litigation.* HP is involved in several lawsuits in which the plaintiffs are seeking unpaid overtime compensation and other damages based on allegations that various employees of EDS or HP have been misclassified as exempt employees under the Fair Labor Standards Act and/or in violation of the California Labor Code or other state laws. Those matters include the following:

*Cunningham and Cunningham, et al. v. Electronic Data Systems Corporation* is a purported collective action filed on May 10, 2006 in the U.S. District Court for the Southern District of New York claiming that current and former EDS employees involved in installing and/or maintaining computer software and hardware were misclassified as exempt employees. Another purported collective action, *Steavens, et al. v. Electronic Data Systems Corporation*, which was filed on October 23, 2007, is also now pending in the same court alleging similar facts. The *Steavens* case has been consolidated for pretrial purposes with the *Cunningham* case. A third purported collective action, *Azar v. Electronic Data Systems Corporation*, which was filed in the same court on February 20, 2009, has been settled. Under the terms of the *Azar* settlement, HP agreed to pay an amount that is immaterial to HP.

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 16: Litigation and Contingencies (Continued)**

*Heffelfinger, et al. v. Electronic Data Systems Corporation* is a class action filed in November 2006 in California Superior Court claiming that certain EDS information technology workers in California were misclassified as exempt employees. The case was subsequently transferred to the U.S. District Court for the Central District of California, which, on January 7, 2008, certified a class of information technology workers in California. On June 6, 2008, the court granted the defendant's motion for summary judgment. The plaintiffs subsequently filed an appeal with the U.S. Court of Appeals for the Ninth Circuit, which is pending. Two other purported class actions originally filed in California Superior Court, *Karl bom, et al. v. Electronic Data Systems Corporation*, which was filed on March 16, 2009, and *George, et al. v. Electronic Data Systems Corporation*, which was filed on April 2, 2009, allege similar facts. The *Karl bom* case is pending in San Diego County Superior Court, and the *George* case is pending in the U.S. District Court for the Southern District of New York, and has been consolidated for pretrial purposes with the *Cunningham* and *Stevens* cases.

*The United States of America, ex rel. Norman Rille and Neal Roberts v. Hewlett-Packard Company, et al.* In 2004, two private individuals filed a civil "qui tam" complaint under the False Claims Act in the United States District Court for the Eastern District of Arkansas containing generalized allegations that HP and several other companies participated in an industry-wide practice of using partnership and alliance programs to make improper payments and cause the submission of false claims in connection with contracts to provide products and services to the federal government. On April 12, 2007, the U.S. Department of Justice intervened in the *qui tam* action and filed a complaint against HP (and several other companies in separate actions) on behalf of the United States containing allegations that HP violated the False Claims Act and the Anti-Kickback Act of 1986 by providing millions of dollars in kickbacks to its alliance partners, including "influencer fees" and "new business opportunity rebates." The U.S. complaint further alleged that HP violated the False Claims Act and the Anti-Kickback Act, breached its federal government contracts, induced the federal government to make payments to HP that HP was not entitled to receive under those contracts, and was unjustly enriched by expressly or impliedly making false statements, records or certifications to the federal government that it complied with and would continue to comply with the Anti-Kickback Act and by submitting claims to the government that allegedly were inflated because they included the amounts of the influencer fees and new business opportunity rebates. The U.S. complaint sought treble damages plus civil penalties in connection with the alleged violations of the False Claims Act, double damages plus civil penalties in connection with the alleged violations of the Anti-Kickback Act and disgorgement of profits earned in connection with the breach of contract and unjust enrichment claims. On August 30, 2010, HP reached a settlement with the U.S. Department of Justice to resolve all of the allegations associated with the *qui tam* action. Under the terms of the settlement, HP will pay \$55 million to the United States plus an additional amount in attorneys' fees to the private individuals' counsel. HP agreed to the settlement, without any admission of wrongdoing, in order to resolve the allegations in full.

*India Directorate of Revenue Intelligence Proceedings.* As described below, Hewlett-Packard India Sales Private Ltd ("HPI"), a subsidiary of HP, and certain current and former HP employees have received show cause notices from the India Directorate of Revenue Intelligence (the "DRI") alleging underpayment of certain customs duties:

On April 30 and May 10, 2010, the DRI issued show cause notices to HPI, seven current HP employees and one former HP employee alleging that HP has underpaid customs duties while

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 16: Litigation and Contingencies (Continued)**

importing products and spare parts into India and seeking to recover an aggregate of approximately \$370 million, plus penalties. On June 2, 2010, the DRI issued an additional show cause notice to HPI and three current HPI employees alleging that HP failed to pay customs duties on the appropriate value of recovery CDs containing Microsoft operating systems and seeking to recover approximately \$5.3 million, plus penalties. HP has deposited a total of approximately \$16.7 million with the DRI and agreed to post a provisional bond in exchange for the DRI's agreement not to seize HP products and spare parts and not to interrupt the transaction of business by HP in India.

On June 17, 2010, the DRI issued show cause notices to HPI and two current HPI employees regarding non-inclusion of the value of software contained in the products imported from third party original design manufacturers. The total amount of the alleged unpaid customs duties relating to such software, including the interest proposed to be demanded under these notices, is approximately \$130,000, which amount HPI has deposited with the DRI. The DRI is also seeking to impose penalties.

HP intends to contest each of the show cause notices through the judicial process. HP is in the process of responding to the show cause notices.

Russia GPO and Related Investigations. The German Public Prosecutor's Office ("German PPO") has been conducting an investigation into allegations that current and former employees of HP engaged in bribery, embezzlement and tax evasion relating to a transaction between Hewlett-Packard ISE GmbH in Germany, a former subsidiary of HP, and the Chief Public Prosecutor's Office of the Russian Federation. The €35 million transaction, which was referred to as the Russia GPO deal, spanned 2001 to 2006 and was for the delivery and installation of an IT network. The German PPO has recently requested information on several non-public sector transactions entered into by HP and its subsidiaries on or around 2006 involving one or more persons also involved in the Russia GPO deal.

The U.S. Department of Justice and the SEC have also been conducting an investigation into the Russia GPO deal and potential violations of the Foreign Corrupt Practices Act ("FCPA"). Under the FCPA, a person or an entity could be subject to fines, civil penalties of up to \$500,000 per violation and equitable remedies, including disgorgement and other injunctive relief. In addition, criminal penalties could range from the greater of \$2 million per violation or twice the gross pecuniary gain or loss from the violation. The U.S. enforcement authorities have recently requested information from HP relating to certain governmental and quasi-governmental transactions in Russia and in the Commonwealth of Independent States subregion dating back to 2000.

HP is cooperating with these investigating agencies.

Leak Investigation Proceedings. As described below, HP is or has been the subject of various governmental inquiries concerning the processes employed in an investigation into leaks of HP confidential information to members of the media that concluded in May 2006:

In August 2006, HP was informally contacted by the Attorney General of the State of California requesting information concerning the processes employed in the leak investigation. On December 7, 2006, HP announced that it entered into an agreement with the California Attorney General to resolve civil claims arising from the leak investigation, including a claim made by the California Attorney General in a Santa Clara County Superior Court action filed



HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 16: Litigation and Contingencies (Continued)**

on December 7, 2006, that HP committed unfair business practices under California law in connection with the leak investigation. As a result of this agreement, which includes an injunction, the California Attorney General will not pursue civil claims against HP or its current and former directors, officers and employees. Under the terms of the agreement, HP paid a total of \$14.5 million and agreed to implement and maintain for five years a series of measures designed to ensure that HP's corporate investigations are conducted in accordance with California law and the company's high ethical standards. Of the \$14.5 million, \$13.5 million has been used to create a Privacy and Piracy Fund to assist California prosecutors in investigating and prosecuting consumer privacy and information piracy violations, \$650,000 was used to pay statutory damages and \$350,000 reimbursed the California Attorney General's office for its investigation costs. There was no finding of liability against HP as part of the settlement.

Beginning in September 2006, HP received requests from the Committee on Energy and Commerce of the U.S. House of Representatives (the "Committee") for records and information concerning the leak investigation, securities transactions by HP officers and directors, including an August 25, 2006, securities transaction by Mark Hurd, HP's former Chairman and Chief Executive Officer, and related matters. HP has responded to those requests. In addition, Mr. Hurd voluntarily gave testimony to the Committee regarding the leak investigation on September 28, 2006.

In September 2006, HP was informally contacted by the U.S. Attorney for the Northern District of California requesting similar information concerning the processes employed in the leak investigation. HP has responded to that request.

Beginning in September 2006, HP has received requests from the Division of Enforcement of the Securities and Exchange Commission for records and information and interviews with current and former HP directors and officers relating to the leak investigation, the resignation of Thomas J. Perkins from HP's Board of Directors, HP's May 22, 2006 and September 6, 2006 filings with the SEC on Form 8-K, stock repurchases by HP and securities transactions by its officers and directors that occurred between May 1 and October 1, 2006, and HP's policies, practices and approval of securities transactions. In May 2007, HP consented to the entry of an order by the SEC ordering HP to cease and desist from committing or causing violations of the public reporting requirements of the Securities Exchange Act of 1934, as amended. HP has been advised by the staff of the Division of Enforcement that the staff has completed its investigation and does not intend to recommend that any other SEC enforcement action be brought in connection with these matters.

In September 2006, HP received a request from the U.S. Federal Communications Commission for records and information relating to the processes employed in the leak investigation. HP has responded to that request.

In addition, four stockholder derivative lawsuits have been filed in California purportedly on behalf of HP stockholders seeking to recover damages for alleged breach of fiduciary duty and to require HP to improve its corporate governance and internal control procedures as a result of the activities of the leak investigation: Staehr v. Dunn, et al. was filed in Santa Clara County Superior Court on September 18, 2006; Worsham v. Dunn, et al. was filed in Santa Clara County Superior Court on September 14, 2006; Tansey v. Dunn, et al. was filed in Santa Clara County Superior Court on

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

**Note 16: Litigation and Contingencies (Continued)**

September 20, 2006; and *Hall v. Dunn, et al.* was filed in Santa Clara County Superior Court on September 25, 2006. On October 19, 2006, the Santa Clara County Superior Court consolidated the four California cases under the caption *In re Hewlett-Packard Company Derivative Litigation*. The consolidated complaint filed on November 19, 2006, also seeks to recover damages in connection with sales of HP stock alleged to have been made by certain current and former HP officers and directors while in possession of material non-public information. Two additional stockholder derivative lawsuits, *Pifko v. Babbio, et al.*, filed on September 19, 2006, and *Gross v. Babbio, et al.*, filed on November 21, 2006, were filed in Chancery Court, County of New Castle, Delaware; both seek to recover damages for alleged breaches of fiduciary duty and to obtain an order instructing the defendants to refrain from further breaches of fiduciary duty and to implement corrective measures that will prevent future occurrences of the alleged breaches of fiduciary duty. On January 24, 2007, the Delaware court consolidated the two cases under the caption *In re Hewlett-Packard Company Derivative Litigation* and subsequently stayed the proceedings, as the parties had reached a tentative settlement. The HP Board of Directors appointed a Special Litigation Committee consisting of independent Board members authorized to investigate, review and evaluate the facts and circumstances asserted in these derivative matters and to determine how HP should proceed in these matters. On December 14, 2007, HP and the plaintiffs in the California and Delaware derivative actions entered into an agreement to settle those lawsuits. Under the terms of the settlement, HP agreed to continue certain corporate governance changes until December 31, 2012 and to pay the plaintiffs' attorneys' fees. The California court granted final approval to the settlement on March 11, 2008 and subsequently granted plaintiffs' counsel's fee application and dismissed the action. On June 12, 2008, the Delaware court granted final approval to the settlement and the plaintiffs' application for attorneys' fees and also dismissed the action. Because neither the dismissal of the California nor the Delaware derivative action was thereafter appealed, both cases are now concluded.

*Concluded Litigation*

*Sky Subscribers Services Limited and British Sky Broadcasting Limited v. EDS and EDS Limited (UK)* is a lawsuit filed on August 17, 2004 by Sky Subscribers Services Limited and British Sky Broadcasting Limited against Electronic Data Systems Corporation ("EDS"), a company that HP acquired in August 2008, and EDS Limited (UK) ("EDS UK"), one of EDS's subsidiaries, alleging deceit, negligent misrepresentation, negligent misstatement and breach of contract. The claims arose out of a customer relationship management project that was awarded to EDS in 2000, the principal objective of which was to develop a customer call center in Scotland. EDS's main role in the project was as systems integrator. On November 12, 2004, EDS and EDS UK filed their defense and counterclaim denying the claims and seeking damages for monies owed under the contract. The trial of this action commenced on October 15, 2007, and final arguments concluded on July 30, 2008. At trial, the plaintiffs claimed damages in excess of £700 million, plus interest and costs, and EDS and EDS UK counterclaimed for damages of approximately £5 million. On January 26, 2010, the court issued a decision finding EDS UK liable to the plaintiffs for deceit in one area of the claim, for negligent misrepresentation and negligent misstatement in another area of the claim, and for breach of contract. The court dismissed all of plaintiffs' other claims. In February 2010, HP made a voluntary interim payment to the plaintiffs of £200 million. On March 1, 2010, the court ordered HP to make an additional interim payment to the plaintiffs of £70 million. In June 2010, the parties settled the litigation between them and all related

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 16: Litigation and Contingencies (Continued)**

claims for a total amount of £318 million, inclusive of interest and costs. As a result of the settlement, HP has made a final payment to the plaintiffs of £48 million.

On December 27, 2001, Cornell University and the Cornell Research Foundation, Inc. filed a complaint, amended on September 6, 2002, against HP in United States District Court for the Northern District of New York alleging that HP's PA-RISC 8000 family of microprocessors, and servers and workstations incorporating those processors, infringe a patent assigned to Cornell Research Foundation, Inc. that describes a way of executing microprocessor instructions. The complaint sought declaratory and injunctive relief and unspecified damages. In May 2010, the parties entered into a settlement agreement pursuant to which HP paid the plaintiffs an aggregate of \$75 million in exchange for the settlement of all claims brought against HP relating to the patent at issue in the litigation.

*Environmental*

HP is subject to various federal, state, local and foreign laws and regulations concerning environmental protection, including laws addressing the discharge of pollutants into the air and water, the management and disposal of hazardous substances and wastes, the cleanup of contaminated sites, the content of its products and the recycling, treatment and disposal of its products including batteries. In particular, HP faces increasing complexity in its product design and procurement operations as it adjusts to new and future requirements relating to the chemical and materials composition of its products, their safe use, the energy consumption associated with those products and product take-back legislation. HP could incur substantial costs, its products could be restricted from entering certain jurisdictions, and it could face other sanctions, if it were to violate or become liable under environmental laws or if its products become non-compliant with environmental laws. HP's potential exposure includes fines and civil or criminal sanctions, third-party property damage or personal injury claims and clean up costs. The amount and timing of costs under environmental laws are difficult to predict.

HP is party to, or otherwise involved in, proceedings brought by U.S. or state environmental agencies under the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA"), known as "Superfund," or state laws similar to CERCLA. HP is also conducting environmental investigations or remediations at several current or former operating sites pursuant to administrative orders or consent agreements with state environmental agencies.

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 16: Litigation and Contingencies (Continued)**

HP is also subject to legislation in an increasing number of jurisdictions that makes producers of electrical goods, including computers and printers, financially responsible for specified collection, recycling, treatment and disposal of past and future covered products (sometimes referred to as "product take-back legislation"). For example, the European Union ("EU") adopted the Waste Electrical and Electronic Equipment Directive in January 2003. That directive makes producers of electrical goods, including computers and printers, financially responsible for specified collection, recycling, treatment and disposal of past and future covered products. The EU member states were obliged to make producers participating in the market financially responsible for implementing these responsibilities.

**Note 17: Segment Information**

*Description of Segments*

HP is a leading global provider of products, technologies, software, solutions and services to individual consumers, small- and medium-sized businesses, and large enterprises, including customers in the government, health and education sectors. HP's offerings span multi-vendor customer services, including infrastructure technology and business process outsourcing, technology support and maintenance, application development and support services, and consulting and integration services; enterprise information technology infrastructure, including enterprise storage and server technology, networking products and resources, and software that optimizes business technology investments; personal computing and other access devices; and imaging and printing-related products and services.

HP and its operations are organized into seven business segments for financial reporting purposes: Services, ESS, HP Software, PSG, IPG, HP Financial Services ("HPFS"), and Corporate Investments. HP's organizational structure is based on a number of factors that management uses to evaluate, view and run its business operations, which include, but are not limited to, customer base, homogeneity of products and technology. The business segments disclosed in the accompanying Consolidated Condensed Financial Statements are based on this organizational structure and information reviewed by HP's management to evaluate the business segment results. Services, ESS and HP Software are reported collectively as a broader HP Enterprise Business. In order to provide a supplementary view of HP's business, aggregated financial data for the HP Enterprise Business is presented herein.

HP has reclassified segment operating results for fiscal 2009 to conform to certain fiscal 2010 organizational realignments. None of the changes impacts HP's previously reported consolidated net revenue, earnings from operations, net earnings or net earnings per share. Future changes to this organizational structure may result in changes to the business segments disclosed.

A description of the types of products and services provided by each business segment follows.

*HP Enterprise Business.*

Each of the business segments within the HP Enterprise Business is described in detail below.

*Services* provides consulting, outsourcing and technology services across infrastructure, applications and business process domains. Services is divided into four main business units: infrastructure technology outsourcing, technology services, applications services and business process outsourcing. Infrastructure technology outsourcing delivers comprehensive services that encompass the data center and the workplace (desktop); network and communications; and security, compliance and

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 17: Segment Information (Continued)**

business continuity. HP also offers a set of managed services, providing a cross-section of its broader infrastructure services for smaller discrete engagements. Technology services include consulting and support services, such as mission critical services, converged infrastructure services, networking services, data center transformation services and infrastructure services, as well as warranty support across HP's product lines. Applications services help clients revitalize and manage their applications assets through flexible, project-based, consulting services and longer-term outsourcing contracts. These full lifecycle services encompass application development, testing, modernization, system integration, maintenance and management. Business process outsourcing solutions include a broad array of enterprise shared services, customer relationship management services, financial process management services and administrative services.

*Enterprise Storage and Servers* provides storage and server products. The various server offerings range from entry-level servers to high-end scalable servers, including Superdome servers. Industry standard servers include primarily entry-level and mid-range ProLiant servers, which run primarily Windows<sup>(1)</sup>, Linux and Novell operating systems and leverage Intel Corporation ("Intel") and Advanced Micro Devices ("AMD") processors. The business spans a range of product lines, including pedestal-tower servers, density-optimized rack servers and HP's BladeSystem family of server blades. HP's StorageWorks offerings include entry-level, mid-range and high-end arrays, storage area networks ("SANs"), network attached storage ("NAS"), storage management software, and virtualization technologies, as well as tape drives, tape libraries and optical archival storage. Business critical systems focused on mission critical and highly scalable customer applications include: Itanium<sup>(2)</sup>-based Integrity servers running on HP-UX, Windows®, Linux, OpenVMS and NonStop operating systems, including the high-end Integrity Superdome servers and fault-tolerant Integrity NonStop servers.

*HP Software* provides enterprise software and services. Enterprise IT management products and services, which are marketed as HP's business technology optimization (BTO) portfolio, help customers to manage IT infrastructure and services, operations, applications, and business processes and to automate data center operations and IT processes. Solutions are delivered in the form of traditional software licenses and, in some cases, via a software-as-a-service (SaaS) distribution model. Other software includes information management, business intelligence, and communications and media solutions. Our information management products and services automate the retention, management, search and segregation of information across the enterprise. Business intelligence solutions enable businesses to standardize on consistent data management schemes, connect and share data across the enterprise and apply analytics. Communications and media solutions enable service providers, media companies, and network equipment providers to create, deliver, and manage consumer and enterprise communications services.

---

(1) Windows® is a registered trademark of Microsoft Corporation.

(2) Itanium® is a registered trademark of Intel Corporation.

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 17: Segment Information (Continued)**

HP's business segments not included in HP Enterprise Business are described below.

*Personal Systems Group* provides commercial PCs, consumer PCs, workstations, handheld computing devices, calculators and other related accessories, software and services for the commercial and consumer markets. Commercial PCs are optimized for commercial uses, including enterprise and small- and medium-sized business ("SMB") customers, and for connectivity and manageability in networked environments. Commercial PCs include the HP Compaq, HP Pro, and HP Elite lines of business desktops and notebooks, as well as the Touchsmart PC, All in One PC, HP Mini-Note PC, HP Blade PCs, Retail POS systems, and HP Thin Clients. Consumer PCs are targeted at the home user and include the HP Pavilion and Compaq Presario series of multi media consumer desktops and notebooks, as well as the HP Pavilion Elite desktops, HP Envy Premium notebooks, Touchsmart PCs, All in One PC, HP and Compaq Mini notebooks, and the Media Smart Home Server. HP's Z series desktop workstations and HP Elitebook Mobile Workstations provide advanced graphics, computing, and large modeling capabilities, certified with applications in a wide range of industries and running both Windows® and Linux operating systems. PSG provides a series of HP iPAQ Pocket PC handheld computing devices that run on Windows® Mobile software. These products range from basic PDAs to advanced devices with voice and data capability.

*Imaging and Printing Group* provides consumer and commercial printer hardware, printing supplies, printing media and scanning devices. IPG is also focused on imaging solutions in the commercial markets. These solutions range from managed print services solutions to addressing new growth opportunities in commercial printing and capturing high-value pages in areas such as industrial applications, outdoor signage, and the graphic arts business. Inkjet and Web Solutions delivers HP's consumer and SMB inkjet solutions (hardware, supplies, media) and develops HP's retail and web businesses. It includes single function and all-in-one inkjet printers targeted toward consumers and SMBs as well as retail publishing solutions, Snapfish, and Logoworks. LaserJet and Enterprise Solutions delivers products and services to the enterprise segment. It includes LaserJet printers and supplies, multi-function printers, scanners, and enterprise software solutions such as Exstream Software and Web Jetadmin. Graphics solutions include large format printing (Designjet and Scitex), large format supplies, WebPress supplies, Indigo printing, specialty printing systems and inkjet high-speed production solutions. Printer supplies include LaserJet toner and inkjet printer cartridges and other printing-related media.

*HP Financial Services* supports and enhances HP's global product and services solutions, providing a broad range of value-added financial life-cycle management services. HPFS enables HP's worldwide customers to acquire complete IT solutions, including hardware, software and services. HPFS offers leasing, financing, utility programs, and asset recovery services, as well as financial asset management services, for large global and enterprise customers. HPFS also provides an array of specialized financial services to SMBs and educational and governmental entities. HPFS offers innovative, customized and flexible alternatives to balance unique customer cash flow, technology obsolescence and capacity needs.

*Corporate Investments* includes HP Labs, network infrastructure products, mobile devices associated with the Palm acquisition, and certain business incubation projects. Revenue in this segment is attributable to the sale of certain network infrastructure products, which span from the data center to the edge of the network and are sold under the ProCurve, 3Com and

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 17: Segment Information (Continued)

TippingPoint brands. The segment also includes certain video collaboration products sold under the brand "Halo," and Palm smartphones, which are targeted at the consumer segment and include the Pixi and Pre models running on the WebOS operating system.

*Segment Data*

HP derives the results of the business segments directly from its internal management reporting system. The accounting policies HP uses to derive business segment results are substantially the same as those the consolidated company uses. Management measures the performance of each business segment based on several metrics, including earnings from operations. Management uses these results, in part, to evaluate the performance of, and to assign resources to, each of the business segments. HP does not allocate to its business segments certain operating expenses, which it manages separately at the corporate level. These unallocated costs include primarily restructuring charges and any associated adjustments related to restructuring actions, amortization of purchased intangible assets, stock-based compensation expense related to HP-granted employee stock options, PRUs, restricted stock awards and the employee stock purchase plan, certain acquisition-related charges and charges for purchased IPR&D, as well as certain corporate governance costs.

Selected operating results information for each business segment was as follows:

|                                | Three months ended July 31 |                     |                                    |                     |
|--------------------------------|----------------------------|---------------------|------------------------------------|---------------------|
|                                | Net Revenue                |                     | Earnings (Loss)<br>from Operations |                     |
|                                | 2010                       | 2009 <sup>(1)</sup> | 2010                               | 2009 <sup>(1)</sup> |
|                                | In millions                |                     |                                    |                     |
| Services                       | \$ 8,609                   | \$ 8,520            | \$ 1,366                           | \$ 1,302            |
| Enterprise Storage and Servers | 4,449                      | 3,735               | 549                                | 381                 |
| HP Software                    | 863                        | 847                 | 183                                | 153                 |
| HP Enterprise Business         | 13,921                     | 13,102              | 2,098                              | 1,836               |
| Personal Systems Group         | 9,918                      | 8,441               | 469                                | 387                 |
| Imaging and Printing Group     | 6,167                      | 5,660               | 1,040                              | 960                 |
| HP Financial Services          | 764                        | 670                 | 72                                 | 53                  |
| Corporate Investments          | 607                        | 193                 | 83                                 | (10)                |
| Segment total                  | \$ 31,377                  | \$ 28,066           | \$ 3,762                           | \$ 3,226            |

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 17: Segment Information (Continued)

|                                | Nine months ended July 31 |                     |                                    |                     |
|--------------------------------|---------------------------|---------------------|------------------------------------|---------------------|
|                                | Net Revenue               |                     | Earnings (Loss)<br>from Operations |                     |
|                                | 2010                      | 2009 <sup>(1)</sup> | 2010                               | 2009 <sup>(1)</sup> |
|                                | In millions               |                     |                                    |                     |
| Services                       | \$ 25,972                 | \$ 25,767           | \$ 4,112                           | \$ 3,600            |
| Enterprise Storage and Servers | 13,382                    | 11,141              | 1,672                              | 1,037               |
| HP Software                    | 2,612                     | 2,605               | 512                                | 450                 |
| HP Enterprise Business         | 41,966                    | 39,513              | 6,296                              | 5,087               |
| Personal Systems Group         | 30,458                    | 25,443              | 1,464                              | 1,201               |
| Imaging and Printing Group     | 18,769                    | 17,557              | 3,192                              | 3,139               |
| HP Financial Services          | 2,238                     | 1,947               | 208                                | 140                 |
| Corporate Investments          | 1,158                     | 577                 | 114                                | (48)                |
| Segment total                  | \$ 94,589                 | \$ 85,037           | \$ 11,274                          | \$ 9,519            |

(1)

As a result of HP's adoption in fiscal 2009 of the revenue recognition standards related to multiple-deliverable revenue arrangements and revenue arrangements that included software, certain previously reported segment and business unit results have been restated. The adoption primarily impacted the Services, Enterprise Storage and Servers and Personal Systems Group financial reporting segments.

The reconciliation of segment operating results information to HP consolidated totals was as follows:

|   | Three months ended<br>July 31 |           | Nine months ended<br>July 31 |           |
|---|-------------------------------|-----------|------------------------------|-----------|
|   | 2010                          | 2009      | 2010                         | 2009      |
|   | In millions                   |           |                              |           |
| Net revenue:  |                               |           |                              |           |
| Segment total   | \$ 31,377                     | \$ 28,066 | \$ 94,589                    | \$ 85,037 |
| Elimination of inter-segment net revenue and other            | (648)                         | (481)     | (1,834)                      | (1,262)   |
| Total HP consolidated net revenue                             | \$ 30,729                     | \$ 27,585 | \$ 92,755                    | \$ 83,775 |
| Earnings before taxes:  |                               |           |                              |           |
| Total segment earnings from operations                        | \$ 3,762                      | \$ 3,226  | \$ 11,274                    | \$ 9,519  |
| Corporate and unallocated costs and eliminations              | (175)                         | (81)      | (375)                        | (119)     |
| Unallocated costs related to stock-based compensation expense | (156)                         | (132)     | (504)                        | (436)     |
| Amortization of purchased intangible assets                   | (383)                         | (379)     | (1,060)                      | (1,171)   |
| In-process research and development charges                   |                               |           |                              | (6)       |
| Restructuring charges   | (598)                         | (362)     | (909)                        | (602)     |
| Acquisition-related charges                                   | (127)                         | (59)      | (242)                        | (182)     |
| Interest and other, net                                       | (134)                         | (177)     | (424)                        | (589)     |



Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|   |    |       |    |       |    |       |    |       |
|---|----|-------|----|-------|----|-------|----|-------|
| Total HP consolidated earnings before taxes | \$ | 2,189 | \$ | 2,036 | \$ | 7,760 | \$ | 6,414 |
|---|----|-------|----|-------|----|-------|----|-------|

54

---

## HEWLETT-PACKARD COMPANY AND SUBSIDIARIES

## Notes to Consolidated Condensed Financial Statements (Continued)

(Unaudited)

## Note 17: Segment Information (Continued)

HP allocates its assets to its business segments based on the primary segments benefiting from the asset. The total assets allocated to Corporate Investments increased 836% to \$4.3 billion as of July 31, 2010 from \$0.5 billion as of October 31, 2009 mostly due to the 3Com and Palm acquisitions. There have been no material changes in the total assets of HP's other segments for the nine months ended July 31, 2010 as compared to the fiscal year ended October 31, 2009.

*Net revenue by segment and business unit*

|                                       | Three months<br>ended July 31 |                        | Nine months<br>ended July 31 |                        |
|---------------------------------------|-------------------------------|------------------------|------------------------------|------------------------|
|                                       | 2010                          | 2009 <sup>(1)(2)</sup> | 2010                         | 2009 <sup>(1)(2)</sup> |
|                                       | In millions                   |                        |                              |                        |
| Net revenue:                          |                               |                        |                              |                        |
| Infrastructure technology outsourcing | \$ 3,937                      | \$ 3,906               | \$ 11,868                    | \$ 11,511              |
| Technology services                   | 2,366                         | 2,389                  | 7,192                        | 7,260                  |
| Application services                  | 1,501                         | 1,442                  | 4,522                        | 4,615                  |
| Business process outsourcing          | 727                           | 719                    | 2,177                        | 2,192                  |
| Other                                 | 78                            | 64                     | 213                          | 189                    |
| Services <sup>(1)</sup>               | 8,609                         | 8,520                  | 25,972                       | 25,767                 |
| Industry standard servers             | 3,042                         | 2,316                  | 9,044                        | 6,627                  |
| Storage                               | 904                           | 824                    | 2,741                        | 2,555                  |
| Business critical systems             | 503                           | 595                    | 1,597                        | 1,959                  |
| Enterprise Storage and Servers        | 4,449                         | 3,735                  | 13,382                       | 11,141                 |
| Business technology optimization      | 581                           | 563                    | 1,756                        | 1,725                  |
| Other software                        | 282                           | 284                    | 856                          | 880                    |
| HP Software                           | 863                           | 847                    | 2,612                        | 2,605                  |
| HP Enterprise Business                | 13,921                        | 13,102                 | 41,966                       | 39,513                 |
| Notebooks                             | 5,298                         | 4,803                  | 16,936                       | 14,416                 |
| Desktops                              | 3,930                         | 3,098                  | 11,558                       | 9,383                  |
| Workstations                          | 459                           | 299                    | 1,257                        | 919                    |
| Handhelds                             | 18                            | 32                     | 67                           | 136                    |
| Other                                 | 213                           | 209                    | 640                          | 589                    |
| Personal Systems Group                | 9,918                         | 8,441                  | 30,458                       | 25,443                 |
| Supplies                              | 4,130                         | 3,949                  | 12,542                       | 12,102                 |
| Commercial hardware                   | 1,389                         | 1,085                  | 4,028                        | 3,517                  |
| Consumer hardware                     | 648                           | 626                    | 2,199                        | 1,938                  |
| Imaging and Printing Group            | 6,167                         | 5,660                  | 18,769                       | 17,557                 |
| HP Financial Services                 | 764                           | 670                    | 2,238                        | 1,947                  |
| Corporate Investments                 | 607                           | 193                    | 1,158                        | 577                    |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| Total segments                                      | 31,377    | 28,066    | 94,589    | 85,037    |
| Eliminations of inter-segment net revenue and other | (648)     | (481)     | (1,834)   | (1,262)   |
| Total HP consolidated net revenue                   | \$ 30,729 | \$ 27,585 | \$ 92,755 | \$ 83,775 |

---

(1) Certain fiscal 2010 organizational reclassifications have been reflected retroactively to provide improved visibility and comparability. For each of the quarters in fiscal year 2009, the reclassifications resulted in the

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Notes to Consolidated Condensed Financial Statements (Continued)**

**(Unaudited)**

**Note 17: Segment Information (Continued)**

transfer of revenue among the business units within the Services segment only. There was no impact to the previously reported segment financial results.

(2)

As a result of HP's adoption in fiscal 2009 of the revenue recognition standards related to multiple-deliverable revenue arrangements and revenue arrangements that included software, certain previously reported segment and business unit results have been restated. The adoption primarily impacted the Services, Enterprise Storage and Servers and Personal Systems Group financial reporting segments.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**

**Management's Discussion and Analysis of  
Financial Condition and Results of Operations**

*The following discussion should be read in conjunction with the Consolidated Condensed Financial Statements and the related notes that appear elsewhere in this document.*

**OVERVIEW**

We are a leading global provider of products, technologies, software, solutions and services to individual consumers, small- and medium-sized businesses, and large enterprises, including customers in the government, health and education sectors. Our offerings span:

multi-vendor customer services, including infrastructure technology and business process outsourcing, technology support and maintenance, application development and support services, and consulting and integration services;

enterprise information technology infrastructure, including enterprise storage and server technology, networking products and resources, information management software and software that optimizes business technology investments;

personal computing and other access devices; and

imaging and printing-related products and services.

We have seven business segments for financial reporting purposes: Services, Enterprise Storage and Servers ("ESS"), HP Software, the Personal Systems Group ("PSG"), the Imaging and Printing Group ("IPG"), HP Financial Services ("HPFS"), and Corporate Investments. Services, ESS and HP Software are reported collectively as a broader HP Enterprise Business. While the HP Enterprise Business is not an operating segment, we sometimes provide financial data aggregating the segments within it in order to provide a supplementary view of our business.

Our strategy and operations are currently focused on the following initiatives:

*Competitive Positioning*

We are positioning our businesses to take advantage of important trends in the markets for our products and services. For example, we are aligning our printing business to capitalize on key market trends such as the shift from analog to digital printing and the growth in printable content by developing innovative products for consumers such as the first web-connected home printer, working to enable web and mobile printing, expanding our presence in high-usage annuity businesses including graphics and retail publishing printing, and growing our managed print services business. We are also positioning our enterprise business to capitalize on the trend towards converged infrastructure products that integrate storage, networking, servers and management software, while also delivering services for that converged infrastructure in a manner that best fits each client's needs, be it at a client site, as an outsourced service or via the Internet. In addition, we have developed IT management software offerings that seek to satisfy the increasing demand for virtualization management and increased automation.

*Driving Operational Efficiency*

We have implemented an ongoing program to optimize efficiency and reduce cost across the company. As part of those efforts, we are continuing to execute on our multi-year program to

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

consolidate real estate locations worldwide to fewer core sites in order to reduce our IT spending and real estate costs. We are also continuing to implement the restructuring plan announced in the fourth quarter of fiscal 2008 to optimize the cost structure of our Services business and the restructuring plan announced in May 2009 to structurally change and improve the effectiveness of several of our product businesses. In June 2010, we announced and started implementing a new restructuring plan that will consolidate data centers, systems and tools to better position for growth our enterprise services business, which includes our infrastructure technology outsourcing, business process outsourcing and application services business units. See Note 7 to the Consolidated Condensed Financial Statements in Item 1 for further discussion of these restructuring plans and the associated restructuring charges.

### *Investing for Growth*

We are investing some of the savings derived from our efficiency initiatives for growth. For example, we are increasing our sales coverage to better address the markets we cover, including further expansion in emerging markets such as China, India and Brazil. We are creating innovative new products and developing new channels to connect with our customers. In addition, we are expanding our portfolio of products and services that we can offer to our customers, both through acquisitions and through organic growth. A critical component of this strategy was our acquisition of Electronic Data Systems Corporation ("EDS") in August 2008, which has increased the size and breadth of our services business and enabled us to provide comprehensive IT product and services solutions to our customers. In addition, with the completion of the acquisition of 3Com Corporation ("3Com") in April 2010, we are accelerating our investments in networking. In July 2010, we completed the acquisition of Palm, Inc. ("Palm"), which enhances our ability to participate more aggressively in the growing smartphone and connected mobile device markets.

### *Leveraging our Portfolio and Scale*

We now offer one of the IT industry's broadest portfolios of products and services, and we leverage that portfolio to our strategic advantage. For example, in our enterprise business, we are able to provide servers, storage and networking products packaged with services that can be delivered to customers in the manner of their choosing, be it in-house, outsourced or as a service via the Internet. Our portfolio of management software completes the package by allowing our customers to manage their IT operations in an efficient and cost-effective manner. In addition, we are working to optimize our supply chain by eliminating complexity, reducing fixed costs, and leveraging our scale to ensure the availability of components at favorable prices even during shortages. We are also expanding our use of industry standard components in our enterprise products to further leverage our scale.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

The following provides an overview of our key financial metrics in the third quarter and first nine months of fiscal 2010 and demonstrates how our execution has translated into financial performance:

|  | HP Enterprise Business            |           |           |          |           |           |           |          |
|--|-----------------------------------|-----------|-----------|----------|-----------|-----------|-----------|----------|
|  | HP <sup>(1)</sup><br>Consolidated | Services  | ESS       | Software | Total     | PSG       | IPG       | HPFS     |
| <b>In millions, except per share amounts</b>   |                                   |           |           |          |           |           |           |          |
| <b>Three Months Ended July 31</b>              |                                   |           |           |          |           |           |           |          |
| Net revenue                                    | \$ 30,729                         | \$ 8,609  | \$ 4,449  | \$ 863   | \$ 13,921 | \$ 9,918  | \$ 6,167  | \$ 764   |
| Year-over-year net revenue % increase          | 11.4%                             | 1.0%      | 19.1%     | 1.9%     | 6.3%      | 17.5%     | 9.0%      | 14.0%    |
| Earnings from operations                       | \$ 2,323                          | \$ 1,366  | \$ 549    | \$ 183   | \$ 2,098  | \$ 469    | \$ 1,040  | \$ 72    |
| Earnings from operations as a % of net revenue | 7.6%                              | 15.9%     | 12.3%     | 21.2%    | 15.1%     | 4.7%      | 16.9%     | 9.4%     |
| Net earnings                                   | \$ 1,773                          |           |           |          |           |           |           |          |
| Net earnings per share                         |                                   |           |           |          |           |           |           |          |
| Basic  | \$ 0.76                           |           |           |          |           |           |           |          |
| Diluted  | \$ 0.75                           |           |           |          |           |           |           |          |
| <b>Nine Months Ended July 31</b>               |                                   |           |           |          |           |           |           |          |
| Net revenue                                    | \$ 92,755                         | \$ 25,972 | \$ 13,382 | \$ 2,612 | \$ 41,966 | \$ 30,458 | \$ 18,769 | \$ 2,238 |
| Year-over-year net revenue % increase          | 10.7%                             | 0.8%      | 20.1%     | 0.3%     | 6.2%      | 19.7%     | 6.9%      | 14.9%    |
| Earnings from operations                       | \$ 8,184                          | \$ 4,112  | \$ 1,672  | \$ 512   | \$ 6,296  | \$ 1,464  | \$ 3,192  | \$ 208   |
| Earnings from operations as a % of net revenue | 8.8%                              | 15.8%     | 12.5%     | 19.6%    | 15.0%     | 4.8%      | 17.0%     | 9.3%     |
| Net earnings                                   | \$ 6,223                          |           |           |          |           |           |           |          |
| Net earnings per share                         |                                   |           |           |          |           |           |           |          |
| Basic  | \$ 2.66                           |           |           |          |           |           |           |          |
| Diluted  | \$ 2.60                           |           |           |          |           |           |           |          |

(1) Includes Corporate Investments and eliminations.

Cash and cash equivalents at July 31, 2010 totaled \$14.7 billion, an increase of \$1.4 billion from the October 31, 2009 balance of \$13.3 billion. The increase for the first nine months of fiscal 2010 was due primarily to \$8.8 billion of cash provided from operations, \$3.8 billion of proceeds from the net issuance of debt and \$2.5 billion of proceeds related to issuance of common stock under employee stock plans, the effect of which was partially offset by \$7.1 billion of cash used to repurchase common stock, \$4.0 billion of net cash paid for business acquisitions and \$2.5 billion of net investment in property, plant and equipment.

We intend for the discussion of our financial condition and results of operations that follows to provide information that will assist in understanding our Consolidated Condensed Financial Statements, the changes in certain key items in those financial statements from year to year, and the primary factors that accounted for those changes, as well as how certain accounting principles, policies and estimates affect our Consolidated Condensed Financial Statements.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

The discussion of results of operations at the consolidated level is followed by a more detailed discussion of results of operations by segment.

For a further discussion of trends, uncertainties and other factors that could impact our operating results, see the section entitled "Factors That Could Affect Future Results."

### **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon our Consolidated Condensed Financial Statements, which we have prepared in accordance with U.S. generally accepted accounting principles ("GAAP"). The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosure of contingent assets and liabilities. Management bases its estimates on historical experience and on various other assumptions that it believes to be



reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Senior management has discussed the development, selection and disclosure of significant estimates with the Audit Committee of our Board of Directors. Actual results may differ from these estimates under different assumptions or conditions.

An accounting policy is deemed to be critical if it requires an accounting estimate to be made based on assumptions about matters that are highly uncertain at the time the estimate is made, if different estimates reasonably could have been used, or if changes in the estimate that are reasonably likely to occur could materially impact the financial statements. Except for the changes in business combination accounting policies as illustrated below, management believes that there have been no other significant changes during the nine months ended July 31, 2010 to the items that we disclosed as our critical accounting policies and estimates in Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended October 31, 2009.

In fiscal 2010, we adopted a new accounting standard related to business combinations. We have included the results of operations of the businesses that we acquired in fiscal 2010 in our consolidated results as of the date of the acquisition. We allocate the purchase price of our acquisitions to the tangible assets, liabilities and intangible assets acquired, including in-process research and development ("IPR&D"), based on their estimated fair values. The excess of the purchase price over those fair values is recorded as goodwill. IPR&D is initially capitalized at fair value as an intangible asset with an indefinite life and assessed for impairment thereafter. When the IPR&D project is complete, it is reclassified as an amortizable purchased intangible asset and is amortized over its estimated useful life. If an IPR&D project is abandoned, HP will record a charge for the value of the related intangible asset to HP's Consolidated Statement of Earnings in the period it is abandoned. Acquisition-related expenses and restructuring costs are recognized separately from the business combination and expensed as incurred. Measurement period adjustments that HP determines to be material will be applied retrospectively to the period of acquisition in HP's consolidated financial statements and, depending on the nature of the adjustments, other periods subsequent to the period of acquisition could also be affected.

#### **ACCOUNTING PRONOUNCEMENTS**

The following is a summary of certain accounting pronouncements with application to our consolidated financial statements in future periods.

In December 2008, the Financial Accounting Standards Board ("FASB") issued a new accounting standard that requires additional disclosures about assets held in an employer's defined benefit pension or other postretirement plan. We will adopt this new accounting standard effective October 31, 2010. We will present the required disclosures in the prescribed format on a prospective basis upon adoption. This new standard will only affect the notes to our consolidated financial statements.

In June 2009, the FASB issued a new accounting standard related to the consolidation of variable interest entities. It eliminates the quantitative approach previously required for determining the primary beneficiary of a variable interest entity and requires ongoing qualitative reassessments of whether an enterprise is the primary beneficiary of a variable interest entity. This new standard also requires additional disclosures about an enterprise's involvement in variable interest entities. We will adopt this new accounting standard in the first quarter of fiscal 2011. We do not expect the adoption of this standard will have a material effect on our consolidated financial statements.

**CONSTANT CURRENCY PRESENTATION**

Revenue from our international operations has historically represented, and we expect will continue to represent, a majority of our overall net revenue. As a result, our revenue growth has been impacted, and we expect will continue to be impacted, by fluctuations in foreign currency exchange rates. In order to provide a framework for assessing how each of our business segments performed excluding the impact of foreign currency fluctuations, we present the year-over-year percentage change in revenue performance on a constant currency basis, which assumes no change in the exchange rate from the prior-year period. This constant currency disclosure is provided in addition to, and not as a substitute for, the year-over-year percentage change in revenue on an as-reported basis.

**RESULTS OF OPERATIONS**

Set forth below is an analysis of our financial results comparing the three and nine months ended July 31, 2010 to the three and nine months ended July 31, 2009. Unless otherwise noted, all comparative performance data included below reflect year-over-year comparisons.

Results of operations in dollars and as a percentage of net revenue were as follows:

|   | Three months ended July 31 |         |           |         | Nine months ended July 31 |         |           |         |
|---|----------------------------|---------|-----------|---------|---------------------------|---------|-----------|---------|
|   | 2010                       | % of    | 2009      | % of    | 2010                      | % of    | 2009      | % of    |
|   | Dollars                    | Revenue | Dollars   | Revenue | Dollars                   | Revenue | Dollars   | Revenue |
| <b>In millions</b>                          |                            |         |           |         |                           |         |           |         |
| Net revenue                                 | \$ 30,729                  | 100.0%  | \$ 27,585 | 100.0%  | \$ 92,755                 | 100.0%  | \$ 83,775 | 100.0%  |
| Cost of sales <sup>(1)</sup>                | 23,402                     | 76.2%   | 21,031    | 76.2%   | 71,065                    | 76.6%   | 64,049    | 76.5%   |
| Gross profit                                | 7,327                      | 23.8%   | 6,554     | 23.8%   | 21,690                    | 23.4%   | 19,726    | 23.5%   |
| Research and development                    | 742                        | 2.4%    | 667       | 2.4%    | 2,145                     | 2.3%    | 2,115     | 2.5%    |
| Selling, general and administrative         | 3,154                      | 10.2%   | 2,874     | 10.5%   | 9,150                     | 9.9%    | 8,647     | 10.3%   |
| Amortization of purchased intangible assets | 383                        | 1.3%    | 379       | 1.4%    | 1,060                     | 1.1%    | 1,171     | 1.4%    |
| In-process research and development charges |                            |         |           |         |                           |         | 6         |         |
| Restructuring charges                       | 598                        | 1.9%    | 362       | 1.3%    | 909                       | 1.0%    | 602       | 0.7%    |
| Acquisition-related charges                 | 127                        | 0.4%    | 59        | 0.2%    | 242                       | 0.3%    | 182       | 0.2%    |
| Earnings from operations                    | 2,323                      | 7.6%    | 2,213     | 8.0%    | 8,184                     | 8.8%    | 7,003     | 8.4%    |
| Interest and other, net                     | (134)                      | (0.5)%  | (177)     | (0.6)%  | (424)                     | (0.4)%  | (589)     | (0.7)%  |
| Earnings before taxes                       | 2,189                      | 7.1%    | 2,036     | 7.4%    | 7,760                     | 8.4%    | 6,414     | 7.7%    |
| Provision for taxes                         | 416                        | 1.3%    | 365       | 1.3%    | 1,537                     | 1.7%    | 1,166     | 1.4%    |
| Net earnings                                | \$ 1,773                   | 5.8%    | \$ 1,671  | 6.1%    | \$ 6,223                  | 6.7%    | \$ 5,248  | 6.3%    |

(1) Cost of products, cost of services and financing interest.

*Net Revenue*

The components of the weighted net revenue change were as follows:

|                                | Three months ended<br>July 31, 2010 | Nine months ended<br>July 31, 2010 |
|--------------------------------|-------------------------------------|------------------------------------|
| <b>Percentage Points</b>       |                                     |                                    |
| Personal Systems Group         | 5.4                                 | 6.0                                |
| Enterprise Storage and Servers | 2.6                                 | 2.7                                |
| Imaging and Printing Group     | 1.8                                 | 1.4                                |
| Corporate Investments/Other    | 0.9                                 |                                    |
| Services                       | 0.3                                 | 0.2                                |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

|                       |      |      |
|-----------------------|------|------|
| HP Financial Services | 0.3  | 0.4  |
| HP Software           | 0.1  |      |
| Total HP              | 11.4 | 10.7 |

61

---

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

For the three and nine months ended July 31, 2010, total HP net revenue increased 11.4% and 10.7%, respectively (10.6% and 8.1%, respectively, on a constant currency basis). U.S. net revenue increased 8.7% to \$11.2 billion for the third quarter of fiscal 2010, while net revenue from outside of the United States increased 13.0% to \$19.5 billion. U.S. net revenue increased 7.9% to \$32.7 billion for the first nine months of fiscal 2010, while net revenue from outside of the United States increased 12.3% to \$60.1 billion. As reflected in the table above, the PSG segment was the largest contributor to HP net revenue growth as a result of balanced growth across all regions. An analysis of the change in net revenue for each business segment is included under "Segment Information" below.

### *Gross Margin*

Total HP gross margin was flat for the three months ended July 31, 2010 and decreased by 0.1 percentage points for the nine months ended July 31, 2010. The decline was a result of strong growth in personal computer and printer hardware revenues that have lower gross margins, the effect of which was partially offset by cost improvements in services.

Services gross margin increased for the three and nine months ended July 31, 2010 due primarily to the continued focus on cost structure improvements, including delivery efficiencies and cost controls in our technology services business, and EDS-related acquisition synergies.

ESS gross margin decreased for the three and nine months ended July 31, 2010 due primarily to strength in industry standard servers ("ISS"), the effect of which was partially offset by lower product costs and strong volume.

HP Software gross margin increased for the three and nine months ended July 31, 2010 due primarily to a higher license and support mix, the effect of which was partially offset by a reduced services gross margin rate.

PSG gross margin declined for the three and nine months ended July 31, 2010 primarily as a result of higher component costs, the effect of which was partially offset by lower warranty and logistics expenses.

IPG gross margin remained flat for the three months ended July 31, 2010 and decreased for the nine months ended July 31, 2010. The gross margin decline was due primarily to a higher mix of hardware and a correspondingly lower mix of supplies, the effect of which was partially offset by cost savings associated with our ongoing efforts to optimize our supply chain.

HPFS gross margin increased for the three and nine months ended July 31, 2010 primarily as a result of higher portfolio margins due to favorable financing conditions, the effect of which was partially offset by higher bad debt expenses.

Corporate Investments gross margin increased for the three and nine months ended July 31, 2010 primarily as a result of the impact from the 3Com acquisition along with lower product costs for our network infrastructure products.

### *Operating Expenses*

#### Research and Development

Total research and development ("R&D") expense increased in the three and nine months ended July 31, 2010 due primarily to additional expenses from acquired companies. For the three months ended July 31, 2010, R&D expense as a percentage of net revenue decreased for ESS, PSG, HP Software and Corporate Investments, and was flat for Services and IPG. For the nine months ended July 31, 2010, R&D expense as a percentage of net revenue decreased for ESS, PSG and Corporate Investments, increased for Services and was flat for IPG and HP Software.

Selling, General and Administrative

Selling, general and administrative ("SG&A") expense increased in the three and nine months ended July 31, 2010 due primarily to higher field selling and marketing costs as a result of our investments in sales resources to grow revenue. For the three months ended July 31, 2010, SG&A expense as a percentage of net revenue decreased for ESS, Services, PSG and HP Software, increased for Corporate Investments and was flat for IPG and HPFS even as we invested in incremental sales resources across the segments. For the nine months ended July 31, 2010, SG&A expense as a percentage of net revenue decreased for each of our segments except for IPG, which experienced an increase.

Amortization of Purchased Intangible Assets

Amortization expense increased slightly for the three months ended July 31, 2010 and decreased for the nine months ended July 31, 2010. The slight increase for the three months ended July 31, 2010 was due to amortization expenses related to the Palm and 3Com acquisitions in July and April 2010, respectively. The decrease for the nine months ended July 31, 2010 was due primarily to certain intangible assets associated with prior acquisitions reaching the end of their amortization periods.

Restructuring Charges

Restructuring charges for the three months ended July 31, 2010 were \$598 million. These charges included \$520 million of severance and facility costs related to our enterprise services restructuring plan, \$40 million and \$2 million of severance and facility costs associated with the Palm and 3Com restructuring plans, respectively, and \$36 million of facility and severance costs related to our fiscal 2008 restructuring plan. Restructuring charges for the nine months ended July 31, 2010 were \$909 million. These charges included \$520 million of severance and facility costs related to our 2010 enterprise services restructuring plan, \$328 million of severance and facility costs related to our fiscal 2008 restructuring plan, \$40 million and \$17 million of severance and facility costs associated with the Palm and 3Com restructuring plans, respectively, and \$4 million of severance costs associated with our fiscal 2009 restructuring plan.

Restructuring charges for the three months ended July 31, 2009 were \$362 million. These charges included \$67 million of severance and facility costs related to our fiscal 2008 restructuring plan and \$295 million of severance costs associated with our fiscal 2009 restructuring plan. Restructuring charges for the nine months ended July 31, 2009 were \$602 million, which included \$310 million of severance and facility costs related to our fiscal 2008 restructuring plan, \$295 million of severance cost related to our fiscal 2009 restructuring plan, and a reduction of \$3 million related to adjustments to other restructuring plans.

In addition to restructuring charges, as part of our ongoing business operations we incurred workforce rebalancing charges for severance and related costs within certain business segments during the first nine months of fiscal 2010 and 2009. Workforce rebalancing activities are considered part of normal operations as we continue to optimize our cost structure. Workforce rebalancing costs are included in our business segment results, and we expect to incur additional workforce rebalancing costs in the future.

Acquisition-related Charges

For the three and nine months ended July 31, 2010, we recorded acquisition-related charges of \$127 million and \$242 million, respectively, primarily for consulting and integration costs and costs of acquisitions associated with the 3Com, EDS and Palm acquisitions, as well as retention bonuses associated with the EDS acquisition.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

For the three and nine months ended July 31, 2009, we recorded acquisition-related charges of \$59 million and \$182 million, respectively. These charges were related primarily to consulting and integration costs, as well as retention bonuses associated with the EDS acquisition.

### *Interest and Other, Net*

For the three and nine months ended July 31, 2010, interest and other, net improved by \$43 million and \$165 million, respectively. The improvement for the three months ended July 31, 2010 was driven primarily by lower interest expenses on debt balances due to lower interest rates and a value-added tax refund. The improvement for the nine months ended July 31, 2010 was driven primarily by lower currency losses on balance sheet remeasurement items, lower interest expenses due to lower average debt balances and a value-added tax refund, the effect of which was partially offset by an increase to our litigation accruals and lower interest income as a result of lower interest rates.

### *Provision for Taxes*

Our effective tax rate was 19.0% and 17.8% for the three months ended July 31, 2010 and July 31, 2009, respectively, and 19.8% and 18.1% for the nine months ended July 31, 2010 and July 31, 2009, respectively. Our effective tax rate increased due to a decline in the percentage of total earnings earned in lower tax jurisdictions and a decline in discrete tax benefits relative to consolidated pretax earnings. Our effective tax rate generally differs from the U.S. federal statutory rate of 35% due to favorable tax rates associated with certain earnings from our operations in lower tax jurisdictions throughout the world. We have not provided U.S. taxes for all of such earnings because we plan to reinvest some of those earnings indefinitely outside the United States.

In the three and nine months ended July 31, 2010, we recorded discrete items with a net tax benefit of \$236 million and \$375 million, respectively, decreasing the effective tax rate. These amounts included net tax benefits of \$206 million and \$340 million, respectively, from restructuring and acquisition charges; and net tax benefits of \$30 million and \$35 million, respectively, associated with adjustments to prior year foreign income tax accruals and credits, settlement of tax audit matters, valuation allowance releases, and other miscellaneous discrete items.

In the three and nine months ended July 31, 2009, we recorded discrete items with a net tax benefit of \$273 million and \$411 million respectively, decreasing the effective tax rate. These amounts included net tax benefits of \$128 million and \$248 million, respectively, from restructuring and acquisition charges; and net tax benefits of \$145 million and \$163 million, respectively, associated with a net tax benefit of \$141 million for the adjustment to estimated fiscal 2008 tax accruals upon filing the 2008 U.S. federal income tax return, and other miscellaneous discrete items that resulted in a net tax benefit of \$4 million and \$22 million for the three and nine months ended July 31, 2009, respectively.

### **Segment Information**

A description of the products and services for each segment can be found in Note 17 to the Consolidated Condensed Financial Statements. Future changes to this organizational structure may result in changes to the business segments disclosed.

**HP Enterprise Business**

Services, ESS and HP Software are reported collectively as a broader HP Enterprise Business. We describe the results of the business segments of the HP Enterprise Business in more detail below.

**Services****Three months ended July 31**

|  | 2010               | 2009     | % Increase |
|--|--------------------|----------|------------|
|  | <b>In millions</b> |          |            |
| Net revenue                                    | \$ 8,609           | \$ 8,520 | 1.0%       |
| Earnings from operations                       | \$ 1,366           | \$ 1,302 | 4.9%       |
| Earnings from operations as a % of net revenue | 15.9%              | 15.3%    |            |

**Nine months ended July 31**

|  | 2010               | 2009      | % Increase |
|--|--------------------|-----------|------------|
|  | <b>In millions</b> |           |            |
| Net revenue                                    | \$ 25,972          | \$ 25,767 | 0.8%       |
| Earnings from operations                       | \$ 4,112           | \$ 3,600  | 14.2%      |
| Earnings from operations as a % of net revenue | 15.8%              | 14.0%     |            |

The components of the weighted net revenue increase by business unit were as follows:

|                                       | Three months ended<br>July 31, 2010 | Nine months ended<br>July 31, 2010 |
|---------------------------------------|-------------------------------------|------------------------------------|
|                                       | <b>Percentage Points</b>            |                                    |
| Application services                  | 0.7                                 | (0.4)                              |
| Infrastructure technology outsourcing | 0.5                                 | 1.6                                |
| Business process outsourcing          | 0.1                                 | (0.1)                              |
| Technology services                   | (0.3)                               | (0.3)                              |
| <b>Total Services</b>                 | <b>1.0</b>                          | <b>0.8</b>                         |

Services net revenue increased 1.0% (1.0% when adjusted for currency) and 0.8% (decreased 2.5% when adjusted for currency) for the three and nine months ended July 31, 2010, respectively. Net revenue in application services increased by 4.1% for the three months ended July 31, 2010 and declined by 2.0% for the nine months ended July 31, 2010, respectively. The revenue increase for the three months ended July 31, 2010 was driven both by new signings and by expansion projects from the installed base. The revenue decline for the nine months ended July 31, 2010 was primarily due to market conditions and existing contract completion, the effect of which was partially offset by new business. Net revenue in infrastructure technology outsourcing increased by 1.1% and 3.3% for the three and nine months ended July 31, 2010, respectively. The revenue increase for both periods was due to growth in data center services and networking services. Net revenue in business process outsourcing increased by 1.1% and declined by 0.7% for the three and nine months ended July 31, 2010, respectively. The revenue increase for the three months ended July 31, 2010 was driven by project growth and milestone achievement, the effect of which was partially offset by existing contract completion. The revenue decline for the nine months ended July 31, 2010 was due primarily to economic conditions in certain industries with key clients. Net revenue in technology services declined by 1.0% and 0.9% for the three and nine months ended July 31, 2010, respectively. The revenue decline was primarily due to lower contract revenue tied to reduced levels of enterprise hardware sales in the prior-year period and market conditions in the current-year period, the effect of which was partially offset by growth in consulting services and a favorable currency impact.

Services earnings from operations as a percentage of net revenue for the three and nine months ended July 31, 2010 increased by 0.6 percentage points and 1.8 percentage points, respectively.

Operating margin increased for both periods primarily due to continued focus on operating improvements and cost initiatives that favorably impacted the cost structure of our enterprise services business, delivery efficiencies and cost controls in our technology services business, as well as EDS-related acquisition synergies. Operating expense for both periods declined as a result of a continued focus on cost structure improvements.

### *Enterprise Storage and Servers*

#### Three months ended July 31

|  | 2010     | 2009     | % Increase |
|--|----------|----------|------------|
| In millions                                    |          |          |            |
| Net revenue                                    | \$ 4,449 | \$ 3,735 | 19.1%      |
| Earnings from operations                       | \$ 549   | \$ 381   | 44.1%      |
| Earnings from operations as a % of net revenue | 12.3%    | 10.2%    |            |

#### Nine months ended July 31

|  | 2010      | 2009      | % Increase |
|--|-----------|-----------|------------|
| In millions                                    |           |           |            |
| Net revenue                                    | \$ 13,382 | \$ 11,141 | 20.1%      |
| Earnings from operations                       | \$ 1,672  | \$ 1,037  | 61.2%      |
| Earnings from operations as a % of net revenue | 12.5%     | 9.3%      |            |

The components of the weighted net revenue change by business unit were as follows:

|                           | Three months ended<br>July 31, 2010 | Nine months ended<br>July 31, 2010 |
|---------------------------|-------------------------------------|------------------------------------|
| Percentage Points         |                                     |                                    |
| Industry standard servers | 19.4                                | 21.7                               |
| Storage                   | 2.1                                 | 1.6                                |
| Business critical systems | (2.4)                               | (3.2)                              |
| Total ESS                 | 19.1                                | 20.1                               |

ESS net revenue increased 19.1% (17.3% when adjusted for currency) and 20.1% (16.3% when adjusted for currency) for the three and nine months ended July 31, 2010, respectively. ESS blades revenue increased 29% and 32% in the three and nine months ended July 31, 2010, respectively. ISS net revenue increased 31% and 36% in the three and nine months ended July 31, 2010, respectively, driven primarily by unit volume growth coupled with increased average unit prices due to improving market conditions and demand for the latest generation of ISS products. Storage net revenue increased 10% and 7% in the three and nine months ended July 31, 2010, respectively, driven primarily by accelerated growth in products related to our acquisition of Lefthand Networks, Inc., and solid performance in high-end disk products and storage networking products. In addition to the above factors, the storage net revenue increase in the three months ended July 31, 2010 was also driven by growth in our tape products. Business critical systems ("BCS") net revenue decreased 15% and 18% in the three and nine months ended July 31, 2010, respectively, due primarily to market conditions, competitive pressures, the timing of our new next generation integrity servers product launch and the planned phase-out of the PA-RISC server line.

ESS earnings from operations as a percentage of net revenue increased by 2.1 and 3.2 percentage points for the three and nine months ended July 31, 2010, respectively, driven by decreases in operating expenses as a percentage of net revenue, the effect of which was partially offset by declines in gross margin. Operating expenses as a percentage of net revenue decreased as a result of operating leverage benefits from increased volume and cost controls. The gross margin decline in the three and nine



months ended July 31, 2010 was due primarily to ISS strength, the effect of which was partially offset by lower product costs and strong volume.

### HP Software

|  | Three months ended July 31 |        |            |
|--|----------------------------|--------|------------|
|  | 2010                       | 2009   | % Increase |
|  | In millions                |        |            |
| Net revenue                                    | \$ 863                     | \$ 847 | 1.9%       |
| Earnings from operations                       | \$ 183                     | \$ 153 | 19.6%      |
| Earnings from operations as a % of net revenue | 21.2%                      | 18.1%  |            |

|  | Nine months ended July 31 |          |            |
|--|---------------------------|----------|------------|
|  | 2010                      | 2009     | % Increase |
|  | In millions               |          |            |
| Net revenue                                    | \$ 2,612                  | \$ 2,605 | 0.3%       |
| Earnings from operations                       | \$ 512                    | \$ 450   | 13.8%      |
| Earnings from operations as a % of net revenue | 19.6%                     | 17.3%    |            |

The components of the weighted net revenue change by business unit were as follows:

|                                  | Three months ended | Nine months ended |
|----------------------------------|--------------------|-------------------|
|                                  | July 31, 2010      | July 31, 2010     |
|                                  | Percentage Points  |                   |
| Business technology optimization | 2.1                | 1.2               |
| Other software                   | (0.2)              | (0.9)             |
| Total HP Software                | 1.9                | 0.3               |

HP Software net revenue increased 1.9% (0.3% when adjusted for currency) and 0.3% (decreased by 2.5% when adjusted for currency) for the three and nine months ended July 31, 2010, respectively, due to growth in business technology optimization, information management and business intelligence, which was offset by weakness in sales of communication and media solutions. For both periods, license and support revenue increased while services revenue declined. For the three and nine months ended July 31, 2010, net revenue from business technology optimization increased 3% and 2%, respectively, due to growth in license and support renewals. Net revenue from our other software businesses decreased 1% and 3% for the three and nine months ended July 31, 2010, respectively, due to a decline in revenue from sales of communication and media solutions resulting from market conditions in the Asia Pacific region. Revenue increased in information management due to increases in license and support revenue. Revenue increased in business intelligence solutions as a result of increases in support and services.

For the three and nine months ended July 31, 2010, HP Software earnings from operations as a percentage of net revenue increased by 3.1 and 2.3 percentage points, respectively. The operating margin improvement for the three and nine months ended July 31, 2010 was due primarily to an increase in gross margin resulting from a higher license and support mix, the effect of which was partially offset by a reduced services gross margin rate. The decrease in operating expenses as a percentage of net revenue for the three months ended July 31, 2010 was due primarily to lower acquisition integration costs. The decrease in operating expenses as a percentage of net revenue for the nine months ended July 31, 2010 was due primarily to lower field selling and acquisition integration costs. Lower field selling costs were the result of lower headcount costs and lower commissions.

*Personal Systems Group***Three months ended July 31**

|  | <b>2010</b>        | <b>2009</b> | <b>% Increase</b> |
|--|--------------------|-------------|-------------------|
|  | <b>In millions</b> |             |                   |
| Net revenue                                    | \$ 9,918           | \$ 8,441    | 17.5%             |
| Earnings from operations                       | \$ 469             | \$ 387      | 21.2%             |
| Earnings from operations as a % of net revenue | 4.7%               | 4.6%        |                   |

**Nine months ended July 31**

|  | <b>2010</b>        | <b>2009</b> | <b>% Increase</b> |
|--|--------------------|-------------|-------------------|
|  | <b>In millions</b> |             |                   |
| Net revenue                                    | \$ 30,458          | \$ 25,443   | 19.7%             |
| Earnings from operations                       | \$ 1,464           | \$ 1,201    | 21.9%             |
| Earnings from operations as a % of net revenue | 4.8%               | 4.7%        |                   |

The components of the weighted net revenue change by business unit were as follows:

|              | <b>Three months ended<br/>July 31, 2010</b> | <b>Nine months ended<br/>July 31, 2010</b> |
|--------------|---|--|
|              | <b>Percentage Points</b>                    |  |
| Notebook PCs | 5.9   | 9.9  |
| Desktop PCs  | 9.8   | 8.6  |
| Workstations | 1.9   | 1.3  |
| Other        | 0.1   | 0.2  |
| Handhelds    | (0.2)                                       | (0.3)                                      |
| Total PSG    | 17.5  | 19.7                                       |

PSG revenue increased 17.5% (14.6% when adjusted for currency) and 19.7% (15.8% when adjusted for currency) for the three and nine months ended July 31, 2010, respectively. The revenue increases resulted from balanced growth across all regions. PSG unit volume and net revenue increased across all business units except the handhelds business unit for both the three and nine months ended July 31, 2010. Unit volume was up 12% and 19% for the three and nine months ended July 31, 2010, respectively. For the three and nine months ended July 31, 2010, net revenue for notebook PCs increased 10% and 17% while desktop PCs revenue increased 27% and 23%, respectively. For the three and nine months ended July 31, 2010, workstations revenue increased 54% and 37% while handhelds revenue declined 44% and 51%, respectively. For the three and nine months ended July 31, 2010, net revenue for consumer clients increased 12% and 21% while commercial client revenue increased 25% and 20%, respectively. Net revenue in Other increased 2% and 9% for the three and nine months ended July 31, 2010, respectively. The net revenue increase in Other for both periods was related primarily to increased sales of calculators and home servers. For the three months ended July 31, 2010, the favorable impact from unit increases on PSG net revenue was accompanied by a 5% increase in average selling prices ("ASPs"). ASPs were relatively flat for the nine months ended July 31, 2010.

PSG earnings from operations as a percentage of net revenue increased 0.1 percentage points for the three and nine months ended July 31, 2010. The increase for both periods was driven by improvements in operating expenses as a percentage of net revenue, the effect of which was offset partially by a decline in gross margins. The decrease in operating expenses as a percentage of net revenue was due to effective cost controls and operating leverage benefits from increased volume. The decrease in gross margins was a result of higher component costs, the effect of which was partially offset by lower warranty and logistics expenses.

*Imaging and Printing Group***Three months ended July 31**

|  | <b>2010</b>        | <b>2009</b> | <b>% Increase</b> |
|--|--------------------|-------------|-------------------|
|  | <b>In millions</b> |             |                   |
| Net revenue                                    | \$ 6,167           | \$ 5,660    | 9.0%              |
| Earnings from operations                       | \$ 1,040           | \$ 960      | 8.3%              |
| Earnings from operations as a % of net revenue | 16.9%              | 17.0%       |                   |

**Nine months ended July 31**

|  | <b>2010</b>        | <b>2009</b> | <b>% Increase</b> |
|--|--------------------|-------------|-------------------|
|  | <b>In millions</b> |             |                   |
| Net revenue                                    | \$ 18,769          | \$ 17,557   | 6.9%              |
| Earnings from operations                       | \$ 3,192           | \$ 3,139    | 1.7%              |
| Earnings from operations as a % of net revenue | 17.0%              | 17.9%       |                   |

The components of the weighted net revenue change by business unit were as follows:

|                     | <b>Three months ended<br/>July 31, 2010</b> | <b>Nine months ended<br/>July 31, 2010</b> |
|---------------------|---|--|
|                     | <b>Percentage Points</b>                    |  |
| Commercial hardware | 5.4   | 2.9  |
| Supplies            | 3.2   | 2.5  |
| Consumer hardware   | 0.4   | 1.5  |
| Total IPG           | 9.0   | 6.9  |

IPG net revenue increased 9.0% (10.9% when adjusted for currency) and 6.9% (7.9% when adjusted for currency) for the three and nine months ended July 31, 2010, respectively, reflecting a continued improvement in market conditions. Net revenue for commercial hardware increased 28% and 15% in the three and nine months ended July 31, 2010, respectively. The net revenue increase in commercial hardware in the three months ended July 31, 2010 was due primarily to unit volume growth of 41% driven by improved product availability, the effect of which was partially offset by a decrease in the average revenue per unit. The net revenue increase in commercial hardware in the nine months ended July 31, 2010 was due primarily to unit volume growth of 15% driven by improved product availability. Supplies net revenue increased 5% and 4% in the three and nine months ended July 31, 2010, respectively, due primarily to increased printing which resulted in stronger supply usage. Net revenue for consumer hardware increased 4% and 13% in the three and nine months ended July 31, 2010, respectively. The net revenue increases in consumer hardware for both periods were driven primarily by unit volume growth of 8% and 13% in the three and nine months ended July 31, 2010, respectively.

IPG earnings from operations as a percentage of net revenue decreased by 0.1 and 0.9 percentage points for the three and nine months ended July 31, 2010, respectively. The operating margin declines in both periods were due primarily to increases in operating expenses as a percentage of net revenue. The operating margin decline in the nine months ended July 31, 2010 was also due to a decline in gross margin. Gross margin remained flat in the three months ended July 31, 2010 and decreased in the nine months ended July 31, 2010. The gross margin decline in the first nine months of fiscal 2010 was due primarily to a higher mix of hardware and a correspondingly lower mix of supplies, the effect of which was partially offset by cost savings associated with our ongoing efforts to optimize our supply chain. The increases in operating expenses as a percentage of net revenue in the three and nine months ended July 31, 2010 were due primarily to increased marketing activities, the effect of which was partially offset by reduced administrative expenses.

*HP Financial Services*

**Three months ended July 31**  
**2010      2009      % Increase**

**In millions**

|  |        |        |       |
|--|--------|--------|-------|
| Net revenue                                    | \$ 764 | \$ 670 | 14.0% |
| Earnings from operations                       | \$ 72  | \$ 53  | 35.8% |
| Earnings from operations as a % of net revenue | 9.4%   | 7.9%   |       |

**Nine months ended July 31**

**2010      2009      % Increase**

**In millions**

|  |          |          |       |
|--|----------|----------|-------|
| Net revenue                                    | \$ 2,238 | \$ 1,947 | 14.9% |
| Earnings from operations                       | \$ 208   | \$ 140   | 48.6% |
| Earnings from operations as a % of net revenue | 9.3%     | 7.2%     |       |

For the three and nine months ended July 31, 2010, HPFS net revenue increased by 14.0% and 14.9%, respectively. For the three months ended July 31, 2010, the net revenue increase was due primarily to portfolio growth as a result of higher customer demand, a higher operating lease mix due to higher service-led financing volume, and higher remarketing sales and end-of-lease rentals activity. For the nine months ended July 31, 2010, the net revenue increase was due primarily to portfolio growth as a result of higher customer demand, a higher operating lease mix, higher end-of-lease rental and buyout activity, and favorable currency movements.

For the three and nine months ended July 31, 2010, earnings from operations as a percentage of net revenue increased 1.5 percentage points and 2.1 percentage points, respectively, due to an increase in gross margin and a decrease in operating expenses as a percentage of revenue. For the three months ended July 31, 2010, the increase in gross margin was the result of higher portfolio margins due to favorable financing conditions and higher asset management margins associated with remarketing, end-of-lease and buyout activity, the effect of which was partially offset by higher bad debt expenses. For the nine months ended July 31, 2010, the gross margin increase was driven primarily by higher portfolio margins due to favorable financing conditions and higher end-of-lease margins, the effect of which was partially offset by higher bad debt expenses. For both periods, the decrease in operating expenses as a percentage of revenue was driven primarily by improved cost efficiencies.

*Financing Originations*

**Three months ended      Nine months ended**  
**July 31                      July 31**

**2010      2009      2010      2009**

**In millions**

|                              |          |          |          |          |
|------------------------------|----------|----------|----------|----------|
| Total financing originations | \$ 1,440 | \$ 1,392 | \$ 4,288 | \$ 3,674 |
|------------------------------|----------|----------|----------|----------|

New financing originations, which represent the amounts of financing provided to customers for equipment and related software and services and include intercompany activity, increased 3.4% and 16.7% in the three and nine months ended July 31, 2010, respectively. The increase was driven by higher financing associated with sales of HP products and services resulting from improved integration and engagement with HP's sales efforts.

*Portfolio Assets and Ratios*

HPFS maintains a strategy to generate a competitive return on equity by effectively leveraging its portfolio against the risks associated with interest rates and credit. The HPFS business model is asset-intensive and uses certain internal metrics to measure its performance against other financial services companies, including a segment balance sheet that is derived from our internal management reporting system. The accounting policies used to derive these amounts are substantially the same as those used by the consolidated company. However, certain intercompany loans and accounts that are reflected in the segment balances are eliminated in the Consolidated Condensed Financial Statements.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

The portfolio assets and ratios derived from the segment balance sheet for HPFS were as follows:

|  | July 31,<br>2010 | October 31,<br>2009 |
|--|------------------|---------------------|
| In millions                                    |                  |                     |
| Portfolio assets <sup>(1)</sup>                | \$ 10,658        | \$ 10,017           |
| Allowance for doubtful accounts <sup>(2)</sup> | 122              | 108                 |
| Operating lease equipment reserve              | 79               | 71                  |
| Total reserves                                 | 201              | 179                 |
| Net portfolio assets                           | \$ 10,457        | \$ 9,838            |
| Reserve coverage                               | 1.9%             | 1.8%                |
| Debt to equity ratio <sup>(3)</sup>            | 7.0x             | 7.0x                |

(1) Portfolio assets include gross financing receivables of approximately \$6.3 billion at July 31, 2010 and \$6.1 billion at October 31, 2009 and net equipment under operating leases of \$2.4 billion and \$2.2 billion at July 31, 2010 and October 31, 2009, respectively, as disclosed in Note 10 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference. Portfolio assets also include capitalized profit on intercompany equipment transactions of approximately \$800 million at July 31, 2010 and \$700 million at October 31, 2009 and intercompany leases of approximately \$1.2 billion at July 31, 2010 and \$1.0 billion at October 31, 2009, both of which are eliminated in consolidation.

(2) Allowance for doubtful accounts includes both the short-term and the long-term portions of the allowance on financing receivables.

(3) HPFS debt consists of intercompany equity that is treated as debt for segment reporting purposes, intercompany debt and debt issued directly by HPFS.

Net portfolio assets at July 31, 2010 increased 6.3% from October 31, 2009. The increase resulted from higher levels of financing originations during the first nine months of fiscal 2010. The overall reserve coverage ratio increased as a percentage of the portfolio assets.

For the three and nine months ended July 31, 2010, HPFS recorded write-offs, net of recoveries, of \$16 million and \$58 million, respectively. For the comparable periods of fiscal 2009, write-offs, net of recoveries, were \$10 million and \$33 million, respectively.

### Corporate Investments

|   | Three months ended July 31 |         |            |
|---|----------------------------|---------|------------|
|   | 2010                       | 2009    | % Increase |
| In millions   |                            |         |            |
| Net revenue   | \$ 607                     | \$ 193  | 214.5%     |
| Earnings (loss) from operations                       | \$ 83                      | \$ (10) | n/a        |
| Earnings (loss) from operations as a % of net revenue | 13.7%                      | (5.2)%  |            |

|   | Nine months ended July 31 |         |            |
|---|---------------------------|---------|------------|
|   | 2010                      | 2009    | % Increase |
| In millions   |                           |         |            |
| Net revenue   | \$ 1,158                  | \$ 577  | 100.7%     |
| Earnings (loss) from operations                       | \$ 114                    | \$ (48) | n/a        |
| Earnings (loss) from operations as a % of net revenue | 9.8%                      | (8.3)%  |            |
|   | 71                        |         |            |

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

Net revenue in Corporate Investments relates primarily to network infrastructure products sold under the "ProCurve Networking," "3Com" and "TippingPoint" Brands. For the three and nine months ended July 31, 2010, revenue from ProCurve Networking increased 41.6% and 28.5%, respectively, driven by improved market demand and continued investment in sales coverage. The revenue increase in Corporate Investments was also due to revenues resulting from the acquisition of 3Com, which HP completed in April 2010.

Corporate Investments reported positive earnings from operations for the three and nine months ended July 31, 2010 due primarily to higher earnings from operations generated by network infrastructure products. Gross margin rate in Corporate Investments for the three and nine months ended July 31, 2010 increased primarily as a result of the impact from the 3Com acquisition along with lower product costs in the sale of network infrastructure products, the effect of which was partially offset by increased competitive pressure. The earnings from operations in Corporate Investments for both periods were also impacted by expenses carried in the segment associated with corporate development, global alliances and HP Labs; such expenses increased slightly for the three months ended July 31, 2010 and declined for the nine months ended July 31, 2010.

### LIQUIDITY AND CAPITAL RESOURCES

Our cash balances are held in numerous locations throughout the world, including substantial amounts held outside of the United States. Most of the amounts held outside of the United States could be repatriated to the United States but, under current law, would be subject to United States federal income taxes, less applicable foreign tax credits. Repatriation of some foreign balances is restricted by local laws. We have provided for the United States federal tax liability on these amounts for financial statement purposes, except for foreign earnings that are considered indefinitely reinvested outside of the United States. Repatriation could result in additional United States federal income tax payments in future years. Where local restrictions prevent an efficient intercompany transfer of funds, our intent is that cash balances would remain outside of the United States and we would meet United States liquidity needs through ongoing cash flows, external borrowings, or both. We utilize a variety of tax planning and financing strategies in an effort to ensure that our worldwide cash is available in the locations in which it is needed.

#### *FINANCIAL CONDITION (Sources and Uses of Cash)*

|   | Nine months ended<br>July 31 |          |
|---|------------------------------|----------|
|   | 2010                         | 2009     |
|   | In millions                  |          |
| Net cash provided by operating activities | \$ 8,771                     | \$ 9,946 |
| Net cash used in investing activities     | (6,293)                      | (2,698)  |
| Net cash used in financing activities     | (1,039)                      | (3,880)  |
| Net increase in cash and cash equivalents | \$ 1,439                     | \$ 3,368 |

#### *Operating Activities*

Compared to the corresponding period in 2009, net cash provided by operating activities decreased by approximately \$1.2 billion for the nine months ended July 31, 2010. The decrease was due primarily to the buildup in inventory along with a smaller reduction of accounts and financing receivables, the impact of which was partially offset by lower reduction in accounts payable along with an increase in net earnings.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

Our key working capital metrics are as follows:

|  | Three months ended |      |
|--|--------------------|------|
|  | July 31            |      |
|  | 2010               | 2009 |
| Days of sales outstanding in accounts receivable   | 46                 | 48   |
| Days of supply in inventory                        | 28                 | 25   |
| Days of purchases outstanding in accounts payable. | (57)               | (55) |
| Cash conversion cycle                              | 17                 | 18   |

Days of sales outstanding in accounts receivable ("DSO") is calculated by dividing ending accounts receivable, net of allowance for doubtful accounts, by a 90-day average net revenue.

Days of supply in inventory ("DOS") measures the average number of days from procurement to sale of our product. DOS is calculated by dividing ending inventory by a 90-day average cost of goods sold.

Days of purchases outstanding in accounts payable ("DPO") is calculated by dividing ending accounts payable by a 90-day average cost of goods sold.

Our working capital requirements depend upon our effective management of the cash conversion cycle, which represents effectively the number of days that elapse from the day we pay for the purchase of raw materials to the collection of cash from our customers. The cash conversion cycle is the sum of DSO and DOS less DPO.

The decrease in DSO was due primarily to increased customer usage of cash discounts and better collections as a result of improved revenue linearity across the quarter. The increase in DOS was due to higher inventory levels in our product businesses at July 31, 2010. The increase in DPO was due primarily to purchasing linearity, increased inventory levels, accounts payable management and the timing of cash payments. These changes contributed to the decrease in the cash conversion cycle for the three months ended July 31, 2010.

### *Investing Activities*

Compared to the corresponding period in fiscal 2009, net cash used in investing activities increased by approximately \$3.6 billion for the nine months ended July 31, 2010 due primarily to cash payments made in connection with the 3Com and Palm acquisitions.

### *Financing Activities*

Compared to the corresponding period in fiscal 2009, net cash used in financing activities decreased by approximately \$2.8 billion for the nine months ended July 31, 2010. The decrease was due primarily to an increase in the issuance of debt and the cash received as a result of more issuances of common stock under employee stock plans, the impact of which was partially offset by increased repurchases of common stock.

For more information on our share repurchase programs, see Note 14 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

## **CAPITAL RESOURCES**

### *Debt Levels*

We maintain debt levels that we establish through consideration of a number of factors, including cash flow expectations, cash requirements for operations, investment plans (including acquisitions),

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

share repurchase activities, overall cost of capital, and targeted capital structure. Outstanding borrowings increased to \$20.0 billion as of July 31, 2010 as compared to \$15.8 billion at October 31, 2009, bearing weighted average interest rates of 2.2% and 2.7%, respectively. During the first nine months of fiscal 2010, we issued \$26.4 billion and repaid \$21.5 billion of commercial paper. As of July 31, 2010, we had \$106 million in total borrowings collateralized by certain financing receivable assets. On September 8, 2010, we commenced an offering of \$3 billion of U.S. Dollar Global Notes under the 2009 Shelf Registration Statement. The Global Notes included floating and fixed rate notes at market rates with maturities ranging from two to five years from the date of issuance. The offering is expected to be completed on September 13, 2010.

Our weighted-average interest rate reflects the average effective rate on our borrowings prevailing during the period; it factors in the impact of swapping some of our global notes with fixed interest rates for global notes with floating interest rates. For more information on our interest rate swaps, see Note 9 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

For more information on our borrowings, see Note 12 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

### Available Borrowing Resources

At July 31, 2010, we had the following resources available to obtain short-term or long-term financings if we need additional liquidity:

|   | <b>At July 31, 2010</b> |        |
|---|-------------------------|--------|
|   | <b>In millions</b>      |        |
| 2009 Shelf Registration Statement <sup>(1)</sup>            | Unspecified             |        |
| Commercial paper programs <sup>(1)</sup>                    | \$                      | 11,300 |
| Uncommitted lines of credit <sup>(1)</sup>                  | \$                      | 1,500  |
| Revolving trade receivables-based facilities <sup>(2)</sup> | \$                      | 209    |

<sup>(1)</sup> For more information on our available borrowings resources, see Note 12 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

<sup>(2)</sup> For more information on our revolving trade receivables-based facilities, see Note 4 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

### Credit Ratings

Our credit risk is evaluated by three independent rating agencies based upon publicly available information as well as information obtained in our ongoing discussions with them. The ratings as of July 31, 2010 were:

|                         | <b>Standard &amp; Poor's</b> | <b>Moody's Investors</b> | <b>Fitch Ratings</b> |
|-------------------------|------------------------------|--------------------------|----------------------|
|                         | <b>Ratings Services</b>      | <b>Service</b>           | <b>Services</b>      |
| Short-term debt ratings | A-1                          | Prime-1                  | F1                   |
| Long-term debt ratings  | A                            | A2                       | A+                   |

We do not have any rating downgrade triggers that would accelerate the maturity of a material amount of our debt. However, a downgrade in our credit rating would increase the cost of borrowings under our credit facilities. Also, a downgrade in our credit rating could limit our ability to issue commercial paper under our current programs. If this were to occur, we would seek alternative sources



of funding, including drawdowns under our credit facilities or the issuance of notes under our existing shelf registration statements.

### **CONTRACTUAL AND OTHER OBLIGATIONS**

#### *Guarantees and Indemnifications*

For more information on liabilities that may arise from guarantees and indemnification, see Note 11 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

#### *Litigation and Contingencies*

For more information on liabilities that may arise from litigation and contingencies, see Note 16 to the Consolidated Condensed Financial Statements in Item 1, which is incorporated herein by reference.

#### *Off-Balance Sheet Arrangements*

As part of our ongoing business, we have not participated in transactions that generate material relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities ("SPEs"), which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As of July 31, 2010, we are not involved in any material unconsolidated SPEs.

### **FACTORS THAT COULD AFFECT FUTURE RESULTS**

Because of the following factors, as well as other variables affecting our operating results, past financial performance may not be a reliable indicator of future performance, and historical trends should not be used to anticipate results or trends in future periods.

#### *Competitive pressures could harm our revenue, gross margin and prospects.*

We encounter aggressive competition from numerous and varied competitors in all areas of our business, and our competitors may target our key market segments. We compete primarily on the basis of technology, performance, price, quality, reliability, brand, reputation, distribution, range of products and services, ease of use of our products, account relationships, customer training, service and support, security, availability of application software, and Internet infrastructure offerings. If our products, services, support and cost structure do not enable us to compete successfully based on any of those criteria, our operations, results and prospects could be harmed.

Unlike many of our competitors, we have a portfolio of businesses and must allocate resources across these businesses while competing with companies that specialize in one or more of these product lines. As a result, we may invest less in certain areas of our businesses than our competitors do, and these competitors may have greater financial, technical and marketing resources available to them than our businesses that compete against them. Industry consolidation also may affect competition by creating larger, more homogeneous and potentially stronger competitors in the markets in which we compete, and our competitors also may affect our business by entering into exclusive arrangements with existing or potential customers or suppliers.

We may have to continue to lower the prices of many of our products and services to stay competitive, while at the same time trying to maintain or improve revenue and gross margin. The markets in which we do business, particularly the personal computer and printing markets, are highly competitive, and we encounter aggressive price competition for all of our products and services from numerous companies globally. Over the past several years, price competition in the market for personal computers, printers and related products has been particularly intense as competitors have aggressively

cut prices and lowered their product margins for these products. In addition, competitors in some of the markets in which we compete with a greater presence in lower-cost jurisdictions may be able to offer lower prices than we are able to offer. Our results of operations and financial condition may be adversely affected by these and other industry-wide pricing pressures.

Because our business model is based on providing innovative and high quality products, we may spend a proportionately greater amount on research and development than some of our competitors. If we cannot proportionately decrease our cost structure on a timely basis in response to competitive price pressures, our gross margin and, therefore, our profitability could be adversely affected. In addition, if our pricing and other factors are not sufficiently competitive, or if there is an adverse reaction to our product decisions, we may lose market share in certain areas, which could adversely affect our revenue and prospects.

Even if we are able to maintain or increase market share for a particular product, revenue could decline because the product is in a maturing industry. Revenue and margins also could decline due to increased competition from other types of products. For example, refill and remanufactured alternatives for some of HP's LaserJet toner and inkjet cartridges compete with HP's supplies business. In addition, other companies have developed and marketed new compatible cartridges for HP's LaserJet and inkjet products, particularly in jurisdictions outside of the United States where adequate intellectual property protection may not exist. HP expects competitive refill and remanufacturing and cloned cartridge activity to continue to pressure margins in IPG, which in turn has a significant impact on HP margins and profitability overall.

*If we cannot continue to develop, manufacture and market products and services that meet customer requirements for innovation and quality, our revenue and gross margin may suffer.*

The process of developing new high technology products and services and enhancing existing products and services is complex, costly and uncertain, and any failure by us to anticipate customers' changing needs and emerging technological trends accurately could significantly harm our market share and results of operations. We must make long-term investments, develop or obtain appropriate intellectual property and commit significant resources before knowing whether our predictions will accurately reflect customer demand for our products and services. After we develop a product, we must be able to manufacture appropriate volumes quickly and at low costs. To accomplish this, we must accurately forecast volumes, mixes of products and configurations that meet customer requirements, and we may not succeed at doing so at all or within a given product's life cycle. Any delay in the development, production or marketing of a new product could result in us not being among the first to market, which could further harm our competitive position.

In the course of conducting our business, we must adequately address quality issues associated with our products and services, including defects in our engineering, design and manufacturing processes, as well as defects in third-party components included in our products. In order to address quality issues, we work extensively with our customers and suppliers and engage in product testing to determine the cause of the problem and to determine appropriate solutions. However, we may have limited ability to control quality issues, particularly with respect to faulty components manufactured by third parties. If we are unable to determine the cause, find an appropriate solution or offer a temporary fix (or "patch"), we may delay shipment to customers, which would delay revenue recognition and could adversely affect our revenue and reported results. Finding solutions to quality issues can be expensive and may result in additional warranty, replacement and other costs, adversely affecting our profits. If new or existing customers have difficulty operating our products, our operating margins could be adversely affected, and we could face possible claims if we fail to meet our customers' expectations. In addition, quality issues can impair our relationships with new or existing customers and adversely affect our brand and reputation, which could have a material adverse effect on our operating results.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

*Economic weakness and uncertainty could adversely affect our revenue, gross margin and expenses.*

Our revenue and gross margin depend significantly on worldwide economic conditions and the demand for computing and imaging products and services in the markets in which we compete. Economic weakness and uncertainty have resulted, and may result in the future, in decreased revenue, gross margin, earnings or growth rates and difficulty managing inventory levels. Sustained uncertainty about current global economic conditions may result in our customers continuing to postpone spending, which could adversely affect demand for our products and services. Economic weakness and uncertainty also make it more difficult for us to make accurate forecasts of revenue, gross margin and expenses.

We also have experienced, and may experience in the future, gross margin declines in certain businesses, reflecting the effect of items such as competitive pricing pressures, inventory write downs and increases in component and manufacturing costs resulting from higher labor and material costs borne by our manufacturers and suppliers that, as a result of competitive pricing pressures or other factors, we are unable to pass on to our customers. In addition, our business may be disrupted if we are unable to obtain equipment, parts and components from our suppliers and our suppliers from their suppliers due to the insolvency of key suppliers or the inability of key suppliers to obtain credit.

Economic weakness and uncertainty could cause our expenses to vary materially from our expectations. Any renewed financial turmoil affecting the banking system and financial markets or any significant financial services institution failures could negatively impact our treasury operations, as the financial condition of such parties may deteriorate rapidly and without notice in times of market volatility and disruption. Poor financial performance of asset markets could lead to increased pension and post-retirement benefit expenses. Other income and expense could vary materially from expectations depending on changes in interest rates, borrowing costs, currency exchange rates, hedging expenses and the fair value of derivative instruments. Economic downturns also may lead to restructuring actions and associated expenses.

*We depend on third-party suppliers, and our revenue and gross margin could suffer if we fail to manage suppliers properly.*

Our operations depend on our ability to anticipate our needs for components, products and services and our suppliers' ability to deliver sufficient quantities of quality components, products and services at reasonable prices in time for us to meet critical schedules. Given the wide variety of systems, products and services that we offer, the large number of our suppliers and contract manufacturers that are dispersed across the globe, and the long lead times that are required to manufacture, assemble and deliver certain components and products, problems could arise in planning production and managing inventory levels that could seriously harm us. Other supplier problems that we could face include component shortages, excess supply, risks related to the terms of our contracts with suppliers, risks associated with contingent workers, and risks related to our relationships with single source suppliers, as described below.

*Shortages.* Occasionally we may experience a shortage of, or a delay in receiving, certain components as a result of strong demand, capacity constraints, supplier financial weaknesses, inability of suppliers to borrow funds in the credit markets, disputes with suppliers (some of whom are also customers), disruptions in the operations of component suppliers, other problems experienced by suppliers or problems faced during the transition to new suppliers. In particular, our PC business relies heavily upon outsourced manufacturers ("OMs") to manufacture its products and is therefore dependent upon the continuing operations of those OMs to fulfill demand for our PC products. HP represents a substantial portion of the business of some of these OMs, and any changes to the nature or volume of business transacted by HP with a particular OM could adversely affect the operations and financial condition of the OM and lead to shortages or delays in receiving products from that OM. If shortages or delays persist, the

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

price of these components may increase, we may be exposed to quality issues or the components may not be available at all. We may not be able to secure enough components at reasonable prices or of acceptable quality to build products or provide services in a timely manner in the quantities or according to the specifications needed. Accordingly, our revenue and gross margin could suffer as we could lose time-sensitive sales, incur additional freight costs or be unable to pass on price increases to our customers. If we cannot adequately address supply issues, we might have to reengineer some products or service offerings, resulting in further costs and delays.

*Oversupply.* In order to secure components for the provision of products or services, at times we may make advance payments to suppliers or enter into non-cancelable commitments with vendors. In addition, we may purchase components strategically in advance of demand to take advantage of favorable pricing or to address concerns about the availability of future components. If we fail to anticipate customer demand properly, a temporary oversupply could result in excess or obsolete components, which could adversely affect our gross margin.

*Contractual terms.* As a result of binding price or purchase commitments with vendors, we may be obligated to purchase components or services at prices that are higher than those available in the current market and be limited in our ability to respond to changing market conditions. In the event that we become committed to purchase components or services for prices in excess of the current market price, we may be at a disadvantage to competitors who have access to components or services at lower prices, and our gross margin could suffer. In addition, many of our competitors obtain products or components from the same OMs and suppliers that we utilize. Our competitors may obtain better pricing and other terms and more favorable allocations of products and components during periods of limited supply, and our ability to engage in relationships with certain OMs and suppliers could be limited. The practice employed by our PC business of purchasing product components and transferring those components to its OMs may create large supplier receivables with the OMs that, depending on the financial condition of the OMs, may have risk of uncollectability. In addition, certain of our OMs and suppliers may decide in the future to discontinue conducting business with us. Any of these actions by our competitors, OMs or suppliers could adversely affect our future operating results and financial condition.

*Contingent workers.* We also rely on third-party suppliers for the provision of contingent workers, and our failure to manage our use of such workers effectively could adversely affect our results of operations. We have been exposed to various legal claims relating to the status of contingent workers in the past and could face similar claims in the future. We may be subject to shortages, oversupply or fixed contractual terms relating to contingent workers, as described above. Our ability to manage the size of, and costs associated with, the contingent workforce may be subject to additional constraints imposed by local laws.

*Single source suppliers.* Our use of single source suppliers for certain components could exacerbate our supplier issues. We obtain a significant number of components from single sources due to technology, availability, price, quality or other considerations. For example, we rely on Intel Corporation to provide us with a sufficient supply of processors for many of our PCs, workstations, handheld computing devices and servers, and some of those processors are customized for our products. New products that we introduce may utilize custom components obtained from only one source initially until we have evaluated whether there is a need for additional suppliers. Replacing a single source supplier could delay production of some products as replacement suppliers initially may be subject to capacity constraints or other output limitations. For some components, such as customized components and some of the processors that we obtain from Intel, alternative sources may not exist or those alternative sources may be unable to produce the quantities of those components necessary to satisfy our production

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

requirements. In addition, we sometimes purchase components from single source suppliers under short-term agreements that contain favorable pricing and other terms but that may be unilaterally modified or terminated by the supplier with limited notice and with little or no penalty. The performance of such single source suppliers under those agreements (and the renewal or extension of those agreements upon similar terms) may affect the quality, quantity and price of components to HP. The loss of a single source supplier, the deterioration of our relationship with a single source supplier, or any unilateral modification to the contractual terms under which we are supplied components by a single source supplier could adversely affect our revenue and gross margins.

*Business disruptions could seriously harm our future revenue and financial condition and increase our costs and expenses.*

Our worldwide operations could be subject to earthquakes, power shortages, telecommunications failures, water shortages, tsunamis, floods, hurricanes, typhoons, fires, extreme weather conditions, medical epidemics or pandemics and other natural or manmade disasters or business interruptions, for which we are predominantly self-insured. The occurrence of any of these business disruptions could seriously harm our revenue and financial condition and increase our costs and expenses. Our corporate headquarters, and a portion of our research and development activities, are located in California, and other critical business operations and some of our suppliers are located in California and Asia, near major earthquake faults. In addition, all six of our worldwide IT data centers are located in the southern United States, making our operations more vulnerable to natural disasters or other business disruptions occurring in that geographical area. The manufacture of product components, the final assembly of our products and other critical operations are concentrated in certain geographic locations, including Shanghai, Singapore and India. We also rely on major logistics hubs primarily in Asia to manufacture and distribute our products and in the southwestern United States to import products into the Americas region. Our operations could be adversely affected if manufacturing, logistics or other operations in these locations are disrupted for any reason, including natural disasters, information technology system failures, military actions or economic, business, labor, environmental, public health, or political issues. The ultimate impact on us, our significant suppliers and our general infrastructure of being located near major earthquake faults and being consolidated in certain geographical areas is unknown, but our revenue, profitability and financial condition could suffer in the event of a major earthquake or other natural disaster.

*System security risks, data protection breaches and systems integration issues could disrupt our internal operations or information technology services provided to customers, and any such disruption could reduce our expected revenue, increase our expenses, damage our reputation and adversely affect our stock price.*

Experienced computer programmers and hackers may be able to penetrate our network security and misappropriate our confidential information or that of third parties, create system disruptions or cause shutdowns. Computer programmers and hackers also may be able to develop and deploy viruses, worms, and other malicious software programs that attack our products or otherwise exploit any security vulnerabilities of our products. In addition, sophisticated hardware and operating system software and applications that we produce or procure from third parties may contain defects in design or manufacture, including "bugs" and other problems that could unexpectedly interfere with the operation of the system. The costs to us to eliminate or alleviate security problems, bugs, viruses, worms, malicious software programs and security vulnerabilities could be significant, and the efforts to address these problems could result in interruptions, delays, cessation of service and loss of existing or potential customers that may impede our sales, manufacturing, distribution or other critical functions.

We manage and store various proprietary information and sensitive or confidential data relating to our business. In addition, our outsourcing services business routinely processes, stores and transmits

large amounts of data for our clients, including sensitive and personally identifiable information. Breaches of our security measures or the accidental loss, inadvertent disclosure or unapproved dissemination of proprietary information or sensitive or confidential data about us or our clients, including the potential loss or disclosure of such information or data as a result of fraud, trickery or other forms of deception, could expose us, our customers or the individuals affected to a risk of loss or misuse of this information, result in litigation and potential liability for us, damage our brand and reputation or otherwise harm our business. We also could lose existing or potential customers for outsourcing services or other information technology solutions or incur significant expenses in connection with our customers' system failures or any actual or perceived security vulnerabilities in our products. In addition, the cost and operational consequences of implementing further data protection measures could be significant.

Portions of our IT infrastructure also may experience interruptions, delays or cessations of service or produce errors in connection with systems integration or migration work that takes place from time to time. We may not be successful in implementing new systems and transitioning data which could cause business disruptions and be more expensive, time consuming, disruptive and resource-intensive. Such disruptions could adversely impact our ability to fulfill orders and interrupt other processes. Delayed sales, lower margins or lost customers resulting from these disruptions have adversely affected in the past, and in the future could adversely affect, our financial results, stock price and reputation.

*The revenue and profitability of our operations have historically varied, which makes our future financial results less predictable.*

Our revenue, gross margin and profit vary among our products and services, customer groups and geographic markets and therefore will likely be different in future periods than our current results. Our revenue depends on the overall demand for our products and services. Delays or reductions in IT spending could materially adversely affect demand for our products and services, which could result in a significant decline in revenues. Overall gross margins and profitability in any given period are dependent partially on the product, customer and geographic mix reflected in that period's net revenue. In particular, IPG and certain of its business units such as printer supplies contribute significantly to our gross margin and profitability. In addition, our services business has contributed significantly to our revenue and operating profit in recent periods. Competition, lawsuits, investigations and other risks affecting those businesses therefore may have a significant impact on our overall gross margin and profitability. Certain segments, and ESS in particular, have a higher fixed cost structure and more variation in gross margins across their business units and product portfolios than others and may therefore experience significant operating profit volatility on a quarterly basis. In addition, newer geographic markets may be relatively less profitable due to investments associated with entering those markets and local pricing pressures, and we may have difficulty establishing and maintaining the operating infrastructure necessary to support the high growth rate associated with some of those markets. Market trends, competitive pressures, commoditization of products, seasonal rebates, increased component or shipping costs, regulatory impacts and other factors may result in reductions in revenue or pressure on gross margins of certain segments in a given period, which may necessitate adjustments to our operations.

*HP's stock price has historically fluctuated and may continue to fluctuate, which may make future prices of HP's stock difficult to predict.*

HP's stock price, like that of other technology companies, can be volatile. Some of the factors that could affect our stock price are:

speculation in the press or investment community about, or actual changes in, our business, strategic position, market share, organizational structure, operations, financial condition, financial reporting and results, effectiveness of cost cutting efforts, value or liquidity of our

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

investments, exposure to market volatility, prospects, business combination or investment transactions, or executive team, which speculation may be more pronounced due to the pending search for a permanent chief executive officer;

the announcement of new products, services, technological innovations or acquisitions by HP or its competitors;

quarterly increases or decreases in revenue, gross margin, earnings or cash flow from operations, changes in estimates by the investment community or guidance provided by HP, and variations between actual and estimated financial results;

announcements of actual and anticipated financial results by HP's competitors and other companies in the IT industry; and

the timing and amount of share repurchases by HP.

General or industry specific market conditions or stock market performance or domestic or international macroeconomic and geopolitical factors unrelated to HP's performance also may affect the price of HP common stock. For these reasons, investors should not rely on recent trends to predict future stock prices, financial condition, results of operations or cash flows. In addition, following periods of volatility in a company's securities, securities class action litigation against a company is sometimes instituted. If instituted against HP, this type of litigation could result in substantial costs and the diversion of management time and resources.

*Our revenue, cost of sales, and expenses may suffer if we cannot continue to license or enforce the intellectual property rights on which our businesses depend or if third parties assert that we violate their intellectual property rights.*

We rely upon patent, copyright, trademark and trade secret laws in the United States, similar laws in other countries, and agreements with our employees, customers, suppliers and other parties, to establish and maintain intellectual property rights in the technology and products we sell, provide or otherwise use in our operations. However, any of our direct or indirect intellectual property rights could be challenged, invalidated or circumvented, or such intellectual property rights may not be sufficient to permit us to take advantage of current market trends or otherwise to provide competitive advantages, either of which could result in costly product redesign efforts, discontinuance of certain product offerings or other competitive harm. Further, the laws of certain countries do not protect proprietary rights to the same extent as the laws of the United States. Therefore, in certain jurisdictions we may be unable to protect our proprietary technology adequately against unauthorized third-party copying or use; this too could adversely affect our competitive position.

Because of the rapid pace of technological change in the information technology industry, much of our business and many of our products rely on key technologies developed or licensed by third parties. We may not be able to obtain or continue to obtain licenses and technologies from these third parties at all or on reasonable terms, or such third parties may demand cross-licenses to our intellectual property. In addition, it is possible that as a consequence of a merger or acquisition, third parties may obtain licenses to some of our intellectual property rights or our business may be subject to certain restrictions that were not in place prior to the transaction. Consequently, we may lose a competitive advantage with respect to these intellectual property rights or we may be required to enter into costly arrangements in order to terminate or limit these rights.

Third parties also may claim that we or customers indemnified by us are infringing upon their intellectual property rights. For example, individuals and groups frequently purchase intellectual property assets for the sole purpose of asserting claims of infringement and attempting to extract settlements from large companies such as HP. The number of these claims has increased significantly in recent periods and may continue to increase in the future. If we cannot or do not license the infringed

technology at all or on reasonable terms, or substitute similar technology from another source, our operations could be adversely affected. Even if we believe that the claims are without merit, they can be time-consuming and costly to defend and may divert management's attention and resources away from our business. Claims of intellectual property infringement also might require us to redesign affected products, enter into costly settlement or license agreements, pay costly damage awards, or face a temporary or permanent injunction prohibiting us from importing, marketing or selling certain of our products. Even if we have an agreement to indemnify us against such costs, the indemnifying party may be unable to uphold its contractual obligations to us.

Finally, our results of operations and cash flows have been and could continue to be affected in certain periods and on an ongoing basis by the imposition, accrual and payment of copyright levies or similar fees. In certain countries (primarily in Europe), proceedings are ongoing or have been concluded involving HP in which groups representing copyright owners sought to impose upon and collect from HP levies upon equipment (such as PCs, multifunction devices and printers) alleged to be copying devices under applicable laws. Other such groups have also sought to modify existing levy schemes to increase the amount of the levies that can be collected from HP. As discussed in Note 16 to the Consolidated Condensed Financial Statements, matters that have been concluded have resulted in the payment of per unit levies on certain MFDs and PCs sold in Germany. Other countries that have not imposed levies on these types of devices are expected to extend existing levy schemes, and countries that do not currently have levy schemes may decide to impose copyright levies on these types of devices. The total amount of the copyright levies will depend on the types of products determined to be subject to the levy, the number of units of those products sold during the period covered by the levy, and the per unit fee for each type of product, all of which are affected by several factors, including the outcome of ongoing litigation involving HP and other industry participants and possible action by the legislative bodies in the applicable countries, and could be substantial. Consequently, the ultimate impact of these copyright levies or similar fees, and the ability of HP to recover such amounts through increased prices, remain uncertain.

*Due to the international nature of our business, political or economic changes or other factors could harm our future revenue, costs and expenses and financial condition.*

Sales outside the United States make up approximately 63% of our net revenue. In addition, an increasing portion of our business activity is being conducted in emerging markets, including Brazil, Russia, India and China. Our future revenue, gross margin, expenses and financial condition could suffer due to a variety of international factors, including:

ongoing instability or changes in a country's or region's economic or political conditions, including inflation, recession, interest rate fluctuations and actual or anticipated military or political conflicts;

longer accounts receivable cycles and financial instability among customers;

trade regulations and procedures and actions affecting production, pricing and marketing of products;

local labor conditions and regulations;

managing a geographically dispersed workforce;

changes in the regulatory or legal environment;

differing technology standards or customer requirements;

import, export or other business licensing requirements or requirements relating to making foreign direct investments, which could increase our cost of doing business in certain jurisdictions, prevent us from shipping products to particular countries or markets, affect our



## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

ability to obtain favorable terms for components, increase our operating costs or lead to penalties or restrictions;

difficulties associated with repatriating cash generated or held abroad in a tax-efficient manner and changes in tax laws; and

fluctuations in freight costs, limitations on shipping and receiving capacity, and other disruptions in the transportation and shipping infrastructure at important geographic points of exit and entry for our products and shipments.

The factors described above also could disrupt our product and component manufacturing and key suppliers located outside of the United States. For example, we rely on manufacturers in Taiwan for the production of notebook computers and other suppliers in Asia for product assembly and manufacture.

As approximately 63% of our sales are from countries outside of the United States, other currencies, particularly the euro, the British pound, Chinese Yuan Renminbi and the Japanese yen, can have an impact on HP's results (expressed in U.S. dollars). Currency variations also contribute to variations in sales of products and services in impacted jurisdictions. Accordingly, fluctuations in foreign currency rates, most notably the strengthening of the dollar against the euro, could have a material impact on our revenue growth in future periods. In addition, currency variations can adversely affect margins on sales of our products in countries outside of the United States and margins on sales of products that include components obtained from suppliers located outside of the United States. We use a combination of forward contracts and options designated as cash flow hedges to protect against foreign currency exchange rate risks. The effectiveness of our hedges depends on our ability to accurately forecast future cash flows, which is particularly difficult during periods of uncertain demand for our products and services and highly volatile exchange rates. As a result, we could incur significant losses from our hedging activities if our forecasts are incorrect. In addition, our hedging activities may be ineffective or may not offset any or more than a portion of the adverse financial impact resulting from currency variations. Gains or losses associated with hedging activities also may impact our revenue and to a lesser extent our cost of sales and financial condition.

In many foreign countries, particularly in those with developing economies, it is common to engage in business practices that are prohibited by laws and regulations applicable to us, such as the Foreign Corrupt Practices Act. For example, as discussed in Note 16 to the Consolidated Condensed Financial Statements, the German Public Prosecutor's Office, the U.S. Department of Justice and the SEC have been investigating allegations that certain current and former employees of HP engaged in bribery, embezzlement and tax evasion relating to a transaction between a former subsidiary of HP and the Chief Public Prosecutor's Office of the Russian Federation. Although we implement policies and procedures designed to facilitate compliance with these laws, our employees, contractors and agents, as well as those companies to which we outsource certain of our business operations, may take actions in violation of our policies. Any such violation, even if prohibited by our policies, could have a material adverse effect on our business and reputation.

*If we fail to manage the distribution of our products and services properly, our revenue, gross margin and profitability could suffer.*

We use a variety of distribution methods to sell our products and services, including third-party resellers and distributors and both direct and indirect sales to both enterprise accounts and consumers. Successfully managing the interaction of our direct and indirect channel efforts to reach various potential customer segments for our products and services is a complex process. Moreover, since each distribution method has distinct risks and gross margins, our failure to implement the most advantageous balance in the delivery model for our products and services could adversely affect our revenue and gross margins and therefore our profitability. Other distribution risks are described below.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

Our financial results could be materially adversely affected due to channel conflicts or if the financial conditions of our channel partners were to weaken.

Our future operating results may be adversely affected by any conflicts that might arise between our various sales channels, the loss or deterioration of any alliance or distribution arrangement or the loss of retail shelf space. Moreover, some of our wholesale and retail distributors may have insufficient financial resources and may not be able to withstand changes in business conditions, including economic weakness and industry consolidation. Many of our significant distributors operate on narrow product margins and have been negatively affected by business pressures. Considerable trade receivables that are not covered by collateral or credit insurance are outstanding with our distribution and retail channel partners. Revenue from indirect sales could suffer, and we could experience disruptions in distribution if our distributors' financial conditions, abilities to borrow funds in the credit markets or operations weaken.

Our inventory management is complex as we continue to sell a significant mix of products through distributors.

We must manage inventory effectively, particularly with respect to sales to distributors, which involves forecasting demand and pricing issues. Distributors may increase orders during periods of product shortages, cancel orders if their inventory is too high or delay orders in anticipation of new products. Distributors also may adjust their orders in response to the supply of our products and the products of our competitors and seasonal fluctuations in end-user demand. Our reliance upon indirect distribution methods may reduce visibility to demand and pricing issues, and therefore make forecasting more difficult. If we have excess or obsolete inventory, we may have to reduce our prices and write down inventory. Moreover, our use of indirect distribution channels may limit our willingness or ability to adjust prices quickly and otherwise to respond to pricing changes by competitors. We also may have limited ability to estimate future product rebate redemptions in order to price our products effectively.

*If we do not effectively manage our product and services transitions, our revenue may suffer.*

Many of the industries in which we compete are characterized by rapid technological advances in hardware performance and software features and functionality; frequent introduction of new products; short product life cycles; and continual improvement in product price characteristics relative to product performance. Among the risks associated with the introduction of new products and services are delays in development or manufacturing, variations in costs, delays in customer purchases or reductions in price of existing products in anticipation of new introductions, difficulty in predicting customer demand for the new offerings and effectively managing inventory levels so that they are in line with anticipated demand, risks associated with customer qualification and evaluation of new products and the risk that new products may have quality or other defects or may not be supported adequately by application software. If we do not make an effective transition from existing products and services to future offerings, our revenue may decline.

Our revenue and gross margin also may suffer due to the timing of product or service introductions by our suppliers and competitors. This is especially challenging when a product has a short life cycle or a competitor introduces a new product just before our own product introduction. Furthermore, sales of our new products and services may replace sales, or result in discounting of some of our current offerings, offsetting the benefit of even a successful introduction. There also may be overlaps in the current products and services of HP and portfolios acquired through mergers and acquisitions that we must manage. In addition, it may be difficult to ensure performance of new customer contracts in accordance with our revenue, margin and cost estimates and to achieve operational efficiencies embedded in our estimates. Given the competitive nature of our industry, if any of these risks materializes, future demand for our products and services and our results of operations may suffer.

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

*Our revenue and profitability could suffer if we do not manage the risks associated with our IT services business properly.*

The size and significance of the IT services portion of our business has increased in recent periods. The risks that accompany that business differ from those of our other businesses and include the following:

The pricing and other terms of some of our IT services agreements, particularly our long-term IT outsourcing services agreements, require us to make estimates and assumptions at the time we enter into these contracts that could differ from actual results. Any increased or unexpected costs or unanticipated delays in connection with the performance of these engagements, including delays caused by factors outside our control, could make these agreements less profitable or unprofitable, which would have an adverse affect on the profit margin of our IT services business.

Some of our IT services agreements require significant investment in the early stages that is expected to be recovered through billings over the life of the agreement. These agreements often involve the construction of new IT systems and communications networks and the development and deployment of new technologies. Substantial performance risk exists in each agreement with these characteristics, and some or all elements of service delivery under these agreements are dependent upon successful completion of the development, construction and deployment phases. Any failure to perform satisfactorily under these agreements may expose us to legal liability, result in the loss of customers and harm our reputation, which could decrease the revenues and profitability of our IT services business.

Some of our outsourcing services agreements contain pricing provisions that permit a client to request a benchmark study by a mutually acceptable third party. The benchmarking process typically compares the contractual price of our services against the price of similar services offered by other specified providers in a peer comparison group, subject to agreed upon adjustment and normalization factors. Generally, if the benchmarking study shows that our pricing has a difference outside a specified range, and the difference is not due to the unique requirements of the client, then the parties will negotiate in good faith any appropriate adjustments to the pricing. This may result in the reduction of our rates for the benchmarked services performed after the implementation of those pricing adjustments, which could decrease the revenues and profitability of our IT services business.

*If we fail to comply with our customer contracts or government contracting regulations, our revenue could suffer.*

Our contracts with our customers may include unique and specialized performance requirements. In particular, our contracts with federal, state, provincial and local governmental customers are subject to various procurement regulations, contract provisions and other requirements relating to their formation, administration and performance. Any failure by us to comply with the specific provisions in our customer contracts or any violation of government contracting regulations could result in the imposition of various civil and criminal penalties, which may include termination of contracts, forfeiture of profits, suspension of payments and, in the case of our government contracts, fines and suspension from future government contracting. In addition, we have in the past been, and may in the future be, subject to *qui tam* litigation brought by private individuals on behalf of the government relating to our government contracts, which could include claims for up to treble damages. Further, any negative publicity related to our customer contracts or any proceedings surrounding them, regardless of its accuracy, may damage our business by affecting our ability to compete for new contracts. If our customer contracts are terminated, if we are suspended from government work, or if our ability to

compete for new contracts is adversely affected, we could suffer a material reduction in expected revenue.

*We make estimates and assumptions in connection with the preparation of HP's Consolidated Financial Statements, and any changes to those estimates and assumptions could have a material adverse effect on our results of operations.*

In connection with the preparation of HP's Consolidated Financial Statements, we use certain estimates and assumptions based on historical experience and other factors. Our most critical accounting estimates are described in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in this report. In addition, as discussed in Note 16 to the Consolidated Condensed Financial Statements, we make certain estimates, including decisions related to provisions for legal proceedings and other contingencies. While we believe that these estimates and assumptions are reasonable under the circumstances, they are subject to significant uncertainties, some of which are beyond our control. Should any of these estimates and assumptions change or prove to have been incorrect, it could have a material adverse effect on our results of operations.

*Unanticipated changes in HP's tax provisions, the adoption of a new U.S. tax legislation or exposure to additional income tax liabilities could affect our profitability.*

We are subject to income taxes in the United States and numerous foreign jurisdictions. Our tax liabilities are affected by the amounts we charge for inventory, services, licenses, funding and other items in intercompany transactions. We are subject to ongoing tax audits in various jurisdictions. Tax authorities may disagree with our intercompany charges, cross-jurisdictional transfer pricing or other matters and assess additional taxes. We regularly assess the likely outcomes of these audits in order to determine the appropriateness of our tax provision. However, there can be no assurance that we will accurately predict the outcomes of these audits, and the amounts ultimately paid upon resolution of audits could be materially different from the amounts previously included in our income tax expense and therefore could have a material impact on our tax provision, net income and cash flows. In addition, our effective tax rate in the future could be adversely affected by changes to our operating structure, changes in the mix of earnings in countries with differing statutory tax rates, changes in the valuation of deferred tax assets and liabilities, changes in tax laws and the discovery of new information in the course of our tax return preparation process. In particular, the carrying value of deferred tax assets, which are predominantly in the United States, is dependent on our ability to generate future taxable income in the United States. In addition, President Obama's administration has announced proposals for other U.S. tax legislation that, if adopted, could adversely affect our tax rate. There are also other tax proposals that have been introduced or that are being considered by the United States Congress that could affect our tax rate and the carrying value of deferred tax assets. Any of these changes could affect our profitability.

*Our sales cycle makes planning and inventory management difficult and future financial results less predictable.*

In some of our segments, our quarterly sales often have reflected a pattern in which a disproportionate percentage of each quarter's total sales occur towards the end of such quarter. This uneven sales pattern makes prediction of revenue, earnings, cash flow from operations and working capital for each financial period difficult, increases the risk of unanticipated variations in quarterly results and financial condition and places pressure on our inventory management and logistics systems. If predicted demand is substantially greater than orders, there will be excess inventory. Alternatively, if orders substantially exceed predicted demand, we may not be able to fulfill all of the orders received in the last few weeks of each quarter. Other developments late in a quarter, such as a systems failure, component pricing movements, component shortages or global logistics disruptions, could adversely

impact inventory levels and results of operations in a manner that is disproportionate to the number of days in the quarter affected.

We experience some seasonal trends in the sale of our products that also may produce variations in quarterly results and financial condition. For example, sales to governments (particularly sales to the United States government) are often stronger in the third calendar quarter, consumer sales are often stronger in the fourth calendar quarter, and many customers whose fiscal and calendar years are the same spend their remaining capital budget authorizations in the fourth calendar quarter prior to new budget constraints in the first calendar quarter of the following year. European sales are often weaker during the summer months. Demand during the spring and early summer also may be adversely impacted by market anticipation of seasonal trends. Moreover, to the extent that we introduce new products in anticipation of seasonal demand trends, our discounting of existing products may adversely affect our gross margin prior to or shortly after such product launches. Typically, our third fiscal quarter is our weakest and our fourth fiscal quarter is our strongest. Many of the factors that create and affect seasonal trends are beyond our control.

*Any failure by us to execute on our strategy for operational efficiency successfully could result in total costs and expenses that are greater than expected.*

We have adopted an operating framework that includes a disciplined focus on operational efficiency. As part of this framework, we have adopted several initiatives, including a multi-year program announced in 2006 to reduce real estate costs by consolidating several hundred HP real estate locations worldwide to fewer core sites, and a multi-year process of examining every function and every one of our businesses and functions in order to optimize efficiency and reduce cost. We have also implemented a workforce restructuring program in fiscal 2008 relating to our acquisition of EDS, a workforce restructuring program in fiscal 2009 relating to our product businesses and a multi-year restructuring plan in the third quarter of fiscal 2010 relating to our enterprise services business.

Our ability to achieve the anticipated cost savings and other benefits from these initiatives within the expected time frame is subject to many estimates and assumptions, including estimates and assumptions regarding the cost of consolidating real estate locations, the amount of accelerated depreciation or asset impairment to be incurred when we vacate facilities or cease using equipment before the end of their respective lease term or asset life, and the costs and timing of other activities in connection with these initiatives. These estimates and assumptions are subject to significant economic, competitive and other uncertainties, some of which are beyond our control. In addition, there are significant risks associated with our workforce restructuring programs, including potential delays in the implementation of those programs in highly regulated locations outside of the United States, particularly in Europe and Asia, decreases in employee morale, and the failure to meet operational targets due to the loss of employees. If these estimates and assumptions are incorrect, if we experience delays, or if other unforeseen events occur, our business and results of operations could be adversely affected.

*In order to be successful, we must attract, retain and motivate key employees, and failure to do so could seriously harm us.*

In order to be successful, we must attract, retain and motivate executives and other key employees, including those in managerial, technical, sales, marketing and IT support positions. Hiring and retaining qualified executives, engineers, skilled solutions providers in the IT support business and qualified sales representatives are critical to our future, and competition for experienced employees in the IT industry can be intense. We are currently undertaking a search for a permanent chief executive officer, which is a critical management position. The transition to a permanent chief executive officer may be disruptive to our business and, during the transition period, there may be uncertainty among investors and others concerning our future direction and performance. In addition, we must keep employees focused on

HP's strategies and goals, which may be more difficult due to that uncertainty. It also may be more difficult for us to recruit and retain other personnel until a permanent chief executive officer is identified. The failure to successfully hire a chief executive officer or other executives and key employees or the loss of any additional executives and key employees could have a significant impact on our operations.

*Changes to our compensation and benefit programs could adversely affect our ability to attract and retain employees.*

Like other companies, HP has implemented changes to its compensation and benefit programs intended to reduce fixed costs, create a high performance culture at all levels and provide an opportunity for employees to earn significant rewards if HP delivers strong financial results. These changes included reducing base pay for many employees; lowering the cap on matching contributions under the HP 401(k) Plan; making the funding of the HP 401(k) Plan matching contributions fully discretionary depending on quarterly business results; and eliminating the purchase price discount for shares purchased under the HP Share Ownership Plan, all of which were announced in February 2009. HP also has reduced the total number of share-based payment awards granted to employees and the number of employees who receive share-based payment awards. Due to these changes in our compensation and benefit programs, we may find it difficult to attract, retain and motivate employees, and any such difficulty could materially adversely affect our business. Moreover, any difficulty relating to obtaining stockholder approval of equity compensation plans could limit our ability to grant share-based payment awards to employees in the future.

*Terrorist acts, conflicts and wars may seriously harm our business and revenue, costs and expenses and financial condition and stock price.*

Terrorist acts, conflicts or wars (wherever located around the world) may cause damage or disruption to HP, our employees, facilities, partners, suppliers, distributors, resellers or customers. The potential for future attacks, the national and international responses to attacks or perceived threats to national security, and other actual or potential conflicts or wars, including the ongoing military operations in Iraq and Afghanistan have created many economic and political uncertainties. In addition, as a major multinational company with headquarters and significant operations located in the United States, actions against or by the United States may impact our business or employees. Although it is impossible to predict the occurrences or consequences of any such events, they could result in a decrease in demand for our products, make it difficult or impossible to deliver products to our customers or to receive components from our suppliers, create delays and inefficiencies in our supply chain and result in the need to impose employee travel restrictions. We are predominantly uninsured for losses and interruptions caused by terrorist acts, conflicts and wars.

*Any failure by us to identify, manage, complete and integrate acquisitions, divestitures and other significant transactions successfully could harm our financial results, business and prospects, and the costs, expenses and other financial and operational effects associated with managing, completing and integrating acquisitions may result in financial results that are different than expected.*

As part of our business strategy, we frequently acquire complementary companies or businesses, divest non-core businesses or assets, enter into strategic alliances and joint ventures and make investments to further our business (collectively, "business combination and investment transactions"). In order to pursue this strategy successfully, we must identify suitable candidates for and successfully complete business combination and investment transactions, some of which may be large and complex, and manage post-closing issues such as the integration of acquired companies or employees. We may not fully realize all of the anticipated benefits of any business combination and investment transaction, and the timeframe for achieving benefits of a business combination and investment transaction may

depend partially upon the actions of employees, suppliers or other third parties. In addition, the pricing and other terms of our contracts for business combination and investment transactions require us to make estimates and assumptions at the time we enter into these contracts, and, during the course of our due diligence, we may not identify all of the factors necessary to estimate our costs accurately. Any increased or unexpected costs, unanticipated delays or failure to meet contractual obligations could make these transactions less profitable or unprofitable. Moreover, if we fail to identify and successfully complete business combination and investment transactions that further our strategic objectives, we may be required to expend resources to develop products and technology internally, we may be at a competitive disadvantage or we may be adversely affected by negative market perceptions, any of which may have a material adverse effect on our revenue, gross margin and profitability.

Integration issues are complex, time-consuming and expensive and, without proper planning and implementation, could significantly disrupt our business. The challenges involved in integration include:

combining product offerings and entering into new markets in which we are not experienced;

convincing customers and distributors that the transaction will not diminish client service standards or business focus, preventing customers and distributors from deferring purchasing decisions or switching to other suppliers (which could result in our incurring additional obligations in order to address customer uncertainty), minimizing sales force attrition and coordinating sales, marketing and distribution efforts;

consolidating and rationalizing corporate IT infrastructure, which may include multiple legacy systems from various acquisitions and integrating software code;

minimizing the diversion of management attention from ongoing business concerns;

persuading employees that business cultures are compatible, maintaining employee morale and retaining key employees, engaging with employee works councils representing an acquired company's non-U.S. employees, integrating employees into HP, correctly estimating employee benefit costs and implementing restructuring programs;

coordinating and combining administrative, manufacturing, research and development and other operations, subsidiaries, facilities and relationships with third parties in accordance with local laws and other obligations while maintaining adequate standards, controls and procedures;

achieving savings from supply chain integration; and

managing integration issues shortly after or pending the completion of other independent transactions.

Managing business combination and investment transactions requires varying levels of management resources, which may divert our attention from other business operations. These business combination and investment transactions also have resulted, and in the future may result, in significant costs and expenses and charges to earnings, including those related to severance pay, early retirement costs, employee benefit costs, asset impairment charges, charges from the elimination of duplicative facilities and contracts, in-process research and development charges, inventory adjustments, assumed litigation and other liabilities, legal, accounting and financial advisory fees, and required payments to executive officers and key employees under retention plans. Moreover, HP has incurred and will incur additional depreciation and amortization expense over the useful lives of certain assets acquired in connection with business combination and investment transactions, and, to the extent that the value of goodwill or intangible assets with indefinite lives acquired in connection with a business combination and investment transaction becomes impaired, we may be required to incur additional material charges relating to the impairment of those assets. In order to complete an acquisition, we may issue common stock, potentially creating dilution for existing stockholders. In addition, we may borrow to finance an acquisition, and the amount and terms of any potential future acquisition-related borrowings, as well as





other factors, could affect our liquidity and financial condition and potentially our credit ratings. Any potential future downgrades in our credit rating associated with an acquisition could adversely affect our ability to borrow and cost of borrowing and result in more restrictive borrowing terms. In addition, HP's effective tax rate on an ongoing basis is uncertain, and business combination and investment transactions could impact our effective tax rate. We also may experience risks relating to the challenges and costs of closing a business combination and investment transaction and the risk that an announced business combination and investment transaction may not close. As a result, any completed, pending or future transactions may contribute to financial results that differ from the investment community's expectations in a given quarter.

*Unforeseen environmental costs could impact our future net earnings.*

We are subject to various federal, state, local and foreign laws and regulations concerning environmental protection, including laws addressing the discharge of pollutants into the air and water, the management and disposal of hazardous substances and wastes, the cleanup of contaminated sites, the content of our products and the recycling, treatment and disposal of our products including batteries. In particular, we face increasing complexity in our product design and procurement operations as we adjust to new and future requirements relating to the chemical and materials composition of our products, their safe use, the energy consumption associated with those products and product take-back legislation. We could incur substantial costs, our products could be restricted from entering certain jurisdictions, and we could face other sanctions, if we were to violate or become liable under environmental laws or if our products become non-compliant with environmental laws. Our potential exposure includes fines and civil or criminal sanctions, third-party property damage, personal injury claims and clean up costs. Further, liability under some environmental laws relating to contaminated sites can be imposed retroactively, on a joint and several basis, and without any finding of noncompliance or fault. The amount and timing of costs under environmental laws are difficult to predict.

*Some anti-takeover provisions contained in our certificate of incorporation and bylaws, as well as provisions of Delaware law, could impair a takeover attempt.*

We have provisions in our certificate of incorporation and bylaws, each of which could have the effect of rendering more difficult or discouraging an acquisition of HP deemed undesirable by our Board of Directors. These include provisions:

authorizing blank check preferred stock, which HP could issue with voting, liquidation, dividend and other rights superior to our common stock;

limiting the liability of, and providing indemnification to, HP's directors and officers;

specifying that HP stockholders may take action only at a duly called annual or special meeting of stockholders and otherwise in accordance with our bylaws and limiting the ability of our stockholders to call special meetings;

requiring advance notice of proposals by HP stockholders for business to be conducted at stockholder meetings and for nominations of candidates for election to our Board of Directors;

requiring a vote by the holders of two-thirds of HP's outstanding shares to amend certain bylaws relating to HP stockholder meetings, the Board of Directors and indemnification; and

controlling the procedures for conduct of HP Board and stockholder meetings and election, appointment and removal of HP directors.

These provisions, alone or together, could deter or delay hostile takeovers, proxy contests and changes in control or management of HP. As a Delaware corporation, HP also is subject to provisions

of Delaware law, including Section 203 of the Delaware General Corporation Law, which prevents some stockholders from engaging in certain business combinations without approval of the holders of substantially all of HP's outstanding common stock.

Any provision of our certificate of incorporation or bylaws or Delaware law that has the effect of delaying or deterring a change in control of HP could limit the opportunity for our stockholders to receive a premium for their shares of HP common stock and also could affect the price that some investors are willing to pay for HP common stock.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

For quantitative and qualitative disclosures about market risk affecting HP, see "Quantitative and Qualitative Disclosures About Market Risk" in Item 7A of Part II of our Annual Report on Form 10-K for the fiscal year ended October 31, 2009, which is incorporated herein by reference. Our exposure to market risk has not changed materially since October 31, 2009.

**Item 4. Controls and Procedures.**

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this report (the "Evaluation Date"). Based on this evaluation, our principal executive officer and principal financial officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to HP, including our consolidated subsidiaries, required to be disclosed in our SEC reports (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to HP's management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of any changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during our most recently completed fiscal quarter. Based on that evaluation, our principal executive officer and principal financial officer concluded that there has not been any change in our internal control over financial reporting during that quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION****Item 1. Legal Proceedings.**

The information set forth above under Note 16 contained in the "Notes to Consolidated Condensed Financial Statements" is incorporated herein by reference.

**Item 1A. Risk Factors.**

A description of factors that could materially affect our business, financial condition or operating results is included under "Factors that Could Affect Future Results" in "Management's Discussion and Analysis of Financial Condition and Results of Operations," contained in Item 2 of Part I of this report. This description includes any material changes to the risk factor disclosure in Item 1A of Part I of our 2009 Annual Report on Form 10-K and is incorporated herein by reference.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.****Recent Sales of Unregistered Securities**

There were no unregistered sales of equity securities during the period covered by this report.

**Issuer Purchases of Equity Securities**

| Period                                 | Total<br>Number<br>of Shares<br>Purchased | Average<br>Price Paid<br>per Share | Total Number of<br>Shares Purchased<br>as<br>Part of Publicly<br>Announced Plans<br>or Programs | Approximate Dollar<br>Value of<br>Shares that May Yet Be<br>Purchased under the<br>Plans<br>or Programs |
|--|---|------------------------------------|---|---|
|  |   |                                    |   |   |
| In thousands, except per share amounts |   |                                    |   |   |
| <b>Month #1</b>                        |   |                                    |   |   |
| (May 2010)                             | 13,804                                    | \$ 48.37                           | 13,804  | \$ 6,775,886  |
| <b>Month #2</b>                        |   |                                    |   |   |
| (June 2010)                            | 19,212                                    | \$ 46.76                           | 19,212  | \$ 5,877,512  |
| <b>Month #3</b>                        |   |                                    |   |   |
| (July 2010)                            | 22,178                                    | \$ 45.21                           | 22,178  | \$ 4,874,789  |
| <b>Total</b>                           | 55,194                                    | \$ 46.54                           | 55,194  |   |

HP repurchased shares in the third quarter of fiscal 2010 under an ongoing program to manage the dilution created by shares issued under employee stock plans as well as to repurchase shares opportunistically. This program, which does not have a specific expiration date, authorizes repurchases in the open market or in private transactions. All shares repurchased in the third quarter of fiscal 2010 were purchased in open market transactions.

As of July 31, 2010, HP had remaining authorization of \$4.9 billion for future share repurchases under the \$8.0 billion repurchase authorization approved by HP's Board of Directors on November 19, 2009.

On August 29, 2010, HP's Board of Directors authorized an additional \$10.0 billion for future share repurchases.

**Item 6. Exhibits.**

The Exhibit Index beginning on page 94 of this report sets forth a list of exhibits.



**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HEWLETT-PACKARD COMPANY

/s/ CATHERINE A. LESJAK

---

Catherine A. Lesjak

*Chief Executive Officer and Chief Financial Officer*

*(Principal Executive Officer, Principal Financial Officer and  
Authorized Signatory)*

Date: September 9, 2010

**HEWLETT-PACKARD COMPANY AND SUBSIDIARIES**  
**EXHIBIT INDEX**

| Exhibit<br>Number | Exhibit Description   | Form | Incorporated by Reference<br>File No. | Exhibit(s)               | Filing Date          |
|-------------------|---|------|---------------------------------------|--------------------------|----------------------|
| 3(a)              | Registrant's Certificate of Incorporation.  | 10-Q | 001-04423                             | 3(a)                     | June 12, 1998        |
| 3(b)              | Registrant's Amendment to the Certificate of Incorporation.   | 10-Q | 001-04423                             | 3(b)                     | March 16,<br>2001    |
| 3(c)              | Registrant's Amended and Restated By-Laws effective August 6, 2010.   | 8-K  | 001-04423                             | 3.1                      | August 6,<br>2010    |
| 4(a)              | Form of Senior Indenture.   | S-3  | 333-30786                             | 4.1                      | March 17,<br>2000    |
| 4(b)              | Form of Registrant's Fixed Rate Note and Floating Rate Note and related Officers' Certificate.  | 8-K  | 001-04423                             | 4.1, 4.2 and<br>4.4      | May 24, 2001         |
| 4(c)              | Form of Registrant's 6.50% Global Note due July 1, 2012, and form of related Officers' Certificate.   | 8-K  | 001-04423                             | 4.2 and 4.3              | June 27, 2002        |
| 4(d)              | Form of Registrant's Fixed Rate Note and form of Floating Rate Note.  | 8-K  | 001-04423                             | 4.1 and 4.2              | December 11,<br>2002 |
| 4(e)              | Indenture, dated as of June 1, 2000, between the Registrant and J.P. Morgan Trust Company, National Association (formerly Chase Manhattan Bank), as Trustee.                                      | S-3  | 333-134327                            | 4.9                      | June 7, 2006         |
| 4(f)              | Form of Registrant's Floating Rate Global Note due March 1, 2012, form of 5.25% Global Note due March 1, 2012 and form of 5.40% Global Note due March 1, 2017.                                    | 8-K  | 001-04423                             | 4.1, 4.2 and<br>4.3      | February 28,<br>2007 |
| 4(g)              | Form of Registrant's Floating Rate Global Note due September 3, 2009, 4.50% Global Note due March 1, 2013 and 5.50% Global Note due March 1, 2018.  | 8-K  | 001-04423                             | 4.1, 4.2 and<br>4.3      | February 29,<br>2008 |
| 4(h)              | Form of Registrant's 6.125% Global Note due March 1, 2014 and form of related Officers' Certificate.  | 8-K  | 001-04423                             | 4.1 and 4.2              | December 8,<br>2008  |
| 4(i)              | Form of Registrant's Floating Rate Global Note due February 24, 2011, 4.250% Global Note due February 24, 2012 and 4.750% Global Note due June 2, 2014 and form of related Officers' Certificate. | 8-K  | 001-04423                             | 4.1, 4.2, 4.3<br>and 4.4 | February 27,<br>2009 |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

| Exhibit Number | Exhibit Description  | Form  | Incorporated by Reference File No. | Exhibit(s)            | Filing Date       |
|----------------|--|-------|------------------------------------|-----------------------|-------------------|
| 4(j)           | Form of Registrant's Floating Rate Global Note due May 27, 2011, 2.25% Global Note due May 27, 2011 and 2.95% Global Note due August 15, 2012 and form of related Officers' Certificate. | 8-K   | 001-04423                          | 4.1, 4.2, 4.3 and 4.4 | May 28, 2009      |
| 4(k)           | Speciman certificate for the Registrant's common stock.  | 8-A/A | 001-04423                          | 4.1                   | June 23, 2006     |
| 9              | None.  |       |                                    |                       |                   |
| 10(a)          | Registrant's 2004 Stock Incentive Plan.*   | S-8   | 333-114253                         | 4.1                   | April 7, 2004     |
| 10(b)          | Registrant's 2000 Stock Plan, amended and restated effective September 17, 2008.*  | 10-K  | 001-04423                          | 10(b)                 | December 18, 2008 |
| 10(c)          | Registrant's 1997 Director Stock Plan, amended and restated effective November 1, 2005.*   | 8-K   | 001-04423                          | 99.4                  | November 23, 2005 |
| 10(d)          | Registrant's 1995 Incentive Stock Plan, amended and restated effective May 1, 2007.*   | 10-Q  | 001-04423                          | 10(d)                 | June 8, 2007      |
| 10(e)          | Registrant's 1990 Incentive Stock Plan, amended and restated effective May 1, 2007.*   | 10-Q  | 001-04423                          | 10(e)                 | June 8, 2007      |
| 10(f)          | Compaq Computer Corporation 2001 Stock Option Plan, amended and restated effective November 21, 2002.*   | 10-K  | 001-04423                          | 10(f)                 | January 21, 2003  |
| 10(g)          | Compaq Computer Corporation 1998 Stock Option Plan, amended and restated effective November 21, 2002.*   | 10-K  | 001-04423                          | 10(g)                 | January 21, 2003  |
| 10(h)          | Compaq Computer Corporation 1995 Equity Incentive Plan, amended and restated effective November 21, 2002.*   | 10-K  | 001-04423                          | 10(h)                 | January 21, 2003  |
| 10(i)          | Compaq Computer Corporation 1989 Equity Incentive Plan, amended and restated effective November 21, 2002.*   | 10-K  | 001-04423                          | 10(i)                 | January 21, 2003  |
| 10(j)          | Compaq Computer Corporation 1985 Nonqualified Stock Option Plan for Non-Employee Directors.*   | S-3   | 333-86378                          | 10.5                  | April 18, 2002    |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

| Exhibit Number | Exhibit Description  | Form | Incorporated by Reference File No. | Exhibit(s) | Filing Date        |
|----------------|--|------|------------------------------------|------------|--------------------|
| 10(k)          | Amendment of Compaq Computer Corporation Non-Qualified Stock Option Plan for Non-Employee Directors, effective September 3, 2001.* | S-3  | 333-86378                          | 10.11      | April 18, 2002     |
| 10(l)          | Compaq Computer Corporation 1998 Former Nonemployee Replacement Option Plan.*  | S-3  | 333-86378                          | 10.9       | April 18, 2002     |
| 10(m)          | Registrant's Excess Benefit Retirement Plan, amended and restated as of January 1, 2006.*  | 8-K  | 001-04423                          | 10.2       | September 21, 2006 |
| 10(n)          | Hewlett-Packard Company Cash Account Restoration Plan, amended and restated as of January 1, 2005.*                                | 8-K  | 001-04423                          | 99.3       | November 23, 2005  |
| 10(o)          | Registrant's 2005 Pay-for-Results Plan.*   | 8-K  | 001-04423                          | 99.5       | November 23, 2005  |
| 10(p)          | Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*                        | 8-K  | 001-04423                          | 10.1       | September 21, 2006 |
| 10(q)          | First Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.* | 10-Q | 001-04423                          | 10(q)      | June 8, 2007       |
| 10(r)          | Employment Agreement, dated June 9, 2005, between Registrant and R. Todd Bradley.*   | 10-Q | 001-04423                          | 10(x)      | September 8, 2005  |
| 10(s)          | Employment Agreement, dated July 11, 2005, between Registrant and Randall D. Mott.*  | 10-Q | 001-04423                          | 10(y)      | September 8, 2005  |
| 10(t)          | Registrant's Amended and Restated Severance Plan for Executive Officers.*  | 8-K  | 001-04423                          | 99.1       | July 27, 2005      |
| 10(u)          | Form letter to participants in the Registrant's Pay-for-Results Plan for fiscal year 2006.*  | 10-Q | 001-04423                          | 10(w)      | March 10, 2006     |
| 10(v)          | Registrant's Executive Severance Agreement.*   | 10-Q | 001-04423                          | 10(u)(u)   | June 13, 2002      |
| 10(w)          | Registrant's Executive Officers Severance Agreement.*  | 10-Q | 001-04423                          | 10(v)(v)   | June 13, 2002      |
| 10(x)          | Form letter regarding severance offset for restricted stock and restricted units.*   | 8-K  | 001-04423                          | 10.2       | March 22, 2005     |



Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

| Exhibit Number | Exhibit Description  | Form | Incorporated by Reference File No. | Reference Exhibit(s) | Filing Date      |
|----------------|--|------|------------------------------------|----------------------|------------------|
| 10(y)          | Form of Indemnity Agreement between Compaq Computer Corporation and its executive officers.*   | 10-Q | 001-04423                          | 10(x)(x)             | June 13, 2002    |
| 10(z)          | Form of Stock Option Agreement for Registrant's 2004 Stock Incentive Plan, Registrant's 2000 Stock Plan, as amended, Registrant's 1995 Incentive Stock Plan, as amended, the Compaq Computer Corporation 2001 Stock Option Plan, as amended, the Compaq Computer Corporation 1998 Stock Option Plan, as amended, the Compaq Computer Corporation 1995 Equity Incentive Plan, as amended and the Compaq Computer Corporation 1989 Equity Incentive Plan, as amended.* | 10-Q | 001-04423                          | 10(a)(a)             | June 8, 2007     |
| 10(a)(a)       | Form of Restricted Stock Agreement for Registrant's 2004 Stock Incentive Plan, Registrant's 2000 Stock Plan, as amended, and Registrant's 1995 Incentive Stock Plan, as amended.*  | 10-Q | 001-04423                          | 10(b)(b)             | June 8, 2007     |
| 10(b)(b)       | Form of Restricted Stock Unit Agreement for Registrant's 2004 Stock Incentive Plan.*   | 10-Q | 001-04423                          | 10(c)(c)             | June 8, 2007     |
| 10(c)(c)       | Form of Stock Option Agreement for Registrant's 1990 Incentive Stock Plan, as amended.*  | 10-K | 001-04423                          | 10(e)                | January 27, 2000 |
| 10(d)(d)       | Form of Common Stock Payment Agreement and Option Agreement for Registrant's 1997 Director Stock Plan, as amended.*  | 10-Q | 001-04423                          | 10(j)(j)             | March 11, 2005   |
| 10(e)(e)       | Form of Restricted Stock Grant Notice for the Compaq Computer Corporation 1989 Equity Incentive Plan.*   | 10-Q | 001-04423                          | 10(w)(w)             | June 13, 2002    |
| 10(f)(f)       | Forms of Stock Option Notice for the Compaq Computer Corporation Non-Qualified Stock Option Plan for Non-Employee Directors, as amended.*  | 10-K | 001-04423                          | 10(r)(r)             | January 14, 2005 |
| 10(g)(g)       | Form of Long-Term Performance Cash Award Agreement for Registrant's 2004 Stock Incentive Plan and Registrant's 2000 Stock Plan, as amended.*   | 10-K | 001-04423                          | 10(t)(t)             | January 14, 2005 |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

| Exhibit Number | Exhibit Description   | Form | Incorporated by Reference File No. | Exhibit(s) | Filing Date       |
|----------------|---|------|------------------------------------|------------|-------------------|
| 10(h)(h)       | Amendment One to the Long-Term Performance Cash Award Agreement for the 2004 Program.*  | 10-Q | 001-04423                          | 10(q)(q)   | September 8, 2005 |
| 10(i)(i)       | Form of Long-Term Performance Cash Award Agreement for the 2005 Program.*   | 10-Q | 001-04423                          | 10(r)(r)   | September 8, 2005 |
| 10(j)(j)       | Form of Long-Term Performance Cash Award Agreement.*  | 10-Q | 001-04423                          | 10(o)(o)   | March 10, 2006    |
| 10(k)(k)       | Second Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.* | 10-K | 001-04423                          | 10(l)(l)   | December 18, 2007 |
| 10(l)(l)       | Form of Stock Notification and Award Agreement for awards of performance-based restricted units.*                                   | 8-K  | 001-04423                          | 10.1       | January 24, 2008  |
| 10(m)(m)       | Form of Agreement Regarding Confidential Information and Proprietary Developments (California).*                                    | 8-K  | 001-04423                          | 10.2       | January 24, 2008  |
| 10(n)(n)       | Form of Agreement Regarding Confidential Information and Proprietary Developments (Texas).*   | 10-Q | 001-04423                          | 10(o)(o)   | March 10, 2008    |
| 10(o)(o)       | Form of Restricted Stock Agreement for Registrant's 2004 Stock Incentive Plan.*   | 10-Q | 001-04423                          | 10(p)(p)   | March 10, 2008    |
| 10(p)(p)       | Form of Restricted Stock Unit Agreement for Registrant's 2004 Stock Incentive Plan.*  | 10-Q | 001-04423                          | 10(q)(q)   | March 10, 2008    |
| 10(q)(q)       | Form of Stock Option Agreement for Registrant's 2004 Stock Incentive Plan.*   | 10-Q | 001-04423                          | 10(r)(r)   | March 10, 2008    |
| 10(r)(r)       | Form of Special Performance-Based Cash Incentive Notification Letter.*  | 8-K  | 001-04423                          | 10.1       | May 20, 2008      |
| 10(s)(s)       | Form of Option Agreement for Registrant's 2000 Stock Plan.*   | 10-Q | 001-04423                          | 10(t)(t)   | June 6, 2008      |
| 10(t)(t)       | Form of Common Stock Payment Agreement for Registrant's 2000 Stock Plan.*   | 10-Q | 001-04423                          | 10(u)(u)   | June 6, 2008      |
| 10(u)(u)       | Third Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*  | 10-K | 001-04423                          | 10(v)(v)   | December 18, 2008 |
| 10(v)(v)       | Form of Stock Notification and Award Agreement for awards of restricted stock units.*   | 10-K | 001-04423                          | 10(w)(w)   | December 18, 2008 |

Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

| Exhibit Number | Exhibit Description  | Form | Incorporated by Reference File No. | Exhibit(s)  | Filing Date       |
|----------------|--|------|------------------------------------|-------------|-------------------|
| 10(w)(w)       | Form of Stock Notification and Award Agreement for awards of performance-based restricted units.*  | 10-K | 001-04423                          | 10(x)(x)    | December 18, 2008 |
| 10(x)(x)       | Form of Stock Notification and Award Agreement for awards of non-qualified stock options.*   | 10-K | 001-04423                          | 10(y)(y)    | December 18, 2008 |
| 10(y)(y)       | Form of Stock Notification and Award Agreement for awards of restricted stock.*  | 10-K | 001-04423                          | 10(z)(z)    | December 18, 2008 |
| 10(z)(z)       | Form of Restricted Stock Unit Agreement for Registrant's 2004 Stock Incentive Plan.*   | 10-Q | 001-04423                          | 10(a)(a)(a) | March 10, 2009    |
| 10(a)(a)(a)    | First Amendment to the Hewlett-Packard Company Excess Benefit Retirement Plan.*  | 10-Q | 001-04423                          | 10(b)(b)(b) | March 10, 2009    |
| 10(b)(b)(b)    | Fourth Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*                                    | 10-Q | 001-04423                          | 10(c)(c)(c) | June 5, 2009      |
| 10(c)(c)(c)    | Fifth Amendment to the Registrant's 2005 Executive Deferred Compensation Plan, as amended and restated effective October 1, 2006.*                                     | 10-Q | 001-04423                          | 10(d)(d)(d) | September 4, 2009 |
| 10(d)(d)(d)    | Amended and Restated Hewlett-Packard Company 2004 Stock Incentive Plan.*   | 8-K  | 001-04423                          | 10.2        | March 23, 2010    |
| 11             | None.  |      |                                    |             |                   |
| 12             | Statement of Computation of Ratio of Earnings to Fixed Charges.  |      |                                    |             |                   |
| 15             | None.  |      |                                    |             |                   |
| 18-19          | None.  |      |                                    |             |                   |
| 22-24          | None.  |      |                                    |             |                   |
| 31             | Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended. |      |                                    |             |                   |
| 32             | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |      |                                    |             |                   |
| 101.INS        | XBRL Instance Document.§   |      |                                    |             |                   |

## Edgar Filing: HEWLETT PACKARD CO - Form 10-Q

| <b>Exhibit Number</b> | <b>Exhibit Description</b>                               | <b>Form</b> | <b>Incorporated by Reference</b> |                   | <b>Filing Date</b> |
|-----------------------|--|-------------|----------------------------------|-------------------|--------------------|
|                       |  |             | <b>File No.</b>                  | <b>Exhibit(s)</b> |                    |
| 101.SCH               | XBRL Taxonomy Extension Schema Document.§                |             |                                  |                   |                    |
| 101.CAL               | XBRL Taxonomy Extension Calculation Linkbase Document.§  |             |                                  |                   |                    |
| 101.LAB               | XBRL Taxonomy Extension Label Linkbase Document.§        |             |                                  |                   |                    |
| 101.PRE               | XBRL Taxonomy Extension Presentation Linkbase Document.§ |             |                                  |                   |                    |

---

\*  
Indicates management contract or compensatory plan, contract or arrangement.

Filed herewith.

Furnished herewith.

§  
Furnished herewith. In accordance with Rule 406T of Regulation S-T, the information in these exhibits shall not be deemed to be "filed" for purposes of Section 18 of the Exchange Act, or otherwise subject to liability under that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such filing.

The registrant agrees to furnish to the Commission supplementally upon request a copy of (1) any instrument with respect to long-term debt not filed herewith as to which the total amount of securities authorized thereunder does not exceed 10 percent of the total assets of the registrant and its subsidiaries on a consolidated basis and (2) any omitted schedules to any material plan of acquisition, disposition or reorganization set forth above.

QuickLinks

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES INDEX

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES Consolidated Condensed Statements of Earnings (Unaudited)

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES Consolidated Condensed Balance Sheets

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES Consolidated Condensed Statements of Cash Flows (Unaudited)

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES Notes to Consolidated Condensed Financial Statements (Unaudited)

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Item 4. Controls and Procedures.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

Item 1A. Risk Factors.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Item 6. Exhibits.

SIGNATURE

HEWLETT-PACKARD COMPANY AND SUBSIDIARIES EXHIBIT INDEX