

FIRST CASH FINANCIAL SERVICES INC  
Form 10-Q  
April 25, 2011

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

**FORM 10-Q**

☒ [ X ]

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended March 31, 2011**

**OR**

☐ [ ]

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-19133**

**FIRST CASH FINANCIAL SERVICES, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

**75-2237318**

(I.R.S. Employer Identification No.)

**690 East Lamar Blvd., Suite 400**

**Arlington, Texas**

(Address of principal executive offices)

**76011**

(Zip Code)

**(817) 460-3947**

(Registrant's telephone number, including area code)

**NONE**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

☐ Yes ☒ No

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Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

☐ Yes ☐ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

☐ Large accelerated filer

☒ Accelerated filer

☐ Non-accelerated filer (Do not check if a smaller reporting company)

☐ Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

☐ Yes ☒ No

As of April 21, 2011, there were 31,350,966 shares of common stock outstanding.

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**PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS**

**FIRST CASH FINANCIAL SERVICES, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(in thousands)

|                                                    | <u><b>2011</b></u> | March 31,<br><u><b>2010</b></u><br>(unaudited) | December 31,<br><u><b>2010</b></u> |
|----------------------------------------------------|--------------------|------------------------------------------------|------------------------------------|
| <b>ASSETS</b>                                      |                    |                                                |                                    |
| Cash and cash equivalents                          | \$ <b>98,169</b>   | \$ 47,323                                      | \$ 67,240                          |
| Service fees receivable                            | <b>10,631</b>      | 8,308                                          | 10,446                             |
| Pawn receivables                                   | <b>71,580</b>      | 55,900                                         | 70,488                             |
| Short-term loan receivables                        | <b>1,071</b>       | 946                                            | 995                                |
| Inventories                                        | <b>48,884</b>      | 31,435                                         | 47,406                             |
| Prepaid expenses and other current assets          | <b>10,581</b>      | 4,148                                          | 5,644                              |
| Current assets of discontinued operations          | <b>245</b>         | 3,339                                          | 2,779                              |
| Total current assets                               | <b>241,161</b>     | 151,399                                        | 204,998                            |
| Property and equipment, net                        | <b>62,969</b>      | 51,091                                         | 58,425                             |
| Goodwill, net                                      | <b>72,214</b>      | 63,312                                         | 68,595                             |
| Other non-current assets                           | <b>2,945</b>       | 2,116                                          | 2,668                              |
| Non-current assets of discontinued operations      | <b>-</b>           | 7,760                                          | 7,760                              |
| Total assets                                       | <b>\$ 379,289</b>  | \$ 275,678                                     | \$ 342,446                         |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>        |                    |                                                |                                    |
| Current portion of notes payable                   | \$ <b>472</b>      | \$ 3,603                                       | \$ 465                             |
| Accounts payable                                   | <b>2,465</b>       | 2,580                                          | 2,679                              |
| Accrued liabilities                                | <b>25,334</b>      | 18,630                                         | 25,051                             |
| Income taxes payable                               | <b>11,784</b>      | 7,814                                          | 5,436                              |
| Deferred taxes payable                             | <b>991</b>         | 2,186                                          | 991                                |
| Total current liabilities                          | <b>41,046</b>      | 34,813                                         | 34,622                             |
| Notes payable, net of current portion              | <b>1,265</b>       | 4,678                                          | 1,386                              |
| Deferred income tax liabilities                    | <b>10,580</b>      | 5,225                                          | 8,434                              |
| Total liabilities                                  | <b>52,891</b>      | 44,716                                         | 44,442                             |
| Stockholders' equity:                              |                    |                                                |                                    |
| Preferred stock                                    | <b>-</b>           | -                                              | -                                  |
| Common stock                                       | <b>382</b>         | 369                                            | 380                                |
| Additional paid-in capital                         | <b>146,208</b>     | 121,036                                        | 142,344                            |
| Retained earnings                                  | <b>278,297</b>     | 210,165                                        | 255,741                            |
| Accumulated other comprehensive income (loss) from | <b>184</b>         | (3,196)                                        | (3,049)                            |

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|                                                        |                   |            |            |
|--------------------------------------------------------|-------------------|------------|------------|
| cumulative foreign currency translation<br>adjustments |                   |            |            |
| Common stock held in treasury, at cost                 | <b>(98,673)</b>   | (97,412)   | (97,412)   |
| Total stockholders' equity                             | <b>326,398</b>    | 230,962    | 298,004    |
| Total liabilities and<br>stockholders' equity          | <b>\$ 379,289</b> | \$ 275,678 | \$ 342,446 |

The accompanying notes are an integral part  
of these condensed consolidated financial statements.

**FIRST CASH FINANCIAL SERVICES, INC.****CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

(unaudited, in thousands, except per share amounts)

|                                                       | Three Months Ended March 31, |             |
|-------------------------------------------------------|------------------------------|-------------|
|                                                       | <u>2011</u>                  | <u>2010</u> |
| Revenue:                                              |                              |             |
| Merchandise sales                                     | \$ 78,305                    | \$ 60,774   |
| Pawn service fees                                     | 28,972                       | 22,822      |
| Short-term loan and credit services fees              | 13,224                       | 10,732      |
| Other revenue                                         | 337                          | 332         |
| Total revenue                                         | 120,838                      | 94,660      |
| Cost of revenue:                                      |                              |             |
| Cost of goods sold                                    | 48,242                       | 37,528      |
| Short-term loan and credit services loss provision    | 2,257                        | 1,811       |
| Other cost of revenue                                 | 46                           | 34          |
| Total cost of revenue                                 | 50,545                       | 39,373      |
| Net revenue                                           | 70,293                       | 55,287      |
| Expenses and other income:                            |                              |             |
| Store operating expenses                              | 31,718                       | 26,982      |
| Administrative expenses                               | 11,532                       | 9,603       |
| Depreciation and amortization                         | 2,647                        | 2,518       |
| Interest expense                                      | 26                           | 140         |
| Interest income                                       | (99)                         | (4)         |
| Total expenses and other income                       | 45,824                       | 39,239      |
| Income from continuing operations before income taxes | 24,469                       | 16,048      |
| Provision for income taxes                            | 8,564                        | 5,936       |
| Income from continuing operations                     | 15,905                       | 10,112      |
| Income from discontinued operations, net of tax       | 6,651                        | 1,970       |
| Net income                                            | \$ 22,556                    | \$ 12,082   |
| Basic income per share:                               |                              |             |
| Income from continuing operations (basic)             | \$ 0.51                      | \$ 0.34     |
| Income from discontinued operations (basic)           | 0.21                         | 0.06        |
| Net income per basic share                            | \$ 0.72                      | \$ 0.40     |
| Diluted income per share:                             |                              |             |
| Income from continuing operations (diluted)           | \$ 0.50                      | \$ 0.33     |
| Income from discontinued operations (diluted)         | 0.20                         | 0.06        |
| Net income per diluted share                          | \$ 0.70                      | \$ 0.39     |

The accompanying notes are an integral part  
of these condensed consolidated financial statements.

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**FIRST CASH FINANCIAL SERVICES, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY**

(unaudited, in thousands)

|                                                                | Three Months Ended March 31, |               |               |               |
|----------------------------------------------------------------|------------------------------|---------------|---------------|---------------|
|                                                                | 2011                         |               | 2010          |               |
|                                                                | <u>Shares</u>                | <u>Amount</u> | <u>Shares</u> | <u>Amount</u> |
| Preferred stock                                                | -                            | \$ -          | -             | \$ -          |
| Common stock:                                                  |                              |               |               |               |
| Balance, beginning of period                                   | 38,002                       | 380           | 36,697        | 367           |
| Shares issued under share-based compensation plans             | 232                          | 2             | 245           | 2             |
| Balance, end of period                                         | 38,234                       | 382           | 36,942        | 369           |
| Additional paid-in capital:                                    |                              |               |               |               |
| Balance, beginning of period                                   |                              | 142,344       |               | 117,892       |
| Exercise of stock options and warrants                         |                              | 1,943         |               | 1,918         |
| Income tax benefit from exercise of stock options and warrants |                              | 1,764         |               | 1,190         |
| Share-based compensation expense                               |                              | 157           |               | 36            |
| Balance, end of period                                         |                              | 146,208       |               | 121,036       |
| Retained earnings:                                             |                              |               |               |               |
| Balance, beginning of period                                   |                              | 255,741       |               | 198,083       |
| Net income                                                     |                              | 22,556        |               | 12,082        |
| Balance, end of period                                         |                              | 278,297       |               | 210,165       |
| Accumulated other comprehensive income (loss):                 |                              |               |               |               |
| Balance, beginning of period                                   |                              | (3,049)       |               | (6,491)       |
| Currency translation adjustment, net of tax                    |                              | 3,233         |               | 3,295         |
| Balance, end of period                                         |                              | 184           |               | (3,196)       |
| Treasury stock:                                                |                              |               |               |               |
| Balance, beginning of period                                   | 6,840                        | (97,412)      | 6,840         | (97,412)      |
| Repurchases of treasury stock                                  | 35                           | (1,261)       | -             | -             |
| Balance, end of period                                         | 6,875                        | (98,673)      | 6,840         | (97,412)      |
| Total stockholders' equity                                     |                              | \$ 326,398    |               | \$ 230,962    |

The accompanying notes are an integral part  
of these condensed consolidated financial statements.

**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(unaudited, in thousands)

|                                        | Three Months Ended March 31, |                    |
|----------------------------------------|------------------------------|--------------------|
|                                        | <b><u>2011</u></b>           | <b><u>2010</u></b> |
| Net income                             | \$ 22,556                    | \$ 12,082          |
| Other comprehensive income (loss):     |                              |                    |
| Currency translation adjustment, gross | 4,974                        | 5,230              |
| Tax (expense) benefit                  | (1,741)                      | (1,935)            |
| Comprehensive income                   | \$ 25,789                    | \$ 15,377          |

The accompanying notes are an integral part  
of these condensed consolidated financial statements.

**FIRST CASH FINANCIAL SERVICES, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(unaudited, in thousands)

|                                                                                        | Three Months Ended March 31, |             |
|----------------------------------------------------------------------------------------|------------------------------|-------------|
|                                                                                        | <u>2011</u>                  | <u>2010</u> |
| Cash flow from operating activities:                                                   |                              |             |
| Net income                                                                             | \$ 22,556                    | \$ 12,082   |
| Adjustments to reconcile net income to net cash flow provided by operating activities: |                              |             |
| Depreciation and amortization expense                                                  | 2,659                        | 2,534       |
| Deferred income taxes                                                                  | 340                          | -           |
| Share-based compensation                                                               | 157                          | 36          |
| Non-cash portion of credit loss provision                                              | 187                          | 367         |
| Gain on sale of short-term loan stores                                                 | (9,832)                      | -           |
| Changes in operating assets and liabilities:                                           |                              |             |
| Automotive finance receivables                                                         | 255                          | 1,057       |
| Finance and service fees receivable                                                    | 259                          | (71)        |
| Merchandise inventories                                                                | (32)                         | 1,561       |
| Prepaid expenses and other assets                                                      | 2,651                        | 2,921       |
| Income taxes payable, current and long-term                                            | 6,289                        | (1,033)     |
| Accounts payable and accrued liabilities                                               | (399)                        | 546         |
| Net cash flow provided by operating activities                                         | 25,090                       | 20,000      |
| Cash flow from investing activities:                                                   |                              |             |
| Pawn customer receivables                                                              | 769                          | 1,803       |
| Short-term loan customer receivables                                                   | (218)                        | 308         |
| Purchases of property and equipment                                                    | (5,703)                      | (3,548)     |
| Proceeds from sale of short-term loan stores                                           | 12,029                       | -           |
| Acquisitions of pawn stores                                                            | (3,950)                      | -           |
| Net cash flow provided by (used in) investing activities                               | 2,927                        | (1,437)     |
| Cash flow from financing activities:                                                   |                              |             |
| Payments of debt                                                                       | (114)                        | (1,521)     |
| Purchases of treasury stock                                                            | (1,261)                      | -           |
| Proceeds from exercise of stock options and warrants                                   | 1,945                        | 1,920       |
| Income tax benefit from exercise of stock options and warrants                         | 1,764                        | 1,190       |
| Net cash flow provided by financing activities                                         | 2,334                        | 1,589       |
| Effect of exchange rates on cash                                                       | 578                          | 394         |
| Change in cash and cash equivalents                                                    | 30,929                       | 20,546      |
| Cash and cash equivalents at beginning of the period                                   | 67,240                       | 26,777      |
| Cash and cash equivalents at end of the period                                         | \$ 98,169                    | \$ 47,323   |

The accompanying notes are an integral part  
of these condensed consolidated financial statements.



**FIRST CASH FINANCIAL SERVICES, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED)**

**Note 1 - Significant Accounting Policies**

*Basis of Presentation*

The accompanying unaudited condensed consolidated financial statements, including the notes thereto, include the accounts of First Cash Financial Services, Inc. (the Company), and its wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated.

Such unaudited consolidated financial statements are condensed and do not include all disclosures and footnotes required by generally accepted accounting principles in the United States of America for complete financial statements. Such interim period financial statements should be read in conjunction with the Company's consolidated financial statements, which are included in the Company's December 31, 2010 Annual Report on Form 10-K. The condensed consolidated financial statements as of March 31, 2011 and for the three month periods ended March 31, 2011 and 2010 are unaudited, but in management's opinion, include all adjustments (consisting of only normal recurring adjustments) considered necessary to present fairly the financial position, results of operations and cash flow for such interim periods. Operating results for the period ended March 31, 2011 are not necessarily indicative of the results that may be expected for the full fiscal year.

The functional currency for the Company's Mexican subsidiaries is the Mexican peso. Accordingly, the assets and liabilities of these subsidiaries are translated into U.S. dollars at the exchange rate in effect at each balance sheet date, and the resulting adjustments are accumulated in other comprehensive income (loss) as a separate component of stockholders' equity. Revenue and expenses are translated at the monthly average exchange rates occurring during each period.

Certain amounts in prior year comparative presentations have been reclassified in order to conform to the 2011 presentation.

*Recent Accounting Pronouncements*

In December 2010, the FASB issued ASU 2010-29, Business Combinations (Topic 805): Disclosure of Supplementary Pro Forma Information for Business Combinations (ASU 2010-29). This amendment affects any public entity as defined by Topic 805, Business Combinations, that enters into business combinations that are material on an individual or aggregate basis. The comparative financial statements should present and disclose revenue and earnings of the combined entity as though the business combination(s) that occurred during the current year had occurred as of the beginning of the comparable prior annual reporting period only. The amendments also expand the supplemental pro forma disclosures to include a description of the nature and amount of material, nonrecurring pro forma adjustments directly attributable to the business combination included in the reported pro forma revenue and earnings. ASU 2010-29 is effective prospectively for business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2010. The adoption of ASU 2010-29 did not have a material effect on the Company's financial position or results of operations, however, the Company may have additional disclosure requirements if the Company completes a material acquisition.

## Note 2 - Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share (unaudited, in thousands, except per share data):

|                                                                                        | Three Months Ended March 31, |             |
|----------------------------------------------------------------------------------------|------------------------------|-------------|
|                                                                                        | <u>2011</u>                  | <u>2010</u> |
| Numerator:                                                                             |                              |             |
| Income from continuing operations for calculating basic and diluted earnings per share | \$ 15,905                    | \$ 10,112   |
| Income from discontinued operations                                                    | 6,651                        | 1,970       |
| Net income for calculating basic and diluted earnings per share                        | \$ 22,556                    | \$ 12,082   |
| Denominator:                                                                           |                              |             |
| Weighted-average common shares for calculating basic earnings per share                | 31,311                       | 29,981      |
| Effect of dilutive securities:                                                         |                              |             |
| Stock options, warrants and restricted stock                                           | 751                          | 753         |
| Weighted-average common shares for calculating diluted earnings per share              | 32,062                       | 30,734      |
| Basic earnings per share:                                                              |                              |             |
| Income from continuing operations (basic)                                              | \$ 0.51                      | \$ 0.34     |
| Income from discontinued operations (basic)                                            | 0.21                         | 0.06        |
| Net income per basic share                                                             | \$ 0.72                      | \$ 0.40     |
| Diluted earnings per share:                                                            |                              |             |
| Income from continuing operations (diluted)                                            | \$ 0.50                      | \$ 0.33     |
| Income from discontinued operations (diluted)                                          | 0.20                         | 0.06        |
| Net income per diluted share                                                           | \$ 0.70                      | \$ 0.39     |

### **Note 3 - Acquisitions**

Consistent with the Company's strategy to continue its expansion of pawn stores in selected markets, the Company acquired, in February 2011, the pawn loans receivable, inventory and all other operating assets of six pawn stores located in Indiana and Missouri. The purchase price for the all-cash transaction was \$3,950,000, net of cash acquired. The acquisition has been accounted for using the purchase method of accounting. Accordingly, the purchase price was allocated to assets and liabilities acquired based upon their estimated fair market values at the date of acquisition. The excess purchase price over the estimated fair market value of the net tangible assets acquired and identifiable intangible assets has been recorded as goodwill in the amount of \$2,704,000, which is expected to be deductible for tax purposes. The assets, liabilities and results of operations of the locations were included in the Company's consolidated results beginning in the first quarter of 2011.

In July 2010, the Company acquired six pawn stores located in Maryland and Texas, primarily through a stock purchase. The combined purchase price was \$7,663,000 and was comprised of \$5,663,000 in cash and notes payable to the selling shareholders of \$2,000,000. The acquisitions have been accounted for using the purchase method of accounting. Accordingly, the purchase price was allocated to assets and liabilities acquired based upon their estimated fair market values at the date of acquisitions. The excess purchase price over the estimated fair market value of the net tangible assets acquired and identifiable intangible assets has been recorded as goodwill in the amount of \$5,382,000, which is expected to be deductible for tax purposes. The assets, liabilities and results of operations of the locations were included in the Company's consolidated results beginning in the third quarter of 2010.

### **Note 4 - Guarantees**

The Company offers a fee-based credit services organization program ( CSO program ) to assist consumers, in Texas markets, in obtaining extensions of credit. Under the CSO program, the Company assists customers in applying for a short-term extension of credit from an independent, non-bank, consumer lending company (the Independent Lender ) and issues the Independent Lender a letter of credit to guarantee the repayment of the extension of credit. The extensions of credit made by the Independent Lender to credit services customers of the Company range in amount from \$50 to \$1,500, have terms of 7 to 180 days and bear interest at a rate of not more than 10% on an annualized basis. As defined by ASC 810-10-65, the Independent Lender is considered a variable interest entity of the Company. The net extensions of credit outstanding with the Company's credit services customers represent less than 50% of the Independent Lender's total assets. In addition, the Company does not have any ownership interest in the Independent Lender, does not exercise control over it, and, therefore, is not deemed to be the primary beneficiary and does not consolidate the Independent Lender's results with its results.

The letters of credit under the CSO program constitute a guarantee for which the Company is required to recognize, at the inception of the guarantee, a liability for the fair value of the obligation undertaken by issuing the letters of credit. The Independent Lender may present the letter of credit to the Company for payment if the customer fails to repay the full amount of the extension of credit and accrued interest after the due date of the extension of credit. Each letter of

credit expires approximately 30 days after the due date of the extension of credit. The Company's maximum loss exposure under all of the outstanding letters of credit issued on behalf of its customers to the Independent Lender as of March 31, 2011, was \$12,498,000 compared to \$10,939,000 at March 31, 2010. According to the letter of credit, if the borrower defaults on the extension of credit, the Company will pay the Independent Lender the principal, accrued interest, insufficient funds fee, and late fees, all of which the Company records as a component of its credit loss provision. The Company is entitled to seek recovery, directly from its customers, of the amounts it pays the Independent Lender in performing under the letters of credit. The Company records the estimated fair value of the liability under the letters of credit in accrued liabilities. The loss provision associated with the CSO program is based primarily upon historical loss experience, with consideration given to recent loss trends, delinquency rates, economic conditions and management's expectations of future credit losses. See additional discussion of the loss provision and related allowances and accruals in the section titled Results of Continuing Operations.

#### **Note 5 - Income Taxes**

The Company files federal income tax returns in the United States and Mexico, as well as multiple state and local income tax returns in the United States. The Company's U.S. federal income tax returns for the years ended December 31, 2006, 2007 and 2008 are currently being examined by the U.S. Internal Revenue Service. As of April 21, 2011, no adjustments have been proposed. The Company's U.S. federal and state income tax returns are not subject to examination for the tax years prior to 2006. The Company's state income tax returns are not subject to examination for the tax years prior to 2007, with the exception of three states. With respect to Mexico, the tax years prior to 2005 are closed to examination.

#### **Note 6 - Discontinued Operations**

The Company's strategy is to increase focus on its pawn operations and further reduce regulatory exposure from other consumer lending products, which include certain short-term loan and credit services products offered in the United States. In March 2011, the Company sold all ten of its short-term loan stores located in Illinois to a privately-held operator of check cashing and short-term lending stores. Under the terms of the agreement, the buyer purchased the outstanding customer receivables, customer account lists and fixed assets, assumed leases at all the store locations and hired all of the store-level employees. The final purchase price is contingent on a formula tied to certain levels of customer activity through a measurement period ending on May 15, 2011. The Company currently estimates that the final purchase price will be in excess of \$19,000,000, and recorded an estimated gain of approximately \$5,900,000, net of tax, or \$0.18 per share, from the sale of these stores in the first quarter of 2011. The estimated gain will be adjusted in the second quarter of 2011 when the final purchase price is determined. The minimum purchase price per the agreement is \$12,029,000, which the Company received in March 2011. The balance due is recorded in other current assets as a receivable which will be received by May 31, 2011. The after-tax earnings from operations for the Illinois stores were an additional \$514,000, or \$0.01, per share in the first quarter of 2011. Comparable after-tax earnings during the first quarter of 2010 were \$666,000, or \$0.02 per share, and fiscal 2010 were \$2,881,000, or \$0.10 per share.

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In September 2010, the Company discontinued its internet-based credit services product offered in Maryland due to a change in state law which significantly restricted the offering of such products. The after-tax earnings from operations for the Maryland credit services operation during the first quarter of 2010 were \$265,000, or \$0.01 per share.

All revenue, expenses and income reported in these financial statements have been adjusted to reflect reclassification of all discontinued operations. The carrying amounts of the assets and liabilities for discontinued operations at March 31, 2011, were immaterial. The carrying amounts of the assets for discontinued operations at March 31, 2010 included receivables of \$3,339,000, which were classified as a component of current assets. In addition, goodwill of approximately \$7,800,000 related to the Illinois stores was classified as a component of non-current assets. The carrying amounts of the liabilities for discontinued operations at March 31, 2010, were immaterial.

The following table summarizes the operating results, including gains from dispositions, of all the operations which have been reclassified as discontinued operations in the condensed consolidated statements of operations for the three months ended March 31, 2011 and 2010 (unaudited, in thousands, except per share data):

|                                                            | Three Months Ended March 31, |             |
|------------------------------------------------------------|------------------------------|-------------|
|                                                            | <u>2011</u>                  | <u>2010</u> |
| Short-term loan and credit services fees                   | \$ 1,458                     | \$ 2,592    |
| Short-term loan and credit services loss provision         | (12)                         | (357)       |
| Net revenue                                                | 1,446                        | 2,235       |
| Expenses and other (gain) losses:                          |                              |             |
| Operating and administrative expenses                      | 577                          | 889         |
| Depreciation and amortization                              | 12                           | 17          |
| Gain on sale of assets (Illinois)                          | (9,832)                      | -           |
| Gain on excess collections of Auto Master notes receivable | (396)                        | (899)       |
| Gain on sale of Auto Master real estate                    | -                            | (293)       |
|                                                            | (9,639)                      | (286)       |
| Gain before taxes                                          | 11,085                       | 2,521       |
| Tax expense                                                | (4,434)                      | (551)       |
| Net gain                                                   | \$ 6,651                     | \$ 1,970    |
| Net gain per basic share                                   | \$ 0.21                      | \$ 0.06     |
| Net gain per diluted share                                 | \$ 0.20                      | \$ 0.06     |

**Note 7 - Commitments and Contingencies**

Forward Sales Commitments

The Company periodically uses forward sale agreements with a major gold bullion bank to sell a portion of the expected amount of scrap gold and silver jewelry, which is typically broken or of low retail value, produced in the normal course of business from its liquidation of such merchandise. As of March 31, 2011, the Company had forward sales commitments for approximately 11,000 gold ounces and 70,000 silver ounces of its expected scrap jewelry sales through June 2011. Per ASC 815-10-15, which establishes standards for derivatives and hedging, this commitment qualifies for an exemption as normal sales, based on historical terms, conditions and quantities, and is therefore not recorded on the Company's balance sheet.

#### Contingent Assessment

The Company transfers scrap jewelry generated by its pawn operations in Mexico into the United States where such jewelry is melted and sold for its precious metals content, which is primarily gold. These cross-border transfers are subject to numerous import/export regulations by customs and border security authorities in both Mexico and the United States. The Company's long-standing practice, as previously approved by customs authorities, has been to import such materials designated for remelting into the United States under certain duty-free provisions of the Harmonized Tariff Schedule of the United States. The United States Customs and Border Protection Agency ( CBP ) has requested certain transaction records pertaining to the Company's cross-border remelting processes. In addition, CBP assessed duties on certain cross-border remelting transactions occurring in 2008 and 2009 totaling approximately \$603,000 including accrued interest. The Company cannot currently estimate the likelihood that additional assessments will be issued by CBP. The Company is appealing the assessments issued to date by CBP, however, it cannot assess the likelihood that such appeals will be successful.

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## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **GENERAL**

Pawn operations accounted for 89% of the Company's revenue from continuing operations during the first three months of 2011. The Company's pawn revenue is derived primarily from service fees on pawn loans and merchandise sales of forfeited pawn collateral and used goods purchased directly from the general public. The Company accrues pawn service charge revenue on a constant-yield basis over the life of the pawn loan for all pawns that the Company deems collection to be probable based on historical pawn redemption statistics. If a pawn loan is not repaid prior to the expiration of the automatic extension period, if applicable, the property is forfeited to the Company and transferred to inventory at a value equal to the principal amount of the loan, exclusive of accrued interest.

The Company's short-term consumer loan revenue, which is approximately 11% of consolidated year-to-date revenue from continuing operations, is derived primarily from fees on short-term loans and credit services fees. The Company recognizes service fee income on short-term loans and credit services transactions on a constant-yield basis over the life of the loan, which is generally thirty-one days or less. The net defaults on short-term loans and credit services transactions and changes in the valuation reserve are charged to the short-term loan credit loss provision. The credit loss provision associated with the CSO program is based primarily upon historical credit loss experience, with consideration given to recent credit loss trends, delinquency rates, economic conditions and management's expectations of future credit losses. See additional discussion of the credit loss provision and related allowances/accruals in the section titled "Results of Continuing Operations."

The business is subject to seasonal variations, and operating results for the current quarter are not necessarily indicative of the results of operations for the full year. Typically, the Company experiences seasonal growth of service fees in the third and fourth quarter of each year due to loan balance growth that occurs after the heavy repayment period of pawn loans in late December in Mexico, which is associated with statutory Christmas bonuses received by customers; and in the first quarter in the United States, which is associated with tax refund proceeds received by customers. Retail sales are seasonally higher in the fourth quarter associated with holiday shopping.

### **OPERATIONS AND LOCATIONS**

The Company has operations in the United States and Mexico. For the three months ended March 31, 2011, total revenue was generated equally from Mexico and the United States.

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As of March 31, 2011, the Company had 627 locations in eight U.S. states and 22 states in Mexico, which represents a net store-count increase of 14% over the past twelve months. A total of 26 new store locations were added during the first quarter of 2011.

The following table details store openings and closings for the three months ended March 31, 2011:

|                                         | Pawn Locations |            | Short-Term | Total     |
|-----------------------------------------|----------------|------------|------------|-----------|
|                                         | Large          | Small      | Loan       | Locations |
|                                         | Format (1)     | Format (2) | Locations  |           |
| <u>United States:</u>                   |                |            |            |           |
| Total locations, beginning of period    | 111            | 24         | 91         | 226       |
| New locations opened or acquired        | 7              | 1          | -          | 8         |
| Locations closed or consolidated        | -              | -          | (1)        | (1)       |
| Discontinued short-term loan operations | -              | -          | (10)       | (10)      |
| Total locations, end of period          | 118            | 25         | 80         | 223       |
| <u>Mexico:</u>                          |                |            |            |           |
| Total locations, beginning of period    | 333            | 20         | 33         | 386       |
| New locations opened or acquired        | 18             | -          | -          | 18        |
| Total locations, end of period          | 351            | 20         | 33         | 404       |
| <u>Total:</u>                           |                |            |            |           |
| Total locations, beginning of period    | 444            | 44         | 124        | 612       |
| New locations opened or acquired        | 25             | 1          | -          | 26        |
| Locations closed or consolidated        | -              | -          | (1)        | (1)       |
| Discontinued short-term loan operations | -              | -          | (10)       | (10)      |
| Total locations, end of period          | 469            | 45         | 113        | 627       |

(1)

The large format locations include retail showrooms and accept a broad array of pawn collateral including electronics, tools and jewelry. At March 31, 2011, 73 of the U.S. large format pawn stores also offered short-term loans or credit services products.

(2)

The small format locations typically have limited retail operations and accept only jewelry and small electronics items as pawn collateral. At March 31, 2011, all of the Texas and Mexico small format pawn stores also offered short-term loans or credit services products.

For the three months ended March 31, 2011, the Company's 50% owned joint venture, Cash & Go, Ltd., operated a total of 39 kiosks located inside convenience stores in the state of Texas, which are not included in the above table. At March 31, 2011, the Company's credit services operations also include an internet distribution channel for customers in the state of Texas.

## **CRITICAL ACCOUNTING POLICIES**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, related revenue and expenses, and disclosure of gain and loss contingencies at the date of the financial statements. Such estimates and assumptions are subject to a number of risks and uncertainties, which may cause actual results to differ materially from the Company's estimates. Both the significant accounting policies that management believes are the most critical to aid in fully understanding and evaluating the reported financial results and the effects of recent accounting pronouncements have been reported in the Company's 2010 Annual Report on Form 10-K.

The functional currency for the Company's Mexican subsidiaries is the Mexican peso. The assets and liabilities of these subsidiaries are translated into U.S. dollars at the exchange rate in effect at each balance sheet date, and the resulting adjustments are accumulated in other comprehensive income (loss) as a separate component of stockholders equity. Revenue and expenses are translated at the monthly average exchange rates occurring during each period.

The Company's management reviews and analyzes certain operating results, in Mexico, on a constant currency basis because the Company believes this better represents the Company's underlying business trends. See additional discussion of constant currency operating results provided in the section titled "Non-GAAP Financial Information."

Stores included in the same-store revenue calculations are those stores that were opened prior to the beginning of the prior year comparative period and are still open. Also included are stores that were relocated during the year within a specified distance serving the same market, where there is not a significant change in store size and where there is not a significant overlap or gap in timing between the opening of the new store and the closing of the existing store. Non-retail sales of scrap jewelry are included in same-store revenue calculations.

Operating expenses consist of all items directly related to the operation of the Company's stores, including salaries and related payroll costs, rent, utilities, equipment, advertising, property taxes, licenses, supplies and security. Administrative expenses consist of items relating to the operation of the corporate office, including the compensation

and benefit costs of corporate management, area supervisors and other operations management personnel, collections operations and personnel, accounting and administrative costs, information technology costs, liability and casualty insurance, outside legal and accounting fees and stockholder-related expenses.

### Recent Accounting Pronouncements

See discussion in Note 1 of Notes to Condensed Consolidated Financial Statements.

## RESULTS OF CONTINUING OPERATIONS

### Three Months Ended March 31, 2011 Compared To The Three Months Ended March 31, 2010

The following table details the components of revenue for the three months ended March 31, 2011, as compared to the three months ended March 31, 2010 (unaudited, in thousands). Constant currency results exclude the effects of foreign currency translation and are calculated by translating current year results at prior year average exchange rates. The Company's management reviews and analyzes business results in a constant currency because the Company believes this is a meaningful indicator of the Company's underlying business trends.

|                          | Three Months Ended |               |                     |             | Increase/(Decrease) |
|--------------------------|--------------------|---------------|---------------------|-------------|---------------------|
|                          | March 31,          |               |                     |             | Constant            |
|                          | <u>2011</u>        | <u>2010</u>   | Increase/(Decrease) |             | Currency            |
|                          |                    |               |                     |             | Basis               |
| Domestic revenue:        |                    |               |                     |             |                     |
| Retail merchandise sales | \$ 20,928          | \$ 18,458     | \$ 2,470            | 13 %        | 13 %                |
| Scrap jewelry sales      | 14,582             | 10,066        | 4,516               | 45 %        | 45 %                |
| Pawn service fees        | 12,507             | 10,772        | 1,735               | 16 %        | 16 %                |
| Credit services fees     | 11,923             | 9,561         | 2,362               | 25 %        | 25 %                |
| Short-term loan fees     | 96                 | 111           | (15)                | (14)%       | (14)%               |
| Other                    | 337                | 325           | 12                  | 4 %         | 4 %                 |
|                          | <b>60,373</b>      | <b>49,293</b> | <b>11,080</b>       | <b>22 %</b> | <b>22 %</b>         |
| Foreign revenue:         |                    |               |                     |             |                     |
| Retail merchandise sales | 33,427             | 22,310        | 11,117              | 50 %        | 42 %                |
| Scrap jewelry sales      | 9,368              | 9,940         | (572)               | (6)%        | (6)%                |
| Pawn service fees        | 16,465             | 12,050        | 4,415               | 37 %        | 29 %                |
| Short-term loan fees     | 1,205              | 1,060         | 145                 | 14 %        | 7 %                 |
| Other                    | -                  | 7             | (7)                 | -           | -                   |
|                          | <b>60,465</b>      | <b>45,367</b> | <b>15,098</b>       | <b>33 %</b> | <b>27 %</b>         |

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Total revenue:

|                          |                   |           |           |      |      |
|--------------------------|-------------------|-----------|-----------|------|------|
| Retail merchandise sales | <b>54,355</b>     | 40,768    | 13,587    | 33 % | 29 % |
| Scrap jewelry sales      | <b>23,950</b>     | 20,006    | 3,944     | 20 % | 20 % |
| Pawn service fees        | <b>28,972</b>     | 22,822    | 6,150     | 27 % | 23 % |
| Credit services fees     | <b>11,923</b>     | 9,561     | 2,362     | 25 % | 25 % |
| Short-term loan fees     | <b>1,301</b>      | 1,171     | 130       | 11 % | 5 %  |
| Other                    | <b>337</b>        | 332       | 5         | 2 %  | 2 %  |
|                          | <b>\$ 120,838</b> | \$ 94,660 | \$ 26,178 | 28 % | 25 % |

Domestic revenue accounts for 50% of the total revenue for the current quarter, while foreign revenue from Mexico accounts for the remaining 50% of the total.

The following table details customer receivables and inventories held by the Company and active CSO credit extensions from an independent third-party lender as of March 31, 2011, as compared to March 31, 2010 (unaudited, in thousands). Constant currency results exclude the effects of foreign currency translation and are calculated by translating current year balances at the prior year end-of-period exchange rate.

|                                                              | Balance at March 31, |                    | Increase | Increase |          |
|--------------------------------------------------------------|----------------------|--------------------|----------|----------|----------|
|                                                              | <u><b>2011</b></u>   | <u><b>2010</b></u> |          | Constant | Currency |
|                                                              |                      |                    |          | Basis    |          |
| Domestic:                                                    |                      |                    |          |          |          |
| Pawn receivables                                             | <b>\$ 30,744</b>     | \$ 26,161          | \$ 4,583 | 18 %     | 18 %     |
| CSO credit extensions held by an independent third-party (1) | <b>10,523</b>        | 9,115              | 1,408    | 15 %     | 15 %     |
| Other                                                        | <b>36</b>            | 22                 | 14       | 64 %     | 64 %     |
|                                                              | <b>41,303</b>        | 35,298             | 6,005    | 17 %     | 17 %     |
| Foreign:                                                     |                      |                    |          |          |          |
| Pawn receivables                                             | <b>40,836</b>        | 29,739             | 11,097   | 37 %     | 33 %     |
| Other                                                        | <b>1,035</b>         | 924                | 111      | 12 %     | 8 %      |
|                                                              | <b>41,871</b>        | 30,663             | 11,208   | 37 %     | 32 %     |
| Total:                                                       |                      |                    |          |          |          |
| Pawn receivables                                             | <b>71,580</b>        | 55,900             | 15,680   | 28 %     | 26 %     |

CSO credit extensions held by an independent

|                 |                  |           |           |    |      |
|-----------------|------------------|-----------|-----------|----|------|
|                 |                  |           |           | 15 |      |
| third-party (1) | <b>10,523</b>    | 9,115     | 1,408     | %  | 15 % |
|                 |                  |           |           | 13 |      |
| Other           | <b>1,071</b>     | 946       | 125       | %  | 10 % |
|                 |                  |           |           | 26 |      |
|                 | <b>\$ 83,174</b> | \$ 65,961 | \$ 17,213 | %  | 24 % |

Pawn inventories:

|                           |                  |           |           |    |      |
|---------------------------|------------------|-----------|-----------|----|------|
|                           |                  |           |           | 22 |      |
| Domestic pawn inventories | <b>\$ 16,985</b> | \$ 13,919 | \$ 3,066  | %  | 22 % |
|                           |                  |           |           | 82 |      |
| Foreign pawn inventories  | <b>31,899</b>    | 17,516    | 14,383    | %  | 76 % |
|                           |                  |           |           | 56 |      |
|                           | <b>\$ 48,884</b> | \$ 31,435 | \$ 17,449 | %  | 52 % |

(1) CSO amounts are comprised of the principal portion of active CSO extensions of credit by an independent third-party lender, which are not included on the Company's balance sheet, net of the Company's estimated fair value of its liability under the letters of credit guaranteeing the extensions of credit.

### Store Operations

The overall increase in year-over-year revenue of 28% was due to a combination of significant same-store revenue growth and revenue from new pawn stores. Same store revenue grew by 22% in Mexico, while same-store revenue grew by 15% in the United States. The same-store revenue growth from Mexico is reflective of continued maturation of stores in Mexico, where the Company has concentrated the majority of its store openings over the past several years. Same-store revenue growth in the United States was primarily the result of increased demand for pawn and short-term loan products and increased revenue from scrap jewelry sales. First quarter revenue generated by the stores opened or acquired since January 1, 2010 increased by \$4,941,000 in Mexico and \$3,837,000 in the United States, compared to the same quarter last year.

Total merchandise sales increased by 29% for the quarter, with 33% growth in Mexico and 24% growth in the U.S. Store-based retail sales increased by 33%, primarily the result of a 50% increase in retail sales in Mexico, which reflected continued store maturation and an increased mix of consumer hard good (primarily consumer electronics and power tools) inventories. The 20% increase in scrap jewelry sales reflected a 28% increase in the weighted-average selling price of scrap gold, offset by a 12% decline in the quantity of scrap gold sold. The total volume of gold scrap jewelry sold in the first quarter of 2011 was approximately 15,000 ounces at an average cost of \$1,057 per ounce and an average selling price of \$1,413 per ounce. The decline in scrap jewelry volume was related to pawn operations in Mexico, where the percentage of jewelry pawns and gold buying from customers has decreased as a percentage of the overall product mix compared to the prior year. As a result, scrap volume decreased 21% in Mexico. The shift in inventory mix is the result of the Company's increased focus on hard good transactions (electronics and tools) where there is less competition in Mexico, as compared to jewelry lending and gold buying, where there is greater

competition. In the U.S., scrap volume increased approximately 6%, and scrap sales grew by 45%, which was primarily due to the increased selling price of gold.

Revenue from pawn service fees was up 27%, which was composed of a 16% increase in the United States and a 37% increase in Mexico. The increase in revenue was reflective of growth in pawn receivables of 18% in the United States, which has a more mature store base, and 37% growth in Mexico, where over 40% of the stores are less than three years old. The increases in pawn service fees and receivables were positively impacted by continued consumer credit demand in most markets, new stores and store maturation. Service fees from short-term loans and credit services transactions increased 23% compared to the first quarter of 2010, which was consistent with the increase in outstanding short-term loans and CSO transaction volumes and reflected strong consumer credit demand.

The gross profit margin on total merchandise sales was 38% during the first quarter of 2011, which equaled the first quarter of 2010. The retail merchandise margin, which excludes scrap jewelry sales, was 41% during the first quarter of 2011, while the margin on wholesale scrap jewelry was 33%, both of which equaled the comparable prior-year margins. Pawn inventories increased over the prior year by 56%, which was reflective of growth in pawn receivable balances, store maturation and a decrease in the mix of faster-turning scrap inventories in Mexico. At March 31, 2011, the Company's pawn inventories, at cost, were comprised as follows: 41% jewelry (primarily gold), 41% electronics and appliances, 7% tools and 11% other. On a cost basis, 98% of total inventories at March 31, 2011 had been held for one year or less, while 2% had been held for more than one year.

The Company's short-term loan and credit services loss provision was 17% of short-term loan and credit services fee revenue during the first quarter of 2011, which equaled the first quarter of 2010. The estimated fair value of liabilities under the CSO letters of credit, net of anticipated recoveries from customers, was \$746,000, or 6.6% of the gross receivable balance at March 31, 2011, compared to \$690,000, or 7.0% of the gross receivable balance at March 31, 2010, which is included as a component of the Company's accrued liabilities. The Company's loss reserve on short-term loan receivables increased to \$56,000, or 5.0% of the gross receivable balance at March 31, 2011, compared to \$50,000, or 5.0% of the gross receivable balance at March 31, 2010.

Store operating expenses of \$31,718,000 during the first quarter of 2011 increased by 18% compared to \$26,982,000 during the first quarter of 2010, primarily as a result of new store openings and the appreciation of the Mexican peso since January 1, 2010. As a percent of revenue, store operating expenses declined from 29% in 2010 to 26% in 2011.

The net store profit contribution from continuing operations for the current-year quarter was \$36,338,000, which equates to a store-level operating margin of 30%, compared to 28% in the prior-year quarter.

The average value of the Mexican peso to the U.S. dollar increased from 12.8 to 1 in the first quarter of 2010 to 12.1 to 1 in the first quarter of 2011. As a result, the translated revenue results of the Mexican operations into U.S. dollars were increased by this currency rate fluctuation. While the strengthening of the Mexican peso positively affected the translated dollar-value of revenue, the offset cost of sales and operating expenses were inflated as well. As a result of

these natural currency hedges, the impact of the currency rate fluctuation on first quarter net income and earnings per share was not significant.

Administrative Expenses, Taxes & Income

Administrative expenses increased 20% to \$11,532,000 during the first quarter of 2011, compared to \$9,603,000 during the first quarter of 2010, which reflected an 11% increase in the weighted-average store count and increased general management and supervisory compensation expense related to geographic expansion and increased store count, revenue and profitability. As a percentage of revenue, administrative expenses were 10% of revenue in the current and prior-year quarters.

For the first quarter of 2011 and 2010, the Company's effective federal income tax rates were 35.0% and 37.0%, respectively. The federal income tax rate for the first quarter of 2010 differed from the federal statutory tax rate of approximately 35%, primarily as a result of state and foreign income taxes. The decrease in the overall rate for 2011 relates primarily to the increased percentage of income being generated in Mexico, on which the Company is not subject to state income taxes.

Income from continuing operations increased 57% to \$15,905,000 during the first quarter of 2011, compared to \$10,112,000 during the first quarter of 2010. Including the results from the discontinued operations and the gain from the sale of the Illinois stores, net income was \$22,556,000 during the first quarter of 2011, compared to \$12,082,000 during the first quarter of 2010.

**Discontinued Operations**

The Company sold all ten of its Illinois short-term loan stores in March 2011. The Company recorded an estimated gain on the sale of the Illinois stores of approximately \$5,900,000, net of tax, in the first quarter of 2011. The after-tax earnings from operations for the Illinois stores were \$514,000 and \$666,000 in the first quarter of 2011 and 2010, respectively. In September 2010, the Company discontinued its internet-based credit services product offered in Maryland due to a change in state law which significantly restricts the offering of such products. All revenue, expenses and income reported in the financial statements have been adjusted to reflect reclassification of these discontinued operations.

**LIQUIDITY AND CAPITAL RESOURCES**

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As of March 31, 2011, the Company's primary sources of liquidity were \$98,169,000 in cash and cash equivalents, \$83,282,000 in customer receivables, \$48,884,000 in inventories and \$25,000,000 of available and unused funds under the Company's long-term line of credit with two commercial lenders (the Unsecured Credit Facility). The Company had working capital of \$200,115,000 as of March 31, 2011, and total equity exceeded liabilities by a ratio of 6.2 to 1.

The Company has \$25,000,000 available under its Unsecured Credit Facility which expires in April 2012. The total amount available can be increased up to \$50,000,000, subject to lender approval. At March 31, 2011, the Company had no outstanding balance under the Unsecured Credit Facility. The Unsecured Credit Facility bears interest at the prevailing LIBOR rate (which was approximately 0.24% at March 31, 2011 and approximately 0.21% at April 21, 2011) plus a fixed interest rate margin of 2.0%. Under the terms of the Unsecured Credit Facility, the Company is required to maintain certain financial ratios and comply with certain financial covenants. The Company's Unsecured Credit Facility contains provisions that allow the Company to repurchase stock and/or pay cash dividends within certain parameters and is restricted from pledging any of its assets as collateral against other subordinated indebtedness. The Company was in compliance with the requirements and covenants of the Credit Facility as of April 21, 2011 and believes it has the capacity to borrow the full amount available under the Unsecured Credit Facility under the most restrictive covenant. The Company is required to pay an annual commitment fee of 1/4 of 1% on the average daily unused portion of the Unsecured Credit Facility commitment.

At March 31, 2011, the Company had notes payable to individuals arising from a multi-store pawn acquisition in July 2010 which totaled \$1,737,000 in aggregate and bear interest at 6.0% per annum. The remaining balance is being paid in monthly payments of principal and interest scheduled through August 2014. Of the \$1,737,000 in notes payable, \$472,000 is classified as a current liability and \$1,265,000 is classified as long-term debt.

Management believes cash flows from operations and available cash balances will be sufficient to fund the Company's current operating liquidity needs. In general, revenue growth is dependent upon the Company's ability to fund growth of customer receivable balances and inventories and the ability to absorb credit losses related primarily to short-term loan and credit services products. In addition to these factors, merchandise sales, inventory levels and the pace of store expansions affect the Company's liquidity. Regulatory developments affecting the Company's consumer lending products may also impact profitability and liquidity; such developments are discussed in greater detail in the section entitled Regulatory Developments. The following table sets forth certain historical information with respect to the Company's sources and uses of cash and other key indicators of liquidity (unaudited, in thousands):

|                                                      | Three Months Ended March 31, |             |
|------------------------------------------------------|------------------------------|-------------|
|                                                      | <u>2011</u>                  | <u>2010</u> |
| Cash flow provided by operating activities           | \$ 25,090                    | \$ 20,000   |
| Cash flow provided by (used in) investing activities | \$ 2,927                     | \$ (1,437)  |
| Cash flow provided by financing activities           | \$ 2,334                     | \$ 1,589    |
| Working capital                                      | \$ 200,115                   | \$ 116,586  |
| Current ratio                                        | 5.88x                        | 4.35x       |
| Debt to equity ratio                                 | 16%                          | 19%         |

|                                                                                      |             |      |
|--------------------------------------------------------------------------------------|-------------|------|
| Inventory turns (trailing twelve months ended March 31, 2011 and 2010, respectively) | <b>3.9x</b> | 4.4x |
|--------------------------------------------------------------------------------------|-------------|------|

Net cash provided by operating activities increased \$5,090,000, or 25%, from \$20,000,000 for the three months ended March 31, 2010, to \$25,090,000 for the three months ended March 31, 2011. The primary source of operating cash flows in both years relates to net income from operations.

Cash flows from investing activities are utilized primarily to fund pawn store acquisitions, growth of pawn receivables and purchases of property and equipment. As a result, net cash provided by investing activities increased \$4,364,000, or 304%, in the current period compared to the prior-year period. The Company received \$12,029,000 in investing cash flows from the sale of the Illinois operation.

Net cash provided by financing activities increased \$745,000, or 47%, primarily because the Company used cash to reduce debt by \$1,521,000 during the first three months of 2010, while debt reduction payments of \$114,000 were made during the first three months of 2011. In addition, \$1,261,000 was used to repurchase the Company's common stock during the first three months of 2011, while no share repurchases were made in 2010.

The Company intends to continue expansion primarily through new store openings. During the first quarter of 2011, the Company has opened 20 new pawn stores, primarily in Mexico, and acquired six pawn stores in the United States. Capital expenditures, working capital requirements and start-up losses related to this expansion have been and are expected to continue to be funded through operating cash flows. The Company funded \$5,703,000 in capital expenditures during the first three months of 2011, related primarily to new store locations, and expects to fund capital expenditures at a similar quarterly rate in the remainder of 2011. The Company's cash flow and liquidity available to fund expansion in 2011 included net cash flow from operating activities of \$25,090,000 for the three months ended March 31, 2011. Management believes that the amounts available to be drawn under the Unsecured Credit Facility and cash generated from operations will be sufficient to accommodate the Company's current operations and store expansion plans for fiscal 2011.

The Company continually looks for, and is presented with potential acquisition opportunities. The Company completed and funded the acquisition of six U.S. pawn stores in March 2011. The purchase price for this all-cash transaction was \$3,950,000, net of cash acquired. The Company currently has no definitive commitments for materially significant acquisitions. The Company will evaluate potential acquisitions, if any, based upon growth potential, purchase price, strategic fit and quality of management personnel, among other factors. If the Company encounters an attractive opportunity to acquire new stores in the near future, the Company may seek additional financing, the terms of which will be negotiated on a case-by-case basis. The Company has no significant capital commitments.

The Company periodically uses forward sale agreements with a major gold bullion bank to sell a portion of the expected amount of scrap jewelry, which is typically broken or of low value, produced in the normal course of

business from its liquidation of gold and silver merchandise. As of March 31, 2011, the Company had forward sales commitments for 11,000 gold ounces and 70,000 silver ounces of its expected scrap jewelry sales through June 2011. Per ASC 815-10-15, which establishes standards for derivatives and hedging, this commitment qualifies for an exemption as normal sales, based on historical terms, conditions and quantities, and is therefore not recorded on the Company's balance sheet.

During the first quarter of 2011, the Company repurchased approximately 35,000 shares of common stock at an aggregate cost of \$1,261,000 and an average cost per share of \$35.73. The Company has 1,324,000 shares of common stock available for repurchase under a 2007-authorized share repurchase program. The number of shares to be purchased in the future and the timing of such purchases will be based on the level of cash balances, available credit facilities, general business conditions and other factors. No time limit is set for the completion of the repurchases under the current program.

During the period from January 1, 2011 through March 31, 2011, the Company issued 231,000 shares of common stock relating to the exercise of outstanding stock options for an aggregate exercise price of \$3,709,000 (including income tax benefit) and 1,400 shares of restricted stock were vested and issued. There can be no assurance or expectation of future cash flows from the exercise of stock options or warrants.

#### **Non-GAAP Financial Information**

The Company uses certain financial calculations, such as free cash flow, EBITDA and constant currency results, which are not considered measures of financial performance under United States generally accepted accounting principles ("GAAP"). Items excluded from the calculation of free cash flow, EBITDA and constant currency results are significant components in understanding and assessing the Company's financial performance. Since free cash flow, EBITDA and constant currency results are not measures determined in accordance with GAAP and are thus susceptible to varying calculations, free cash flow, EBITDA and constant currency results, as presented, may not be comparable to other similarly titled measures of other companies. Free cash flow, EBITDA and constant currency results should not be considered as alternatives to net income, cash flow provided by or used in operating, investing or financing activities or other financial statement data presented in the Company's condensed consolidated financial statements as indicators of financial performance or liquidity. Non-GAAP measures should be evaluated in conjunction with, and are not a substitute for, GAAP financial measures.

#### **Earnings Before Interest, Taxes, Depreciation and Amortization**

EBITDA is commonly used by investors to assess a company's leverage capacity, liquidity and financial performance. The following table provides a reconciliation of income from continuing operations to EBITDA (unaudited, in thousands):

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|                                                                | Trailing Twelve Months Ended March 31, |             |
|----------------------------------------------------------------|----------------------------------------|-------------|
|                                                                | <u>2011</u>                            | <u>2010</u> |
| Income from continuing operations                              | \$ 57,167                              | \$ 40,089   |
| Adjustments:                                                   |                                        |             |
| Income taxes                                                   | 31,296                                 | 23,972      |
| Depreciation and amortization                                  | 10,580                                 | 10,118      |
| Interest expense                                               | 277                                    | 669         |
| Interest income                                                | (192)                                  | (21)        |
| Earnings before interest, taxes, depreciation and amortization | \$ 99,128                              | \$ 74,827   |

Free Cash Flow

For purposes of its internal liquidity assessments, the Company considers free cash flow, which is defined as cash flow from the operating activities of continuing and discontinued operations reduced by purchases of property and equipment and net cash outflow from pawn and short-term/payday loan customer receivables. Free cash flow is commonly used by investors as a measure of cash generated by business operations that will be used to repay scheduled debt maturities and can be used to invest in future growth through new business development activities or acquisitions, repurchase stock, or repay debt obligations prior to their maturities. These metrics can also be used to evaluate the Company's ability to generate cash flow from business operations and the impact that this cash flow has on the Company's liquidity. The following table reconciles net cash flow from operating activities to free cash flow (unaudited, in thousands):

|                                                                        | Trailing Twelve Months Ended March 31, |             |
|------------------------------------------------------------------------|----------------------------------------|-------------|
|                                                                        | <u>2011</u>                            | <u>2010</u> |
| Cash flow from operating activities, including discontinued operations | \$ 78,735                              | \$ 86,465   |
| Cash flow from investing activities:                                   |                                        |             |
| Pawn customer receivables                                              | (22,858)                               | (10,357)    |
| Short-term loan receivables                                            | (2,350)                                | (2,876)     |
| Purchases of property and equipment                                    | (20,540)                               | (15,723)    |
| Free cash flow                                                         | \$ 32,987                              | \$ 57,509   |

Constant Currency Results

Certain performance metrics discussed in this report are presented on a constant currency basis, which may be considered a non-GAAP measurement of financial performance under GAAP. The Company's management uses constant currency results to evaluate operating results of certain business operations in Mexico, which are transacted in Mexican pesos. Constant currency results reported herein are calculated by translating certain balance sheet and income statement items denominated in Mexican pesos using the exchange rate from the prior-year comparable period, as opposed to the current comparable period, in order to exclude the effects of foreign currency rate fluctuations for purposes of evaluating period-over-period comparisons. For balance sheet items, the end of period exchange rate of 12.3 to 1 was used at March 31, 2010, compared to the exchange rate of 11.9 to 1 at March 31, 2011.

For income statement items, the average closing daily exchange rate for the appropriate period was used. The average exchange rate for the prior-year quarter ended March 31, 2010 was 12.8 to 1, compared to the current quarter rate of 12.1 to 1.

## **CAUTIONARY STATEMENT REGARDING RISKS AND UNCERTAINTIES THAT MAY AFFECT FUTURE RESULTS**

### **Forward-Looking Information**

This quarterly report may contain forward-looking statements about the business, financial condition and prospects of the Company. Forward-looking statements, as that term is defined in the Private Securities Litigation Reform Act of 1995, can be identified by the use of forward-looking terminology such as believes, projects, expects, may, estimate, should, plans, targets, intends, could, or anticipates, or the negative thereof, or other variations thereon, or combinations thereof, or by discussions of strategy or objectives. Forward-looking statements can also be identified by the fact that these statements do not relate strictly to historical or current matters. Rather, forward-looking statements relate to anticipated or expected events, activities, trends or results. Because forward-looking statements relate to matters that have not yet occurred, these statements are inherently subject to risks and uncertainties. Forward-looking statements in this quarterly report include, without limitation, the Company's expectations of earnings per share, earnings growth, expansion strategies, regulatory exposures, store openings, liquidity, cash flow, consumer demand for the Company's products and services, future share repurchases and the impact thereof, completion of disposition transactions and expected gains from the sale of such operations, earnings from acquisitions, and other performance results. These statements are made to provide the public with management's current assessment of the Company's business. Although the Company believes that the expectations reflected in forward-looking statements are reasonable, there can be no assurances that such expectations will prove to be accurate. Security holders are cautioned that such forward-looking statements involve risks and uncertainties. The forward-looking statements contained in this quarterly report speak only as of the date of this statement, and the Company expressly disclaims any obligation or undertaking to report any updates or revisions to any such statement to reflect any change in the Company's expectations or any change in events, conditions or circumstances on which any such statement is based. Certain factors may cause results to differ materially from those anticipated by some of the statements made in this quarterly report. Such factors are difficult to predict and many are beyond the control of the Company and may include changes in regional, national or international economic conditions, changes in the inflation rate, changes in the unemployment rate, changes in consumer purchasing, borrowing and repayment behaviors, changes in credit markets, the ability to renew and/or extend the Company's existing bank line of credit, credit losses, changes or increases in competition, the ability to locate, open and staff new stores, the availability or access to sources of inventory, inclement weather, the ability to successfully integrate acquisitions, the ability to hire and retain key management personnel, the ability to operate with limited regulation as a credit services organization, new federal, state or local legislative initiatives or governmental regulations (or changes to existing laws and regulations) affecting short-term/payday loan businesses, credit services organizations and pawn businesses (in both the United States and Mexico), changes in import/export regulations and tariffs or duties, changes in anti-money laundering regulations, unforeseen litigation, changes in interest rates, monetary inflation, changes in tax rates or policies, changes in gold prices, changes in energy prices, cost of funds, changes in foreign currency exchange rates, future business decisions, public health issues and other uncertainties. These and other risks, uncertainties and regulatory developments are further and more completely described in the Company's 2010 Annual Report on Form 10-K.

### **Regulatory Developments**

The Company is subject to extensive regulation of its pawnshop, credit services, short-term loan and check cashing operations in most jurisdictions in which it operates. These regulations are provided through numerous laws, ordinances and regulatory pronouncements from various federal, state and local governmental entities in the United States and Mexico which have broad discretionary authority. Many statutes and regulations prescribe, among other things, the general terms of the Company's loan agreements and the maximum service fees and/or interest rates that may be charged and, in many jurisdictions the Company must obtain and maintain regulatory operating licenses. These regulatory agencies have broad discretionary authority. The Company is also subject to United States and Mexico federal and state regulations relating to the reporting and recording of certain currency transactions.

In both the United States and Mexico, governmental action to further restrict or even prohibit, in particular, pawn loans, payday advances and credit services products has been advocated over the past few years by elected officials, regulators, consumer advocacy groups and by media reports and stories. The consumer groups and media stories typically focus on the cost to a consumer for pawn and short-term loans, which is higher than the interest generally charged by credit card issuers to a more creditworthy consumer. The consumer groups and media stories often characterize pawn and short-term loan activities as abusive toward consumers. During the last few years, legislation has been introduced and/or enacted in the United States and Mexico federal legislative bodies, in certain state legislatures (in the United States and Mexico) and in various local jurisdictions (in the United States and Mexico) to prohibit or restrict pawn loans, short-term loans, credit services and the related service charges. There are several instances of this type of legislation currently proposed at federal, state and local levels in both the United States and Mexico. In addition, regulatory authorities in various levels of government have proposed or publicly addressed, from time to time, the possibility of proposing new or expanded regulations that would prohibit or further restrict pawn or short-term loans. Existing regulations and recent regulatory developments are described in greater detail in the Company's Annual Report on Form 10-K for the year ended December 31, 2010. This information is supplemented with the discussion provided in the following paragraphs.

In July 2010, the United States Congress enacted the Dodd-Frank Wall Street Reform and Consumer Protection Act. Among other things, this legislation establishes a Bureau of Consumer Financial Protection (the "Bureau") which will have broad regulatory powers over providers of consumer credit products in the United States such as those offered by the Company. The provisions of this legislation are in the early stages of implementation, and until the Bureau has become operative and begins to propose rules and regulations that apply to consumer credit activities, it is not possible to accurately predict what effect the Bureau will have on the business. There can be no assurance that the Bureau will not propose and enact rules or regulations that would have a material adverse effect on the Company's operations and financial performance. For the trailing twelve months ended March 31, 2011, approximately 21% of the Company's total revenue was generated from U.S.-based pawn and consumer credit products.

Since the beginning of 2011, the legislature in the State of Texas has proposed several bills to eliminate and/or further regulate credit services organizations ("CSOs") in the state. The various bills introduced have provisions containing various combinations that (1) eliminate the CSO lending model altogether; (2) set certain rate, principal amount and customer access restrictions; and (3) provide increased regulatory oversight and reporting requirements for CSOs. The Company currently operates as a CSO and offers credit services products in 80 short-term loan stores, 94 pawn stores and 39 Cash & Go, Ltd. kiosks in the state of Texas. For the trailing twelve months ended March 31, 2011, the Company generated approximately \$47,746,000 of gross revenue and \$34,433,000 of net revenue (gross revenue less the credit loss provision) from credit services products in the state of Texas, which represented 11% and 13% of consolidated gross and net revenue, respectively. The Company cannot currently assess the likelihood of such legislation as described above being enacted, however, if certain elements of the legislation described above were

enacted, it could have a materially adverse impact on the revenue and profitability of the Company.

In addition, legislation became effective in Illinois in March 2011 which reduce the allowable maximum rate for certain installment loan products in the state. The Company sold all ten of its Illinois short-term loan stores in March 2011, which is described in more detail in Note 6 of Notes to Condensed Consolidated Financial Statements. In the District of Columbia, where the Company currently operates three pawn stores, certain ordinances were enacted in March 2011 which slightly modified the rate structure for pawn lending activities in the District. The Company does not expect that the new ordinances will have a material effect on the Company's pawn operations in the District of Columbia. In Mexico, various legislation potentially affecting the pawn industry has been proposed at both a federal level and in certain states during the current year. Typically, the proposed legislation seeks to restrict interest rates charged on consumer/pawn loans and/or further regulate, restrict and/or eliminate pawnshop operations. At this point, the Company cannot assess the likelihood of legislation being further advanced or enacted or the potential effect on the Company's operations and profitability in Mexico.

There can be no assurance that additional local, state or federal statutes or regulations in either the United States or Mexico will not be enacted or that existing laws and regulations will not be amended at some future date that could outlaw or inhibit the ability of the Company to profitably offer pawn loans, short-term loans and credit services, significantly decrease the service fees for lending money, or prohibit or more stringently regulate the sale or importation of certain goods, any of which could cause a significant, adverse effect on the Company's future results. If legislative or regulatory actions that had negative effects on the pawn, short-term loan or credit services industries were taken at a federal, state or local jurisdiction level in the United States or Mexico, where the Company has a significant number of stores, those actions could have a materially adverse effect on the Company's lending, credit services and retail activities operations. There can be no assurance that additional federal, state or local legislation in the United States or Mexico will not be enacted, or that existing laws and regulations will not be amended, which could have a materially adverse impact on the Company's operations and financial condition.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Market risks relating to the Company's operations result primarily from changes in interest rates, gold prices and foreign currency exchange rates, and are described in detail in the Company's 2010 Annual Report on Form 10-K, Item 7A. The impact of current-year fluctuations in gold prices and foreign currency exchange rates, in particular, are further discussed in Part I, Item 2 herein. There have been no material changes to the Company's exposure to market risks since December 31, 2010.

### **ITEM 4.**

#### **CONTROLS AND PROCEDURES**

Under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, management of the Company has evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) as of March 31, 2011 (Evaluation Date). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, the Company's disclosure controls and procedures are effective (i) to ensure that information required to be disclosed by us in reports that the Company files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms; and (ii) to ensure that information required to be disclosed in the reports that the Company files or submits under the Exchange Act is accumulated and communicated to our management, including the Company's Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosures.

There was no change in the Company's internal control over financial reporting during the quarter ended March 31, 2011, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

The Company's management, including its Chief Executive Officer and Chief Financial Officer, does not expect that the Company's disclosure controls and procedures or internal controls will prevent all possible error and fraud. The Company's disclosure controls and procedures are, however, designed to provide reasonable assurance of achieving their objectives, and the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective at that reasonable assurance level.

## **PART II. OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

There have been no material changes in the status of legal proceedings previously reported in the Company's 2010 Annual Report on Form 10-K.

### **ITEM 1A. RISK FACTORS**

Important risk factors that could affect the Company's operations and financial performance, or that could cause results or events to differ from current expectations, are described in Part I, Item 1A, "Risk Factors" of the Company's 2010 Annual Report on Form 10-K. These factors are supplemented by those discussed under "Regulatory Developments" in Part I, Item 2 of this report and in "Governmental Regulation" in Part I, Item 1 of the Company's 2010 Annual Report on Form 10-K.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

During the period from January 1, 2011 through March 31, 2011, the Company issued 231,000 shares of common stock relating to the exercise of outstanding stock options for an aggregate exercise price of \$3,709,000 (including income tax benefit) and 1,400 shares of restricted stock were vested and issued. There can be no assurance or expectation of future cash flows from the exercise of stock options or warrants.

The transactions set forth in the above paragraph were completed pursuant to either Section 4(2) of the Securities Act or Rule 506 of Regulation D of the Securities Act. With respect to issuances made pursuant to Section 4(2) of the Securities Act, the transactions did not involve any public offering and were sold to a limited group of persons. Each recipient either received adequate information about the Company or had access, through employment or other relationships, to such information, and the Company determined that each recipient had such knowledge and experience in financial and business matters that they were able to evaluate the merits and risks of an investment in the Company. With respect to issuances made pursuant to Rule 506 of Regulation D of the Securities Act, the Company determined that each purchaser was an accredited investor as defined in Rule 501(a) under the Securities Act. All sales of the Company's securities were made by officers of the Company who received no commission or other remuneration for the solicitation of any person in connection with the respective sales of securities described above. The recipients of securities represented their intention to acquire the securities for investment only and not with a view to or for sale in connection with any distribution thereof and appropriate legends were affixed to the share certificates and other instruments issued in such transactions.

In November 2007, the Company's Board of Directors authorized a repurchase program for up to 1,000,000 shares of First Cash's outstanding common stock. In March 2008, the Company's Board of Directors authorized an amendment to the 2007-authorized program which allows the Company to repurchase up to 3,000,000 shares of its common stock. The following table provides the information with respect to purchases made by the Company of shares of its common stock during each month that the program was in effect during the first quarter of 2011:

|                                      | Total<br>Number<br>Of Shares<br>Purchased | Average<br>Price<br>Paid<br>Per Share | Total Number Of<br>Shares Purchased<br>As Part Of Publicly<br>Announced Plans | Maximum Number<br>Of Shares That May<br>Yet Be Purchased<br>Under The Plans |
|--------------------------------------|-------------------------------------------|---------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------|
| January 1 through January 31, 2011   | -                                         | \$ -                                  | -                                                                             | 1,359,581                                                                   |
| February 1 through February 28, 2011 | -                                         | -                                     | -                                                                             | 1,359,581                                                                   |
| March 1 through March 31, 2011       | 35,300                                    | 35.73                                 | 35,300                                                                        | 1,324,281                                                                   |
| Total                                | 35,300                                    | \$ 35.73                              | 35,300                                                                        |                                                                             |

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not Applicable

**ITEM 4. (REMOVED AND RESERVED)**

**ITEM 5. OTHER INFORMATION**

None

**ITEM 6. EXHIBITS**

Exhibits:

- 31.1 Certification Pursuant to Section 302 of the Sarbanes-Oxley Act provided by Rick L. Wessel, Chief Executive Officer
  - 31.2 Certification Pursuant to Section 302 of the Sarbanes-Oxley Act provided by R. Douglas Orr, Chief Financial Officer
  - 32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 provided by Rick L. Wessel, Chief Executive Officer
  - 32.2 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 provided by R. Douglas Orr, Chief Financial Officer
-

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: April 25, 2011

FIRST CASH FINANCIAL SERVICES, INC.  
(Registrant)

/s/ RICK L. WESSEL  
Rick L. Wessel  
Chief Executive Officer  
(Principal Executive Officer)

/s/ R. DOUGLAS ORR  
R. Douglas Orr  
Executive Vice President and Chief Financial Officer  
(Principal Financial and Accounting Officer)

## INDEX TO EXHIBITS

### EXHIBIT

### NUMBER

### DESCRIPTION

- |      |                                                                                                                                                                            |
|------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
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